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Company Registration Number: 08148675 (England and Wales)

### THE CARDINAL HUME ACADEMIES TRUST

(A Company Limited by Guarantee)

# ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

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### REFERENCE AND ADMINISTRATIVE DETAILS OF THE ACADEMY TRUST COMPANY, ITS MEMBERS/ DIRECTORS AND ADVISERS FOR THE YEAR ENDED 31 AUGUST 2017

Members

His Eminence Vincent Cardinal Nichols

Mr P Barber

The Right Revd John Sherrington

Mr M Morton

**Directors** 

Mr P Barber, Chairman and Director (resigned 8 June 2017)1

Mr M Tissot, Chief Executive 1.2.3.4

Mr M Morton, Chairman of local St George's Catholic School and Director

(resigned 3 October 2016)1,2

Mr N Wisden, Chairman from 8 June 2017<sup>1,2,4</sup>

Mrs K Griffin (resigned 20 May 2017)1

Mrs A Clark, Vice Chair of St George's Catholic School local Board<sup>1,2,3</sup>

Mr P Camoletto<sup>1</sup>

Mr J R Meadows, Chairman of local St Thomas More Catholic School local Board

and Director 1,3

Mr C Horsburgh, Chairman of St George's Catholic School local board (appointed)

1,2

Mr M Veal, Chairman of Bishop Douglass School local board (appointed) 1,3,4

<sup>1</sup> Strategic board

<sup>2</sup> St George's Catholic School local board

3 St Thomas More Catholic School local board

<sup>4</sup> Bishop Douglass School local board

Company registered

number

08148675

Company name

The Cardinal Hume Academies Trust

Principal and registered

office

St George's Catholic School

Lanark Road Maida Vale London W9 1RB

**Company secretary** 

Susan Proios

Chief executive officer

Martin Tissot

Senior management

team

Martin Tissot

Olayinka Moshood Ogunyomi, Company Secretary until 13 December 2016

Susan Proios, Company Secretary from 14 December 2016

Independent auditors

Landau Baker Limited Chartered Accountants Statutory Auditors Mountcliff House 154 Brent Street London NW4 2DR

# REFERENCE AND ADMINISTRATIVE DETAILS OF THE ACADEMY TRUST COMPANY, ITS DIRECTORS AND ADVISERS FOR THE YEAR ENDED 31 AUGUST 2017

### Advisers (continued)

**Solicitors** 

Winckworth Sherwood LLP

Minerva House 5 Montagu Close

London SE1 9BB

### DIRECTORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2017

The Directors present their annual report together with the financial statements and auditor's report of the charitable company for the 1 September 2016 to 31 August 2017. The Annual Report serves the purposes of both a Directors' Report, and a Directors' report under company law.

### Structure, governance and management

#### **Objectives and Activities**

#### a. OBJECTS AND AIMS

The principal object and activity of the Charitable Company is the operation of a "multi academy trust" to establish, maintain, carry on, manage and develop in the United Kingdom Catholic schools for the advancement of the Catholic religion designated as such ("the Academies") which shall offer a broad and balanced curriculum and shall be conducted in accordance with the principles, practices and tenets of the Catholic Church and all Catholic canon law. The Academy Trust Company must have regard to any advice and follow any directive issued by the Archbishop of Westminster.

### **b. OBJECTIVES, STRATEGIES AND ACTIVITIES**

The main objectives of the Academies during the period are summarised below:

- To ensure that every child enjoys the same high quality education in terms of resourcing, tuition and care, to raise the standard of educational achievement of all pupils;
- To improve the effectiveness of the Academies by keeping the curriculum and organisational structure under continual review;
- To provide value for money for the funds expended;
- To comply with all appropriate statutory and curriculum requirements;
- To conduct the Academies' business in accordance with the highest standards of integrity, probity and openness.

The Academies' vision is to create:

- A strong ethos of achievement leading to improved standards;
- Appropriate thinking skills.

This is achieved through developing:

- A sense of personal identity:
- A sense of belonging to an individual academy and an understanding of the Catholic character of that academy;
- An emphasis on personal and community responsibility;
- A positive learning climate in terms of the nature of courses offered and teaching styles utilised; and
- Positive relationships with external partners.

#### c. PUBLIC BENEFIT

In setting the objectives, the Directors have given careful consideration to the Charity Commission's general guidance on public benefit and in particular to its supplementary public benefit guidance on advancing education.

### Achievements and performance

### a. REVIEW OF ACTIVITIES

The Directors are delighted with the strong set of public examination results achieved this year and have conveyed their thanks and appreciation to the leadership, staff and pupils. Bishop Douglass school in Finchley has joined the Trust effective from 1 September 2016. The performance indicators monitored by the Trust for all three schools reached the expectations set at the beginning of the Year.

### DIRECTORS' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

In terms of Progress 8, Bishop Douglass School and St Thomas More School are above 0.7 which suggests outstanding progress. Regrettably, the St Thomas More School's figure is not published due to low KS2 coverage. St George's progress 8 score is lower at c0.3 but the intake at St George's is brighter and it is challenging to make value-added gains. Nevertheless, this is a considerable jump from c0 last year.

Sixth Form performance across the schools is strong and positive, with all schools recording value-added gains. St Thomas More's performance has improved and results in both Bishop Douglass and St George's as measured by ALPs are excellent and outstanding respectively. University progression from all three sixth forms is (80% - 90%) of year 13 leavers and increasingly this is to the selective Universities. Some students take gap years or find employment, no doubt University fees play a part in this decision.

The Trust is improving its infrastructure having won CIF bids in every school. A major expansion to take an additional 30 pupils per year at St George's is currently underway. The central heating and water piping and tank system throughout the school at Bishop Douglass. St Thomas More has continued with a window replacement programme. From its own funds, a canteen extension at St Thomas More provides a big enough facility for the c1000 pupils on roll.

Our funding position as a Trust is healthy. Bishop Douglass as part of the Trust has seen its roll meet expectations this academic year. Both St George's and St Thomas More are oversubscribed. All schools continue to fund, a wide range of after-school clubs, homework clubs and after-school, Saturday and holiday teaching for examination groups.

#### Financial review

#### a. GOING CONCERN

After making appropriate enquiries, the Strategic Board, has a reasonable expectation that the Academy Trust Company has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

### **b. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES**

The Companies Act 2006 s417(3b) requires disclosure of the principal risks and uncertainties facing a company. The Academy Trust Company and its academies are exposed to a number of financial risks including credit, cash flow and liquidity risks. Given academies' exposure to financial instruments is limited, the exposure principally relates to bank balances, cash and trade creditors, with limited trade (and other) debtors. The Academy Trust Company's system of internal controls ensures risk is minimal in these areas.

Both schools maintain a rag-rated risk register and are taking the appropriate action to mitigate identified risks. The parameters are reviewed as new risks arise.

Actions taken to reduce risk include ensuring an adequate level of insurance cover in both schools. Both schools have a HR contract and Legal services contract which ensures that timely advice can be sought.

#### c. RESERVES POLICY

Reserves at the end of the period amounted to £2,533,703 (2016 - £2,601,818) before deducting the Local Government Pension Scheme deficit of £3,781,000,000 (2016 - £3,277,000). The level of reserves held takes into account the nature of income and expenditure streams, the need to match them with commitments, including future capital projects, and the nature of reserves. The Directors will keep this level of reserves under review.

### DIRECTORS' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

#### d. CONSTITUTION

The Academy Trust Company is a charitable company limited by guarantee and an exempt charity.

The charitable company's Memorandum of Association is the primary governing document of the academy trust.

The Directors of The Cardinal Hume Academies Trust are also the directors of the Charitable Company for the purpose of company law.

The Charitable Company is known as The Cardinal Hume Academies Trust.

