

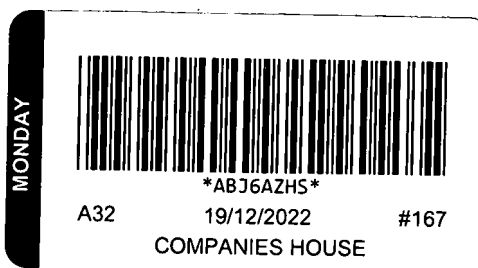
Registered number: 07964133 (England & Wales)

**Northern Leaders Trust**  
**(formerly Kenton Schools Academy Trust)**

(A company limited by guarantee)

**Annual report**

**Year ended 31 August 2022**



# **Northern Leaders Trust (formerly Kenton Schools Academy Trust)**

(A company limited by guarantee)

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# **Northern Leaders Trust (formerly Kenton Schools Academy Trust)**

(A company limited by guarantee)

## **Reference and administrative details**

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### **Members**

J McHanwell  
D Pearmain  
T Quincey

### **Trustees**

I Kershaw, CEO & Accounting Officer (appointed 1 January 2022)  
I lane (resigned 31 December 2021)  
R Steele  
T Quincey, Chair of Board of Trustees and Chair of Standards Committee  
C Hart, Chair of Finance and General Purposes Committee  
A Kelly (appointed 15 November 2021)  
A Malcolm (resigned 31 August 2022)  
N Nichol  
L Ackland, Chair of Kenton School Governing Body (appointed 1 September 2022)  
M Sorour  
D Smith, Chair of Studio West Governing Body (appointed 15 November 2021)  
M Surtees (resigned 31 December 2021)

### **Company registered number**

07964133

### **Company name**

Northern Leaders Trust (formerly Kenton Schools Academy Trust)

### **Principal and registered office**

Drayton Road  
Newcastle upon Tyne  
Tyne and Wear  
NE3 3RU

### **Company secretary**

T Carson

### **Chief executive officer**

I Kershaw

# **Northern Leaders Trust (formerly Kenton Schools Academy Trust)**

(A company limited by guarantee)

## **Reference and administrative details (continued)** **Year ended 31 August 2022**

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### **Key management personnel**

I Kershaw, Chief Executive and Accounting Officer  
L Kirtley, Executive Principal (and CEO Designate)  
V Robinson, Chief Operating Officer  
J Jackowiak, Director of HR  
I Grayson, Trust Estates Manager

### **Independent auditor**

UNW LLP  
Chartered Accountants  
Citygate  
St James' Boulevard  
Newcastle upon Tyne  
NE1 4JE

### **Bankers**

NatWest Bank plc  
16 Northumberland Street  
Newcastle upon Tyne  
NE1 7EL

### **Solicitors**

Muckle LLP  
Time Central  
32 Gallowgate  
Newcastle upon Tyne  
NE1 4BF

### **Internal auditor**

AZETS  
Bulman House  
Regent Centre  
Henry Street  
Newcastle upon Tyne  
NE3 3LS

# **Northern Leaders Trust (formerly Kenton Schools Academy Trust)**

(A company limited by guarantee)

## **Trustees' report**

**Year ended 31 August 2022**

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The trustees present their annual report together with the financial statements and auditor's report of the charitable company for the year 1 September 2021 to 31 August 2022. The annual report serves the purposes of both a trustees' report, and a directors' report under company law.

The Northern Leaders Trust operates two academies in Newcastle upon Tyne. Kenton School is an academy with a pupil capacity of 2,000 and had a roll of 1,835 in the school census of October 2022. Studio West is a studio school with a pupil capacity of 640 and had a roll of 587 in the school census of October 2022.

## **Structure, governance and management**

### **Constitution**

The academy trust is a company limited by guarantee and an exempt charity. The charitable company's memorandum and articles of association are the primary governing documents of the academy trust. The trustees decided with the agreement of the Members to change the name of the Trust from Kenton Schools Academy Trust to Northern Leaders Trust and this was certified at Companies House on 20 May 2022. The trustees are the directors of the charitable company for the purposes of company law. The charitable company operates as Northern Leaders Trust.

Details of the trustees who served during the year and to the date these accounts are approved are included in the 'Reference and Administrative Details' on page 1.

### **Members' liability**

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

### **Trustees' indemnities**

The Trust has purchased third party indemnity insurance to protect trustees from claims arising against negligent acts, errors, or omissions occurring while on academy business. The insurance was in force during the year and at the date of approval of the report.

### **Method of recruitment and appointment or election of trustees**

Trustees are recruited according to an identified need within the trust body. Appointment is by vote of the existing trustees. The term of office for any trustee shall be four years, save that this time limit shall not apply to the Chief Executive or any post held ex officio. Subject to remaining eligible to be a particular type of trustee, any trustee may be re-appointed or re-elected.

The trustees or members appoint co-opted trustees. Associate committee members may be appointed by the trustees to bring additional expertise and experience to the Trust. The Chief Executive Officer (CEO) is an ex officio trustee.

Each Academy has a Local Governing Body, which reports to the board of trustees. The arrangements for the election of parent and staff Local Board Governors are delegated to the Principals.

### **Policies and procedures adopted for the induction and training of trustees**

The training and induction provided for new trustees depends on their existing experience. Where necessary, induction and training are provided on charity, educational, legal and financial matters. All trustees are provided with copies of policies, procedures, minutes, accounts, budgets, plans and other documents that they will need to undertake their role as trustees. The Trust offers all trustees a programme of training each year.

# **Northern Leaders Trust (formerly Kenton Schools Academy Trust)**

(A company limited by guarantee)

## **Trustees' report (continued) Year ended 31 August 2022**

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### **Organisational structure**

During the 2021/22 year the Multi-Academy Trust operated a unified governance structure. The structure consists of three levels: the Members, the Board of trustees, including the Chief Executive, and four sub-committees of the Board of trustees, namely the Finance and General Purposes Sub-Committee, the Standards Committee and two local governing bodies, which include the Principals.

The trustees are responsible for setting general policy, including financial and human resources policy, as well as analysing and mitigating risk. The Local Governing Bodies adopt annual improvement and curriculum plans and monitor and challenge the academies' performance.

The Chief Executive is the Chief Accounting Officer and is accountable for finance and human resources; he reports to the Trust, via the Standards Committee, on the performance of both academies, including the performance of the Principals, and supports and holds them to account for their work.

The Chief Executive has established an Executive Team which comprises:

- Chief Executive and Accounting Officer
- Chief Operating Officer
- Director of Human Resources
- Estate Manager
- Executive Principal

The Executive Team meets on a weekly basis.

### **The role of the Executive Team**

Members of the Executive Team are accountable to the Chief Executive and are expected to manage their responsibilities in collaboration with each other and with a minimum of supervision. Executive decision making by individual members of the team is encouraged within the parameters of the Trust's mission, principles and aims.

The role of the Executive Team is:

1. To advise the Chief Executive on matters concerned with:
  - the delivery and development of high quality curriculum and teaching policies to the communities the schools serve
  - oversight of financial resource management and the audit public monies
  - oversight and development of site and building assets in the interests of delivering high quality provision for students
  - staff recruitment, deployment, development and management
  - The management and administration of the Trust and its assets
2. To establish, clarify and evaluate policy, its management and implementation against the changing needs of the communities we serve and to facilitate policy development.
3. To prioritise and co-ordinate the implementation of academic, pastoral, community and support service policies.
4. To represent the institution and its policies in the context of consultations and negotiations with outside bodies including the DfE, Education Skills Funding Agency, LA, local schools, and local FE colleges and Universities.
5. To provide personal support for members of the team.
6. To provide opportunities for the personal and professional development of members of the team.
7. To evaluate and review the effectiveness of the team in its corporate and individual responsibilities.

A School Management Group has been established, and this oversees and co-ordinates the delivery of all teaching and learning programmes in the schools. Principals of the schools are members and report to this group.

# **Northern Leaders Trust (formerly Kenton Schools Academy Trust)**

(A company limited by guarantee)

## **Trustees' report (continued)**

**Year ended 31 August 2022**

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It is comprised of:

- Chief Executive and Accounting Officer
- Chief Operating Officer
- Executive Principal
- Director of Human Resources
- Principal Studio West
- Principal Kenton School

The Senior Business & Governance Support Officer is PA to the CEO and the Secretary to Executive and to the Board of Trustees.

The Headship Teams consist of the Principals and Vice Principals. The Principal, with their Headship Teams are responsible for leading and managing their academies, implementing the policies laid down by the Trust in accordance with the Scheme of Delegation.

The Principal and the Headship Team is responsible for the authorisation of spending within agreed budgets and the appointment of staff for posts, through appointment boards, advised by the Trust's Director of HR. Some spending control is devolved to designated leaders in both schools, with limits above which a member of the Headship Team must countersign.

### **Arrangements for setting pay and remuneration of key management personnel**

The key management personnel of the academy trust comprise the trustees, the Chief Executive Officer, the Principals and the headship teams of both academies, as listed on pages 1 and 2.

The remuneration of the CEO in 2021/22 was set at a fixed cost, following analysis of salary arrangements in other Multi-Academy Trusts (MATs). The pay ranges for school leaders are set in accordance with the School Teachers' Pay and Conditions Document, with Principals paid within a 7-point range, and Vice and Assistant Principals paid within a 5-point range.

The Trust reviews pay annually and progression through the pay range is based on performance assessed through the annual appraisal process; it takes account of the recommendation on pay contained within the appraisal report and awards progression, where there is evidence that the individual:

- contributes effectively to whole school leadership;
- leads their own specific areas of leadership responsibility, taking into account performance management objectives; and
- effectively leads all line managed areas.

Northern Leaders Trustees, with the exception of the CEO, do not receive any remuneration.

### **Trade union facility time**

#### **Relevant union officials**

Number of employees who were relevant union officials during the year -  
Full-time equivalent employee number -

# Northern Leaders Trust (formerly Kenton Schools Academy Trust)

(A company limited by guarantee)

## Trustees' report (continued) Year ended 31 August 2022

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### Percentage of time spent on facility time

| Percentage of time | Number of employees |
|--------------------|---------------------|
| 0%                 | -                   |
| 1% to 50%          | -                   |
| 51% to 99%         | -                   |
| 100%               | -                   |

### Total pay bill and facility time costs

|  |             |
|--|-------------|
| Total pay bill                           | £10,433,460 |
| Total cost of facility time              | £0          |
| Percentage of pay spent on facility time | 0%          |

### Paid trade union activities

|  |    |
|--|----|
| Hours spent on paid facility time  | -  |
| Hours spent on paid trade union activities                                   | -  |
| Percentage of total paid facility time hours spent on trade union activities | 0% |

### Engagement with employees (including disabled persons)

The Trust has and will continue to ensure that employees and their recognised trade unions are consulted on any decisions that are likely to impact on the interests of our staff. This includes engaging in consultation on changes to policy as a result of legislative change or operational requirements, pay, grading and staffing structure issues, and policy and practice affecting wellbeing including health and safety and risk assessments.

In addition to formal consultation, the Trust has a number of informal communication and engagement mechanisms in place such as staff briefings and daily email updates on key issues. Staff feedback is obtained regularly through staff surveys focusing on general or specific issues and informal feedback through staff briefings and line management arrangements.

Trustees regularly communicate with all staff to ensure they are appraised of current developments within the trust, sharing and celebrating successes. Trustees engage with staff and students on a regular basis, and this has increased during the pandemic; to ensure that they are aware of all the issues that are important to staff and students and look to see how the Trust can respond to these. Trustees are currently engaged in longitudinal study in both schools to measure the impact of COVID-19.

Trust employees are subject to a rigorous appraisal system where objectives are set aligned to the Trust, Academy and Departmental Improvement Plans. Performance is reviewed against these objectives both formally through this annual process, and informally through mid cycle reviews and line management meetings.

The Trust is committed to ensuring equality of opportunity for all and offer guaranteed interviews for candidates for job roles who have identified as having a disability where the essential criteria for the post is met. We offer various adjustments to support both entry into the Trust for disabled workers and to support them throughout the course of their employment. The Trust will ensure that there are no physical barriers, which would make an employee's life difficult or mean that they are unable to carry out activities. Other barriers, such as negative attitudes from other staff are addressed via the Trust HR policies. Removing these barriers ensures that we create equality and offer disabled people more independence, choice and control. Training and career progression of staff with a disability will be proactively managed via the appraisal process.



