## THE GRAMMAR SCHOOL OF KING EDWARD VI AT STRATFORD-UPON-AVON

(A company limited by guarantee)

# ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

SATURDAY

\*A71WYV9V\*

A10

17/03/2018 COMPANIES HOUSE #18

## CONTENTS

	Page
Reference and administrative details	1 - 2
Governors' report	3 - 14
Governance statement	15 - 17
Statement on regularity, propriety and compliance	18
Statement of Governors' responsibilities	19
Independent auditors' report on the financial statements	20 - 22
Independent reporting accountant's assurance report on regularity	23 - 24
Statement of financial activities incorporating income and expenditure account	25
Balance sheet	26
Statement of cash flows	27
Notes to the financial statements	28 - 40

## REFERENCE AND ADMINISTRATIVE DETAILS FOR THE YEAR ENDED 31 AUGUST 2017

#### Members

All of the appointed Governors of the Academy Trust are also appointed as Members under the Academy Trust's Articles of Associaiton.

#### Governors

B Carr, (Headmaster and Accounting Officer

Dr D R Derbyshire, (Chairman)

Cllr Rev N Beamer

A P M Bird OBE (resigned 12 December 2016)

N E Browning, (Staff Governor)

M D Evans (appointed 12 December 2016)1

N Davis<sup>1</sup>

H Dennes, (Parent Governor)

K A Hayward, (Staff Governor)

R D Mahoney, (Staff Governor)<sup>1</sup>

T C D Mulraine (resigned 12 December 2016)1

M T Rendell<sup>1</sup>

C J Smith, (Deputy Chairman)

V G Matts<sup>1</sup>

A F Fairbairn, (Parent Governor)

A R Bowers

J A Jones

### Company registered number

07696173

## Company name

The Grammar School of King Edward VI at Stratford-upon-Avon

## Principal and registered office

Church Street Stratford-upon-Avon Warwickshire CV37 6HB

## Company secretary

M D Hawley

### Clerk to the Governors

H Brazier

### Responsible officer

P Streeter

<sup>1</sup> members of the Finance and General Purposes Group

### REFERENCE AND ADMINISTRATIVE DETAILS FOR THE YEAR ENDED 31 AUGUST 2017

## Advisers (continued)

### Senior management team

B Carr, Headmaster P E Mills, Deputy Headmaster (Pastoral) T M Walton, Deputy Headmaster (Academic) N E Browning, Assistant Headmaster M D Hawley, Bursar

## Independent auditors

Whitley Stimpson Limited Chartered Accountants Registered Auditors 67 Hightown Road Banbury Oxfordshire OX16 9BE

#### **Bankers**

National Westminster Bank plc 31 Rother Street Stratford-upon-Avon Warwickshire CV37 6ZS

Lloyds Bank plc 22 Bridge Street Stratford-upon-Avon Warwickshire CV37 6AG

### **Solicitors**

Harrison Clark Rickerbys LLP Solicitors Ellenborough House Wellington Street Cheltenham Gloucestershire GL50 1YD

## GOVERNORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2017

The Governors have pleasure in presenting their report and the audited financial statements of the charitable company for the period 1 September 2016 to 31 August 2017. The annual report serves the purposes of both a Trustees' report and a Directors' report, including a strategic report, under company law.

The Trust operates as an Academy Trust for pupils aged 11 to 18 serving a catchment area geographically centred on Stratford-upon-Avon, with a pupil capacity of 735 and 728 pupils currently enrolled based on the October 2017 Census.

### STRUCTURE, GOVERNANCE AND MANAGEMENT

#### Constitution

The Academy Trust is a Company limited by guarantee and an exempt charity. The Charitable Company's Memorandum and Articles of Association are the primary governing documents of the Academy Trust.

The Governors act as the Trustees for the charitable activities of the Grammar School of King Edward VI at Stratford-upon-Avon and are also the Directors of the charitable company for the purposes of company law. Details of Governors who served throughout the year except as noted are included in the Reference and Administrative Details on page 1.

#### **Members' Liability**

Each member of the Charitable Company undertakes to contribute to the assets of the Charitable Company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they cease to be a member.

