## ST MARY'S CHURCH OF ENGLAND JUNIOR SCHOOL (A company limited by guarantee)

# ANNUAL REPORT AND FINANCIAL STATEMENTS YEAR ENDED 31 AUGUST 2013



SAINT MARY'S CHURCH OF ENGLAND JUNIOR SCHOOL

An Academy School

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20/12/2013 COMPANIES HOUSE

#398

Company registration number: 07716911 (England and Wales)

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#### Reference and administrative details

Governors (Trustees)

Mrs Sarah Berwick Rev Heather Wilcox (Chair) (resigned 1 May 2013) (Vice Chair) (Chair from 1 May 2013) (Chair of Finance)

Mr Martin McIlroy Mrs Alison Cullum Mr Peter Rout

(Headteacher) (Responsible Officer)

Mrs Kay Oglieve-Chan

Mr Joe Hewett Miss Elisabeth Spry (resigned 31 August 2013)

Mrs Julie Adams Mr Bob Baylis

Mrs Claire Best

(resigned 31 October 2013)

Mrs Sandra Mackelden

(Term of office finished 31 August 2013)

Mr Matthew Parslow-Williams (appointed 28 November 2012) Mr Nigel Peacock Mrs Diane Perry-Yates

(resigned 3 December 2012) (appointed 1 May 2013)

Mr Alan Quinton Ms Jenny Melling Mr Greg Duffield

(appointed 18 November 2013) (appointed 18 November 2013) (appointed 18 November 2013)

**Company Secretary** 

Mrs C Locke

Registered/Principal office

St Mary's Church of England Junior School

Swan Lane Long Stratton Norwich Norfolk **NR15 2UY** 

Company registration number:

07716911 (England and Wales)

Independent Auditor

Lovewell Blake LLP

Chartered Accountants and Statutory Auditor

Bankside 300 Peachman Way

Broadland Business Park

Norwich NR7 0LB

**Bankers** 

The Co-operative Bank

P O Box 250 **Delf House** Southway Skelmerdale WN8 6WT

Solicitors.

Browne Jacobson LLP Mowbray House

Castle Meadow Road

Nottingham NG2 1BJ

## REPORT OF THE GOVERNORS for the year ended 31 August 2013

The Governors present their annual report together with the financial statements and auditor's reports of the charitable company for the year ended 31 August 2013. The report has been prepared in accordance with Part VI of the Charities Act 2011.

#### Structure, governance and management

#### Constitution

St Mary's Church of England Junior School is a company limited by guarantee with no share capital and an exempt charity. The Company's Memorandum and Articles of Association are the primary governing documents of the Academy and are part of the Funding Agreement between the Company and the Secretary of State for Education.

Details of the Governors who served throughout the year, except as noted, are included in the Reference and Administrative Details on page 1

#### Members' liability

Each member of the Company undertakes to contribute to the assets of the Company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member

#### Governors' Indemnities

Subject to the provisions of the Companies Act, every Governor or other officer or auditor of the Academy shall be indemnified out of the assets of the Academy against any liability incurred by them in that capacity in defending any proceedings, whether civil or criminal, in which judgement is given in favour or in which they are acquitted or in connection with any application in which relief is granted to them by the court from liability for negligence, default breach of duty or breach of trust in relation to affairs of the Academy

#### **Principal Activities**

The principal object and activity of the School is to advance for public benefit the provision of education in the United Kingdom. In doing so it meets the requirements of the Funding Agreement signed by the Secretary of State for Education. It provides a balanced and broad curriculum to pupils of different abilities between the ages of 7 and 11.

#### Governors Recruitment, Induction and Training Procedures

The Academy is governed by the Trustee board which delegates functions as appropriate to a Local Governing Body who are appointed by the Trustees as a committee. The Trustees and Governors exercise their powers and functions with a view to fulfilling a largely strategic role in the running of the Academy. The Trustees were initially appointed as described in the constitution (as described on page 4) and, the Trustee board may appoint Trustees in exceptional circumstances. No Trustees were co-opted nor were appointments made by the Secretary of State in 2011/2012. Trustees may be removed by the person or persons who appointed them.

The Articles of Association require the members of the Charitable Company to appoint at least two Director Trustees to be responsible for the statutory and constitutional affairs of the Charitable Company and the management of the Academy

The training and induction provided for new Governors includes a tour of the Academy and a chance to meet staff and pupils. The Norfolk Governors Network provides external training including financial matters. They provide regular updates on practice, legislation and guidance.

All Governors are provided with copies of policies, procedures, minutes, accounts, budgets, plans and other documents that they will need to undertake their role as Governors. Induction tends to be done informally and is tailored specifically to the individual

#### REPORT OF THE GOVERNORS for the year ended 31 August 2013

#### Organisational structure

The organisational structure of the Academy consists of three levels. The Trustees, Governors, and the Senior Leadership Team. The aim of the management structure is to devolve responsibility and encourage involvement in decision making at all levels.

The trustees and governing body are responsible for setting general policy, adopting an annual plan and budget, monitoring the Academy by the use of budgets and making major decisions about the direction of the Academy. The Governors are responsible for monitoring the performance of the Headteacher on a regular basis.

The Senior Leadership Team members for the Academy are the Headteacher, Deputy Head Teacher, Maths co-ordinator, SENCO, Science/G&T co-ordinator. These control the Academy at an executive level realising the vision for the Academy, ensuring the Academy runs smoothly and help children make creative and academic progress, implementing the policies laid down by the Governors and reporting back to them. The Headteacher authorises all high value orders within the Academy.

#### Risk management

The Governors have assessed the major risks to which the Academy is exposed, in particular those relating to the specific teaching, provision of facilities and other operational areas of the Academy, and its finances. The Governors have implemented a number of systems to assess risks that the Academy faces, especially in the operational areas (e.g. in relation to teaching, health and safety, bullying and school trips) and in relation to the control of finance. They have introduced systems, including operational procedures (e.g. vetting of new staff and visitors, supervision of school grounds) and internal financial controls (see below) in order to minimise risk. Where significant financial risk still remains they have ensured they have adequate insurance cover. The Academy has an effective system of internal financial controls and this is explained in more detail in the following statement.

#### Connected organisations, including related party relationships

There are no related parties which either control or significantly influence the decisions and operations of St Mary's Church of England School Academy Trust There are no sponsors or formal Parent Teacher Associations associated with the Academy

#### Objects and aims

The Object of the Academy is as follows

'The Academy Trust's object ("the Object") is specifically restricted to the following

- To advance for the public benefit education in the United Kingdom, in particular but without prejudice to the generality of the foregoing by establishing, maintaining, carrying on, managing and developing a school with a designated Church of England religious character, offering a broad and balanced curriculum ("the Academy") conducted in accordance with the principles, practices and tenets of the Church of England both generally and in particular in relation to arranging for religious education and daily acts of worship (as required by the Funding Agreement) and in having regard to the advice of the Diocesan Board of Education, and
- To promote for the benefit of individuals living in Long Stratton and the surrounding area who have need by reason of their age, infirmity or disability, financial hardship or social and economic circumstances or for the public at large the provision of facilities for recreation or other leisure time activities in the interests of social welfare and with the object of improving the condition of life of the said individuals, for so long as the Academy continues to function as an educational institution.

#### REPORT OF THE GOVERNORS for the year ended 31 August 2013

#### Objectives and activities (continued)

## Objectives, strategies and activities

The main objectives of the Academy during the year ended 31 August 2013 are summarised below

- feel safe and valued as part of a caring community that celebrates success.
- experience and actively participate in a relevant, enjoyable curriculum that evolves to meet the needs
  of all,
- Inspire an 'enquiring' mind and ask questions,
- be independent thinkers / learners who are able to seek solutions creatively and co-operatively,
- be able to listen and articulate responses showing consideration to others.
- be polite and courteous,
- be proactive in our responsibilities towards the community, society, the environment and economy, linking 'real life' with our learning,
- · understand and respect diversity,
- · develop a sense of self-esteem, and
- be well balanced and healthy individuals

Key priorities for the year are contained in our School Development Plan which is available from the School Office Improvement Focuses identified for this year include

- Standards in English continue to improve,
- Continue to improve 2 levels progress in Writing at the end of KS2,
- · The progress in Maths is maintained through recommended teaching methods,
- FSM/SEN/Summer born gap narrows throughout the Academy,
- All Children experience a wider, practical integrated curriculum.
- Financial management continues to be of the highest standards and give value for money.
- · External/ internal resources enable a safe, healthy and stimulating environment,
- Parents feel confident in the Academy and it is valued by the community,
- · Links with the church continue to build and strengthen, and
- Christian values are clearly embedded throughout the school community.

