Registered number: 08173271

## **George Dixon Academy**

Trustees' Report and Financial Statements

For the Year Ended 31 August 2019



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## **George Dixon Academy**

(A Company Limited by Guarantee)

### **Reference and Administrative Details**

Members

Sir R Dowling

Mr B Kicks

Professor K George MBE (resigned 12 December 2018)

Mr M Proctor (appointed 1 December 2019)

**Designated Members** 

Sir R Dowling, Chair of Trustees1

Mr B Kicks, Vice Chair of Trustees1

Professor K George MBE, Chair of Finance & Audit Committee (resigned 12

December 2018)1

Mr A Hamilton, Headmaster and Accounting Officer<sup>1</sup> Mr M Proctor, Chair of Finance & Audit Committee<sup>1</sup>

Ms J Burke-Hetherington, Staff Trustee (appointed 12 December 2018)

Mrs G Bashir (appointed 12 December 2018)

Mr D Tunney, Staff Trustee (appointed 12 December 2018)

Mrs S Akhtar (appointed 12 December 2018)

<sup>1</sup> Member of Finance and Audit Committee

Company registered

number

08173271

Company name

George Dixon Academy

Principal and registered Portland Road

office

Portland Road Birmingham

B16 9GD

Senior management

team

Mr A Hamilton, Headmaster Mr T Mann, Deputy Headmaster

Mrs R Bakewell, Assistant Head (untill 31 December 2018)

Ms C Bernard, Assistant Head Mr M Else, Assistant Head Mr D Horner, Assistant Head

Mr D Ibbotson, Assistant Head (until 30 April 2019) Mr M Jerome, Assistant Head (until 30 April 2019)

Miss K Jordan, Assistant Head Miss D Satchell, Assistant Head

Mr T Lewis, Director of Support Services

Independent auditors

Dains LLP

15 Colmore Row Birmingham B3 2BH

**Bankers** 

Lloyds Bank Plc

25 Gresham Street

London EC2V 7HN

**Solicitors** 

Irwin Mitchell LLP

31 Temple Street Birmingham B2 5DB

Trustees' Report For the Year Ended 31 August 2019

The Trustees present their annual report together with the financial statements and auditors' report of the charitable company for the year 1 September 2018 to 31 August 2019. The annual report serves the purposes of both a Trustees' report and a directors' report under company law.

George Dixon Academy is an average-sized secondary school with a smaller than average sixth form. It is located in the Ladywood Ward of Birmingham, an area that experiences significantly high levels of socioeconomic disadvantage. The proportion of students eligible for free school meals is almost three times the national average and the proportion of students with special educational needs and/or disabilities is slightly above average, with five students on an educational health and care plan (EHC). Students and staff come from an exceptionally diverse range of cultural backgrounds; a very large majority of students are from minority ethnic groups; almost three quarters of students speak English as an additional language (67%) with more than 69 different home languages spoken. Student mobility is also extremely high, with around one in five students joining or leaving the Academy at times other than the start of the year. There are 110 newly arrived students who have not attended a primary school in England and who have little or no English. There are 17 students who are either asylum seekers or refugees and currently eight students are looked after. In the academic year of 2018/19, 77 students left the Academy and 60 joined. The level of "turbulence" (15% of the Academy population) facing the Academy remains a significant challenge in terms of continuity and enhancing attainment and progress.

The average points score (APS)/average standardized score (ASS) upon entry is significantly negative in all year groups. The very low attainment on entry is further compounded by:

- An Academy population which shows significantly more boys than girls. (Lowest quintile in the IDSR).
- The percentage eligible for free school meals in the past six years is in the top quintile.
- The percentage of pupils first language believed not to be English is in the top quintile.
- A school deprivation indicator is in the top quintile.

The safety and wellbeing of students are paramount in the everyday work of the academy, and **social cohesion** is at the heart of our endeavors'. **A full time Academy-based social worker is employed** to work in a multi-agency approach so that our vulnerable students are properly supported inside and outside the academy. The academy draws upon its remarkable diversity to create a community where students and adults show tolerance, consideration and respect for one another. There is a safe, calm and positive climate, in which students are given the self-belief and motivation to succeed.

Despite all the challenges, behavior around the academy is exemplary and the students' personal qualities are a notable strength, particularly their **social**, **moral**, **spiritual** and **cultural development**.

## Structure, governance and management

#### a. Constitution

The Academy is a charitable company limited by guarantee and an exempt charity. The charitable company's memorandum and articles of association are the primary governing documents of the academy trust. The trustees of George Dixon Academy are also directors of the charitable company for the purposes of company law. The charitable company operates as George Dixon Academy.

The Academy is constituted under a Memorandum of Association dated 8 August 2012

The date Incorporated under the Companies Act 2006 as a private company, that the company is limited by guarantee is 9 August 2012.

George Dixon Academy converted to academy status with effect from 1 September 2012.

Details of the Trustees who served during the year, and to the date these accounts are approved are included in the Reference and administrative details on page 1.

Trustees' Report (continued)
For the Year Ended 31 August 2019

### Structure, governance and management (continued)

## b. Members' liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

#### c. Trustees' indemnities

Since 1st September 2012 the Governors (directors) have been indemnified in respect of their legal liability for financial loss arising as a result of a negligent act, accidental error or omission in the course of their official duties. As explained in note 13 to the financial statements the limit of this indemnity is £5,000,000 with a retroactive date of 1st September 2012.

### d. Method of recruitment and appointment or election of Trustees

GGeorge Dixon Academy operates open and transparent recruitment processes ensuring that vacancies are filled as soon as possible. Attention is also given to any identified skills gaps during the recruitment process to ensure the board has a good balance of the necessary skills to ensure the board remains effective in the execution of its duties also taking into account the Succession Plan and Strategy in place.

The process for appointing or electing the various types of Governor at George Dixon Academy are as follows.

The Articles of Association requires that the number of Governors shall be not less than three but (unless otherwise determined by ordinary resolution) shall not be subject to any maximum.

1) Co-opted Governors - The Governors may appoint up to three Co-Opted Governors

A Co-opted Governor means a person who is appointed to be a Governor by being Co-opted by Governors who have not themselves been so appointed.

The Governors may not co-opt an employee of the Academy Trust as a Co-opted Governor if the number of Governors who are employed by the Academy Trust (including the Headmaster) would thereby exceed one third of the total number of Governors.

2) Parent Governors – The Articles of Association of provide for up to two Parent Governors.

Parent Governors are elected by parents of registered students at the Academy. A Parent Governor must be a parent of a student at the Academy at the time he/she is elected. Parent Governor vacancies are filled by an election process.

The number of Parent Governors required shall be made up by Parent Governors appointed by the Governing Body if the number of parents standing for election is less than the number of vacancies.

## 3) Appointment of Additional Governors

The Secretary of State may give a warning notice to the Governors where he is satisfied:-

- i. That the standards of performance of pupils at the Academy are unacceptably low, or
- ii. That there has been a serious breakdown in the way the Academy is managed or governed, or
- iii. That the safety of pupils or staff of the academy is threatened (whether by a breakdown of discipline or otherwise).

Trustees' Report (continued)
For the Year Ended 31 August 2019

### Structure, governance and management (continued)

For this purpose a "warning notice" is a notice in writing by the Secretary of State to the Academy Trust delivered to the Office Setting out-

- a) The matters referred:
- b) The action which he requires the Governors to take in order to remedy those matters; and
- c) The period within which that action is to be taken by the Governors ("the compliance period").

The Secretary of State may appoint such Additional Governors as he thinks fit if the Secretary of State has:

- a) Given the Governors a warning notice in accordance with the Articles of Association; and
- b) The Governors have failed to comply, or secure compliance, with the notice to the Secretary of State's satisfaction with the compliance period.

The Secretary of State may also appoint such Additional Governors where following an Inspection by the Chief Inspector in accordance with the Education Act 2005 (an "Inspection") the Academy Trust receives an Ofsted grading (being a grade referred to in The Framework for School Inspection or any modification if that document for the time being in force) which amounts to a drop, either from one Inspection to the next Inspection or between any two Inspections carried out within a 5 year period, of two Ofsted grades.

The Secretary of State may also appoint such further Governors as he thinks fit if a Special Measures Termination Event (as defined in the Funding Agreement) occurs in respect of the Academy.

Within 5 days of the Secretary of State appointing any Additional or Further Governors in accordance with the Articles of Association, any Trust Governors holding office immediately preceding the appointment of such Governors, shall resign immediately and the Members' power to appoint Governors under the Articles of Association shall remain suspended until the Secretary of State removes one or more of the Additional or Further Governors.

## e. Policies adopted for the induction and training of Trustees

There is a Recruitment, Induction and Training Policy in place which outline's the Academy's approach in this area. During the year to 31st August both parent and staff trustee elections have taken place with two staff trustees and two parent trustees being elected.

All Governors and Members receive details of training offered by School and Governor Support. These details are circulated by email and where Governors do attend training, they give verbal feedback at the next Governing Body meeting. The Governing Body of the Academy remains committed to providing adequate opportunities for Governors as and when possible and strongly encourages Governors to undertake independent training considered necessary as part of their continuing professional development. The Academy receives additional support through its subscription to School & Governor Support, which is a traded service of Birmingham City Council.

The induction pack was updated and will be put to use during the next period as new Governors are appointed to the Governing Body. Induction documents include but are not limited to: background of the Academy, principles of good governance, roles and responsibilities of a director is provided by the Clerk and/or Chair, Governor's Code of Conduct and key documentation to be completed is also provided, including a letter of appointment outlining role descriptions and expectations to be agreed to. There is an opportunity for new Governors to tour the school (learning walk) and meet the members of the Senior Leadership Team. Policies related to recruitment and induction are included as part of an on-going review schedule to ensure they are updated and reviewed at appropriate intervals and remain in line with statutory and other regulatory guidance as well as being relevant to the changing needs of the Academy. A learning walk was conducted by the last Governors to be appointed. The process of induction and training also includes completion of DBS checks for all governors in line with the DfE Governance Handbook.

Trustees' Report (continued)
For the Year Ended 31 August 2019

### Structure, governance and management (continued)

Governors are issued with role descriptions as part of the induction process to ensure they are aware of what is required of them in their role. They also receive specific training on governance and are introduced to the code of conduct for governors.

The Academy Trust is a member of the National Governors' Association and complies with the relevant requirements to maintain its membership

### f. Organisational structure

Before conversion to academy status on 1st September 2012, George Dixon Academy was a Foundation School, as defined in the Schools Standards and Framework Act 1998. The additional responsibilities of the Governing Body of the Academy Trust have been recognised and the structure amended accordingly.

The majority of the roles and responsibility have been delegated to a committee, as defined by the Governing Body's Terms of Reference. Responsibilities for which the full Governing Body has retained responsibility are defined in the Governing Body's Terms of Reference.

Members of the Leadership Team, in addition to the Headmaster, attend the Governing Body and Finance and Audit Committee meetings as appropriate. The Governors are responsible for the strategic management of the Academy; deciding and setting key aspects of the Academy, including strategic direction, annual budgets, senior staff appointments and policy changes. Strategic and operational leadership is the responsibility of the Headmaster and the Leadership Team.

Academy policies are developed by senior members of the Academy's staff, to reflect both the strategic direction agreed by the Governors and also statutory requirements. These policies are approved and adopted by the Governing Body or Committee and implemented with appropriate procedures by the Leadership Team and other designated staff.

The Governing Body and the Finance & Audit Committee meets at least once per term.