## Governors' Indemnities

The Academy Trust has opted into the Department of Education's Risk Protection Arrangement ('RPA'), an alternative to insurance where UK government funds cover losses that arise. The scheme protects Governors from claims arising from negligent acts, errors or omissions occurring whilst on Academy Trust business. The scheme provides cover up to £10,000,000.

### **Principal Activities**

The principal activity of the Grammar School of King Edward VI at Stratford-upon-Avon is to advance education for the public benefit by establishing and developing a school offering a broad and academically challenging curriculum.

## Method of Recruitment and Appointment or Election of Governors

All Members of the Academy Trust are also Governors. The Full Governing Body, which comprises 16 members, consists of the following, which complies with the Articles of Association:

- **3 Elected Parent Governors** who are nominated and elected by a ballot of all parents to serve an initial four year term which is renewable. They will however relinquish their role when their child leaves the School.
- **3 Elected Staff Governors** (the intention being to include one non-teacher) who are nominated and elected by a ballot of all staff to serve a four year term which is renewable.
- **9 Appointed Governors** who serve a four year term. Three of these Governors at the time of their initial appointment will be parents of existing students.

## GOVERNORS' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

A meeting of the Full Governing Body will select this class of Governors. Each appointee will be proposed and seconded by other Governors and appointed by a majority vote in favour. Academy policy is that they may serve up to a maximum of four continuous terms from the date of their initial appointment (as either a Parent or Appointed Governor).

The Headmaster is an ex-officio Governor.

### Policies and Procedures Adopted for the Induction and Training of Governors

All Governors are given the opportunity to attend training sessions. A number of sessions were held for Governors covering the main elements of the position, including the legal framework and governor responsibilities. Each year all members of the Governing body are offered updates on relevant issues and changes in legislation etc. The topics covered are regularly reviewed to ensure that Governors are kept up to date as far as possible.

When appointing new Members, the Board will give consideration to the skills and experience mix of existing Members in order to ensure the Board has the necessary skills to contribute fully to the Academy Trust's ongoing development. All new Governors also have the opportunity to undertake National Governor Association training and all Trustees receive regular National Governor Association updates.

#### **Organisation Structure**

The Full Governing Body (FGB) meets four times in each academic year. Twice in the Michaelmas term, once in the latter half of the Lent Term and once in the latter half of the Summer Term.

The FGB has decided that it should be solely responsible for the following matters (which comply with articles 94-97 of the Articles of Association):

- the School Strategic and Development Plans.
- the financial management of the School.
- · approving the School budget and annual accounts.
- reviewing School budget monitoring reports from the Finance and General Purposes Group.
- the School income and expenditure, balance sheets and cash flows, having liaised with Trustees regarding the strategic financial position and priorities.
- the appointment and review of professional advisors (including auditors).
- personnel (with advice from the Leadership and Management Group)
- · the procedure in pecuniary interest matters.
- accepting tenders above an agreed figure proposed by the Finance and General Purposes Group.
- election and removal of Chairman and/or Deputy Chairman.
- setting up of groups and decisions on what should be delegated (within these regulations) and to whom
- the annual review of the following mandatory policies:

School Governance Mission Statement Safeguarding Whistleblowing

The FGB has also decided that it should be solely responsible for additional matters which are identified in each Governors' Group's Terms of Reference. Whilst the FGB has not delegated responsibility for these matters, the different Governors' Groups are responsible for producing proposals relating to these matters for consideration by the FGB.

### GOVERNORS' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

## **Objectives of the Structure**

- To establish a framework for effective delegation and decision-making.
- To provide regular reports to the FGB.
- To provide a clear audit trail for each decision of the FGB.
- To free the FGB for policy making.
- To provide opportunities for the debate of key issues.
- To provide for the full involvement of all Governors in the decision-making process.
- To strengthen the partnership between Governors and the School.
- · To support the Headmaster and the staff.
- To ensure conformity with legislation and (where appropriate) with guidelines through detailed scrutiny of proposals.
- To promote efficient communication between Governors' Groups and with the FGB.