#### **Public Benefit**

In setting our objectives and planning our activities the Governors and Trustees have given careful consideration to the Charity Commission's general guidance on public benefit. Pupils are admitted in accordance with the admissions policy agreed with the Department for Education (DfE). Children are admitted from a wide range of backgrounds, from social housing in Long Stratton, to those from nigner income households outside of our catchment area. The Academy has a rich curriculum which aims to deliver good academic progress with a range of activities and experiences, offering pupils a chance to demonstrate their abilities and potential

## **Human equalities policy**

The Governors recognise that equal opportunities should be an integral part of good practice 'within the workplace. The Academy aims to establish equal opportunity in all areas of its activities including creating a working environment in which the contribution and needs of all people are fully valued.

#### **Disabled persons**

Lifts and disabled toilets are installed and door widths are adequate to enable wheelchair access to all the main areas of the Academy. The policy of the Academy is to support recruitment and retention of pupils and employees with disabilities. The Academy does this by adapting the physical environment, by making resources available and through training and career development.

#### REPORT OF THE GOVERNORS for the year ended 31 August 2013

#### Achievements and performance

Total pupils in the year ended 31st August 2013 numbered 210

Our school curriculum continues to be one which offers variety and interest to all pupils. This year children have taken part in lots of exciting activities. All year groups had the opportunity to go on a residential visit for the first time in many years, Year 3 went to Holt Hall, Year 4 Kingswood, Year 5 Horstead (the centre run by the Diocese of Norwich) and Year 6 France. The whole school visited the Norfolk Show and we had a fantastic stand in the schools' tent where visitors were shown how to make their own dragonflies.

The school was very successful in sporting competitions, winning the county tri-golf competition and cricket five a side event. Our school won the Waveney Schools Rotary Quiz. The school continues to provide outdoor learning opportunities in our wildlife area and beyond, children have built shelters for animals, devised their own orienteering hunts and have harvested vegetables from their garden.

The school had a SIAS inspection from the Norwich Diocese in November 2012, the overall judgment from inspectors was that we were now in the Good category in every inspection area – our previous inspection grade was satisfactory

The school received a letter from Ofsted in January informing us that the school would not be inspected until Summer 2014 due to the good results achieved by our pupils in 2012

In addition the school continued to offer a range of many other activities and experiences for its pupils. Those who come from low economic backgrounds were able to apply to the disadvantage subsidy fund and this has helped pupils broaden their horizon beyond the immediate area.

## Academic achievements

KS2 2013 results strong in Maths, Level 5+ increased with 4 Level 6 grades achieved, slightly down in English Level 4+, increase in Level 5+ with 1 Level 6 achieved in Spelling, Grammar and Punctuation, but good overall value added for the cohort

Maths 92% Level 4+ Level 5 60% English % Level 4+ Level 5 33%

Cohort of 52 pupils (22 girls, 31 boys 4 FSM, 9 SEN - 1SA, 2SA+, ST=2 - 15 Summer Born)

Maths results are well above national expectations. English are slightly below (one pupil =5%)

Value added was good in all subjects for the whole cohort - Maths 102 1, Writing 100 31, Reading 101

Areas that have been highlighted for school development are boys writing, SEN writing, summer born boys writing and reading, FSM boys writing and reading

## Going Concern

After making appropriate enquiries, the Governing Body has a reasonable expectation that the Academy has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

## REPORT OF THE GOVERNORS for the year ended 31 August 2013

#### **Financial Review**

Most of the Academy's income is obtained from the Department of Education via the Education Funding Agency (EFA) in the form of recurrent grants, the use of which is restricted to particular purposes. The grants received from the EFA during the year ended 31 August 2013 and the associated expenditure are shown as restricted funds in the Statement of Financial Activities.

During the year ended 31 August 2013, the Academy received income of £820,434 (2012 - £869,493) in respect of General Annual Grant and other Government funding, £nil (2012 - £2,685,551 being the deemed value of assets transferred on conversion), and £83,968 (2012 - £86,040) other income, giving total income of £904,402 (2012 - £3,641,084) for the year Expenditure for the period amounted to £955,524 (2012 - £1,000,662)

#### Key financial performance indicators

Key Performance Indicators are

- Staffing costs as a percentage of GAG income 103% (2012 96%)
- Staff costs as a percentage of total expenditure 75% (2012 75%)
- Capital expenditure per pupil £11 (2012 £38)

#### Financial and risk management objectives and policies

The Governors have responsibility to assess the strategic risks to which the Academy is exposed and have completed a risk management register to ensure that steps are taken to mitigate risks

This is done through the sub-committees and includes educational risks such as the Academy not achieving the planned educational outcomes and maintenance and improvement on previous examination results, whole or partial building loss, financial and operational risks, including budget risks and health and safety reviews and safeguarding pupils. In this way steps are taken to mitigate risk. Some significant risks such as public and employee liability are covered by the Academy's insurance policy.

The Governors are implementing a number of systems to assess risks that the Academy faces, especially in the strategic risks areas and in relation to the control of finance. They have introduced systems, including operational procedures and internal financial controls in order to minimise risk. The Academy has an effective system of internal financial controls and this is explained in more detail in this report.

#### Reserves Policy

The Governors' Finance Committee believe reserves should be set at a level which will provide sufficient working capital to cover delays between spending and receipt of grants to allow for unexpected situations such as urgent maintenance work

As at 31 August 2013 the Academy had free reserves of £18,923 It is the aim of the Governors to achieve a balanced budget and to build up reserves where possible

## **Investment Policy**

With the exception of cash held for the operation of the Academy, St Mary's Church of England Junior School has no realisable investments as at 31 August 2013. The Governing Body has adopted a low risk strategy to cash holdings operating an interest bearing account with the Academy's bankers.

#### REPORT OF THE GOVERNORS for the year ended 31 August 2013

#### Plans for future periods

The objectives, strategies and activities for the next financial year are

- To ensure that all children make at least 2 NC levels progress in writing during time at St. Mary's
  The use of targets is embedded into teaching so children know and refer to their targets
  Develop peer/self/teacher assessment skills incorporating 2 stars and a wish
- To attain 85 % in SATS writing 2014
   Embedding the Big Write and VCOP scheme and ensuring continuity
   Moderation staff meetings to assist with levelling- externally.
   Set up VCOP displays in each classroom for children to use daily
   School Governors Visit to ask children about their targets, look for evidence in literacy, handwriting and topic books, look for use of success criteria and verbal feedback in lessons
   Curriculum Committee to check progress and attainment in Writing
- To raise attainment through improving assessment and monitoring systems
   By setting up rigorous monitoring systems
   Planned moderation of subject areas
- For Governors to have a greater impact on school development
   By being more visible in school and having contact with other school members
   Governor(s) to be involved and contribute to school development

#### **Auditor**

Lovewell Blake LLP are deemed to be re-appointed under section 487(2) of the Companies Act 2006

In so far as the Governors are aware

- · there is no relevant audit information of which the charitable company's auditor is unaware and
- the Governors have taken all steps that they ought to have taken to make themselves aware of the
  relevant audit information and to establish that the auditor is aware of that information

The report of the Governors was approved by the Governors on 17 December 2013 and signed on their behalf by

Rev Heather Wilcox Chair of Governors

#### **GOVERNANCE STATEMENT for the year ended 31 August 2013**

#### Scope of Responsibility

As Governors, we acknowledge we have overall responsibility for ensuring that St Mary's Church of England Junior School Academy Trust has an effective and appropriate system of control, financial and otherwise However such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss

The Governing Body has delegated the day-to-day responsibility to the Head Teacher as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between St Mary's Church of England Junior School Academy Trust and the Secretary of State for Education. They are also responsible for reporting to the Governing Body any material weaknesses or breakdowns in internal control.