Details of the Directors who served during the are included in the Reference and administrative details on page

The Charitable Company is a multi-academy trust and comprises the following academies:

St George's Catholic School, Maida Vale St Thomas More Catholic School, Wood Green Bishop Douglass School, East Finchley

The principal activity of the Charitable Company is to advance, for the public benefit, Catholic education in the Diocese of Westminster and the surrounding area by maintaining and operating The Cardinal Hume Academies Trust

### e. MEMBERS' LIABILITY

Each member of the Charitable Company undertakes to contribute to the assets of the Charitable Company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

#### f. METHOD OF RECRUITMENT AND APPOINTMENT OR ELECTION OF DIRECTORS

The management of the Academy Trust Company is the responsibility of the Directors who are elected and coopted under the terms of the Memorandum and Articles of Association.

Under the terms of the Charitable Company's Articles of Association, the Company shall have the following Directors who are also the charity trustees:

- Directors appointed by the Board
- Foundation Directors appointed by the Archbishop of Westminster;
- Academy Directors being the elected Chairs of the Local Governing Bodies of the Academies;
- A Chief Executive Officer;
- Sponsor Directors nominated by the Local Governing Body of St George's Catholic School;
- Up to 2 Directors appointed by the Secretary of State for Education; and
- Up to 3 co-opted Directors.

The term of office for any director (other than an ex-officio Director) shall be four years. Subject to remaining eligible to be a particular type of director, any director may be reappointed or re-elected. Foundation Directors outnumber all other Directors by at least two.

### g. POLICIES AND PROCEDURES ADOPTED FOR THE INDUCTION AND TRAINING OF DIRECTORS

During the period under review, the Directors held 4 meetings. The training and induction provided for new

### DIRECTORS' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

Directors will depend on their existing experience. Where necessary an induction will provide training on charity and educational, legal and financial matters. All new Directors are given a tour of the Academies and the chance to meet with staff and pupils. All Directors are provided with copies of policies, procedures, minutes, accounts, budgets, plans and other documents that they will need to undertake their role as Directors and charity trustees.

### h. PAY POLICY FOR KEY MANAGEMENT PERSONNEL

Each school within the Academy Trust operates a robust Pay Policy which set out the framework for making decisions on staff pay. It has been developed to comply with the current legislation and the requirements of the School Teachers' Pay and Conditions Document (STPCD). The objective of the policy is to:

- ensure that pay and staffing arrangements enable the current and future delivery of the curriculum and academy improvement plans:
- · support the recruitment and retention of high quality staff;
- · recognise and reward staff for their contribution to Academy improvement;
- · ensure that pay decisions are made in a fair and transparent way; and
- · ensure that budgetary funds are allocated appropriately.

Remuneration awards in the year are subject to the key management personnel demonstrating a sustained high quality of performance, as indicated by the extent to which objectives delineated in his/her annual Performance Management appraisal have been met. A discretionary time-limited pay award for key personnel who have reached the top of their relevant pay range may be awarded. The Executive Head teacher ensures that all pay recommendations are presented to the appropriate Governors' pay committee. The Executive Headteacher's pay is reviewed by a separate committee of the Academy Trust.

#### i. ORGANISATIONAL STRUCTURE

The Charitable Company has established a management structure to enable its efficient running. The structure consists of two levels, the Directors and the executives who form the senior leadership team who meet together as the "Strategic Board".

The Strategic Board has considered its role thoughtfully and decided that the role of the Directors is to approve the strategic direction and objectives of the Charitable Company and monitor its progress towards these objectives. Directors are responsible for setting general policy, adopting an annual plan and budget, monitoring the Charitable Company by use of budgets and making major decisions about the direction of the Charitable Company, including capital expenditure and senior staff appointments.

The Strategic Board has approved a formal detailed Scheme of Delegation which sets out a statement on the system of internal control, responsibilities, standing orders, a scheme of delegation and terms of reference.

### j. CONNECTED ORGANISATIONS, INCLUDING RELATED PARTY RELATIONSHIPS

The Charitable Company works in collaboration with the Diocese of Westminster Education Service, which operates within the authority given to it by the Archbishop of Westminster, for the delivery of Catholic education within the Academies within the Trust.

### k. DIRECTORS' INDEMNITIES

Subject to the provisions of the Companies Act, every director or other officer of the Charitable Company shall be indemnified out of the assets of the Charitable Company against any liability incurred by them in that capacity in defending any proceedings, whether civil or criminal, in which judgment is given in favour or in which they are acquitted or in connection with any application in which relief is granted to them by the Court from liability for negligence, default, breach of duty or breach of trust in relation to the affairs of the Charitable Company.

### DIRECTORS' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

#### Plans for future periods

#### a. FUTURE DEVELOPMENTS

The Trust has been looking to rationalise provision and ensure Sixth Form provision is efficient and economic in the light of real reductions in funding which may continue as the National Fair Funding formula begins in 2018-19

Departments have begun to work together to benchmark good practice and disseminate useful information.

The MAT is currently supporting Salvatorian College in Harrow and this is likely to continue with the prospect of the school ultimately becoming the fourth member.

The finance departments of two of the schools are looking at shared services for efficiency reasons. The Trust is also looking to develop future leaders and as part of its risk-evaluation function is putting in place plans for developing succession.

#### Strategic report

### **DISCLOSURE OF INFORMATION TO AUDITORS**

Insofar as the Directors are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware, and
- that Directors have taken all the steps that ought to have been taken as a Director in order to be aware of
  any relevant audit information and to establish that the charitable company's auditors are aware of that
  information.

The Directors' Report, incorporating a strategic report, was approved by order of the Strategic Board, as the company directors, on 13 December 2017 and signed on its behalf by:

Mr N Wisden

**Chairman of Directors** 

#### **GOVERNANCE STATEMENT**

#### SCOPE OF RESPONSIBILITY

As directors, we acknowledge we have overall responsibility for ensuring that The Cardinal Hume Academies Trust has an effective and appropriate system of control, financial and otherwise. However such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Strategic Board has delegated the day-to-day responsibility to the Principal, as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between The Cardinal Hume Academies Trust and the Secretary of State for Education. They are also responsible for reporting to the Strategic Board any material weaknesses or breakdowns in internal control.

#### **GOVERNANCE**

The information on governance included here supplements that described in the Directors' Report and in the Directors' Responsibilities Statement. The Strategic Board has formally met 4 times during the year. Attendance during the year at meetings of the Strategic Board was as follows:

Director	Meetings attended	Out of a possible
Mr P Barber, Chairman and Director	0	3
Mr M Tissot, Chief Executive	4	4
Mr N Wisden, Chairman from 8 June 2017	4	4
Mrs K Griffin	1	3
Mrs A Clark, Vice Chair of St George's Catholic School local Board	3	4
Mr P Camoletto	3	4
Mr J R Meadows, Chairman of local St Thomas More Catholic School local Board and Director	4	4
Mr C Horsburgh, Chairman of St George's Catholic School local board	2	4
Mr M Veal, Chairman of Bishop Douglass School local board	3	4

This report covers the 12 month period to 31 August 2017. The Academy Trust had 3 member schools at that date. The Strategic Board of the Academy Trust Company has been drawn from representatives on behalf of the Archbishop, Chairs of the Local Governing Bodies and the Executive Principal of the Academies. The Academy Trust Company has 4 principles to guide its operation and practices:

- 1. Catholic Ecclesiology.
- 2. Minimisation of bureaucratic structure.
- 3. Equality of access.
- Minimum change at point of conversion for schools.

### **REVIEW OF VALUE FOR MONEY**

As Accounting Officer, the Principal has responsibility for ensuring that the Academy Trust Company delivers good value in the use of public resources. The Accounting Officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The Accounting Officer considers how the Academy Trust Company's use of its resources has provided good value for money during each academic year, and reports to the Strategic Board where value for money can be improved, including the use of benchmarking data where appropriate. The Accounting Officer for the Academy Trust Company has delivered improved value for money during the year by:

#### **GOVERNANCE STATEMENT (continued)**

- 1. We have used the 'Teaching School' status of St Thomas More School to be the fulcrum for raising results across the multi-academy Trust, ensuring comprehensive training and support for teachers in all schools.
- 2. Re focussed efforts on core subjects to ensure that Progress 8 scores remain high.
- 3. Drilling down in more detail to look for contracts that achieve best value, harmonising further across the Trust eg the systems used to communicate with parents.
- 4. There have been several joint training sessions for governors and staff.
- 5. We have been successful in securing bids to carry out essential works in the MAT.