#### **Governor Groups (Standing)**

The Governors' Groups meet on one or more occasions in the lead up to each termly meeting of the FGB (Meeting 2 of the Michaelmas Term). Every Governor is a member of at least one of the following groups which comply with articles 101-103 of the Articles of Association:

- Leadership and Management Group (Four Governors including the Headmaster)
- Teaching, Learning and Achievement Group (Four Governors plus the Deputy Headmaster Academic)
- Pastoral Group (Four Governors plus the Deputy Headmaster Pastoral)
- Finance and General Purposes Group (Four Governors plus the Bursar and the Headmaster)

The FGB appoints members to each Governor Group. Each Group elects its own Chairman. The Chairman of Governors shall not be Chairman or Deputy Chairman of any Governor Group. Governor Groups act with the authority of the FGB but each Chairman must provide a detailed report of activities and any recommendations to each FGB meeting.

## Scope of Responsibility

As Governors, we acknowledge we have overall responsibility for ensuring that the Grammar School of King Edward VI at Stratford-Upon-Avon has an effective and appropriate system of control, financial and otherwise. However such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Governing Body has delegated the day-to-day responsibility to the Headmaster, as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between the Grammar School of King Edward VI at Stratford-Upon-Avon and the Secretary of State for Education. They are also responsible for reporting to the Governing Body any material weaknesses or breakdowns in internal control.

### **Ad Hoc Committees**

Disciplinary

This committee shall be chosen from members of the FGB, excluding the Headmaster and staff members.

### GOVERNORS' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

#### Appeals

This committee will hear appeals relating to exclusions in accordance with legislation, guidelines and good practice. This Committee shall include governors appointed by the FGB in accordance with current regulations.

#### Health and Safety

This is a sub-committee which reports to the Finance and General Purposes Group.

#### **Link Governors**

All Governors are allocated to departments in the School to act as a Link Governor. The aims of the Link Governor Programme are:

- To enable Governors to know and understand more about the day-to-day work of the School;
- To triangulate evidence between Governors, SLT and staff.
- To establish another opportunity for Governors and staff to meet and discuss issues concerning the School and its development.
- To enable staff to share and celebrate the success of their work.
- To be involved, where possible, in the appointment of new teaching staff within subject areas.

### **Governor Agreement**

All Governors sign an agreement to adhere to this policy, the Articles of Association and to uphold the Nolan Standards of Public Life. To comply with Article 79 all governors complete an enhanced DBS check at the start of their first term of office.

## **Responsible Officer**

The FGB has appointed a Responsible Officer ("RO") to provide an independent oversight of the Academy's financial affairs as set out in the Academies Financial Handbook ("Handbook"). The RO reports to the Finance and General Purposes Group. The Responsible Officer is not a Member of the Academy or a Governor.

### **Accounting Officer**

The Headmaster is the designated Accounting Officer of the Academy and has overall responsibility for the day to day financial management of the Charitable Company. The Headmaster has delegated responsibility for low values of expenditure to specific budget holders who are each responsible for managing their own departments within the constraints of their allocated budgets. A system of financial controls is in place to manage this process.

The Headmaster manages the Academy on a daily basis supported by a Senior Leadership Team. The Senior Leadership Team meets weekly to discuss emerging matters and to help to develop strategies for future development to be put to the Headmaster and the Governing Body as required for approval. Each member of the Senior Leadership Team has specific responsibilities to assist the Headmaster to manage certain aspects of the Academy. Please refer to the Reference and Administrative details on page 1 for more information.

## **Arrangements for Setting Pay and Remuneration**

The pay structure for all employees is set with reference to and without variation from the nationally published scales for all staff. In the case of the Senior Leadership team, this is a function of the size of the Academy. In the case of teachers this is with reference to the published main and upper pay scales as well as that for TLR allowances.

## GOVERNORS' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

In the case of support staff, pay is referenced to the National Joint Council Scale. Pay progression is subject to satisfactory performance, as determined by annual appraisal. Teaching and Senior Leadership Team pay scales are listed in a Staff Handbook which is published annually.

#### Connected Organisations, including Related Party Relationships

The Trustees of The Grammar School of King Edward VI School (established separately under Charity Number 528769) are a related party as they and the School share a common Trustee. Further detail is provided in note 26 to the financial statements.

