

LIQ03

Notice of progress report in voluntary winding up



Companies House

For further information, please
refer to our guidance at
www.gov.uk/companieshouse

1 Company details

Company number 0 7 9 7 5 4 0 1

Company name in full Lend Fair Ltd

→ Filling in this form

Please complete in typescript or in
bold black capitals.

2 Liquidator's name

Full forename(s) Michael Colin John

Surname Sanders

3 Liquidator's address

Building name/number 6th Floor

Street 2 London Wall Place

Post town London

County/Region

Postcode E C 2 Y 5 A U

Country

4 Liquidator's name ①

Full forename(s) Georgina Marie

Surname Eason

① Other liquidator

Use this section to tell us about
another liquidator.

5 Liquidator's address ②

Building name/number 6th Floor

Street 2 London Wall Place

Post town London

County/Region

Postcode E C 2 Y 5 A U

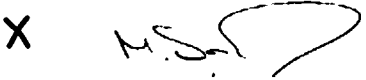
Country

② Other liquidator

Use this section to tell us about
another liquidator.

LIQ03

Notice of progress report in voluntary winding up

6	Period of progress report															
From date	^d	3	^d	1	^m	0	^m	3	^y	2	^y	0	^y	2	^y	2
To date	^d	3	^d	0	^m	0	^m	3	^y	2	^y	0	^y	2	^y	3
7	Progress report															
	<input checked="" type="checkbox"/> The progress report is attached															
8	Sign and date															
Liquidator's signature	<div>Signature</div> <div>  </div>															
Signature date	^d	3	^d	0	^m	0	^m	5	^y	2	^y	0	^y	2	^y	3

**Presenter information**

You do not have to give any contact information, but if you do it will help Companies House if there is a query on the form. The contact information you give will be visible to searchers of the public record.

Contact name **Angus Gillies**

Company name **Macintyre Hudson LLP**

Address **6th Floor**

2 London Wall Place

Post town **London**

County/Region

Postcode

E C 2 Y 5 A U

Country

DX

Telephone

0207 429 4100

**Checklist**

We may return forms completed incorrectly or with information missing.

Please make sure you have remembered the following:

- ☐ The company name and number match the information held on the public Register.
- ☐ You have attached the required documents.
- ☐ You have signed the form.

**Important information**

All information on this form will appear on the public record.

**Where to send**

You may return this form to any Companies House address, however for expediency we advise you to return it to the address below:

The Registrar of Companies, Companies House,
Crown Way, Cardiff, Wales, CF14 3UZ.
DX 33050 Cardiff.

**Further information**

For further information please see the guidance notes on the website at www.gov.uk/companieshouse or email enquiries@companieshouse.gov.uk

This form is available in an alternative format. Please visit the forms page on the website at www.gov.uk/companieshouse



Lend Fair Ltd
("the Company")
In Creditors' Voluntary Liquidation

**JOINT LIQUIDATORS' PROGRESS REPORT
TO CREDITORS AND MEMBERS**

For the period
31 March 2022 to 30 March 2023
("the Reporting Period")



mha

An independent member of

bakertilly
INTERNATIONAL



1. EXECUTIVE SUMMARY

This report should be read in conjunction with the Joint Liquidators' previous progress and fee reports.

As previously stated in the 2022 Progress Report, the Company was placed into a Creditors' Voluntary Liquidation on 31 March 2021 and Georgina Eason were appointed as Joint Liquidators the same day.

As previously reported, the mainly asset realisations anticipated in the Liquidation were anticipated in respect of the Consumer Debtor Ledger, assigned to International Debt Recovery Limited ("IDR"). The level of consideration was consideration payable by IDR is determined by the level of collections IDR is able to make and I am currently reviewing this matter.

I am currently reviewing whether any further asset realisations can be made in this matter. At present it is not anticipate that a dividend will be paid to any class of creditor.

A summary of the current positions are detailed below.