#### Governance

The information of governance included here supplements that described in the Governors' report and in the statement of Governors' responsibilities. The Full Governing Body has formally met eight times during the year to 31 August 2013. Attendance during this period at Full meetings of the Governing Body was as follows.

Governor	Meetings attended	Out of a possible
Mrs Sarah Berwick	6	7
Rev Heather Wilcox	7	7
Mr Martin McIlroy	4	7
Mrs Alison Cullum	4	7
Mr Peter Rout	5	7
Mrs Kay Oglieve-Chan	2	7
Mr Joe Hewett	0	7
Miss Elisabeth Spry	6	7
Mrs Julie Adams	3	7
Mr Bob Baylıs	4	7
Mrs Claire Best	4	7
Mrs Sandra Mackelden	0	7
Mrs Miriam Barnes	0	7
Mr Nigel Peacock	2	3
Mrs Diane Perry-Yates	1	1

Rev Heather Wilcox was appointed Chair on 1 May 2013, following the resignation of Sarah Berwick

The largest challenge presented to the Governors during the year has been the continued need to operate the Academy within a 'balanced budget'

The finance committee is a committee of the main Governing body. Its purpose is to review and plan the strategic financial planning and expenditure of the Academy budget.

Attendance at Finance Committee meetings in the year to 31 August 2013 was as follows

Governor	Meetings attended	Out of a possible
Mrs Sarah Berwick	1	1
Mr Martin McIlroy	2	2
Mr Peter Rout	1	2
Mr Matthew Parslow-Williams	1	1
Mrs Claire Best	1	2
Mrs Diane Perry-Yates	1	1
Rev Heather Wilcox	2	2
Mrs Alison Cullum	2	2

## **GOVERNANCE STATEMENT for the year ended 31 August 2013**

#### The Purpose of the System of Internal Control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives, it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of Academy Trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in St Mary's Church of England Junior School Academy Trust for the year ended 31 August 2013 and up to the date of approval of the annual report and financial statements.

#### Capacity to Handle Risk

The Governing Body has reviewed the key risks to which the Academy Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Governing Body is of the view that there is a formal ongoing process for identifying, evaluating and managing the Academy Trust's significant risks that has been in place for the year ended 31 August 2013 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the Governing Body.

#### The Risk and Control Framework

The Academy Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports
  which are reviewed and agreed by the Governing Body,
- regular reviews by the Finance Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes,
- · setting targets to measure financial and other performance,
- · clearly defined purchasing (asset purchase or capital investment) guidelines,
- delegation of authority and segregation of duties,
- · identification and management of risks

The Governing Body has considered the need for a specific internal audit function and has decided not to appoint an internal auditor. However, the Governors have appointed Peter Rout, one of the Governors, as Responsible Officer. The RO's role includes giving advice on financial matters and performing a range of checks on the Academy's financial systems. On a regular basis, the RO reports verbally to the Governing Body on the operation of the systems of control and on the discharge of the Governing Body's financial responsibilities.

## Review of Effectiveness

As Accounting Officer, the Head Teacher has responsibility for reviewing the effectiveness of the system of internal control. During the period in question the review has been informed by

- the work of the Responsible Officer,
- · the work of the external auditor,
- the financial management and governance self-assessment process,
- the work of the School Support Officer who has responsibility for the development and maintenance of the internal control framework

## **GOVERNANCE STATEMENT for the year ended 31 August 2013**

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control by the Finance Committee and a plan to address weaknesses and ensure continuous improvement of the system is in place

Approved by order of the members of the Governing Body on 17 December 2013 and signed on its behalf by

**Rev Heather Wilcox** 

Chair of Governors

Aison M Cullum

Mrs Alison Cullum **Accounting Officer** 

## STATEMENT ON REGULARITY, PROPRIETY AND COMPLIANCE for the year ended 31 August 2013

As Accounting Officer of St Mary's Church of England Junior School Academy Trust I have considered my responsibility to notify the Academy Trust governing body and the Education Funding Agency of material irregularity, impropriety and non-compliance with EFA terms and conditions of funding, under the funding agreement in place between the academy trust and the Secretary of State. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook.

I confirm that I and the academy trust governing body are able to identify any material irregular or improper use of funds by the academy trust, or material non-compliance with the terms and conditions of funding under the academy trust's funding agreement and the Academies Financial Handbook

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date

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Mrs Alison Cullum Accounting Officer

#### STATEMENT OF GOVERNORS' RESPONSIBILITIES for the year ended 31 August 2013

The Governors (who act as Trustees for the charitable activities of St Mary's Church of England Junior School and are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Report of the Governors and the financial statements in accordance with the Annual Accounts Requirements issued by the Education Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations

Company law requires the Governors to prepare financial statements for each financial year. Under company law the Governors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Governors are required to

- · select suitable accounting policies and then apply them consistently,
- · observe the methods and principles in the Charities SORP,
- make judgements and estimates that are reasonable and prudent.
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the School will continue in operation

The Governors are responsible for keeping adequate accounting records that disclose with reasonable accuracy the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Governors are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from the EFA/DfE have been applied for the purposes intended.

The Governors are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Governing Body on 17 December 2013 and signed on its behalf by

Rev Heather Wilcox Chair of Governors

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS for the year ended 31 August 2013

We have audited the financial statements of St Mary's Church of England Junior School for the year ended 31 August 2013 on pages 16 to 31. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and the Annual Accounts Direction 2011/12 issued by the Education Funding Agency

This report is made solely to the Academy's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Academy's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Academy and its members as a body, for our audit work, for this report, or for the opinions we have formed

#### Respective responsibilities of governors and auditor

As explained more fully in the Governors' Responsibilities Statement set out on page 12, the Governors (who are also the directors of the Academy for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the APB's website at <a href="https://www.frc.org.uk/apb/scope/private.cfm">www.frc.org.uk/apb/scope/private.cfm</a>

#### Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the Academy's affairs as at 31 August 2013, and of its incoming resources and application of resources, including its income and expenditure, for the period then ended
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Academies Accounts Direction 2013 issued by the Education Funding Agency

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Report of the Governors for the period for which the financial statements are prepared is consistent with the financial statements

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- · certain disclosures of Governors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit

MARK PROCTOR ACA DChA (Senior Statutory Auditor)
For and on behalf of LOVEWELL BLAKE LLP, Statutory Auditor

Bankside 300 Peachman Way Broadland Business Park Norwich NR7 0LB

## INDEPENDENT REPORTING AUDITOR'S ASSURANCE REPORT ON REGULARITY TO THE GOVERNING BODY AND THE EDUCATION FUNDING AGENCY for the year ended 31 August 2013

In accordance with the terms of our engagement letter dated 9 October 2013 and further to the requirements of the Education Funding Agency (EFA) as included in the Academies Accounts Direction 2013, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by the academy trust during the year ended 31 August 2013 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them

This report is made solely to the governing body and the EFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the governing body and the EFA those matters we are required to state to it in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the governing body and the EFA, for our work, for this report, or for the opinion we have formed

## Respective responsibilities of the accounting officer and the reporting auditor

The accounting officer is responsible, under the requirements of the Academy's funding agreement with the Secretary of State for Education dated 25 July 2011 and the Academies Financial Handbook, extant from 1 September 2012, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2013. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year ended 31 August 2013 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them

#### Approach

We conducted our engagement in accordance with the Academies Accounts Direction 2013 issued by the EFA We performed a limited assurance engagement as defined in our engagement letter

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Academy's income and expenditure

## INDEPENDENT REPORTING AUDITOR'S ASSURANCE REPORT ON REGULARITY TO THE GOVERNING BODY AND THE EDUCATION FUNDING AGENCY for the year ended 31 August 2013