## g. Arrangements for setting pay and remuneration of key management personnel

The Headmaster's pay is directly linked to Academy performance. The Academy Trust, will, in consultation with an independent educational consultant set performance targets which are measurable, time limited and meet the needs and the priorities for further improvement. Outcomes in examinations for both disadvantaged and non-disadvantaged students will always play a pivotal role in the determination of pay. A formal performance review will be conducted by the independent educational consultant who will present his findings to the Academy Trust. The Academy Trust will decide whether remuneration is warranted.

## h. Trade union facility time

#### Relevant union officials

Number of employees who were relevant union officials during the year Full-time equivalent employee number

## Percentage of time spent on facility time

Percentage of time

Number of employees

0%

1%-50%

-

## Trustees' Report (continued) For the Year Ended 31 August 2019

### Structure, governance and management (continued)

51%-99% 100%

## Percentage of pay bill spent on facility time

£

Total cost of facility time
Total pay bill
Percentage of total pay bill spent on facility time

5,566,426

## Paid trade union activities

Time spent on paid trade union activities as a percentage of total paid facility time hours

%

%

## i. Related parties and other connected charities and organisations

Professor K George MBE, Chair of Finance & Audit Committee (until 12 December 2018) is also the Managing Director of The Governance Forum Limited, a company that provides governance services to the Academy. The Governance Forum Limited ceased providing services to the Academy 31 August 2019

Irwin Mitchell LLP who provides legal services to the Academy is a company in which Sir Robert Dowling, Chair of the Academy Trust, son is a partner.

### Objectives and activities

### a. Objects and aims

"A Posse ad Essen" - From Possibility to Reality

George Dixon Academy is an 11-19 fully inclusive Academy which aims to achieve excellence for all, positively promoting all aspects of education. We are dedicated to ensuring that students enjoy their education; reach their full potential and go on to have successful and fulfilling lives. Trustees, Staff, Students and families share a common vision.

As a "good" school we aim to broaden our horizons and develop our practice so we can become outstanding. We strive for success by embracing opportunities and developing our students in readiness for further education and work.

#### b. Public benefit

The Governors have considered the Charity Commission's guidance on Public Benefit. The key public benefit delivered by George Dixon Academy is the maintenance and the development of high quality education It is the Trustees' aim to deliver outstanding learning to all its students and it is a priority to ensure the public benefit for all inhabitants Edgbaston and surrounding area.

In doing this, the George Dixon Academy not only offers a broad based academic education but aims to educate the whole individual. A very-wide of extra-curricular activities and educational trips and visits are offered to students.

Trustees' Report (continued)
For the Year Ended 31 August 2019

### Strategic report

### Achievements and performance

#### a. Review of activities

Students enter the Academy at age eleven and at other times of the year with prior attainment which is significantly lower than the national average in all year groups. (One of the lowest standardised score of any secondary school in Birmingham). The reading ages for the majority of children are far below their chronological ages. In addition, over 20% of students in each year group have no Key Stage 2 data as many of them are newly arrived to the country. On average they are nearly 2 years behind their chronological reading age. In 2015, 2016, 2017, 2018 and 2019 students made consistently good progress as evidenced by positive Progress 8 scores.

The academy achieved a +0.51 progress 8 score in 2019. This marks five consecutive years of positive progress 8 scores (2015 +0.15, 2016 +0.22, 2017 +0.11, 2018 +0.23).

Overall attainment has risen considerably as progress has improved. When compared to National Average attainment remains *relatively low* because of some complex factors. For example, we have a large number *of students with no Key Stage 2 data* who mostly have arrived in the country from non-English speaking countries. *In 2019, we had 37 such students representing 25% of our cohort.* These students count in attainment figures but are not included in VA scores and indeed Progress 8. Despite this mitigating circumstance attainment 8 improved from 39 in 2017 to 41.2 in 2018 to 43.6 2019.

The Academy opted into the pilot for Progress 8 measure of performance for 2015 results.

All Students	2015 Opt in	2016	2017	2018	2019
Overall Progress 8	+0.15	+0.22	+0.11	+0.22	+0.51
Maths	+0.1	+0.30	+0.18	+0.04	+0.56
English	-0.2	-0.23	+0.15	+0.01	+0.27
EBacc	+0.9	+0.72	+0.43	+0.38	+0.96
Open	-0.3	-0.02	-0.29	+0.34	+0.20

Disadvantaged Students	2015 Opt in	2016	2017	2018	2019
Overall Progress 8	+0.21	+0.20	+0.22	+0.20	+0.45
Maths	+0.15	+0.23	+0.27	-0.09	+0.55
English	-0.05	-0.22	+0.25	+0	+0.12
EBacc	+0.96	+0.70	+0.57	+0.32	+0.88
Open	-0.33	-0.03	-0.19	+0.42	+0.16

The breakdown for the four main components that make up progress 8 all scored positive values in 2019.

English +0.27

Maths +0.56

EBacc +0.96

Open +0.20

Trustees' Report (continued)
For the Year Ended 31 August 2019

Strategic report (continued)

Achievements and performance (continued)

Disadvantaged students continue to achieve a top quintile ranking.

Disadvantaged students continue to make good progress at KS4. Progress 8 figures for this group in 2019 was +0.45, sustaining the positive trend set in previous years (+0.2 in 2016 and +0.22 in 2017 and +0.20 2018). To further enhance this position, we have ensured that students are appropriately set, in all Year groups, thus enabling teaching to be tailored to better meet the needs of all students. For example, settings and associated staffing have been realigned across KS3 to allow for precision teaching between groups of students to ensure that, moving forward, all students are better placed to meet the demands of revised KS4 specifications.

### 2019 Progress 8 Synopsis

- Students' who had low, middle and high prior attainment, achieved +0.95, +0.43 and +0.04 Progress 8 scores respectively.
- The cohort achieved an EBacc APS of 4.12.
- The disadvantaged cohort achieved an EBacc APS of 3.91.
- Students with English as an additional language achieved a Progress 8 score of +0.67.
- In 2019, the Progress 8 overall score for girls was +0.59 and +0.45 for boys.

#### Sixth Form

Significant progress has been demonstrably evidenced in outcomes at Post 16. *The Department for Education published data shows that Year 13 achieved a +0.53 value added score in 2019*. This represents a half of a grade per student/subject better than their expected score when compared to other students nationally from the same starting point.

Since the Ofsted inspection of 2017, value added scores have improved from -0.3 in 2016 to +0.24 in 2018 to +0.53 in 2019. *This represents almost a grade improvement per subject entry.* We can now say, with confidence, outcomes, provision, teaching and learning are *outstanding in the Sixth Form.* 

The Academy achieved a top 10% value added standing in 2018 which improved to a top 5% position in 2019.

The following subjects all achieved positive value added scores:

Biology (+0.24), ICT (+1.49), psychology (+0.73), geography (+0.54), law (+1.66), religious studies (+1.37), history (+1.53), sociology (+0.79), business studies (+0.68), Italian (+0.62), PE (+0.23) and mathematics (+0.00)

Economics (-0.07), Physics (-0.25), English Literature (-0.52), Chemistry (-0.74) and French (-1.58) recorded a negative value added score.

Trustees' Report (continued)
For the Year Ended 31 August 2019

### Strategic report (continued)

## Achievements and performance (continued)

## b. Key performance indicators

The Governors of the Academy Trust agreed the key financial performance indicators for 2019-2020

- To approve the achievement of balanced budget for the financial year, that can draw on unspent funds brought forward from previous years
- To receive, monitor and scrutinise a monthly financial flash result followed by a detailed monthly finance report, prepared on an accruals basis to understand and address variances between the budget forecast and actual income and expenditure. The monthly finance report includes cash reporting, cash flow and cash days reporting. The monthly finance report will continue to include additional KPI reporting.
- Monitor the utilisation of Designated Funds through Capital Expenditure.

  The Governors receive a Monthly Finance Report that included details of the capital expenditure approved and assigned against each designated fund.
- Achieving value for money through effective financial procedures.
   The Academy in addition to its own Financial Regulations Manual produces an Academy Staff Finance Handbook including Guidance Notes for Budget Holders as well as a separate Business Charge Card Policy & Procedures for Internet Ordering.
- The Academy will benchmark and seek to use procurement channels, such as "Deals for Schools" to improve efficiency and financial buying gains.
- The Governors on a Monthly and Year to Date basis monitors individual Key Performance indicators against those budgeted.

Additional KPI's including, attendance, punctuality, student recruitment are also monitored and benchmarked.

## c. Going concern

After making appropriate enquiries, the board of Trustees has a reasonable expectation that the Academy has adequate resources to continue in operational existence for the foreseeable future. For this reason they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

## Financial review

#### a. Review

Most of the Academy's Income is obtained from the Department of Education via the Education and Skills Funding Agency in the form of its General Annual Grant (GAG) the use of which is restricted to particular purposes i.e. the objects of the Academy Trust. The GAG received during this period covered by this report and the associated expenditure are shown as restricted funds in the Statement of Financial Activities.

The Academy also benefits from Pupil Premium funding provided to the Academy which is in addition to its GAG Funding. This additional funding is used to support pupils from low-income families to raise educational attainment.

The Academies receipt of Devolved Formula Capital Grant (DFC) was for the majority of the year passed over to the Local Authority as part of the Building Schools for Future Agreements. This arrangement ended in July 2018

Trustees' Report (continued)
For the Year Ended 31 August 2019

### Strategic report (continued)

#### Financial review (continued)

following termination of the contract with the Academy's Facilities Management provider.

As at 31st August 2019 the Building Schools for the Future, Managed ICT contract was subject to early termination.

On conversion on 1st September 2012, all of the fixed assets of the former Foundation school were transferred to the new Academy Trust and were shown as restricted asset funds. The balance sheet restricted fixed asset fund is reduced by depreciation charges over the expected useful life of the assets concerned.

Expenditure for the period covered by this report was covered by the GAG and other income and investment income.

The combined General Restricted Fund and Unrestricted Fund show an operating surplus (Excluding the defined pension scheme liability), of £81,318.

#### b. Reserves policy

The Governors review the reserves levels of the Academy at least annually. The Governors have a Capital and Revenue Reserves Policy.

The Governors have reviewed again the level of funds designated after expenditure in 2018-2019 to address matters identified as Building Condition Risk and for use in upcoming projects and have determined a Capital Reserve of £1,591,847

The Purpose of the Capital Reserve is to address the Health and Safety Building Condition Risk and is therefore for works outside the scope of the completed construction work associated with Building Schools for the Future Funding. This reserve will continue to fund the lifecycle aspect of the Buildings the Assets and Equipment within it, including elements if the Academy is unlikely or unable to secure funding via The Condition Improvement Fund (CIF).

The Trust has determined the following designations of the Capital Reserve: for 2019/20

Roof Repairs £500,000 The purpose of this designation is to replace and repair the roof where the Academy in many areas suffers from water ingress. The Academy during the year was able to recover two insurance claims related to roof related water ingress in the sum of £49,210. Given the known state of the roof it is possible that the Academy will not be able to recover future roof related water ingress losses from its insurers. The Academy has made a number of temporary roof repairs during the year. Academy roofs were not in the scope of the final Building Schools for the Future Cost Plan. The Academy has commissioned a number of survey reports on its roofs. Allowances for the extensive volume of pitched roof replacement and repair, in addition to the flat roofs have been considered. Additionally allowances for the provision of safe roof access for future maintenance and roofing related roof rain water pipes and guttering have been considered. However, due to the significant costs the Academy is working on a Condition Improvement Bid (CIF) with a contribution, to be determined, from the Academy's reserves.

