

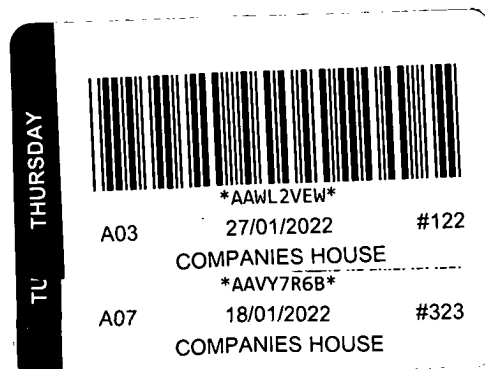
TRANSFORM JUSTICE
TRUSTEES REPORT AND ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2021

AMENDED

The Trustees, who are also Directors of the charitable company, present their report and the financial statements for Transform Justice for the year ended 31 March 2021.

COMPANY INFORMATION

Registration	Company Number: 08031781 Charity Number: 1150989
Board of Trustees	The following persons have served as members of the Board during the period and up to the date of this report: Mr Chris Stanley Ms Philippa Budgen (resigned 6 January 2021) Mr Jason Yule Dr Hannah Quirk Nicola Lowit Simon Wolfensohn (appointed 19 July 2020) Darryn Frost (appointed on 28 November 2020) Marie Ann Sheldon (appointed on 28 November 2020) Sarah Waite (appointed on 28 November 2020)
Registered Office	43 Lawford Road London NW5 2LG
Bankers	Co-operative Bank PO Box 250 Skelmersdale WN8 6WT Metro Bank One Southampton Row London WC1B 5HA



TRANSFORM JUSTICE
TRUSTEES REPORT AND ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2021

OBJECTIVES AND GOVERNING STATEMENTS

The charitable company was incorporated on 16 April 2012, and achieved charitable status on 27 February 2013. It is governed by its Memorandum and Articles of Association

Objects

The charitable company was set up to advance education and research into the administration of the law, advance the sound administration of the law and promote human rights. Transform Justice uses research and advocacy to achieve these ends.

Activities/public benefit

2020/21 was the ninth year of operation for Transform Justice as a company limited by guarantee and the eighth full year as a charity. Transform Justice was engaged in the following activities:

Background

This year was profoundly affected by the pandemic, with two full lockdowns and the remainder of the period subject to social distancing restrictions. Compared to many organisations, fewer of our daily activities were curtailed, but there were still significant changes. All our external meetings shifted to online, and it was harder to engage with some key stakeholders.

Transform Justice adapted through becoming skilled in holding online meetings and events. Many of these events attracted a bigger audience than they might have done pre-pandemic. We also endeavoured to maintain team engagement through staff meeting in person when possible.

FairChecks

2020/21 saw the FairChecks movement grow steadily to over 1,000 members. This programme is a partnership between Unlock and Transform Justice which aims for reform of criminal records disclosure legislation through the advocacy of members of the public. Potential supporters are contacted via social media and supported to take actions such as emailing their MP asking them to support a review of criminal records disclosure legislation. We sought funds to expand the movement significantly and by April 2021 had secured a grant from philanthropist Edwina Grosvenor to grow the movement further and support members to take part in a one on one dialogue with their MP to communicate the real impact of the current criminal records system.

Sentencing, criminal defence and parliamentary work

We continued our work highlighting sentence inflation and its drivers, including sentencing guidelines. The Sentencing Council published a consultation on its future, and Transform Justice commissioned Rob Allen, our associate, to respond. Our response formed the basis for a new publication: "The Sentencing Council and criminal justice: leading role or bit part player?" This was launched in December 2020 with an online discussion between Rob Allen and Professor Nicky Padfield of the University of Cambridge attended by 80 people.

Having previously put forward recommendations on improving the quality of defence advice and advocacy, we were pleased to engage with the Bellamy Review on the future for legally aided criminal defence in England and Wales. Lord Bellamy was commissioned by the government to scope a new way of managing and funding criminal legal aid, in the context of an aging and shrinking pool of criminal practitioners. The review's recommendations are due to be published by the end of 2021.

