ST. JAMES' R.C. PRIMARY SCHOOL (A COMPANY LIMITED BY GUARANTEE)

TRUSTEES' REPORT AND AUDITED ACCOUNTS FOR THE YEAR ENDED 31 AUGUST 2017

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REFERENCE AND ADMINISTRATIVE DETAILS

Trustees

A Bosher (Head Teacher & Accounting Officer) * (resigned 31/08/17)

D Camilleri (Vice Chair & Foundation Governor)

B Cotta (Parent Governor)
M Edwards (Local Governor)
J Gibson (Foundation Governor)
P Gribben (Foundation Governor)

M Hutchinson (Chair & Foundation Governor) *

R Jasper (Foundation Governor)*

L Weeks (Deputy Head Teacher & Staff Governor)*
E Atkinson (Staff Governor) *

E Atkinson (Staff Governor) *
K Chan (Foundation Governor) *
M Connell (Foundation Governor)

C Victoria Nijjar (Parent Governor) (appointed 01/09/17)

*Members of the Resources and Audit Committee

Members

M Dickens M Hutchinson

M Lee

Responsible Officer

K Chan

Senior management team

- Head Teacher

L Weeks (appointed 01/09/17)

Head TeacherMaths across the school and KS1

A Bosher (resigned 31/08/17)

- RE, EG&T across the school and KS2

J Richards M Wilson

- Sports Premium and KS2

C Connolly

Company registration number

07976516 (England and Wales)

Registered office

Maybury Close Petts Wood Orpington Kent BR5 1BL

Independent auditor

Baxter & Co Lynwood House Crofton Road Orpington Kent BR6 8QE

Bankers

Lloyds Bank PLC 6-8 Market Square

Bromley Kent BR1 1NA

Solicitors

Winckworth Sherwood Minerva House

5 Montague Close

London SE1 9BB

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 AUGUST 2017

The trustees present their annual report together with the financial statements and independent auditor's reports of the charitable company for the period from 1 September 2016 to 31 August 2017. The annual report serves the purposes of both a Trustees' Report, and a Directors' Report under company law.

The accounts have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the charitable company's Memorandum and Articles of Association, the Companies Act 2006, the Statement of Recommended Practice 2015, "Accounting and Reporting by Charities", and the Academies' Accounts Direction 2016/17 issued by the ESFA.

The principal activity of the company is the operation of a state-funded Academy, St. James' R.C Primary School, providing a state education for students aged 4 to 11 serving a catchment area in Bromley. It has a pupil capacity of 217 and had a roll of 217 in the school census in October 2017.

There is a long tradition of providing the highest quality of education that will meet the needs of every child and enable them to achieve their personal best.

Funding is obtained from the Department for Education (DfE) through the Education and Skills Funding Agency (ESFA) in the form of recurrent grants, the use of which is restricted to particular purposes.

Structure, Governance & Management Constitution

Constitution

The Trustees of St. James' R.C. Primary School, an Academy Trust, are also the directors of the charitable company for the purposes of company law and they are governors of the Academy

The academy trust was incorporated as a company on 31st of March, 2012 and the predecessor school converted to academy status on 1st of April, 2012.

The academy trust is a company limited by guarantee and an exempt charity. The charitable company's memorandum and articles of association are the primary governing documents of the academy trust.

The charitable company is known as St. James' R.C. Primary School, an Academy Trust.

Details of the trustees who served during the year are included in the Reference and Administrative Details included at the front of these accounts.

Members' Liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before or within one year they ceased to be a member.

Trustees' Indemnities

The academy trust has not provided any indemnities to or on behalf of trustees for any purpose during the year.

Method of Recruitment and Appointment or Election of Trustees

In accordance with the articles, the trustees of the charitable company are the governors. They are appointed as follows:

- The Archbishop shall appoint eight foundation governors one of whom shall be the Parish Priest and two of whom at least shall be eligible for election and appointment as Parent Governors.
- The Governing body may appoint staff governors through a process as they may determine
- The Governing Body may appoint one Local governor
- The Head Teacher shall be treated for all purposes as being an ex officio Governor.

In respect of those appointed by the governors, when a vacancy arises, the governors seek to make an appointment that would maximise the relevant skills and experience on the board as a whole.

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

Policies and Procedures Adopted for the Induction and Training of Trustees

The training and induction provided for new governors will depend on their existing experience. Where necessary, induction will provide training in charity, educational, legal and financial matters.

All governors are provided with the information needed (including policies, minutes, budgets, etc) to undertake their role as governors. In addition to purchasing the Governor Training package from Bromley Local Authority, we also subscribe to Governor Courses provided by the Diocese of Southwark.

Organisational Structure

The board of governors, the majority of whom are non-executive, comprises those persons appointed under the Articles of Association. The board meets at least three times a year and has two committees;

- Resources & Audit Committee.
- Children & Learning Committee.
- Sub-committees are created ad-hoc when necessary, in addition to those reporting into the above.
 (i.e. Pay / Premises / Admissions / Disciplinary / Appeals / Head Teacher's Performance).

Both committees are formally constituted with terms of reference and comprise appropriately qualified and experienced members.

Governors delegate specific responsibilities to its committees, the activities of which are reported to and discussed at full Governing Body Meetings.

Day to day management of the company is undertaken by the Head Teacher, supported by the Leadership Team. The Head Teacher is the Accounting Officer and the Business Manager is the Finance Officer.

Arrangements for setting pay and remuneration of key management personnel

The senior management team (SMT) are the key management personnel of the trust. Trustees are also senior management although they receive no pay or other remuneration in respect of their role as trustees. Where staff trustees are in place, they receive remuneration for their role as staff and their pay is determined in the same way as applicable to all other staff. Further details of remuneration paid to staff who are trustees is set out within the notes to the accounts.

The pay of the Principal is set annually by the Pay Committee, having regards to performance against objectives set the previous year. Pay of other SMT members is also set by the Pay Committee again having regard to performance against previously agreed objectives and any recommendations made by the Principal.

Connected Charities and Organisations including Related Party Relationships

The Register of Business Interests confirms that there are no relationships with related parties and any other charities/organisations with which the academy co-operates in the pursuit of charitable activities.

Objective & Aims

The main object of the company is the advancement of education in the United Kingdom.

It achieves this object principally through the operation of St. James' R.C. Primary School, the aim being to provide the highest possible standard of education and pastoral care, maximising the life-chances of its students.