Asset (£)	Estimated to realise as per Director's Statement of Affairs (£)	Realisations in the Liquidation (£)
Bank Interest Gross	0.77	1.09
Cash at Bank	-	6,377.62
Computer Equipment	Uncertain	Nil
Consumer Debtor Ledger	95,000.00	Nil
Debtors	-	4,948.54
Investments	Nil	Nil
Plant & Machinery	Uncertain	Nil
TOTAL	0.77	11,327.25

Expense	Total Expenses incurred in the Reporting Period (£)	Total Expense paid in the Reporting Period (£)
Agent fees	-	363.48
IT Fees	-	1,290.00
Preparation of Statement of Affairs	-	4,000.00
Statutory Advertising	-	267.60
Office Holders Fees	1,500	1,500
Office Holders Expenses	1,320.42	1,320.42
Storage Costs	330.51	330.51
TOTAL	3,150.93	9,072.01

Dividends	Distribution/ dividend paid to date (£)
Secured creditors	N/A
Preferential Creditors	Nil
Unsecured creditors	Nil



2. STATUTORY INFORMATION

Company name:	Lend Fair Ltd (formerly trading as "Lendfair")
Registered office:	C/o MHA MacIntyre Hudson 6th Floor 2 London Wall Place London EC2Y 5AU
Former registered office:	Suite 1 Centurion House 13 Barrows Road Harlow CM19 5FN
Registered number:	07975401
Joint Liquidators' names:	Michael Colin John Sanders and Georgina Marie Eason
Joint Liquidators' address:	6th Floor, 2 London Wall Place, London, EC2Y 5AU
Joint Liquidators' date of appointment:	31 March 2021
Actions of Joint Liquidators'	Any act required or authorised under any enactment to be done by a Liquidator may be done by either or both of the Liquidators acting jointly or alone.

3. LIQUIDATORS' ACTIONS SINCE LAST REPORT

During the Reporting Period, I have spent time corresponding with creditors in respect of their claims and the position of the Liquidation, the Financial Ombudsman Service ("the FOS") regarding the complaints received from borrowers and their decisions to uphold or reject these complaints, and the Financial Conduct Authority ("the FCA").

I have also spent time corresponding with International Debt Recovery Limited ("IDR") with respect to agreeing the level of consideration payable in relation to the assignment of the Consumer Debtor Ledger. As previously stated, the realisations from the assignment are determined by the level of collections IDR is able to make, being either the higher amount of either £25k or 50 percent of recoveries of the outstanding loans.

I am currently reviewing whether any further asset realisations can be made in this matter. At present it is not anticipated that a dividend will be paid to any class of creditor. Nonetheless, the position will be confirmed once all matters are finalised.

There is certain work that I am required by the insolvency legislation to undertake in connection with the liquidation that provides no financial benefit for the creditors. A description of the routine work undertaken since the commencement of the Liquidation is contained in Appendix 1

4. RECEIPTS AND PAYMENTS

My Receipts & Payments Account for the period from 31 March 2022 to 30 March 2023 is attached at Appendix 2. All amounts are shown net of VAT. I have reconciled the account against the financial records that I am required to maintain.



The balance of funds are held in an interest bearing estate bank account.

5. ASSETS AND RECEIPTS

Bank Interest Gross

During the Reporting Period, bank interest of £0.77 has been received in respect of the funds held in the estate bank account.

6. PAYMENTS

Office Holders Expenses

£1,500 has been paid to MHA in this reporting period with respect to Office Holders Expenses.

Office Holders Fees

£1,320.42 has been paid to MHA in this reporting period with respect to Office Holders Fees.

Storage Costs

£330.51 was paid to Total Data Management in this reporting period with respect to storing our boxes and records for the Company.

7. LIABILITIES

Secured Creditors

An examination of the Company's mortgage register held by the Registrar of Companies, showed that the Company has no current charges over its assets.

