Registered number: 08173271

## **George Dixon Academy**

Trustees' Report and Financial Statements

For the Year Ended 31 August 2020





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## **George Dixon Academy**

## (A Company Limited by Guarantee)

### Reference and Administrative Details

**Members** 

Sir R Dowling

Mr B Kicks

Mr M Proctor (appointed 1 December 2019)

**Trustees** 

Sir R Dowling, Chair of Trustees1

Mr B Kicks, Vice Chair of Trustees1

Mr A Hamilton, Headmaster and Accounting Officer<sup>1</sup> Mr M Proctor, Chair of Finance & Audit Committee<sup>1</sup>

Ms J Burke-Hetherington, Staff Trustee

Mrs G Bashir

Mr D Tunney, Staff Trustee

Mrs S Akhtar

<sup>1</sup> Member of Finance and Audit Committee

Company registered

number

08173271

Company name

George Dixon Academy

Principal and registered

office

Portland Road Birmingham B16 9GD

Senior management

team

Mr A Hamilton, Headmaster Mr T Mann, Deputy Headmaster Ms C Bernard, Assistant Head Mr M Else, Assistant Head Mr D Horner, Assistant Head Miss K Jordan, Assistant Head

Miss D Satchell, Assistant Head (until 31 August 2020)

Mr T Lewis, Director of Support Services

Mrs K Hull, Assistant Head (appointed 1 July 2020) Mr T Lowe, Assistant Head (appointed 16 April 2020)

Independent auditors

Dains LLP 15 Colmore Row Birmingham B3 2BH

**Bankers** 

Lloyds Bank Plc 25 Gresham Street

London EC2V 7HN

**Solicitors** 

Irwin Mitchell LLP 31 Temple Street Birmingham B2 5DB

## Reference and Administrative Details (continued) For the Year Ended 31 August 2020

Internal auditors

RSM Risk Assurance Services LLP

St Phillips Point Temple Row Birmingham B2 5AF

Trustees' Report For the Year Ended 31 August 2020

The Trustees present their annual report together with the financial statements and auditors' report of the charitable company for the 1 September 2019 to 31 August 2020. The annual report serves the purposes of both a Trustees' report and a directors' report under company law.

George Dixon Academy is an average-sized secondary school with a smaller than average sixth form. It is located in the Ladywood Ward of Birmingham, an area that experiences significantly high levels of socio-economic disadvantage. The proportion of students eligible for free school meals is almost three times the national average and the proportion of students with special educational needs and/or disabilities is slightly above average, with five students on an educational health and care plan (EHC). Students and staff come from an exceptionally diverse range of cultural backgrounds; a very large majority of students are from minority ethnic groups; almost three quarters of students speak English as an additional language (67%) with more than 69 different home languages spoken. Student mobility is also extremely high, with around one in five students joining or leaving the Academy at times other than the start of the year.

The average points score (APS)/average standardized score (ASS) upon entry is significantly negative in all year groups. The very low attainment on entry is further compounded by:

- An Academy population which shows significantly more boys than girls. (Lowest quintile in the IDSR).
- The percentage eligible for free school meals in the past six years is in the top quintile.
- The percentage of pupils first language believed not to be English is in the top quintile.
- A school deprivation indicator is in the top quintile.

The safety and wellbeing of students are paramount in the everyday work of the academy, and social cohesion is at the heart of our endeavors'. A full time Academy-based social worker is employed to work in a multiagency approach so that our vulnerable students are properly supported inside and outside the academy. The academy draws upon its remarkable diversity to create a community where students and adults show tolerance, consideration and respect for one another. There is a safe, calm and positive climate, in which students are given the self-belief and motivation to succeed.

Despite all the challenges, behavior around the academy is exemplary and the students' personal qualities are a notable strength, particularly their **social**, **moral**, **spiritual** and **cultural development**.

## Structure, governance and management

#### a. Constitution

The Academy is a charitable company limited by guarantee and an exempt charity. The charitable company's memorandum and articles of association are the primary governing documents of the academy trust. The trustees of George Dixon Academy are also directors of the charitable company for the purposes of company law. The charitable company operates as George Dixon Academy. The Academy is constituted under a Memorandum of Association dated 8 August 2012. The date Incorporated under the Companies Act 2006 as a private company, that the company is limited by guarantee is 9 August 2012. George Dixon Academy converted to academy status with effect from 1 September 2012.

Details of the Trustees who served during the year, and to the date these accounts are approved, are included in the Reference and administrative details on page 1.

### b. Members' liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

Trustees' Report (continued)
For the Year Ended 31 August 2020

### Structure, governance and management (continued)

#### c. Trustees' indemnities

Since 1st September 2012 the Governors (directors) have been indemnified in respect of their legal liability for financial loss arising as a result of a negligent act, accidental error or omission in the course of their official duties. As explained in note 13 to the financial statements the limit of this indemnity is £5,000,000 with a retroactive date of 1st September 2012.

#### d. Method of recruitment and appointment or election of Trustees

George Dixon Academy operates open and transparent recruitment processes ensuring that vacancies are filled as soon as possible. Attention is also given to any identified skills gaps during the recruitment process to ensure the board has a good balance of the necessary skills to ensure the board remains effective in the execution of its duties also taking into account the Succession Plan and Strategy in place.

The process for appointing or electing the various types of Governor at George Dixon Academy are as follows.

The Articles of Association requires that the number of Governors shall be not less than three but (unless otherwise determined by ordinary resolution) shall not be subject to any maximum.

1) Co-opted Governors - The Governors may appoint up to three Co-Opted Governors

A Co-opted Governor means a person who is appointed to be a Governor by being Co-opted by Governors who have not themselves who have not themselves been so appointed. The Governors may not co-opt an employee of the Academy Trust as a Co-opted Governor if the number of Governors who are employed by the Academy Trust (including the Headmaster) would thereby exceed one third of the total number of Governors.

2) Parent Governors – The Articles of Association of provide for up to two Parent Governors.

Parent Governors are elected by parents of registered students at the Academy. A Parent Governor must be a parent of a student at the Academy at the time he/she is elected. Parent Governor vacancies are filled by an election process.

The number of Parent Governors required shall be made up by Parent Governors appointed by the Governing Body if the number of parents standing for election is less than the number of vacancies.

3) Appointment of Additional Governors

The Secretary of State may give a warning notice to the Governors where he is satisfied:-

- i. That the standards of performance of pupils at the Academy are unacceptably low, or
- ii. That there has been a serious breakdown in the way the Academy is managed or governed, or
- iii. That the safety of pupils or staff of the academy is threatened (whether by a breakdown of discipline or otherwise).

For this purpose a "warning notice" is a notice in writing by the Secretary of State to the Academy Trust delivered to the Office Setting out-

- a) The matters referred;
- b) The action which he requires the Governors to take in order to remedy those matters; and
- c) The period within which that action is to be taken by the Governors ("the compliance period").

Trustees' Report (continued)
For the Year Ended 31 August 2020

#### Structure, governance and management (continued)

The Secretary of State may appoint such Additional Governors as he thinks fit if the Secretary of State has:

- a) Given the Governors a warning notice in accordance with the Articles of Association; and
- b) The Governors have failed to comply, or secure compliance, with the notice to the Secretary of State's satisfaction with the compliance period.

The Secretary of State may also appoint such Additional Governors where following an Inspection by the Chief Inspector in accordance with the Education Act 2005 (an "Inspection") the Academy Trust receives an Ofsted grading (being a grade referred to in The Framework for School Inspection or any modification if that document for the time being in force) which amounts to a drop, either from one Inspection to the next Inspection or between any two Inspections carried out within a 5 year period, of two Ofsted grades.

The Secretary of State may also appoint such further Governors as he thinks fit if a Special Measures Termination Event (as defined in the Funding Agreement) occurs in respect of the Academy.

Within 5 days of the Secretary of State appointing any Additional or Further Governors in accordance with the Articles of Association, any Trust Governors holding office immediately preceding the appointment of such Governors, shall resign immediately and the Members' power to appoint Governors under the Articles of Association shall remain suspended until the Secretary of State removes one or more of the Additional or Further Governors.

### e. Policies adopted for the induction and training of Trustees

There is a Recruitment, Induction and Training Policy in place which outline's the Academy's approach in this area.

All Governors and Members receive details of training offered by School and Governor Support. These details are circulated by email and where Governors do attend training, they give verbal feedback at the next Governing Body meeting. The Governing Body of the Academy remains committed to providing adequate opportunities for Governors as and when possible and strongly encourages Governors to undertake independent training considered necessary as part of their continuing professional development. The Academy receives additional support through its subscription to School & Governor Support, which is a traded service of Birmingham City Council.

The induction pack was updated and will be put to use during the next period as new Governors are appointed to the Governing Body. Induction documents include but are not limited to: background of the Academy, principles of good governance, roles and responsibilities of a director is provided by the Clerk and/or Chair, Governor's Code of Conduct and key documentation to be completed is also provided, including a letter of appointment outlining role descriptions and expectations to be agreed to. There is an opportunity for new Governors to tour the school (learning walk) and meet the members of the Senior Leadership Team. Policies related to recruitment and induction are included as part of an on-going review schedule to ensure they are updated and reviewed at appropriate intervals and remain in line with statutory and other regulatory guidance as well as being relevant to the changing needs of the Academy. A learning walk was conducted by the last Governors to be appointed. The process of induction and training also includes completion of DBS checks for all governors in line with the DfE Governance Handbook.

Governors are issued with role descriptions as part of the induction process to ensure they are aware of what is required of them in their role. They also receive specific training on governance and are introduced to the code of conduct for governors.

The Academy Trust is a member of the National Governors' Association and complies with the relevant requirements to maintain its membership.

Trustees' Report (continued)
For the Year Ended 31 August 2020

## Structure, governance and management (continued)

### f. Organisational structure

Before conversion to academy status on 1st September 2012, George Dixon Academy was a Foundation School, as defined in the Schools Standards and Framework Act 1998. The additional responsibilities of the Governing Body of the Academy Trust have been recognised and the structure amended accordingly.

The majority of the roles and responsibility have been delegated to a committee, as defined by the Governing Body's Terms of Reference. Responsibilities for which the full Governing Body has retained responsibility are defined in the Governing Body's Terms of Reference.

Members of the Leadership Team, in addition to the Headmaster, attend the Governing Body and Finance and Audit Committee meetings as appropriate. The Governors are responsible for the strategic management of the Academy; deciding and setting key aspects of the Academy, including strategic direction, annual budgets, senior staff appointments and policy changes. Strategic and operational leadership is the responsibility of the Headmaster and the Leadership Team.

Academy policies are developed by senior members of the Academy's staff, to reflect both the strategic direction agreed by the Governors and also statutory requirements. These policies are approved and adopted by the Governing Body or Committee and implemented with appropriate procedures by the Leadership Team and other designated staff.

The Governing Body and the Finance & Audit Committee meets three times a year.

## g. Arrangements for setting pay and remuneration of key management personnel

The Headmaster's pay is directly linked to Academy performance. The Academy Trust, will, in consultation with an independent educational consultant set performance targets which are measurable, time limited and meet the needs and the priorities for further improvement. Outcomes in examinations for both disadvantaged and non-disadvantaged students will always play a pivotal role in the determination of pay. A formal performance review will be conducted by the independent educational consultant who will present his findings to the Academy Trust. The Academy Trust will decide whether remuneration is warranted.