Objectives, Strategies and Activities

St James' is an Outstanding School and in order to ensure that it continues to build upon excellence, these are areas for whole school development:

- To ensure that standards of achievement remain high across the whole school for all groups of children.
- To develop further the work of the BCSUT in raising standards across eight schools.
- To focus upon the provision for pupil premium children, particularly the provision for the higher abilities.

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

- To create a sensory room to provide calm and enable access to the curriculum for those with sensory issues.
- To develop further the EYFS Outdoor area to help more pupils reach exceeding standards.
- To embed assessment without levels across the curriculum, with a particular focus upon Science and French.
- To improve the standard of spelling in order to improve progress in writing.
- To use some of the pedagogy of Mastery Maths in order to diminish the difference between achievement in Maths and the other subjects with a particular focus on girls.
- To enable the SEN support pupils to make rapid progress from their given starting points.
- To ensure that the Pupil Premium pupils achieve in line with other pupils in the school from similar starting points.
- To ensure that our safeguarding procedures continue to be robust in accordance with national guidance.
- To diminish the difference between Reading and Maths by implementing more focused guided reading in class.
- To maintain our outstanding Section 48 judgement

Public Benefit

In setting the objectives and planning the associated activities, governors have given careful consideration to the Charity Commission's general guidance on public benefit.

Achievements and Performance

St James' again achieved well above the national thresholds for the SATs taken this year both in attainment and progress.

2016/2017 Phonic data

97% passed the phonic check, due to a rigorous programme of daily phonics.

2016/2017 KS1 data

94% of pupils achieved expected standard or better in Reading, from a broadly average baseline, which is above national expectations.

At greater depth, pupils achieved significantly above average with 43% of pupils exceeding expected standards and gaining greater depth.

In Writing, 87% of pupils achieved the expected standard with 16% at greater depth, making attainment broadly in line.

In Maths, 90% of all pupils attained expected or above which was well above national. 23% of pupils attained greater depth which is broadly in line with average.

There were 8 EAL children and only one of these children did not reach expected standard in Reading and Writing. There were 4 pupils with SEN support because of speech, language or communication difficulties or concentration and attention difficulties. All reached expected standard or better in Reading and only 2 did not reach expected standard in all subjects.

2016/2017 KS2 data

In 2017 KS2 Reading results suggest a drop however the cohort were not a typical intake for St. James' in that there were a higher proportion of SEN support pupils and pupils with EHCs. 4 pupils had EHCs for ASD, all of whom had low starting points at the end of KS1. 1 child with an EHC joined the school from a unit in Y3. There were 3 pupils that had delayed entry to school due to lack of maturity and diagnosis. 6 pupils had PSAs and 1 child had behaviour targets.

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

They were a year group that had targeted interventions throughout their school life due to the number of needs and the school kept rigorous case studies of individual pupils in order to track their progress and the effectiveness of any provision. The class was kept to 29 because of their needs. As a cohort there were a high number of pupils with low on-entry data. The school considers the progress to be at least Good and Outstanding in the majority of cases, particularly when taking into account the on-entry data in Reception.

72% of children were combined Reading, Writing and Maths at expected standard which is above the 61% NA.

The combined High Score was 28% compared to the NA of 9%. 76% achieved expected standard in Reading with 38% achieving it at the higher standard. 86% achieved expected standard in Writing with 28% working at greater depth. In Maths 90% achieved expected standard with 48% achieving a higher standard.

The KS2 Attainment Average scaled score of 107 in Reading was significantly above the NA of 104 and the Reading progress score was 1.03 which was in line with NA. The Writing progress score was 1.13 and in line with NA. The Maths progress score was 2.89 which was above the NA. 11 children were summer born and 9 of these children made expected progress or better.

Progress was evenly matched between boys and girls. The children that did not meet expected standard made progress and this was evident in their books and in their attitude. The vulnerable children found the timed tests threatening and as a consequence they panicked and found the pace difficult. The ASD children found inference and empathy difficult in the Reading comprehension and they found the transition to the new curriculum very difficult. The school has high expectations for all pupils as was confirmed by the School Improvement report issued by the BCSUT Adviser (July 2016) and with receipt of the NACE award (July 2015).

Our sports development is continuing to thrive and we are taking part in more competitions with successful results. We are offering even more sporting opportunities for children with a wide variety of interests.

We continue to develop and deepen our relationship with the other Catholic Primary Schools of the Umbrella Trust and are moderating with them to ensure that standards are comparable.

All of our productions and musical events are of exceptional quality and this years' production of Joseph and his Amazing Technicolor Dreamcoat certainly fell into that category.

Key Financial Performance Indicators

To monitor the financial performance of the Academy the Governor's use key financial indicators.

- The Current Ratio is a financial ratio that measures whether or not a company has enough resources to pay its debts over the next 12 months. It compares a company's current assets to its current liabilities and we believe is an appropriate measure of the financial health of the Academy.
- Our Current Assets exceed our Current Liabilities by a ratio 2.86 to 1 which is an indication of the strength
 of the liquidity position of the Academy. Going forward we would like this ratio to remain in the range
 2.0/3.0.
- The most effective Cost Control Measure we monitor is Total Staff Costs (excluding Before and After School Club and actuarial movements on the Local Government Pension Scheme) as a percentage of Total Grant Income. Total Grant Income includes GAG, SEN Matrix Funding and Pupil Premium.
- The current figure is 80.1% variance level of 77.5% 82.5%

Going Concern

After making appropriate enquiries, the board of governors has a reasonable expectation that the academy trust has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

Financial review

We receive our income from a number of different sources. The majority of our income comes from central government via the Education and Skills Funding Agency who provide us with grant, based largely on our student numbers to cover our staffing and other general running costs (General Annual Grant -GAG). The ESFA may provide us with additional grants which are earmarked for specific purposes (such as Pupil Premium which must be used to raise the attainment of disadvantaged pupils). These appear in the accounts as DfE/ESFA grants. Where we receive grant or other funding from the Local Authority (such as where we undertake responsibilities on their behalf in respect of our students) this appears in the accounts as Other government grants. Such income is collectively referred to as "Restricted Funds". Other income is received from parents (for example as contributions to trip or other costs) and from third parties (for example from our bank for interest on our account balances or from others who are charged for their use of our facilities). Such other income may be restricted or unrestricted, depending on whether it comes to us with conditions as to its use or whether it is available for spending at the discretion of the trustees.

We hold funds in two broad categories, funds which are available for spending and other funds which are not available for spending.

Spendable funds are in turn sub-categorised between those which are available for spending at the discretion of trustees ("Unrestricted Funds") and those which are subject to condition or restriction, ("Restricted Funds").

