Directors' Report and Financial Statements
Year Ended
31 December 2020

Company Number 08064681

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Company Information

Directors Woraphanit Ruayrungruang

Yi-Chun Lai

Registered number 08064681

Registered office 5 Market Yard Mews

194-204 Bermondsey Street,

London SE1 3TQ

Independent auditor BDO LLP

Statutory Auditor 55 Baker Street

London W1U 7EU

Contents

	Page
Directors' report	1 - 3
Independent auditor's report	4 - 7
Statement of comprehensive income	-8
Statement of financial position	9
Statement of changes in equity	10
Notes to the financial statements	11 - 19

Directors' report For the year ended 31 December 2020

The directors present their report and the financial statements for the year ended 31 December 2020.

Directors' responsibilities statement

The directors are responsible for preparing the Directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Directors

The directors who served during the year were:

Woraphanit Ruayrungruang Yi-Chun Lai

Disclosure of information to auditor

Each of the persons who are directors at the time when this Directors' report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the Company's auditor is unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

Directors' report (continued) For the year ended 31 December 2020

Economic downturn - COVID-19

The COVID-19 outbreak in Q1 2020 has had a significant impact on the operations of 10 Trinity Square Club Limited continuing activity of private members club, during the year, as it has with all businesses. It is too early to know the precise impact this will have on trading for the year ended 2021 and the years ahead, as the situation is constantly evolving. However, the directors are taking comprehensive steps to ensure that the business is able to continue in operation for the foreseeable future. In line with the Governments lockdown requirements on 23 March 2020, the group closed the facilities of the Club. The private club would be fully shut for over 4 months, until 03 August 2020. The club closed once again on November 4, aligned with the next government lockdown.

As lockdown eases, the directors are looking to reopen the facilities of the club in line with the government's health and safety requirements and guidelines, including the management of social distancing requirements. The club was able to reopen to guests as of the 17 May 2021.

In light of the above and impact on access to the club including recognizing no income from revenue generating activities since lockdown, the directors have taken a number of steps to mitigate the impact on group's activities and future cash flows of the company. Further, detailed cash flow forecasts covering the next twelve months have been prepared and tested to ensure the cash requirements of the club can be managed and met.

While preparing the cash flow forecasts the directors have taken this opportunity to look at cost reductions and savings within all operations. Areas where we have taken action in this respect include the following:

- Delayed payment arrangements with key suppliers.
- Renegotiated and reduced contractual services where applicable
- · Strategic hiring and job responsibility consolidation
- Reduced spending & cost control across all areas.
- Reduced services where applicable.
- Property maintenance in order to control utility costs.
- Capital maintenance projects have been reviewed and postponed until future dates apart from projects that had already commenced.
- Business rates relief and VAT deferral for the period these are available
- Reduced VAT % for Food sales as of 15 July 2020

Further, the directors have taken advantage of the Government's Furlough arrangements, under the Coronavirus Job Retention scheme supporting employer payroll costs for the club. (extended until September 2021).

It is the expectation of the directors that operations will be able to quickly resume with improved efficiencies and cost saving measures once the restrictions in relation to COVID-19 are eased and the club facilities reopened. The directors are therefore confident that the company will be able to continue in operation for at least 12 months from the date of signing the financial statements.

Directors' report (continued) For the year ended 31 December 2020

Going concern

The COVID-19 outbreak in Q1 2020 has had a significant impact on the operations of the club during the year, as it has with all UK private member clubs. It is too early to know the longer term impact this will have on trading for the year ended 2021 and the years ahead, as the situation is constantly evolving. However, the directors are taking comprehensive steps to ensure that the business is able to continue in operation for the foreseeable future. The directors have modelled cashflow forecasts which include the ramp up of trade over the coming months albeit to a lower level than previously achieved. These forecasts, however, include a significant level of judgement specifically around sale of new membership and club dining. From stress testing the cash flow forecasts, the directors note, despite the Cost saving measures noted above, additional funding will be required.

The Company is fortunate to benefit from the strong support of Reignwood International Investments (Group) company Limited ("RIIG"), overseas parent entity and its shareholders. The directors have taken into account the fact they have obtained guarantee from RIIG to continue to provide financial support to the Company for the foreseeable future, if required, in any event for a period of not less than twelve months from the date of approval of these financial statements. The expectation of the directors is therefore, that the Company will be able to meet liabilities as they fall due over a period of at least 12 months from the date of approval of these financial statements.

It is, however, difficult to estimate how the COVID-19 outbreak will continue to impact the club's trading and for how long, and the directors consider this as the key uncertainty over which they have no control. In the event that the clubs trading levels take longer to pick up than the forecast scenarios and the guarantee obtained from RIIG is not fulfilled when required (directors believe occurring of both events at the same time as very unlikely), then the Company would need to seek alternative financial support. As a result, a material uncertainty exists that may cast significant doubt on the Company's ability to continue as a going concern and therefore its ability to realise its assets and discharge its liabilities in the normal course of business

The financial statements do not include the adjustments that would result if the Company was unable to continue as a going concern.