TRANSFORM JUSTICE
TRUSTEES REPORT AND ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2021

We continued to present and advocate on the subject of virtual courts and video links in magistrates' courts. Transform Justice published articles, gave presentations, and used social media to communicate concerns about the impact of virtual justice on the effective participation of defendants. We also held a free online event with a panel discussion on "Virtual hearings – discriminatory justice or a revolution in access" attended by over 160 people.

Use of police custody

Transform Justice published a report on the over-use of police custody in June 2020. We found that the police detained and remanded more people than needed, and detained them for longer than they needed to be detained. We launched the report with an online event attended by over 100 people.

Since the publication of the report we have continued to disseminate its findings and recommendations to key stakeholders and policy influencers including presenting to the police force custody leads at the National Police Chief Council's annual custody forum. We have increased awareness of lengthening detention times and of the lack of challenge to the decision to detain post arrest.

We have also forged close bonds with two other charities who have an interest in the use of police custody – Fair Trials and NAAN (The National Adult Appropriate Network). The pandemic saw a significant change to police custody as legal representatives withdrew from giving in person advice to suspects in police custody (due to the perceived covid health risk). Transform Justice joined forces with Fair Trials and NAAN to investigate and publish a report on the impact on suspects of this remote legal advice. This report found that the quality of advice received by child or vulnerable adult suspects had declined due their advice being remote rather than in person. We raised awareness of these issues and lawyers were prompted to affirm their long-term commitment to in-person police custody advice.

Out of court disposals

Transform Justice started active work on a three year programme to promote diversion from prosecution which is funded by the Lloyds Bank Foundation. We commissioned research on the most effective way of communicating about resolving crime without going to court.

We advocated with national stakeholders to promote policy, practice and legislation which would support police to use out of court disposals or other diversion approaches instead of prosecution. A key focus was the legislation proposed in the Police, Crime, Sentencing and Courts bill. This was first outlined in a white paper in September 2021 and the Bill tabled in March 2021. We ran an online training session for civil servants from several Home Office policy teams to increase their awareness and understanding of diversion and out of court disposals as potential policy solutions, leading to an invitation to present to the Minister Kit Malthouse at a retail crime steering group.

In spring 2021 we updated our publication "Deflect and divert – a common-sense approach to dealing with low level crime" and sent it to prospective police and crime commissioners, to put diversion on their agenda. We offered to meet all candidates online and had a number of effective discussions.

We have worked with five police forces to support them in diverting people accused of crime from prosecution (using out of court disposals and/or diversion to services instead). We have completed research with officers to probe their attitudes to out of court disposals and analysed local data.

TRANSFORM JUSTICE
TRUSTEES REPORT AND ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2021

Remand

Throughout the year we continued to advocate for reform of policy and practice on child remand both nationally and in the London area.

We engaged with the Ministry of Justice to support the policy development of a new higher threshold for child remand. This became one of the most progressive proposals in the Police, Crime, Sentencing and Court Bill, and one which attracted cross-party support. We also supported the evidence gathering for the government's child remand review, a report which will outline extra-legislative proposals for reducing unnecessary child remand. This has not yet been published.

We focussed our advocacy work on the London area since it accounted for both a disproportionate level of child remand compared to other areas, and disproportionately from minoritized communities, particularly the black community. We engaged with key stakeholders such as MOPAC, the Association of Directors of London Children's Services and the YJB in London to disseminate information about the over-use of child remand by London. We convened an online roundtable discussion in February 2021 which was attended by 16 stakeholders. This was a springboard for a seminar for London YOT leaders to discuss the issue and to Transform Justice preparing for a conference involving all stakeholders in September 2021.