#### **OBJECTIVES AND ACTIVITIES**

#### Objectives, Strategies and Activities

This was the sixth full year of operation the Grammar School of King Edward VI at Stratford-Upon-Avon. Through the implementation of the key objectives in the School Development Plan 2016-17 the School has:

- continued to prepare for the statutory curriculum changes at GCSE and A Level.
- implemented the agreed changes to the Sixth Form Study Programme (including changes to monitoring and support during the first half-term, IST Reports, internal examinations and Parents Evenings, as well as compulsory work experience/volunteering and the establishment of a Sixth Form lecture series).
- introduced new Estimate Grades in Sixth Form based on national Value-Added measures.
- reviewed and documented the Oxbridge/early entry programme devised by the Academic Enrichment Coordinator.
- introduced the teaching of Mandarin in Key Stage 3 and as an enrichment option in the Sixth Form.
   Developed a link with Linchuan Middle School in Fuzhou and provided enrichment opportunities for SGGS Sixth Form.
- reviewed Year 7 transition procedures to systematically capture any student who is struggling academically during the first half-term.
- further developed the use of Moodle across subjects.
- audited the SEND programme via parental questionnaires to inform future development priorities.
- implemented the necessary changes to safeguarding policies, procedures and guidance in light of "Keeping Children Safe in Education" regulations.
- further developed the role of the School Counsellor to meet increasing demand.
- adapted Observation Weeks to further develop peer lesson observation and discussion to encourage and share excellence.
- conducted the Parentview questionnaires with all parents and the Ofsted questionnaire with all staff to inform future School development priorities.
- converted of the top floor of the Dyson Building into Science Laboratories.
- begun work on the Spender Building and Design Studio.

#### **PUBLIC BENEFIT STATEMENT**

The primary purpose of the Grammar School of King Edward VI at Stratford-Upon-Avon is the advancement of education within the local area.

The School's Mission Statement is:

King Edward VI School is committed to being the school of choice for the most able students in our locality by developing and maintaining an educational community in which we:

provide the context to allow all individuals to achieve success in all aspects of school life;

## GOVERNORS' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

- create a safe and secure environment in which self-confidence, respect for oneself and for others is valued;
- encourage each individual to fulfil their academic potential by placing particular emphasis on challenge, teamwork, independence, creativity and enjoyment;
- appreciate the value of extra-curricular activities and encourage equally wide participation and excellence;
- use open lines of communication and engagement across all interested parties to ensure we are a selfevaluative school, which constantly looks to improve.

We seek to prepare our students for rewarding lives, aware of their obligation to serve the local, national and international communities in a fast changing world, and to inculcate in them a sense of pride in the unique character of Shakespeare's School. The Academy Trust also allows use of its facilities for recreational and other leisure time occupation for the community at large in the interests of social welfare and with the interest of improving the life of that community.

In accordance with legislation the Academy is an exempt Charity. The Governors confirm that they have complied with the duty in Section 4 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit.

### **STRATEGIC REPORT**

## **ACHIEVEMENTS AND PERFORMANCE**

### A Level

- Attained 82% of A-Level grades at A\* to B, including 55% at A\* or A.
- · Fifty-one students obtained three A grades or better.

### **GCSE**

- Attained 77% of GCSE grades at A\* or A.
- Thirty-seven students achieved at least 10 A\* or A grades.

#### **Public Speaking**

- The LAMDA Gold Medal was achieved by 34 students, of which 29 were Distinctions.
- The LAMDA Bronze Medal was achieved by 44 students.
- The Intermediate Public Speaking team of three students won the District Final of the Rotary Youth Speaks competition.

## **Arkwright Scholarships**

Two students were awarded Arkwright Scholarships.

#### **Bar National Mock Trial**

A Sixth Form team participated in the Regional Heat at Birmingham Crown Court.

#### Magistrates' Court Mock Trial

• The Year 9 Mock Trial team finished fourth at the National Final at Nottingham Magistrates' Court.

## GOVERNORS' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

#### **Schools Challenge**

The Year 8 team of 4 students was runners up in the Junior section at the National Final in Hull.

## **Duke of Edinburgh**

- Duke of Edinburgh Gold Award was achieved by 12 students.
- Duke of Edinburgh Silver Award was achieved by 8 students.
- Duke of Edinburgh Bronze Award was achieved by 80 students.

#### **Music Examinations**

Twenty three students achieved Grade 6 or above in Music exams.