The work undertaken to draw to our conclusion includes

- Review of minutes of the various committees and sub-committees, management accounts and discussions with key personnel
- Evaluation of the implementation of the internal control procedures, and detailed review of the control environment for any changes or weaknesses
- Review of expense claims and credit card expenditure, to ensure it adheres to internal control
  procedures and is not for personal benefit
- Review of financial transactions for any unusual transactions which may be improper
- Ensuring that all the activities of the Academy are in keeping with the Academy's framework and charitable objectives
- Ensuring that key staff and Governors have declared their interest in related parties and following up with discussions and testing
- Review of related party transactions to ensure that no favourable rates have been applied
- Ensuring expenditure does not contravene the funding agreement
- Ensuring extra-curricular payments for staff have been made in accordance with the Handbook
- Ensuring borrowing agreements, including leases, have been made in accordance with the Handbook
- Ensuring land and building transactions, especially disposals, are in line with the funding agreement and Handbook
- Ensuring write-offs over 1% of total income or £45,000 (whichever is smaller) have been approved in advance by the Secretary of State
- Ensuring procurement activity is in accordance with Annex 4.4 of Managing Public Money

#### Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the year ended 31 August 2013 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them

MARK PROCTOR ACA DChA (Senior Statutory Auditor)
For and on behalf of LOVEWELL BLAKE LLP, Statutory Auditor

1 Coctor

Bankside 300 Peachman Way Broadland Business Park Norwich NR7 0LB

19/12/2013

## STATEMENT OF FINANCIAL ACTIVITIES for the year ended 31 August 2013 (including income and expenditure account)

		Unrestricted Funds	Restricted Funds	Restricted Fixed Asset Funds	Total 2013	Total 2012
	Note	£	£	3	3	£
incoming resources Incoming resources from						
generated funds						
Voluntary income	2	8,973	-	-	8,973	2,695,881
Activities for generating funds	3	23,909	•	-	23,909	20,642
Investment income Incoming resources from charitable activities	4	737	-	-	737	163
Funding for the Academy's						
educational operations	5	_	820,434	_	820,434	869,493
Other incoming resources	6	50,349	-	-	50,349	54,905
-					004 400	0 044 004
Total incoming resources		83,968	820,434	•	904,402	3,641,084
Resources expended						
Costs of generating funds	7	-	33,577	-	33,577	27,315
Charitable activities						
Academy's educational	9	59,521	801,254	48,627	909,402	950,758
operations Governance costs	10	_	12,545	-	12,545	22,589
Governance costs	,0		12,040		12,545	22,505
Total resources expended		59,521	847,376	48,627	955,524	1,000,662
Net incoming / (outgoing)						
resources before transfers		24,447	(26,942)	(48,627)	(51,122)	2,640,422
Transfers between funds	17	(21,942)	21,942	-	-	•
Net incoming / (outgoing) resources before other recognised gains and losses		2,505	(5,000)	(48,627)	(51,122)	2,640,422
Other recognised gains and losses						
Actuarial gains/(losses) on						
defined benefit pension schemes	17/20		7,000		7,000	(30,000)
Funds brought forward at 1 September 2012		24,486	(97,000)	2,682,936	2,610,422	<u>-</u>
Funds carried forward at 31 August 2013	17	26,991	(95,000)	2,634,309	2,566,300	2,610,422

All of the Academy's activities derive from continuing operations during the financial period

A Statement of Total Recognised Gains and Losses is not required as all gains and losses are included in the Statement of Financial Activities

The notes on pages 18 to 31 form part of these financial statements

## **BALANCE SHEET as at 31 August 2013**

	Note	£	2013 £	£	2012 £
Fixed assets Tangible assets	14	_	2,642,377	-	2,689,802
Current assets Debtors Cash at bank and in hand	15	5,184 69,670		39,033 47,140	
Current liabilities Creditors Amounts falling due within one year	16	74,854 (55,931)		(68,553)	
Net current assets			18,923		17,620
Net assets excluding pension liability			2,661,300		2,707,422
Pension scheme liability	20		(95,000)		(97,000)
Net assets including pension liability	17		<u>2,566,300</u>		2,610,422
Funds					
Restricted funds Restricted fixed asset fund Restricted fund Pension reserve	17 17 17		2,634,309 - (95,000)		2,682,936 (97,000)
Unrestricted funds General fund	17		2,539,309 26,991		2,585,936 24,486
Total funds			<u>2,566,300</u>		2,610,422

The financial statements were approved by the Governors, and authorised for issue on 17 December 2013 and are signed on their behalf by

Rev Heather Wilcox Chairman of Governors

#### NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 August 2013

#### 1. Statement of accounting policies

#### Basis of preparation

The financial statements have been prepared under the historical cost convention and in accordance with applicable United Kingdom Accounting Standards, the Charity Commission "Statement of Recommended Practice Accounting and Reporting by Charities" (SORP 2005), the Academies Accounts Direction issued by the EFA and the Companies Act 2006. A summary of the principal accounting policies, which have been applied consistently, except where noted, is set out below.

#### Cash flow statement

The Governors have taken advantage of the exemption in Financial Reporting Standard No 1 (revised) from including a cash flow statement in the financial statements on the grounds that the company is small

#### Going concern

The Governors assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Academy to continue as a going concern. The Governors make this assessment in respect of a period of one year from the date of approval of the financial statements.

#### Incoming resources

All incoming resources are recognised when the Academy has entitlement to the funds, certainty of receipt and the amount can be measured with sufficient reliability

#### Grants receivable

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of entitlement of receipt its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the year for which it is receivable and any unspent amount is reflected as a balance in the restricted general fund. Capital grants are recognised when receivable and are not deferred over the life of the asset on which they are expended. Unspent amounts of capital grant are reflected in the balance in the restricted fixed asset fund.

#### Donations

Donations are recognised on a receivable basis where there is certainty of receipt and the amount can be reliably measured

## Donated services and gifts in kind

The value of donated services and gifts in kind provided to the Academy are recognised at their open market value in the period in which they are receivable as incoming resources, where the benefit to the Academy can be reliably measured. An equivalent amount is included as expenditure under the relevant heading in the Statement of Financial Activities, except where the gift in kind was a fixed asset in which case the amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with Academy's policies.

#### Interest receivable

Interest receivable is included within the Statement of Financial Activities on an accruals basis

## NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 August 2013

## 1. Statement of accounting policies (continued)

#### incoming resources (continued)

#### Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the goods have been provided or on completion of the service

#### Resources expended

All expenditure is recognised in the period in which a liability is incurred and has been classified under headings that aggregate all costs related to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charged allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

#### Costs of generating funds

These are costs incurred relating to the activities to generate funds

#### Charitable activities

These are costs incurred on the Academy's educational operations

#### Governance costs

These include the costs attributable to the Academy's compliance with constitutional and statutory requirements, including audit, strategic management and Governors' meetings and reimbursed expenses

#### Tangible fixed assets

Assets costing £500 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment

Where tangible fixed assets have been acquired with the aid of specific grants, either from the Government or from the private sector, they are included in the balance sheet at cost and depreciated over their expected useful economic life. The related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the balance sheet. Depreciation on such assets is charged to the restricted fixed asset fund in the Statement of Financial Activities so as to reduce the fund over the useful economic life of the related asset on a basis consistent with the Academy's depreciation policy

#### Depreciation

Depreciation is provided on all tangible fixed assets other than leasehold land, at rates calculated to write off the cost of each asset over its expected useful life, as follows

Leasehold property
Fixtures, fittings and equipment
Computer equipment

2% straight line 10%-20% straight line 25% straight line

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

#### Leased assets

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged to the statement of financial activities on a straight line basis over the lease term

## NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 August 2013

#### 1. Statement of accounting policies (continued)

#### **Taxation**

The Academy is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Academy is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes

#### Pensions benefits

Retirement benefits to employees of the Academy are provided by the Teachers' Pension Scheme (TPS) and the Local Government Pension Scheme (LGPS). These are defined benefit schemes, are contracted out of the State Earnings-Related Pension Scheme (SERPS), and the assets are held separately from those of the Academy.