### THE PURPOSE OF THE SYSTEM OF INTERNAL CONTROL

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of Academy Trust Company policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in The Cardinal Hume Academies Trust for the year 1 September 2016 to 31 August 2017 and up to the date of approval of the annual report and financial statements.

#### **CAPACITY TO HANDLE RISK**

The Strategic Board has reviewed the key risks to which the Academy Trust Company is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Strategic Board is of the view that there is a formal ongoing process for identifying, evaluating and managing the Academy Trust Company's significant risks, that has been in place for the year 1 September 2016 to 31 August 2017 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the Strategic Board.

### THE RISK AND CONTROL FRAMEWORK

The Academy Trust Company's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Strategic Board;
- regular reviews by the Strategic Board of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines.
- delegation of authority and segregation of duties;
- identification and management of risks.

The Strategic Board has considered the need for a specific internal audit function and has decided not to appoint an internal auditor. However, the directors have appointed:

- Mr P Bonn, a, as Responsible Officer (RO);
- Buzzacott LLP, the external, to perform additional checks.

The RO role includes giving advice on financial matters and performing a range of checks on the Academy Trust Company's financial systems.

On a termly basis, the RO reports to the Strategic Board through the audit committee on the operation of the systems of control and on the discharge of the Strategic Board' financial responsibilities.

### **GOVERNANCE STATEMENT (continued)**

### **REVIEW OF EFFECTIVENESS**

As Accounting Officer, the Principal has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the Responsible Officer;
- the work of the external;
- the work of the executive managers within the Academy Trust Company who have responsibility for the development and maintenance of the internal control framework.

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control by the Strategic Board and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the members of the Strategic Board on 13 December 2017 and signed on their behalf, by:

Nigel Wisden Chair of Trustees

Martin Tissot Accounting Officer

### STATEMENT ON REGULARITY, PROPRIETY AND COMPLIANCE

As Accounting Officer of The Cardinal Hume Academies Trust I have considered my responsibility to notify the academy trust board of trustees and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with ESFA terms and conditions of funding, under the funding agreement in place between the academy trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2016.

I confirm that I and the academy trust board of trustees are able to identify any material irregular or improper use of funds by the academy trust, or material non-compliance with the terms and conditions of funding under the academy trust's funding agreement and the Academies Financial Handbook 2016.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of trustees and ESFA.

Martin Tissot Accounting Officer

Date: 13 December 2017

### STATEMENT OF DIRECTORS' RESPONSIBILITIES FOR THE YEAR ENDED 31 AUGUST 2017

The Directors of the Cardinal Hume Academies Trust (who are also its charity trustees under the Charities Acts) are responsible for preparing the Directors' Report and the financial statements in accordance with the Annual Accounts Direction issued by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Charitable Company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charitable Company will continue in operation.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Charitable Company's transactions and disclose with reasonable accuracy at any time the financial position of the Charitable Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charitable Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Directors are responsible for ensuring that in its conduct and operation the Charitable Company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from ESFA/DfE have been applied for the purposes intended.

The Directors are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Strategic Board on 13 December 2017 and signed on its behalf by:

Nigel Wisden

**Chairman of Directors** 

### INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF THE CARDINAL HUME ACADEMIES TRUST

#### **OPINION**

We have audited the financial statements of The Cardinal Hume Academies Trust for the year ended 31 August 2017 which comprise the Statement of Financial Activities incorporating Income and Expenditure Account, the Balance Sheet, the Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017 issued by the Education and Skills Funding Agency.

This report is made solely to the Academy Trust Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Academy Trust Company's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Academy Trust Company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion the financial statements:

- give a true and fair view of the state of the Academy Trust Company's affairs as at 31 August 2017 and of
  its incoming resources and application of resources, including its income and expenditure for the year
  then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017 issued by the Education and Skills Funding Agency.

#### **BASIS OF OPINION**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Academy Trust Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **CONCLUSIONS RELATING TO GOING CONCERN**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Directors have not disclosed in the financial statements any identified material uncertainties that may
  cast significant doubt about the Academy Trust Company's ability to continue to adopt the going concern
  basis of accounting for a period of at least twelve months from the date when the financial statements are
  authorised for issue.

### INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF THE CARDINAL HUME ACADEMIES TRUST

#### OTHER INFORMATION

The Directors are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Auditor's report thereon. Our opinion on the financial statements does not cover the information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### **OPINION ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Directors' Report including the Strategic Report for which the financial statements are prepared is consistent with the financial statements.
- the Directors' Report and the Strategic Report have been prepared in accordance with applicable legal requirements.

### MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of our knowledge and understanding of the Academy Trust Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report including the Strategic Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remunerations specified by law not made; or
- we have not received all the information and explanations we require for our audit.

### **RESPONSIBILITIES OF TRUSTEES**

As explained more fully in the Directors' responsibilities statement, the Directors (who are also the Company's charity trustees under the Charities Acts) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Academy Trust Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the

### INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF THE CARDINAL HUME ACADEMIES TRUST

going concern basis of accounting unless the Directors either intend to liquidate the Academy Trust Company's or to cease operations, or have no realistic alternative but to do so.

#### **AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. The description forms part of our Auditor's report.

Michael Durst (Senior Statutory Auditor)

for and on behalf of

#### Landau Baker Limited

Chartered Accountants Statutory Auditors

Mountcliff House 154 Brent Street London NW4 2DR 13 December 2017

### INDEPENDENT REPORTING ACCOUNTANTS' ASSURANCE REPORT ON REGULARITY TO THE CARDINAL HUME ACADEMIES TRUST AND THE EDUCATION AND SKILLS FUNDING AGENCY

In accordance with the terms of our engagement letter dated 15 May 2013 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2016 to 2017, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by The Cardinal Hume Academies Trust during the year 1 September 2016 to 31 August 2017 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to The Cardinal Hume Academies Trust and the ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to The Cardinal Hume Academies Trust and the ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than The Cardinal Hume Academies Trust and the ESFA, for our work, for this report, or for the conclusion we have formed.

### RESPECTIVE RESPONSIBILITIES OF THE CARDINAL HUME ACADEMIES TRUST'S ACCOUNTING OFFICER AND THE REPORTING ACCOUNTANT

The Accounting Officer is responsible, under the requirements of The Cardinal Hume Academies Trust's funding agreement with the Secretary of State for Education dated 1 March 2013, and the Academies Financial Handbook extant from 1 September 2016, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2016 to 2017. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year 1 September 2016 to 31 August 2017 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

### **APPROACH**

We conducted our engagement in accordance with the Academies Accounts Direction 2016 to 2017 issued by the ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Academy Trust Company's income and expenditure.

The work undertaken to draw to our conclusion includes:

- review of management reporting documents.
- review of Trustees/Governors meeting minutes.
- confirming compliance with the Academy Trust's Scheme of Delegation.
- compliance with delegated authorities.
- consideration of whether any personal benefit has been derived from the Academy Trust's transactions by staff or related parties.

# INDEPENDENT REPORTING ACCOUNTANTS' ASSURANCE REPORT ON REGULARITY TO THE CARDINAL HUME ACADEMIES TRUST AND THE EDUCATION AND SKILLS FUNDING AGENCY (continued)

adherence to tendering policies.