# **Northern Leaders Trust (formerly Kenton Schools Academy Trust)**

(A company limited by guarantee)

## **Trustees' report (continued)**

**Year ended 31 August 2022**

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### **Engagement with suppliers, customers and others in a business relationship with the Trust**

We are committed to working with a range of suppliers, and encourage smaller, charitable and locally based suppliers as well as social enterprises to compete for business and to support them in improving their ability to meet the Trust's requirements whilst complying with the Academy Trust Handbook.

The Trust aims to conduct all its relationships with integrity and courtesy, and scrupulously to honour every business agreement. The trustees have approved a number of policies that help to ensure the charity maintains high standards of business conduct; these include the Investment Policy, Anti Fraud and Whistleblowing Policy, and Gifts and Hospitality Policy.

### **The need to act fairly as between members of the company**

All members of the Trust are treated fairly and equally, with the same access to information, the ability to directly contact trustees or the Executive, and being invited to participate in training or strategic development events.

All matters reserved for decision by the trustees are presented at Board or Committee meetings as appropriate. trustees are briefed on any identified potential impacts and risks for our stakeholders and how they are to be managed. The trustees take these factors into account before making a final decision which together they believe is in the best interests of the Trust and its stakeholders.

### **Promoting the success of the company**

The trustees have acted in accordance with their duties codified in law, which include their duty to act in the way in which they consider, in good faith, would be most likely to promote the success of the Company for the benefit of its members, stakeholders and the matters set out in section 172(1) of the Companies Act 2006. The Charities Commission has issued guidance which explains that charitable companies should take "promoting the success of the company" to mean "promoting the success of the charity to achieve its charitable purposes."

Northern Leaders Trust is governed by its charitable objects. These charitable objects set out the purpose of the charity. The consequences of all decisions and activities of the charity are assessed by how they drive us towards achieving that long-term purpose, including by reference to the charity's strategy, vision and values.

As an educational charity, we are accountable not only to our funders and direct beneficiaries (our pupils) but also our parents and wider community. These stakeholders support us, engage with us, and challenge us. They ensure that the decisions we make as a charity, from the ground level through to the Board, are for their benefit. We are a values driven organisation and our values mean that we are informed, shaped and powered by our determination to uphold our vision and values.

Well-established involvement and consultation mechanisms, both direct (through parent and staff surveys) and indirect (through the involvement of parents and local people on our Local Governing Body's and Trust Board) ensure that decisions made by the trustees are informed by the needs of the organisation's stakeholders.

Trustees consider the consequences of any strategic decision in the long-term as part of their assessment. We aim to ensure that as an organisation we balance our income and expenditure to ensure that our organisation remains sustainable in the long term. This is balanced against the needs of our pupils, staff and other stakeholders, and the community, to ensure we are spending the funding we receive from the government in the most effective way to support our aims, and with integrity.

# **Northern Leaders Trust (formerly Kenton Schools Academy Trust)**

(A company limited by guarantee)

## **Trustees' report (continued) Year ended 31 August 2022**

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### **Objectives and activities**

#### **Objects and aims**

The principal object and activity of the charitable company is the operation of NLT to provide education for students of different abilities between the ages of 11 and 19 at Kenton School and at Studio West, with an emphasis on an inclusive and supportive environment for all students, regardless of their background. The aim of Kenton School is summed up in the school motto "All Different All Equal". This aim also applies to Studio West, but, in addition, Studio West has the specific aim of connecting students' learning to the world of work. This aim is summed up in the school motto "Learning that Connects".

In accordance with the articles of association, the charitable company has adopted a 'Scheme of Government' approved by the Secretary of State for Education. The Scheme of Government specifies, amongst other things, the basis for admitting students to the Academy, the catchment area from which the students are drawn, and that the curriculum should comply with the substance of the national curriculum, with emphasis on an inclusive and supportive environment for all students, regardless of their background.

The main objectives of the academies during the year ended 31 August 2022 are summarised below:

- To ensure that every child enjoys the same high quality education in terms of resourcing, tuition and care;
- To raise the standard of educational achievement of all students;
- To improve the effectiveness of the academy by keeping the curriculum and organisational structure under continual review;
- To provide value for money for the funds expended;
- To comply with all appropriate statutory and curriculum requirements;
- To maintain close links with business, especially at Studio West;
- To conduct the academy's business in accordance with the highest standards of integrity, probity and openness; and
- To ensure strong progression for all school leavers into education, employment and/or training.

#### **Objectives, strategies and activities**

The Trust's main objectives are encompassed in its mission statement, included within the Trust's Strategic Plan:

#### **THE MISSION, VISION AND VALUES OF THE TRUST**

Students are at the centre of everything we do. Through collaboration, every aspect of our work is of high quality. Our academies deliver an ambitious and inclusive curriculum. This enables all students to have high aspirations and to excel academically and socially.

#### **OUR ACADEMIES**

Each academy is unique and retains its own identity whilst aligning with our Trust vision and values. Each academy's motto summarises this:

Kenton School  
"All Different, All Equal"

Studio West  
"Learning that connects"

# **Northern Leaders Trust (formerly Kenton Schools Academy Trust)**

(A company limited by guarantee)

## **Trustees' report (continued)**

**Year ended 31 August 2022**

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### **TRUST SHARED VALUES**

Every student and adult is expected to behave in a responsible manner both to themselves and others, showing consideration, courtesy and respect for other people and their wellbeing at all times.

**Leadership** – Leaders help themselves and others to do the right thing. We firmly believe that all students and staff within our Trust are leaders.

**Excellence** – We are a Trust that strives to achieve excellence in academic, sporting and artistic pursuits.

**Integrity** – We are honest and driven by a clear moral purpose. Acting with integrity means we strive to do the right thing at all times.

**Kindness** – We value being kind to one another, using our manners and being considerate of each other's feelings.

**Inclusivity** – All students are welcomed into our classrooms and their uniqueness is celebrated. We have high aspirations for all students: no groups or individuals will be left behind.

**Humility** – We are humble in both success and failure. We acknowledge that our successes are achieved through the hard work of our students, parents, teachers and community.

**Together** – We believe that the Trust is stronger together and that collaboration is always more effective than competition.

**Reflectiveness** – We value reflection as a way to achieve improvement. We believe in inspiring all our learners to question, research, engage and therefore thrive.

To this end the objectives and the strategies used to achieve them include:

- Detailed planning to raise the achievement of students through a comprehensive school improvement strategy
- Carrying out comprehensive curriculum-led cost analysis to inform future planning
- Responding to Ofsted inspection reports and identified key issues for action with the LA, other local Trusts and relevant providers/agencies

The activities undertaken to achieve these objectives are all intended to provide the highest quality of education in the public sector for students in both Kenton School and Studio West.

### **Public benefit**

In setting our objectives and planning our activities, the trustees have given careful consideration to the Charity Commission's general guidance on public benefit. The trustees have complied with the duty under Section 4 of the Charities Act 2011 to have due regard to public benefit guidance published by the Charity Commission and the trustees have considered this guidance in deciding what activities the Trust should undertake.

# Northern Leaders Trust (formerly Kenton Schools Academy Trust)

(A company limited by guarantee)

## Trustees' report (continued)

Year ended 31 August 2022

### Strategic report

#### Achievements and performance

##### Key performance indicators

The inspection of Studio West in June 2019 judged the school to be good against all measures. It reported that "governing body meetings evidence a high level of understanding of the school. Clear challenges to the principal can be seen in order to further improve the quality of education on offer".

A graded inspection of Kenton School took place in September 2022. This reported that the leadership and management of the school was good as was personal development and the provision for the 6th form. It judged the quality of education and behaviour and attitudes as requiring improvement and the overall judgment was that the school requires improvement. The inspection report noted that 'the arrival of new trust leadership has seen the improvement gather pace.'

2020 and 2021 results, with Covid-19, saw a unique set of circumstances for grading students at both GCSE and post-16. These results, as determined by the government, were not published in school performance tables or used to hold providing bodies and schools to account. Nationally, it has been said and reaffirmed in the revised Education and Inspection Framework that 2019 results will be the only point of reference for inspection and accountability purposes and with an emphasis on the quality of education that students are currently receiving. Centre Assessed and Teacher Assessed Grades in 2020 and 2021 both at GCSE and post-16 were robustly moderated following Ofqual guidelines.

There was no cohort submission for either year 11 or year 13 in the 2019-2021 period at Studio West as the new population works its way through the school, the 2021-22 year 11 sat public examinations in 2022.

The 2022 headlines, against two previous years for Kenton School are as follows:

| Measure                         | 2019  | 2020<br>(CAG year) | 2021<br>(TAG year) | 2022   |
|---------------------------------|-------|--------------------|--------------------|--------|
| <b>GCSE</b>                     |       |                    |                    |        |
| Progress 8                      | -0.62 | N/A                | N/A                | -0.96* |
| Attainment 8                    | 40.5  | 41.2               | 40.2               | 38.4   |
| 5+ English/Maths                | 31%   | 37%                | 36%                | 32%    |
| 4+ English/Maths                | 53%   | 57%                | 54%                | 48%    |
| EBacc Ave. Pt. Score            | 3.3   | 3.4                | 3.2                | 3.09   |
| <b>Post-16</b>                  |       |                    |                    |        |
| Academy average grade per entry | C-    | C                  | C+                 | C=     |
| Applied General average grade   | M     | M+                 | M                  | M+     |
| Technical                       | Dis-  | M+                 | M-                 | M+     |

The 2022 headlines for Studio West are as follows:

| Measure              | 2022   |
|----------------------|--------|
| <b>GCSE</b>          |        |
| Progress 8           | -1.01* |
| Attainment 8         | 39.6   |
| 5+ English/Maths     | 14.9%  |
| 4+ English/Maths     | 34%    |
| EBacc Ave. Pt. Score | 2.9    |

# Northern Leaders Trust (formerly Kenton Schools Academy Trust)

(A company limited by guarantee)

## Trustees' report (continued)

Year ended 31 August 2022

\*The DfE have made the following statement regarding progress 8 for 2022:

Uneven impact of the pandemic on 2021/22 school and college performance data

We recommend:

Not making direct comparisons with data from previous years or between schools or colleges.

The priority for both schools post-lockdown is in ensuring that all students are supported in the re-engagement with on-site learning and that high-quality provision is in place for remote access to learning in the event of local lockdown. The closing of all performance gaps for "vulnerable groups", including for the "Disadvantaged" remains a priority for both schools, which has been exacerbated because of Covid-19.

Improving attendance and reducing levels of persistent absence are key priorities for both schools, albeit within very different circumstances because of the pandemic. Significant efforts were made during both lockdowns to re-engage some of the schools' most hard to reach young people. As is the case for all schools nationally, the situation is still potentially volatile. Rates of attendance for 2021-22, against the previous three years is as follows.

|               | 2019  | 2020  | 2021  | 2022  |
|---------------|-------|-------|-------|-------|
| Kenton School | 89.9% | 89.2% | 87.0% | 85.2% |
| Studio West   | 94.9% | 93.9% | 88.5% | 86.2% |

Figures for 2019 are for prior to the pandemic. 2020 and 2021 figures are calculated both nationally and at school level with X-codes (Covid-related absences) removed, except for the positive cases of Covid which count as a normal absence.

Financial key performance indicators relevant to the academy trust were as follows:

|  | 2021  | 2022  |
|--|-------|-------|
| Total staff costs as a % of income*                    | 68.4% | 68.8% |
| Teaching and educational staff costs as a % of income* | 58.7% | 58.4% |
| Other support staff costs as a % of income*            | 9.7%  | 10.4% |

\*Total income excluding donations and capital grants.

The increase in total staff costs as a % of income relates to the cost of living wage increase applicable to most of the staff. Additionally, the academy trust has incurred additional staff costs due to Covid-19, as there were additional claims of overtime and need for additional staff to administer the mass testing programme.

Other support staff costs have reduced as some of the staff in those roles had teaching qualifications and moved into teaching roles during the year. Recruitment for support staff during the year was delayed due to Covid-19 related lockdowns and additional agency staff was hired during the year to supplement the staff numbers.