Plant and Other Expenditure relating to premises £585,000. This reserve is for Plant, Premises and other Assets that will require repair or replacement. This reserve is expended on a monthly basis with a wide range of life cycling and individual projects having been completed in the year to 31st August 2019.

Gable End £100,000. The Academy has a Gable End that is in a precarious state and there is a very real risk of sudden catastrophic failure of the gable wall. The Academy has appointed a structural engineer and builders to undertake this work. Given the immediate Health and Safety concerns and further danger to the building asset works have commenced in autumn 2019.

Trustees' Report (continued)
For the Year Ended 31 August 2019

## Strategic report (continued)

## Financial review (continued)

ICT Refreshment £371,847. The Academy with effect from 31st August 2019 early terminated the Building Schools for the Future, ICT Management Contract. ICT refreshments and upgrades will no longer be funded from a Building for the Future Local Choice Fund, the effect of which is that the Academy will need to fund these from its own resources.

Minibus Replacement £35,000. The Academy has two minibuses that are in excess of 10 years old and do not have a platform lifts to assist non-ambulant staff or students. The Academy trust has determined to replace its oldest minibus which is 13 years old. A lease or buy decision has taken place with the Academy Trust determining to purchase a new minibus.

The Governors have also have determined that it will carry a Revenue Reserve at a prudent level of resource designed to meet the long-term cyclical needs of renewal of items and any other unforeseen contingencies.

#### c. Investment policy

The Academy has an Investment & Treasury Management Policy. The Academy's risk appetite is low and it will focus on security ahead of liquidity and yield.

Investments only in 32 Day Notice and High Interest Deposit Accounts with Lloyds Bank were made in the period to 31st August 2019. All funds held by the Academy as at 31st August 2019 were in interest bearing accounts with Lloyds Bank.

## d. Principal risks and uncertainties

The Academy's Risk Management Strategy aims to ensure that the Academy complies with risk management and with the requirements of the Turnbull guidance.

The Academy uses a 3x3 matrix to assess impact and probability as high, medium or low. The Academy's risk threshold is represented by scores of 6 and above in the risk matrix. Above this threshold, the Academy will actively seek to manage risks and will prioritise time and resources to reducing, avoiding or mitigating these risks.

The Key Risks identified are:

Health and Safety Risk – Building Condition. The Academy despite being one of the last Building Schools for the Future Projects has areas outside the scope of works for example Roofing and Roof Guttering that present a Health & Safety risk. In mitigation the Academy has commenced and will continue a programme of work utilising its own reserves.

During the year 2017/18 the Academy suffered water ingress into in to a hall and classroom. This was an insured loss. Additionally, in the year 2018/19 the academy sustained water ingress from a blocked drain from a skylight, again this was an insured loss.

The Academy continues to suffer water increase in many areas of the school and in mitigation is working with an external organisation on a condition improvement fund bid (CIF) for replacement and repair of the roofs.

Academic Risk – There are **110 newly arrived** students who have not attended a primary school in England and who have little or no English. There are 17 students who are either asylum seekers or refugees and currently eight students are looked after. In the academic year of 2018/19, **77 students left the Academy and 60 joined**. The level of "**turbulence**" (15% of the Academy population) facing the Academy remains a significant challenge in terms of continuity and enhancing attainment and progress. The Academy in part mitigates the academic risk

Trustees' Report (continued)
For the Year Ended 31 August 2019

## Strategic report (continued)

## Financial review (continued)

by the engagement of an EAL teacher and graduates in classrooms and accepts the residual risk.

Operational Risk – Information Security Risk. The Academy continues to hold training sessions on the General Data Protection Regulation (GDPR) with new and existing staff. The Academy has deployed Microsoft Bit locker to all computers within the Academy to encrypt all USB connected devices. All staff laptops are encrypted. In mitigation the academy continues to follow its policy and procedures on paper based records. The Academy has engaged an external organisation to support its ongoing GDPR compliance journey

Finance Risk – Education and Skills Funding Agency (ESFA) Funding. The Academy is reliant on the funding it receives from the ESFA. This funding is pupil led. The Academy will continue to actively recruit in all areas of the Academy but especially through its transitional arrangements into Year 7 and Sixth Form to mitigate the risk of loss of funding. The Academy has modelled changes in the in the amount of Pupil Led Funding as a result of changes in funding rates and is aware of a change in the profile of pupils eligible for FSM at the Academy and the impact for 2019/20 and likely impacts on various funding streams in future. The Academy is reliant on the continuation of the Pupil Premium Grant and not being negatively impacted by the national funding formula. The Academy produces and submits a 3 year forecast to the ESFA.

Finance Risk – Staffing Related Costs. From April 2016 with the introduction of the new flat rate State pension, the State second pension ceased and the ability for employers to contract out of the State second pension and receive a national insurance rebate of 3.4% ended. This effective 3.4% increase in National Insurance (between the lower earnings limit and upper accrual point for National Insurance) continues apply to all staff who are members of one of these contracted out schemes. Teachers' Pension costs for the Academy increased from the 14.1% employer contribution rate to 16.48% with effect from September 2015 to 23.68% in September 2019. It is uncertain the extent of funding that will be made for future pay awards within the 3 year forecasting time frame. The known changes and funding have been modelled through the Academy's Budget & Forecasting Software. The triennial valuation of the West Midland Pension Fund scheme at 31 March 2016 resulted in a future service employer contribution rate of 16.7% from 1 April 2017 plus an increase past service lump sum advised, this has further increased staffing costs. A further triennial valuation of the West Midlands Pension Fund is due to take effect from 1 April 2020 and it is anticipated that this will lead to both a further increase in the employer contribution rate and the past service lump sum.

There is the risk of staff pay awards being beyond the level budgeted and uncertainty of the funding of the additional cost above a budgeted floor for both teaching and support staff.

Regular monthly monitoring of staff cost related KPI's, together with more detailed analysis of staffing costs is undertaken with the Headmaster to mitigate these risks. The Finance & Audit Committee receive a detailed Monthly Finance Report and in 2019/20 it is intended to expand this to the full Trust to meet and go beyond compliance with the Academies Finance Handbook 2019.

The principal risks to the Academy all have a financial impact. In addition to short notice to budgetary allocations and funding formulae from the Education and Skills Funding Agency (ESFA) may have on financial planning. There are the usual risks associated with potential fraud, damage to reputation and failure to maintain and improve academic standards but control measures have been put in place to mitigate these risks.

Under Financial Reporting Standard Number 102, it is necessary to change projected deficits on the Local Government Pension Scheme, which provided for support staff, to the restricted general fund. This results in reducing the reserves shown in the total funds of the Academy. It should be noted that this does not present the Academy with any current liquidity problem. The Academy is currently paying an increased employer contribution rate to reduce this deficit.

Trustees' Report (continued)
For the Year Ended 31 August 2019

### **Fundraising**

The academy trust carries out a limited amount of fundraising and only for named charities, mindful of the communities within which it operates. In the circumstances when fundraising is undertaken, systems and controls are in place to separate and protect funds. The trust is mindful of its responsibilities under the Charities (Protection and Social Investment) Act 2016 and legal rules, and ensures all activities are agreed and monitored at Senior Leadership Team level in compliance with relevant legal rules. Recognised standards are applied to ensure that fundraising is open, honest and respectful, protecting the public from undue pressure to donate. Complaints would be handled and monitored through the Trust's complaints procedure.

## Plans for future periods

George Dixon Academy will continue to work to improve the achievements for all students both academically and in its role to prepare them to make a positive contribution to society.

We aim to become an "outstanding academy" without losing our identity and multinational inclusive intake. We will continue to build upon successes and serve our community well.

Since conversion to an Academy, the governors have demonstrated good financial management which has allowed them to invest and improve significantly the quality of the school. Future plans are being considered to further enhance the environment at the Academy.

#### Funds held as custodian on behalf of others

During the period ending 31st August 2019 George Dixon Academy did not hold any funds as a custodian trustee on behalf of any other charitable organisation.

## Disclosure of information to auditors

Insofar as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware, and
- that Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

#### **Auditors**

The auditors, Dains LLP, have indicated their willingness to continue in office. The designated Trustees will propose a motion reappointing the auditors at a meeting of the Trustees.

The Trustees' Report, incorporating a strategic report, was approved by order of the board of Trustees, as the company directors, on 11 December 2019 and signed on its behalf by:

Sir Robert Dowling Chair of Trustees

#### **Governance Statement**

#### Scope of responsibility

As Trustees, we acknowledge we have overall responsibility for ensuring that George Dixon Academy has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The board of Trustees has delegated the day-to-day responsibility to the Headmaster, as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between George Dixon Academy and the Secretary of State for Education. They are also responsible for reporting to the board of Trustees any material weaknesses or breakdowns in internal control.

#### Governance

The information on governance included here supplements that described in the Trustees' Report and in the Statement of Trustees' Responsibilities. The board of Trustees has formally met 3 times during the year.

Attendance during the year at meetings of the board of Trustees was as follows:

Trustee	Meetings attended	Out of a possible
Sir R Dowling, Chair of Trustees	3	3
Mr B Kicks, Vice Chair of Trustees	1 ·	3
Professor K George MBE, Chair of Finance & Audit Committee (resigned 12 December 2018)	0	0
Mr A Hamilton, Headmaster and Accounting Officer	3	3
Mr M Proctor, Chair of Finance & Audit Committee	3	3
Ms J Burke-Hetherington, Staff Trustee (appointed 12 December 2018)	3	3
Mrs G Bashir (appointed 12 December 2018)	2	3
Mr D Tunney, Staff Trustee (appointed 12 December 2018)	2	3
Mrs S Akhtar (appointed 12 December 2018)	1	3

#### Governance reviews:

This year, the Academy has undertaken robust governance assessments in order to ensure that the governance systems and processes that are in place and are helping to promote the long-term success of the Academy, that strategic planning is being undertaken and that there is a plan in place to monitor the governance activity. The School and Governor Support Audit Tool (2018/19) has also been completed and has been cross referenced with the accredited governance assessment that the Academy undertake at least every two years to ensure all aspects of governance had been assessed. No areas of non-compliance were identified and the Academy achieved a level three which is the highest level available.

The Academy subscribes to Birmingham's School and Governor Support Service ensuring that professional advice is always accessible.

Training opportunities are regularly circulated to Governors making certain that they are able to update their skills, understand the education sector and raise their awareness of statutory requirements. Courses such as the Governor Induction have been completed with feedback being given to the Governing Body where training has been attended.

Vacancies have arisen during the course of the year. Two parent and two staff governors were appointed.

**Governance Statement (continued)** 

#### Governance (continued)

Governors and Members continue to receive adequate and appropriate data from the Headmaster and other Members of the Senior Leadership Team. Data is openly challenged in Governing Body and Committee meetings and further clarification requested when necessary.

Work continues on developing the risk management processes across the Academy. This process is being overseen by the Governing Body. The Academy Trust is a member of the National Governors' Association.

The Academy distributes by email a monthly Financial Flash Result, immediately on closure of the ledgers followed by a detailed Monthly Finance Report to the Finance & Audit Committee. It is intended in 2019/20 to expand this to the Full Academy Trust to go beyond the compliance requirements of the Academies Finance Handbook 2019. The Chair of the Trust is in regular contact with the Headmaster (Accounting Officer) on at least a weekly basis. The Chair attends the Academy on a regular basis, including to discuss major expenditure and also speaks to Senior Leaders and other staff during his visits. The Chair of Finance & Audit Committee has participated in learning walks and holds separate discussions with the Chief Financial Officer.