Funds not available for spending include the book value of fixed assets such as land, buildings and equipment. These have a value and are therefore included as assets in the accounts but clearly, we cannot spend this value. In common with all academies and Local Authorities, our share of the Local Government Pension Scheme deficit must also be reflected in our accounts and as this is not a conventional liability, it does not need to be deducted from spendable funds. We meet our obligations in respect of the LGPS by paying over pension contributions due as calculated by the scheme's actuaries.

The following balances held were held at 31 August:

Fund	Category	2017 £'000	2016 £'000
GAG Other DfE/EFA Grants Other Government Grants Other Income Sub-total General Restricted Funds	Restricted General Funds Restricted General Funds Restricted General Funds Restricted General Funds	85 4 - <u>59</u> 148	82 4 - <u>56</u> 142
Unspent Capital Grants Other Income	Restricted Fixed Asset Fund Unrestricted General Fund	12 <u>39</u>	12 <u>36</u>
Sub-Total Spendable Funds		199	190
Net Book Value of Fixed Assets Share of LGPS Deficit	Restricted Fixed Asset Fund Restricted Pension Reserve	- (190)	(194)
Total All Funds		<u>9</u>	<u>(4)</u>

Reserves Policy

The principal policy on reserves is that accumulation of unspent GAG (Government Allocated Grant) balances should not breach any limits thereon set out in the Funding agreement.

The level of reserves should never be in deficit.

Each year the Governors review the resource requirements and grant and other income that is forecast for the coming year and an annual budget is formulated and approved.

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

Investment Policy

There are no investments held beyond cash deposits retained with the major UK clearing banks. Speculative investments are not permitted.

Principal Risks and Uncertainties

The governors have assessed the major risks to which the company is exposed, in particular those relating to academic performance/finances/child welfare.

The governors have implemented a number of systems to assess risks that the company faces, and have developed policies and procedures to mitigate those risks. Where significant financial risk still remains they have ensured they have adequate insurance cover.

The company has an effective system of internal financial controls and this is explained in more detail in the Governance Statement.

The risk management process has been codified in a risk register implemented by the Senior Leadership Team and overseen by Governors. The principal financial risk faced by the company is that ongoing pressure on funding results in a risk that deficits may be experienced.

The budgeting and reporting process, including scrutiny by the governors of actual financial performance, mitigates the risk.

As the nature of the financial instruments dealt with by the company is relatively simple (bank balances, debtors and "trade" creditors), governors consider the associated risk in this area to be minimal.

The risk resulting from the company's share of the LGPS (Local Government Pension Scheme) deficit is managed by following the advice of the scheme's actuaries, specifically as regards the level of contributions payable, ensuring that annual budgets are drawn up to reflect the actuary's advice.

Plans for Future Periods

The principal task facing the company is to maintain and improve on the excellent educational standards achieved by the Academy.

Through our strong family & Catholic ethos, our staff, parents, governors and school PT, are committed to working together in the future to ensure we meet the needs and aspirations of every single child who attends the Academy.

In addition there are a number of key tasks for the year ahead:

- To continue to drive standards of safety and achievement across the school.
- To enhance teaching and pedagogy through training undertaken with the BCSUT and ensure best value by purchasing services as a group.
- To monitor the progress School Support and Pupil Premium Pupils and secure accelerated progress.
- To enhance the KS1 playground through the Sports Premium funding and with PTA support.

Funds Held as Custodian Trustee on Behalf of Others

The Academy does not act as a Custodian Trustee and therefore does not hold any funds on behalf of others.

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

Auditor

Insofar as the trustees are aware:

- There is no relevant audit information of which the charitable company's auditor is unaware; and
- The trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The Trustees' Report, incorporating a Strategic Report, was approved by order of the Board, as the company directors, on 30 November 2017 and signed on its behalf by:

M Hutchinson

Chair & Foundation Governor

GOVERNANCE STATEMENT

FOR THE YEAR ENDED 31 AUGUST 2017

Scope of responsibility

As Trustees we acknowledge we have overall responsibility for ensuring that St. James' R.C. Primary School has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Board has delegated the day-to-day responsibility to L Weeks the Headteacher, as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between St. James' R.C. Primary School and the Secretary of State for Education. The accounting officer is also responsible for reporting to the Board any material weaknesses or breakdowns in internal control.

Governance

The information on governance included here supplements that described in the Trustees' Report and in the Statement of Trustees' Responsibilities. The Board has formally met 3 times during the year. The attendance record of each Trustee at Board Meetings was as follows:

Trustees	Meetings attended	Out of possible
A Bosher (Head Teacher & Accounting Officer)	3	3
D Camilleri (Foundation Governor)	3	3
B Cotta (Parent Governor)	3	3
M Edwards (Local Governor)	2	3
J Gibson (Foundation Governor)	2	3
P Gribben (Foundation Governor)	1	3
M Hutchinson (Chair & Foundation Governor)	3	3
R Jasper (Staff Governor)	3	3
L Weeks (Deputy Head Teacher & Staff Governor)	3	3
E Atkinson (Staff Governor)	1	3
K Chan (Foundation Governor)	2	3
M Connell (Foundation Governor)	3	3
C Victore-Nijjar (Parent Governor)	3	3

Details of key changes to composition of the Board and/or Committees

There were no key changes to the composition of the Board during the year.

Governance reviews

The Governing Body is very experienced and is made up of individuals with wide ranging and appropriate skills. Governors attend training courses and make use of on-line resources to ensure the enhancement of their appropriate skills. The Governing Body will continue with a programme of self evaluation.

The Resources and Audit committee is a committee of the main Board. Its purpose is to advise the Board on financial matters, monitoring financial management, financial position and taking responsibility for the process of risk management.

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

The attendance record of each Trustee at the Resource & Audit Meetings was as follows:

Trustees	Meetings attended	Out of possible
A Bosher (Head Teacher & Accounting Officer)	3	3
M Hutchinson (Chair & Foundation Governor)	3	3
R Jasper (Foundation Governor)	3	3
L Weeks (Deputy Head Teacher & Staff Governo	r) 3	3
E Atkinson (Staff Governor)	[^] 2	3
K Chan (Foundation Governor)	3	3

Review of Value for Money

As Accounting Officer the Head Teacher has responsibility for ensuring that the academy trust delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The Accounting Officer considers how the trust's use of its resources has provided good value for money during each academic year, and reports to the board of trustees where value for money can be improved, including the use of benchmarking data where available. The accounting officer for the academy trust has delivered improved value for money during the year by:

The Accounting Officer in conjunction with the Bursar and Finance Officer constantly drive to improve our use of resources to deliver best value for money. The Toilet Refurbishment Project undertaken this year highlighted this. The project was mainly funded by a capital grant from the EFSA's CIF fund and additionally the trust funded 15% of the cost from its own reserves. Despite tight schedules and margins the project was completed on time and on budget. The new facilities have made a huge positive difference to the children's learning environment. As in previous years we will continue to ensure we obtain excellent value for money in order to provide for our community of Staff, Parents and Students a working environment that inspires excellence.