The academy trust has a set budget planning principal of a maximum of 75% for total staff costs.

## Financial review

Most of the Trust's income is obtained from the Department of Education (DfE) via the Education and Skills Funding Agency (ESFA) in the form of recurrent grants, the use of which is restricted to specific purposes. The grants received from the DfE/ESFA during the year ended 31 August 2022 and the associated expenditure are shown as restricted funds in the Statement of Financial Activities.

The Trust also receives grants for fixed assets from the DfE/ESFA. In accordance with The Charities SORP (FRS 102), such grants are shown in the Statement of Financial Activities as restricted income in the fixed asset fund. The restricted fixed asset fund balance is reduced by annual depreciation charges over the expected useful life of the assets concerned.

# **Northern Leaders Trust (formerly Kenton Schools Academy Trust)**

(A company limited by guarantee)

## **Trustees' report (continued) Year ended 31 August 2022**

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In addition, the Trust derives smaller amounts of income from lettings, sports hall hire and catering.

During the year ended 31 August 2022, total expenditure of £20,283k was met by recurrent grant funding from the DfE/ESFA, together with other incoming resources. The excess of income over revenue expenditure for the year (before transfers and actuarial losses and excluding restricted fixed asset funds and the LGPS pension cost) was £1,730k, of which £1,300k has been invested in fixed assets.

All the expenditure shown in the Statement of Financial Activities is in furtherance of the academies' objectives.

At 31 August 2022, the net book value of fixed assets was £27,646k and movements in tangible fixed assets are shown in note 13 to the financial statements. The assets were used exclusively for providing education and the associated support services to the students of the academy.

The provisions of Financial Reporting Standard (FRS) 102 have been applied in full in respect of the LGPS pension scheme, resulting in an asset of £800k being recognised on the balance sheet.

The academy held fund balances at 31 August 2022 of £31,841k comprising £30,607k of restricted funds and £1,234k of unrestricted funds.

### **Going concern**

The pandemic had an impact on the operations of the school in the latter part of the year. The financial impact however has not been significant with the main funding streams unchanged; at 31 August 2022 the academy had cash reserves of £5,308k.

After making appropriate enquiries, the board of trustees has a reasonable expectation that the academy has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements. Further detail regarding the adoption of the going concern basis of preparation is given in the accounting policies.

### **Reserves policy**

The academy seeks to hold restricted and unrestricted funds. Unrestricted funds are held:

- To provide funds which can be designated to specific areas to improve the quality of education; and
- To cover ongoing costs in relation to the running of the academy including catering provision, school trips and uniform costs.

The academy held fund balances at 31 August 2022 of £31,841k comprising £30,607k of restricted funds and £1,234k of unrestricted funds.

The academy's level of free reserves (total funds less the amount held in restricted fixed asset funds and restricted pension funds) are in surplus by £3,395k at the end of the financial year.

In light of the financial position the Trust found itself in at the end of 2017, the trustees increased the reserves policy from £500k to the ESFA recommended policy of 1/12th of annual income, which is £1,464k based on current projections. The Trust achieved this policy at 31 August 2021. The trustees consider that to hold reserves in excess of the minimum levels at the present time is desirable to allow the Trust to deal with any future uncertainties and costs resulting from the ongoing pandemic or any loss of future funding.

# Northern Leaders Trust (formerly Kenton Schools Academy Trust)

(A company limited by guarantee)

## Trustees' report (continued)

Year ended 31 August 2022

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### Investment policy

The Trust Finance & General Purposes Committee is responsible for approving the investment policy and has an on-going responsibility to ensure monitoring and review of any investment. All borrowing shall be authorised by the Committee, undertaken in the name of Northern Leaders Trust, and conform to the relevant funding body requirements. Investments should be made to further the trusts charitable aims, but must ensure that investment risk is properly managed. The investment objectives based on prudence are:

- To achieve best financial return available whilst ensuring the security of deposits takes precedence over revenue maximisation;
- Only to invest funds surplus to operational need based on all financial commitments being met without the Trust bank account becoming overdrawn; and
- By complying with this policy, all investment decision should be exercised with care and skill and consequently be in the best interests of the Trust, commanding public support.

### Principal risks and uncertainties

The trustees have implemented a comprehensive risk management process and have assessed the major risks to which the academy is exposed, especially those relating specifically to its finances and teaching provision and other operational areas in its academies.

The principal risks and uncertainties are focused on changes in the level of funding from the DfE and the ESFA. In addition, the Trust is a Member of the LGPS, which results in the recognition of a significant liability on the academy balance sheet.

More detailed and specific financial risks that are managed throughout the year are:

- Liquidity risk: The Trust manages its resources, so all its operating needs are met without the need for any external borrowing.
- Interest rate risk: in the absence of borrowing and with low levels of current and expected interest rates, the Trust is not exposed to significant interest rate risk.
- Credit risk: the Trust is subject to price inflation, but is funded by government alongside all other academies and schools, and credit risk is considered to be negligible.

The academies have an effective system of internal financial controls, which is explained in more detail in the Governance Statement

The Trust engaged fully in a DfE-led school improvement project, ONE Vision, which has attracted significant additional funding over three years, and worked closely with a National Leader in Education on addressing these risks.

The academies have fully implemented the requirements of the Safer Recruitment procedures and all staff have received training in this area, in addition to training on Child Protection and GDPR.

Ofsted carried out a Section 5 inspection of Kenton School on 13 and 14 September 2022. Despite the overall judgment being Requires Improvement, the inspection team said *"Much has improved in Kenton School. Shrewd investment by the trust has increased leadership capacity. The arrival of new trust leadership has seen the rate of improvement gather pace. Leadership throughout the school has strengthened. Leaders are taking staff with them on the school's improvement journey. Staff are proud to work at the school"*. It was recognised by inspectors in the feedback they provided that "leaders in the Trust have been making all the right decisions in the right order to improve". We fully expect that the small number of areas for improvement will have been achieved by April 2023 so that Ofsted is able to assure the school as "a good school".

# Northern Leaders Trust (formerly Kenton Schools Academy Trust)

(A company limited by guarantee)

## Trustees' report (continued) Year ended 31 August 2022

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The school is judged good for the following:

- Leadership
- 6th Form
- Personal development

Improvement in teaching and learning is required to reduce variability in one subject area – technology- in order for the quality of education to be judged good.

Improvements are needed to continue on their trajectory for attendance and a reduction in temporary suspensions for behaviour to be judged good.

Continuity of leadership has been addressed through the year. The CEO retired on 31 December 2021. A temporary appointment of an experienced CEO was made from 1 January 2022. An Executive Principal was appointed in March and Trustees confirmed his appointment to the permanent position of CEO from 1 January 2023. This has meant that the Executive Principal has been able to work closely with an experienced CEO for 9 months prior to taking up the appointment.

The Principal of Kenton School resigned the post in August 2022 and Trustees appointed a very experienced Principal to cover the vacancy from 1 September. Trustees have been successful in appointing an experienced leader to take up the post permanently from 1 January 2023.

### Streamlined energy and carbon reporting

#### *UK Greenhouse gas emissions and energy use data for the period 1 September 2021 to 31 August 2022*

|  |            |
|--|------------|
| Energy consumption used to calculate emissions (kWh) | 14,046,934 |
|--|------------|

|                                    |  |
|------------------------------------|--|
| Energy consumption breakdown (kWh) |  |
|------------------------------------|--|

|                |           |
|----------------|-----------|
| Gas            | 8,784,488 |
| Electricity    | 5,084,966 |
| Biomass        | 168,950   |
| Transport fuel | 8,530     |

#### Scope 1 emissions in metric tonnes CO<sub>2</sub>e

|                 |       |
|-----------------|-------|
| Gas consumption | 1,615 |
| Biomass         | 3     |
| Transport fuel  | 2     |
| Total Scope 1   | 1,620 |

#### Scope 2 emissions in metric tonnes CO<sub>2</sub>e

|                       |       |
|-----------------------|-------|
| Purchased electricity | 1,186 |
|-----------------------|-------|

#### Scope 3 emissions in metric tonnes CO<sub>2</sub>e

|  |   |
|--|---|
| Business travel in employee owned vehicles | 1 |
|--|---|

|   |              |
|---|--------------|
| <b>Total gross emissions in metric tonnes CO<sub>2</sub>e</b> | <b>2,807</b> |
|---|--------------|

|   |          |
|---|----------|
| <b>Intensity ratio tonnes CO<sub>2</sub>e per pupil</b> | <b>1</b> |
|---|----------|



# **Northern Leaders Trust (formerly Kenton Schools Academy Trust)**

(A company limited by guarantee)

## **Trustees' report (continued)**

**Year ended 31 August 2022**

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### **Quantification and reporting methodology**

We have followed the 2019 HM Government Environmental Reporting Guidelines. We have also used the GHG Reporting Protocol - Corporate Standard and have used the 2020 UK Government Conversion Factors for Company Reporting.

### **Intensity measurement**

The chosen intensity measurement ratio is total gross emissions in metric tonnes CO<sub>2</sub>e per pupil, the recommended ratio for this sector.

### **Measures taken to improve energy efficiency**

The Trust is working with the Local Authority to submit a bid for the Public Sector Decarbonisation Scheme which aims to reduce operational energy costs, reduce energy consumption and emissions. Solar panels were installed at Kenton School in the 2021-22 financial year as part of the Public Sector Decarbonisation Scheme and will be operational in the 2022-23 financial year.

### **Fundraising**

The Trust does not use external fundraisers. All fundraising undertaken during the year was monitored by the trustees.

### **Disabled persons**

Lifts, ramps and disabled toilets are installed, and door widths are adequate to enable wheelchair access to all main areas of the academies. The policy of the Academy Trust is to support recruitment and retention of students and employees with disabilities, including any employees that become disabled while employed. The Trust does this by adapting the physical environment, by making support resources available and through training, career development and promotion available to disabled employees.

### **Plans for future periods**

The Trustees of Northern Leaders Trust have continued to keep under review the potential for growing the number of schools in the Trust. The Board is conscious that it is essential, first, to ensure that Kenton School is rated as 'good' by Ofsted. The latest inspection in September 2022 has designated the school as continuing to 'requires improvement' but acknowledges the strength of leadership. The narrative of the Ofsted report says *"Shrewd investment by the trust has increased leadership capacity. The arrival of new trust leadership has seen the rate of improvement gather pace. Leadership throughout the school has strengthened. Leaders are taking staff with them on the school's improvement journey. Staff are proud to work at the school."* Trustees expect the school to be rated as "good" during 2023.

Trustees have recognised the need to strengthen its outlook and during the year changed the name of the Trust from Kenton Schools Academy Trust to Northern Leaders Trust. This was a decision made to ensure that the Trust was outward looking and focused upon the challenge to develop young people into aspiring leaders, with staff who see themselves as modelling leadership. The Trust has significantly strengthened its capacity to support schools through the creation of a Trust Education Improvement Group. The team is comprised of experienced leaders including two Associate Principals to lead improvement projects in schools and to develop leadership, along with Directors of English, Mathematics, Science, Special Education Needs or Disability, and Curriculum Planning and Student Progress. This has enabled the Trust to increase the pace of improvement across the schools.

The Trust brought in an experienced CEO in January 2022 who ensured that there has been a process by which the Executive Principal transitions into becoming the CEO at the start of 2022. Trustees have now confirmed the appointment of Lee Kirtley to this position when the current post-holder stands down in December.

# **Northern Leaders Trust (formerly Kenton Schools Academy Trust)**

(A company limited by guarantee)

## **Trustees' report (continued)**

**Year ended 31 August 2022**

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Each of the Trust's schools is oversubscribed. This year Trustees have significantly enhanced the programmes to support students' to catch-up on lost learning through COVID restrictions. They have also significantly enhanced the investment in students' opportunities to develop their character and resilience through an increased range of additional activity including sports, the Combined Cadet Force, the Duke of Edinburgh's Award, creative arts of music, drama and dance as well as an increasing range of clubs. In the 6th Form, which was, again, rated good by Ofsted, a wide range of cultural and challenge opportunities are available to students. Kenton School is currently on a mission to ensure every student is able to swim so that all individuals can access a water sport if they wish. Trustees continue to invest in the estate and recently have added two new climbing walls to offer access to climbing skills.