The **Finance & Audit Committee** is a sub-committee of the main board of trustees. Its purpose is to assist in the decision making of the Governing Body, by enabling more detailed consideration to be given to the best means of fulfilling the Governing Body's responsibility to ensure sound management of academy's finance and resources, including proper planning, monitoring and probity and to make appropriate comments and recommendations on such matters to the main board of trustees on a regular basis.

Following the resignation of Professor Karl George MBE 12 December 2018, Mr M Proctor, who is a qualified accountant became Chair of the Finance and Audit Committee

Attendance during the year at meetings was as follows:

Trustee	Meetings attended	Out of a possible
Sir R Dowling	3	3
Mr B Kicks	1	3
Professor K George MBE	1	1
Mr A Hamilton	3	3
Mr M Proctor	3	3

## Review of value for money

As accounting officer, the Headmaster has responsibility for ensuring that the Academy delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The accounting officer considers how the Academy's use of its resources has provided good value for money during each academic year, and reports to the board of Trustees where value for money can be improved, including the use of benchmarking data where appropriate. The accounting officer for the Academy has delivered improved value for money during the year by:

#### **Improving Educational Outcomes**

Students enter the Academy at age eleven and at other times of the year with prior attainment which is significantly lower than the national average in all year groups. (One of the lowest standardised score of any secondary school in Birmingham). The reading ages for the majority of children are far below their chronological ages. In addition, over 20% of students in each year group have no Key Stage 2 data as many of them are newly arrived to the country. On average they are nearly 2 years behind their chronological reading age. In 2015, 2016, 2017, 2018 and 2019 students made consistently good progress as evidenced by positive

## **Governance Statement (continued)**

### Review of value for money (continued)

Progress 8 scores.

The academy achieved a +0.51 progress 8 score in 2019. This marks five consecutive years of positive progress 8 scores (2015 +0.15, 2016 +0.22, 2017 +0.11, 2018 +0.23).

Overall attainment has risen considerably as progress has improved. When compared to National Average attainment remains *relatively low* because of some complex factors. For example, we have a large number *of students with no Key Stage 2 data* who mostly have arrived in the country from non-English speaking countries. *In 2019, we had 37 such students representing 25% of our cohort.* These students count in attainment figures but are not included in VA scores and indeed Progress 8. Despite this mitigating circumstance attainment 8 improved from 39 in 2017 to 41.2 in 2018 to 43.6 2019.

The Academy opted into the pilot for Progress 8 measure of performance for 2015 results.

All Students	2015 Opt in	2016	2017	2018	2019
Overall Progress 8	+0.15	+0.22	+0.11	+0.22	+0.51
Maths	+0.1	+0.30	+0.18	+0.04	+0.56
English	-0.2	-0.23	+0.15	+0.01	+0.27
EBacc	+0.9	+0.72	+0.43	+0.38	+0.96
Open	-0.3	-0.02	-0.29	+0.34	+0.20

Disadvantaged Students	2015 Opt in	2016	2017	2018	2019
Overall Progress 8	+0.21	+0.20	+0.22	+0.20	+0.45
Maths	+0.15	+0.23	+0.27	-0.09	+0.55
English	-0.05	-0.22	+0.25	+0	+0.12
EBacc	+0.96	+0.70	+0.57	+0.32	+0.88
Open	-0.33	-0.03	-0.19	+0.42	+0.16

The breakdown for the four main components that make up progress 8 all scored positive values in 2019.

English +0.27

Maths +0.56

EBacc +0.96

Open +0.20

## Disadvantaged students continue to achieve a top quintile ranking.

Disadvantaged students continue to make good progress at KS4. Progress 8 figures for this group in 2019 was +0.45, sustaining the positive trend set in previous years (+0.2 in 2016 and +0.22 in 2017 and +0.20 2018). To further enhance this position, we have ensured that students are appropriately set, in all Year groups, thus enabling teaching to be tailored to better meet the needs of all students. For example, settings and associated staffing have been realigned across KS3 to allow for precision teaching between groups of students to ensure that, moving forward, all students are better placed to meet the demands of revised KS4 specifications.

**Governance Statement (continued)** 

### Review of value for money (continued)

### 2019 Progress 8 Synopsis

- Students' who had low, middle and high prior attainment, achieved +0.95, +0.43 and +0.04 Progress 8 scores respectively.
- The cohort achieved an EBacc APS of 4.12.
- The disadvantaged cohort achieved an EBacc APS of 3.91.
- Students with English as an additional language achieved a Progress 8 score of +0.67.
- In 2019, the Progress 8 overall score for girls was +0.59 and +0.45 for boys.

## Sixth Form

Significant progress has been demonstrably evidenced in outcomes at Post 16. *The Department for Education published data shows that Year 13 achieved a +0.53 value added score in 2019.* This represents a half of a grade per student/subject better than their expected score when compared to other students nationally from the same starting point.

Since the Ofsted inspection of 2017, value added scores have improved from -0.3 in 2016 to +0.24 in 2018 to +0.53 in 2019. *This represents almost a grade improvement per subject entry.* We can now say, with confidence, outcomes, provision, teaching and learning are *outstanding in the Sixth Form.* 

The Academy achieved a top 10% value added standing in 2018 which improved to a top 5% position in 2019.

The following subjects all achieved positive value added scores:

Biology (+0.24), ICT (+1.49), psychology (+0.73), geography (+0.54), law (+1.66), religious studies (+1.37), history (+1.53), sociology (+0.79), business studies (+0.68), Italian (+0.62), PE (+0.23) and mathematics (+0.00)

Economics (-0.07), Physics (-0.25), English Literature (-0.52), Chemistry (-0.74) and French (-1.58) recorded a negative value added score.

## 2. Financial Governance and Oversight

The Academy benefits from the provision of Internal Audit Services provided by RSM. The Scope of the Internal Audit Plan for 2018-2019 included for 6.5 days work this had been agreed with the Finance & Audit Committee on a Risk Based and Core Assurance Programme.

The effectiveness of the system of Internal Controls is also informed by the work of the Academy's External Auditors, Dains LLP.

The Finance & Audit Committee receives monthly Finance Reports in line with the Academy's Financial Regulations.

The Academy operations are within approved Accounting Policies and Scheme of Delegation.

### 3. Demonstrating Good Value for Money and Efficient and Effective Use of Resources

The Academy continues to apply the four principles of Best Value: To Challenge, To Compare, To Consult and To Compete.

In doing this the Academy takes advantage of Framework Agreements and a number of Purchasing Consortia of which it is a member or customer. The Academy is aware of the "Deals for Schools" set up by the Schools Commercial Team (SCT) within DfE and revisits as new deals are added; a number of the purchasing consortia the Academy is a member of and use are listed as providers.

**Governance Statement (continued)** 

### Review of value for money (continued)

The Academy, in addition to its own Financial Regulations Manual produces an Academy Staff Finance Handbook including guidance notes for budget holders as well as a separate Business Charge Card Policy & Procedure for Internet Ordering. The Academy has in place a Procurement and Tendering Policy.

The Academy holds Autumn briefing session with budget holders on the Academy Staff Finance Handbook, Business Charge Card & internet ordering procedures. A section on Anti-Fraud & Corruption is included in the briefing session.

The Academy's Financial Regulations and Scheme of Delegation details the authorisation limits for both procurement and for sale and disposal of assets.

A file is maintained of services and contracts. The Academy retains quotations for goods, works and services. Some examples of where quotations and tenders have been obtained that vary widely in value, and include:-

- The Academy continued to address its built environment risks and undertook a tender process to replace its exterior windows and doors. This project was carried out over a two year programme. The main programme was completed by year-end 2017. The final retention was released in 2019.
- Lease and Purchase options were considered for replacement of one minibus with a tail lift for non-ambulant staff and students.
- During July 2018 the Academy brought its facilities management (FM) provision in-house following the termination of the contract with an outsourced FM provider. The FM provision having been originally outsourced a number of years ago as part of the Building Schools for the Future arrangements. The largest tender was for Mechanical & Electrical services which was undertaken via a Crescent Consortium Framework
- The Academy undertook a best value exercise when procuring tools for the in house premises team in order that maintenance and refurbishments can be carried out at a cheaper cost internally.
- The Academy undertook a best value exercise for the replacement of a new gas fired water heater, located in the canteen boiler house

The Academy maintains a permanent and continuous register of all items of furniture, equipment, including IT vehicles and other assets.

Three year contracts have been entered to achieve reduced cost where it would benefit the trust.

## 4. Maximising Income generation

The Academy continues to explore opportunities for income generation through its catering operation and the use of its property and facilities. These are not always restricted to cash income but also whether the Academy can gain a benefit for services, for example coaching expertise from sporting clubs for the benefit of our students. The Academy wishes to expand its community use programme and is keen that our students can access clubs that they would not perhaps otherwise be aware of, or be able to access or have considered.

The Academy reduces the cost of its catering facilities through shared use by the adjacent local authority controlled primary school. Additionally, the Academy's Site Manager and caretaking team are shared by the adjacent local authority controlled primary school.

### 5. Summary

We will continue as a priority our relentless pursuit of students reaching their full potential. The Academy's will continue to self-evaluate with rigour and focus on how we best resource our development plan. The Academy will continue to work to improve the achievements for all students both academically and its role to prepare them to make a positive contribution to society. We aim to become an "outstanding academy" without losing our identity and multinational inclusive intake. We will continue to build upon successes and serve our community well.

**Governance Statement (continued)** 

## The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can, therefore, only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of Academy policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in George Dixon Academy for the year 1 September 2018 to 31 August 2019 and up to the date of approval of the annual report and financial statements.

## Capacity to handle risk

The board of Trustees has reviewed the key risks to which the Academy is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of Trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the Academy's significant risks that has been in place for the year 1 September 2018 to 31 August 2019 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the board of Trustees.

#### The risk and control framework

The Academy's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the board of Trustees
- regular reviews by the Finance and General Purposes Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes
- setting targets to measure financial and other performance
- clearly defined purchasing (asset purchase or capital investment) guidelines
- delegation of authority and segregation of duties
- identification and management of risks

The board of Trustees has considered the need for a specific internal audit function and has decided to appoint RSM Risk Assurance Services LLP as internal auditor.

The auditor's role includes giving advice on financial matters and performing a range of checks on the academy trust's financial systems. The Auditor reports to the board of trustees on the operation of systems of control and on the discharge of the board of trustees' financial responsibilities.

On a semi-annual basis, the internal auditor reports to the board of Trustees through the finance and audit committee on the operation of the systems of control and on the discharge of the Trustees' financial responsibilities.

During the year to 31st August 2019 the Internal audit function has delivered their scheduled work as planned which has consisted of:-

- Key Financial Controls: General Ledger/Month End; Debtors; Creditors and Fixed Assets
- Follow up work, Framework for Compliance with Legal Requirements- Fraud, Whistleblowing, Bribery; Student Funding Records; Governance: Core Processes; Human Resources: Recruitment, Selection and Appraisals; Framework for Compliance with Legal Requirements: Data Protection and Records Retention.

## **Governance Statement (continued)**

#### **Review of effectiveness**

As accounting officer, the Headmaster has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the internal auditor;
- the work of the external auditors;
- the work of the executive managers within the Academy who have responsibility for the development and maintenance of the internal control framework.