### CONCLUSION

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the year 1 September 2016 to 31 August 2017 have not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Reporting Accountant

#### Landau Baker Limited

Chartered Accountants Statutory Auditors

Mountcliff House 154 Brent Street London NW4 2DR

13 December 2017

### STATEMENT OF FINANCIAL ACTIVITIES INCORPORATING INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 AUGUST 2017

				Restricted		
		Unrestricted	Restricted	fixed asset	Total	Total
		funds	funds	funds	funds	funds
		2017	2017	2017	2017	2016
	Note	£	£	£	£	£
INCOME FROM:						
Donations and capital grants	2	194,652	(1,567,133)	650,219	(722,262)	256,861
Charitable activities:	3		•			
Teaching school		-	470,857	-	470,857	301,854
Other charitable activities		-	19,383,627	-	19,383,627	15,584,925
Other trading activities	4	216,411	609,362	-	825,773	558,030
Investments	5	9,791	-	-	9,791	10,268
TOTAL INCOME		420,854	18,896,713	650,219	19,967,786	16,711,938
EXPENDITURE ON:					<del></del>	
Raising funds		77,728	301.017	_	378,745	258.751
Charitable activities		4,472	20,433,061	310,167	20,747,700	15,085,436
TOTAL EXPENDITURE	. 8	82,200	20,734,078	310,167	21,126,445	15,344,187
NET INCOME / (EXPENDITURE) BEFORE TRANSFERS	20	338,654	(1,837,365)	340,052	(1,158,659)	1,367,751
Transfers between Funds	22	•	(677,404)	677,404	-	-
NET INCOME / (EXPENDITURE) BEFORE OTHER RECOGNISED GAINS AND LOSSES		338,654	(2,514,769)	1,017,456	(1,158,659)	1,367,751
Actuarial gains/(losses) on defined benefit pension schemes	28		1,604,000		1,604,000	(1
schemes	20				1,004,000	(1,440,000)
NET MOVEMENT IN FUNDS	^	338,654	(910,769)	1,017,456	445,341	(72,249)
RECONCILIATION OF FUNDS:						
Total funds brought forward		445,955	(1,121,137)	2,419,894	1,744,712	1,816,961
TOTAL FUNDS CARRIED FORWARD		784,609	(2,031,906)	3,437,350	2,190,053	1,744,712
· OMMAND			=====			

The notes on pages 22 to 49 form part of these financial statements.

### THE CARDINAL HUME ACADEMIES TRUST

(A Company Limited by Guarantee) REGISTERED NUMBER: 0814867.5

### BALANCE SHEET AS AT 31 AUGUST 2017

	Note	£	2017 £	£	2016 £
FIXED ASSETS					
Tangible assets	18		3,190,156		2,330,037
CURRENT ASSETS					
Debtors	19	366,124		340,635	
Cash at bank and in hand		4,024,624		3,749,439	
	-	4,390,748		4,090,074	
CREDITORS: amounts falling due within one year	20	(1,534,625)		(1,307,249)	
NET CURRENT ASSETS			2,856,123		2,782,825
TOTAL ASSETS LESS CURRENT LIABILITY	IE\$		6,046,279		5,112,862
CREDITORS: amounts falling due after more than one year	21		(75,226)		(91,150)
NET ASSETS EXCLUDING PENSION SCHEME LIABILITIES			5,971,053		5,021,712
Defined benefit pension scheme liability	28		(3,781,000)		(3,277,000)
NET ASSETS INCLUDING PENSION SCHEME LIABILITIES			2,190,053		1,744,712
FUNDS OF THE ACADEMY					
Restricted income funds:					
Restricted income funds	22	1,749,094		2,155,863	
Restricted fixed asset funds	22	3,437,350		2,419,894	
Restricted income funds excluding pension		E 406 444		4,575,757	
liability Pension reserve		5,186,444 (3,781,000)		(3,277,000)	
Pension reserve		(3,787,000)		(5,277,000)	
Total restricted income funds			1,405,444		1,298,757
Unrestricted income funds	22		784,609		445,955
TOTAL FUNDS			2,190,053		1,744,712

### BALANCE SHEET (continued) AS AT 31 AUGUST 2017

The financial statements on pages 18 to 49 were approved by the Directors, and authorised for issue, on 13 December 2017 and are signed on their behalf, by:

Nigel Wisden

Chairman of Directors

The notes on pages 22 to 49 form part of these financial statements.

### STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 AUGUST 2017

	Note	2017 £	2016 £
Cash flows from operating activities			
Net cash provided by operating activities	24	630,948	1,493,726
Cash flows from investing activities: Dividends, interest and rents from investments Purchase of tangible fixed assets Capital grants from DfE/ESFA Capital assets transferred on conversion		(9,791) (1,170,287) 608,529 41,690	(10,268) (1,197,401) 285,976
Net cash used in investing activities		(529,859)	(921,693)
Cash flows from financing activities: Repayments of borrowings Cash inflows from conversion to academy status		(15,924) 190,020	(314,734)
Net cash provided by/(used in) financing activities		174,096	(314,734)
Change in cash and cash equivalents in the year Cash and cash equivalents brought forward		275,185 3,749,439	257,299 3,492,140
Cash and cash equivalents carried forward	25	4,024,624	3,749,439

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

#### 1. ACCOUNTING POLICIES

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgments and key sources of estimation uncertainty, is set out below.

#### 1.1 Basis of preparation of financial statements

The financial statements of the academy trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2016 to 2017 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

The Cardinal Hume Academies Trust constitutes a public benefit entity as defined by FRS 102.

#### 1.2 Going concern

The Directors assess whether the use of going concern is appropriate, i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Academy Trust Company to continue as a going concern. The Directors make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the academy trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the academy trust's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 1. ACCOUNTING POLICIES (continued)

#### 1.3 Income

All income is recognised once the Academy Trust Company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the Statement of Financial Activities incorporating Income and Expenditure Account on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of Financial Activities incorporating Income and Expenditure Account in the year for which it is receivable and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended. Unspent amounts of capital grant are reflected in the balance in the restricted fixed asset fund.

Sponsorship income provided to the Academy Trust Company which amounts to a donation is recognised in the Statement of Financial Activities incorporating Income and Expenditure Account in the period in which it is receivable, where receipt is probable and it is measurable.

Donations are recognised on a receivable basis where receipt is probable and the amount can be reliably measured.

Other income, including the hire of facilities, is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 1. ACCOUNTING POLICIES (continued)

### 1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on raising funds includes all expenditure incurred by the Academy Trust Company to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Expenditure on charitable activities are costs incurred on the Academy Trust Company's educational operations, including support costs and those costs relating to the governance of the Academy Trust Company appointed to charitable activities.

All expenditure is inclusive of irrecoverable VAT.

#### 1.5 Tangible fixed assets and depreciation

All assets costing more than £2,000 are capitalised and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities incorporating Income and Expenditure Account and carried forward in the Balance Sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of Financial Activities incorporating Income and Expenditure Account. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of these assets, less their estimated residual value, over their expected useful lives on the following bases:

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

#### 1. ACCOUNTING POLICIES (continued)

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment. Depreciation is not charged on freehold land. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Improvements to property held

Expected lives of individual projects

under licence

Short-term leasehold property - 50 years
Plant and machinery - 10 years
Motor vehicles - 10 years
Fixtures and fittings - 5 years
Computer equipment - 3 years

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities incorporating Income and Expenditure Account.

#### 1.6 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

### 1.7 Cash at Bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

### 1.8 Liabilities and provisions

Liabilities and provisions are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Academy Trust Company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide. Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 1. ACCOUNTING POLICIES (continued)

#### 1.9 Financial instruments

The Academy Trust Company only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Academy Trust Company and their measurement basis are as follows:

Financial assets - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 19. Prepayments are not financial instruments. Amounts due to the Academy Trust Company's wholly owned subsidiary are held at face value less any impairment. Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities - trade creditors, accruals and other creditors are financial instruments, and are measured at amortised costs as detailed in notes 20 and 21. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instruments. Amounts due to the Academy Trust Company's wholly owned subsidiary are held at face value less any impairment.

### 1.10 Taxation

The Academy Trust Company is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Academy Trust Company is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

### 1.11 Pensions

Retirement benefits to employees of the academy trust are provided by the Teachers' Pension Scheme ("TPS") and the Local Governments Pension Scheme ("LGPS"). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the Academy Trust Company in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. As stated in note 28, the TPS is a multi-employer scheme and there is insufficient information available to use defined benefit accounting. The TPS is therefore treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 1. ACCOUNTING POLICIES (continued)

The LGPS is a funded scheme and the assets are held separately from those of the academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each Balance Sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of Financial Activities incorporating Income and Expenditure Account and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

### 1.12 Conversion to an academy trust

The conversion from a state maintained school to an academy trust involved the transfer of identifiable assets and liabilities and the operation of the school for £NIL consideration. The substance of the transfer is that of a gift and it has been accounted for on that basis as set out below.