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of Academy Trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in St. James' R.C. Primary School for the period 1 September 2016 to 31 August 2017 and up to the date of approval of the annual report and accounts.

Capacity to handle risk

The Board of Trustees has reviewed the key risks to which the Academy Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of Trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the Academy Trust's significant risks that has been in place for the period 1 September 2016 to 31 August 2017 and up to the date of approval of the annual report and accounts. This process is regularly reviewed by the board of Trustees.

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

The risk and control framework,

The Academy Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board;
- regular reviews by the resources committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- · clearly defined purchasing (asset purchase or capital investment) guidelines;
- delegation of authority and segregation of duties;
- · Identification and management of risks.

Description of internal audit/RO findings and actions implemented/planned in response

The Board of Trustees has considered the need for a specific internal audit function and has decided not to appoint an internal auditor. However, the trustees have appointed board member Mr Kenneth Chan to the role of Responsible Officer. He has a wealth of experience from the commercial world and has worked closely with the Bursar and fellow board member Robert Jasper to ensure the trust maintains a strong Internal Audit function. Over the year 3 reports have been produced for the Board of Trustees on the operation of the systems of control and on the discharge of the Board of Trustees' financial responsibilities.

Summary of key internal audit/RO findings & actions implemented/planned in response

During the period two reports were commissioned to review transactions and systems. The Trustees then considered these findings. The third report was commissioned solely to review the processes from start to finish surrounding the Toilet Refurbishment Project. This was the largest financial commitment made by the Trust and therefore required specific consideration. Over the year no material control weaknesses were reported and the Trustees are satisfied that the role of RO has been fulfilled effectively.

Governing Body Training

Governors continue to enhance their skills by attending relevant courses that will continue to help underpin the strength of the board's oversight of the operational activities of the school.

Review of effectiveness

As accounting officer the Headteacher has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- · the work of the responsible officer;
- · the work of the external auditor;
- the financial management and governance self-assessment process;
- the work of the executive managers within the Academy Trust who have responsibility for the development and maintenance of the internal control framework.

Mission Statement

At St. James' R.C. Primary School we:

- Actively demonstrate the Christian values that are shared by all.
- Maintain a safe, welcoming environment which fosters independence and resilience
- Promote positive relationships and respect for self and others
- Inspire children to be excited by learning.
- Enable everyone to reach their full potential and embrace the future.

WE BELIEVE IN YOU, AND YOUR ABILITY TO SUCCEED

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

Reports, Policies & Websites

St. James' OFSTED Report

http://www.ofsted.gov.uk/inspection-reports/find-inspection-report/provider/ELS/101656:

St. James' School Results

Department of Education results prior to Academy conversion:

http://www.education.gov.uk/cgi-bin/schools/performance/school.pl?urn=137958

Department of Education results after Academy conversion:

• http://www.education.gov.uk/cgi-bin/schools/performance/school.pl?urn=137958

St. James' Policies

http://www.stjamesprimarypettswood.co.uk/information/policies

St. James' School Websites

· http://www.stjamesprimarypettswood.co.uk

Approved by order of the Board on 30 November 2017 and signed on its behalf by:

L Weeks

Head Teacher

M Hutchinson

Chair & Foundation Governor

STATEMENT OF REGULARITY, PROPRIETY AND COMPLIANCE

FOR THE YEAR ENDED 31 AUGUST 2017

As accounting officer of St. James' R.C. Primary School I have considered my responsibility to notify the Academy Trust Board and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with ESFA terms and conditions of funding, under the funding agreement in place between the Academy Trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2016.

I confirm that I and the Academy Trust's Board are able to identify any material irregular or improper use of funds by the Academy Trust, or material non-compliance with the terms and conditions of funding under the Academy Trust's funding agreement and the Academies Financial Handbook 2016.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Board and ESFA.

L Weeks

Accounting Officer

30 November 2017

STATEMENT OF TRUSTEES' RESPONSIBILITIES

FOR THE YEAR ENDED 31 AUGUST 2017

The trustees (who also act as governors for St. James' R.C. Primary School and are also the directors of St. James' R.C. Primary School for the purposes of company law) are responsible for preparing the Trustees' Report and the Financial Statements in accordance with the Annual Accounts Direction issued by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare Financial Statements for each financial year. Under company law the Trustees must not approve the Financial Statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period.

In preparing these Financial Statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the Financial Statements; and
- prepare the Financial Statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the Financial Statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring that grants received from ESFA/DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of Financial Statements may differ from legislation in other jurisdictions.

Approved by order of the Board on 30 November 2017 and signed on its behalf by:

Chair & Foundation Governor

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ST. JAMES' R.C. PRIMARY SCHOOL

Opinion

We have audited the Financial Statements of St. James' R.C. Primary School for the year ended 31 August 2017 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and the notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice), the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017 issued by the Education and Skills Funding Agency.

In our opinion the Financial Statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2017 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006; and
- have been prepared in accordance with the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the Financial Statements' section of our report. We are independent of the Academy Trust in accordance with the ethical requirements that are relevant to our audit of the Financial Statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the Financial Statements is not appropriate; or
- the Trustees have not disclosed in the Financial Statements any identified material uncertainties that may cast significant doubt about the Academy Trust's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the Financial Statements are authorised for issue.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ST. JAMES' R.C. PRIMARY SCHOOL (CONTINUED)

Other information

The other information comprises the information included in the annual report, other than the Financial Statements and our auditor's report thereon. The Trustees are responsible for the other information. Our opinion on the Financial Statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Financial Statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the Financial Statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Trustees' Report including the incorporated strategic report for the financial year for which the Financial Statements are prepared is consistent with the Financial Statements; and
- the Trustees' Report including the incorporated strategic report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Academy Trust and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report, including the incorporated strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the Financial Statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the Statement of Trustees' Responsibilities, the Trustees are responsible for the preparation of the Financial Statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of Financial Statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, the Trustees are responsible for assessing the Academy Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company, or have no realistic alternative but to do so.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ST. JAMES' R.C. PRIMARY SCHOOL (CONTINUED)

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

A further description of our responsibilities for the audit of the Financial Statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