The accounting officer has been advised of the implications of the result of their review of the system of internal control by the finance and audit committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the members of the board of Trustees on 11 December 2019 and signed on their behalf by:  $\wedge$ 

Sir Robert Dowling

Chair of Trustees

Mr Anthony Hamilton

Headmaster and Accounting Officer

## Statement on Regularity, Propriety and Compliance

As accounting officer of George Dixon Academy I have considered my responsibility to notify the Academy board of Trustees and the Education & Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding received by the Academy, under the funding agreement in place between the Academy and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2018.

I confirm that I and the Academy board of Trustees are able to identify any material irregular or improper use of all funds by the Academy, or material non-compliance with the terms and conditions of funding under the Academy's funding agreement and the Academies Financial Handbook 2018.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of Trustees and ESFA.

Mr Anthony Hamilton

Headmaster and Accounting Officer

Date: 11 December 2019

## Statement of Trustees' responsibilities For the Year Ended 31 August 2019

The Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with the Academies Accounts Direction published by the Education & Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP 2015 and the Academies Accounts Direction 2018 to 2019;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from ESFA/DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the board of Trustees on 11 December 2019 and signed on its behalf by:

Sir Robert Dowling
Chair of Trustees

Independent Auditors' Report on the financial statements to the Members of George Dixon Academy

## Opinion

We have audited the financial statements of George Dixon Academy (the 'academy') for the year ended 31 August 2019 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Charities SORP 2015 and the Academies Accounts Direction 2018 to 2019 issued by the Education & Skills Funding Agency.

In our opinion the financial statements:

- give a true and fair view of the state of the Academy's affairs as at 31 August 2019 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2015 and the Academies Accounts Direction 2018 to 2019 issued by the Education & Skills Funding Agency.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Academy in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may
  cast significant doubt about the Academy's ability to continue to adopt the going concern basis of
  accounting for a period of at least twelve months from the date when the financial statements are
  authorised for issue.

Independent Auditors' Report on the financial statements to the Members of George Dixon Academy (continued)

#### Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Auditors' Report thereon. Other information includes the Reference and Administrative Details, the Trustees' Report including the Strategic Report, the Governance Statement, the Statement on Regularity, Propriety and Compliance and the Statement of Trustees' Responsibilities. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report including the Strategic Report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' Report and the Strategic Report have been prepared in accordance with applicable legal requirements.

### Matters on which we are required to report by exception

In the light of our knowledge and understanding of the Academy and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report including the Strategic Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Independent Auditors' Report on the financial statements to the Members of George Dixon Academy (continued)

## Responsibilities of trustees

As explained more fully in the Trustees' Responsibilities Statement, the Trustees (who are also the directors of the Academy for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Academy's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Academy or to cease operations, or have no realistic alternative but to do so.

## Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <a href="https://www.frc.org.uk/auditorsresponsibilities">www.frc.org.uk/auditorsresponsibilities</a>. This description forms part of our Auditors' Report.

### Use of our report

This report is made solely to the Academy's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Academy's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Academy and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

**Andrew Morris FCA (Senior Statutory Auditor)** 

for and on behalf of **Dains LLP** 

Statutory Auditor Chartered Accountants

OIING KA

Birmingham

11 December 2019

## Independent Reporting Accountant's Assurance Report on Regularity to George Dixon Academy and the Education & Skills Funding Agency

In accordance with the terms of our engagement letter dated 1 October 2018 and further to the requirements of the Education & Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2018 to 2019, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by George Dixon Academy during the year 1 September 2018 to 31 August 2019 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to George Dixon Academy and the ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to George Dixon Academy and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than George Dixon Academy and ESFA, for our work, for this report, or for the conclusion we have formed.

## Respective responsibilities of George Dixon Academy's accounting officer and the reporting accountant

The accounting officer is responsible, under the requirements of George Dixon Academy's funding agreement with the Secretary of State for Education dated 1 September 2012 and the Academies Financial Handbook, extant from 1 September 2018, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2018 to 2019. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year 1 September 2018 to 31 August 2019 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

### Approach

We conducted our engagement in accordance with the Academies Accounts Direction 2018 to 2019 issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Academy's income and expenditure.

Independent Reporting Accountant's Assurance Report on Regularity to George Dixon Academy and the Education & Skills Funding Agency (continued)

## Conclusion

In the course of our work, nothing has come to our attention which suggest in all material respects the expenditure disbursed and income received during the year 1 September 2018 to 31 August 2019 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

**Dains LLP** 

Statutory Auditor Chartered Accountants

Date: 11 December 2019

## Statement of financial activities (incorporating income and expenditure account) For the Year Ended 31 August 2019

	Note	Unrestricted funds 2019 £	Restricted funds 2019 £	Restricted fixed asset funds 2019 £	Total funds 2019 £	Total funds 2018 £
Income from:						
Donations and capital grants Charitable activities:	4	230,397	800	86,337	317,534	124,687
Funding for the academy trust's educational operations		-	6,984,934	-	6,984,934	6,630,681
Other trading activities		10,142	-	•	10,142	15,070
Investments	7	13,985	345	-	14,330	12,489
Total income		254,524	6,986,079	86,337	7,326,940	6,782,927
Expenditure on: Charitable activities:						
Academy trust educational operations		86,870	7,122,434	438,634	7,647,938	7,551,896
Total expenditure		86,870	7,122,434	438,634	7,647,938	7,551,896
Net income/(expenditure) before transfers		407.054		(0.50, 0.05)	(000,000)	(700,000)
Transfers between funds	17	167,654 -	(136,355) (82,134)	(352,297) 82,134	(320,998)	(768,969) -
Net movement in funds before other recognised gains/(losses)		167,654	(218,489)	(270,163)	(320,998)	(768,969)
Other recognised gains/(losses): Actuarial (losses)/gains on defined						_
benefit pension schemes	22	-	(371,000)	•	(371,000)	452,000
Net movement in funds		167,654	(589,489)	(270,163)	(691,998)	(316,969)
Reconciliation of funds:						
Total funds brought forward		1,913,060		18,127,981		
Net movement in funds		167,654	(589,489)	(270,163)	(691,998)	(316,969)
Total funds carried forward		2,080,714	(2,363,287)	17,857,818	17,575,245	18,267,243

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 31 to 57 form part of these financial statements.

## **George Dixon Academy**

(A Company Limited by Guarantee) Registered number: 08173271

**Balance Sheet** 

For the Year Ended 31 August 2019

	Note		2019 £		2018 £
Fixed assets			<del>-</del>		_
Tangible assets	14		17,857,818		18,127,981
Current assets					
Debtors	15	411,093		216,980	
Cash at bank and in hand		2,664,128		2,608,818	
		3,075,221		2,825,798	
Creditors: amounts falling due within one year	16	(839,794)		(793,536)	
Net current assets			2,235,427		2,032,262
Total assets less current liabilities			20,093,245		20,160,243
Defined benefit pension scheme liability	22		(2,518,000)		(1,893,000)
Total net assets			17,575,245		18,267,243
Funds of the Academy Restricted funds:					
Restricted fixed asset funds	17	17,857,818		18,127,981	
Restricted income funds	17	154,713		119,202	
Restricted funds excluding pension asset	17	18,012,531		18,247,183	
Pension reserve	17	(2,518,000)		(1,893,000)	
Total restricted funds	17		15,494,531		16,354,183
Unrestricted income funds	17		2,080,714		1,913,060
Total funds			17,575,245		18,267,243

The financial statements on pages 28 to 57 were approved by the Trustees, and authorised for issue on 11 December 2019 and are signed on their behalf, by:

Sir R Dowling Chair of Trustees

The notes on pages 31 to 57 form part of these financial statements.

## Statement of Cash Flows For the Year Ended 31 August 2019

Cash flows from operating activities	Note	2019 £	2018 £
Net cash provided by/(used in) operating activities	19	123,114	(525,084)
Cash flows from investing activities	20	(67,804)	(68,510)
Change in cash and cash equivalents in the year		55,310	(593,594)
Cash and cash equivalents at the beginning of the year		2,608,818	3,202,412
Cash and cash equivalents at the end of the year	21	2,664,128	2,608,818

The notes on pages 31 to 57 form part of these financial statements

Notes to the Financial Statements For the Year Ended 31 August 2019

#### 1. General information

George Dixon Academy is a company limited by guarantee incorporated in England and Wales. The registered number is 08173271 and its registered office is Portland Road, Birmingham, B16 9GD. The principal activity of the academy is given in the Trustees' Report.

## 2. Accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

## 2.1 Basis of preparation of financial statements

The financial statements of the Academy, which is a public benefit entity under FRS 102, have been prepared under the historic cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2018 to 2019 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

## 2.2 Going concern

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Academy to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Academy has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Academy's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

Notes to the Financial Statements For the Year Ended 31 August 2019

## 2. Accounting policies (continued)

#### 2.3 Income

All incoming resources are recognised when the Academy has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

#### Grants

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of Financial Activities in the year for which it is receivable and any abatement in respect of the year is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the Balance Sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

## • Sponsorship income

Sponsorship income provided to the Academy which amounts to a donation is recognised in the Statement of Financial Activities in the year in which it is receivable (where there are no performance-related conditions) where receipt is probable and it can be measured reliably.

#### Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

## Other income

Other income, including the hire of facilities, is recognised in the year it is receivable and to the extent the Academy has provided the goods or services.

#### Donated fixed assets (excluding transfers on conversion or into the Academy)

Where the donated good is a fixed asset it is measured at fair value, unless it is impractical to measure this reliably, in which case the cost of the item to the donor should be used. The gain is recognised as 'Income from Donations and Capital Grants' and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the Academy's accounting policies.

Notes to the Financial Statements For the Year Ended 31 August 2019

## 2. Accounting policies (continued)

### 2.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

#### . Charitable activities

These are costs incurred on the Academy's educational operations, including support costs and costs relating to the governance of the Academy apportioned to charitable activities.

All resources expended are inclusive of irrecoverable VAT.

#### 2.5 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Academy; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

## 2.6 Tangible fixed assets

Assets costing £500 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of Financial Activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land and assets under construction, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

## Notes to the Financial Statements For the Year Ended 31 August 2019

### 2. Accounting policies (continued)

## 2.6 Tangible fixed assets (continued)

Depreciation is provided on the following bases:

Freehold property

Furniture and equipment

- 2% straight-line basis

Furniture and equipment Plant and machinery

20% straight-line basis20% straight-line basis

Computer equipment

- 33.3% straight-line basis

Freehold land is not depreciated.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

#### 2.7 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

#### 2.8 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

### 2.9 Liabilities

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Academy anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

## 2.10 Provisions

Provisions are recognised when the Academy has an obligation at the reporting date as a result of a past event which it is probable will result in the transfer of economic benefits and the obligation can be estimated reliably.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

Notes to the Financial Statements For the Year Ended 31 August 2019

#### 2. Accounting policies (continued)

#### 2.11 Financial instruments

The Academy only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Academy and their measurement bases are as follows:

Financial assets - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 15. Prepayments are not financial instruments. Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities - trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in note 16. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

#### 2.12 Operating leases

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the lease term.

#### 2.13 Taxation

The Academy is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

Accordingly, the Academy is potentially exempt from taxation in respect of income or capital gains received within categories covered by Part 11, chapter 3 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

#### 2. Accounting policies (continued)

#### 2.14 Pensions

Retirement benefits to employees of the Academy are provided by the Teachers' Pension Scheme ("TPS") and the Local Government Pension Scheme ("LGPS"). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the Academy in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the Academy in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each Balance Sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of Financial Activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

#### 2.15 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy at the discretion of the Trustees.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Department for Education Group.