Reframing

The bulk of this programme was completed in 2019/20 but the pandemic outbreak meant that an all day peer learning and public seminar event scheduled for March 2020 had to be postponed. The event was split into two online events – a public event in October 2020, attended by c100 people, and a peer learning event in November for those who had received reframing and communications coaching through the programme. We also published a new handy guide to reframing: https://www.transformjustice.org.uk/wp-content/uploads/2020/10/TJ_Framing_Toolkit_WEB4.pdf

Assaults against emergency workers

In January 2021 we embarked on a piece of research on how best to respond to violence and abuse towards emergency workers by people with poor mental health, a cognitive impairment and/or who are neurodivergent. Many emergency workers, including police, NHS staff and prison officers, suffer violence from members of the public in the course of their work. There is pressure on those who employ or represent emergency workers to deal with increasing assaults against staff. They look to criminal justice sanctions as a solution and call for increasingly punitive sanctions. An unknown proportion of those who act violently or abusively towards emergency workers have poor mental health, a cognitive impairment at the time and/or are neurodivergent. This project, funded by the Barrow Cadbury Trust, focuses on these cases and seeks to find effective ways to respond to these incidents and prevent future harm. Initial work included a literature review of relevant research and policy documents and design of a survey for emergency workers. The findings and recommendations for policy and practice change will be published in a report in the next financial year.

Staffing

In December 2020 we hired a new and additional member of staff as research assistant

Recruitment and appointment of new trustees

Marie Sheldon, Darryn Frost, Simon Wolfensohn and Sarah Waite joined the board during this financial year.

TRANSFORM JUSTICE
TRUSTEES REPORT AND ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2021

FINANCIAL REVIEW

Result for the period

The Board of Trustees reports an excess of income over expenditure of £2,384, which is added to other funds and carried forward for future use.

Reserves

The accounts show total funds carried forward of £136,777. This includes restricted funds of £43,864 as shown in Note 14 to the financial pages. These funds will be expended in 2021/22 and onwards on various projects in line with the objectives of the charity, and the intention of the funders. Unrestricted funds totalled £92,913 including approx. £85,000 for core costs from the Hadley Trust that will be spent on advocacy work including around reduction of court backlogs, over-use of police custody, digital justice and more effective sentencing policy.

Statement of Trustee responsibilities

Company law requires the Trustees (who are also the directors of Transform Justice for the purpose of company law) to prepare the financial statements for each financial period which give a true and fair view of the state of affairs of the charitable company and of the surplus or deficit of the charitable company for that period.

In preparing those financial statements, the directors are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The directors are responsible for keeping proper accounting records which disclose reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking responsible steps for the prevention and detection of fraud and other irregularities.

This report has been delivered in accordance with the provisions in part 15 of the Companies Act 2006 applicable to companies subject to the small companies' regime.

Signed: Nicola Lowit

Date: 19th December 2021

Nicola Lowit
On behalf of the Board

Independent Examiner's Report to the Trustees of Transform Justice

Report to the trustees of Transform Justice on the accounts for the year ended 31 March 2021 set out on pages 7 to 12.

Respective responsibilities of the trustees and examiner

The charity's trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year (under section 144 (2) of the Charities Act 2011 (the 2011 Act)) and that an independent examination is needed.

Having satisfied myself that the charity is not subject to audit under company law and is eligible for an independent examination. It is my responsibility to:

- examine the accounts (under section 145 of the 2011 Act),
- to follow the procedures laid down in the General Directions given by the Charity Commission (under section 145(5)(b) of the Act),
- and to state whether particular matters have come to my attention.

Basis of independent examiner's statement

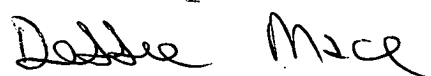
My work was conducted in accordance with the General Directions given by the Charity Commissioners. My procedures consisted of comparing the accounts with the accounting records kept by the charitable company, and making such limited enquiries of the officers of the charitable company as I considered necessary for the purposes of this report. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

Independent Examiner's statement

In the course of my examination, no matter has come to my attention

- 1 which gives me reasonable cause to believe that in any material respect, the requirements
to keep accounting records in accordance with section 386 of the Companies Act 2006; and
to prepare accounts which accord with the accounting records, comply with the accounting requirements of section 396 of the Companies Act 2006 and with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities.
have not been met; or
- 2 to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Debbie Mace
23 Forgebank Walk
Halton
LA2 6FD



Independent Examiner

Dec-21 2021

TRANSFORM JUSTICE

Registered Charity no. 1150989 and Company Limited by Guarantee - Reg. no 08031781