## Trustees' Report (continued) For the Year Ended 31 August 2020

## Structure, governance and management (continued)

### h. Trade union facility time

#### Relevant union officials

Number of employees who were relevant union officials during the year

Full-time equivalent employee number

## Percentage of time spent on facility time

Percentage of time	Number of employees	
0% 1%-50% 51%-99% 100%	• • •	
Percentage of pay bill spent on facility time	£	
Total cost of facility time Total pay bill Percentage of total pay bill spent on facility time	6,229,080 -	%
Paid trade union activities		
Time spent on paid trade union activities as a percentage of total paid facility time hours	•	%

## Objectives and activities

### a. Objects and aims

"A Posse ad Essen" - From Possibility to Reality

George Dixon Academy is an 11-19 fully inclusive Academy which aims to achieve excellence for all, positively promoting all aspects of education. We are dedicated to ensuring that students enjoy their education; reach their full potential and go on to have successful and fulfilling lives. Trustees, Staff, Students and families share a common vision

As a "good" school we aim to broaden our horizons and develop our practice so we can become outstanding. We strive for success by embracing opportunities and developing our students in readiness for further education and work.

#### b. Public benefit

The Governors have considered the Charity Commission's guidance on Public Benefit. The key public benefit delivered by George Dixon Academy is the maintenance and the development of high quality education It is the Trustees' aim to deliver outstanding learning to all its students and it is a priority to ensure the public benefit for all inhabitants Edgbaston and surrounding area.

In doing this, the George Dixon Academy not only offers a broad based academic education but aims to educate the whole individual. A very-wide of extra-curricular activities and educational trips and visits are offered to students.

Trustees' Report (continued)
For the Year Ended 31 August 2020

Objectives and activities (continued)

Strategic report

Achievements and performance

## a. Key performance indicators

The Governors of the Academy Trust agreed the key financial performance indicators for 2020-2021

- To approve the achievement of balanced budget for the financial year, that can draw on unspent funds brought forward from previous years
- To receive, monitor and scrutinise a monthly financial flash result followed by a detailed monthly finance
  report, prepared on an accruals basis to understand and address variances between the budget forecast
  and actual income and expenditure. The monthly finance report includes cash reporting, cash flow and
  cash days reporting. The monthly finance report will continue to include additional KPI reporting.
- Monitor the utilisation of Designated Funds through Capital Expenditure.
   The Governors receive a Monthly Finance Report that included details of the capital expenditure approved and assigned against each designated fund.
- Achieving value for money through effective financial procedures.
   The Academy in addition to its own Financial Regulations Manual produces an Academy Staff Finance Handbook including Guidance Notes for Budget Holders as well as a separate Business Charge Card Policy & Procedures for Internet Ordering.
- The Academy will benchmark, including utilising the View my financial insights (VFMI) tool and seek to
  use procurement channels, including the Government Guidance for buying goods and services and finding
  DfE recommended suppliers.
- The Governors on a Monthly and Year to Date basis monitors individual Key Performance indicators against those budgeted.

Additional KPI's including, attendance, punctuality, student recruitment are also monitored and benchmarked.

#### b. Going concern

After making appropriate enquiries, the board of Trustees has a reasonable expectation that the Academy has adequate resources to continue in operational existence for the foreseeable future. For this reason they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

## c. Review of activities

Students enter the Academy at age eleven and at other times of the year with prior attainment which is significantly lower than the national average in all year groups. (One of the lowest standardised score of any secondary school in Birmingham). The reading ages for the majority of children are far below their chronological ages. In addition, over 20% of students in each year group have no Key Stage 2 data as many of them are newly arrived to the country. On average they are nearly 2 years behind their chronological reading age. In 2015, 2016, 2017, 2018 and 2019 students made consistently good progress as evidenced by positive Progress 8 scores.

The academy achieved a +0.51 progress 8 score in 2019. This marks five consecutive years of positive

Trustees' Report (continued)
For the Year Ended 31 August 2020

## Strategic report (continued)

Achievements and performance (continued)

progress 8 scores (2015 +0.15, 2016 +0.22, 2017 +0.11, 2018 +0.23).

GCSE attainment results did not "spike", as they did across the country, at the academy.

Our Attainment 8 score has improved from 38.77 in 2017 to 41.33 in 2018 to 43.7 in 2019. In 2020, our CAG calculated attainment 8 score was 41.8 which was adjusted to 43.2 following the abandonment of the algorithm.

The 2020 cohort's attainment on entry was lower than that of the 2019 cohort. When we reviewed the academy's attainment CAG scores against 2019 progress data, a notional +0.51 progress 8 score would have been achieved.

All things being equal, we would have expected to maintain our "well above average status" in the DfE "Compare School Performance Service" rankings, if examinations would have taken place in 2020.

The information below demonstrates that GCSE progress has been sustained over a five year period.

All Students	2015 Opt in	2016	2017	2018	2019	2020(CAG) *
Overall Progress 8	+0.18	+0.22	+0.11	+0.22	+0.51	+0.51
Maths	+0.12	+0.30	+0.20	+0.04	+0.55	+0.44
English	-0.16	-0.23	+0.15	+0.00	+0.28	+0.23
Ebacc	+0.91	+0.72	+0.43	+0.37	+0.97	+0.64
Open	-0.29	-0.02	-0.29	+0.36	+0.19	+0.61

<sup>\*2020 (</sup>CAG) progress figures are based on our academy attainment value of 41.8 using 2019 national progress data.

Disadvantaged	2015 Opt in	2016	2017	2018	2019	2020
Overall Progress 8	+0.23	+0.20	+0.22	+0.21	+0.44	+0.36
Maths	+0.16	+0.23	+0.25	+0.00	+0.54	+0.17
English	-0.07	-0.22	+0.27	-0.10	+0.13	+0.19
Ebacc	+0.96	+0.70	+0.57	+0.32	+0.88	+0.35
Open	-0.26	-0.03	-0.19	+0.45	+0.15	+0.60

<sup>\*2020 (</sup>CAG) progress figures are based on our academy attainment value of 41.8 using 2019 national progress data.

## Trustees' Report (continued) For the Year Ended 31 August 2020

## Strategic report (continued)

## Achievements and performance (continued)

## Disadvantaged students continue to achieve a top quintile ranking.

Disadvantaged students continue to make good progress at KS4. The Progress 8 figure for this group in 2019 was +0.44, surpassing the positive trend set in previous years (+0.20 in 2016, +0.22 in 2017 and +0.21 in 2018). Our 2020 CAG score of +0.36 replicates our established histology.

		2012	2018 - 2019	2020
	2018	2019	Difference	(CAG)*
Number of pupils at the end of key stage 4	136	150	-	165
Average Attainment 8 score per pupil	41.3	43.7	<b>3</b> 2.4	41.8
Number of pupils included in Progress 8 measure	88	113	25	113
Progress 8 Score	+0.22	+0.51	<b>③</b> 0.29	+0.51
Progress 8 Score for English	+0.01	+0.28	<b>9</b> 0.27	+0.23
Progress 8 Score for Maths	+0.04	+0.55	<b>③</b> 0.51	+0.44
Progress 8 Score for English Baccalaureate	+0.38	+0.97	<b>②</b> 0.59	+0.64
Progress 8 Score for Open	+0.34	+0.19	-0.15	+0.61
Progress 8 Score for Disadvantaged Pupils	+0.20	+0.44	<b>②</b> 0.24	+0.36
Progress 8 Score for SEND Pupils	+0.10	+0.33	<b>②</b> 0.23	+0.12
Progress 8 Score for students with Low prior attainment	+0.42	+0.94	<b>O</b> 0.52	+1.06
Progress 8 Score for students with Middle prior attainment	+0.23	+0.43	<b>③</b> 0.20	+0.23
Progress 8 Score for students with High prior attainment	-0.20	+0.04	0.24	+0.35
% of pupils achieving standard 9-4 passes in both English and Mathematics GCS	49%	54%	<b>6</b> 5%	50%
% of pupils achieving strong 9-5 passes in both English and Mathematics GCSEs	24%	28%	<b>4</b> %	25%
Average EBacc APS score per pupil	3.70	4.12	-	3.61
Percentage of key stage 4 pupils with entries in all English Baccalaureate subje	63%	60%	-3%	38%
Percentage of pupils achieving the English Baccalaureate with 9-4 passes	18%	29%	11%	21%
Percentage of pupils achieving the English Baccalaureate with 9-5 passes	8%	17%	<b>9</b> %	12%
Rank in League Tables Nationally	885	425	<b>6</b> 460	n/a
Percentage Rank (National)	25%	12%	<b>9</b> 13%	n/a
Rank in League Tables Within LEA	29	19	10	n/a

Trustees' Report (continued)
For the Year Ended 31 August 2020

### Strategic report (continued)

## **Achievements and performance (continued)**

#### **Outcomes at GCE**

The 2019 GCE results were the best that the academy has ever achieved at A-Level. The highly positive overall Value-Added score of +0.54 ensures that **George Dixon Academy Sixth Form remained in the top 10% nationally for progress** for a second consecutive year. Progress and attainment have significantly improved across almost all subjects.

George Dixon Academy finished at the top of the value-added performance table for all Birmingham Sixth Form Schools and Colleges in 2019.

Overall attainment has improved from a D grade in 2016 to a C+ in 2019.

Headline measures included in the table below represent the performance of different groups.

	2018	2019	Trend
Overall Value-added Score	+0.3	+0.54	1
Disadvantaged Value-added Score	+0.3	+0.41	1
C at KS4 Value-added Score	+0.7	+1.26	1
B at KS4 Value-added Score	+0.1	+0.48	1
A and above at KS4 Value-added Score	-0.3	+0.32	1
Average Point Score	26.4	31.83	1
Average Point Score represented as a grade	C-	C+	1

As a result of the cancellation of exams in 2020, leaders at the Academy took the necessary steps to ensure that Centre Assessed Grades (CAGs) were accurately collected.

Using the information that was available to us, i.e. internal assessments, mock examinations and completed non-examination assessments, teachers provided the 'most likely' grade for the students. Formal standardisation and moderation procedures ensured high levels of accuracy.

Where concerns about overzealous grading arose, further scrutiny and moderation took place.

Once all leaders were confident that the grades were fair, accurate and beyond reproach, teachers met 'face-to-face' to rank order students who had been awarded the same grade. The evolutionary and collaborative work, in relation to centre assessed grades, by leaders through lockdown ensured the Academy completed this process correctly. When performing internal analysis of CAG the grades entered were comparable against associated performance indicators, of previous cohorts.

## Trustees' Report (continued) For the Year Ended 31 August 2020

### Strategic report (continued)

### Achievements and performance (continued)

#### Attainment

Attainment at A-Level has improved year on year since 2016. Between 2018 and 2019, there was a significant increase in attainment across almost all A-Level subjects. Despite no examinations in 2020, our expectations were always high for the Year 13 cohort. The table below illustrates progress on a three year trend of improvement (two of which are verified results) and accounts for the improved average point score.

Please note the 2020 attainment increase is inflated as the late decision to remove the algorithm, originally intended to moderate centres, meant that uplifted grades were left intact while no downward grading took place.

This action distorted our attainment and notional progress figures.

## **Attainment**

A Level	2018	2019	2020
APS	26.36	31.83	36.6
APS as Grade	C-	C+	B-
<b>Applied General</b>	2018	2019	2020
APS	38.75	42.5	38.9
APS as Grade	Dist+	Dist*-	Dist+

The table below illustrates the progress of students at the academy between 2018 to 2019. It illustrates the distorted progress improvement in 2020, after the removal of the algorithm.