David John Walsh FCCA (Senior Statutory Auditor)
For and on behalf of Baxter & Co
Statutory Auditor
Chartered Certified Accountants
Lynwood House
Crofton Road
Orpington
Kent BR6 8QE

Dated: 07 December 2017

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INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO ST. JAMES' R.C. PRIMARY SCHOOL AND THE EDUCATION AND SKILLS FUNDING AGENCY

In accordance with the terms of our engagement letter dated 3 May 2012 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2016 to 2017, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by St. James' R.C. Primary School during the period 1 September 2016 to 31 August 2017 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to St. James' R.C. Primary School and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the St. James' R.C. Primary School and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than St. James' R.C. Primary School and ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of St. James' R.C. Primary School's accounting officer and the reporting accountant

The Accounting Officer is responsible, under the requirements of St. James' R.C. Primary School's funding agreement with the Secretary of State for Education dated 1 April 2012 and the Academies Financial Handbook, extant from 1 September 2016, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance, and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2016 to 2017. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2016 to 31 August 2017 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Academies Accounts Direction 2016 to 2017 issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Academy Trust's income and expenditure.

The work undertaken to draw to our conclusion includes:

- Review of payments to staff;
- Review of payments to suppliers and other third parties;
- Review of grant and other income streams;
- Review of some key financial control procedures;
- Discussions with finance staff;
- Consideration of the record maintained by the Accounting Officer of the oversight they have exercised;
- Consideration of the programme of risk review and checking of financial controls implemented by the trust in order to comply with its obligations under 2.4.9 of the Academies Financial Handbook 2016, issued by the ESFA.

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO ST. JAMES' R.C. PRIMARY SCHOOL AND THE EDUCATION AND SKILLS FUNDING AGENCY (CONTINUED)

Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2016 to 31 August 2017 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Baxter & Co Independent Reporting Accountants Chartered Certified Accountants Lynwood House Crofton Road Orpington Kent BR6 8QE

Dated: 07 December 2017

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2017

	Notes	Unrestricted Funds £'000		ricted funds: Fixed asset £'000	Total 2017 £'000	Total 2016 £'000
Income and endowments from: Donations and capital grants Charitable activities:	3	-	17	41	58	28
- Funding for educational operations	4	-	991	-	991	1,012
Other trading activities	5		37 		112	127
Total income and endowments		75	1,045	41	1,161	1,167
Expenditure on:						
Raising funds Charitable activities:	6	72	2	-	74	78
- Educational operations	7		1,060	<u>41</u>	1,101	1,001
Total expenditure	6		1,062	<u>41</u>	1,175	1,079
Net income/(expenditure)		3	(17)	-	(14)	88
Other recognised gains and losses Actuarial gains/(losses) on defined						
benefit pension schemes	17		27		27	(99)
Net movement in funds		3	10	-	13	(11)
Reconciliation of funds						
Total funds brought forward		36	(52)	12	<u>(4)</u>	7
Total funds carried forward		39	(42)	12 	9	(4)

The comparative figures for 2016 are analysed according to fund on the next page of these financial statements.

STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2017

SUPPLEMENTARY NOTE: COMPARATIVE INFORMATION FOR THE YEAR ENDED 31 AUGUST 2016

		Unrestricted	Resti	ricted funds:	Total
		Funds	General	Fixed asset	2016
	Notes	£'000	£'000	£'000	£'000
Income and endowments from:					
Donations and capital grants	3	-	22	6	28
Charitable activities:	_				
- Funding for educational operations	4	-	1,012	-	1,012
Other trading activities	5	89 	38		127
Total income and endowments		89	1,072	6	1,167
Expenditure on:					
Raising funds	6	77	1	-	78
Charitable activities:					
- Educational operations	7		1,001	-	1,001
Total expenditure	6	77	1,002	-	1,079
Net income		12	70	6	88
Other recognised gains and losses					
Actuarial losses on defined benefit pension schemes	17	-	(99)		(99)
Net movement in funds		12	(29)	6	(11)
Reconciliation of funds					
Total funds brought forward		24	(23)	6	7
Total funds carried forward		36	(52)	12	(4)

BALANCE SHEET

AS AT 31 AUGUST 2017.

	Notes	2017 £'000	£'000	2016 £'000	£'000
Fixed assets					
Tangible assets	11		-		-
Current assets					
Debtors	12	11		20	
Cash at bank and in hand		<u> 295</u>		250	
		306		270	
Current liabilities					
Creditors: amounts falling due within one year	13	(107)		(80)	
Net current assets			199		190
Defined benefit pension liability	17		(190)		(194)
Total net assets			9		<u>(4)</u>
Funds of the Academy Trust:					
Restricted funds	15				
- Fixed asset funds			12		12
- Restricted income funds			148		142
- Pension reserve			(190)		(194)
Total restricted funds			(30)		(40)
Unrestricted income funds	15		39		36
Total funds			9		(4)

The Financial Statements set out on pages 20 to 40 were approved by the Board and authorised for issue on 30 November 2017 and are signed on its behalf by:

M Hutchingon

Chair & Foundation Governor

Company Number 07976516

ST. JAMES' R.C. PRIMARY SCHOOL STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 AUGUST 2017

		2017	,	2016	
	Notes	£'000	£'000	£'000	£'000
Cash flows from operating activities Net cash provided by (used in) operating activities	18		4		(5)
Cash flows from investing activities Capital grants from DfE and ESFA		41		6	
		-	<u>41</u>		6
Change in cash and cash equivalents in reporting period	n the		45		1
Cash and cash equivalents at 1 Septembe	r 2016		250		249
Cash and cash equivalents at 31 Augus	t 2017		295		250

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2017

1 Accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

1.1 Basis of preparation

The Financial Statements of the Academy Trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their Financial Statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2016 to 2017 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

St. James' R.C. Primary School meets the definition of a public benefit entity under FRS 102.

1.2 Going concern

The Trustees assess whether the use of going concern is appropriate, ie whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charitable company to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the Financial Statements and have concluded that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Academy Trust's ability to continue as a going concern. Thus they continue to adopt the going concern basis of accounting in preparing the Financial Statements.

1.3 Income

All incoming resources are recognised when the Academy Trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Grants receivable

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the statement of financial activities in the period for which it is receivable, and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

Sponsorship income

Sponsorship income provided to the Academy Trust which amounts to a donation is recognised in the statement of financial activities in the period in which it is receivable (where there are no performance-related conditions), where the receipt is probable and it can be measured reliably.

Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

1 Accounting policies

Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the Academy Trust has provided the goods or services.