### **Disclosure of information to auditor**

Insofar as the trustees are aware:

- There is no relevant audit information of which the charitable company's auditors are unaware; and
- That trustees have taken all the steps that ought to have been taken as a trustee in order to be aware of any relevant audit information and to establish that the charitable company's auditor is aware of that information.

The trustees' report, incorporating a strategic report, was approved by order of the board of trustee, as the company directors, on 14 December 2022 and signed on its behalf by:



**T Quincey**  
Chair of Trustees

# Northern Leaders Trust (formerly Kenton Schools Academy Trust)

(A company limited by guarantee)

## Governance statement

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### Scope of responsibility

As trustees, we acknowledge we have overall responsibility for ensuring that Northern Leaders Trust has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

As trustees, we have reviewed and taken account of the guidance in DfE's Governance Handbook and competency framework for governance.

The board of trustees has delegated the day-to-day responsibility to the Chief Executive Officer, as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Kenton Schools Academy Trust and the Secretary of State for Education. They are also responsible for reporting to the board of trustees any material weaknesses or breakdowns in internal control.

### Governance

The information on governance included here supplements that described in the trustees' report and in the statement of trustees' responsibilities. The board of trustees has formally met 5 times during the year.

Attendance during the year at meetings of the board of trustees was as follows:

| Trustee   | Meetings attended | Out of a possible |
|-----------|-------------------|-------------------|
| I lane    | 2                 | 2                 |
| I Kershaw | 4                 | 4                 |
| T Quincey | 5                 | 5                 |
| R Steele  | 4                 | 5                 |
| C Hart    | 5                 | 5                 |
| M Sorour  | 5                 | 5                 |
| N Nichol  | 5                 | 5                 |
| A Malcolm | 3                 | 5                 |
| M Surtees | 2                 | 2                 |
| D Smith   | 4                 | 4                 |
| A Kelly   | 4                 | 4                 |
| L Ackland | 0                 | 0                 |

The Finance and General Purposes Committee is a sub-committee of the main board of trustees. Its purpose is to advise the Board, subject to the detailed requirements of the Academies Financial Handbook, Funding Agreement and the Financial Regulations of the Trust, on the following matters:

- The annual estimates of income and expenditure and financial forecast for the Trust and its Academies;
- Monitoring of revenue finances of the Trust and its Academies and advising the Board on progress towards achieving its financial objectives;
- Monitoring of policies relating to finance, staffing and buildings, including Health and Safety, capitalisation, depreciation, treasury management, investment and borrowing;
- The financial elements of the risk management policy including health and safety, buildings and insurance;
- The management accounts of the Trust, advising the Board on the year-end accounts;
- To consider any relevant legal and contractual documentation, operating within the Articles of Association, Schemes of Delegation, Funding Agreement and Financial Regulations;
- To monitor policies in relation to non-educational services such as Human Resources, publicity and marketing, and to agree changes as necessary;
- To monitor the deployment of non-financial resources, including personnel and property, with a view to advising the Board on the effectiveness of such resources;

# Northern Leaders Trust (formerly Kenton Schools Academy Trust)

(A company limited by guarantee)

## Governance Statement (continued)

### Governance (continued)

- The oversight of the pay and conditions of service of all employees of the Trust; and
- The internal scrutiny programme for the Trust.

Attendance at meetings of the Finance and General Purposes Committee in the year was as follows:

| Trustee   | Meetings attended | Out of a possible |
|-----------|-------------------|-------------------|
| I lane    | 2                 | 2                 |
| I Kershaw | 4                 | 4                 |
| T Quincey | 5                 | 6                 |
| R Steele  | 5                 | 6                 |
| C Hart    | 6                 | 6                 |
| M Surtees | 2                 | 2                 |
| D Smith   | 3                 | 4                 |

Trustees have recruited a new Chair of the Kenton Board of Governors and who has extensive experience in school improvement, leadership and governance. The Chair of the Board has also become a trustee. A review of the quality of the role undertaken by the Chair of the Trust will be completed this year.

### Review of value for money

As Accounting Officer, the Chief Executive Officer has responsibility for ensuring that the academy delivers good value in the use of public resources. The Accounting Officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The Accounting Officer considers how the academy's use of its resources has provided good value for money during each academic year, and reports to the board of trustees where value for money can be improved, including the use of benchmarking data where appropriate. The Accounting Officer for the academy has delivered improved value for money during the year as follows:

- The schools have maintained a staffing structure that is focused on the provision of excellent pastoral and academic support for learning;
- Integrated Curriculum Led Financial Planning has been fully embedded within both schools and has driven the budget setting and medium term financial planning of the Trust. Contact ratios and key financial indicators were ratified by trustees are used as the principles to ensure the financial viability and sustainability with curriculum breadth and student pathways across subjects.

The financial governance and oversight by the trustees and Accounting Officer have ensured that cost and effectiveness of spending proposals have been challenged in order to achieve value for money for the Trust, for example, in the tendering of reprographic services for both Kenton School and Studio West School.

The Trust regularly reviews and assesses budget against actual expenditure and investigate variances when they occur.

### The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level, rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of academy policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Northern Leaders Trust for the year 1 September 2021 to 31 August 2022 and up to the date of approval of the annual report and financial statements.

# **Northern Leaders Trust (formerly Kenton Schools Academy Trust)**

(A company limited by guarantee)

## **Governance Statement (continued)**

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### **Capacity to handle risk**

The board of trustees has reviewed the key risks to which the academy is exposed, together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the academy's significant risks that has been in place for the year 1 September 2021 to 31 August 2022 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the board of trustees.

### **The risk and control framework**

The academy's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the board of trustees;
- regular reviews by the Finance and General Purposes Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines;
- identification and management of risks.

The board of trustees has decided to employ AZETS as internal auditor.

The internal auditor's role includes giving advice on financial matters and performing a range of checks on the academy's financial systems. In particular the checks carried out in the current period included:

- testing of payroll systems;
- testing of purchase systems; and
- testing of control account/bank reconciliations.

On a termly basis, the internal auditor reports to the board of trustees through the Finance and General Purposes Committee on the operation of the systems of control and on the discharge of the trustees' financial responsibilities.

There were no significant matters arising from the work of the internal auditor in the 2021/22 financial year.

### **Review of effectiveness**

As Accounting Officer, the Chief Executive Officer has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the internal auditor;
- the work of the external auditor;
- the school resource management self-assessment tool;
- the work of the executive managers within the academy who have responsibility for the development and maintenance of the internal control framework.

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control by the internal and external auditors and a plan to ensure continuous improvement of the system is in place.

## **Northern Leaders Trust (formerly Kenton Schools Academy Trust)**

(A company limited by guarantee)


### **Governance Statement (continued)**

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Approved by order of the members of the board of trustees on 14 December 2022 and signed on their behalf by:



**T Quincey**  
Chair of Trustees



**I Kershaw**  
Accounting Officer

## **Northern Leaders Trust (formerly Kenton Schools Academy Trust)**

(A company limited by guarantee)


### **Statement on regularity, propriety and compliance**

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As accounting officer of Northern Leaders Trust (formerly Kenton Schools Academy Trust) I have considered my responsibility to notify the academy board of trustees and the Education & Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding received by the academy, under the funding agreement in place between the academy and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academy Trust Handbook 2021.

I confirm that I and the academy board of trustees are able to identify any material irregular or improper use of all funds by the academy, or material non-compliance with the terms and conditions of funding under the academy's funding agreement and the Academy Trust Handbook 2021.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of trustees and ESFA.



**I Kershaw**  
Accounting Officer

Date: 14 December 2022

# **Northern Leaders Trust (formerly Kenton Schools Academy Trust)**

(A company limited by guarantee)

## **Statement of trustees' responsibilities**

**Year ended 31 August 2022**

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The trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with the Academies Accounts Direction published by the Education and Skills Funding Agency, United Kingdom Accounting Standards ('United Kingdom Generally Accepted Accounting Practice') and applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial . Under company law, the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP 2019 and the Academies Accounts Direction 2021 to 2022;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from ESFA/DfE have been applied for the purposes intended.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the board of trustees and signed on its behalf by:



**T Quincey**  
Chair of Trustees  
Date: 14 December 2022





## **Independent auditor's report on the financial statements to the members of Northern Leaders Trust (formerly Kenton Schools Academy Trust)**

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### **Opinion**

We have audited the financial statements of Northern Leaders Trust (formerly Kenton Schools Academy Trust) ('the academy') for the year ended 31 August 2022 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards ('United Kingdom Generally Accepted Accounting Practice'), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Charities SORP 2019 and the Academies Accounts Direction 2020 to 2021 issued by the Education and Skills Funding Agency.

In our opinion the financial statements:

- give a true and fair view of the state of the academy's affairs as at 31 August 2022 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2019 and the Academies Accounts Direction 2021 to 2022 issued by the Education and Skills Funding Agency.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) ('ISAs (UK)') and applicable law. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the financial statements' section of our report. We are independent of the academy in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the academy's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.



## **Independent auditor's report on the financial statements to the members of Northern Leaders Trust (formerly Kenton Schools Academy Trust) (continued)**

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### **Other information**

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### **Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report including the Strategic report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' report and the Strategic report have been prepared in accordance with applicable legal requirements.

### **Matters on which we are required to report by exception**

In the light of our knowledge and understanding of the academy and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report including the Strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

### **Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the academy for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the academy's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the academy or to cease operations, or have no realistic alternative but to do so.



## **Independent auditor's report on the financial statements to the members of Northern Leaders Trust (formerly Kenton Schools Academy Trust) (continued)**

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### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We identified areas of law and regulations that could reasonably be expected to have a material effect on the financial statements from our general and sector experience and through discussions with the trustees and other management (as required by Auditing Standards) and from inspection of the academy's legal correspondence and we discussed with the trustees and other management the policies and procedures in place regarding compliance with the laws and regulations. We communicated identified laws and regulations throughout our audit team and remained alert to any indications of non-compliance throughout the audit.

Firstly, the academy is subject to laws and regulations that directly affect the financial statements including financial reporting legislation (including related companies legislation) and taxation legislation and we assessed the extent of compliance with these laws and regulations as part of our procedures on the related financial statement items.

Secondly, the academy is subject to many other laws and regulations where the consequences of non-compliance could have a material effect on amounts or disclosures in the financial statements, for instance through the imposition of fines or litigation. We identified the following areas as those most likely to have such an effect; health and safety, employment law, data protection, environmental law, safeguarding and child protection and certain aspects of company legislation, recognising the nature of the academy's activities. Auditing Standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the trustees and other management and inspection of regulatory and legal correspondence, if any. Through these procedures we did not become aware of any actual or suspected non-compliance material to the financial statements.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.



## **Independent auditor's report on the financial statements to the members of Northern Leaders Trust (formerly Kenton Schools Academy Trust) (continued)**

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### **Use of our report**

This report is made solely to the academy's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the academy's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the academy and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

*Anne Hallowell*

**Anne Hallowell BSc DChA FCA (Senior Statutory Auditor)**  
**for and on behalf of UNW LLP, Statutory Auditor**  
Chartered Accountants  
Newcastle upon Tyne

14 December 2022

# **Northern Leaders Trust (formerly Kenton Schools Academy Trust)**

(A company limited by guarantee)

## **Independent reporting accountant's assurance report on regularity to Northern Leaders Trust (formerly Kenton Schools Academy Trust) and the Education and Skills Funding Agency**

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In accordance with the terms of our engagement letter dated 10 November 2022 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2021 to 2022, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Northern Leaders Trust (formerly Kenton Schools Academy Trust) during the year 1 September 2021 to 31 August 2022 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Northern Leaders Trust (formerly Kenton Schools Academy Trust) and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to Northern Leaders Trust (formerly Kenton Schools Academy Trust) and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Northern Leaders Trust (formerly Kenton Schools Academy Trust) and ESFA, for our work, for this report, or for the conclusion we have formed.

### **Respective responsibilities of Northern Leaders Trust (formerly Kenton Schools Academy Trust)'s accounting officer and the reporting accountant**

The accounting officer is responsible, under the requirements of Northern Leaders Trust (formerly Kenton Schools Academy Trust)'s funding agreement with the Secretary of State for Education dated 1 May 2012 and the Academies Financial Handbook, extant from 1 September 2021, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2021 to 2022. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year 1 September 2021 to 31 August 2022 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

### **Approach**

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountant of Academy Trusts issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy's income and expenditure.