## Value Added Scores 2018 - 2020

	2018	2019	2020 (inflated after the removal of algorithm)
A-Levels (VA)	+0.3	+0.54	+0.89
Number of entries	104	107	76
Applied General (VA)	1.0	1.6	1.53
Number of entries	4	4	9

Trustees' Report (continued)
For the Year Ended 31 August 2020

Strategic report (continued)

Achievements and performance (continued)

# Value Added – By Subjects

Subject name	2018	2019	CAG 2020	Final 2020
Biology	0.00	0.24	0.58	0.58
BTEC HSC	1.00	-	0.57	1.64
BTEC ICT	•	1.49	0.65	1.34
Chemistry	0.20	-0.74	0.70	0.70
<b>English Literature</b>	0.34	-0.52	0.53	0.53
Geography	1.05	0.54	1.10	1.10
History	1.45	1.53	0.61	0.61
Law	1.54	1.66	1.03	1.38
Mathematics	-0.17	0.00	0.46	0.46
Physics	0.31	-0.25	1.43	1.43
Psychology	0.74	0.73	0.76	0.76
Religious Studies	1.61	1.37	1.19	1.19

The value added table shows the verified performance in 2018 and 2019 but also illustrates the distortion between some Centre Assessed Grades and final grades once the algorithm was removed.

The figures in the table appear to fluctuate, for example, in Physics but this is mostly due to small numbers (less than 5 per year) causing instability and "swinging VA scores".

While we took steps to standardise and moderate GCE grades, the 2020 examination series results must be evaluated with caution as they were not verified with the rigour normally applied by Ofqual.

#### Financial review

### a. Review

Most of the Academy's Income is obtained from the Department of Education via the Education and Skills Funding Agency in the form of its General Annual Grant (GAG) the use of which is restricted to particular purposes i.e. the objects of the Academy Trust. The GAG received during this period covered by this report and the associated expenditure are shown as restricted funds in the Statement of Financial Activities.

The Academy also benefits from Pupil Premium funding provided to the Academy which is in addition to its GAG Funding. This additional funding is used to support pupils from low-income families to raise educational attainment.

The Academy was successful in a Condition Improvement Funding Bid in the year to 31st August 2020, for the prevention of water ingress at the Academy. Works have commenced on this roofing project where the Academy has committed to making a contribution from its reserves as part of the successful bid.

## Trustees' Report (continued) For the Year Ended 31 August 2020

On conversion on 1st September 2012, all of the fixed assets of the former Foundation school were transferred to the new Academy Trust and were shown as restricted asset funds. The balance sheet restricted fixed asset fund is reduced by depreciation charges over the expected useful life of the assets concerned.

Expenditure for the period covered by this report was covered by the GAG and other income and investment income.

The combined General Restricted Fund and Unrestricted Fund show an operating deficit (Excluding the defined pension scheme liability), of (£11,717).

#### b. Reserves policy

The Governors review the reserves levels of the Academy at least annually. The Governors have a Capital and Revenue Reserves Policy.

The Governors have reviewed again the level of funds designated after expenditure in 2019-2020 to address matters identified as Building Condition Risk and for use in upcoming projects and have determined a Capital Reserve of £1,639,713.

The Purpose of the Capital Reserve is to address the Health and Safety Building Condition Risk and is therefore for works outside the scope of the completed construction works associated with Building Schools for the Future Funding. This reserve will continue to fund the lifecycle aspect of the Buildings the Assets and Equipment within it, including elements if the Academy is unlikely or unable to secure funding via The Condition Improvement Fund (CIF).

The Trust has determined the following designations of the Capital Reserve: for 2020/21

Roof Repairs £500,000 The purpose of this designation is to replace and repair the roof where the Academy in many areas suffers from water ingress. The Academy was successful in a bid for Condition Improvement Funding during in the year ended 31st August 2020. This is for the phase 1 of repair and replacement to roofs. The reserve includes for a committed contribution of £150,000 in 2020 for the phase 1 roof project as part of the terms and conditions of the Condition Improvement Funding with the Education and Skills Funding Agency. The Academy will in January 2021 will submit a second Condition Improvement Funding Bid for Phase 2 of the roof with an associated contribution from this reserve.

The reserve includes for any additional works and further improvements identified while contractors are on site which will reduce the costs of prelim related items to the Academy for these works.

Plant and Other Premises Expenditure £699,287. This reserve is for Plant, Premises and other Assets that will require repair or replacement. This reserve is expended on a monthly basis with a wide range of life cycling and individual projects having been completed in the year to 31st August 2020

ICT Refreshment £440,426. The Academy with effect from 31st August 2019 early terminated the Building Schools for the Future, ICT Management Contract. ICT refreshments and upgrades will no longer be funded from a Building for the Future Local Choice Fund, the effect of which was that the Academy is having to fund these from its own resources. The Academy has already committed £176,479 to upgrading its ICT Network, the procurement of 400 Chromebooks with trolleys.

The Governors have also have determined that it will carry a Revenue Reserve at a prudent level of resource designed to meet the long-term cyclical needs of renewal of items and any other unforeseen contingencies.

## Trustees' Report (continued) For the Year Ended 31 August 2020

### c. Investment policy

The Academy has an Investment & Treasury Management Policy. The Academy's risk appetite is low and it will focus on security ahead of liquidity and yield.

Investments only in 32 Day Notice and High Interest Deposit Accounts with Lloyds Bank were made in the period to 31st August 2020. All funds held by the Academy as at 31st August 2020 were in interest bearing accounts with Lloyds Bank.

#### d. Principal risks and uncertainties

The Academy's Risk Management Strategy aims to ensure that the Academy complies with risk management and with the requirements of the Turnbull guidance.

The Academy uses a 3x3 matrix to assess impact and probability as high, medium or low. The Academy's risk threshold is represented by scores of 6 and above in the risk matrix. Above this threshold, the Academy will actively seek to manage risks and will prioritise time and resources to reducing, avoiding or mitigating these risks.

The Key Risks identified are:

COVID-19 Risks – The Academy has in place a comprehensive COVID-19 Risk Assessment that has been regularly reviewed and shared with the Local Authority. The Government guidance issued to Academies & schools continually evolved throughout the pandemic that the Academy has implement to mitigate the risk from COVID-19. The Headmaster throughout continues to write staff and families informing them of on the changing situations.

Health and Safety Risk – Building Condition. The Academy despite being one of the last Building Schools for the Future Projects has areas outside the scope of works for example Roofing and Roof Guttering that present a Health & Safety risk. In mitigation the Academy has commenced and will continue a programme of work utilising its own reserves as well as to submit Condition Funding Bids (CIF) to the Educational Funding Agency.

The Academy continues to suffer water increase in many areas of the school and in mitigation is working with an external organisation on a second condition improvement fund bid (CIF) for replacement and repair of the roofs.

During the year 2019/20 the Academy suffered water ingress into two classrooms and is working with Insurers to recover from the loss.

The Academy's Fire Risk assessment has highlighted that capital expenditure is needed to meet fire compliance.

Operational Risk – Information Security Risk. The Academy continues to hold training sessions on the General Data Protection Regulation (GDPR) with new and existing staff. The Academy has deployed Mircosoft Bit locker to all computers within the Academy to encrypt all USB connected devices. All staff laptops are encrypted. In addition, staff are advised to ensure GDPR compliance when working from home or remotely. In mitigation the academy continues to follow its policy and procedures on paper based records. The Academy has engaged an external organisation to support its ongoing GDPR compliance journey

Finance Risk – Education and Skills Funding Agency (ESFA) Funding. The Academy is reliant on the funding it receives from the ESFA. This funding is pupil led. The Academy will continue to actively recruit in all areas of the Academy but especially through its transitional arrangements into Year 7 and Sixth Form to mitigate the risk of loss of funding. The Academy has modelled changes in the in the amount of Pupil Led Funding as a result of changes in funding rates and is aware of a change in the profile of pupils eligible for FSM at the Academy and the impact for 2020/21 and likely impacts on various funding streams in future. The Academy is reliant on the continuation of the Pupil Premium Grant and not being negatively impacted by funding formula. The Academy produces and submits a 3 year forecast to the ESFA.

## Trustees' Report (continued) For the Year Ended 31 August 2020

Finance Risk – Staffing Related Costs. From April 2016 with the introduction of the new flat rate State pension, the State second pension ceased and the ability for employers to contract out of the State second pension and receive a national insurance rebate of 3.4% ended. This effective 3.4% increase in National Insurance (between the lower earnings limit and upper accrual point for National Insurance) continues apply to all staff who are members of one of these contracted out schemes. Teachers' Pension costs for the Academy increased from the 14.1% employer contribution rate to 16.48% with effect from September 2015 to 23.68% in September 2019. The triennial valuation of the West Midland Pension Fund scheme at 31 March 2016 resulted in a future service employer contribution rate of 16.7% from 1 April 2017 plus an increase past service lump sum advised, this has further increased staffing costs. A further triennial valuation of the West Midlands Pension Fund is took effect from 1 April 2020 and led to an increase in the employer contribution rate to 21% and an increase in the past service lump sum. The known changes and funding have been modelled through the Academy's Budget & Forecasting Software, however It is uncertain the extent of funding that will be made for pay related factors within the 3 year forecasting time frame.

Regular monthly monitoring of staff cost related KPI's, together with more detailed analysis of staffing costs is undertaken with the Headmaster to mitigate these risks. The Academy Trust Board receive a detailed Monthly Finance Report that exceeds the requirements of the current Academies Financial Handbook 2020.

The principal risks to the Academy all have a financial impact. In addition to short notice to budgetary allocations and funding formulae from the Education and Skills Funding Agency (ESFA) may have on financial planning. There are the usual risks associated with potential fraud, damage to reputation and failure to maintain and improve academic standards but control measures have been put in place to mitigate these risks.

Under Financial Reporting Standard Number 102, it is necessary to change projected deficits on the Local Government Pension Scheme, which provided for support staff, to the restricted general fund. This results in reducing the reserves shown in the total funds of the Academy. It should be noted that this does not present the Academy with any current liquidity problem. The Academy is currently paying an increased employer contribution rate to reduce this deficit.

## **Fundraising**

The academy trust carries out a limited amount of fundraising and only for named charities, mindful of the communities within which it operates. In the circumstances when fundraising is undertaken, systems and controls are in place to separate and protect funds. The academy's fundraising in the year to 31st August 2020 has been greatly reduced as a result of COVID-19 The trust is mindful of its responsibilities under the Charities (Protection and Social Investment) Act 2016 and legal rules, and ensures all activities are agreed and monitored at Senior Leadership Team level in compliance with relevant legal rules. Recognised standards are applied to ensure that fundraising is open, honest and respectful, protecting the public from undue pressure to donate. Complaints would be handled and monitored through the Trust's complaints procedure.

## Plans for future periods

George Dixon Academy will continue to work to improve the achievements for all students both academically and in its role to prepare them to make a positive contribution to society.

We aim to become an "outstanding academy" without losing our identity and multinational inclusive intake. We will continue to build upon successes and serve our community well.

Since conversion to an Academy, the governors have demonstrated good financial management which has allowed them to invest and improve significantly the quality of the school. Future plans are being considered to further enhance the environment at the Academy.

Trustees' Report (continued)
For the Year Ended 31 August 2020

#### Funds held as custodian on behalf of others

During the period ending 31st August 2020 George Dixon Academy did not hold any funds as a custodian trustee on behalf of any other charitable organisation.

### Disclosure of information to auditors

Insofar as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware, and
- that Trustees have taken all steps that they ought to have taken to make themselves aware of any
  relevant audit information and to establish that the auditors are aware of that information.

#### **Auditors**

The auditors, Dains LLP, have indicated their willingness to continue in office. The designated Trustees will propose a motion reappointing the auditors at a meeting of the Trustees.

The Trustees' Report, incorporating a strategic report, was approved by order of the Board of Trustees, as the company directors, on 9 December 2020 and signed on its behalf by:

Sir Robert Dowling Chair of Trustees

#### **Governance Statement**

### Scope of responsibility

As Trustees, we acknowledge we have overall responsibility for ensuring that George Dixon Academy has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

As Trustees, we have reviewed and taken account of the guidance in DfE's Governance Handbook and competency framework for governance.