Auditor

The auditor, BDO LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

Small companies note

In preparing this report, the directors have taken advantage of the small companies exemptions provided by section 415A of the Companies Act 2006.

This report was approved by the board and signed on its behalf.

Woraphanit Ruayrungruang

Director

Date: 15 July 2021

Independent auditor's report to the members of 10 Trinity Square Club Limited

Opinion on the financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 December 2020 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements of 10 Trinity Square Club Limited (the 'Company') for the year ended 31 December 2020, which comprise the Statement of comprehensive income, the Statement of financial position, the Statement of changes in equity and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Material uncertainty related to going concern

We draw attention to note 2.2 to the financial statements, which indicates the directors' considerations over going concern including the potential impacts of COVID-19 and that the Company is reliant on funding from its parent company not being called in and further funding requirements. Despite the parent company providing a guarantee of this financial support, there is no certainty that this support will be forthcoming, failing which the Company would need to seek alternative financial support. As stated in note 2.2, these events or conditions, along with other matters as set out in note 2.2, indicate that a material uncertainty exists that may cast significant doubt on the Company's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report.

Independent auditor's report to the members of 10 Trinity Square Club Limited (continued)

Other information

The directors are responsible for the other information. The other information comprises the information included in the Directors' report and Financial Statements other than the financial statements and our Auditors' report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in course of the the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Other Companies Act 2006 reporting

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' report has been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies
 regime and take advantage of the small companies' exemptions in preparing the Directors' report and
 from the requirement to prepare a Strategic report.

Responsibilities of directors

As explained more fully in the Directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Independent auditor's report to the members of 10 Trinity Square Club Limited (continued)

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Extent to which the audit was capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- We obtained an understanding of the procedures and controls that the Company has established to address
 risks identified, or that otherwise prevent, deter and detect fraud. Where the risk was considered to be
 higher, we performed audit procedures to address each identified fraud risk. These procedures were
 designed to provide reasonable assurance that the financial statements were free of fraud or error.
- Based on the understanding obtained we designed audit procedures to identify non-compliance with the laws and regulations, as noted above. This included enquiries of local and group Management, review of Board minutes, and reviews of relevant correspondence.
- We tested journal entries, focusing on journal entries containing characteristics of audit interest such as manual journals and journals relating to revenue.
- We tested and challenged the key estimates and judgements made by management in preparing the financial statements for indications of bias or management override when presenting the results and financial position of the Company.

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we are to become aware of it.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditor's report.

Independent auditor's report to the members of 10 Trinity Square Club Limited (continued)

Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

DocuSigned by:

Simon Peter Fowles
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Simon Fowles (Senior Statutory Auditor) For and on behalf of BDO LLP Statutory Auditor London, UK

Date: 15 July 2021

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

Statement of comprehensive income For the year ended 31 December 2020

	Note	2020 £	2019 £
Turnover		1,058,731	2,354,938
Cost of sales		(187,937)	(441,410)
Gross profit		870,794	1,913,528
Administrative expenses		(1,742,167)	(3,016,708)
Government grant income		282,454	-
Operating loss		(588,919)	(1,103,180)
Tax on loss	6		-
Loss for the financial year		(588,919)	(1,103,180)

There was no other comprehensive income for 2020 (2019: £NIL).

The notes on pages 11 to 19 form part of these financial statements.

10 Trinity Square Club Limited Registered number:08064681

Statement of financial position As at 31 December 2020

	Note	2020 £	2020 £	2019 £	2019 £
Fixed assets					
Tangible assets	7		5,023		5,692
•			5,023		5,692
Current assets					
Stocks	8	13,808		17,294	
Debtors: amounts falling due within one year	9	191,196		133,884	
Cash at bank and in hand	10	86,312		79,142	
		291,316		230,320	
Creditors: amounts falling due within one year	11	(5,085,327)		(4,436,081)	
Net current liabilities			(4,794,011)		(4,205,761)
Total assets less current liabilities			(4,788,988)		(4,200,069)
Net liabilities			(4,788,988)		(4,200,069)
Capital and reserves					
Called up share capital	12		1		1
Profit and loss account			(4,788,989)		(4,200,070)
			(4,788,988)		(4,200,069)

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime and in accordance with the provisions of FRS 102 Section 1A - small entities.

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:

Woraphanit Ruayrungruang

Director

Date: 15 July 2021

The notes on pages 11 to 19 form part of these financial statements.