Investment income, gains and losses are allocated to the appropriate fund.

#### Notes to the Financial Statements For the Year Ended 31 August 2019

### 3. Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

Enter text here - user input

The Academy trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 22, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2016 has been used by the actuary in valuing the pensions liability at 31 August 2019. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

#### Critical areas of judgement:

The preparation of the financial statements in conformity with generally accepted accounting principals requires the Trustees to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results in the future could differ from those estimates. In this regard, the Trustees believe that the critical accounting policies where judgements or estimating are necessarily applied are summarised below.

## Depreciation and residual values

Tangible fixed assets are depreciated over the useful lives taking into account residual values where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a numer of factors.

#### 4. Income from donations and capital grants

	Unrestricted funds 2019 £	Restricted funds 2019 £	Restricted fixed asset funds 2019	Total funds 2019 £
Donations for educational visits	10,492	-	-	10,492
Donations	121,847	-	-	121,847
Capital Grants	-	<b>-</b> ·	86,337	86,337
Other incoming resources	48,848	800	-	49,648
Insurance income	49,210	· . <del>-</del>	-	49,210
	230,397	800	86,337	317,534
		Unrestricted funds 2018	Restricted fixed asset funds 2018 £	Total funds 2018 £
Donations		9,158	- £	9,158
Capital Grants			93,614	93,614
Grants		21,485	· <u>-</u>	21,485
Government grants		430	-	430
		31,073	93,614	124,687
Funding for the Academy's educationa	l operations			

# 5.

	Restricted funds 2019 £	Total funds 2019 £	Total funds 2018 £
DfE/ESFA grants			
General Annual Grant (GAG)	6,341,917	6,341,917	5,814,190
Other DfE/ESFA grants	35,275	35,275	35,473
Pupil Premium	493,332	493,332	499,891
Other Local Authority income	97,620	97,620	231,562
University placement income	16,410	16,410	24,365
George Dixon Scholarship	380	380	25,200
	6,984,934	6,984,934	6,630,681

6.	Income from other trading activities				
	·		Unrestricted funds 2019 £	Total funds 2019 £	Total funds 2018 £
	Lettings income		10,142	10,142	15,070 ————
7.	Investment income	,			·
			Unrestricted funds 2019	Restricted funds 2019 £	Total funds 2019 £
	Bank interest received		13,985	345	14,330
			Unrestricted funds 2018 £	Restricted funds 2018	Total funds 2018 £
	Investment income - local cash		12,185	304	12,489
8.	Expenditure	·			
		Staff Costs 2019 £	Premises 2019 £	Other 2019 £	Total 2019 £
	Educational operations:				
	Direct costs	4,700,940	342,894	680,406	5,724,240
	Support costs	865,486	348,842	709,370	1,923,698
		5,566,426	691,736	1,389,776	7,647,938

	Staff Costs 2018 £	Premises 2018 £	Other 2018 £	Total 2018 £
Educational operations:				
Direct costs Allocated support costs	4,721,514 709,499	341,878 615,588	719,441 443,976	5,782,833 1,769,063
	5,431,013	957,466	1,163,417	7,551,896
9. Analysis of expenditure by activities				·
		Activities undertaken directly 2019	Support costs 2019 £	Total funds 2019 £
Educational operations		5,724,240	1,923,698	7,647,938
		Activities undertaken directly 2018	Support costs 2018	Total funds 2018 £
Educational operations	·	5,782,833	1,769,063	7,551,896 ————

# 9. Analysis of expenditure by activities (continued)

# Analysis of direct costs

	Total funds 2019 £	Total funds 2018 £
Staff costs	4,700,940	4,721,514
Depreciation	438,634	452,916
Educational supplies	100,319	154,232
Examination fees	81,685	86,690
Staff development	30,090	25,487
Technology costs	300,642	287,551
Educational consultancy	59,214	38,863
Other direct costs	12,716	15,580
	5,724,240	5,782,833
Analysis of support costs		
	Total funds 2019 £	Total funds 2018 £
LGPS finance costs	50,000	55,000
Staff costs	865,486	669,499
Travel and subsistence	173,060	158,114
Other costs	148,280	75,859
Liabilities assumed upon transfer of LGPS members	84,000	-
Recruitment and support	35,899	5,956
Maintenance of equipment	164,647	421,907
Cleaning	20,270	12,464
Rates	20,339	20,862
Water rates	38,419	25,097
Energy	150,993	141,537
Insurance	30,131	31,029
Transport	6,229	9,799
Technology costs	74,674	66,041
Governance costs	61,271	75,899
	1,923,698	1,769,063

10.	Net income/(expenditure)		
	Net income/(expenditure) for the year includes:		
		2019 £	2018 £
	Operating lease rentals	254,707	244,816
	Depreciation of tangible fixed assets  Fees paid to auditors for:	438,634	452,915
	- audit	7,325	7,325
	- other services	<del>725</del>	725 ———
11.	Staff costs		
	a. Staff costs		
	Staff costs during the year were as follows:		
		2019 £	2018 £
	Wages and salaries	4,224,044	4,038,112
	Social security costs	439,290	420,316
	Pension costs	770,220	748,625
		5,433,554	5,207,053
	Agency staff costs	132,872	183,960
	Staff restructuring costs	-	40,000
	·	5,566,426	5,431,013
	Staff restructuring costs comprise:		
		2019	2018
<u>-</u>	Redundancy payments	£ -	<b>£</b> 40,000
		<del></del>	40,000

#### 11. Staff costs (continued)

#### b. Staff numbers

The average number of persons employed by the Academy during the year was as follows:

	2019 No.	2018 No.
Teaching staff	82	81
Support staff	36	21
Administrative staff	11	11
•	129	113
The average headcount expressed as full-time equivalents was:		
	2019 No.	2018 No.
Teaching staff	80	80

#### c. Higher paid staff

Administrative staff

Support staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2019 No.	2018 No.
In the band £60,001 - £70,000	4	3
In the band £70,001 - £80,000	· 1	-
In the band £80,001 - £90,000	-	1
In the band £90,001 - £100,000	1	<del>-</del>
In the band £120,001 - £130,000	1	1

## d. Key management personnel

The key management personnel of the Academy comprise key trustees and the key member of the senior management team as listed on page 1. The total amount of employee benefits (including employer pension and national insurance contributions) received by key management personnel for their services to the Academy was £230,000 (2018 - £171,410).

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# 12. Trustees' remuneration and expenses

One or more Trustees has been paid remuneration or has received other benefits from an employment with the Academy. The principal and other staff Trustees only receive remuneration in respect of services they provide undertaking the roles of principal and staff members under their contracts of employment. The value of Trustees' remuneration and other benefits was as follows:

•		2019	2018
	•	£	£
Mr A Hamilton, Headmaster and Accounting	Remuneration	120,000 -	120,000 -
Officer		125,000	125,000
	Pension contributions paid	20,000 -	15,000 -
	·	25,000	20,000
Mrs J Burke-Hetherington, Staff Trustee	Remuneration	20,000 -	N/A
(appointed 12 December 2018)		25,000	
	Pension contributions paid	0 - 5,000	N/A
Mr D Tunney, Staff Trustee (appointed 12	Remuneration	30,000 -	N/A
December 2018)		35,000	
	Pension contributions paid	5,000 -	N/A
	·	10,000	

During the year ended 31 August 2019, no Trustee expenses have been incurred (2018 - £N/L).

#### 13. Trustees' and Officers' insurance

In accordance with normal commercial practice, the Academy has purchased insurance to protect Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business. The insurance provides cover up to £5,000,000 on any one claim and the cost for the year ended 31 August 2019 was £167 (2018 - £196). The cost of this insurance is included in the total insurance cost.

# 14. Tangible fixed assets

	Freehold land and buildings £	Furniture and equipment £	Plant and machinery £	Computer equipment £	Total £
Cost or valuation					
At 1 September 2018	19,965,154	590,793	14,059	679,686	21,249,692
Additions	67,983	3,108	59,793	37,587	168,471
Disposals	-	(59,278)	-	(3,718)	(62,996)
At 31 August 2019	20,033,137	534,623	73,852	713,555	21,355,167
Depreciation					
At 1 September 2018	1,975,613	582,473	233	563,392	3,121,711
Charge for the year	342,894	3,928	8,515	83,297	438,634
On disposals	-	(59,278)	-	(3,718)	(62,996)
At 31 August 2019	2,318,507	527,123	8,748	642,971	3,497,349
Net book value					
At 31 August 2019	17,714,630	7,500	65,104	70,584	17,857,818
At 31 August 2018	17,989,541	8,320	13,826	116,294	18,127,981

Included in land and buildings is freehold land at cost of £2,829,050 (2018 - £2,829,050) which is not depreciated.

# 15. Debtors

	2019 £	2018 £
Due within one year		
Trade debtors	21,705	1,764
Other debtors	61,405	78,759
Prepayments and accrued income	327,983	136,457
	411,093	216,980

16.	Creditors: Amounts falling due within one year		
		2019 £	2018 £
	Trade creditors	596,414	563,553
	Accruals and deferred income	243,380	229,983
		839,794	793,536
		2019 £	2018 £
	Deferred income at 1 September 2018	33,071	12,200
	Resources deferred during the year	23,983	33,071
	Amounts released from previous periods	(33,071)	(12,200)
		23,983	33,071

# 17. Statement of funds

Unrestricted funds	Balance at 1 September 2018 £	Income E	xpenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2019 £
Designated funds						
Window replacement	10,000			(10.000)		
Roof repairs	900,000	<u>-</u>	• -	(10,000) (400,000)	-	- 500,000
Plant and other expenditure	300,000	-	•	(400,000)	-	300,000
relating to premises	573,500	-	-	11,500	-	585,000
ICT refreshment	-	=	=	371,847	-	371,847
Minibus replacement	-	-	-	35,000	•	35,000
Gable end		-	-	100,000	-	100,000
	1,483,500	<u> </u>	-	108,347		1,591,847
General funds		•		<del> </del>		
Unrestricted funds	429,560	254,524	(86,870)	(108,347)	-	488,867
Total Unrestricted funds	1,913,060	254,524	(86,870)	_	_	2,080,714
Restricted general funds				(0.4.000)		
General Annual Grant (GAG	39 <b>,</b> 052	6,341,917	(6,203,165)	(84,299)	•	93,505
Other DfE/ESFA grants	-	528,607	(528,607)	-	-	•
Other government grants George Dixon scholarship	- 80,150	97,620 725	(97,620) (19,667)	•	-	- 61,208
Other restricted funds	80,150	17,210	(19,375)	2,165	-	01,200
Pension reserve	(1,893,000)	-	(254,000)	-	(371,000)	(2,518,000)
	(1,773,798)	6.986.079	7,122,434)	(82,134)	(371,000)	(2,363,287)
Restricted fixed asset funds						
Transfer on conversion	17,262,202	-	(320,737)	-	_	16,941,465
DfE / ESFA capital grants	853,399	86,337	(117,897)		-	916,353
Big Lottery Fund grant	12,380	•	-	(12,380)	-	-
	18,127,981	86,337	(438,634)	82,134	-	17,857,818
Total Restricted funds	16,354,183	7,072,416	(7,561,068)	<u>.</u>	(371,000)	15,494,531
Total funds	18,267,243	7,326,940	(7,647,938	) -	(371,000)	17,575,245

#### Notes to the Financial Statements For the Year Ended 31 August 2019

## 17. Statement of funds (continued)

The specific purposes for which the funds are to be applied are as follows:

#### Window replacement

To replace the windows that were not in the scope of the final Building Schools for the Future (BSF) cost plan.