## **Northern Leaders Trust (formerly Kenton Schools Academy Trust)**

(A company limited by guarantee)

### **Independent reporting accountant's assurance report on regularity to Northern Leaders Trust (formerly Kenton Schools Academy Trust) and the Education and Skills Funding Agency (continued)**

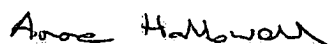
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The work undertaken to support our conclusion includes:

- Testing a sample of expenditure to verify that the Trust's procurement procedures have been followed for the items selected;
- Testing a sample of payments to ensure that they are correctly authorised in accordance with the Trust's policies;
- Testing a sample of expenditure to verify the nature of spend is in line with funding agreements; and
- Testing a sample of income and expenditure to ensure systems and controls are being implemented in line with the Trust's policies.

#### **Conclusion**

In the course of our work, nothing has come to our attention which suggest in all material respects the expenditure disbursed and income received during the year 1 September 2021 to 31 August 2022 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.



**Anne Hallowell BSc DChA FCA  
UNW LLP**

Date: 14 December 2022

# Northern Leaders Trust (formerly Kenton Schools Academy Trust)

(A company limited by guarantee)

## Statement of financial activities (incorporating income and expenditure account) Year ended 31 August 2022

|   | Note | Unrestricted<br>funds<br>2022<br>£000 | Restricted<br>funds<br>2022<br>£000 | Restricted<br>fixed asset<br>funds<br>2022<br>£000 | Total<br>funds<br>2022<br>£000 | Total<br>funds<br>2021<br>£000 |
|---|------|---------------------------------------|-------------------------------------|--|--------------------------------|--------------------------------|
| <b>Income from:</b>   |      |                                       |                                     |  |                                |                                |
| Donations and capital grants  | 3    | 3                                     | -                                   | 783  | 786                            | 1,165                          |
| Charitable activities   | 4    | -                                     | 18,104                              | -  | 18,104                         | 16,405                         |
| Other trading activities  | 5    | 634                                   | -                                   | -  | 634                            | 460                            |
| Investments   |      | 2                                     | -                                   | -  | 2                              | -                              |
| <b>Total income</b>   |      | <b>639</b>                            | <b>18,104</b>                       | <b>783</b>   | <b>19,526</b>                  | <b>18,030</b>                  |
| <b>Expenditure on:</b>  |      |                                       |                                     |  |                                |                                |
| Charitable activities   | 6    | 247                                   | 17,856                              | 2,180  | 20,283                         | 17,918                         |
| <b>Total expenditure</b>  |      | <b>247</b>                            | <b>17,856</b>                       | <b>2,180</b>                                       | <b>20,283</b>                  | <b>17,918</b>                  |
| <b>Net income / (expenditure)</b>                                   |      | <b>392</b>                            | <b>248</b>                          | <b>(1,397)</b>                                     | <b>(757)</b>                   | <b>112</b>                     |
| Transfers between funds   | 17   | (136)                                 | (1,164)                             | 1,300  | -                              | -                              |
| <b>Net movement in funds before other recognised gains/(losses)</b> |      | <b>256</b>                            | <b>(916)</b>                        | <b>(97)</b>  | <b>(757)</b>                   | <b>112</b>                     |
| <b>Other recognised gains/(losses):</b>                             |      |                                       |                                     |  |                                |                                |
| Actuarial gains/(losses) on defined benefit pension schemes         | 25   | -                                     | 10,640                              | -  | 10,640                         | (150)                          |
| <b>Net movement in funds</b>  |      | <b>256</b>                            | <b>9,724</b>                        | <b>(97)</b>  | <b>9,883</b>                   | <b>(38)</b>                    |
| <b>Reconciliation of funds:</b>                                     |      |                                       |                                     |  |                                |                                |
| Total funds brought forward   |      | 978                                   | (6,763)                             | 27,743   | 21,958                         | 21,996                         |
| Net movement in funds   |      | 256                                   | 9,724                               | (97)   | 9,883                          | (38)                           |
| <b>Total funds carried forward</b>                                  |      | <b>1,234</b>                          | <b>2,961</b>                        | <b>27,646</b>                                      | <b>31,841</b>                  | <b>21,958</b>                  |

The notes on pages 33 to 60 form part of these financial statements.

# Northern Leaders Trust (formerly Kenton Schools Academy Trust)

(A company limited by guarantee)

## Balance sheet At 31 August 2022

|  | Note | 2022<br>£000         | 2021<br>£000         |
|--|------|----------------------|----------------------|
| <b>Fixed assets</b>  |      |                      |                      |
| Tangible assets  | 13   | 27,646               | 27,656               |
| <b>Current assets</b>  |      |                      |                      |
| Debtors  | 14   | 1,830                | 457                  |
| Cash at bank and in hand   |      | 5,308                | 4,050                |
|  |      | <u>7,138</u>         | <u>4,507</u>         |
| Creditors: amounts falling due within one year                                 | 15   | (3,573)              | (1,297)              |
| <b>Net current assets</b>  |      | <u>3,565</u>         | <u>3,210</u>         |
| <b>Total assets less current liabilities</b>                                   |      | <u>31,211</u>        | <u>30,866</u>        |
| Creditors: amounts falling due after more than one year                        | 16   | (170)                | (158)                |
| <b>Net assets excluding defined benefit pension scheme asset / (liability)</b> |      | <u>31,041</u>        | <u>30,708</u>        |
| Defined benefit pension scheme asset / (liability)                             | 25   | 800                  | (8,750)              |
| <b>Total net assets</b>  |      | <u><u>31,841</u></u> | <u><u>21,958</u></u> |
| <b>Funds of the academy</b>  |      |                      |                      |
| <b>Restricted funds:</b>   |      |                      |                      |
| Fixed asset funds  | 17   | 27,646               | 27,743               |
| Restricted income funds  | 17   | 2,161                | 1,987                |
| Pension reserve  | 17   | 800                  | (8,750)              |
| <b>Total restricted funds</b>  | 17   | <u>30,607</u>        | <u>20,980</u>        |
| <b>Unrestricted income funds</b>   | 17   | <u>1,234</u>         | <u>978</u>           |
| <b>Total funds</b>   |      | <u><u>31,841</u></u> | <u><u>21,958</u></u> |



## **Northern Leaders Trust (formerly Kenton Schools Academy Trust)**

(A company limited by guarantee)

### **Balance sheet (continued)**

**At 31 August 2022**

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The financial statements on pages 29 to 60 were approved by the trustees, and authorised for issue on 14 December 2022 and are signed on their behalf, by:



**T Quincey**

Chair of Trustees

Company registered number: 07964133

The notes on pages 33 to 60 form part of these financial statements.

# **Northern Leaders Trust (formerly Kenton Schools Academy Trust)**

(A company limited by guarantee)

## **Statement of cash flows Year ended 31 August 2022**

|   | <b>Note</b> | <b>2022<br/>£000</b> | <b>2021<br/>£000</b> |
|---|-------------|----------------------|----------------------|
| <b>Cash flows from operating activities</b>             |             |                      |                      |
| Net cash provided by operating activities               | 19          | <b>2,614</b>         | 2,020                |
| <b>Cash flows from investing activities</b>             | 21          | <b>(1,387)</b>       | (1,127)              |
| <b>Cash flows from financing activities</b>             | 20          | <b>31</b>            | 158                  |
| <b>Change in cash and cash equivalents in the year</b>  |             | <b>1,258</b>         | 1,051                |
| Cash and cash equivalents at the beginning of the year  |             | <b>4,050</b>         | 2,999                |
| <b>Cash and cash equivalents at the end of the year</b> | 22, 23      | <b>5,308</b>         | <b>4,050</b>         |

The notes on pages 33 to 60 form part of these financial statements

# **Northern Leaders Trust (formerly Kenton Schools Academy Trust)**

(A company limited by guarantee)

## **Notes to the financial statements**

**Year ended 31 August 2022**

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### **1. Accounting policies**

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgments and key sources of estimation uncertainty, is set out below.

#### **1.1 Basis of preparation of financial statements**

The financial statements of the academy, which is a public benefit entity under FRS 102, have been prepared under the historic cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2021 to 2022 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

Kenton Schools Academy Trust meets the definition of a public benefit entity under FRS 102. The academy is incorporated in the United Kingdom and registered in England and Wales.

Assets and liabilities are initially recognised as historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The financial statements are prepared in pounds sterling, which is the functional currency of the charity and are rounded to the nearest £000.

#### **1.2 Going concern**

In determining the appropriate basis of preparation of the financial statements, the trustees are required to consider whether the use of going concern is appropriate and whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the academy to continue as a going concern for the foreseeable future, being a period of at least 12 months from the date of signing of these financial statements.

The trustees have performed this assessment and have prepared the financial statements on a going concern basis which is considered appropriate for the following reasons.

At 31 August 2022, the free reserves position was £3,395k and the academy had cash reserves of £5,308k.

The trustees have prepared cash flow forecasts for a period in excess of 12 months from the date of their approval of these financial statements. The cash flow forecasts that the trustees have prepared are based on their current best estimates and are in line with the funding agreement in place with the Department for Education and show that the academy can maintain sufficient financial headroom for the foreseeable future.

There are no material uncertainties about the academy trust's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

# Northern Leaders Trust (formerly Kenton Schools Academy Trust)

(A company limited by guarantee)

## Notes to the financial statements Year ended 31 August 2022

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### 1. Accounting policies (continued)

#### 1.3 Income

All incoming resources are recognised when the academy has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

- **Grants**

Grants are included in the statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the statement of financial activities in the year for which it is receivable and any abatement in respect of the year is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

- **Donations**

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

- **Other income**

Other income, including the hire of facilities, is recognised in the year it is receivable and to the extent the academy has provided the goods or services.

#### 1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities are costs incurred on the academy's educational operations, including support costs and costs relating to the governance of the academy apportioned to charitable activities.

- **Charitable activities**

These are costs incurred on the academy's educational operations, including support costs and costs relating to the governance of the academy apportioned to charitable activities.

All expenditure is inclusive of irrecoverable VAT.

# Northern Leaders Trust (formerly Kenton Schools Academy Trust)

(A company limited by guarantee)

## Notes to the financial statements

Year ended 31 August 2022

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### 1. Accounting policies (continued)

#### 1.5 Tangible fixed assets and depreciation

All assets costing more than £3,000 (equipment and vehicles) or £7,000 (land, buildings and improvements) are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the balance sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the statement of financial activities and carried forward in the balance sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the statement of financial activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land and assets under construction, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

|                              |                  |
|------------------------------|------------------|
| Long term leasehold land     | - 125 years      |
| Long-term leasehold property | - 21 to 50 years |
| Fixtures and fittings        | - 5 years        |
| Motor vehicles               | - 5 years        |
| Computer equipment           | - 3 years        |

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the statement of financial activities.

#### 1.6 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

#### 1.7 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

#### 1.8 Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the academy anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

# Northern Leaders Trust (formerly Kenton Schools Academy Trust)

(A company limited by guarantee)

## Notes to the financial statements Year ended 31 August 2022

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### 1. Accounting policies (continued)

#### 1.9 Financial instruments

The academy only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the academy and their measurement bases are as follows:

*Financial assets* - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 14. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at face value.

*Financial liabilities* - trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in notes 15 and 16. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

#### 1.10 Operating leases

Rentals paid under operating leases are charged to the statement of financial activities on a straight-line basis over the lease term.

#### 1.11 Pensions

The academy operates a defined contribution pension scheme and the pension charge represents the amounts payable by the academy to the fund in respect of the year.

Retirement benefits to employees of the academy are provided by the Teachers' Pension Scheme ("TPS") and the Local Government Pension Scheme ("LGPS"). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the academy in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the academy in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

# **Northern Leaders Trust (formerly Kenton Schools Academy Trust)**

(A company limited by guarantee)

## **Notes to the financial statements Year ended 31 August 2022**

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### **1. Accounting policies (continued)**

#### **1.12 Agency arrangements**

The Trust acts as an agent in the administration of 16-19 bursary funds from the ESFA. Related payments received from the ESFA and subsequent disbursements to students are excluded from the statement of financial activities to the extent that the Trust does not have a beneficial interest in the individual transactions. Where funds have not been fully applied in the year then an amount will be included as amounts due to the ESFA.