Donated goods, facilities and services

Goods donated for resale are included at fair value, being the expected proceeds from sale less the expected costs of sale. If it is practical to assess the fair value at receipt, it is recognised in stock and 'Income from other trading activities'. Upon sale, the value of the stock is charged against 'Income from other trading activities' and the proceeds are recognised as 'Income from other trading activities'. Where it is impractical to fair value the items due to the volume of low value items they are not recognised in the accounts until they are sold. This income is recognised within 'Income from other trading activities'.

Donated fixed assets

Donated fixed assets are measured at fair value unless it is impractical to measure this reliably, in which case the cost of the item to the donor is used. The gain is recognised as income from donations and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the Academy Trust's accounting policies.

1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

All resources expended are inclusive of irrecoverable VAT.

Expenditure on raising funds

This includes all expenditure incurred by the Academy Trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Charitable activities

These are costs incurred on the Academy Trust's educational operations, including support costs and costs relating to the governance of the Academy Trust apportioned to charitable activities.

Governance costs

These include the costs attributable to the Academy Trust's compliance with constitutional and statutory requirements, including audit, strategic management, Trustees' meetings and reimbursed expenses.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

1 Accounting policies

1.5 Tangible fixed assets and depreciation

Assets costing £2,500 or more per item (or less if they form part of a larger purchase or project where the total cost exceeds £12,500) are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding that require the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Where tangible fixed assets have been acquired / funded by other income, the fixed asset fund is also credited. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of Financial Activities.

The land and buildings used by the Academy Trust are occupied under a licence to occupy agreement with the Diocesan Board. This does not transfer substantially all of the risks and rewards of ownership and hence no value is attributed to them within these financial statements.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

1.6 Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Academy Trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods of services it must provide.

1.7 Leasing and hire purchase commitments

Rentals payable under operating leases are charged against income on a straight line basis over the period of the lease.

1.8 Financial instruments

The Academy Trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Academy Trust and their measurement basis are as follows.

Financial assets

Trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities

Trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost. Taxation and social security are not included in the financial instruments disclosure definition.

Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

1 Accounting policies

1.9 Taxation

The Academy Trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Academy Trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by chapter 3 part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

1.10 Pensions benefits

Retirement benefits to employees of the Academy Trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes and the assets are held separately from those of the Academy Trust.

Teachers' Pension Scheme

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the Academy Trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. As stated in note 17, the TPS is a multi-employer scheme and there is insufficient information available to use defined benefit accounting. The TPS is therefore treated as a defined contribution scheme for accounting purposes and the contributions are recognised in the period to which they relate.

Local Government Pension Scheme

The LGPS is a funded scheme and the assets are held separately from those of the Academy Trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each Balance Sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of Financial Activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses. Actuarial gains and losses are recognised immediately in other recognised gains and losses.

1.11 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy Trust at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Education and Skills Funding Agency/Department for Education.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

2 Critical accounting estimates and areas of judgement

Accounting estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

The Academy Trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 17, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2016 has been used by the actuary in valuing the pensions liability at 31 August 2017. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

Critical areas of judgement

In preparing these Financial Statements, the Trustees have not needed to exercise any subjective judgements that would be critical to the Academy Trust's Financial Statements.

3 Donations and capital grants

	Unrestricted funds £'000	Restricted funds £'000	Total 2017 £'000	Total 2016 £'000
Private sponsorship	-	-	-	3
Capital grants	-	41	41	6
Other donations	-	17	17	19
	-	58	58	28

ST. JAMES' R.C. PRIMARY SCHOOL

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

4	Funding for the Academy Trust's ed	ducationa	al operations			
			Unrestricted funds £'000	Restricted funds £'000	Total 2017 £'000	Total 2016 £'000
	DfE / ESFA grants					
	General annual grant (GAG)		-	885	885	901
	Other DfE / ESFA grants		-	61	61	61
				946	946	962
	•					
	Other government grants		·			
	Local authority grants		-	19	19	22
	Other funds					
	Other incoming resources		-	26	26	28
	· ·	•		-		-
	Total funding		_	991	991	1,012
•						
5	Other trading activities					
•	Other trading activities		Unrestricted	Restricted	Total	Total
			funds	funds	2017	2016
			£'000	£'000	£'000	£'000
	Hire of facilities		1	_	1	_
	Catering income		-	32	32	38
	Other		74	5	79	89
			75	37	112	127
						
6	Expenditure					
		Staff	Premises	Other	Total	Total
		costs	& occupancy costs	costs	2017	2016
*•		£'000	£'000	£'000	£'000	£'000
	Expenditure on raising funds Academy's educational operations	66	-	8	74	78
	- Direct costs	633	-	92	725	710
	- Allocated support costs	160	103	113	376	291
		859	103	213	1,175	1,079

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

	2016 £'000 5 6 1 3 2016 £'000 710 291
Fees payable to auditor for: - Audit - Other services Operating lease rentals 5 7	5 6 1 3 2016 £'000
- Audit 5 - Other services 7 Operating lease rentals 2	6 1 3 2016 £'000 710
- Other services 7 Operating lease rentals 2	1 3 2016 £'000
· · · · · · · · · · · · · · · · · · ·	3 2016 £'000 710
Net interest on defined benefit pension liability 3	2016 £'000 710
	£'000 710
7 Charitable activities	£'000 710
- ₹ · ·	710
All from restricted funds:	
Direct costs - educational operations 725	
Support costs - educational operations 376	
1,101	1,001
Total -	Total
2017	2016
£ 000°3	£'000
Analysis of support costs	
Support staff costs 160	127
Technology costs 5	4
Premises and occupancy costs 103	50
Other support costs 78	71
Governance costs 30	
<u>376</u>	291
8 Staff costs	
2017	2016
£ 0000 £	£'000
Wages and salaries 641	636
Social security costs 51	46
Operating costs of defined benefit pension schemes 130	79 ———
Staff costs 822	761
Supply staff costs 37	14
Other staff costs	1
Total staff expenditure 859	776

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

8 Staff costs

Staff numbers

The average number of persons employed by the Academy Trust during the year	was as follows:	
	2017	2016
	Number	Number
Teachers	11	9
Administration and support	30	35
Management	2	2
·	43	46
The number of persons employed, expressed as a full time equivalent, was as fol		
	2017	2016
	Number	Number
Teachers	10	7.
Administration and support	14	13
Management	1	1
		
	25	21

Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2017 Number	2016 Number
£70,001 - £80,000	1	1

Key management personnel

The key management personnel of the Academy Trust comprise the Trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions) received by key management personnel for their services to the Academy Trust was £365,672 (2016: £326,170).