#### Roof repairs

To repair the roof where the Academy suffers from water ingress in many areas. This was not in the scope of the final Building Schools for the Future (BSF) cost plan. The fund is based on a 10+ year building programme.

## Plant and other expenditure relating to premises

Plant and other premises related items that may need lifecycle replacement.

#### Future capital works

With the loss of devoved capital grant for the next 15 years due to the BSF project and the changing demographics currenty on places at primary level, the Academy considers it prudent to maintain a reserve for further capital works it may wish to undertake in future years.

#### Restricted general funds

This fund represents grants and other income received for the Academy's operational activities and development.

# 17. Statement of funds (continued)

#### Pension reserve

The pension reserve included wihtin restricted general funds represents the Academy's share of the pension liability arising on the LGPS pension fund.

#### Restricted fixed asset funds

This fund represents grants and other income received to carry out works of a capital nature.

Under the funding agreement with the Secretary of State, the Academy was not subject to a limit on the amount of GAG it could carry forward at 31 August 2019.

Comparative information in respect of the preceding year is as follows:

	Balance at 1 September 2017 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2018 £
Unrestricted funds						
Designated funds						
Window replacement	52,628	-	-	(42,628)	-	10,000
Roof repairs	881,660	-	-	18,340	-	900,000
Plant and other expenditure relating to premises	648,732	-	_	(75,232)	-	573,500
Future capital	0.0,.02			(, 0,202)		0.0,000
works	160,500	<u>.</u>	-	(160,500)		-
	1,743,520	-	-	(260,020)	-	1,483,500
General funds						
Unrestricted funds	202,587	58,328	(91,375)	260,020	-	429,560
Total Unrestricted funds	1 046 107	50 220	(01 275)			1,913,060
iulius	1,946,107 ———	58,328	(91,375)			1,813,000

# 17. Statement of funds (continued)

	Balance at					Balance at
	September 2017	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	31 August 2018 £
Restricted general funds						
General Annual Grant (GAG)	327,010	6,070,117	(6,277,075)	(81,000)	-	39,052
Start-up grants Pupil Premium Other DfE/ESFA	-	483,366 51,998	(483,366) (51,998)		-	-
grants Pension reserve	73,646 (2,169,000)	25,504 -	(19,000) (176,000)	-	- 452,000	80,150 (1,893,000)
	(1,768,344)	6,630,985	(7,007,439)	(81,000)	452,000	(1,773,798)
Restricted fixed asset funds						
Transfer on conversion	17,262,202	-	-	-	-	17,262,202
DfE / ESFA capital grants	1,131,867	93,614	(453,082)	81,000		853,399
Big Lottery Fund grant	12,380	-	-	-	-	12,380
	18,406,449	93,614	(453,082)	81,000	-	18,127,981
Total Restricted funds	16,638,105	6,724,599	(7,460,521)	-	452,000	16,354,183
Total funds	18,584,212	6,782,927	(7,551,896)	<u>-</u>	452,000	18,267,243

# Notes to the Financial Statements For the Year Ended 31 August 2019

# 18. Analysis of net assets between funds

# Analysis of net assets between funds - current year

	Unrestricted funds 2019 £	Restricted funds 2019 £	Restricted fixed asset funds 2019 £	Total funds 2019 £
Tangible fixed assets	-	-	17,857,818	17,857,818
Current assets	2,080,714	982,832	11,675	3,075,221
Creditors due within one year	-	(828,119)	(11,675)	(839,794)
Provisions for liabilities and charges	-	(2,518,000)	-	(2,518,000)
Total	2,080,714	(2,363,287)	17,857,818	17,575,245

# Analysis of net assets between funds - prior year

	Unrestricted funds 2018 £	Restricted funds 2018 £	Restricted fixed asset funds 2018	Total funds 2018 £
Tangible fixed assets	-	-	18,127,981	18,127,981
Current assets	1,913,061	901,362	11,373	2,825,796
Creditors due within one year	-	(782,160)	(11,373)	(793,533)
Provisions for liabilities and charges	-	(1,893,000)	-	(1,893,000)
Total	1,913,061	(1,773,798)	18,127,981	18,267,244

19.	Reconciliation of net expenditure to net cash flow from operating act	ivities	
		2019 £	2018 £
	Net expenditure for the year (as per Statement of Financial Activities)	(320,998)	(768,969)
	Adjustments for:		
	Depreciation charges	438,634	452,915
	Bank interest received	(14,330)	(12,489)
	Defined benefit pension scheme obligation transferred in	84,000	-
	Defined benefit pension scheme cost less contributions payable	120,000	121,000
	Defined benefit pension scheme finance cost	50,000	55,000
	Increase in debtors	(194,113)	(6,223)
	Increase/(Decrease) in creditors	46,258	(272,870)
	Capital grants from DfE and other capital income	(86,337)	(93,614)
	Deficit on sale of fixed assets	•	166
	Net cash provided by/(used in) operating activities	123,114	(525,084)
20.	Cash flows from investing activities		
		2019 £	2018 £
	Interest receivable	14,330	12,489
	Purchase of tangible fixed assets	(168,471)	(174,613)
	Capital grants from DfE Group	86,337	93,614
	Net cash used in investing activities	(67,804)	(68,510)
21.	Analysis of cash and cash equivalents		
		2019 £	2018 £
	Cash in hand	2,664,128	2,608,818
	Total cash and cash equivalents	2,664,128	2,608,818
	. C.a. Cach and odon oquiralonio	=======================================	2,000,01

#### 22. Pension commitments

The Academy's employees belong to two principal pension schemes: the Teachers' Pension Scheme for England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by West Midlands Pension Fund. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2012 and of the LGPS 31 March 2016.

There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

#### **Teachers' Pension Scheme**

#### Introduction

The Teachers' Pension Scheme (TPS or scheme) is a statutory, unfunded, defined benefit occupational scheme, governed by the Teachers' Pensions Regulations 2010 (as amended), and the Teachers' Pension Scheme Regulations 2014 (as amended). These regulations apply to teachers in schools and other educational establishments, including academies, in England and Wales that are maintained by local authorities. In addition, teachers in many independent and voluntary-aided schools and teachers and lecturers in some establishments of further and higher education may be eligible for membership. Membership is automatic for full-time teachers and lecturers and, from 1 January 2007, automatic too for teachers and lecturers in part-time employment following appointment or a change of contract. Teachers and lecturers are able to opt out of the TPS.

#### **Teachers' Pension Budgeting and Valuation Account**

Although members may be employed by various bodies, their retirement and other pension benefits are set out in regulations made under the Superannuation Act (1972) and Public Service Pensions Act (2013) and are paid by public funds provided by Parliament. The TPS is an unfunded scheme and members contribute on a 'pay as you go 'basis – contributions from members, along with those made by employers, are credited to the Exchequer under arrangements governed by the above Acts.

The Teachers' Pensions Regulations 2010 require an annual account, the Teachers' Pension Budgeting and Valuation Account, to be kept of receipts and expenditure (including the cost of pension increases). From 1 April 2001, the Account has been credited with a real rate of return, which is equivalent to assuming that the balance in the Account is invested in notional investments that produce that real rate of return.

## Valuation of the Teachers' Pension Scheme

The latest valuation of the Teachers' Pension Scheme has now taken place, in line with directions issued by HM Treasury and using membership data as at 31 March 2016. As a result of this valuation TPS employers will pay an increased contribution rate of 23.68% from September 2019 (this includes the administration levy of 0.8%). The timing of the implementation is to align its introduction with employers' budget planning cycles. Until then, employers will pay the current rate of 16.48%.

#### **Scheme Changes**

The arrangements for a reformed Teachers' Pension Scheme, in line with the recommendations made by Lord Hutton, in particular the introduction of a Career Average Revalued Earnings (CARE) scheme, were implemented from 1 April 2015.

In December 2018, the Court of Appeal held that transitional protection provisions contained in the reformed judicial and firefighter pension schemes, introduced as part of public service pension reforms in

#### 22. Pension commitments (continued)

2015, gave rise to direct age discrimination and were therefore unlawful. The Supreme Court, in a decision made in June 2019, have rejected the Government's application for permission to appeal the Court of Appeal's ruling. The case will now be referred to an Employment Tribunal for a decision regarding the remedy which will need to be offered to those members of the two schemes who were subject of the age discrimination.

HM Treasury are clear that the ruling has implications for the other public service schemes, including the Teachers' Pension Scheme. Those implications are currently being considered and any impact on scheme costs is expected to be looked at within the next scheme valuation, which is currently scheduled to be based on April 2020 data and implemented in April 2023.

The employer's pension costs paid to TPS in the year amounted to £456,000 (2018 - £472,000).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The Academy has accounted for its contributions to the scheme as if it were a defined contribution scheme. The Academy has set out above the information available on the scheme.

#### **Local Government Pension Scheme**

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2019 was £249,000 (2018 - £191,000), of which employer's contributions totalled £192,000 (2018 - £147,000) and employees' contributions totalled £57,000 (2018 - £44,000). The agreed contribution rates for future years are 16.7% per cent for employers and 5.5% to 12.5% per cent for employees.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

## Principal actuarial assumptions

	2019 . %	2018 %
Rate of increase in salaries	3.70	3.80
Rate of increase for pensions in payment/inflation	2.20	2.30
Discount rate for scheme liabilities	1.90	2.65

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

2040

# Notes to the Financial Statements For the Year Ended 31 August 2019

Retiring today Males Females Retiring in 20 years	2019 Years 20.9	2018 Years
Males Females		Tears
Males Females	20.9	
Females	20.3	21.9
•	23.2	
rouning in 20 yours	25.2	27.
Males	22.6	24.
Females	25.1	
Terriales		
Sensitivity analysis - present value of total obligation		
	2019 £000	2018 £000
Discount anto 40 404		
Discount rate +0.1%	4,894	3,775
Discount rate -0.1%	5,153	3,974
Mortality assumption - 1 year increase	5,224	3,999
Mortality assumption - 1 year decrease	4,829	3,751
CPI rate +0.1%	5,134	3,975
CPI rate -0.1%	4,913 ————	3,792
The Academy's share of the assets in the scheme was:		
	At 31 August 2019	At 31 August 2018
	£	£
Equities	1,506,000	1,254,000
Gilts	237,000	142,000
Other bonds	95,000	73,000
Property	204,000	161,000
Cash and other liquid assets	90,000	74,000
Other	372,000	276,000
Total market value of assets	2,504,000	1,980,000

The actual return on scheme assets was £157,000 (2018 - £22,000).