#### **1.13 Taxation**

The academy is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

Accordingly, the academy is potentially exempt from taxation in respect of income or capital gains received within categories covered by Part 11, chapter 3 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

#### **1.14 Fund accounting**

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the academy at the discretion of the trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Department for Education.

# Northern Leaders Trust (formerly Kenton Schools Academy Trust)

(A company limited by guarantee)

## Notes to the financial statements Year ended 31 August 2022

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### 2. Critical accounting estimates and areas of judgment

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The academy trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 25, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2019 has been used by the actuary in valuing the pensions liability at 31 August 2022. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

In particular, the valuations calculated at 31 August 2022 do not take into account the likely increases to pensions from April 2023 caused by above average inflation in the period since April 2022, as these have not yet been confirmed by government. The continued fluctuations in financial markets impacting both interest rates and inflation, both of which impact assumptions applied in the calculation of the LGPS asset, add increased estimation uncertainty to the figures as at 31 August 2022.

Critical areas of judgment:

Depreciation - depreciation is calculated so as to write off the cost of an asset, less its residual value, over the economic life of that asset. An estimate of the useful life of assets is detailed in the fixed asset accounting policy.

Land - certain land is held under a 125 year lease from Newcastle City Council. These assets are included on the balance sheet of the academy due to the significant risks and rewards of ownership belonging to the academy, the lease term being a major part of the economic life of assets and the assets being of such a specialised nature that only the academy could use them without major modification.

The PFI contract is an agreement to receive services, and as the academy trust is deemed to control the services that are provided under the PFI scheme, the academy trust has recognised the assets used under the contracts within tangible fixed assets. The trustees consider the cost of obtaining an additional valuation would outweigh the benefit.

The non-PFI premises are held on a 125 year lease from Newcastle City Council. As the risks and rewards of ownership has transferred to the academy trust, the asset has been recognised within tangible fixed assets. The initial acquisition was recognised at insurance valuation. The trustees consider the cost of obtaining an additional valuation would outweigh the benefit.



# Northern Leaders Trust (formerly Kenton Schools Academy Trust)

(A company limited by guarantee)

## Notes to the financial statements

Year ended 31 August 2022

### 3. Income from donations and capital grants

|           | Unrestricted<br>funds<br>2022<br>£000 | Restricted<br>fixed asset<br>funds<br>2022<br>£000 | Total<br>funds<br>2022<br>£000 |
|-----------|---------------------------------------|--|--------------------------------|
| Donations | 3                                     | -  | 3                              |
| Grants    | -                                     | 783  | 783                            |
|           | <u>3</u>                              | <u>783</u>   | <u>786</u>                     |

|           | Unrestricted<br>funds<br>2021<br>£000 | Restricted<br>fixed asset<br>funds<br>2021<br>£000 | Total<br>funds<br>2021<br>£000 |
|-----------|---------------------------------------|--|--------------------------------|
| Donations | 201                                   | -  | 201                            |
| Grants    | -                                     | 964  | 964                            |
|           | <u>201</u>                            | <u>964</u>   | <u>1,165</u>                   |

# Northern Leaders Trust (formerly Kenton Schools Academy Trust)

(A company limited by guarantee)

## Notes to the financial statements Year ended 31 August 2022

### 4. Funding for the academy's educational operations

|   | Restricted<br>funds<br>2022<br>£000 | Total<br>funds<br>2022<br>£000 |
|---|-------------------------------------|--------------------------------|
| <b>DfE/ESFA grants</b>                        |                                     |                                |
| General Annual Grant (GAG)                    | 15,341                              | 15,341                         |
| Other DfE/ESFA grants                         |                                     |                                |
| Pupil Premium                                 | 1,124                               | 1,124                          |
| Other DfE/ESFA Grants                         | 286                                 | 286                            |
| Other Government Grants                       | 755                                 | 755                            |
| SEN   | 347                                 | 347                            |
| <b>COVID-19 additional funding (DfE/ESFA)</b> |                                     |                                |
| Recovery Premium                              | 166                                 | 166                            |
| School Led Tutoring                           | 85                                  | 85                             |
| <b>Total 2022</b>                             | <b>18,104</b>                       | <b>18,104</b>                  |

|   | Restricted<br>funds<br>2021<br>£000 | Total<br>funds<br>2021<br>£000 |
|---|-------------------------------------|--------------------------------|
| <b>DfE/ESFA grants</b>                        |                                     |                                |
| General Annual Grant (GAG)                    | 13,478                              | 13,478                         |
| Other DfE/ESFA grants                         |                                     |                                |
| Pupil Premium                                 | 995                                 | 995                            |
| Other DfE/ESFA Grants                         | 967                                 | 967                            |
| Other Government Grants                       | 383                                 | 383                            |
| SEN   | 229                                 | 229                            |
| <b>COVID-19 additional funding (DfE/ESFA)</b> |                                     |                                |
| Catch-up Premium                              | 162                                 | 162                            |
| Other DfE/ESFA COVID-19 funding               | 191                                 | 191                            |
| <b>Total 2021</b>                             | <b>16,405</b>                       | <b>16,405</b>                  |

# Northern Leaders Trust (formerly Kenton Schools Academy Trust)

(A company limited by guarantee)

## Notes to the financial statements

Year ended 31 August 2022

### 5. Income from other trading activities

|                   | Unrestricted<br>funds<br>2022<br>£000 | Total<br>funds<br>2022<br>£000 |
|-------------------|---------------------------------------|--------------------------------|
| Sundry income     | 199                                   | 199                            |
| Rental income     | 170                                   | 170                            |
| Catering          | 136                                   | 136                            |
| School fund       | 129                                   | 129                            |
| <b>Total 2022</b> | <b>634</b>                            | <b>634</b>                     |

|                   | Unrestricted<br>funds<br>2021<br>£000 | Total<br>funds<br>2021<br>£000 |
|-------------------|---------------------------------------|--------------------------------|
| Sundry income     | 101                                   | 101                            |
| Rental income     | 165                                   | 165                            |
| Catering          | 155                                   | 155                            |
| School fund       | 39                                    | 39                             |
| <b>Total 2021</b> | <b>460</b>                            | <b>460</b>                     |

# Northern Leaders Trust (formerly Kenton Schools Academy Trust)

(A company limited by guarantee)

## Notes to the financial statements Year ended 31 August 2022

### 6. Expenditure

|                         | Staff Costs<br>2022<br>£000 | Premises<br>2022<br>£000 | Other<br>2022<br>£000 | Total<br>2022<br>£000 |
|-------------------------|-----------------------------|--------------------------|-----------------------|-----------------------|
| Educational operations: |                             |                          |                       |                       |
| Direct costs            | 9,543                       | -                        | 977                   | 10,520                |
| Support costs           | 3,219                       | 4,334                    | 2,209                 | 9,762                 |
|                         | <u>12,762</u>               | <u>4,334</u>             | <u>3,186</u>          | <u>20,282</u>         |
|                         |                             |                          |                       |                       |
|                         | Staff Costs<br>2021<br>£000 | Premises<br>2021<br>£000 | Other<br>2021<br>£000 | Total<br>2021<br>£000 |
| Educational operations: |                             |                          |                       |                       |
| Direct costs            | 8,806                       | -                        | 630                   | 9,436                 |
| Support costs           | 2,524                       | 3,922                    | 2,036                 | 8,482                 |
|                         | <u>11,330</u>               | <u>3,922</u>             | <u>2,666</u>          | <u>17,918</u>         |

### 7. Analysis of expenditure by activities

|                        | Activities<br>undertaken<br>directly<br>2022<br>£000 | Support<br>costs<br>2022<br>£000 | Total<br>funds<br>2022<br>£000 |
|------------------------|--|----------------------------------|--------------------------------|
| Educational operations | <u>10,520</u>  | <u>9,762</u>                     | <u>20,282</u>                  |
|                        |  |                                  |                                |
|                        | Activities<br>undertaken<br>directly<br>2021<br>£000 | Support<br>costs<br>2021<br>£000 | Total<br>funds<br>2021<br>£000 |
| Educational operations | <u>9,436</u>   | <u>8,482</u>                     | <u>17,918</u>                  |

# Northern Leaders Trust (formerly Kenton Schools Academy Trust)

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## Notes to the financial statements Year ended 31 August 2022

### 7. Analysis of expenditure by activities (continued)

#### Analysis of support costs

|                                       | Total<br>funds<br>2022<br>£000 | Total<br>funds<br>2021<br>£000 |
|---------------------------------------|--------------------------------|--------------------------------|
| Pension finance costs                 | 140                            | 120                            |
| Staff costs                           | 3,219                          | 2,524                          |
| Depreciation                          | 2,180                          | 1,809                          |
| Technology costs                      | 288                            | 467                            |
| Maintenance of premises and equipment | 393                            | 392                            |
| Cleaning                              | 229                            | 205                            |
| Rent and rates                        | 1,326                          | 1,444                          |
| Energy                                | 206                            | 72                             |
| Insurance                             | 85                             | 68                             |
| Security and transport                | 23                             | 10                             |
| Catering                              | 862                            | 675                            |
| Other support costs                   | 767                            | 672                            |
| Governance costs                      | 44                             | 24                             |
|                                       | <u>9,762</u>                   | <u>8,482</u>                   |

### 8. Net income/(expenditure)

Net income/(expenditure) for the year includes:

|                                       | 2022<br>£000 | 2021<br>£000 |
|---------------------------------------|--------------|--------------|
| Operating lease rentals               | 34           | 81           |
| Depreciation of tangible fixed assets | 2,180        | 1,809        |
| Fees paid to auditor for:             |              |              |
| - audit                               | 14           | 13           |
| - other assurance                     | 1            | 1            |
|                                       | <u>2,229</u> | <u>1,904</u> |

# Northern Leaders Trust (formerly Kenton Schools Academy Trust)

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## Notes to the financial statements Year ended 31 August 2022

### 9. Staff

#### a. Staff costs

Staff costs during the year were as follows:

|                           | 2022<br>£000  | 2021<br>£000  |
|---------------------------|---------------|---------------|
| Wages and salaries        | 8,411         | 7,701         |
| Social security costs     | 881           | 780           |
| Pension costs             | 2,619         | 2,310         |
|                           | <u>11,911</u> | <u>10,791</u> |
| Agency staff costs        | 785           | 539           |
| Staff restructuring costs | 66            | -             |
|                           | <u>12,762</u> | <u>11,330</u> |

Staff restructuring costs comprise:

|                    |           |          |
|--------------------|-----------|----------|
| Severance payments | <u>66</u> | <u>-</u> |
|--------------------|-----------|----------|

#### b. Severance payments

The academy trust paid 1 severance payment in the year, disclosed in the following bands:

£50,001 - £100,000      1

Included in staff restructuring costs are special severance payments totalling £27,000 (2021: £nil). Individually, the payments were: £27,000.

#### c. Staff numbers

The average number of persons employed by the academy during the year was as follows:

|                        | 2022<br>No. | 2021<br>No. |
|------------------------|-------------|-------------|
| Senior management      | 19          | 14          |
| Teaching staff         | 135         | 132         |
| Learning support staff | 75          | 85          |
| Support staff          | 43          | 35          |
|                        | <u>272</u>  | <u>266</u>  |

# Northern Leaders Trust (formerly Kenton Schools Academy Trust)

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## Notes to the financial statements Year ended 31 August 2022

### 9. Staff (continued)

#### d. Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs and employer national insurance contributions) exceeded £60,000 was:

|                                 | 2022<br>No. | 2021<br>No. |
|---------------------------------|-------------|-------------|
| In the band £60,001 - £70,000   | 4           | 5           |
| In the band £70,001 - £80,000   | 2           | 1           |
| In the band £80,001 - £90,000   | 1           | 1           |
| In the band £90,001 - £100,000  | 1           | -           |
| In the band £100,001 - £110,000 | 1           | 1           |
| In the band £110,001 - £120,000 | -           | 1           |
| In the band £180,001 - £190,000 | 1           | -           |

#### e. Key management personnel

There was a change in how the academy executive operates in January 2022.