The legislation requires that if the Company has created a floating charge after 15 September 2003, a prescribed part of the Company's net property (i.e. the money that would otherwise be available to the charge holder) should be ring-fenced for distribution to unsecured creditors.

In this case there were no creditors secured by a floating charge such that the prescribed part provisions do not apply.

Preferential Creditors

The statement of affairs did not include any anticipated claims in respect of ordinary preferential creditors relating to employees.

The statement of affairs anticipated claims of £1,399.97 in respect of secondary preferential creditors relating to HMRC's claim. No claim from HMRC has been received in this respect.

Crown Creditors

The statement of affairs included £285.71 owed to HMRC in respect of their non-preferential claim. HMRC is yet to provide us with their claim and it is anticipated that this will be received in due course.

Non-preferential unsecured Creditors

The statement of affairs included 13 non-preferential unsecured creditors with an estimated total liability of £922,164.41. I have received claims from 7 creditors at a total of £932,917.19. I have not received claims from 12 creditors with original estimated claims in the statement of affairs of £5,128.86. Claims are still being received in this respect and further claims are anticipated from borrowers who have been awarded a decision by the FOS.



8. DIVIDEND PROSPECTS

Based on the current information, it is unlikely that insufficient funds will be realised in order to for a distribution to be declared to any class of creditor. I will write to creditors separately if sufficient funds are available to declare a dividend.

9. PRE-APPOINTMENT REMUNERATION

The creditors previously authorised the payment of a fee of £4,000 plus VAT for my assistance with preparing the statement of affairs and arranging the deemed consent procedure for creditors to appoint a liquidator

The fee for preparing the statement of affairs and arranging the deemed consent procedure for creditors to appoint a liquidator was paid from first realisations on appointment and is shown in the enclosed receipts and payments account.

10. LIQUIDATORS' REMUNERATION

My remuneration was approved on a time cost basis based on a fees estimate of £101,109.50. The fees estimate acts as a cap and I cannot draw remuneration in excess of that estimate without first seeking approval from the creditors.

My total time costs to 30 March 2022 amount to £85,518.17, representing 229.04 hours of work at a blended charge out rate of £373.38 per hour, of which £19,383.50, representing 56.40 hours of work, was charged in the period since 31 March 2022, at a blended charge out rate of £343.68 per hour.

I have not been able to draw any remuneration in this matter.

A detailed schedule of my time costs incurred to date and since 30 March 2022 is attached as Appendix 3.

Further information about creditors' rights can be obtained by visiting the creditors' information micro-site published by the Association of Business Recovery Professionals (R3) at <http://www.creditorinsolvencyguide.co.uk/>. Details about how an office holder's fees may be approved for each case type are available in a series of Guidance Notes issued with Statement of Insolvency Practice 9, and they can be accessed at <https://www.macintyreHUDSON.co.uk/?/guides-to-fees>. There are different versions of these Guidance Notes, and in this case please refer to the most recent version. Please note that we have also provided further information about an office holder's remuneration and expenses in our practice fee recovery sheet, which is also available at <https://www.macintyreHUDSON.co.uk/?/guides-to-fees>

11. LIQUIDATORS' EXPENSES

Expenses are any payments from the estate which are neither an office holder's remuneration nor a distribution to a creditor or a member. Expenses also includes disbursements. Disbursements are payments which are first met by the office holder and then reimbursed to the office holder from the estate. Expenses are split into:

- category 1 expenses, which are payments to persons providing the service to which the expense relates who are not an associate of the office holder; and
- category 2 expenses, which are payments to associates or which have an element of shared costs. Before being paid category 2 expenses require approval in the same manner as an office holder's remuneration.

I have incurred total expenses of £110.00 during the Reporting Period, which I am yet to draw.