#### Teachers' Pension Scheme

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the Academy in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quinquennial valuations using a prospective method. As stated in note 20, the TPS is a multi-employer scheme and the Academy is unable to identify its share of the underlying assets and liabilities of the scheme on a consistent and reasonable basis. The TPS is therefore treated as a defined contribution scheme and the contributions recognised as they are paid each year.

#### Local Government Pension Scheme

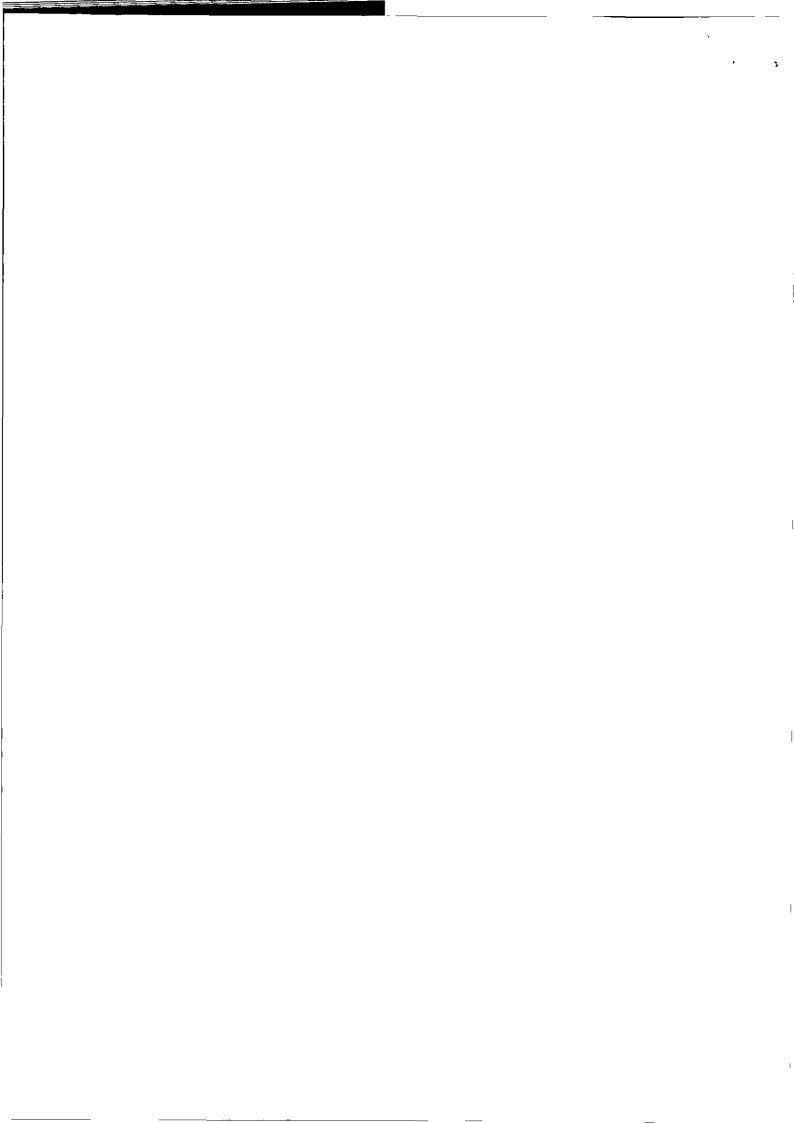
The LGPS is a funded scheme and the assets are held separately from those of the Academy in separate trustee administered funds. Pension Scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and gains and losses on settlements and curtailments. They are included as part of staff costs. Past service costs are recognised immediately in the Statement of Financial Activities if the benefits have vested. If the benefits have not vested immediately, the costs are recognised over the period until vesting occurs. The expected rate of return on assets and the interest cost are shown as a net finance amount of other finance costs or credits adjacent to interest. Actuarial gains and losses are recognised immediately in other gains and losses.

## **Fund accounting**

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy at the discretion of the Governors

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the Education Funding Agency (Department of Education) and other donors where the asset acquired or created is held for a specific purpose

Restricted general funds comprise all other restricted funds received and include grants from the Education Funding Agency (Department of Education) and other donors which are to be used for specific purposes



## NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 August 2013

2	VOLUNTARY INCOME				
		Unrestricted	Restricted	2013	2012
		£	3	£	£
	Assets transferred on conversion	-	-	-	2,685,551
	Donations	8,973		8,973	10,330
		8,973	<u> </u>	8,973	2,695,881
3	ACTIVITIES FOR GENERATING FUNDS				
	701111120   011 0211211211111111111111111	Unrestricted	Restricted	2013	2012
		3	£	£	£
	Hire of facilities	3,173	_	3,173	2,988
	Catering income	20,736	-	20,736	17,654
	<b>3</b>	23,909	-	23,909	20,642
4.	INVESTMENT INCOME	Unrestricted	Restricted	2013	2012
		2	1000	2013 £	2012 £
		-	~	-	~
	Bank Interest	<u>737</u>	<u>:</u>	<u>737</u>	<u>163</u>
5.	FUNDING FOR THE ACADEMY'S EDUC	ATIONAL OPERA	ATIONS		
		Unrestricted	Restricted	2013	2012
		2	2	3	2
	DfE/EFA revenue grants		007.000	607.600	704 4 40
	<ul> <li>General Annual Grant (GAG)</li> <li>Other DfE/EFA Grants</li> </ul>	•	697,939 122,495	697,939 122,495	784,140 85,353
	• Other Diezera Grants	<del></del>	820,434	820,434	869,493
	•		020,101	<u> </u>	000,100
6	OTHER INCOMING RESOURCES				
		Unrestricted	Restricted	2013	2012
		£	£	£	£
	Trips	24,271	-	24,271	17,139
	Activities	9,847	-	9,847	16,868
	Insurance claims – staff absence	11,643	-	11,643	14,687
	Other income	4,588 50,349	. <del></del> _	4,588 50,349	6,211
		50,349	<u>-</u>	50,349	54,905

## NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 August 2013

## 7 COST OF ACTIVITIES FOR GENERATING FUNDS

		Unrestricted £	Restri	cted 2	2013 £	2012 £
	Catering		33	3,577	33,577	27,315
8.	RESOURCES EXPENDED				•	
		Staff Costs £	Depre- -ciation £	Other Costs £	Total 2013 £	Total 2012 £
	Cost of activities for generating funds	27,753	-	5,824	33,577	27,315
	Charitable activities  Academy's educational operations Direct costs Allocated support costs FRS17 pension costs	604,588 90,678 (5,000) 690,236	49,660 - - 49,660	65,113 104,393 - 169,506	719,331 195,071 (5,000) 909,402	734,615 219,143 (3,000) 950,758
	Governance costs including allocated support costs	717,989	49,660	12,545 164,611	12,545 955,524	22,589 1,000,662
	Incoming/outgoing resources for the yea	r include			2013 £	2012 £
	Operating leases				1,578	1,543
	Fees payable to auditor — audit				3,550	3,450
	- othe	r services			<u>4,830</u>	

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## NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 August 2013