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

9 Trustees' remuneration and expenses

One or more of the Trustees has been paid remuneration or has received other benefits from an employment with the Academy Trust. The Head Teacher and other Staff Trustees only receive remuneration in respect of services they provide undertaking the roles of Head Teacher and staff members under their contracts of employment, and not in respect of their services as Trustees.

The value of Trustees' remuneration and other benefits was as follows:

L Weeks (Head Teacher from 01 September 2017):

- Remuneration £50,000 £55,000 (2016: £50,000 £55,000)
- Employer's pension contributions £5,000 £10,000 (2016: £5,000 £10,000)

A Bosher (Head Teacher to 31 August 2017):

- Remuneration £70,000 £75,000 (2016: £75,000 £80,000)
- Employer's pension contributions £10.000 £15.000 (2016: £10.000 £15.000)

E Atkinson (Staff Trustee):

- Remuneration £40,000 £45,000 (2016: £35,000 £40,000)
- Employer's pension contributions £5,000 £10,000 (2016: £5,000 £10,000)

R Jasper (Staff Trustee):

- Remuneration £5,000 £10,000 (2016: not applicable)
- Employer's pension contributions £0 £5,000 (2016: not applicable)

During the year, travel and subsistence payments totalling £nil (2016: £236) were reimbursed or paid directly to 0 Trustees (2016: 1 Trustee).

Other related party transactions involving the Trustees are set out within the related parties note.

10 Trustees and officers insurance

In accordance with normal commercial practice, the Academy Trust has purchased insurance to protect Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on Academy Trust business. The insurance provides cover up to £2,000,000 on any one claim and the cost for the year ended 31 August 2017 was £151 (2016: £123). The cost of this insurance is included in the total insurance cost. The Academy Trust also purchased professional indemnity insurance specifically for the Head Teacher in the current year to cover work undertaken on behalf of Ofsted. The insurance cover provides cover up to £1,000,000 and the cost for the year ended 31 August 2017 was £229 (2016: £200). The cost of this insurance is included in the total insurance cost.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

11	Tangible fixed assets		
			Total
	0(1	E'000
	Cost		
	At 1 September 2016 and		
	31 August 2017		-
	Depreciation	•	
	At 1 September 2016 and		
	31 August 2017		_
	Net book value		
	At 31 August 2017		-
	At 31 August 2016		
	71. 01 7 lagust 2010		

The Academy occupies the Land & Buildings under the terms of a licence to occupy that does not confer substantially all of the risks and rewards of ownership. The land and buildings are owned by Southwark Diocese (the landlord). The landlord and the Academy Trust have entered into a supplemental agreement with the Secretary of State for Education which grants the Academy Trust the right to occupy the land and buildings, subject inter-alia to the landlord's ability to give two year's notice of termination of the agreement.

The Trustees of the Academy Trust have considered carefully the requirements of and guidance notes within the Academies Accounts Direction 2016 to 2017 issued by the ESFA. They have concluded, taking into account the rights and obligations placed upon the Academy Trust by the supplemental agreement, that the substance of the arrangement is not materially different to its legal form. Accordingly they have concluded that it would be misleading to recognise the Academy's right to occupy its buildings as a fixed asset on its balance sheet.

Playing Fields are occupied on the basis of a 125 year lease with the London Borough of Bromley. The Trustees of the Academy Trust do not consider that this has a material value, bearing in mind the legal restrictions that exist as to permissible use of the land.

12	Debtors	2017 £'000	2016 £'000
	VAT recoverable	-	9
	Other debtors	11	11
		11	20
13	Creditors: amounts falling due within one year	2017 £'000	2016 £'000
	Other taxation and social security	13	13
	Other creditors	13	11
	Accruals and deferred income	81	56
		107	80
			

ST. JAMES' R.C. PRIMARY SCHOOL NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

14	Deferred income	2017 £'000	2016 £'000
	Deferred income is included within:		
	Creditors due within one year	22	21
	Deferred income at 1 September 2016	21	32
	Released from previous years	(21)	(32)
	Amounts deferred in the year	22	21
	Deferred income at 31 August 2017	22	21

Deferred income relates to Universal Infant Free School Meal grant for 2017/18 of £22k (2016: £21k).

15 Funds

	Balance at 1 September 2016 £'000	Income £'000	Expenditure £'000	Gains, losses and transfers £'000	Balance at 31 August 2017 £'000
Restricted general funds					
General Annual Grant	82	885	(882)	-	85
Other DfE / ESFA grants	4	46	`(46)	4	4
Pupil premium	-	15	(15)	-	-
Other government grants	-	19	(19)	-	-
Other restricted funds	56	80	(77)		59
Funds excluding pensions	142	1,045	(1,039)	_	148
Pension reserve	(194)	-	(23)		(190)
	(52)	1,045	(1,062)	27	(42)
Restricted fixed asset funds					
DfE / ESFA capital grants		<u>41</u>	<u>(41)</u>	_	12
Total restricted funds	(40)	1,086	(1,103)	27	(30)
Unrestricted funds					
General funds	<u>36</u>		(72)	-	<u>39</u>
Total funds	(4)	1,161	(1,175)	27	9
Total fullus			(1,173)	<u> </u>	

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

15 Funds

The specific purposes for which the funds are to be applied are as follows:

The General Annual Grant fund is to be used for the general operation of the academy.

The Other DfE/ESFA fund and Other Government Grant fund represents the unspent balance of grants received during the period for specific purposes.

The Other Restricted Funds represent general funds which remain unspent, but are earmarked for particular purposes.

The DfE/ESFA Capital Grant Fund represents unspent capital income at the period end and is set aside to fund future capital purchases.

Unrestricted General Funds represent balances held at the period end that can be applied at the discretion of the Governors, to support any of the Academy's charitable purposes.