The assets and liabilities transferred on conversion from Bishop Douglass School to an academy trust have been valued at their fair value. The fair value has been derived based on that of equivalent items. The amounts have been recognised under the appropriate balance sheet categories, with a corresponding amount recognised in in the Statement of Financial Activities incorporating Income and Expenditure Account and analysed under unrestricted funds, restricted general funds and restricted fixed asset funds.

Further details of the transaction are set out in note 26.

### 1.13 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy Trust Company at the discretion of the Directors.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the Department for Education where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder and include grants from the Department for Education.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 1. ACCOUNTING POLICIES (continued)

#### 1.14 Critical accounting estimates and areas of judgment

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The Academy Trust Company trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 28, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2016 has been used by the actuary in valuing the pensions liability at 31 August 2017. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

Critical areas of judgment:

During the period no estimates or judgements have been applied to the financial statements.

### 1.15 Agency arrangements

The Academy Trust acts as agent in distributing 16-19 bursary funds from the EFA. Payments received from the EFA and subsequent disbursements are excluded from the Statement of Financial Activities as the Trust does not have control over the charitable application of the funds. The funds received and paid and any balances are disclosed in Note 32.

		•	Restricted		
	Unrestricted	Restricted		Total	Total
	funds	funds	funds	funds	funds
	2017	2017	2017	2017	2016
•	£	£	£	£	£
Donations Net liabilities inherited on	78,500	•	-	78,500	-
conversion to academy Capital grants	116,152	(1,567,133	) 41,690 608,529	(1,409,291) 608,529	256,861
	194,652	(1,567,133	650,219	(722,262) ———	256,861
Total 2016	-		256,861	256,861	
DfE/ESFA grants		funds 2017 £	funds 2017 £ 19,854,484	funds 2017 £ 19,854,484	funds 2016 £ 15,597,830
Other educational operations	_	-	-	-	288,949
	==	<u> </u>	19,854,484	19,854,484	15,886,779
Total 2016	-	-	15,886,779	15,886,779	
FUNDING FOR ACADEMY'S E	DUCATIONAL (	OPERATION	s		
	Un	restricted funds 2017 £	Restricted funds 2017 £	Total funds 2017 £	Total funds 2016 £
DfE/ESFA grants					•
DfE/ESFA grants GAG		-	18,291,099	18,291,099	14,301,497
_		•	18,291,099 1,311,296	1,311,296	725,709
GAG	<b>5</b>	:			
GAG Other ESFA grants	5. -	-	1,311,296	1,311,296	725,709

4.	OTHER TRADING ACTIVITIES				
		Unrestricted funds 2017 £	Restricted funds 2017 £	Total funds 2017 £	Total funds 2016 £
	Trip and other fundraising income Lettings income Catering income	216,411 -	295,980 - 313,382	295,980 216,411 313,382	332,789 109,432 115,809
		216,411	609,362	825,773	558,030
	Total 2016	109,432	448,598	558,030	
5.	INVESTMENT INCOME				
		Unrestricted funds 2017 £	Restricted funds 2017 £	Total funds 2017 £	Total funds 2016 £
	Bank interest	9,791	-	9,791	10,268
		9,791	-	9,791	10,268
	Total 2016	10,268	-	10,268	

6.	DIRECT COSTS		•	
		Educational	Total	Total
		operations	2017	2016
		£	£	£
	Pension finance charge	104,000	104,000	64,000
	Educational non-ICT expenditure	420,095	420,095	278,340
	Educational ICT expenditure	168,897	168,897	160,813
	Staff development	229,846	229,846	149,440
	Educational supplies and services	1,541	1,541	1,223
	Examination fees	331,584	331,584	248,169
	Educational consultancy	122,298	122,298 54,698	72,560 53,577
	Recruitment and support Supply teaching costs	54,698 971,666	971,666	671,017
	Staff restructuring costs	7,647	7,647	0/1,01/
	Wages and salaries	10,668,848	10,668,848	8,058,789
	National insurance	1,094,372	1,094,372	717,630
	Pension cost	1,396,149	1,396,149	1,029,238
		15,571,641	15,571,641	11,504,796
		=======================================		
	At 31 August 2016	11,504,796 ========	11,504,796 	
	SUPPORT COSTS			
		Educational	Total	Total
		operations	2017	2016
		£	£	£
	Non-educational ICT expenditure	35,013	35,013	46,009
	Staff development	51,072	51,072	49,486
	Other support costs	272,547	272,547	300,177
	Building maintenance	353,663	353,663	235,066
	Grounds maintenance	19,317	19,317	13,056
	Cleaning	372,959	372,959 263,325	228,866 172,485
	Energy costs Insurance	263,325 87,657	87,657	56,884
	Catering	568,398	568,398	426,837
	Other occupation costs	97,474	97,474	97,694
	· · · · · · · · · · · · · · · · · · ·	354,190	354,190	186,753
			•	
	Other support costs Agency support staff costs	71.908	71,908	78,312
	Agency support staff costs	71,908 152,935	71,908 152,935	
				85,634 -
	Agency support staff costs Governance costs	152,935 18,986 1,415,025	152,935 18,986 1,415,025	85,634 - 1,033,300
	Agency support staff costs Governance costs Apprenticeship levy Wages and salaries National insurance	152,935 18,986 1,415,025 129,511	152,935 18,986 1,415,025 129,511	85,634 - 1,033,300 74,166
	Agency support staff costs Governance costs Apprenticeship levy Wages and salaries National insurance Pension cost	152,935 18,986 1,415,025 129,511 601,912	152,935 18,986 1,415,025 129,511 601,912	85,634 - 1,033,300 74,166 209,939
	Agency support staff costs Governance costs Apprenticeship levy Wages and salaries National insurance	152,935 18,986 1,415,025 129,511	152,935 18,986 1,415,025 129,511	74,166
	Agency support staff costs Governance costs Apprenticeship levy Wages and salaries National insurance Pension cost	152,935 18,986 1,415,025 129,511 601,912	152,935 18,986 1,415,025 129,511 601,912	85,634 - 1,033,300 74,166 209,939

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 7. SUPPORT COSTS (continued)

### 8. EXPENDITURE

	Staff costs 2017 £	Premises 2017 £	Other costs 2017 £	Total 2017 £	Total (as restated) 2016 £
Expenditure on raising voluntary income	71,249	_	307,496	378,745	258,751
Activities: Direct costs Support costs	14,138,682 2,234,342	- 1,151,888	1,432,959 1,789,829	15,571,641 5,176,059	11,504,796 3,580,640
	16,444,273	1,151,888	3,530,284	21,126,445	15,344,187
Total 2016	11,924,421	663,104	2,756,662	15,344,187	

### 9. ANALYSIS OF EXPENDITURE BY ACTIVITIES

	Activities undertaken directly 2017 £	Support costs 2017 £	Total 2017 £	Total 2016 £
Direct costs - Activities (Activity 1)	15,571,641	5,176,059	20,747,700	15,085,436
Total 2016	11,504,796	3,580,640	15,085,436	

### 10. EXPENDITURE - ANALYSIS OF SPECIFIC EXPENSES

Included within expenditure are the following transactions:

Individual items above £5,000

Total
£

Compensation payments

Amount
£

7,646

7,646

Damages for breach of contract

11.	NET INCOME/(EXPENDITURE)		
	This is stated after charging:		
		2017 £	2016 £
	Depreciation of tangible fixed assets:		
	- owned by the charity	310,168	285,976
	Operating lease charges	28,446 ————	22,803
12.	AUDITORS' REMUNERATION		
		2017	2016
		£	£
	Fees payable to the Academy Trust Company's auditor ain respect of:		
	The auditing of accounts of the Academy Trust Company	20,500	8.000
	All other non-audit services not included above	2,750	6,100