## 9 CHARITABLE ACTIVITIES – ACADEMY'S EDUCATIONAL OPERATIONS

Direct costs		Unrestricted £	Restricted £	2013 £	2012 £
Depreciation	Direct costs				
Depreciation	Teaching and educational support staff costs		604,558	604,558	633,912
Staff development	•		48,627	49,660	51,371
Trips         28,635         - 28,635         21,310           Activities         2,087         - 2,087         2,499           Other direct costs         22,261         - 22,261         9,922           Allocated support costs         54,016         665,315         719,331         734,615           Allocated support costs         - 90,678         90,678         120,148           Maintenance of premises and equipment         - 31,409         31,409         25,534           Cleaning         - 1,507         1,507         3,885           Rent and rates         - 4,162         4,162         5,334           Heat and light         - 24,177         24,177         18,864           Insurance         - 24,451         24,451         23,256           Transport         - 648         648         1,237           Bank interest and charges         669         - 669         26           Other support costs         - 4,836         12,534         17,370         20,859           FRS17 Pension Costs         - (5,000)         (5,000)         (3,000)           Total charitable activities         59,521         849,881         909,402         950,758           GOVERNANCE COSTS	Educational supplies	-	8,386	8,386	10,935
Activities         2,087         -         2,087         2,499           Other direct costs         22,261         -         22,261         9,922           54,016         665,315         719,331         734,615           Allocated support costs           Support staff costs         -         90,678         90,678         120,148           Maintenance of premises and equipment         -         31,409         31,409         25,534           Cleaning         -         1,507         1,507         3,885           Rent and rates         -         4,162         4,162         5,334           Heat and light         -         24,477         24,177         18,864           Insurance         -         24,451         23,256         23,256           Transport         -         648         648         1,237           Bank interest and charges         669         -         669         26           Other support costs         4,836         12,534         17,370         20,859           FRS17 Pension Costs         -         (5,000)         (5,000)         (3,000)           Total charitable activities         59,521         849,881         909,402 </td <td>Staff development</td> <td>-</td> <td>3,744</td> <td>3,744</td> <td>4,666</td>	Staff development	-	3,744	3,744	4,666
Other direct costs         22,261         -         22,261         719,331         734,615           Allocated support costs           Support staff costs         -         90,678         90,678         120,148           Maintenance of premises and equipment         -         31,409         31,409         25,534           Cleaning         -         1,507         1,507         3,885           Rent and rates         -         4,162         4,162         5,334           Heat and light         -         24,177         24,177         18,864           Insurance         -         24,451         24,451         23,256           Transport         -         648         648         1,237           Bank interest and charges         669         -         669         26           Other support costs         4,836         12,534         17,370         20,859           FRS17 Pension Costs         -         (5,000)         (5,000)         (3,000)           Total charitable activities         59,521         849,881         909,402         950,758           GOVERNANCE COSTS         Unrestricted         Restricted         2013         2012 <td< td=""><td>Trips</td><td>28,635</td><td>-</td><td>28,635</td><td>21,310</td></td<>	Trips	28,635	-	28,635	21,310
Allocated support costs           Support staff costs         -         90,678         90,678         120,148           Maintenance of premises and equipment         -         31,409         31,409         25,534           Cleaning         -         1,507         1,507         3,885           Rent and rates         -         4,162         4,162         5,334           Heat and light         -         24,177         24,177         18,864           Insurance         -         24,451         24,451         23,256           Transport         -         648         648         1,237           Bank interest and charges         669         -         669         26           Other support costs         4,836         12,534         17,370         20,859           5,505         189,566         195,071         219,143           FRS17 Pension Costs         -         (5,000)         (5,000)         (3,000)           Total charitable activities         59,521         849,881         909,402         950,758           GOVERNANCE COSTS           Unrestricted £         Restricted £         2013         2012           £	Activities	2,087	-	2,087	2,499
Allocated support costs Support staff costs	Other direct costs	22,261	-	22,261	9,922
Support staff costs         -         90,678         90,678         120,148           Maintenance of premises and equipment         -         31,409         31,409         25,534           Cleaning         -         1,507         1,507         3,885           Rent and rates         -         4,162         4,162         5,334           Heat and light         -         24,177         24,177         18,864           Insurance         -         24,451         24,451         23,256           Transport         -         648         648         1,237           Bank interest and charges         669         -         669         26           Other support costs         4,836         12,534         17,370         20,859           FRS17 Pension Costs         -         (5,000)         (5,000)         (3,000)           Total charitable activities         59,521         849,881         909,402         950,758           GOVERNANCE COSTS           Unrestricted £         Restricted £         2013         2012           £         £         £         £         £           Auditor's remuneration Audit of financial statements Audit of financial statements Audit of fi		54,016	665,315	719,331	734,615
Support staff costs         -         90,678         90,678         120,148           Maintenance of premises and equipment         -         31,409         31,409         25,534           Cleaning         -         1,507         1,507         3,885           Rent and rates         -         4,162         4,162         5,334           Heat and light         -         24,177         24,177         18,864           Insurance         -         24,451         24,451         23,256           Transport         -         648         648         1,237           Bank interest and charges         669         -         669         26           Other support costs         4,836         12,534         17,370         20,859           FRS17 Pension Costs         -         (5,000)         (5,000)         (3,000)           Total charitable activities         59,521         849,881         909,402         950,758           GOVERNANCE COSTS           Unrestricted £         Restricted £         2013         2012           £         £         £         £         £           Auditor's remuneration Audit of financial statements Audit of financial statements Audit of fi	Allocated support costs				
Cleaning   - 1,507   1,507   3,885	- · · · · · · · · · · · · · · · · · · ·	-	90,678	90,678	120,148
Rent and rates	Maintenance of premises and equipment	-	31,409	31,409	25,534
Heat and light	Cleaning	•	1,507	1,507	3,885
Insurance	Rent and rates	-	4,162	4,162	5,334
Transport         -         648         648         1,237           Bank interest and charges         669         -         669         26           Other support costs         4,836         12,534         17,370         20,859           5,505         189,566         195,071         219,143           FRS17 Pension Costs         -         (5,000)         (5,000)         (3,000)           Total charitable activities         59,521         849,881         909,402         950,758           GOVERNANCE COSTS           Unrestricted £         Restricted £         2013         2012           £         £         £         £           Auditor's remuneration Audit of financial statements         -         3,550         3,550         3,450           Legal and Professional fees         -         8,995         8,995         19,139	Heat and light	-	24,177	24,177	18,864
Bank interest and charges         669         -         669         26           Other support costs         4,836         12,534         17,370         20,859           5,505         189,566         195,071         219,143           FRS17 Pension Costs         -         (5,000)         (5,000)         (3,000)           Total charitable activities         59,521         849,881         909,402         950,758           GOVERNANCE COSTS           Unrestricted £         Restricted £         2013         2012           £         £         £         £           Auditor's remuneration         Audit of financial statements         -         3,550         3,550         3,450           Legal and Professional fees         -         8,995         8,995         19,139	Insurance	•	24,451	24,451	23,256
Other support costs         4,836         12,534         17,370         20,859           5,505         189,566         195,071         219,143           FRS17 Pension Costs         - (5,000)         (5,000)         (3,000)           Total charitable activities         59,521         849,881         909,402         950,758           GOVERNANCE COSTS           Unrestricted £ £ £ £ £         £ £ £ £         £ £ £ £           Auditor's remuneration Audit of financial statements - 3,550         3,550         3,450           Legal and Professional fees         - 8,995         8,995         19,139	Transport	-	64 <b>8</b>	648	1,237
5,505         189,566         195,071         219,143           FRS17 Pension Costs         - (5,000)         (5,000)         (3,000)           Total charitable activities         59,521         849,881         909,402         950,758           GOVERNANCE COSTS           Unrestricted £ Restricted £ £ £ £ £           £ £         £ £ £ £ £ £ £           Auditor's remuneration Audit of financial statements	Bank interest and charges	669	-	669	26
FRS17 Pension Costs - (5,000) (5,000) (3,000)  Total charitable activities 59,521 849,881 909,402 950,758  GOVERNANCE COSTS  Unrestricted Restricted 2013 2012 £ £ £ £  Auditor's remuneration Audit of financial statements - 3,550 3,550 3,450 Legal and Professional fees - 8,995 8,995 19,139	Other support costs	4,836	12,534	17,370	20,859
Total charitable activities 59,521 849,881 909,402 950,758  GOVERNANCE COSTS  Unrestricted Restricted 2013 2012 £ £ £ £  Auditor's remuneration Audit of financial statements - 3,550 3,550 3,450 Legal and Professional fees - 8,995 8,995 19,139		5,505	189,566	195,071	219,143
GOVERNANCE COSTS           Unrestricted         Restricted         2013         2012           £         £         £         £           Auditor's remuneration         4         3,550         3,550         3,450           Legal and Professional fees         -         8,995         8,995         19,139	FRS17 Pension Costs	-	(5,000)	(5,000)	(3,000)
Unrestricted         Restricted         2013         2012           £         £         £         £           Auditor's remuneration         3,550         3,550         3,450           Legal and Professional fees         -         8,995         8,995         19,139	Total charitable activities	59,521	849,881	909,402	950,758
£     £     £     £       Auditor's remuneration       Audit of financial statements     -     3,550     3,550     3,450       Legal and Professional fees     -     8,995     8,995     19,139	GOVERNANCE COSTS				
Auditor's remuneration       3,550       3,550       3,450         Legal and Professional fees       8,995       8,995       19,139	Unrestri	cted Res	stricted	2013	2012
Audit of financial statements       -       3,550       3,550       3,450         Legal and Professional fees       -       8,995       8,995       19,139		£	2	3	3
Legal and Professional fees - 8,995 8,995 19,139	• • • • •				
		-			
	Legal and Professional fees				

## NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 August 2013

#### 11. STAFF COSTS

Staff costs during the period were	2013 £	2012 £
Wages and salaries	602,822	631,153
Social security costs	35,393	37,018
Pension costs	84,774	85,889
FRS17 pension costs	(5,000)	(3,000)
	717,989	751,060

The average number of persons employed by the Academy during the period ended 31 August 2013 expressed as full time equivalents was as follows

	2013 No	2012 No
Charitable Activities		
Teaching	9	10
Support	<u>14</u>	<u>14</u>
	<u>23</u>	<u>24</u>

There were no employees during the period with emoluments above £60,000

#### 12 GOVERNORS' REMUNERATION AND EXPENSES

The Head and Staff Governors only receive remuneration in respect of services they provide undertaking the roles of Head and staff, and not in respect of their services as Governors. Other Governors did not receive any payments, other than expenses, from the Academy in respect of their role as Governors. The value of Governors' remuneration was as follows.

A Cullum (Head and Governor)	£50,000 - £55,000	(2012 - £55,000 - £60,000)
C Best (Staff Governor)	£15,000 - £20,000	(2012 - £15,000 - £20,000)
M Paslow-Williams (Staff Governor)	£30,000 - £35,000	(2012 - Not a Staff Governor)

M Paslow-Williams was appointed as a Staff Governor on 28 November 2012

During the period, out of pocket expenses totalling £6 (2012 - £58) were reimbursed to the Head and one (2012 - three) Governors

## 13. GOVERNORS' AND OFFICERS' INSURANCE

In accordance with normal commercial practice the Academy has purchased insurance to protect Governors and officers from claims arising from negligent acts, errors or omissions occurring whilst on Academy business. The insurance provides maximum cover up to £1,000,000 and the cost for the year to 31 August 2013 was £1,577

## NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 August 2013

#### 14 TANGIBLE FIXED ASSETS

	Leasehold land & buildings £	Fixtures, furniture & equipment £	Computer equipment £	Total £
Cost				
At 1 September 2012	2,712,219	27,010	1,944	2,741,173
Additions		2,235	-	2,235
At 31 August 2013	2,712,219	29,245	1,944	2,743,408
Depreciation				
At 1 September 2012	46,324	4,614	433	51,371
Charge in period	46,330	2,844	486	49,660
At 31 August 2013	92,654	7,458	919	101,031
Net book value				
At 31 August 2013	2,619,565	21,787	1,025	2,642,377
At 31 August 2012	2,665,895	22,396	1,511	2,689,802

All assets are used for educational purposes

The buildings occupied by the Academy are leased from the Norwich Diocesan Board of Education for a 'peppercorn' rent for a period of 125 years. In addition, the land occupied by the Academy is leased from Norfolk County Council on a 125 year lease which commenced on 17 August 2011.

## 15. DEBTORS

		2013 £	2012 £
	Trade debtors	444	444
	Prepayments and accrued income	-	33,067
	Other debtors	<u>4,740</u>	<u>5,522</u>
		<u>5,184</u>	<u>39,033</u>
16	CREDITORS AMOUNTS FALLING DUE WITHIN ONE YEAR		
		2013	2012 £
	Trade creditors	38,750	65,103
	Accruals and deferred income	17,181	<u>3,450</u>
		55,931	68,553
	Deferred Income	2013	2012
	Defendance at 4.0 contractor	£	£
	Deferred income at 1 September 2012	40.404	-
	Resources deferred in the year	12,191	-
	Amounts released from previous years	10 101	
	Deferred income at 31 August 2013	<u>12,191</u>	<del></del>

Deferred income relates to amounts received from EFA during 2012/13 relating to 2013/14

#### NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 August 2013

#### 17. FUNDS

ISABS	Balance at 31 August 2012	Incoming resources	Resources expended	Gains, losses and transfers	Balance at 31 August 2012
	£	3	£	3	£
Restricted funds					
General Annual Grant (GAG)	-	697,939	(719,881)	21,942	-
Other DfE grants	-	122,495	(122,495)	-	-
Pension reserves	(97,000)		(5,000)	7,0 <u>00</u>	(95 <u>,</u> 000)
	(97,000)	820,434	(847,376)	28,942	(95,000)
Restricted fixed asset funds Assets transferred on conversion	2,682,936	-	(48,627)	-	2,634,309
Total restricted funds	2,585,936	820,434	(896,003)	28,942	2,539,309
Unrestricted funds General reserves	24,486	83,968	(59,521)	(21,942)	26,991
Total unrestricted funds	24,486	83,968	(59,521)	(21,942)	26,991
Total funds	2,610,422	904,402	(955,524)	7,000	2,566 <u>,</u> 300

The specific purposes for which the funds are to be applied are as follows

GAG & other DfE grants the restricted income fund is for the purpose of specific expenditure within the Academy's declared objectives. DfE grants relate to government funding for the provision of education by the Academy. Funding is repayable if the Academy does not meet all funding requirements. Expenditure which has not been covered by GAG funding has been transferred to unrestricted funds.

Pension reserve represents Academy's liability relating to the Local Government Pension Scheme Any increase in pension contributions suggested by the Scheme Actuary should be able to be met from the Acadamy's budgeted annual income

Fixed asset fund, represents the value of fixed assets received by the Academy on 17 August 2011 less accumulated depreciation

#### 18. ANALYSIS OF NET ASSETS BETWEEN FUNDS

Fund balances at 31 August 2013 are represented by

	Unrestricted funds £	Restricted funds	Pension frability £	Restricted fixed asset funds	Total £
Tangible fixed assets	8,068	-	-	2,634,309	2,642,377
Net current assets	18,923	-	_	-	18,923
Pension scheme liability	-	-	(95,000)	-	(95,000)
	26,991	<u> </u>	(95,000)	2,634,309	2,566,300

#### NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 August 2013

#### 19. MEMBERS' LIABILITY

Each member of the Academy undertakes to contribute to the assets of the Academy in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member

#### 20. PENSION AND SIMILAR OBLIGATIONS

The Academy's employees belong to two principal pension schemes the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff, and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Norfolk County Council Both are defined benefit schemes

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest actuarial valuation of the TPS was 31 March 2004 and of the LGPS 31 March 2010.

There were no outstanding or prepaid contributions at the end of the financial period

#### **Teachers Pension Scheme**

#### Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pensions Regulations (2010). These regulations apply to teachers in schools that are maintained by local authorities and other educational establishments, including academies, in England and Wales. In addition teachers in many independent and voluntary-aided schools and teachers and lecturer in some establishments of further and higher education may be eligible for membership. Membership is automatic for full-time teachers and lecturers and from 1 January 2007 automatic too for teachers and lecturers in part-time employment following appointment or a change of contract. Teachers and lecturers are able to opt out of the TPS.