Movements in funds - previous year

	Balance at 1 September 2015 £'000	Income £'000	Expenditure £'000	Gains, losses and transfers £'000	Balance at 31 August 2016 £'000
Restricted general funds					
General Annual Grant	50	901	(869)	-	82
Other DfE / ESFA grants	4	45	(45)	-	4
Other government grants	-	22	(22)	-	-
Pupil premium	-	16	(16)	-	-
Other restricted funds	<u>13</u>		(45)		56
Funds excluding pensions	67	1,072	(997)	-	142
Pension reserve	(90)		(5)	(99)	(194)
	(23)	1,072	(1,002) ———	(99)	(52)
Restricted fixed asset funds					
DfE / ESFA capital grants	6	6	-	-	12
Total restricted funds	(17)	1,078	(1,002)	(99)	(40)
Unrestricted funds General funds	24	89 	(77)	-	36
Total funds	7	1,167	(1,079)	(99)	(4)

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NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

16	Analysis of net assets between funds				
		Unrestricted	Rest	tricted funds:	Total
		Funds	General	Fixed asset	2017
		£'000	£'000	£'000	£'000
	Fund balances at 31 August 2017 are represented by:				
	Current assets	39	255	12	306
	Creditors falling due within one year	-	(107)	-	(107)
	Defined benefit pension liability		(190)	-	(190)
	,		(100)		
		39	(42)	12	9
		Unrestricted	Past	tricted funds:	Total
		Funds	General	Fixed asset	2016
		£'000	£'000	£'000	£'000
	Fund balances at 31 August 2016 are represented by:	2 000	£ 000	2 000	2.000
	Current assets	36	222	12	270
	Creditors falling due within one year	-	(80)	-	(80)
	Defined benefit pension liability	•	(194)	-	(194)
			<u>`</u> '		<u> </u>
		36	(52)	12	(4)

17 Pensions and similar obligations

The Academy Trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by the London Borough of Bromley. Both are multi-employer defined benefit schemes.

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest actuarial valuation of the TPS related to the period ended 31 March 2012, and that of the LGPS related to the period ended 31 March 2016.

Contributions amounting to £13k (2016: £11k) were payable to the schemes at 31 August 2017 and are included within creditors.

Teachers' Pension Scheme

Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pensions Regulations (2010) and, from 1 April 2014, by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies and, from 1 January 2007, automatic for teachers in part-time employment following appointment or a change of contract, although they are able to opt out.

The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis - these contributions along with those made by employers are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

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ST. JAMES' R.C. PRIMARY SCHOOL

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

17 Pensions and similar obligations

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2012 and in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014. The valuation report was published by the Department for Education on 9 June 2014.

The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 16.48% of pensionable pay (including a 0.08% employer administration charge (currently 14.1%)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £191,500 million, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £176,600 million giving a notional past service deficit of £14,900 million
- an employer cost cap of 10.9% of pensionable pay will be applied to future valuations
- the assumed real rate of return is 3.0% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.75%. The assumed nominal rate of return is 5.06%

During the previous year the employer contribution rate was 14.1%. The TPS valuation for 2012 determined an employer rate of 16.4%, which was payable from September 2015. The next valuation of the TPS is currently underway based on April 2016 data, whereupon the employer contribution rate is expected to be reassessed and will be payable from 1 April 2019.

The employer's pension costs paid to the TPS in the period amounted to £63k (2016: £78k).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in FRS 102, the TPS is a multi-employer pension scheme. The trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The trust has set out above the information available on the scheme.

Local Government Pension Scheme

The LGPS is a funded defined-benefit pension scheme, with the assets held in separate trustee-administered funds. The total contributions are as noted below. The agreed contribution rates for future years are 24.3% for employers and a range from 5.5% to 6.5% for employees.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

Total contributions made	2017 £'000	2016 £'000
Employer's contributions Employees' contributions	47 10	31 7
Total contributions	57	38

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

7 Pensions and similar obligations

Principal actuarial assumptions	2017 %	2016 %
Rate of increases in salaries	3.70	3.40
Rate of increase for pensions in payment	2.20	2.00
Discount rate	2.50	2.20
Rate of CPI inflation	2.20	1.90

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2017 Years	Years
Retiring today		
- Males	23.3	23.2
- Females	26.0	25.6
Retiring in 20 years		
- Males	25.9	25.5
- Females	28.3	28.5

Sensitivity Analysis

Scheme liabilities have been valued at £581k (2016: £460k). The measurement of these liabilities would change in the event that key assumptions underlying their valuation changed.

If the discount rate were to increase by 0.1%, liabilities would be measured at £568k (2016: £449k)

If the salary rate were to increase by 0.1%, liabilities would be measured at £585k (2016: £472k)

If the life expectancy were to increase by a year, liabilities would be measured at £591k (2016: £468k)

The Academy Trust's share of the assets in the scheme	2017 Fair value £'000	2016 Fair value £'000
Equities	299	199
Other Bonds	55	41
Cash / Liquidity	5	2
Other assets	32	24
Total market value of assets	391	266
Actual return on scheme assets - gain/(loss)	53	48

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

Pensions and similar obligations		
Amounts recognised in the statement of financial activities	2017	2016
	£.000	£'000
Current service cost	67	33
Interest income	(6)	(8
Interest cost	9	11
Total operating charge	70	36
		
Changes in the present value of defined benefit obligations	2017	2016
	£'000	£'000
Obligations at 1 September 2016	460	270
Current service cost	66	32
Interest cost	9	11
Employee contributions	10	7
Actuarial loss	36	140
At 31 August 2017	 581	460
·		
Changes in the fair value of the Academy Trust's share of scheme ass		
	2017	2016
	£'000	£'000
Assets at 1 September 2016	266	180
Interest income	5	7
Actuarial gain	63	41
Employer contributions	47	31
Employee contributions		7
At 24 August 2017	391	266
At 31 August 2017		
At 31 August 2017		
Total pension scheme liabilities / obligations	(581)	
	(581) 391	(460) 266

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

Reconciliation of net income/(expenditure) to net cash flows from o	· -	-	
	2017	2016	
	£'000	£'000	
Net (expenditure)/income for the reporting period	(14)	88	
Adjusted for:			
Capital grants from DfE/ESFA and other capital income	(41)	(6)	
Defined benefit pension costs less contributions payable	20	2	
Defined benefit pension net finance cost	. 3	3	
Decrease/(increase) in debtors	9	(7)	
Increase/(decrease) in creditors	27	(85)	
Net cash provided by operating activities	4	(5)	

19 Commitments under operating leases

At 31 August 2017 the total future minimum lease payments under non-cancellable operating leases were as follows:

	2017 £'000	2016 £'000
Amounts due within one year	1	1
Amounts due in two and five years	1	3
	2	4

20 Related party transactions

Owing to the nature of the Academy Trust's operations and the composition of the Board being drawn from local public and private sector organisations, transactions may take place with organisations in which the Academy Trust has an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the Academy Trust's financial regulations and normal procurement procedures. The following related party transaction took place in the period of account.

No related party transactions took place during the year.

In entering into these transactions, the Academy Trust has complied with the requirements of the Academies Financial Handbook 2016.

21 Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he or she is a member, or within one year after he or she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he or she ceases to be a member.