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 13. STAFF COSTS

Staff costs were as follows:

	2017	2016
	£	£
Wages and salaries	12,152,123	9,137,094
Social security costs	1,223,883	793,171
Operating costs of defined benefit pension schemes	1,998,061	1,239,177
	15,374,067	11,169,442
Apprenticeship levy	18,986	• •
Supply teacher costs	971,666	671,017
Agency support staff costs	71,908	78,312
Compensation payment	7,646	5,650
,	16,444,273	11,924,421
	<del></del>	

The average number of persons employed by the Academy Trust Company during the year was as follows:

	2017 No.	2016 No.
Teachers	193	140
Adminstration and support	169	· 133
Management	21	14
	383	287
	<del></del>	

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2017	2016
	No.	No.
In the band £60,001 - £70,000	12	9
In the band £70,001 - £80,000	6	5
In the band £80,001 - £90,000	2	ō
In the band £100,001 - £110,000	2	3
In the band £190,001 - £200,000	1	1

The above employees participated in the Teachers' Pension Scheme (TPS) and employer contributions amounting to £264,444 (2016: £217,312) were paid during the period.

The key management personnel of the Academy Trust comprise the Trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions) received by key management personnel for their services to the academy trust was £1,763,573 (2016: £1,300,984).

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

#### 14. CENTRAL SERVICES

No central services were provided by the Academy Trust Company to its academies during the year and no central charges arose.

#### 15. DIRECTORS' REMUNERATION AND EXPENSES

One or more Directors has been paid remuneration or has received other benefits from an employment with the academy trust. The Principal and other staff Directors only receive remuneration in respect of services they provide undertaking the roles of principal and other staff members under their contracts of employment, and not in respect of their role as Directors, The value of Directors' remuneration and other benefits was as follows:

		2017	2016
		£'000	£'000
Mr M Tissot - remuneration	Remuneration	190-195	180-185
	Pension contributions paid	25-30	25-30
Mr J Meadows	Remuneration	0-5	

During the year ended 31 August 2017, expenses totalling £842 (2016 - £64) were reimbursed to 4 Directors (2016 - 2).

#### 16. DIRECTORS' AND OFFICERS' INSURANCE

In accordance with normal commercial practice the academy has purchased insurance to protect trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business. The insurance provides cover up to £23,500,000 on any one claim and the cost for the year ended 31 August 2017 was £1,302 (2016 - £1,654).

#### 17. PENSION FINANCE CHARGE

	2017 £	2016 £
Interest income on pension scheme assets Interest on pension scheme liabilities	90,000 (194,000)	129,000 (193,000)
	(104,000)	(64,000)

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

#### 18. TANGIBLE FIXED ASSETS

t to property held under licence £	Short-term leasehold property £	Plant and machinery £	Motor vehicles £	Fixtures and fittings
1,001,400	575,531 91,062	271,339 54,419	28,000	52,535 33,697
437,238	506,494		-	-
1,438,638	1,173,087	325,758	28,000	86,232
26,655 28,773	16,974 26,194	66,638 32,790	16,950 4,800	28,373 17,247
55,428	43,168	99,428	21,750	45,620
			<del></del>	
1,383,210	1,129,919	226,330	6,250	40,612
974,745	558,557	204,701	11,050	24,162
		Computer equipment £	Assets under construction £	Total £
		624,105 76,173	394,411 914,936 (943,732)	2,947,321 1,170,287 -
		700,278	365,615	4,117,608
	,	· · · · · · · · · · · · · · · · · · ·		
		461,694 200,364	-	617,284 310,168
	•	662,058	•	927,452
	•	<del></del>		
		38,220	365,615	3,190,156
	:	162,411	394,411	2,330,037
	1,001,400 437,238 1,438,638 26,655 28,773 55,428	held under licence £ leasehold property £ £  1,001,400 575,531 91,062 437,238 506,494  1,438,638 1,173,087  26,655 16,974 28,773 26,194  55,428 43,168  1,383,210 1,129,919	held under licence property £  1,001,400 575,531 271,339 - 91,062 54,419 437,238 506,494  1,438,638 1,173,087 325,758  26,655 16,974 66,638 28,773 26,194 32,790  55,428 43,168 99,428  1,383,210 1,129,919 226,330  974,745 558,557 204,701  Computer equipment £  624,105 76,173 - 700,278  461,694 200,364 662,058	held under licence         leasehold property         Plant and machinery         Motor vehicles           1,001,400         575,531         271,339         28,000           -         91,062         54,419         -           437,238         506,494         -         -           1,438,638         1,173,087         325,758         28,000           26,655         16,974         66,638         16,950           28,773         26,194         32,790         4,800           55,428         43,168         99,428         21,750           1,383,210         1,129,919         226,330         6,250           974,745         558,557         204,701         11,050           Assets under equipment construction £           624,105         394,411         76,173         914,936           -         (943,732)         700,278         365,615           461,694         -         -           461,694         -         -           662,058         -         -           38,220         365,615

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

#### 18. TANGIBLE FIXED ASSETS (continued)

The Academy Trust company occupies land (including buildings) which are owned by its Trustees who are the Diocese of Westminster. The Trustees are the providers of the academies on the same basis as when the academies were maintained schools. The Academy Trust company occupies the land (and buildings) under a mere licence. This continuing permission of their Trustees is pursuant to, and subject to, the Trustees' charitable objects, and is part of the Catholic Church's contribution since 1847 to provide State funded education in partnership with the State. The licence delegates aspects of the management of the land (and buildings) to the Academy Trust company for the time being, but does not vest any rights over the land in the Academy Trust company. The Trustees have given an undertaking to the Secretary of State that they will not give the Academy Trust company less than two years notice to terminate the occupation of the land (including buildings). Having considered the factual matrix under which the Academy Trust company is occupying the land (and buildings) the directors have concluded that the value of the land and buildings occupied by the Academy Trust company will not be recognised on the balance sheet of the company.

#### 19. DEBTORS

		2017 £	2016 £
	Trade debtors	46,862	23,651
	Other debtors	34,688	63,497
	Prepayments and accrued income	124,642	93,621
	Tax recoverable	159,932	159,866
		366,124	340,635
		<del></del>	
20.	CREDITORS: Amounts falling due within one year		
		2017	2016
		£	£
	Other loans	15,924	323, 104
	Trade creditors	710,365	506,773
	Other taxation and social security (see below)	305,923	223, 164
	Other creditors	187,283	20,376
	Accruals and deferred income	315,130	233,832
		1,534,625	1,307,249
	Other taxation and social security	2017	2016
		£	£
	PAYE/NI control	305,923	223, 164

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

20.	CREDITORS: Amounts falling due within one year (continu	ied)	
		2017	2016
	Deferred income	£	£
	Deferred income at 1 September 2016	132,587	192,338
	Resources deferred during the year	77,267	32,687
	Amounts released from previous years	(132,587)	(92,438
	Deferred income at 31 August 2017	77,267	132,587
1.	CREDITORS: Amounts falling due after more than one year		
	The second secon		0040
		2017 £	2016 £
	Other loans	75,22 <b>6</b>	91,150
	Stron Island	75,220	91,150
	included within the above are amounts falling due as follows:		
		2017	2016
	Debugge and and the control of	£	£
	Between one and two years		
	Other loans	10,120	31,848
	Between two and five years	<del></del>	
	Other loans	65,107	47,772
	Over five years		<del></del>
	Other loans	_	11,530
		<del></del> :	11,530
	Creditors include amounts not wholly repayable within 5 years a	s follows:	
		2017	2016
		£	£
	Repayable by instalments		11,530

The above loan is due to Salix Finance Limited. This loan is unsecured and interest free.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 22. STATEMENT OF FUNDS