Statement of changes in equity For the year ended 31 December 2020

Called up Profit an share capital loss accour £	_
9 1 (3,096,89	0) (3,096,889)
- (1,103,18	0) (1,103,180)
1 (4,200,07	0) (4,200,069)
- (588,91	9) (588,919)
2020 1 (4,788,98	9) (4,788,988)
1 (4,20	00,070 88,91

The notes on pages 11 to 19 form part of these financial statements.

Notes to the financial statements For the year ended 31 December 2020

1. General information

These financial statements are presented in Pounds Sterling (GBP), as that is the currency in which the Company's transactions are denominated. They comprise the financial statements of the Company for the year ended 31 December 2020 and are presented to the nearest pound.

The Company is a United Kingdom private company limited by shares and is incorporated in England. The address of its registered office is 5 Market Yard, 194-204 Bermondsey Street, London, SE1 3TQ and its principal place of business is 10 Trinity Square, London EC3N 4AJ.

2. Summary of significant accounting polices

2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention and in accordance with Financial Reporting Standard 102 section 1A, the Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 section 1A requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the Company's accounting policies (see note 3).

The following principal accounting policies have been applied:

2.2 Going concern

The COVID-19 outbreak in Q1 2020 has had a significant impact on the operations of the club during the year, as it has with all UK private member clubs. It is too early to know the precise impact this will have on trading for the year ended 2021 and the years ahead, as the situation is constantly evolving. However, the directors are taking comprehensive steps to ensure that the business is able to continue in operation for the foreseeable future. The directors have modelled cashflow forecasts which include the ramp up of trade over the coming months albeit to a lower level than previously achieved. These forecasts, however, include a significant level of judgement specifically around sale of new membership and club dining. From stress testing the cash flow forecasts, the directors note, despite the Cost saving measures noted above, additional funding will be required.

The Company is fortunate to benefit from the strong support of Reignwood International Investments (Group) company Limited ("RIIG"), overseas parent entity and its shareholders. The directors have taken into account the fact that they have obtained guarantee from RIIG to continue to provide financial support in the form of both existing funding not being called in and further funding requirements to the Company for the foreseeable future, if required, in any event for a period of not less than twelve months from the date of approval of these financial statements. The expectation of the directors is therefore, that the Company will be able to meet liabilities as they fall due over a period of at least 12 months from the date of approval of these financial statements.

It is, however, difficult to estimate how the COVID-19 outbreak will impact clubs trading and for how long, and the directors consider this as the key uncertainty over which they have no control. In the event that the clubs trading levels take longer to pick up than the forecast scenarios and the guarantee obtained from RIIG is not fulfilled when required (directors believe occurring of both events at the same time as very unlikely), then the Company would need to seek alternative financial support. As a result, a material uncertainty exists that may cast significant doubt on the Company's ability to continue as a going concern and therefore its ability to realise its assets and discharge its liabilities in the normal course of business.

The financial statements do not include the adjustments that would result if the Company was unable to continue as a going concern.

Notes to the financial statements For the year ended 31 December 2020

2. Summary of significant accounting polices (continued)

2.3 Turnover

Turnover is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes.

Food and beverage revenues are recognised on the date of service.

Membership subscriptions are recognised rateably over the subscription period.

2.4 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Fixtures and fittings - 10%

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the Statement of comprehensive income.

2.5 Stocks

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost is based on the cost of purchase on a first in, first out basis.

At each reporting date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in profit or loss.

2.6 Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

Notes to the financial statements For the year ended 31 December 2020

2. Summary of significant accounting polices (continued)

2.7 Financial instruments

The Company only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties, loans to related parties and investments in ordinary shares.

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade debtors and creditors, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received. However, if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or financed at a rate of interest that is not a market rate or in the case of an out-right short-term loan not at market rate, the financial asset or liability is measured, initially, at the present value of the future cash flow discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Statement of comprehensive income.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate of the recoverable amount, which is an approximation of the amount that the Company would receive for the asset if it were to be sold at the reporting date.

Financial assets and liabilities are offset and the net amount reported in the Statement of financial position when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

2.8 Debtors

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

2.9 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

Notes to the financial statements For the year ended 31 December 2020

2. Summary of significant accounting polices (continued)

2.10 Pensions

Defined contribution pension plan

The Company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity. Once the contributions have been paid the Company has no further payment obligations.

The contributions are recognised as an expense in the Statement of comprehensive income when they fall due. Amounts not paid are shown in accruals as a liability in the Statement of financial position. The assets of the plan are held separately from the Company in independently administered funds.

2.11 Government grants

Grants are accounted for under the accruals model as permitted by FRS 102. Grants of a revenue nature are recognised in the Statement of Comprehensive Income in the same period as the related expenditure.

2.12 Operating leases: the Company as lessee

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the lease term.

Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the lease term, unless another systematic basis is representative of the time pattern of the lessee's benefit from the use of the leased asset.

2.13 Taxation

Tax is recognised in the Statement of comprehensive income except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the Company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Statement of financial position date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the reporting date.