#### Drama

- Silver Arts Award was achieved by 4 students.
- Bronze Arts Award was achieved by 12 students.

#### History

A student was awarded 1st Prize in the Vellacott History Prize run by Peterhouse College, Cambridge.

## Rugby

- Three students were selected to represent Worcester Warriors Academy.
- Two students were selected to represent Wasps Academy.
- A student represented the Warwickshire Under 16s.
- Six Year 9 students represented South Warwickshire.
- The Under 14A team were finalists in their category at the Stratford District Council Sports Awards, having been unbeaten in 2015/16.
- The Under 12A Team remained unbeaten for the 2016/17 season.
- In Rugby Sevens, the U15s won the Plate at both the Warwick and Sibford Tournaments, U14s won the Cup at the Sibford Tournament, U13s won the Plate at the Solihull Tournament and U12s won the Cup at the KES Birmingham Tournament.
- The Senior Girls Rugby Team won the West Midlands Tournament.
- A student was selected to represent Worcester Valkyries.

## **Fencing**

- Eight students represented Great Britain in European Cadet (Under 17) Circuit events. In the team events, two students have all contributed to medal winning performances leading to Great Britain being ranked 1st in Europe.
- Two students won bronze medals at the British Cadet (Under 17) Championships, one of whom also won bronze medals at the Stratford Cadet (Under 17) and at the Oldham Under 20.
- For the third year in a row K.E.S. won a clean sweep of the boys' titles (Under 13, Under 15 and Under 18) at the British School Team Championships.
- A student fenced for Great Britain in both the Under 17 European and World Championships in Plovdiv, Bulgaria.
- A student won silver at the British U23 Championships.

### GOVERNORS' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

- A student finished 7th at the Senior British Championships, securing his position within the top 10 in Britain at senior level, and guaranteeing his selection to represent Great Britain at a Senior World Cup event in Padua, Italy.
- A student won bronze at the U15 British Modern Pentathlon Championships.
- At the British Youth Championships an under 16 student won a Gold medal while an under 14 and an under 18 won Bronze

### Rowing

- A student won the Head of The River race at Northampton in the IM2 and J18 categories.
- The Novice Four won the Head of The River race at Northampton.
- The Boat Club was named 'Junior Team of the Year' at the Stratford District Council Sports Awards.
- The Boat Club won nine open events, the most successful Head Race season in its 91 year history.
- The Senior Girls IV retained the Ball Cup at the Olympic Rowing Lake at Eton Dorney. The Senior Boys IV came second in their event.

#### **Athletics**

- A student came 2nd in the 400m at the Midlands U20 Indoor Athletics Championships, 3rd at the Under 20 English Championships over 400m and was selected to run at the English School National Championships.
- The Years 7-10 Athletics team won the Camp Hill Cup.
- The Year 7 Athletics team finished second at the South Warwickshire Athletics Championships.
- Years 7 and Year 8 Athletics team were Foundation Meeting Winners.
- Two students represented Warwickshire at the Inter-Counties Championships.
- · Four students represented Warwickshire Schools.
- Six students were all unbeaten whilst representing the School.

#### Boxing

A student represented England at Under 18 Boxing.

#### Squash

The Senior Squash team won the first Schools Challenge Shield Competition since 2000.

#### Cricket

· A student represented Warwickshire Development Squad.

#### **FINANCIAL REVIEW**

#### **Educational Activities**

King Edward VI School is one of the smallest 11-18 Schools in the country with a reputation for high academic standards and an outstanding extra-curricular programme. As a result of our small size, the Academy Trust benefits from few economies of scale so our provision, judged to be outstanding by Ofsted, is based upon sound financial management and the willingness of staff to contribute beyond their contractual duties, and is supported by an annual endowment income which is received from a separate registered charity. The Academy Trust continues to strive to offer the fullest breadth of subjects and opportunities to all students, despite increasingly difficult financial constraints.

### GOVERNORS' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

The majority of the Academy Trust's income is received from the Education and Skills Funding Agency ('ESFA') in the form of recurrent grants, the use of which is restricted to particular purposes. The grants received from the ESFA during the year ended 31 August 2017 and the associated expenditure of these grants are shown as restricted funds in the Statement of Financial Activities.