	,					
	Balance at 1 September 2016 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2017 £
Unrestricted funds General Funds - all funds	445,955	420,854	(82,200)	-		784,609
Restricted funds						
Restricted Funds - all funds Pension reserve	2,155,863 (3,277,000)	20,537,713 (1,641,000)	(20,267,078) (467,000)	(677,404) -	- 1,604,000	1,749,094 (3,781,000)
	(1,121,137)	18,896,713	(20,734,078)	(677,404)	1,604,000	(2,031,906)
Restricted fixed asset fu	nds					
Restricted Fixed Asset Funds - all funds	2,419,894	650,219	(310,167)	677,404	-	3,437,350
Total restricted funds	1,298,757	19,546,932	[21,044,245)	-	1,604,000	1,405,444
Total of funds	1,744,712	19,967,786	(21,126,445)	_	1,604,000	2,190,053
STATEMENT OF FUNDS	- PRIOR VEA	•				
OTATEMENT OF TORBO	Balance at 1 September 2015 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2016 £
Unrestricted funds						
General Funds - all funds	397,303	119,700	(71,048)	-	-	445,955
	397,303	119,700	(71,048)	-	-	445,955
Restricted funds						
Restricted Funds - all funds Pension reserve	1,248,407 (1,715,000)	16,335,377	(14,865,163) (122,000)	(562,758) -	- (1,440,000)	2,155,863 (3,277,000)
	(466,593)	16,335,377	(14,987,163)	(562,758)	(1,440,000)	(1,121,137)

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

#### 22. STATEMENT OF FUNDS (continued)

#### Restricted fixed asset funds

Restricted Fixed Asset Funds - all funds	1,886,251	256,861	(285,976)	562,758	-	2,419,894
	1,886,251	256,861	(285,976)	562,758	-	2,419,894
Total restricted funds	1,419,658	16,592,238	(15,273,139)	-	(1,440,000)	1,298,757
Total of funds	1,816,961	16,711,938	(15,344,187)	-	(1,440,000)	1,744,712
	=======================================					

The specific purposes for which the funds are to be applied are as follows:

All funds originated from assets gifted by the predecessor school. In addition:

Restricted fixed asset funds have been increased by capital grants provided by the DfE and reduced by depreciation charges.

Restricted general funds have been increased by revenue grants provided by the DfE and reduced by expenditure incurred in the operation of the academy.

The restricted funds can only be used in terms of limitations imposed the the Funding Agreement with the DfE and the terms of any specific grant.

Unrestricted funds have been increased by voluntary contributions by parents and reduced by expenditure iincurred in the operation of the academy.

Under the funding agreement with the Secretary of State, the Academy Trust Company was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2017.

#### ANALYSIS OF ACADEMIES BY FUND BALANCE

Fund balances at 31 August 2017 were allocated as follows:

	Total 2017 £	Total 2016 . £
St George's Catholic School St Thomas More Catholic School Bishop Douglass School	2,218,157 152,642 162,904	2,620,140 (18,322) -
Total before fixed asset fund and pension reserve	2,533,703	2,601,818
Restricted fixed asset fund Pension reserve	3,437,350 (3,781,000)	2,419,894 (3,277,000)
Total	2,190,053	1,744,712
	· · · · · · · · · · · · · · · · · · ·	<del></del>

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

#### 22. **STATEMENT OF FUNDS (continued)**

#### **ANALYSIS OF ACADEMIES BY COST**

Expenditure incurred by each academy during the year was as follows:

expenditure incum	ed by each acad	iemy during u	ie year was as	ioliows.		
	Teaching and educational support staff costs £	Other support staff costs £	Educational supplies £	Other costs excluding deprec'n. £	Total 2017 £	Total 2016 £
St George's		242.222	500.004	004.050	7.700.000	7 707 750
Catholic School St Thomas More	5,742,415	612,033	523,891	921,353	7,799,692	7,707,752
Catholic School	5,442,126	1,042,279	642,976	886,452	8,013,833	7,350,459
Bishop Douglass School	3,199,289	585,030	623,617	594,815	5,002,751	-
	14,383,830	2,239,342	1,790,484	2,402,620	20,816,276	15,058,211
ANALYSIS OF NE	T ACCUTE DE					
ANALYSIS OF NE	1 433E13 BE1		Inrestricted	Restricted	Restricted	Total

#### 23. *A*

Unrestricted funds 2017 £	Restricted funds 2017	Restricted fixed asset funds 2017 £	Total funds 2017 £
784,609 - - -	3,358,946 (1,534,626) (75,226) (3,781,000)	3,190,156 247,194 - - -	3,190,156 4,390,749 (1,534,626) (75,226) (3,781,000)
784,609	(2,031,906)	3,437,350	2,190,053
PRIOR YEAR			
Unrestricted funds	Restricted funds	Restricted fixed asset funds	Total funds
2016 £	2016 £	2016 £	2016 £
445,956 (1) -	3,554,261 (1,307,248) (91,150) (3,277,000)	2,330,037 89,857 - - -	2,330,037 4,090,074 (1,307,249) (91,150) (3,277,000)
	funds 2017 £ 784,609 - - - - 784,609 PRIOR YEAR Unrestricted funds 2016 £	funds 2017 2017 £ £  784,609 3,358,946 - (1,534,626) - (75,226) - (3,781,000)  784,609 (2,031,906)  PRIOR YEAR  Unrestricted funds  2016 2016 £ £  445,956 3,554,261 (1) (1,307,248) - (91,150)	Unrestricted funds funds 2017 2017 2017 £ £ £ £  3,190,156  784,609 3,358,946 247,194 - (1,534,626) - (75,226) - (3,781,000) -   784,609 (2,031,906) 3,437,350  PRIOR YEAR  Unrestricted funds funds funds funds funds funds funds  2016 2016 £ £  2,330,037 445,956 3,554,261 69,857 (1) (1,307,248) - (91,150) -

445,955

(1,121,137)

1,744,712

2,419,894

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 24. RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES

		2017 £	2016 £
	Net (expenditure)/income for the year (as per Statement of Financial		
	Activities)	(1,158,659)	1,367,751
	Adjustment for:		
	Depreciation charges	310,167	285,976
	Dividends, interest and rents from investments	9,791	10,268
	(Increase)/decrease in debtors	(25,489)	31,538
	Increase/(decrease) in creditors	227,376	(65,946)
	Capital grants from DfE and other capital income	(608,529)	(256,861)
	Defined benefit pension scheme cost less contributions payable	362,000	57,000
	Defined benefit pension scheme finance cost	104,000	64,000
	Net deficit on assets and liabilities from local authority on conversion	1,409,291	-
	Defined benefit pension scheme administration charges	1,000	-
	Net cash provided by operating activities	630,948	1,493,726
25.	ANALYSIS OF CASH AND CASH EQUIVALENTS		
	.≠	2017	2016
		£	£
	Cash in hand	4,024,624	3,749,439
	Total	4,024,624	3,749,439
	**		

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

#### 26. CONVERSION TO AN ACADEMY TRUST

On 1 September 2016 Bishop Douglass School converted to academy trust status under the Academies Act 2010 and all the operations and assets and liabilities were transferred to The Cardinal Hume Academies Trust from London Borough of Barnet for £NIL consideration.

The transfer has been accounted for as a combination that is in substance a gift. The assets and liabilities transferred were valued at their fair value and recognised in the Balance Sheet under the appropriate headings with a corresponding net amount recognised as a net gain in the Statement of Financial Activities incorporating Income and Expenditure Account as Donations - transfer from local authority on conversion

The following table sets out the fair values of the identifiable assets and liabilities transferred and an analysis of their recognition in the Statement of Financial Activities incorporating Income and Expenditure Account.

	Unrestricted funds £	Restricted funds	Restricted fixed asset funds	Total funds £
Other tangible fixed assets	-	-	41,690	41,690
Budget surplus/(deficit) on LA funds LGPS pension surplus/(deficit) Private funds of predecessor school	- - 116.152	73,867 (1,641,000)		73,867 (1,641,000) 116,152
Net assets/(liabilities)	116,152	(1,567,133)	41,690	(1,409,291)

The above net liabilities include £190,019 that were transferred as cash.