The board of Trustees has delegated the day-to-day responsibility to the Headmaster, as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between George Dixon Academy and the Secretary of State for Education. They are also responsible for reporting to the board of Trustees any material weaknesses or breakdowns in internal control.

#### Governance

The information on governance included here supplements that described in the Trustees' Report and in the Statement of Trustees' Responsibilities. The board of Trustees has formally met 3 times during the year.

Attendance during the year at meetings of the board of Trustees was as follows:

Trustee	Meetings attended	Out of a possible
Sir R Dowling, Chair of Trustees	3	3
Mr B Kicks, Vice Chair of Trustees	3	3
Mr A Hamilton, Headmaster and Accounting	3	3
Officer		
Mr M Proctor, Chair of Finance & Audit	3	3
Committee		
Ms J Burke-Hetherington, Staff Trustee	3	3
Mrs G Bashir	1	3
Mr D Tunney, Staff Trustee	0	3
Mrs S Akhtar	0	3

## Governance reviews:

This year, the Academy has undertaken robust governance assessments in order to ensure that the governance systems and processes that are in place and are helping to promote the long-term success of the Academy, that strategic planning is being undertaken and that there is a plan in place to monitor the governance activity.

The Academy's appointed Internal Auditors, RSM have undertaken an audit of the Academies Governance Framework during the year. The academy is working to address the management actions.

The Academy subscribes to Birmingham's School and Governor Support Service ensuring that professional advice is always accessible.

Training opportunities are regularly circulated to Governors making certain that they are able to update their skills, understand the education sector and raise their awareness of statutory requirements. Courses such as the Governor Induction have been completed with feedback being given to the Governing Body where training has been attended.

The Academy has appointed a new Governor with effect from 1st September 2020 who is a former Headteacher. Governors and Members continue to receive adequate and appropriate data from the Headmaster and other Members of the Senior Leadership Team. Data is openly challenged in Governing Body and Committee meetings and further clarification requested when necessary.

#### **Governance Statement (continued)**

## **Governance (continued)**

Work continues on developing the risk management processes across the Academy. This process is being overseen by the Governing Body. The Academy Trust is a member of the National Governors' Association.

The Academy distributes by email a monthly Financial Flash Result, immediately on closure of the ledgers followed by a detailed Monthly Finance Report distributed to the full Governing Body. This is beyond the compliance requirements of the Academies Finance Handbook 2020. The Chair of the Trust is in regular contact with the Headmaster (Accounting Officer) on at least a weekly basis. The Chair attends the Academy on a regular basis, including to discuss major expenditure and also speaks to Senior Leaders and other staff during his visits. In the year to 31st August 2020, due to the COVID-19 pandemic these have taken place via telephone or video conference. The Chair of Finance & Audit Committee holds separate discussions with the Chief Financial Officer.

The **Finance & Audit Committee** is a sub-committee of the main board of trustees. Its purpose is to assist in the decision making of the Governing Body, by enabling more detailed consideration to be given to the best means of fulfilling the Governing Body's responsibility to ensure sound management of academy's finance and resources, including proper planning, monitoring and probity and to make appropriate comments and recommendations on such matters to the main board of trustees on a regular basis.

Attendance during the year at meetings was as follows:

Trustee	Meetings attended	Out of a possible
Sir R Dowling	3	3
Mr B Kicks	3	3
Mr A Hamilton	3	3
Mr M Proctor	3	3

### Review of value for money

As accounting officer, the Headmaster has responsibility for ensuring that the Academy delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The accounting officer considers how the Academy's use of its resources has provided good value for money during each academic year, and reports to the board of Trustees where value for money can be improved, including the use of benchmarking data where appropriate. The accounting officer for the Academy has delivered improved value for money during the year by:

### 1. Improving Educational Outcomes

Students enter the Academy at age eleven and at other times of the year with prior attainment which is significantly lower than the national average in all year groups. (One of the lowest standardised score of any secondary school in Birmingham). The reading ages for the majority of children are far below their chronological ages. In addition, over 20% of students in each year group have no Key Stage 2 data as many of them are newly arrived to the country. On average they are nearly 2 years behind their chronological reading age. In 2015, 2016, 2017, 2018 and 2019 students made consistently good progress as evidenced by positive Progress 8 scores.

If examinations would have taken place in 2020, progress 8 scores, based on 2019 data, would have been similar to that achieved in 2019.

The academy achieved a +0.51 progress 8 score in 2019. This marks five consecutive years of positive progress 8 scores (2015 +0.15, 2016 +0.22, 2017 +0.11, 2018 +0.23).

#### **Governance Statement (continued)**

### Review of value for money (continued)

Overall attainment has risen considerably as progress has improved. When compared to National Average attainment remains *relatively low* because of some complex factors. For example, we have a large number of *students with no Key Stage 2 data* who mostly have arrived in the country from non-English speaking countries. *In 2019, we had 37 such students representing 25% of our cohort.* These students count in attainment figures but are not included in VA scores and indeed Progress 8. Despite this mitigating circumstance attainment 8 improved from 39 in 2017 to 41.2 in 2018 to 43.6 2019.

GCSE attainment results did not "spike", as they did across the country, at the academy.

Our Attainment 8 score has improved from 38.77 in 2017 to 41.33 in 2018 to 43.7 in 2019. In 2020, our CAG calculated attainment 8 score was 41.8 which was adjusted to 43.2 following the abandonment of the algorithm.

The 2020 cohort's attainment on entry was lower than that of the 2019 cohort. When we reviewed the academy's attainment CAG scores against 2019 progress data, a notional +0.51 progress 8 score would have been achieved.

All things being equal, we would have expected to maintain our "well above average status" in the DfE "Compare School Performance Service" rankings, if examinations would have taken place in 2020.

The information below demonstrates that GCSE progress has been sustained over a five year period.

All Students	2015 Opt in	2016	2017	2018	2019	2020(CAG)
Overall Progress 8	+0.18	+0.22	+0.11	+0.22	+0.51	+0.51
Maths	+0.12	+0.30	+0.20	+0.04	+0.55	+0.44
English	-0.16	-0.23	+0.15	+0.00	+0.28	+0.23
Ebacc	+0.91	+0.72	+0.43	+0.37	+0.97	+0.64
Open	-0.29	-0.02	-0.29	+0.36	+0.19	+0.61

<sup>\*2020 (</sup>CAG) progress figures are based on our academy attainment value of 41.8 using 2019 national progress data.

Disadvantaged	2015 Opt in	2016	2017	2018	2019	2020
Overall Progress 8	+0.23	+0.20	+0.22	+0.21	+0.44	+0.36
Maths	+0.16	+0.23	+0.25	+0.00	+0.54	+0.17
English	-0.07	-0.22	+0.27	-0.10	+0.13	+0.19
Ebacc	+0.96	+0.70	+0.57	+0.32	+0.88	+0.35
Open	-0.26	-0.03	-0.19	+0.45	+0.15	+0.60

<sup>\*2020 (</sup>CAG) progress figures are based on our academy attainment value of 41.8 using 2019 national progress data.

## **Governance Statement (continued)**

## Review of value for money (continued)

## Disadvantaged students continue to achieve a top quintile ranking.

Disadvantaged students continue to make good progress at KS4. The Progress 8 figure for this group in 2019 was +0.44, surpassing the positive trend set in previous years (+0.20 in 2016, +0.22 in 2017 and +0.21 in 2018). Our 2020 CAG score of +0.36 replicates our established histology.

	2018	2019	2018 - 2019 Difference	2020 (CAG)*
Number of pupils at the end of key stage 4	136	150	·	165
Average Attainment 8 score per pupil	41.3	43.7	<b>3</b> 2.4	41.8
Number of pupils included in Progress 8 measure	88	113	25	113
Progress 8 Score	+0.22	+0.51	<b>6</b> 0.29	+0.51
Progress 8 Score for English	+0.01	+0.28	<b>3</b> 0.27	+0.23
Progress 8 Score for Maths	+0.04	+0.55	<b>0</b> 0.51	+0.44
Progress 8 Score for English Baccalaureate	+0.38	+0.97	<b>②</b> 0.59	+0.64
Progress 8 Score for Open	+0.34	+0.19	-0.15	+0.61
Progress 8 Score for Disadvantaged Pupils	+0.20	+0.44	<b>3</b> 0.24	+0.36
Progress 8 Score for SEND Pupils	+0.10	+0.33	<b>③</b> 0.23	+0.12
Progress 8 Score for students with Low prior attainment	+0.42	+0.94	<b>②</b> 0.52	+1.06
Progress 8 Score for students with Middle prior attainment	+0.23	+0.43	<b>6</b> 0.20	+0.23
Progress 8 Score for students with High prior attainment	-0.20	+0.04	<b>③</b> 0.24	+0.35
% of pupils achieving standard 9-4 passes in both English and Mathematics GC	49%	54%	<b>6</b> 5%	50%
% of pupils achieving strong 9-5 passes in both English and Mathematics GCSEs	24%	28%	<b>6</b> 4%	25%
Average EBacc APS score per pupil	3.70	4.12	-	3.61
Percentage of key stage 4 pupils with entries in all English Baccalaure ate subje	63%	60%	<b>●</b> -3%	38%
Percentage of pupils achieving the English Baccalaureate with 9-4 passes	18%	29%	<b>②</b> 11%	21%
Percentage of pupils achieving the English Baccalaureate with 9-5 passes	8%	17%	<b>9</b> %	12%
Rank in League Tables Nationally	885	425	<b>8</b> 460	n/a
Percentage Rank (National)	25%	12%	<b>13%</b>	n/a
Rank in League Tables Within LEA	29	19	<b>3</b> 10	n/a

#### **Governance Statement (continued)**

### Review of value for money (continued)

#### **Outcomes at GCE**

The 2019 GCE results were the best that the academy has ever achieved at A-Level. The highly positive overall Value-Added score of +0.54 ensures that George Dixon Academy Sixth Form remained in the top 10% nationally for progress for a second consecutive year. Progress and attainment have significantly improved across almost all subjects.

George Dixon Academy finished at the top of the value-added performance table for all Birmingham Sixth Form Schools and Colleges in 2019.

Overall attainment has improved from a D grade in 2016 to a C+ in 2019.

Headline measures included in the table below represent the performance of different groups.

	2018	2019	Trend
Overall Value-added Score	+0.3	+0.54	Û
Disadvantaged Value-added Score	+0.3	+0.41	Û
C at KS4 Value-added Score	+0.7	+1.26	Û
B at KS4 Value-added Score	+0.1	+0.48	Û
A and above at KS4 Value-added Score	-0.3	+0.32	Û
Average Point Score	26.4	31.83	Û
Average Point Score represented as a grade	C-	C+	Û

As a result of the cancellation of exams in 2020, leaders at the Academy took the necessary steps to ensure that Centre Assessed Grades (CAGs) were accurately collected.

Using the information that was available to us, i.e. internal assessments, mock examinations and completed non-examination assessments, teachers provided the 'most likely' grade for the students. Formal standardisation and moderation procedures ensured high levels of accuracy.

Where concerns about overzealous grading arose, further scrutiny and moderation took place.

Once all leaders were confident that the grades were fair, accurate and beyond reproach, teachers met 'face-to-face' to rank order students who had been awarded the same grade. The evolutionary and collaborative work, in relation to centre assessed grades, by leaders through lockdown ensured the Academy completed this process correctly. When performing internal analysis of CAG the grades entered were comparable against associated performance indicators, of previous cohorts.

### **Governance Statement (continued)**

## Review of value for money (continued)

#### Attainment

Attainment at A-Level has improved year on year since 2016. Between 2018 and 2019, there was a significant increase in attainment across almost all A-Level subjects. Despite no examinations in 2020, our expectations were always high for the Year 13 cohort. The table below illustrates progress on a three year trend of improvement (two of which are verified results) and accounts for the improved average point score.