I have incurred the following expenses in the period since the commencement of the Liquidation:



Type of expense	Amount incurred in the reporting period (£)	Amount paid in the reporting period (£)	Amount incurred but not yet paid in the reporting period (£)
Statutory Advertising	267.60	267.60	-
Insolvency bonding	625.00	-	625.00
QBE Bonding	110.00	110.00	-
IT Fees	1,935.00	1,290.00	645.00
Storage Costs	565.42	-	565.42
TOTAL	3,503.02	1,667.60	1,835.42

Details of the category 1 expenses that I have paid during the Reporting Period are included in the receipts and payments account attached. No category 2 expenses were paid or incurred during the Reporting Period.

I have used the following professional advisors in the reporting period:

Professional Advisor	Nature of Work	Basis of Fees
Axia Valuation Services Ltd ("Axia")	Valuer/Auctioneer	Percentage of realised assets
Hewitsons LLP ("Hewitsons")	Solicitors	Time costs

The choice of professionals used was based on my perception of their experience and ability to perform this type of work, the complexity and nature of the assignment and the basis of my fee arrangement with them. I also confirmed that they hold appropriate regulatory authorisations. I have reviewed the fees they have charged and am satisfied that they are reasonable in the circumstances of this case.

Axia

Axia was instructed to carry out an initial valuation of the Company's physical assets on a percentage of realisation basis. Given the low initial value of the physical assets, it was concluded that the costs of realising the physical assets would be greater than any likely potential realisations made. In this respect, no payments have been made to Axia and no payments are anticipated.

Hewitsons

Hewitsons were engaged to advise with various matters concerning the Company's FCA registration, the Regulated Activities of the Company's business, advising on various proposed methods to realise the Company's Consumer Debtor Ledger and in respect of the necessary assignment of the Consumer Debtor Ledger.

12. FURTHER INFORMATION

An unsecured creditor may, with the permission of the Court, or with the concurrence of 5% in value of the unsecured creditors (including the creditor in question), request further details of the Joint Liquidators' remuneration and expenses within 21 days of their receipt of this report. Any secured creditor may request the same details in the same time limit.

An unsecured creditor may, with the permission of the Court, or with the concurrence of 10% in value of the unsecured creditors (including the creditor in question), apply to Court to challenge the amount of remuneration charged by the Joint Liquidators as being excessive, and/or the basis of the Joint Liquidators' remuneration, and/or the amount of the expenses incurred as being excessive, within 8 weeks of their receipt of this report. Any secured creditor may make a similar application to court within the same time limit.



To comply with the Provision of Services Regulations, some general information about MHA can be found at <https://www.mha.co.uk/terms-and-conditions>.

MHA uses personal information in order to fulfil the legal obligations of our Insolvency Practitioners under the Insolvency Act and other relevant legislation, and also to fulfil the legitimate interests of keeping creditors and others informed about the insolvency proceedings. You can find more information on how MHA uses your personal information on our website at <https://www.mha.co.uk/privacy-policy>.

13. SUMMARY

The Liquidation will remain open for the following reasons:

- The consideration payable in connection to the assignment of the Consumer Debtor Ledger has been agreed and finalised.
- I have finalised reviewing whether any further asset realisations can be made in the Liquidation.

At current, it is difficult to provide an estimated time frame regarding how long it will take to resolve these matters in order to finalise matters to conclude the Liquidation and close our files.

If creditors have any queries regarding the conduct of the Liquidation, or if they want hard copies of any of the documents made available on-line, they should contact Angus Gillies by email at Angus.Gillies@mhllp.co.uk or by phone on 0207 429 4100.

A handwritten signature in black ink, appearing to read 'M. Sanders', is positioned above the printed name.

Michael Colin John Sanders
JOINT LIQUIDATOR
AUTHORISED TO ACT IN THE UK BY THE
INSOLVENCY PRACTITIONERS ASSOCIATION



Appendix 1

Details of work undertaken during the Liquidation

Work undertaken

1. Administration

This represents the work involved in the routine administrative functions of the case by the office holder and their staff, together with the control and supervision of the work done on the case by the office holder and their managers. It does not give direct financial benefit to the creditors, but has to be undertaken by the office holder to meet their requirements under the insolvency legislation and the Statements of Insolvency Practice, which set out required practice that office holders must follow.