#### 27. CAPITAL COMMITMENTS

At 31 August 2017 the Academy Trust Company had capital commitme	ents as follows:	
	2017	2016
	£	£
Contracted for but not provided in these financial statements	945,000	-

#### 28. PENSION COMMITMENTS

The Academy Trust Company's employees belong to two principal pension schemes: the Teacher's Pension Scheme for England and Wales (TPS) for academic and related staff, and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by City of Westminster Pension Fund, London Borough of Haringey Pension Fund and London Borough of Barnet Pension Fund. Both are Multi-Employer Defined Benefit Pension Schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2012 and of the LGPS 31 March 2016.

Contributions amounting to £118,241 were payable to the schemes at 31 August 2017 (2016 - £72,612) and are included within creditors.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

#### 28. PENSION COMMITMENTS (continued)

#### **Teachers' Pension Scheme**

#### Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pensions Regulations (2010) and, from 1 April 2014, by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies and, from 1 January 2007, automatic for teachers in part-time employment following appointment or a change of contract, although they are able to opt out.

The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis – these contributions along with those made by employers are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

#### Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2012 and in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014. The valuation report was published by the Department for Education on 9 June 2014. The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 16.48% of pensionable pay, including a 0.08% employer administration charge (currently 14.1%)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £191,500 million, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £176,600 million giving a notional past service deficit of £14,900 million
- an employer cost cap of 10.9% of pensionable pay will be applied to future valuations
- the assumed real rate of return is 3.0% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.75%. The assumed nominal rate of return is 5.06%.

During the previous year the employer contribution rate was 14.1%. The TPS valuation for 2012 determined an employer rate of 16.4%, which was payable from September 2015. The next valuation of the TPS is currently underway based on April 2016 data, whereupon the employer contribution rate is expected to be reassessed and will be payable from 1 April 2019.

The employer's pension costs paid to TPS in the period amounted to £1,323,391 (2016 - £903,716).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website (www.teacherspensions.co.uk/news/employers/2014/06/publication-of-the-valuation-report.aspx).

Under the definitions set out in FRS 102, the TPS is a multi-employer pension scheme. The trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The trust has set out above the information available on the scheme.

#### **Local Government Pension Scheme**

The LGPS is a funded defined benefit scheme, with assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2017 was £577,000 (2016 - £367,000), of which

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

#### 28. PENSION COMMITMENTS (continued)

employer's contributions totalled £453,000 (2016 - £288,000) and employees' contributions totalled £124,000 (2016 - £79,000). The agreed contribution rates for future years are between 19% and 25% for employers and between 5.5% and 12.5% for employees.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013. City of Westminster Pension Fund

Principal actuarial assumptions:

•	2017	2016
Discount rate for scheme liabilities	2.60 %	2.20 %
Rate of increase in salaries	4.20 %	4.10 %
Rate of increase for pensions in payment / inflation	2.70 %	2.30 %

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2017	2016
Retiring today Males Females	24.4 26.0	22.1 25.3
Retiring in 20 years Males Females	26.7 28.3	24.4 27.7

London Borough of Haringey Pension Fund

Principal actuarial assumptions at the Balance Sheet date (expressed as weighted averages):

	2017	2016
Discount rate for scheme liabilities	2.50 %	2.00 %
Rate of increase in salaries	3.00 %	4.10 %
Rate of increase for pensions in payment / inflation	2.40 %	2.10 %

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2017	2016
Retiring today Males Females	21.8 24.1	21.9 24.1
Retiring in 20 years Males Females	23.8 26.0	24.2 26.5

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

#### 28. PENSION COMMITMENTS (continued)

London Borough of Barnet Pension Fund

Principal actuarial assumptions at the Balance Sheet date (expressed as weighted averages):

	2017	2016
Discount rate for scheme liabilities	2.50 %	- %
Rate of increase in salaries	2.70 %	- %
Rate of increase for pensions in payment / inflation	2.40 %	- %

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

Retiring today	2017	2016
Males	21.9	
Females	24.3	
Retiring in 20 years		
Males	23.9	
Females	26.5	

Sensitivity analysis	At 31 August 2017 £	At 31 August 2016 £
Discount rate -0.1%	386,000	293,000
CPI rate -0.1%	353,000	271,000

The Academy Trust Company's share of the assets in the scheme was:

	Fair value at 31 August 2017 £	Fair value at 31 August 2016 £
Equities Bonds Property Cash and other liquid assets	3,539,000 947,000 369,000 83,000	2,906,000 764,000 358,000 58,000
Total market value of assets	4,938,000	4,086,000

The actual return on scheme assets was £340,000 (2016 - £459,000).

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

#### 28. PENSION COMMITMENTS (continued)

The amounts recognised in the Statement of Financial Activities incorporating Income and Expenditure Account are as follows:

	2017	2016
	£	£
Current service cost	(815,000)	(345,000)
Interest income	90,000	129,000
Interest cost	(194,000)	(193,000)
Total	(919,000)	(409,000)
Actual return on scheme assets	340,000	459,000
Movements in the present value of the defined benefit obligation w	ere as follows:	
	2017	2016
	£	£
Opening defined benefit obligation	7,363,000	4,929,000
Upon conversion	1,641,000	-
Current service cost	815,000	345,000
Interest cost	194,000	193,000
Employee contributions	124,000	79,000
Actuarial (gains)/losses	(1,344,000)	1,899,000
Benefits paid	(43,000)	(82,000)
Other actuarial (gains)/losses	(31,000)	
Closing defined benefit obligation	8,719,000	7,363,000
Movements in the fair value of the Academy Trust Company's share	re of scheme assets:	
	2017	2016
	£	£
Opening fair value of scheme assets	4,086,000	3,214,000
Interest income	90,000	129,000
Actuarial losses	260,000	459,000
Employer contributions	453,000	288,000
Employee contributions	124,000	79,000
Benefits paid	(43,000)	(82,000)
Other actuarial gains/losses	(31,000)	- '
Administration expenses	(1,000)	(1,000)
Closing fair value of scheme assets	4,938,000	4,086,000
		<del></del>

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

#### 29. OPERATING LEASE COMMITMENTS

At 31 August 2017 the total of the Academy Trust's future minimum lease payments under non-cancellable operating leases was:

	2017 <sup>°</sup>	2016
	3	£
Amounts payable:		
Within 1 year	23,585	21,814
Between 1 and 5 years	39,156	48,394
Total	62,741	70,208
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#### 30. MEMBERS' LIABILITY

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding  $\pounds$  10 for the debts and liabilities contracted before he/she ceases to be a member.

#### 31. RELATED PARTY TRANSACTIONS

Owing to the nature of the Academy Trust Company's operations and the composition of the board of directors being drawn from local public and private sector organisations, transactions may take place with organisations in which the trust has an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the Academy Trust Company's financial regulations and normal procurement procedures.

The Academy Trust company occupies land (including buildings) which are owned by its Trustees who are the Diocese of Westminster. The Trustees are the providers of the academies on the same basis as when the academies were maintained schools. The Academy Trust company occupies the land (and buildings) under a mere licence. This continuing permission of their Trustees is pursuant to, and subject to, the Trustees' charitable objects, and is part of the Catholic Church's contribution since 1847 to provide State funded education in partnership with the State. The licence delegates aspects of the management of the land (and buildings) to the Academy Trust company for the time being, but does not vest any rights over the land in the Academy Trust company. The Trustees have given an undertaking to the Secretary of State that they will not give the Academy Trust company less than two years notice to terminate the occupation of the land (including buildings). Having considered the factual matrix under which the Academy Trust company is occupying the land (and buildings) the directors have concluded that the value of the land and buildings occupied by the Academy Trust company will not be recognised on the balance sheet of the company.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

#### 32. AGENCY ARRANGEMENTS

The academy trust distributes 16-19 bursary funds to students as an agent for the ESFA. In the accounting period ending 31 August 2016 the trust received £67,400 (2016 - £70,979) and disbursed £49,489 (2016 - £22,089) from the fund. An amount of £88,912 (2016 - £74,371) is included in other creditors relating to undistributed funds.