Notes to the financial statements For the year ended 31 December 2020

3. Judgements in applying accounting policies and key sources of estimation uncertainty

In preparing the financial statements, management is required to make estimates and assumptions which affect reported income, expenses, assets and liabilities. Use of available information and application of judgment are inherent in the formation of estimates, together with past experience and expectations of future events that are believed to be reasonable under the circumstances. Actual results in the future could differ from such estimates.

In the opinion of the directors, the recoverability of deferred tax assets is a critical judgement. The directors have concluded that recoverability is uncertain and therefore deferred tax assets are not recognised.

4. Auditor's remuneration

2020 £	2019 £
10,000	8,750
6,180	5,850
6,180	5,850
	£ 10,000 =

5. Employees

The average monthly number of employees, including directors, during the year was 27 (2019 - 28).

6. Taxation

	2020 £	2019 £
Corporation tax		
Current tax on losses for the year	-	-
Taxation on loss on ordinary activities		

Notes to the financial statements For the year ended 31 December 2020

6. Taxation (continued)

Factors affecting tax charge for the year

The tax assessed for the year is higher than (2019 - higher than) the standard rate of corporation tax in the UK of 19% (2019 - 19%). The differences are explained below:

	2020 £	2019 £
Loss on ordinary activities before tax	(588,919) 	(1,103,180)
Loss on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2019 - 19%) Effects of:	(111,895)	(209,604)
Expenses not deductible for tax purposes	772	3,330
Deferred tax not recognised	125,670	221,849
Transfer pricing adjustments	(14,547)	(15,575)
Total tax charge for the year		·

Factors that may affect future tax charges

A deferred tax asset in relation to losses carried forward of £4,947,082 (2019: £4,289,315) has not been recognised due to the uncertainty of it crystallising in the near future.

Notes to the financial statements For the year ended 31 December 2020

	6,697
At 1 January 2020	
At 1 January 2020	6,697
At 31 December 2020	
Depreciation	
At 1 January 2020	1,005
Charge for the year	669
At 31 December 2020	1,674
Net book value	
At 31 December 2020	5,023
At 31 December 2019	5,692
8. Stocks	
2020 £	2019 £
Finished goods and goods for resale 13,808	17,294
9. Debtors	
2020 £	2019 £
Trade débtors 43,316	8,503
Amounts owed by group undertakings	40,496
Other debtors 70,000	70,542
Prepayments and accrued income 77,880	14,343
191,196	133,884

Amounts owed by group undertakings are unsecured, interest free and repayable on demand.

Notes to the financial statements For the year ended 31 December 2020

10.	Cash and cash equivalents		
		2020 £	2019 £
	Cash at bank and in hand	86,312	79,142
11.	Creditors: Amounts falling due within one year		
		2020 £	2019 £
	Trade creditors	7,929	52,760
	Amounts owed to group undertakings	4,495,490	4,099,722
	Other taxation and social security	110,881	-
	Other creditors	18,543	31,473
	Accruals and deferred income	452,484	252,126
		5,085,327	4,436,081

Amounts owed to group undertakings are unsecured, interest free and repayable on demand.

12. Share capital

	2020 £	2019 F
Allotted and called up	· ·	~
1 (2019 - 1) Ordinary share of £1	1	1

13. Contingent liabilities

The Company has granted a fixed and floating charge over all assets of the Company to Deutsche Bank AG in respect of a loan granted to a fellow group company.

14. Pension commitments

The Company operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the Company in an independently administered fund. The pension cost charge represents contributions payable by the Company to the fund and amounted to £17,329 (2019 - £44,097). Contributions totalling £2,981 (2019 - £Nil) were payable to the fund at the reporting date.

Notes to the financial statements For the year ended 31 December 2020

15. Commitments under operating leases

At 31 December 2020 the Company had future minimum lease payments due under non-cancellable operating leases as follows:

	2020 £	2019 £
Not later than 1 year	975,349	759,184
Later than 1 year and not later than 5 years	417,192	1,549,184
	1,392,541	2,308,368

16. Related party transactions

The Company has taken advantage of the exemption contained in FRS 102 not to disclose transactions with other wholly owned members of the group headed by Bullet Investments Limited.

At the balance sheet date, the Company was owed £Nil (2019 - £40,496) by Reignwood Investments UK Limited, a company under common control.

17. Controlling party

Bullet Investments Limited, incorporated in the Isle of Man, is the parent company. Reignwood International Holdings Company Limited, incorporated in The British Virgin Islands, is the ultimate holding company.

The largest group in which the results of the Company are consolidated is that headed by Reignwood International Holdings Company Limited and the smallest is Bullet Investments Limited. A copy of these consolidated accounts may be obtained from the Company's registered office.

Dr. Chanchai Ruayrungruang is the ultimate controlling party.