Balance Sheet as at 31 March 2021

		31.3.2021		31.3.2020	
	Note	£	£	£	£
Current Assets					
Debtors	10	142		994	
Cash at bank		<u>172,457</u>		<u>141,016</u>	
		172,599		142,010	
Current Liabilities					
Creditors falling due within one year	11	<u>35,822</u>		<u>7,617</u>	
Net Current assets			<u>136,777</u>		<u>134,393</u>
Total assets less current liabilities			<u>136,777</u>		<u>134,393</u>
The funds of the charity:	14				
Unrestricted funds			92,163		51,150
Restricted funds			44,614		83,243
			<u>136,777</u>		<u>134,393</u>

For the financial period ended 31 March 2021 the directors are satisfied that the charitable company was entitled to exemption from audit under Section 477 of the Companies Act 2006 and no notice has been deposited under Section 476. The accounts have been examined by an Independent Examiner, in accordance with section 145 of the Charities Act 2011. Her report appears on page 7.

The directors acknowledge their responsibilities for:

(a) ensuring that the company keeps accounting records which comply with Section 386 of the Companies Act 2006, and

(b) preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its profit or loss (surplus or deficit) for each financial year in accordance with the requirements of Section 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

These financial statements have been prepared in accordance with the provisions in Part 15 of the Companies Act 2006 relating to small companies and constitute the annual accounts required by the Companies Act 2006.

ON BEHALF OF THE BOARD OF TRUSTEES

Signed: Nicola Lowit

Approved by the Board of Trustees on: 19th December 2022

Name: Nicola Lowit

The notes on pages 9 to 13 form part of these accounts

TRANSFORM JUSTICE
Statement of Financial Activities
(incorporating an income and expenditure account)
For year ended 31 March 2021

		2021	2021	2021	2020
		<u>Unrestricted</u>	<u>Restricted</u>	<u>TOTAL</u>	<u>TOTAL</u>
		<u>funds</u>	<u>funds</u>	<u>FUNDS</u>	<u>FUNDS</u>
Income	Note	£	£	£	£
Donations	2	70,250	52,500	122,750	172,400
<i>Income from charitable activities:</i>					
Income from charitable activities		500	0	500	2,799
Total Income		70,750	52,500	123,250	175,199
 Expenditure					
Expenditure on Charitable activities	3	28,987	91,879	120,866	133,274
Total expenditure		28,987	91,879	120,866	133,274
 Net Income/(Expenditure)		41,763	(39,379)	2,384	41,925
Other recognised gains/(losses)		0	0	0	0
Net movement in funds for the year		41,763	(39,379)	2,384	41,925
 RECONCILIATION OF FUNDS					
Total funds brought forward		51,150	83,243	134,393	92,468
Total funds carried forward		92,913	43,864	136,777	134,393

The statement of financial activities includes all gains and losses recognised in the period
All income and expenditure derive from continuing activities.

The notes on pages 9 to 13 form part of these accounts

TRANSFORM JUSTICE

Notes to the accounts

1. ACCOUNTING POLICIES

a) Basis of preparation

The financial statements have been prepared in accordance with the charitable company's memorandum and articles of association, the Charities Act 2011 and "Accounting and Reporting by Charities: Statement of Recommended Practice – Accounting and Reporting by Charities (SORP (FRS102), second edition issued in January 2019)", the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Transform Justice meets the definition of a public benefit entity under FRS102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

b) Preparation of the accounts on a going concern basis

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

c) Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item(s) have been met, it is probable that the income will be received and the amount can be measured reliably.

d) Donated services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102) general volunteer time is not recognised but is referred to in the trustee's annual report.

e) Fund accounting

Unrestricted funds are funds received which have no restrictions placed on their use and are available to spend on activities that further any of the purposes of the charity.

Designated funds are unrestricted funds of the charity which the trustees have decided to set aside to use for a specific purpose.

Restricted funds are funds which are to be used for purposes as specified by the funder.

f) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered.