The Academy Trust also receives grants for fixed assets from the ESFA and other organisations / funders and these are shown as restricted fixed asset funds in the Statement of Financial Activities. The balance of the restricted fixed asset fund is reduced by the depreciation charges on the assets acquired using these funds.

For the year ended 31 August 2017, the Academy Trust's total income (excluding capital grants) was £4,443,799 (2016 - £4,442,322) while the total expenditure (excluding depreciation and LGPS FRS102 pension cost charges) was £4,420,918 (2016 - £4,470,411), resulting in a net surplus for the year of £22,881 (2016 - net deficit of £28,089).

The balance of reserves at 31 August 2017, excluding the restricted fixed asset funds and LGPS liability fund, is £240,367, which consists of restricted prize funds of £248,576 (2016 - £224,022) and a deficit on the restricted General Annual Grant fund of £8,209 (2016 - deficit of £1,903).

The net book value of fixed assets at 31 August 2017 is £17,386,544. The fixed assets held by the Academy Trust are used exclusively for providing education and associated support services to the pupils of the Academy Trust.

Included within the Academy's balance sheet at year end is a defined benefit pension scheme liability of £701,000 (2016 - £1,058,000), which arises from the deficit in the Local Government Pension Scheme ("LGPS") that is attributable to the Academy. Further details regarding the deficit in the LGPS at 31 August 2017 are set out in note 23 to the financial statements.

The key financial policies reviewed and adopted during the period included the Financial Procedures Policies and Manual, which lays out the framework for the Academy Trust's financial management, including financial responsibilities of the Board of Governors, the Headmaster, managers, budget holders and other staff, as well as the delegated authorities for spending.

#### **Reserves Policy**

The Governors review the reserve levels of the Academy Trust annually. This review encompasses the nature of the income and expenditure streams, the need to match income with commitments and the nature of reserves. The Governors also take into consideration the future plans of the Academy Trust, the uncertainty over future income streams and other key risks identified during the risk review.

The School budget is managed proactively by drawing on an appropriate amount of funds and any significant reserves that are held in the Foundation account, controlled by the Governing Body. The Foundation account receives income exclusively from funds held by the The Trustees of The Grammar School of King Edward VI School ('Trust Funds'). The Trust Funds are not a part of the financial statements of the Academy Trust as they are managed by a separate charity with the school as its sole charitable object. The Academy Trust is however able to apply for additional funding from the Trust Funds if required.

The balance of reserves at 31 August 2017, excluding the restricted fixed asset funds and LGPS liability fund, is £240,367, which consists of restricted prize funds of £248,576 (2016 - £224,022) and a deficit on the restricted General Annual Grant fund of £8,209 (2016 - deficit of £1,903). As the prize funds are restricted in their use, the Governors are aware of the challenges that having limited reserves bring. However, with the expected increase in funding in future years from the implementation of the new National Funding Formula, together with the additional funding available from the Trust Funds and the continuing focus on evaluating strategies for raising additional income whilst also reviewing key areas of operational expenditure, the Governors are satisfied that the financial position will return to a surplus balances during this time.

### GOVERNORS' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

The pension reserve fund has a deficit balance at 31 August 2017 of £701,000, which represents the deficit in the LGPS at the balance sheet date. The effect of the LGPS deficit is that Academy Trust is required to make additional pension contributions over a number of years in order to fund the deficit. These additional pension contributions will be funded from the Trust's annual recurring income, which may significantly impact its ability to continue to deliver its educational outcomes with the available public funding it receives. The Governors have noted however that the Government has provided a guarantee that in the event of an Academy closure, any outstanding LGPS liabilities would be met by the Department for Education.

### **Investment Policy**

The Academy Trust maintains an investment portfolio for its prize funds with M&G Investments. This fund sustains the two annual prize giving occasions: Lower School Celebration (Years 7 and 8) held in July and Speech Day (Years 10 to 13) held in September.

#### **Principal Risk and Uncertainties**

The major risks to which the Academy is exposed are as follows:

- Loss of (or reduction in) funding
- Loss of building or facilities preventing the delivery of education
- Loss of members of staff (either suddenly or gradually over time)
- Loss of reputation
- Lack of safeguarding of students
- Funding of pension deficits under the Local Government Pension Scheme (LGPS).