Key management personnel of the academy for the current year comprise the following individuals:

I Kershaw, Chief Executive and Accounting Officer  
L Kirtley, Executive Principal (and CEO Designate)  
V Robinson, Chief Operating Officer  
J Jackowiak, Director of HR  
I Grayson, Trust Estates Manager

Key management personnel of the academy for the prior year comprised the following individuals:

I Lane, CEO  
S Holmes-Carne, Principal, Kenton School  
V Wigham, Principal, Studio West  
T Carson, Senior Business Governance Support Officer  
J Jackowiak, Trust HR Manager  
V Robinson, Director of Finance  
S Huntley, Vice Principal, Studio West  
R Devlin, Vice Principal, Kenton School  
N Stoddart, Vice Principal, Kenton School  
C Gibson, Assistant Vice Principal, Kenton School  
R Scherer, Assistant Principal, Kenton School

The total amount of employee benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the academy was £397,662 (2021: £923,916).

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## Notes to the financial statements Year ended 31 August 2022

### 10. Central services

The academy has provided the following central services to its academies during the year:

- finance
- human resources
- information technology
- CEO, business and governance support
- data management
- estates management

The academy charges for these services on the following basis:

Costs split based on actual charges where this can be determined, or pupil numbers, being 85% Kenton School and 15% Studio West.

The actual amounts charged during the year were as follows:

|               | 2022<br>£000 | 2021<br>£000 |
|---------------|--------------|--------------|
| Kenton School | 761          | 666          |
| Studio West   | 134          | 118          |
| <b>Total</b>  | <b>895</b>   | <b>784</b>   |

### 11. Trustees' remuneration and expenses

One or more trustees has been paid remuneration or has received other benefits from an employment with the academy. The principal and other staff trustees only receive remuneration in respect of services they provide undertaking the roles of principal and staff members under their contracts of employment. The value of trustees' remuneration and other benefits was as follows:

|  |                            | 2022<br>£000 | 2021<br>£000 |
|--|----------------------------|--------------|--------------|
| I Kershaw, current CEO & Accounting Officer (appointed 1 January 2022) | Remuneration               | 85 - 90      | 0 - 5        |
| I lane, former CEO & Accounting Officer (resigned 31 December 2021)    | Remuneration               | 20 - 25      | 60 - 65      |
|  | Pension contributions paid | 0 - 5        | 5 - 10       |

During the year, no trustees received any other remuneration or benefits in kind (2021: £nil).

During the year, no trustee expenses have been incurred (2021: £nil).



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## Notes to the financial statements Year ended 31 August 2022

### 12. Trustees' and Officers' insurance

In accordance with normal commercial practice, Northern Leaders Trust has purchased insurance to protect trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business. The insurance provides cover up to £2,000,000 on any one claim and the cost for the year ended 31 August 2022 was £143 (2021: £213). The cost of this insurance is included in the total insurance cost.

Studio West has opted into the Department of Education's risk protection arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business, and provides cover up to £10,000,000. It is not possible to quantify the trustees and officers indemnity element from the overall cost of the RPA scheme membership.

### 13. Tangible fixed assets

|                       | Long-term<br>leasehold<br>property<br>£000 | Fixtures and<br>fittings<br>£000 | Motor<br>vehicles<br>£000 | Computer<br>equipment<br>£000 | Total<br>£000 |
|-----------------------|--|----------------------------------|---------------------------|-------------------------------|---------------|
| <b>Cost</b>           |  |                                  |                           |                               |               |
| At 1 September 2021   | 40,752                                     | 375                              | 79                        | 2,008                         | 43,214        |
| Additions             | 1,743                                      | 47                               | -                         | 380                           | 2,170         |
| Disposals             | -  | -                                | (2)                       | -                             | (2)           |
| At 31 August 2022     | 42,495                                     | 422                              | 77                        | 2,388                         | 45,382        |
| <b>Depreciation</b>   |  |                                  |                           |                               |               |
| At 1 September 2021   | 14,235                                     | 269                              | 76                        | 978                           | 15,558        |
| Charge for the year   | 1,600                                      | 14                               | 3                         | 563                           | 2,180         |
| On disposals          | -  | -                                | (2)                       | -                             | (2)           |
| At 31 August 2022     | 15,835                                     | 283                              | 77                        | 1,541                         | 17,736        |
| <b>Net book value</b> |  |                                  |                           |                               |               |
| At 31 August 2022     | 26,660                                     | 139                              | -                         | 847                           | 27,646        |
| At 31 August 2021     | 26,517                                     | 106                              | 3                         | 1,030                         | 27,656        |

# Northern Leaders Trust (formerly Kenton Schools Academy Trust)

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## Notes to the financial statements Year ended 31 August 2022

### 14. Debtors

|                                | 2022<br>£000 | 2021<br>£000 |
|--------------------------------|--------------|--------------|
| Trade debtors                  | 66           | 98           |
| Prepayments and accrued income | 1,597        | 295          |
| VAT recoverable                | 167          | 64           |
|                                | <u>1,830</u> | <u>457</u>   |

### 15. Creditors: amounts falling due within one year

|                                    | 2022<br>£000 | 2021<br>£000 |
|------------------------------------|--------------|--------------|
| Trade creditors                    | 1,791        | 206          |
| Other loans (note 16)              | 19           | -            |
| Other taxation and social security | 249          | 211          |
| Other creditors                    | 274          | 183          |
| Accruals and deferred income       | 1,240        | 697          |
|                                    | <u>3,573</u> | <u>1,297</u> |

|  | 2022<br>£000 | 2021<br>£000 |
|--|--------------|--------------|
| Deferred income at 1 September 2021    | 208          | 246          |
| Resources deferred during the year     | 263          | 84           |
| Amounts released from previous periods | (155)        | (122)        |
| Deferred income at 31 August 2022      | <u>316</u>   | <u>208</u>   |

### 16. Creditors: amounts falling due after more than one year

|             | 2022<br>£000 | 2021<br>£000 |
|-------------|--------------|--------------|
| Other loans | <u>170</u>   | <u>158</u>   |

Other loans relate to two CIF loans and two Salix loans. The CIF loans have a term of 10 years, are unsecured, incur interest of 1.95% and 2.07% and are repayable in equal monthly instalments from 1 September 2022. The Salix loans have a term of 8 years, are unsecured, interest free and are repayable in equal half-yearly instalments from 1 March 2022.

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## Notes to the financial statements Year ended 31 August 2022

### 17. Statement of funds

|   | Balance at 1<br>September<br>2021<br>£000 | Income<br>£000 | Expenditure<br>£000 | Transfers<br>in/out<br>£000 | Gains/<br>(Losses)<br>£000 | Balance at<br>31 August<br>2022<br>£000 |
|---|---|----------------|---------------------|-----------------------------|----------------------------|---|
| <b>Unrestricted<br/>funds</b>           |   |                |                     |                             |                            |   |
| Unrestricted<br>general funds           | 978                                       | 639            | (247)               | (136)                       | -                          | 1,234                                   |
| <b>Restricted<br/>general funds</b>     |   |                |                     |                             |                            |   |
| Restricted funds                        | 1,987                                     | 18,104         | (16,766)            | (1,164)                     | -                          | 2,161                                   |
| Pension reserve                         | (8,750)                                   | -              | (1,090)             | -                           | 10,640                     | 800                                     |
|   | (6,763)                                   | 18,104         | (17,856)            | (1,164)                     | 10,640                     | 2,961                                   |
| <b>Restricted fixed<br/>asset funds</b> |   |                |                     |                             |                            |   |
| Restricted fixed<br>asset fund          | 27,743                                    | 783            | (2,180)             | 1,300                       | -                          | 27,646                                  |
| <b>Total restricted<br/>funds</b>       | 20,980                                    | 18,887         | (20,036)            | 136                         | 10,640                     | 30,607                                  |
| <b>Total funds</b>                      | 21,958                                    | 19,526         | (20,283)            | -                           | 10,640                     | 31,841                                  |

The specific purposes for which the funds are to be applied are as follows:

The restricted fixed asset fund represents the fixed assets of the Trust, which are restricted to be applied for educational purposes in furtherance of the Trust's objects.

The restricted fund includes all remaining grant funds for the general running of the Trust.

The pension reserve equates to the Trust's share of the asset/deficit on the Local Government Pension Scheme in which it participates.

Unrestricted funds are all other funds of the Trust.

During the year, transfers have been made from the general restricted fund to the restricted fixed asset fund, representing capital additions not funded through direct capital grant, and from the unrestricted fund to the general restricted fund to cover unrestricted catering income.

# Northern Leaders Trust (formerly Kenton Schools Academy Trust)

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## Notes to the financial statements Year ended 31 August 2022

### 17. Statement of funds (continued)

Under the funding agreement with the Secretary of State, the academy was not subject to a limit on the amount of GAG it could carry forward at 31 August 2022.

Comparative information in respect of the preceding year is as follows:

|                                     | Balance at<br>1 September<br>2020<br>£000 | Income<br>£000 | Expenditure<br>£000 | Transfers<br>in/out<br>£000 | Gains/<br>(Losses)<br>£000 | Balance at<br>31 August<br>2021<br>£000 |
|-------------------------------------|---|----------------|---------------------|-----------------------------|----------------------------|---|
| <b>Unrestricted funds</b>           |   |                |                     |                             |                            |   |
| Unrestricted general funds          | 494                                       | 661            | (177)               | -                           | -                          | 978                                     |
| <b>Restricted general funds</b>     |   |                |                     |                             |                            |   |
| Restricted funds                    | 1,869                                     | 16,405         | (15,072)            | (1,215)                     | -                          | 1,987                                   |
| Pension reserve                     | (7,740)                                   | -              | (860)               | -                           | (150)                      | (8,750)                                 |
|                                     | (5,871)                                   | 16,405         | (15,932)            | (1,215)                     | (150)                      | (6,763)                                 |
| <b>Restricted fixed asset funds</b> |   |                |                     |                             |                            |   |
| Restricted fixed asset fund         | 27,373                                    | 964            | (1,809)             | 1,215                       | -                          | 27,743                                  |
| <b>Total restricted funds</b>       | 21,502                                    | 17,369         | (17,741)            | -                           | (150)                      | 20,980                                  |
| <b>Total funds</b>                  | 21,996                                    | 18,030         | (17,918)            | -                           | (150)                      | 21,958                                  |

# Northern Leaders Trust (formerly Kenton Schools Academy Trust)

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## Notes to the financial statements

Year ended 31 August 2022

### 17. Statement of funds (continued)

#### Total funds analysis by academy

Fund balances at 31 August 2022 were allocated as follows:

|  | 2022<br>£000  | 2021<br>£000  |
|--|---------------|---------------|
| Kenton School                                      | 3,385         | 2,962         |
| Studio West  | -             | (7)           |
| Central services                                   | 10            | 10            |
|  | <hr/>         | <hr/>         |
| Total before fixed asset funds and pension reserve | 3,395         | 2,965         |
| Restricted fixed asset fund                        | 27,646        | 27,743        |
| Pension reserve                                    | 800           | (8,750)       |
|  | <hr/>         | <hr/>         |
| <b>Total</b>                                       | <b>31,841</b> | <b>21,958</b> |

# Northern Leaders Trust (formerly Kenton Schools Academy Trust)

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## Notes to the financial statements Year ended 31 August 2022

### 17. Statement of funds (continued)

#### Total cost analysis by academy

Expenditure incurred by each academy during the year was as follows:

|                  | Teaching<br>and<br>educational<br>support<br>staff costs<br>£000 | Other<br>support<br>staff costs<br>£000 | Educational<br>supplies<br>£000 | Other costs<br>excluding<br>depreciation<br>£000 | Total<br>2022<br>£000 |
|------------------|--|---|---------------------------------|--|-----------------------|
| Kenton School    | 8,633  | 700                                     | 959                             | 2,991  | 13,283                |
| Studio West      | 2,318  | 415                                     | 260                             | 793  | 3,786                 |
| Central services | -  | 825                                     | -                               | 209  | 1,034                 |
| <b>Academy</b>   | <b>10,951</b>  | <b>1,940</b>                            | <b>1,219</b>                    | <b>3,993</b>                                     | <b>18,103</b>         |