Prepayments are valued at the amount prepaid net of any trade discounts due.

g) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

h) Creditors

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

i) Assets

Expenditure on assets costing less than £1,000 is expensed

TRANSFORM JUSTICE

Notes to the accounts

	<u>2021</u>	<u>2021</u>	<u>2021</u>	<u>2020</u>
	£	£	£	£
2. DONATIONS				
Grants receivable	<u>Unrestricted</u>	<u>Restricted</u>	<u>TOTAL</u>	<u>TOTAL</u>
The Hadley Trust	70,000	0	70,000	71,500
Barrow Cadbury Trust	0	9,500	9,500	4,500
Benevolentia Stichting - via Porticus UK	0	0	0	30,000
Criminal Justice Voluntary Sector Forum	0	0	0	10,000
Paul Hamlyn Foundation	0	0	0	12,650
Lloyds Bank Foundation	0	43,000	43,000	43,000
General donations	250	0	250	750
	<u>70,250</u>	<u>52,500</u>	<u>122,750</u>	<u>172,400</u>

3. EXPENDITURE ON CHARITABLE ACTIVITIES

Scoping, research and dissemination activities on following projects :-

	<u>Unrestricted</u>	<u>Restricted</u>	<u>TOTAL</u>	<u>TOTAL</u>
Reframing criminal justice	0	5,549	5,549	22,687
Reframing criminal justice - Scotland	0	0	0	1,973
Criminal Records	0	0	0	11,150
Police Custody	0	2,260	2,260	404
Defence Advocacy	0	0	0	900
General scoping activities	0	1,900	1,900	997
Alternatives to Prosecution	0	10,566	10,566	83
Other costs				
USA trip costs	0	0	0	1,102
Support costs (note 4)	26,451	71,604	98,055	91,566
Governance costs (note 5)	2,536	0	2,536	2,412
	<u>28,987</u>	<u>91,879</u>	<u>120,866</u>	<u>133,274</u>

4. SUPPORT COSTS

	<u>Unrestricted</u>	<u>Restricted</u>	<u>TOTAL</u>	<u>TOTAL</u>
Staff costs (note 6)	26,451	37,779	64,230	62,373
Administrative and research support	0	31,097	31,097	25,973
Office and general expenses	0	1,768	1,768	2,271
Website update	0	960	960	0
IT costs - laptop	0	0	0	949
	<u>26,451</u>	<u>71,604</u>	<u>98,055</u>	<u>91,566</u>

5. GOVERNANCE COSTS

	<u>Unrestricted</u>	<u>Restricted</u>	<u>TOTAL</u>	<u>TOTAL</u>
Strategy workshop	1,400	0	1,400	1,300
Independent examination	1,106	0	1,106	1,080
Trustee expenses	30	0	30	32
	<u>2,536</u>	<u>0</u>	<u>2,536</u>	<u>2,412</u>

TRANSFORM JUSTICE

Notes to the accounts

6. ANALYSIS OF STAFF COSTS, AND TRUSTEE REMUNERATION AND EXPENSES

	<u>2021</u>	<u>2020</u>
	£	£
Gross salary costs	23,077	15,000
Other staff benefits	312	2,373
Staff training	440	0
Pension contribution - auto enrolment (see Note 8)	401	0
Pension contribution (salary sacrifice)	40,000	45,000
	<u>64,230</u>	<u>62,373</u>

Employer National Insurance of £1,871 was covered by the Employment Allowance.

No employees received employee benefits exceeding £60,000 (2020 one over £60,000).

Trustee remuneration and expenses

The trustees all give freely their time without any form of remuneration or other benefit in cash or in kind.

One trustee received reimbursement of expenses £30 during the period (2020 - one recd £32).

7. STAFF NUMBERS

The average monthly head count was one during the period (2020 - one).

8. PENSIONS

Employees of the charity are entitled to join a defined contribution 'money purchase' scheme. The charity contribution is restricted to the contributions disclosed in note 6. The costs of the defined contribution scheme are included within support costs. The contributions for Nov 2020 to March 2021 were outstanding at the year end.

The designated money purchase plan is managed by NEST. The plan invests the contributions made by the employee and employer in an investment fund to build up over the term of the plan. The pension fund is then converted into a pension upon the employee's normal retirement age which is defined as when they are eligible for a state pension. The total expense ratio of the NEST plan is 0.3 % and this is deducted from the investment fund annually. The charity has no liability beyond making its contributions and paying across the deductions for the employee's contributions.

£40,000 of one salary was paid to the employee's pension scheme, under a salary sacrifice arrangement, as agreed in a variation of contract (2020 £45,000).