Please note the 2020 attainment increase is inflated as the late decision to remove the algorithm, originally intended to moderate centres, meant that uplifted grades were left intact while no downward grading took place.

This action distorted our attainment and notional progress figures.

## **Attainment**

A Level	2018	2019	2020	
APS	26.36	31.83	36.6	
APS as Grade	C-	C+	B-	
<b>Applied General</b>	2018	2019	2020	
APS	38.75	42.5	38.9	
APS as Grade	Dist+	Dist*-	Dist+	

The table below illustrates the progress of students at the academy between 2018 to 2019. It illustrates the distorted progress improvement in 2020, after the removal of the algorithm.

## Value Added Scores 2018 - 2020

	2018	2019	2020 (inflated after the removal of algorithm)
A-Levels (VA)	+0.3	+0.54	+0.89
Number of entries	104	107	76
Applied General (VA)	1.0	1.6	1.53
Number of entries	4	4	9

**Governance Statement (continued)** 

Review of value for money (continued)

## Value Added – By Subjects

Subject name	2018	2019	CAG 2020	Final 2020
Biology	0.00	0.24	0.58	0.58
BTEC HSC	1.00		0.57	1.64
BTEC ICT	-	1.49	0.65	1.34
Chemistry	0.20	-0.74	0.70	0.70
English Literature	0.34	-0.52	0.53	0.53
Geography	1.05	0.54	1.10	1.10
History	1.45	1.53	0.61	0.61
Law	1.54	1.66	1.03	1.38
Mathematics	-0.17	0.00	0.46	0.46
Physics	0.31	-0.25	1.43	1.43
Psychology	0.74	0.73	0.76	0.76
Religious Studies	1.61	1.37	1.19	1.19

The value added table shows the verified performance in 2018 and 2019 but also illustrates the distortion between some Centre Assessed Grades and final grades once the algorithm was removed.

The figures in the table appear to fluctuate, for example, in Physics but this is mostly due to small numbers (less than 5 per year) causing instability and "swinging VA scores".

While we took steps to standardise and moderate GCE grades, the 2020 examination series results must be evaluated with caution as they were not verified with the rigour normally applied by Ofqual.

## 2. Financial Governance and Oversight

The Academy benefits from the provision of Internal Audit Services provided by RSM. The Scope of the Internal Audit for the Governance Framework audit included for 5 Days Fieldwork. This was work was agreed with the Finance & Audit Committee on a Risk Based and Core Assurance Programme.

The effectiveness of the system of Internal Controls is also informed by the work of the Academy's External Auditors, Dains LLP.

The Finance & Audit Committee and Governing Body receives monthly Finance Reports in line with the Academy's Financial Regulations.

The Academy operations are within approved Accounting Policies and Scheme of Delegation.

## 3.Demonstrating Good Value for Money and Efficient and Effective Use of Resources

The Academy continues to apply the four principles of Best Value: To Challenge, To Compare, To Consult and To Compete.

#### **Governance Statement (continued)**

## Review of value for money (continued)

In doing this the Academy takes advantage of Framework Agreements and a number of Purchasing Consortia of which it is a member or customer. The Academy is aware of a range of support tools provided by the DfE, including Government Guidance for buying goods and services and finding DfE recommended suppliers to utilise

The Academy, in addition to its own Financial Regulations Manual produces an Academy Staff Finance Handbook including guidance notes for budget holders as well as a separate Business Charge Card Policy & Procedure for Internet Ordering. The Academy has in place a Procurement and Tendering Policy.

The Academy holds autumn briefing session with budget holders on the Academy Staff Finance Handbook, Business Charge Card & internet ordering procedures. A section on Anti-Fraud & Corruption is included in the briefing session.

The Academy's Financial Regulations and Scheme of Delegation details the authorisation limits for both procurement and for sale and disposal of assets.

A file is maintained of services and contracts. The Academy retains quotations for goods, works and services. Some examples of where quotations and tenders have been obtained that vary widely in value, and include:-

- The Academy continued to refresh its IT Equipment and undertook a number of exercises, including the
  purchase of a total of 550 Chromebooks for student use, at various times during the year. The Academy
  has also undertaken a procurement exercise via a DfE approved framework with Crescent Purchasing
  Framework to upgrade its IT Network, these works were completed during October half-term 2020.
- In terms of security and safeguarding, the Academy undertook a procurement exercise to replace its entire CCTV system and additionally a quotation exercise was undertaken to replace gates and fencing in a vulnerable area of the academy estate.
- In line with the new Designated Fund set up in 2019, the Academy undertook the purchase of a new replacement minibus, selling on our fourteen year old minibus. Lease or Buy options constituted part of the purchasing decision.
- In line with the new Designated Fund set up in 2019, the Academy completed the Gable End Works, which were required following a structural engineers report referring to its precarious nature. The Gable End was presented a Health and Safety risk that required action to address. The final account was also settled in the year.

The Academy maintains a permanent and continuous register of all items of furniture, equipment, including IT vehicles and other assets.

Three year contracts have been entered to achieve reduced cost where it would benefit the trust.

### 4. Maximising Income generation

The Academy continues to explore opportunities for income generation through its catering operation and the use of its property and facilities. These are not always restricted to cash income but also whether the Academy can gain a benefit for services, for example coaching expertise from sporting clubs for the benefit of our students. The Academy wishes to expand its community use programme and is keen that our students can access clubs that they would not perhaps otherwise be aware of, or be able to access or have considered.

The Academy reduces the cost of its catering facilities through shared use by the adjacent local authority controlled primary school. Additionally, the Academy's Site Manager and caretaking team are shared by the adjacent local authority controlled primary school.

## 5. Summary

We will continue as a priority our relentless pursuit of students reaching their full potential. The Academy's will continue to self-evaluate with rigour and focus on how we best resource our development plan. The Academy

#### **Governance Statement (continued)**

#### Review of value for money (continued)

will continue to work to improve the achievements for all students both academically and its role to prepare them to make a positive contribution to society. We aim to become an "outstanding academy" without losing our identity and multinational inclusive intake. We will continue to build upon successes and serve our community well.

## The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can, therefore, only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of Academy policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in George Dixon Academy for the year 1 September 2019 to 31 August 2020 and up to the date of approval of the annual report and financial statements.

### Capacity to handle risk

The board of Trustees has reviewed the key risks to which the Academy is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of Trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the Academy's significant risks that has been in place for the year 1 September 2019 to 31 August 2020 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the board of Trustees.

### The risk and control framework

The Academy's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the board of Trustees
- regular reviews by the Finance and General Purposes Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes
- setting targets to measure financial and other performance
- clearly defined purchasing (asset purchase or capital investment) guidelines
- identification and management of risks

The Board of Trustees has decided to employ RSM Risk Assurance Services LLP as internal auditor.

The auditor's role includes giving advice on financial matters and performing a range of checks on the academy trust's financial systems. The Auditor reports to the board of trustees on the operation of systems of control and on the discharge of the board of trustees' financial responsibilities.

On a semi-annual basis, the internal auditor reports to the board of Trustees through the finance and audit committee on the operation of the systems of control and on the discharge of the Trustees' financial responsibilities.

During the year to 31st August 2020 the internal audit function (RSM) has delivered a revised scheduled work on the Academy's Governance Framework. The original planned internal audits of Key Financial Controls and the follow up work on previous audits was due to take place at the Academy during the week of what became the first national lockdown had to be postponed.

### **Governance Statement (continued)**

### The risk and control framework (continued)

- Governance Framework completed in the year to 31st August 2020
- Follow up work, Key Financial Controls, Framework for Compliance with Legal Requirements- Fraud,
  Whistleblowing, Bribery; Student Funding Records; Governance: Core Processes; Human Resources:
  Recruitment, Selection and Appraisals; Framework for Compliance with Legal Requirements: Data
  Protection and Records Retention. As a result of Covid-19 lockdown, there was a postponement of the
  original audit plan which will now take place in 2020-2021

#### **Review of effectiveness**

As accounting officer, the Headmaster has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- on discharge of the Board of Trustees financial decisions to help the committee consider actions and assess year on year progress
- the work of the internal auditor;
- the work of the external auditors;
- the work of the executive managers within the Academy who have responsibility for the development and maintenance of the internal control framework.

The accounting officer has been advised of the implications of the result of their review of the system of internal control by the finance and audit committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the members of the Board of Trustees on 9 December 2020 and signed on their behalf by:

Sir Robert Dowling

Chair of Trustees

**Mr Anthony Hamilton** 

Headmaster and Accounting Officer

### Statement on Regularity, Propriety and Compliance

As accounting officer of George Dixon Academy I have considered my responsibility to notify the Academy board of Trustees and the Education & Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding received by the Academy, under the funding agreement in place between the Academy and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2019.

I confirm that I and the Academy board of Trustees are able to identify any material irregular or improper use of all funds by the Academy, or material non-compliance with the terms and conditions of funding under the Academy's funding agreement and the Academies Financial Handbook 2019.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of Trustees and ESFA.

**Mr Anthony Hamilton** 

Headmaster and Accounting Officer

Date: 9 December 2020

## Statement of Trustees' responsibilities For the Year Ended 31 August 2020

The Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with the Academies Accounts Direction published by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP 2019 and the Academies Accounts Direction 2019 to 2020:
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from ESFA/DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees on 9 December 2020 and signed on its behalf by:

Sir Robert Dowling Chair of Trustees

Independent Auditors' Report on the financial statements to the Members of George Dixon Academy

#### Opinion

We have audited the financial statements of George Dixon Academy (the 'academy') for the year ended 31 August 2020 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Charities SORP 2019 and the Academies Accounts Direction 2019 to 2020 issued by the Education and Skills Funding Agency.

In our opinion the financial statements:

- give a true and fair view of the state of the Academy's affairs as at 31 August 2020 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice: and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2019 and the Academies Accounts Direction 2019 to 2020 issued by the Education and Skills Funding Agency.

## **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Academy in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may
  cast significant doubt about the Academy's ability to continue to adopt the going concern basis of
  accounting for a period of at least twelve months from the date when the financial statements are
  authorised for issue.

Independent Auditors' Report on the financial statements to the Members of George Dixon Academy (continued)

#### Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Auditors' Report thereon. Other information includes the Reference and Administrative Details, the Trustees' Report including the Strategic Report, the Governance Statement, the Statement on Regularity, Propriety and Compliance and the Statement of Trustees' Responsibilities. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report including the Strategic Report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' Report and the Strategic Report have been prepared in accordance with applicable legal requirements.

## Matters on which we are required to report by exception

In the light of our knowledge and understanding of the Academy and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report including the Strategic Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Independent Auditors' Report on the financial statements to the Members of George Dixon Academy (continued)

### Responsibilities of trustees

As explained more fully in the Trustees' Responsibilities Statement, the Trustees (who are also the directors of the Academy for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Academy's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Academy or to cease operations, or have no realistic alternative but to do so.

#### Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <a href="www.frc.org.uk/auditorsresponsibilities">www.frc.org.uk/auditorsresponsibilities</a>. This description forms part of our Auditors' Report.

## Use of our report

This report is made solely to the Academy's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Academy's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Academy and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

**Andrew Morris FCA (Senior Statutory Auditor)** 

for and on behalf of Dains LLP

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Statutory Auditor Chartered Accountants

Birmingham

9 December 2020

## Independent Reporting Accountant's Assurance Report on Regularity to George Dixon Academy and the Education & Skills Funding Agency

In accordance with the terms of our engagement letter dated 1 October 2018 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2019 to 2020, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by George Dixon Academy during the year 1 September 2019 to 31 August 2020 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to George Dixon Academy and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to George Dixon Academy and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than George Dixon Academy and ESFA, for our work, for this report, or for the conclusion we have formed.