- Case planning - devising an appropriate strategy for dealing with the case and giving instructions to the staff to undertake the work on the case.
- Setting up electronic case files.
- Setting up the case on the practice's electronic case management system and entering data.
- Issuing the statutory notifications to creditors and other required on appointment as office holder, including gazetting the office holder's appointment.
- Obtaining a specific penalty bond.
- Convening a decision procedure to seek a decision from creditors to approve the officeholders' remuneration.
- Supervising the work of advisors instructed on the case to assist in dealing with pension schemes; obtaining reports and updates from them on the work done; and checking the adequacy of the work done.
- Dealing with all routine correspondence and emails relating to the case.
- Opening, maintaining and managing the office holder's estate bank account.
- Creating, maintaining and managing the office holder's cashbook.
- Undertaking regular bank reconciliations of the bank account containing estate funds.
- Reviewing the adequacy of the specific penalty bond on a quarterly basis.
- Undertaking periodic reviews of the progress of the case.
- Overseeing and controlling the work done on the case by case administrators.
- Preparing, reviewing and issuing annual progress reports to creditors and members.
- Filing returns at Companies House.

2. Realisation of assets:

- Reviewing whether suitable insurance over assets is required.
- Corresponding with debtors and attempting to collect outstanding book debts.
- Supervising the work of advisors instructed on the case to assist in dealing with the collection of book debts; obtaining reports and updates from them on the work done; and checking the adequacy of the work done.
- Liaising with the bank regarding the closure of the account.
- Instructing agents to value known assets.
- Liaising with agents to realise known assets.
- Instructing solicitors to assist in the realisation of assets.

3. Creditors

Employees - The office holder needs to deal with the ex-employees in order to ensure that their claims are processed appropriately by the Redundancy Payments Office (RPO). The office holder is required to undertake this work as part of their statutory functions.)

Claims of creditors - the office holder needs to maintain up to date records of the names and addresses of creditors, together with the amounts of their claims as part of the management of the case, and to ensure that notices and reports can be issued to the creditors. The office holder also needs to deal with correspondence and queries received from creditors regarding



their claims and dividend prospects as they are received. The office holder is required to undertake this work as part of his statutory functions.

Dividends - the office holder has to undertake certain statutory formalities in order to enable him to pay a dividend to creditors. This includes writing to all creditors who have not lodged proofs of debt and reviewing the claims and supporting documentation lodged by creditors in order to formally agree their claims, which may involve requesting additional information and documentation from the creditors.)

- Obtaining information from the case records about employee claims.
- Completing documentation for submission to the Redundancy Payments Office.
- Corresponding with employees regarding their claims.
- Supervising the work of advisors instructed on the case to assist in dealing with employee claims; obtaining reports and updates from them on the work done; and checking the adequacy of the work done.
- Liaising with the Redundancy Payments Office regarding employee claims.
- Dealing with creditor correspondence, emails and telephone conversations regarding their claims.
- Maintaining up to date creditor information on the case management system.
- Issuing a notice of intended dividend and placing an appropriate gazette notice.
- Reviewing proofs of debt received from creditors, adjudicating on them and formally admitting them for the payment of a dividend.
- Requesting additional information from creditors in support of their proofs of debt in order to adjudicate on their claims.
- Calculating and paying a dividend to creditors, and issuing the notice of declaration of dividend.
- Paying tax deducted from the dividends paid to employees.