	<u>2021</u>	<u>2020</u>
	£	£
The Operating Surplus is stated after charging :-		
Independent Examination	1,106	1,080
Trustee Emoluments	<u>0</u>	<u>0</u>

10. DEBTORS

Trade debtors	0	852
Other debtors	<u>142</u>	<u>142</u>
	<u>142</u>	<u>994</u>

11. CREDITORS

Trade creditors	3,205	5,711
Taxation and social security	973	698
Deferred income (see Note 12)	23,274	0
Other creditors	7,270	208
Accruals	1,100	1,000
	<u>35,822</u>	<u>7,617</u>

12. DEFERRED INCOME

Balance as at 1 April	0	0
Funds released to Grant Income in the year	0	0
Amount deferred in year	<u>23,274</u>	<u>0</u>
Balance as at 31 March	<u>23,274</u>	<u>0</u>

Deferred Income comprises a grant instalment received from Lloyds Bank Foundation for a future period .

TRANSFORM JUSTICE
Notes to the accounts

13. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES (FOR YEAR ENDED 31 MARCH 2020)

	£	£	£
<u>Income</u>	Unrestricted	Restricted	TOTAL 2020
Income from Donations	0	104,662	104,662
Income from charitable activities	291	2,000	2,291
Total Income	291	106,662	106,953
<u>Expenditure</u>			
Cost of raising funds	0	0	0
Expenditure on Charitable activities	0	70,365	70,365
Total expenditure	0	70,365	70,365
Net Income/(Expenditure)	291	36,297	36,588
Other recognised gains/(losses)	5,500	0	5,500
Net movement in funds for the year	5,791	36,297	42,088

RECONCILIATION OF FUNDS

Total funds brought forward	(3,190)	53,570	50,380
Total funds carried forward	2,601	89,867	92,468

14. STATEMENT OF FUNDS

	Balance at 31 March 2020	Incoming Resources	Resources Expended	Transfers between funds	Balance at 31 March 2021
<u>Unrestricted funds</u>	£	£	£	£	£
General funds	51,150	70,750	28,987	(750)	92,163
Sub total unrestricted funds	51,150	70,750	28,987	(750)	92,163
<u>Restricted funds</u>					
General scoping and dissemination activity	12,741	0	13,491	750	0
Barrow Cadbury Trust - Mental Health Crisis	0	9,500	0	0	9,500
Reframing Criminal Justice	18,199	0	18,199	0	0
Reframing Criminal Justice - Scotland	2,000	0	2,000	0	0
Hadley Trust - Child Remand	6,923	0	6,923	0	0
Barrow Cadbury Trust - Use of Police Custody	9,700	0	9,700	0	0
Lloyds Bank Foundation - Alternatives to Prosecution	32,680	43,000	40,566	0	35,114
Hadley Trust - Remand	1,000	0	1,000	0	0
Sub total restricted funds	83,243	52,500	91,879	750	44,614
TOTAL FUNDS	134,393	123,250	120,866	0	136,777

All unrestricted funds are available to be spent for any of the purposes of the charity. This includes approx. £85,000 core funding from the Hadley Trust that will be used in 21/22 to carry out projects of the charity. These include advocacy work on how to reduce the courts backlogs, reducing the over-use of police custody, digital justice, and more effective sentencing policy.

Restricted funds carried forward

Funding from The Barrow Cadbury Trust will be used for a project to reduce prosecutions while people are in mental health crisis.

The Lloyds Bank Foundation funding for Alternatives to Prosecution will be utilised in 2021/22. A further £23,274 received for year 3 of the project - which runs until December 2022 - is included in Deferred Income (Note 12).

TRANSFORM JUSTICE
Notes to the accounts

15. COMPANY STATUS

The charitable company is limited by guarantee and therefore has no share capital.
The member's liability under the guarantee is restricted to a maximum of £1.

16. POST BALANCE SHEET EVENTS

There were no significant post balance sheet events.

17. CONTINGENT LIABILITIES

The charitable company had no material contingent liabilities at 31 March 2021 (31 March 2020 - none).

18. RELATED PARTIES

There were no disclosable related party transactions during the period (2020 - none).