## Respective responsibilities of George Dixon Academy's accounting officer and the reporting accountant

The accounting officer is responsible, under the requirements of George Dixon Academy's funding agreement with the Secretary of State for Education dated 1 September 2012 and the Academies Financial Handbook, extant from 1 September 2019, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2019 to 2020. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year 1 September 2019 to 31 August 2020 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

## **Approach**

We conducted our engagement in accordance with the Academies Accounts Direction 2019 to 2020 issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Academy's income and expenditure.

Independent Reporting Accountant's Assurance Report on Regularity to George Dixon Academy and the Education & Skills Funding Agency (continued)

### Conclusion

In the course of our work, nothing has come to our attention which suggest in all material respects the expenditure disbursed and income received during the year 1 September 2019 to 31 August 2020 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

**Dains LLP** 

Statutory Auditor Chartered Accountants

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Birmingham

Date: 9 December 2020

## Statement of financial activities (incorporating income and expenditure account) For the Year Ended 31 August 2020

	Note	Unrestricted funds 2020 £	Restricted funds 2020 £	Restricted fixed asset funds 2020	Total funds 2020 £	Total funds 2019 £
Income from:						
Donations and capital grants Charitable activities:	4	80,657	-	568,766	649,423	317,534
Funding for the academy trust's educational operations		•	7,156,646	-	7,156,646	6,984,934
Other trading activities		8,400	-	-	8,400	10,142
Investments	7	11,875	186	-	12,061	14,330
Total income		100,932	7,156,832	568,766	7,826,530	7,326,940
Expenditure on:						
Charitable activities:						
Academy trust educational operations		77,167	7,289,130	421,713	7,788,010	7,647,938
Total expenditure		77,167	7,289,130	421,713	7,788,010	7,647,938
Net income/(expenditure) before transfers		23,765	(132,298)	147,053	38,520	(320,998)
Transfers between funds	17		(202,185)	202,185	-	-
Net movement in funds before						
other recognised gains/(losses)		23,765	(334,483)	349,238	38,520	(320,998)
Other recognised gains/(losses):		_				
Actuarial losses on defined benefit pension schemes	25	•	(952,000)	-	(952,000)	(371,000)
Net movement in funds		23,765	(1,286,483)	349,238	(913,480)	(691,998)
Reconciliation of funds:						<del></del>
Total funds brought forward		2,080,714	(2,363,287)	17,857,818	17,575,245	18,267,243
Net movement in funds		23,765	(1,286,483)	349,238	(913,480)	(691,998)
Total funds carried forward		2,104,479	(3,649,770)	18,207,056	16,661,765	17,575,245

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 38 to 66 form part of these financial statements.

## **George Dixon Academy**

(A Company Limited by Guarantee) Registered number: 08173271

**Balance Sheet** 

For the Year Ended 31 August 2020

	Note		2020 £		2019 £
Fixed assets					
Tangible assets	14		17,671,942		17,857,818
Current assets					
Debtors	15	740,263		411,093	
Cash at bank and in hand		2,840,176		2,664,128	
•		3,580,439	•	3,075,221	
Creditors: amounts falling due within one year	16	(821,615)		(839,794)	
Net current assets			2,758,824		2,235,427
Total assets less current liabilities			20,430,766		20,093,245
Defined benefit pension scheme liability	25		(3,769,000)		(2,518,000)
Total net assets			16,661,766		17,575,245
Funds of the Academy Restricted funds:					
Restricted fixed asset funds	17	18,207,056		17,857,818	
Restricted income funds	17	119,231		154,713	
Restricted funds excluding pension liability	17	18,326,287		18,012,531	
Pension reserve	17	(3,769,000)		(2,518,000)	
Total restricted funds	17		14,557,287		15,494,531
Unrestricted income funds	17		2,104,479		2,080,714
Total funds			16,661,766		17,575,245

The financial statements on pages 35 to 66 were approved by the Trustees, and authorised for issue on 09 December 2020 and are signed on their behalf, by:

Sir R Dowling
Chair of Trustees

The notes on pages 38 to 66 form part of these financial statements.

## Statement of Cash Flows For the Year Ended 31 August 2020

	Note	2020 £	2019 £
Cash flows from operating activities			
Net cash (used in)/provided by operating activities	19	(168,942)	123,114
Cash flows from investing activities	20	344,990	(67,804)
Change in cash and cash equivalents in the year		176,048	55,310
Cash and cash equivalents at the beginning of the year		2,664,128	2,608,818
Cash and cash equivalents at the end of the year	21, 22	2,840,176	2,664,128

The notes on pages 38 to 66 form part of these financial statements

#### 1. General information

George Dixon Academy is a company limited by guarantee incorporated in England and Wales. The registered number is 08173271 and its registered office is Portland Road, Birmingham, B16 9GD. The principal activity of the academy is given in the Trustees' Report.

### 2. Accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

#### 2.1 Basis of preparation of financial statements

The financial statements of the Academy, which is a public benefit entity under FRS 102, have been prepared under the historic cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2019 to 2020 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

#### 2.2 Going concern

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Academy to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Academy has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Academy's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

### 2.3 Income

All incoming resources are recognised when the Academy has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

#### Grants

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of Financial Activities in the year for which it is receivable and any abatement in respect of the year is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the Balance Sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

### 2. Accounting policies (continued)

#### 2.3 Income (continued)

#### Sponsorship income

Sponsorship income provided to the Academy which amounts to a donation is recognised in the Statement of Financial Activities in the year in which it is receivable (where there are no performance-related conditions) where receipt is probable and it can be measured reliably.

#### Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

#### Other income

Other income, including the hire of facilities, is recognised in the year it is receivable and to the extent the Academy has provided the goods or services.

#### Donated fixed assets (excluding transfers on conversion or into the Academy)

Where the donated good is a fixed asset it is measured at fair value, unless it is impractical to measure this reliably, in which case the cost of the item to the donor should be used. The gain is recognised as 'Income from Donations and Capital Grants' and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the Academy's accounting policies.

#### 2.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

#### Charitable activities

These are costs incurred on the Academy's educational operations, including support costs and costs relating to the governance of the Academy apportioned to charitable activities.

All resources expended are inclusive of irrecoverable VAT.

#### 2.5 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Academy; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

#### 2. Accounting policies (continued)

#### 2.6 Tangible fixed assets

Assets costing £500 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of Financial Activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land and assets under construction, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

Depreciation is provided on the following bases:

Freehold property
Furniture and equipment

Furniture and equipme Plant and machinery Computer equipment

Motor vehicles

- 2% straight-line basis

20% straight-line basis20% straight-line basis

- 33.3% straight-line basis

- 25% straight-line basis

Freehold land is not depreciated.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

#### 2.7 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

#### 2.8 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

#### 2.9 Liabilities

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Academy anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Notes to the Financial Statements For the Year Ended 31 August 2020

### 2. Accounting policies (continued)

#### 2.10 Provisions

Provisions are recognised when the Academy has an obligation at the reporting date as a result of a past event which it is probable will result in the transfer of economic benefits and the obligation can be estimated reliably.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

#### 2.11 Financial instruments

The Academy only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Academy and their measurement bases are as follows:

Financial assets - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 15. Prepayments are not financial instruments. Cash at bank is classified as a basic financial instrument and is measured at face value.

Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities - trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in note 16. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

#### 2.12 Operating leases

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the lease term.

#### 2.13 Taxation

The Academy is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

Accordingly, the Academy is potentially exempt from taxation in respect of income or capital gains received within categories covered by Part 11, chapter 3 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

### 2. Accounting policies (continued)

#### 2.14 Pensions

Retirement benefits to employees of the Academy are provided by the Teachers' Pension Scheme ("TPS") and the Local Government Pension Scheme ("LGPS"). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the Academy in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the Academy in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each Balance Sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of Financial Activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

### 2.15 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy at the discretion of the Trustees.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Department for Education Group.

Investment income, gains and losses are allocated to the appropriate fund.

#### Notes to the Financial Statements For the Year Ended 31 August 2020

#### 3. Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The Academy trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 25, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2019 has been used by the actuary in valuing the pensions liability at 31 August 2020. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

#### Critical areas of judgement:

The preparation of the financial statements in conformity with generally accepted accounting principals requires the Trustees to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results in the future could differ from those estimates. In this regard, the Trustees believe that the critical accounting policies where judgements or estimating are necessarily applied are summarised below.

### Depreciation and residual values

Tangible fixed assets are depreciated over the useful lives taking into account residual values where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a numer of factors.

## Notes to the Financial Statements For the Year Ended 31 August 2020

## 4. Donations and capital grants

	Unrestricted funds 2020 £	Restricted funds 2020 £	Restricted fixed asset funds 2020	Total funds 2020 £
Donations for educational visits	-	-	-	-
Donations	3,577	-	-	3,577
Capital Grants	•		568,766	568,766
Other incoming resources	73,184	-	-	73,184
Insurance income	3,896	-	-	3,896
	80,657	-	568,766	649,423
	Unrestricted funds 2019	Restricted funds 2019	Restricted fixed asset funds 2019	Total funds 2019
	£	£	£	£
Donations for educational visits	10,492	-	-	10,492
Donations	121,847	-	-	121,847
Capital Grants	-	-	86,337	86,337
Other incoming resources	48,848	800	-	49,648
Insurance income	49,210	-	-	49,210
	230,397	800	86,337	317,534

## Notes to the Financial Statements For the Year Ended 31 August 2020

## 5. Funding for the Academy's educational operations

	Restricted funds 2020 £	Total funds 2020 £
DfE/ESFA grants		
General Annual Grant (GAG)	6,266,527	6,266,527
Other DfE/ESFA grants	363,303	363,303
Pupil Premium	491,620	491,620
	7,121,450	7,121,450
Other government grants		
Other Local Authority income	15,050	15,050
	15,050	15,050
Other funding		
University placement income	19,479	19,479
George Dixon Scholarship	667	667
	20,146	20,146
	7,156,646	7,156,646

## Notes to the Financial Statements For the Year Ended 31 August 2020

6.

<ol><li>Funding for the Academy's educational operations (continue</li></ol>	5.	Funding for the	Academy's educational	operations (	(continued
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R	testricted funds 2019	Total funds 2019
DfE/ESFA grants	£	£
General Annual Grant (GAG)	6,270,174	6,270,174
Other DfE/ESFA grants	107,018	107,018
Pupil Premium	493,332	493,332
	5,870,524	6,870,524
Other government grants		
Other Local Authority income	97,620	97,620
	97,620	97,620
Other funding		
University placement income	16,410	16,410
George Dixon Scholarship	380	380
	16,790	16,790
	5,984,934	6,984,934
Other trading activities		
Unr	estricted funds 2020 £	Total funds 2020 £
Lettings income ===	8,400	8,400
Unre	estricted funds 2019 £	Total funds 2019 £
Lettings income	10,142	10,142

## Notes to the Financial Statements For the Year Ended 31 August 2020

7.	∪Investment income				
			Unrestricted funds 2020 £	Restricted funds 2020 £	Total funds 2020 £
	Bank interest received		11,875	186	12,061
		·	Unrestricted funds 2019 £	Restricted funds 2019 £	Total funds 2019 £
	Bank interest received		13,985	345	14,330
8.	Expenditure				
		Staff Costs 2020 £		Other 2020 £	Total 2020 £
	Educational operations:				
	Direct costs	5,103,096	345,273	456,623	5,904,992
	Support costs	1,125,984	348,833	412,200	1,887,017
		6,229,080	694,106	868,823	7,792,009
		Staff Costs 2019 £	Premises 2019 £	Other 2019 £	Total 2019 £
	Educational operations:				
	Direct costs	4,700,940	342,894	724,599	5,768,433
	Support costs	865,486	348,842	665,177	1,879,505
		5,566,426	691,736	1,389,776	7,647,938