#### The Teachers' Pension Budgeting and Valuation Account

Although members may be employed by various bodies, their retirement and other pension benefits are set out in regulations governed by the Superannuation Act (1972) and are paid by public funds provided by Parliament. The TPS is an unfunded scheme and members contribute on a "pay-as-you-go" basis — these contributions along with those made by employers are credited to the Exchequer under arrangements governed by the above Act

The Teachers' Pensions Regulations require an annual account, the Teachers' Pension Budgeting and Valuation Account, to be kept of receipts and expenditure (including the cost of pensions' increases) From 1 April 2001, the Account has been credited with a real rate of return, which is equivalent to assuming that the balance in the Account is invested in notional investments that produce that real rate of return

## Valuation of the Teachers' Pension Scheme

At the last valuation, the contribution rate to be paid into the TPS was assessed in two parts. First, a standard contribution rate (SCR) was determined. This is the contribution, assessed as a percentage of the salaries and teachers and lecturers in service or entering service during the period over which the contribution rate applies, which if it were paid over the entire active service of these teachers and lecturers would broadly defray the cost of benefits payable in respect of that service. Secondly, a supplementary contribution is payable if, as a result of the actuarial review, it is found that accumulated liabilities of the Account for benefits to past and present teachers, are not fully covered by standard contributions to be paid in future and by the notional fund built up from past contributions. The total contribution rate payable is the sum of the SCR and the supplementary contribution rate.

#### NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 August 2013

#### 20 PENSION AND SIMILAR OBLIGATIONS (CONTINUED)

The last valuation of the TPS related to the period 1 April 2001 to 31 March 2004. The Government Actuary's report of October 2006 revealed that the total liabilities of the Scheme (pensions in payment and the estimated cost of future benefits) amounted to £166,500 million. The value of the assets (estimated future contributions together with the proceeds from the notional investments held at that valuation date) was £163,240 million. The assumed real rate of return was 3.5% in excess of prices and 2% in excess of earnings. The rate of real earnings growth was assumed to be 1.5%. The assumed gross rate of return was 6.5%. From 1 January 2007, the SCR was assessed at 19.75%, and the supplementary contribution rate was assessed to be 0.75% (to balance assets and liabilities as required by the regulations within 15 years). This resulted in a total contribution of 20.5%, which translated into an employee contribution rate of 6.4% and employer contribution rate of 14.1% payable.

Actuarial scheme valuations are dependent on assumptions above the value of future costs, the design of benefit and many other factors. Many of these assumptions are being considered as part of the work on the reformed TPS, as set out below. Scheme valuations therefore remain suspended. The Public Service Pensions Bill, which is being debated in the House of Commons, provides for future scheme valuations to be conducted in accordance with Treasury directions. The timing for the next valuation has still to be determined, but it is likely to be before the reformed schemes are introduced in 2015.

#### **Teachers' Pension Scheme Changes**

Lord Hutton published his final report in March 2011, and made recommendations about how pensions can be made sustainable and affordable, whilst remaining fair to the workforce and the taxpayer. The Government accepted Lord Hutton's recommendations as the basis for consultation and Ministers engaged in extensive discussions with trade unions and other representative bodies on the reform of the TPS. The discussions concluded on 9 March 2012 and the Department published a Proposed Final Agreement, setting out the design for a reformed TPS to be implemented from 1 April 2015.

The key provisions of the reformed scheme include a pension based on career average earnings, an accrual rate of  $^{17}{}_{57}$ th, and a Normal Pension Age equal to State Pension Age Importantly, pension benefits built up before 1 April 2015 will be fully protected

In addition, the Proposed Final Agreement includes a Government commitment that those within 10 years of Normal Pension Age on 1 April 2012 will see no change to the age at which they can retire, and no decrease in the amount of pension they receive when they retire. There will also be future transitional protection, tapered over a three and a half year period, for people who would fall just outside of the 10 year protection.

In his interim report of October 2010, Lord Hutton recommended that short-term savings were also required, and that the only realistic way of achieving these was to increase member contributions. At the Spending Review 2010 the Government announced an average increase of 3 2 percentage points on the contribution rates by 2014-15. The increases were to be phased in from April 2012 on a 40 80 100% basis.

Under the definitions set out in Financial Reporting Standard (FRS17) Retirement Benefits, the TPS is a multi-employer pension scheme. The Academy is unable to identify its share of the underlying assets and liabilities of the scheme. Accordingly the Academy has taken advantage of the exemption in FRS17 and accounted for its contributions to the scheme as if it were a defined contribution scheme. The Academy has set out above the information available on the scheme.

## NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 August 2013

#### 20 PENSION AND SIMILAR OBLIGATIONS (CONTINUED)

#### **Local Government Pension Scheme**

The LGPS is a funded defined benefit scheme, with the assets held in separate trustee administered funds. The total contribution made for the year ended 31 August 2013 was £41,000 of which employer's contributions totalled £31,000 and employees' contributions totalled £10,000.

Parliament has agreed at the request of the Secretary of State for Education, to a guarantee that, in the event of Academy closure, outstanding local government pension scheme liabilities would be met by the Department for Education The guarantee came into force on 18 July 2013

#### **Principal Actuarial Assumptions**

	2013	2012
	%	%
Salary increase rate	5 1	4 5
Pension increase rate	28	2 2
Expected return on assets	5 8	4 8
Discount rate	4 6	4 1

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are

	2013 years	2012 Years
Current pensioners		
Males	21 2	21 2
Females	23 4	23 4
Future pensioners		
Males	23 6	23 6
Females	25 8	25 8

The Academy's share of the assets and liabilities in the scheme and the expected rates of return were

	Expected return at 31 August 2013 %	Fair value at 31 August 2013 £	Expected return at 31 August 2012 %	Fair value at 31 August 2012
Equities	66	141,000	5.5	93,000
Bonds	4 1	42,000	36	31,000
Property	4 7	23,000	3 7	18,000
Cash	3 6	4,000	28	4,000
Total market value of assets		210,000		146,000
Present value of funded liabilities		(305,000)		(243,000)
Deficit in the scheme	•	(95,000)		(97,000)

The actual return on scheme assets was £23,000 (2012 - £11,000)

## NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 August 2013

## 20 PENSION AND SIMILAR OBLIGATIONS (CONTINUED)

#### Amounts recognised in the Statement of Financial Activities

	2013 £	2012 £
Current service cost (net of employee contributions) Total operating charge	<u>33,000</u> <u>33,000</u>	23,000 23,000
Analysis of pension finance income/(costs)		
Expected return on scheme assets Interest on pension liabilities Pension finance costs	8,000 <u>(11,000)</u> <u>(<b>3,000</b>)</u>	7,000 <u>(10,000)</u> <b>(3,000)</b>

The actuarial gains and losses for the current period are recognised in the Statement of Financial Activities. The cumulative amount of actuarial gains and losses recognised in the Statement of Financial Activities since the adoption of FRS17 is a £23,000 (2012 - £30,000) loss

## Movements in the present value of defined benefit obligations were as follows

At 1 September 2012 Current service cost Interest cost Employee contributions Actuarial loss At 31 August 2012	243,000 33,000 11,000 10,000 <u>8,000</u> 305,000	168,000 23,000 10,000 9,000 33,000 243,000		
Movements in the fair value of the Academy's share of scheme assets				
At 1 September 2012 Expected return on assets Actuarial gain Employer contributions Employee contributions At 31 August 2013	146,000 8,000 15,000 31,000 10,000 <b>210,000</b>	98,000 7,000 3,000 29,000 9,000 <b>146,000</b>		

The estimated value of employer contributions for the year ended 31 August 2014 is £32,000

## The two-year history of experience adjustments is as follows

Period ended	31 August 2013 £	31 August 2012 £
Present value of defined benefit obligation	(305,000)	(243,000)
Fair value of share of scheme assets	210,000	146,000
Deficit in the scheme	(95,000)	(97,000)
Experience gains on assets	15,000	3,000

## NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 August 2013

## 21. RELATED PARTY TRANSACTIONS

Owing to the nature of the Academy's operations and the composition of the board of Governors being drawn from local public and private sector organisations, transactions may take place with organisations in which a Governor has an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the Academy's financial regulations and normal procurement procedures.

There were no transactions which, in the opinion of the Governors, need to be reported for the purposes of a proper understanding of the accounts