4. Investigations:

- Recovering the books and records for the case.
- Listing the books and records recovered.
- Submitting an online return on the conduct of the directors as required by the Company Directors Disqualification Act.
- Conducting an initial investigation with a view to identifying potential asset recoveries by seeking and obtaining information from relevant third parties, such as the bank, accountants, solicitors, etc.
- Reviewing books and records to identify any transactions or actions the office holder may take against a third party in order to recover funds for the benefit of creditors



Appendix 2

Joint Liquidators' Summary of Receipts & Payments Account

**Lend Fair Ltd (formerly trading as "Lendfair")
(In Liquidation)**

Joint Liquidators' Summary of Receipts & Payments

Statement of Affairs £	From 31/03/2022 To 30/03/2023 £	From 31/03/2021 To 30/03/2023 £
	ASSET REALISATIONS	
	Bank Interest Gross	0.77
		1.09
1,145.00	Cash at Bank	NIL
		6,377.62
Uncertain	Computer Equipment	NIL
		NIL
95,000.00	Consumer Debtor Ledger	NIL
		4,948.54
	Debtors	NIL
		NIL
NIL	Investments	NIL
		NIL
Uncertain	Plant & Machinery	NIL
		NIL
		11,327.25
	COST OF REALISATIONS	
	Agents fees	NIL
		363.48
	IT Fees	NIL
		1,290.00
	Office Holders Expenses	1,320.42
		1,320.42
	Office Holders Fees	1,500.00
		1,500.00
	Preparation of S. of A.	NIL
		4,000.00
	Statutory Advertising	NIL
		267.60
	Storage Costs	330.51
		330.51
		(3,150.93)
		(9,072.01)
	PREFERENTIAL CREDITORS	
(1,399.97)	HM Revenue & Customs	NIL
		NIL
	UNSECURED CREDITORS	
(1.00)	Claimant Creditors	NIL
		NIL
(2,500.00)	Director	NIL
		NIL
(285.71)	HM Revenue & Customs	NIL
		NIL
(1.00)	Landlord	NIL
		NIL
(918,750.00)	Shareholder Loans	NIL
		NIL
(912.41)	Trade & Expense Creditors	NIL
		NIL
	DISTRIBUTIONS	
(1,853.00)	Ordinary Shareholders	NIL
		NIL
(162,500.00)	Preference Shareholders	NIL
		NIL
		NIL
		NIL
(992,058.09)	(3,150.16)	2,255.24
	REPRESENTED BY	
	Bank - Barclays - IB	513.53
	Vat Receivable	1,741.71
		2,255.24



Appendix 4

Joint Liquidators' Time Costs for the Reporting Period

**Lend Fair Limited
(In Creditors Voluntary Liquidation)**

Analysis of time costs for the period 31 March 2022 to 30 March 2023

Classification of Work	Partner		Director		Manager		Administrator		Assistant		Cashier		Total Hours		Time Cost		Average Hourly Rate (£)
	Hours	Cost (£)	Hours	Cost (£)	Hours	Cost (£)	Hours	Cost (£)	Hours	Cost (£)	Hours	Cost (£)	Hours	Cost (£)	Hours	Cost (£)	
Administration and Planning	0.00	0.00	0.00	0.00	0.30	133.00	14.70	4,810.00	0.00	0.00	0.00	0.00	15.00	4,943.00			329.53
Case Review and Case Diary Management	0.00	0.00	0.00	0.00	0.00	0.00	0.20	66.00	0.00	0.00	0.00	0.00	0.20	66.00			330.00
Cashiering	0.10	56.50	0.00	0.00	0.00	0.00	0.70	231.00	0.00	0.00	4.60	1,035.00	5.40	1,322.50			244.91
Communicating with Creditors	0.20	113.00	0.00	0.00	0.00	0.00	10.90	3,597.00	0.00	0.00	0.00	0.00	11.10	3,710.00			334.23
Realisation of Assets	5.10	2,881.50	0.00	0.00	0.00	0.00	0.80	264.00	0.00	0.00	0.00	0.00	5.90	3,145.50			533.14
Strategy Reporting Matters	0.30	169.50	0.00	0.00	0.00	0.00	16.90	5,577.00	0.60	120.00	0.00	0.00	17.80	5,866.50			329.58
Strategy Case Planning	0.00	0.00	0.00	0.00	0.00	0.00	1.00	330.00	0.00	0.00	0.00	0.00	1.00	330.00			330.00
Total (£)	5.70	3,220.50	0.00	0.00	0.30	133.00	45.20	14,875.00	0.60	120.00	4.60	1,035.00	56.40	19,383.50			343.68
Average Hourly Rate (£)		565.00		0.00		443.33		329.09		200.00		225.00					