## Notes to the Financial Statements For the Year Ended 31 August 2020

<ol><li>Analysis of expenditure by activit</li></ol>	ties
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Analysis of expenditure by activities			
	Activities undertaken directly 2020 £	Support costs 2020	Total funds 2020 £
Educational operations	5,904,992	1,887,017	7,792,009
	Activities undertaken directly 2019 £	Support costs 2019 £	Total funds 2019 £
Educational operations	5,768,433	1,879,505	7,647,938

## Notes to the Financial Statements For the Year Ended 31 August 2020

## 9. Analysis of expenditure by activities (continued)

## **Analysis of direct costs**

	Total funds 2020 £	Total funds 2019 £
Staff costs	5,103,096	4,700,940
Depreciation	421,712	438,634
Educational supplies	62,895	110,183
Examination fees	72,376	81,685
Staff development and other staff costs	17,362	20,687
Technology costs	135,297	291,507
Consultancy	25,461	39,166
Other costs	21,543	43,252
Recruitment and other staff expenses	45,249	42,379
	5,904,992	5,768,433
Analysis of support costs		
	Total funds 2020 £	Total funds 2019 £
LGPS finance costs	50,000	50,000
Staff costs	1,125,983	865,486
Catering	176,957	173,060
Travel, subsistence and expenses	2,210	15,162
Other costs	122,851	319,955
Maintenance of premises and special facilities	86,001	142,200
Cleaning and caretaking	17,068	5,784
Rates	19,551	20,339
Security	377	•
Energy	146,006	150,993
Legal and professional	56,135	54,817
Transport	4,047	2,189
Other premises costs	79,830	79,520
	1,887,017	1,879,505

## Notes to the Financial Statements For the Year Ended 31 August 2020

Coperating lease rentals	0.	Net income/(expenditure)		
Coperating lease rentals		Net income/(expenditure) for the year includes:		
Depreciation of tangible fixed assets Fees paid to auditors for: - audit 7,325 7,325 - other services 725 725  11. Staff  a. Staff costs Staff costs during the year were as follows:				2019
Fees paid to auditors for: - audit 7,325 7,325 - other services 725 725  - other services 725 725  - other services 725 725  11. Staff  a. Staff costs Staff costs during the year were as follows:		Operating lease rentals	6,220	254,707
- audit 7,325 7,325 725 725 725 725 725 725 725 725 725 7		Depreciation of tangible fixed assets	421,712	438,634
- other services 725 725  1. Staff  a. Staff costs  Staff costs during the year were as follows:  2020 2011 £ Wages and salaries 4,357,895 4,224,044 Social security costs 458,768 439,290 Pension costs 1,177,845 770,220  5,994,508 5,433,554 Agency staff costs 234,572 132,872 6,229,080 5,666,426  b. Staff numbers The average number of persons employed by the Academy during the year was as follows:  2020 2011 No. No  Teaching staff 81 82 Support staff 38 36 Administrative staff 11 11		Fees paid to auditors for:		
1. Staff  a. Staff costs  Staff costs  Staff costs during the year were as follows:  2020 2011 £  Wages and salaries 4,357,895 4,224,044 Social security costs 458,768 439,290 Pension costs 1,177,845 770,220  5,994,508 5,433,554  Agency staff costs 234,572 132,872  6,229,080 5,566,426  b. Staff numbers  The average number of persons employed by the Academy during the year was as follows:  2020 2018 No. No  Teaching staff 81 82 Support staff 38 36 Administrative staff 11 11		- audit	7,325	7,32
a. Staff costs       Staff costs during the year were as follows:         2020 2011 £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £		- other services	725	725
Staff costs during the year were as follows:   2020	1.	Staff		
2020   2019		a. Staff costs	·	
Wages and salaries       4,357,895       4,224,044         Social security costs       458,768       439,290         Pension costs       1,177,845       770,220         Agency staff costs       234,572       132,872         6,229,080       5,566,426         b. Staff numbers       2020       5,566,426         The average number of persons employed by the Academy during the year was as follows:       2020       2015         No.       No.       No         Teaching staff       81       82         Support staff       38       36         Administrative staff       11       11		Staff costs during the year were as follows:		
Social security costs   458,768   439,290   770,220   770,200				
Pension costs       1,177,845       770,220         5,994,508       5,433,554         4 Agency staff costs       234,572       132,872         6,229,080       5,566,426         b. Staff numbers         The average number of persons employed by the Academy during the year was as follows:         2020 No.       No.         No Properties of the Academy during the year was as follows:         Teaching staff       81       82         Support staff       81       82         Administrative staff       11       11       11		Wages and salaries	4,357,895	4,224,044
5,994,508   5,433,554     234,572   132,872     6,229,080   5,566,426     b. Staff numbers     The average number of persons employed by the Academy during the year was as follows:     2020   2019     No.		•		
Agency staff costs 234,572 132,872  6,229,080 5,566,426  b. Staff numbers  The average number of persons employed by the Academy during the year was as follows:  2020 2015 No. No  Teaching staff 81 82 Support staff 38 36 Administrative staff 11 11		Pension costs	1,177,845	770,220
b. Staff numbers  The average number of persons employed by the Academy during the year was as follows:  2020 2015 No. No  Teaching staff 81 82 Support staff 38 36 Administrative staff 11 11			5,994,508	5,433,554
b. Staff numbers  The average number of persons employed by the Academy during the year was as follows:  2020 2019 No. No  Teaching staff 81 82 Support staff 38 36 Administrative staff 11 11		Agency staff costs	234,572	132,872
The average number of persons employed by the Academy during the year was as follows:  2020 2015 No. No  Teaching staff 81 82 Support staff 38 36 Administrative staff 11 11			6,229,080	5,566,426
Z020 No.       2015 No.         Teaching staff       81       82         Support staff       38       36         Administrative staff       11       11		b. Staff numbers		·
Teaching staff Support staff Administrative staff  No. No.  81 82  82  11 11		The average number of persons employed by the Academy during the y	ear was as follows:	
Support staff       38       36         Administrative staff       11       11         ————————————————————————————————————				2019 No.
Administrative staff 11 11 11		Teaching staff	81	82
		Support staff	38	36
130 129		Administrative staff	11	11
			130	129

### Notes to the Financial Statements For the Year Ended 31 August 2020

### 11. Staff (continued)

## b. Staff numbers (continued)

The average headcount expressed as full-time equivalents was:

	2020 No.	2019 No.
Teaching staff	79	80
Support staff	23	25
Administrative staff	10	10
	112	115

### c. Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

·	2020 No.	2019 No.
In the band £60,001 - £70,000	5	4
In the band £70,001 - £80,000	1	1
In the band £90,001 - £100,000	1	1
In the band £120,001 - £130,000	. 1	1

### d. Key management personnel

The key management personnel of the Academy comprise the Trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the Academy was £256,280 (2019 - £230,000).

Notes to the Financial Statements For the Year Ended 31 August 2020

### 12. Trustees' remuneration and expenses

One or more Trustees has been paid remuneration or has received other benefits from an employment with the Academy. The Headmaster and other staff Trustees only receive remuneration in respect of services they provide undertaking the roles of Headmaster and staff members under their contracts of employment. The value of Trustees' remuneration and other benefits was as follows:

		2020 £000	2019 £000
Mr A Hamilton, Headmaster and Accounting Officer	Remuneration	125 - 130	120 - 125
	Pension contributions paid	30 - 35	20 - 25
Mrs J Burke-Hetherington, Staff Trustee	Remuneration	30 - 35	20 - 25
	Pension contributions paid	5 - 10	0 - 5
Mr D Tunney, Staff Trustee	Remuneration	25 - 30	30 - 35
-	Pension contributions paid	5 - 10	5 - 10

During the year ended 31 August 2020, no Trustee expenses have been incurred (2019 - £NIL).

#### 13. Trustees' and Officers' insurance

In accordance with normal commercial practice, the Academy has purchased insurance to protect Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business. The insurance provides cover up to £5,000,000 on any one claim and the cost for the year ended 31 August 2020 was £152 (2019 - £167). The cost of this insurance is included in the total insurance cost.

### Notes to the Financial Statements For the Year Ended 31 August 2020

## 14. Tangible fixed assets

	Freehold land and buildings £	Furniture and equipment £	Plant and machinery £	Computer equipment £	Motor vehicles £	Total £
Cost or valuation						
At 1 September 2019	20,033,137	534,623	73,852	713,555	-	21,355,167
Additions	146,804	7,674	1,312	51,547	28,500	235,837
Disposals	-	-	-	(11,286)	-	(11,286)
At 31 August 2020	20,179,941	542,297	75,164	753,816	28,500	21,579,718
Depreciation						
At 1 September 2019	2,318,507	527,123	8,748	642,971	-	3,497,349
Charge for the year	345,273	3,450	14,966	52,085	5,938	421,712
On disposals	-	-	-	(11,286)	-	(11,286)
At 31 August 2020	2,663,780	530,573	23,714	683,770	5,938	3,907,775
Net book value						
At 31 August 2020	17,516,161	11,724	51,450	70,046	22,562	17,671,943
At 31 August 2019	17,714,630	7,500	65,104	70,584	-	17,857,818

Included in land and buildings is freehold land at cost of £2,829,050 (2019 - £2,829,050) which is not depreciated.

### 15. Debtors

	2020 £	2019 £
Due within one year	•	
Trade debtors	12,500	21,705
VAT repayable	63,533	61,405
Prepayments and accrued income	664,230	327,983
	740,263	411,093

### Notes to the Financial Statements For the Year Ended 31 August 2020

## 16. Creditors: Amounts falling due within one year

	2020 £	2019 £
Trade creditors	607,846	596,414
Accruals and deferred income	213,769	243,380
	821,615	839,794
	2020 £	2019 £
Deferred income at 1 September 2019	23,983	33,071
Resources deferred during the year	23,581	23,983
Amounts released from previous periods	(23,983)	(33,071)
	23,581	23,983

At the balance sheet date the academy was holding funds of £23,581 received in advance for rates relief funding and devolved formula capital funding.

Statement of fur	nds					
	Balance at 1 September 2019 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2020 £
Unrestricted funds	_	-	•	L	_	-
Designated funds						
Roof repairs Plant and other expenditure relating to	500,000	•	-	-		500,000
premises	585,000	-	-	114,287	-	699,287
ICT refreshment	371,847	-	-	68,579	-	440,426
Minibus replacement	35,000	•	_	(35,000)	-	•
Gable end	100,000	-	-	(100,000)	-	-
	1,591,847	-	-	47,866	•	1,639,713
General funds						
Unrestricted funds	488,867	100,932	(77,167)	(47,866)	-	464,766
Total Unrestricted funds	2,080,714	100,932	(77,167)	•	-	2,104,479
Restricted general funds						
General Annual Grant (GAG)	93,505	6,266,527	(6,074,660)	(202,185)	-	83,187
Pupil Premium	-	491,620	(491,620)	-	-	-
Other DfE/ESFA grants	-	363,303	(363,303)	-	-	-
Other government grants		15,050	(15,050)	_	-	
George Dixon scholarship	61,208	853	(26,017)	-	_	36,044
Other restricted funds	•	19,480	(19,480)	_		· -
Pension reserve	(2,518,000)	-	(299,000)	-	(952,000)	(3,769,000)
	(2,363,287)	7,156,833	(7,289,130)	(202,185)	(952,000)	(3,649,769)

### 17. Statement of funds (continued)

	Balance at 1 September 2019 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2020 £
Restricted fixed asset funds						
Transfer on conversion	16,941,465	-	(320,737)	-	<b>-</b>	16,620,728
DfE / ESFA capital grants	916,353	568,766	(100,976)	202,185	•	1,586,328
	17,857,818	568,766	(421,713)	202,185		18,207,056
Total Restricted funds	15,494,531	7,725,599	(7,710,843)	-	(952,000)	14,557,287
Total funds	17,575,245	7,826,531	(7,788,010)	<u>-</u>	(952,000)	16,661,766

The specific purposes for which the funds are to be applied are as follows:

#### Roof repairs

To repair the roof where the Academy suffers from water ingress in many areas. This was not in the scope of the final Building Schools for the Future (BSF) cost plan. The fund is based on a 10+ year building programme.