Current service cost   (312,000)   (267,000   Interest income   62,000   48,000   Interest cost   (112,000)   (103,000   Loss on settlement   (84,000)   -	Pe	ension commitments (continued)		
Current service cost   (312,000)   (267,000   Interest income   62,000   48,000   Interest cost   (112,000)   (103,000   Loss on settlement   (84,000)   -	Th	ne amounts recognised in the Statement of Financial Activities are as follows:	lows:	
Interest income				2018 £
Interest cost	Cı	urrent service cost	(312,000)	(267,000
Changes in the present value of the defined benefit obligations were as follows:    Changes in the present value of the defined benefit obligations were as follows:    Changes in the present value of the defined benefit obligations were as follows:    Changes in the present value of the defined benefit obligations were as follows:    Changes in the present value of the defined benefit obligations were as follows:    Changes in the service cost	Int	terest income	62,000	48,000
Total amount recognised in the Statement of Financial Activities         (446,000)         (322,000)           Changes in the present value of the defined benefit obligations were as follows:         2019 £         2018 £           At 1 September         3,873,000         3,929,000           Current service cost         112,000         103,000           Interest cost         112,000         103,000           Employee contributions         57,000         44,000           Actuarial losses/(gains)         466,000         (478,000           Benefits paid         (142,000)         8,000           Liabilities assumed on settlements         344,000         -           At 31 August         5,022,000         3,873,000           Changes in the fair value of the Academy's share of scheme assets were as follows:           At 1 September         1,980,000         1,760,000           Interest income         62,000         48,000           Actuarial gains/(losses)         95,000         (26,000           Employer contributions         192,000         147,000           Employee contributions         57,000         44,000           Benefits paid         (142,000)         8,000           Settlement prices received         260,000         -           <	Int	terest cost	(112,000)	(103,000
Changes in the present value of the defined benefit obligations were as follows:           2019 £         2018 £           At 1 September         3,873,000         3,929,000           Current service cost         312,000         267,000           Interest cost         112,000         103,000           Employee contributions         57,000         44,000           Actuarial losses/(gains)         466,000         (478,000           Benefits paid         (142,000)         8,000           Liabilities assumed on settlements         344,000         -           At 31 August         5,022,000         3,873,000           Changes in the fair value of the Academy's share of scheme assets were as follows:         2019 £         2018 £           At 1 September         1,980,000         1,760,000         48,000           Actuarial gains/(losses)         95,000         (26,000           Employer contributions         192,000         147,000           Employer contributions         57,000         44,000           Benefits paid         (142,000)         8,000           Settlement prices received         260,000         -           Administrative expenses         -         (1,000	Lo	oss on settlement	(84,000)	-
At 1 September         3,873,000         3,929,000           Current service cost         312,000         267,000           Interest cost         112,000         103,000           Employee contributions         57,000         44,000           Actuarial losses/(gains)         466,000         (478,000           Benefits paid         (142,000)         8,000           Liabilities assumed on settlements         344,000         -           At 31 August         5,022,000         3,873,000           Changes in the fair value of the Academy's share of scheme assets were as follows:         2019         £           At 1 September         1,980,000         1,760,000           Interest income         62,000         48,000           Actuarial gains/(losses)         95,000         (26,000           Employer contributions         192,000         147,000           Employee contributions         57,000         44,000           Benefits paid         (142,000)         8,000           Settlement prices received         260,000         -           Administrative expenses         -         (1,000	To	otal amount recognised in the Statement of Financial Activities	(446,000)	(322,000
At 1 September         3,873,000         3,929,000           Current service cost         312,000         267,000           Interest cost         112,000         103,000           Employee contributions         57,000         44,000           Actuarial losses/(gains)         466,000         (478,000           Benefits paid         (142,000)         8,000           Liabilities assumed on settlements         344,000         -           At 31 August         5,022,000         3,873,000           Changes in the fair value of the Academy's share of scheme assets were as follows:         2019         2018           At 1 September         1,980,000         1,760,000           Interest income         62,000         48,000           Actuarial gains/(losses)         95,000         (26,000           Employer contributions         192,000         147,000           Employee contributions         57,000         44,000           Benefits paid         (142,000)         8,000           Settlement prices received         260,000         -           Administrative expenses         -         (1,000	Cł	nanges in the present value of the defined benefit obligations were as fol	llows:	
Current service cost         312,000         267,000           Interest cost         112,000         103,000           Employee contributions         57,000         44,000           Actuarial losses/(gains)         466,000         (478,000           Benefits paid         (142,000)         8,000           Liabilities assumed on settlements         344,000         -           At 31 August         5,022,000         3,873,000           Changes in the fair value of the Academy's share of scheme assets were as follows:         2019         2018           At 1 September         1,980,000         1,760,000           Interest income         62,000         48,000           Actuarial gains/(losses)         95,000         (26,000           Employer contributions         192,000         147,000           Employee contributions         57,000         44,000           Benefits paid         (142,000)         8,000           Settlement prices received         260,000         -           Administrative expenses         -         (1,000				2018 £
Interest cost         112,000         103,000           Employee contributions         57,000         44,000           Actuarial losses/(gains)         466,000         (478,000           Benefits paid         (142,000)         8,000           Liabilities assumed on settlements         344,000         -           At 31 August         5,022,000         3,873,000           Changes in the fair value of the Academy's share of scheme assets were as follows:         2019         2018           At 1 September         1,980,000         1,760,000           Interest income         62,000         48,000           Actuarial gains/(losses)         95,000         (26,000           Employer contributions         192,000         147,000           Employee contributions         57,000         44,000           Benefits paid         (142,000)         8,000           Settlement prices received         260,000         -           Administrative expenses         -         (1,000	At	: 1 September	3,873,000	3,929,000
Employee contributions         57,000         44,000           Actuarial losses/(gains)         466,000         (478,000           Benefits paid         (142,000)         8,000           Liabilities assumed on settlements         344,000         -           At 31 August         5,022,000         3,873,000           Changes in the fair value of the Academy's share of scheme assets were as follows:         2019         2018           At 1 September         1,980,000         1,760,000           Interest income         62,000         48,000           Actuarial gains/(losses)         95,000         (26,000           Employer contributions         192,000         147,000           Employee contributions         57,000         44,000           Benefits paid         (142,000)         8,000           Settlement prices received         260,000         -           Administrative expenses         -         (1,000	Сι	urrent service cost	312,000	267,000
Actuarial losses/(gains)       466,000 (478,000)       (478,000)         Benefits paid       (142,000)       8,000         Liabilities assumed on settlements       344,000       -         At 31 August       5,022,000       3,873,000         Changes in the fair value of the Academy's share of scheme assets were as follows:         At 1 September       1,980,000       1,760,000         Interest income       62,000       48,000         Actuarial gains/(losses)       95,000       (26,000         Employer contributions       192,000       147,000         Employee contributions       57,000       44,000         Benefits paid       (142,000)       8,000         Settlement prices received       260,000       -         Administrative expenses       -       (1,000	Int	terest cost	112,000	103,000
Benefits paid         (142,000)         8,000           Liabilities assumed on settlements         344,000         8,000           At 31 August         5,022,000         3,873,000           Changes in the fair value of the Academy's share of scheme assets were as follows:           At 1 September         1,980,000         1,760,000           Interest income         62,000         48,000           Actuarial gains/(losses)         95,000         (26,000           Employer contributions         192,000         147,000           Employee contributions         57,000         44,000           Benefits paid         (142,000)         8,000           Settlement prices received         260,000         -           Administrative expenses         -         (1,000	Er	mployee contributions	57,000	44,000
Liabilities assumed on settlements         344,000         -           At 31 August         5,022,000         3,873,000           Changes in the fair value of the Academy's share of scheme assets were as follows:         2019         2018           At 1 September         1,980,000         1,760,000           Interest income         62,000         48,000           Actuarial gains/(losses)         95,000         (26,000           Employer contributions         192,000         147,000           Employee contributions         57,000         44,000           Benefits paid         (142,000)         8,000           Settlement prices received         260,000         -           Administrative expenses         -         (1,000	Ac	ctuarial losses/(gains)	466,000	(478,000
At 31 August         5,022,000         3,873,000           Changes in the fair value of the Academy's share of scheme assets were as follows:         2019 £         2018 £           At 1 September         1,980,000         1,760,000           Interest income         62,000         48,000           Actuarial gains/(losses)         95,000         (26,000           Employer contributions         192,000         147,000           Employee contributions         57,000         44,000           Benefits paid         (142,000)         8,000           Settlement prices received         260,000         -           Administrative expenses         -         (1,000	Вє	enefits paid	(142,000)	8,000
Changes in the fair value of the Academy's share of scheme assets were as follows:         2019 £       2018 £         At 1 September       1,980,000       1,760,000         Interest income       62,000       48,000         Actuarial gains/(losses)       95,000       (26,000         Employer contributions       192,000       147,000         Employee contributions       57,000       44,000         Benefits paid       (142,000)       8,000         Settlement prices received       260,000       -         Administrative expenses       -       (1,000	Lia	abilities assumed on settlements	344,000	-
At 1 September       1,980,000       1,760,000         Interest income       62,000       48,000         Actuarial gains/(losses)       95,000       (26,000         Employer contributions       192,000       147,000         Employee contributions       57,000       44,000         Benefits paid       (142,000)       8,000         Settlement prices received       260,000       -         Administrative expenses       -       (1,000	At	: 31 August	5,022,000	3,873,000
At 1 September       1,980,000       1,760,000         Interest income       62,000       48,000         Actuarial gains/(losses)       95,000       (26,000         Employer contributions       192,000       147,000         Employee contributions       57,000       44,000         Benefits paid       (142,000)       8,000         Settlement prices received       260,000       -         Administrative expenses       -       (1,000	Cł	nanges in the fair value of the Academy's share of scheme assets were	as follows:	
Interest income       62,000       48,000         Actuarial gains/(losses)       95,000       (26,000         Employer contributions       192,000       147,000         Employee contributions       57,000       44,000         Benefits paid       (142,000)       8,000         Settlement prices received       260,000       -         Administrative expenses       -       (1,000				2018 £
Actuarial gains/(losses)       95,000       (26,000         Employer contributions       192,000       147,000         Employee contributions       57,000       44,000         Benefits paid       (142,000)       8,000         Settlement prices received       260,000       -         Administrative expenses       -       (1,000	At	1 September	1,980,000	1,760,000
Employer contributions       192,000       147,000         Employee contributions       57,000       44,000         Benefits paid       (142,000)       8,000         Settlement prices received       260,000       -         Administrative expenses       -       (1,000	Int	terest income	62,000	48,000
Employee contributions 57,000 44,000 Benefits paid (142,000) 8,000 Settlement prices received 260,000 - Administrative expenses - (1,000	Ac	ctuarial gains/(losses)	95,000	(26,000
Benefits paid (142,000) 8,000 Settlement prices received 260,000 - Administrative expenses - (1,000	Er	mployer contributions	192,000	147,000
Settlement prices received  Administrative expenses  - (1,000	Er	mployee contributions	57,000	44,000
Administrative expenses - (1,000	Вє	enefits paid	(142,000)	8,000
· · · · · · · · · · · · · · · · · · ·	Se	ettlement prices received	260,000	-
At 31 August 2,504,000 1,980,000	Ad	dministrative expenses	-	(1,000
	At	t 31 August	2,504,000	1,980,000

# 23. Operating lease commitments

At 31 August 2019 the Academy had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	2019 £	2018 £
Not later than 1 year	6,220	260,482
Later than 1 year and not later than 5 years	870	763,291
	7,090	1,023,773

During the year the academy agreed an early settlement arrangement for the BSF IT managed services agreement.

#### 24. Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

## 25. Related party transactions

Owing to the nature of the Academy's operations and the composition of the board of trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which a trustees has an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the Academy's financial regulations and normal procurement procedures.

The following related party transactions took place in the period of account:

The Governance Forum Ltd - a company in which one of the trustees is the managing director

The academy purchased clerking services from The Governance Forum Ltd totalling £11,000 (2018 - £11,000) during the year. There were no amounts outstanding as at 31 August 2019 (2018 - £Nil).

The academy made purchases from The Governance Forum Ltd at arms' length following a competitive tendering exercise in accordance with its financial regulations, which the trustee did not participate in, nor influence.

In entering into the transaction the academy has complied with the requirements of the Academies Financial Handbook 2018.