Joint Liquidators' Time Costs since Commencement of the Liquidation

**Lend Fair Limited
(In Creditors Voluntary Liquidation)**

Analysis of time costs for the period 31 March 2021 to 30 March 2023

Classification of Work	Partner		Director		Manager		Administrator		Assistant		Cashier		Total Hours	Time Cost	Average
	Hours	Cost (£)	Hours	Cost (£)	Hours	Cost (£)	Hours	Cost (£)	Hours	Cost (£)	Hours	Cost (£)	Hours	Cost (£)	Hourly Rate (£)
Administration and Planning	1.30	734.50	0.00	0.00	4.27	1,891.00	58.30	18,876.00	0.60	120.00	0.00	0.00	64.47	21,621.50	335.37
Case Review and Case Diary Management	0.00	0.00	0.00	0.00	2.20	990.00	2.40	737.00	0.00	0.00	0.00	0.00	4.60	1,727.00	375.43
Cashiering	0.10	56.50	0.00	0.00	0.00	0.00	5.80	1,954.00	2.90	580.00	14.30	3,217.50	23.10	5,808.00	251.43
CDDA Reports	0.60	339.00	0.00	0.00	0.00	0.00	3.40	1,182.00	0.00	0.00	0.00	0.00	4.00	1,521.00	380.25
Communicating with Creditors	2.90	1,638.50	0.00	0.00	0.20	90.00	27.20	9,112.00	0.00	0.00	0.00	0.00	30.30	10,840.50	357.77
Corresponding with Employees	0.00	0.00	0.00	0.00	0.00	0.00	0.40	132.00	0.00	0.00	0.00	0.00	0.40	132.00	330.00
Employees	0.00	0.00	0.00	0.00	0.00	0.00	3.60	1,222.00	0.00	0.00	0.00	0.00	3.60	1,222.00	339.44
Identifying, Securing and Insuring Assets	0.00	0.00	0.00	0.00	0.00	0.00	0.20	70.00	0.00	0.00	0.00	0.00	0.20	70.00	350.00
Investigations	0.90	508.50	0.00	0.00	2.30	1,035.00	3.00	877.50	0.00	0.00	0.00	0.00	6.20	2,421.00	390.48
IPS Setup & Maintenance	0.00	0.00	0.00	0.00	0.00	0.00	0.90	315.00	0.00	0.00	0.00	0.00	0.90	315.00	350.00
Meetings	0.00	0.00	0.00	0.00	1.10	473.00	0.00	0.00	0.00	0.00	0.00	0.00	1.10	473.00	430.00
Realisation of Assets	34.20	19,323.00	0.00	0.00	3.57	1,589.67	17.80	5,819.00	0.00	0.00	0.00	0.00	55.57	26,731.67	481.04
Strategy Reporting Matters	0.30	169.50	0.00	0.00	0.00	0.00	16.90	5,577.00	0.60	120.00	0.00	0.00	17.80	5,866.50	329.58
Strategy Case Planning	1.40	791.00	0.00	0.00	6.40	2,880.00	9.00	3,098.00	0.00	0.00	0.00	0.00	16.80	6,769.00	402.92
Total (£)	41.70	23,560.50	0.00	0.00	20.04	8,948.67	148.90	48,971.50	4.10	820.00	14.30	3,217.50	229.04	85,518.17	373.38
Average Hourly Rate (£)		565.00		0.00		446.54		328.89		200.00		225.00			