#### Plant and other expenditure relating to premises

This reserve is for Plant, Premises and other Assets that will require repair or replacement.

#### **ICT** refreshment

The Academy with effect from 31st August 2019 early terminated the Building Schools for the Future, ICT Management Contract. ICT refreshments and upgrades will no longer be funded from a Building for the Future Local Choice Fund, the effect of which was that the Academy is having to fund these from its own resources.

#### Restricted general funds

This fund represents grants and other income received for the Academy's operational activities and development.

#### Pension reserve

The pension reserve included wihtin restricted general funds represents the Academy's share of the pension liability arising on the LGPS pension fund.

### Restricted fixed asset funds

This fund represents grants and other income received to carry out works of a capital nature.

Under the funding agreement with the Secretary of State, the Academy was not subject to a limit on the amount of GAG it could carry forward at 31 August 2020.

## 17. Statement of funds (continued)

Comparative information in respect of the preceding year is as follows:

	Balance at 1 September	•	F	Transfers	Gains/	Balance at 31 August
	2018 £	Income £	Expenditure £	in/out £	(Losses) £	2019 £
Unrestricted funds	_	_	_	_	_	_
Designated funds	•					
Window replacement	10,000	-	-	(10,000)	-	-
Roof repairs	900,000	-	-	(400,000)	-	500,000
Plant and other expenditure relating to						
premises	573,500		-	11,500	-	585,000
ICT refreshment	-	-	-	371,847	-	371,847
Minibus replacement	-	-	-	35,000	-	35,000
Gable end	-	-	-	100,000	•	100,000
	1,483,500	-		108,347	<u> </u>	1,591,847
General funds						
Unrestricted funds	429,560	254,524	(86,870)	(108,347)	•	488,867
Total					<del></del>	
Unrestricted funds	1,913,060	254,524	(86,870)	<u> </u>	<u>-</u>	2,080,714
Restricted general funds						
General Annual Grant (GAG)	39,052	6,341,917	(6,203,165)	(84,299)	<b>-</b> .	93,505
Other DfE/ESFA grants	-	528,607	(528,607)	-	-	-
Other government grants	-	97,620	(97,620)	-	-	-

## Notes to the Financial Statements For the Year Ended 31 August 2020

## 17. Statement of funds (continued)

	Balance at 1 September 2018 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2019 £
George Dixon scholarship	80,150	725	(19,667)	-	-	61,208
Other restricted funds	-	17,210	(19,375)	2,165	-	-
Pension reserve	(1,893,000)	· -	(254,000)	-	(371,000)	(2,518,000)
•	(1,773,798)	6,986,079	(7,122,434)	(82,134)	(371,000)	(2,363,287)
Restricted fixed asset funds						
Transfer on conversion	17,262,202	-	(320,737)	-	· -	16,941,465
DfE / ESFA capital grants	853,399	86,337	(117,897)	94,514	-	916,353
Big Lottery Fund grant	12,380	-	-	(12,380)		-
	18,127,981	86,337	(438,634)	82,134	-	17,857,818
Total Restricted funds	16,354,183	7,072,416	(7,561,068)	-	(371,000)	15,494,531
Total funds	18,267,243	7,326,940	(7,647,938)	<u>-</u>	(371,000)	17,575,245

### **Notes to the Financial Statements** For the Year Ended 31 August 2020

#### 18. Analysis of net assets between funds

## Analysis of net assets between funds - current period

	Unrestricted funds 2020 £	Restricted funds 2020 £	Restricted fixed asset funds 2020 £	Total funds 2020 £
Tangible fixed assets	-	-	17,671,942	17,671,942
Current assets	2,104,479	929,085	546,875	3,580,439
Creditors due within one year	-	(809,854)	(11,761)	(821,615)
Provisions for liabilities and charges	-	(3,769,000)	-	(3,769,000)
Total	2,104,479	(3,649,769)	18,207,056	16,661,766
Analysis of net assets between funds -	prior period			
	Unrestricted funds 2019 £	Restricted funds 2019 £	Restricted fixed asset funds 2019	Total funds 2019 £
· Tangible fixed assets	funds 2019	funds 2019	fixed asset funds 2019	funds 2019
Tangible fixed assets Current assets	funds 2019	funds 2019	fixed asset funds 2019 £	funds 2019 £
_	funds 2019 £	funds 2019 £	fixed asset funds 2019 £ 17,857,818	funds 2019 £ 17,857,818
Current assets	funds 2019 £	funds 2019 £ - 982,832	fixed asset funds 2019 £ 17,857,818 11,675	funds 2019 £ 17,857,818 3,075,221

## Notes to the Financial Statements For the Year Ended 31 August 2020

19.	Reconciliation of net income/(expenditure) to net cash flow from operati	ng activities	
		2020 £	2019 £
	Net income/(expenditure) for the period (as per Statement of Financial Activities)	38,520	(320,998
	Adjustments for:		
	Depreciation charges	421,712	438,634
	Bank interest received	(12,061)	(14,330)
	Defined benefit pension scheme obligation transferred in	-	84,000
	Defined benefit pension scheme cost less contributions payable	253,000	120,000
	Defined benefit pension scheme finance cost	46,000	50,000
	Decrease/(increase) in debtors	(329,170)	(194,113)
	(Decrease)/increase in creditors	(18,177)	46,258
	Capital grants from DfE and other capital income	(568,766)	(86,337)
	Net cash (used in)/provided by operating activities	(168,942)	123,114
20.	Cash flows from investing activities		
		2020 £	2019 £
	Interest receivable	12,061	14,330
	Purchase of tangible fixed assets	(235,837)	(168,471)
	Capital grants from DfE Group	568,766	86,337
	Net cash provided by/(used in) investing activities	344,990	(67,804)
21.	Analysis of cash and cash equivalents		
		2020	2019
	Cash in hand	£ 2,840,176	£ 2,664,128
	<b>-</b>		

Notes to the Financial Statements For the Year Ended 31 August 2020

### 22. Analysis of changes in net debt

	At 1 September 2019 £	Cash flows £	At 31 August 2020 £
Cash at bank and in hand	2,664,128	176,048	2,840,176
	2,664,128	176,048	2,840,176

### 23. Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

### 24. Capital commitments

	2020 £	201 <u>9</u> £
Contracted for but not provided in these financial statements		
Acquisition of tangible fixed assets	176,479	-

#### 25. Pension commitments

The Academy's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by West Midlands Pension Fund. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2016 and of the LGPS 31 March 2016.

There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

#### **Teachers' Pension Scheme**

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies. All teachers have the option to opt-out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary - these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

### **Teachers' Pension Budgeting and Valuation Account**

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019. The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% administration levy)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million, giving a notional past service deficit of £22,000 million
- the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI, assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The next valuation result is due to be implemented from 1 April 2023.

The employer's pension costs paid to TPS in the year amounted to £698,000 (2019 - £456,000).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website (https://www.teacherspensions.co.uk/news/employers/2019/04/teachers-pensions-valuation-report.aspx).

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The Academy has accounted for its contributions to the scheme as if it were a defined contribution scheme. The Academy has set out above the information available on the scheme.

Notes to the Financial Statements For the Year Ended 31 August 2020

#### 25. Pension commitments (continued)

#### **Local Government Pension Scheme**

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2020 was £267,000 (2019 - £249,000), of which employer's contributions totalled £208,000 (2019 - £192,000) and employees' contributions totalled £ 59,000 (2019 - £57,000). The agreed contribution rates for future years are 16.7% per cent for employers and 5.5% to 12.5% per cent for employees.

As described in note the LGPS obligation relates to the employees of the Academy, who were the employees transferred as part of the conversion from the maintained school and new employees who were eligible to, and did, join the Scheme in the year. The obligation in respect of employees who transferred on conversion represents their cumulative service at both the predecessor school and the Academy at the balance sheet date.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

#### Principal actuarial assumptions

	2020 %	2019 %
Rate of increase in salaries	3.25	3.70
Rate of increase for pensions in payment/inflation	2.25	2.20
Discount rate for scheme liabilities	1.60	1.90

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2020 Years	2019 Years
Retiring today		
Males	21.9	20.9
Females	24.1	23.2
Retiring in 20 years		
Males	23.8	22.6
Females	26.0	25.1

## Notes to the Financial Statements For the Year Ended 31 August 2020

i.	Pension commitments (continued)		
	Sensitivity analysis - present value of total obligation		
		2020 £000	2019 £000
	Discount rate +0.1%	(6,533)	(4,894)
	Discount rate -0.1%	6,890	5,153
	Mortality assumption - 1 year increase	6,984	5,133 5,224
	Mortality assumption - 1 year decrease	(6,455)	(4,829)
	CPI rate +0.1%	6,867	5,134
	CPI rate -0.1%	(6,556)	(4,913)
	Share of scheme assets		
	The Academy's share of the assets in the scheme was:		
		2020 £	2019 £
	Equities	1,651,000	1,506,000
	Gilts	319,000	237,000
	Other bonds	114,000	95,000
	Property	222,000	204,000
	Cash and other liquid assets	195,000	90,000
	Other	439,000	372,000
	Total market value of assets	2,940,000	2,504,000
	The actual return on scheme assets was £251,000 (2019 - £158,000).		
	The amounts recognised in the Statement of Financial Activities are as follows:	ows:	
		2020 £	2019 £
	Current service cost	(364,000)	(312,000)
	Past service cost	(95,000)	-
	Interest income	50,000	62,000
	Interest cost	(96,000)	(112,000)
	Loss on settlement	-	(84,000)
	Administrative expenses	2,000	-
	Total amount recognised in the Statement of Financial Activities	(503,000)	(446,000)

### Notes to the Financial Statements For the Year Ended 31 August 2020

### 25. Pension commitments (continued)

Changes in the present value of the defined benefit obligations were as follows:

	2020 £	2019 £
At 1 September	5,022,000	3,873,000
Current service cost	364,000	312,000
Interest cost	96,000	112,000
Employee contributions	59,000	57,000
Actuarial losses	1,098,000	466,000
Benefits paid	(25,000)	(142,000)
Past service costs	95,000	-
Liabilities assumed on settlements	•	344,000
At 31 August	6,709,000	5,022,000
Changes in the fair value of the Academy's share of schor	ne assets were as follows:	

Changes in the fair value of the Academy's share of scheme assets were as follows:

	2020 £	2019 £
At 1 September	2,504,000	1,980,000
Interest income	50,000	62,000
Actuarial gains	146,000	95,000
Employer contributions	208,000	192,000
Employee contributions	59,000	57,000
Benefits paid	(25,000)	(142,000)
Settlement prices received	-	260,000
Administrative expenses	(2,000)	-
At 31 August	2,940,000	2,504,000

### 26. Operating lease commitments

At 31 August 2020 the Academy had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	2020 £	2019 £
Not later than 1 year	5,054	6,220
Later than 1 year and not later than 5 years	11,228	870
	16,282	7,090

Notes to the Financial Statements For the Year Ended 31 August 2020

### 27. Related party transactions

Owing to the nature of the Academy and the composition of the Board of Trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trustees have an interest. All transactions involving such organisations are conducted in accordance with the requirements of the Academies Financial Handbook, including notifying the ESFA of all transactions made on or after 1 April 2019 and obtaining their approval where required, and with the Academy's financial regulations and normal procurement procedures relating to connected and related party transactions.