Comparative information in respect of the preceding year is as follows:

|                  | Teaching<br>and<br>educational<br>support staff<br>costs<br>£000 | Other<br>support staff<br>costs<br>£000 | Educational<br>supplies<br>£000 | Other costs<br>excluding<br>depreciation<br>£000 | Total<br>2021<br>£000 |
|------------------|--|---|---------------------------------|--|-----------------------|
| Kenton School    | 8,136  | 640                                     | 910                             | 2,683  | 12,369                |
| Studio West      | 1,761  | 297                                     | 160                             | 623  | 2,841                 |
| Central services | -  | 699                                     | -                               | 200  | 899                   |
| <b>Academy</b>   | <b>9,897</b>   | <b>1,636</b>                            | <b>1,070</b>                    | <b>3,506</b>                                     | <b>16,109</b>         |

# Northern Leaders Trust (formerly Kenton Schools Academy Trust)

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## Notes to the financial statements Year ended 31 August 2022

### 18. Analysis of net assets between funds

#### Analysis of net assets between funds - current year

|  | Unrestricted<br>funds<br>2022<br>£000 | Restricted<br>funds<br>2022<br>£000 | Restricted<br>fixed asset<br>funds<br>2022<br>£000 | Total<br>funds<br>2022<br>£000 |
|--|---------------------------------------|-------------------------------------|--|--------------------------------|
| Tangible fixed assets                  | -                                     | -                                   | 27,646   | 27,646                         |
| Current assets                         | 1,234                                 | 5,904                               | -  | 7,138                          |
| Creditors due within one year          | -                                     | (3,573)                             | -  | (3,573)                        |
| Creditors due in more than one year    | -                                     | (170)                               | -  | (170)                          |
| Provisions for liabilities and charges | -                                     | 800                                 | -  | 800                            |
| <b>Total</b>                           | <b>1,234</b>                          | <b>2,961</b>                        | <b>27,646</b>                                      | <b>31,841</b>                  |

#### Analysis of net assets between funds - prior year

|  | Unrestricted<br>funds<br>2021<br>£000 | Restricted<br>funds<br>2021<br>£000 | Restricted<br>fixed asset<br>funds<br>2021<br>£000 | Total<br>funds<br>2021<br>£000 |
|--|---------------------------------------|-------------------------------------|--|--------------------------------|
| Tangible fixed assets                  | -                                     | -                                   | 27,656   | 27,656                         |
| Current assets                         | 978                                   | 3,442                               | 87   | 4,507                          |
| Creditors due within one year          | -                                     | (1,297)                             | -  | (1,297)                        |
| Creditors due in more than one year    | -                                     | (158)                               | -  | (158)                          |
| Provisions for liabilities and charges | -                                     | (8,750)                             | -  | (8,750)                        |
| <b>Total</b>                           | <b>978</b>                            | <b>(6,763)</b>                      | <b>27,743</b>                                      | <b>21,958</b>                  |

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## Notes to the financial statements Year ended 31 August 2022

### 19. Reconciliation of net (expenditure)/income to net cash flow from operating activities

|  | 2022<br>£000 | 2021<br>£000 |
|--|--------------|--------------|
| Net (expenditure)/income for the year (as per statement of financial activities) | (757)        | 112          |
| <b>Adjustments for:</b>  |              |              |
| Depreciation   | 2,180        | 1,809        |
| Capital grants from DfE and other capital income                                 | (783)        | (964)        |
| Defined benefit pension scheme cost less contributions payable                   | 950          | 740          |
| Defined benefit pension scheme finance cost                                      | 140          | 120          |
| (Increase)/decrease in debtors   | (1,373)      | 75           |
| Increase in creditors  | 2,257        | 128          |
| <b>Net cash provided by operating activities</b>                                 | <b>2,614</b> | <b>2,020</b> |

### 20. Cash flows from financing activities

|  | 2022<br>£000 | 2021<br>£000 |
|--|--------------|--------------|
| Cash inflows from new borrowing                  | 31           | 158          |
| <b>Net cash provided by financing activities</b> | <b>31</b>    | <b>158</b>   |

### 21. Cash flows from investing activities

|  | 2022<br>£000   | 2021<br>£000   |
|--|----------------|----------------|
| Purchase of tangible fixed assets            | (2,170)        | (2,091)        |
| Capital grants from DfE Group                | 783            | 964            |
| <b>Net cash used in investing activities</b> | <b>(1,387)</b> | <b>(1,127)</b> |

### 22. Analysis of cash and cash equivalents

|                          | 2022<br>£000 | 2021<br>£000 |
|--------------------------|--------------|--------------|
| Cash in hand and at bank | 5,308        | 4,050        |



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## Notes to the financial statements Year ended 31 August 2022

### 23. Analysis of changes in net debt

|                          | At 1<br>September<br>2021<br>£000 | Cash flows<br>£000 | Other non-<br>cash<br>changes<br>£000 | At 31<br>August 2022<br>£000 |
|--------------------------|-----------------------------------|--------------------|---------------------------------------|------------------------------|
| Cash at bank and in hand | 4,050                             | 1,258              | -                                     | 5,308                        |
| Debt due within 1 year   | -                                 | -                  | (19)                                  | (19)                         |
| Debt due after 1 year    | (158)                             | (31)               | 19                                    | (170)                        |

### 24. Capital commitments

|  | 2022<br>£000 | 2021<br>£000 |
|--|--------------|--------------|
| <b>Contracted for but not provided in these financial statements</b> |              |              |
| Acquisition of tangible fixed assets                                 | 5            | 216          |

### 25. Pension commitments

The academy's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by South Tyneside Council. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2016 and of the LGPS 31 March 2019.

Contributions amounting to £196,223 were payable to the schemes at 31 August 2022 (2021: £183,000) and are included within creditors.

#### Teachers' Pension Scheme

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies. All teachers have the option to opt-out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary - these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

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## Notes to the financial statements Year ended 31 August 2022

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### 25. Pension commitments (continued)

#### Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019. The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% administration levy)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million, giving a notional past service deficit of £22,000 million
- the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI, assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The next valuation result is due to be implemented from 1 April 2023.

The employer's pension costs paid to TPS in the year amounted to £1,298,851 (2021: £1,068,995).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website (<https://www.teacherspensions.co.uk/news/employers/2019/04/teachers-pensions-valuation-report.aspx>).

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The academy has accounted for its contributions to the scheme as if it were a defined contribution scheme. The academy has set out above the information available on the scheme.

#### Local Government Pension Scheme

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2022 was £480,000 (2021: £460,000), of which employer's contributions totalled £340,000 (2021: £330,000) and employees' contributions totalled £140,000 (2021: £130,000). The agreed contribution rates for future years are 16.3 per cent for employers and 5.5 to 12.0 per cent for employees.

As described in note the LGPS obligation relates to the employees of the academy, who were the employees transferred as part of the conversion from the maintained school and new employees who were eligible to, and did, join the Scheme in the year. The obligation in respect of employees who transferred on conversion represents their cumulative service at both the predecessor school and the academy at the balance sheet date.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

# Northern Leaders Trust (formerly Kenton Schools Academy Trust)

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## Notes to the financial statements

Year ended 31 August 2022

### 25. Pension commitments (continued)

#### Principal actuarial assumptions

|  | 2022 | 2021 |
|--|------|------|
|  | %    | %    |
| Rate of increase in salaries                       | 4.2  | 4.1  |
| Rate of increase for pensions in payment/inflation | 2.7  | 2.6  |
| Discount rate for scheme liabilities               | 4.1  | 1.7  |
| Inflation assumption (CPI)                         | 2.7  | 2.6  |
| Pension accounts revaluation rate                  | 2.7  | 2.6  |

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

|                      | 2022  | 2021  |
|----------------------|-------|-------|
|                      | Years | Years |
| Retiring today       |       |       |
| Males                | 21.8  | 21.9  |
| Females              | 25.0  | 25.1  |
| Retiring in 20 years |       |       |
| Males                | 23.5  | 23.6  |
| Females              | 26.7  | 26.9  |

#### Sensitivity analysis

|  | 2022   | 2021   |
|--|--------|--------|
|  | £000   | £000   |
| Discount rate +0.1%                    | 12,690 | 21,950 |
| Discount rate -0.1%                    | 13,410 | 23,190 |
| Mortality assumption - 1 year increase | 12,670 | 21,730 |
| Mortality assumption - 1 year decrease | 13,410 | 23,420 |
| CPI rate +0.1%                         | 13,340 | 22,650 |
| CPI rate -0.1%                         | 12,740 | 22,470 |

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## Notes to the financial statements Year ended 31 August 2022

### 25. Pension commitments (continued)

#### Share of scheme assets

The academy's share of the assets in the scheme was:

|                                     | 2022<br>£000  | 2021<br>£000  |
|-------------------------------------|---------------|---------------|
| Equities                            | 7,450         | 7,680         |
| Government bonds                    | 220           | 290           |
| Corporate bonds                     | 2,570         | 2,780         |
| Property                            | 1,540         | 1,100         |
| Cash and other liquid assets        | 250           | 550           |
| Other                               | 1,810         | 1,410         |
| <b>Total market value of assets</b> | <b>13,840</b> | <b>13,810</b> |

The actual return on scheme assets was £-180,000 (2021: £2,180,000).

The amounts recognised in the Statement of financial activities are as follows:

|   | 2022<br>£000   | 2021<br>£000   |
|---|----------------|----------------|
| Interest income   | 240            | 200            |
| Interest cost   | (380)          | (320)          |
| Current service cost  | (1,290)        | (1,070)        |
| <b>Total amount recognised in the Statement of financial activities</b> | <b>(1,430)</b> | <b>(1,190)</b> |

Changes in the present value of the defined benefit obligations were as follows:

|                          | 2022<br>£000  | 2021<br>£000  |
|--------------------------|---------------|---------------|
| <b>At 1 September</b>    | <b>22,560</b> | <b>19,060</b> |
| Current service cost     | 1,290         | 1,070         |
| Interest cost            | 380           | 320           |
| Employee contributions   | 140           | 130           |
| Actuarial (gains)/losses | (11,060)      | 2,130         |
| Benefits paid            | (270)         | (150)         |
| <b>At 31 August</b>      | <b>13,040</b> | <b>22,560</b> |

# Northern Leaders Trust (formerly Kenton Schools Academy Trust)

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## Notes to the financial statements Year ended 31 August 2022

### 25. Pension commitments (continued)

Changes in the fair value of the academy's share of scheme assets were as follows:

|                          | 2022<br>£000  | 2021<br>£000  |
|--------------------------|---------------|---------------|
| <b>At 1 September</b>    | <b>13,810</b> | <b>11,320</b> |
| Interest income          | 240           | 200           |
| Actuarial (losses)/gains | (420)         | 1,980         |
| Employer contributions   | 340           | 330           |
| Employee contributions   | 140           | 130           |
| Benefits paid            | (270)         | (150)         |
| <b>At 31 August</b>      | <b>13,840</b> | <b>13,810</b> |

### 26. Operating lease commitments

At 31 August 2022 the academy had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

|  | 2022<br>£000 | 2021<br>£000 |
|--|--------------|--------------|
| Not later than 1 year                        | 36           | 34           |
| Later than 1 year and not later than 5 years | 61           | 80           |
|  | <b>97</b>    | <b>114</b>   |

### 27. Other financial commitments

Under the PFI arrangement, the academy has a financial liability to make payments to the PFI contractor under the life of the contract, which began in October 2008 and will run for 25 years. The cost is based on pupil numbers and in the current year was £1,203,428 (2021: £1,331,676). Funding was received from the ESFA to cover this commitment.

### 28. Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

# **Northern Leaders Trust (formerly Kenton Schools Academy Trust)**

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## **Notes to the financial statements Year ended 31 August 2022**

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### **29. Related party transactions**

Owing to the nature of the academy and the composition of the board of trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trustees have an interest. All transactions involving such organisations are conducted in accordance with the requirements of the Academies Financial Handbook, including notifying the ESFA of all transactions made on or after 1 April 2019 and obtaining their approval where required, and with the academy's financial regulations and normal procurement procedures relating to connected and related party transactions.

Other than the CEO's remuneration disclosed in note 11, and the sale of a laptop to I Lane at market value of £350, following an offer to all staff and approval by the Trustees, there were no other related party transactions in either period.