The Senior Leadership Team has considered these risks. Policies and procedures have been put into place to minimise these risks, including budget management and forecasting procedures, the procurement of adequate insurance cover, investing in staff training and continuing professional development, and continued local marketing and advertising highlighting the achievement of our students. We also include a budgeted reserve for staff cover costs, and maintain a large number of policies and procedures which protect our staff, students and the Academy, also reducing the risk of safeguarding failures.

The pension scheme is reviewed by qualified actuaries on behalf of the Academy. There is currently a deficit on this scheme as disclosed in note 23. The Trustees of the LGPS pension scheme arrange for appropriate contribution rates to be paid by the members and the employer to ensure that the pension scheme is properly funded over time. The Governors are increasingly concerned by the LGPS deficit and the apparent growth in this. The imposition of capital payments by the Actuary for 2014/15 was an unwelcome development which has since escalated further the justification for which appears to be, at least in part, as a result of changing and increasingly conservative assumptions by the Actuary. The in-year servicing of a very long term, inherited debt impacts on the Academy's ability to continue to offer the same high quality education and it is felt that the DfE should consider offering extra funding to offset pension deficit demands. Furthermore, the DfE should also actively consider and provide guidance to help academies become pooled for support staff pension purposes or to offer an alternate akin to the Teachers' Pension Scheme. This would spread risk considerably and reduce employer contributions significantly.

### **Going Concern**

As detailed above, the balance of reserves at 31 August 2017 is £240,367, which consists of restricted prize funds of £248,576 and a deficit on the restricted General Annual Grant fund of £8,209. As the prize funds are restricted in their use, the Governors are aware of the challenges that having limited reserves bring. However, as detailed above, with the expected increase in funding in future years from the implementation of the new National Funding Formula, together with the additional funding available from the Trust Funds and the continuing evaluation of strategies for raising additional income whilst also reviewing key areas of operational expenditure, the Governors are satisfied that the financial position will return to a surplus balances during this time.

### GOVERNORS' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

After making appropriate enquiries, the Governing Body therefore has a reasonable expectation that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies within the financial statements.

#### PLANS FOR FUTURE PERIODS

A successful bid in the 2015/16 CIF round has enabled the erection of The Richard Spender Building - a three-storey facility to accommodate the English and Computer Science Departments and a new Library and Sixth Form Study. The building is due to open in November 2017. In turn, this will enable the School to restructure and remodel the main teaching areas to create better coherence across the whole site and to also withdraw early from temporary facilities in the adjacent council headquarters, saving money and enabling a return to single site operations. The CIF funds have also enabled to conversion of the top floor of the Dyson Building into two further laboratories, which will allow us to meet an increased demand for laboratory space for Sixth Form teaching.

The School bid for further CIF funds in the 2016/17 round in order to carry out much needed improvements to the ageing Kitchen and Dining Hall. This bid was unsuccessful and it is our intention to use the feedback received to submit a further bid in the 2017/18 round. In a separate project, we are creating a state-of-the-art Design Studio from a general teaching room following a successful bid to the Wolfson Foundation and the receipt of an Old Edwardian's legacy. This will open in late 2017.

The number on roll in the Sixth Form has stabilised at 300 and, given the current accommodation capacity, will remain at this number for the foreseeable future. With the completion of The Spender Building, a decision was taken in 2016-17 to increase than PAN for Year 7 from 81 to 87. The total number on roll will therefore grow to 735 over the next 5 years, which is considered to be capacity.

We remain mindful that the long-term funding of schools remains under pressure and the National Funding Formula (NFF) will only offset some of the cuts that have been borne in this decade. Furthermore, the NFF only addresses issues in Key Stages 3 and 4 such that Sixth Form Funding remains at a level that requires a £165,000 internal subsidy from the rest of our School Budget. We remain hopeful that the DfE and Treasury will look to address to obvious inadequacy of Sixth Form Funding, but in the current absence of such reassurance, we will continue to rely upon additional income to achieve a balanced budget. Additional income currently includes that from the separate Trust, car park charges, lettings and by being an Amazon Associate.

Accordingly, our Key Objectives for 2017/18 include consideration of the viability of establishing an international school that will draw on the School's unique brand and our strong ethos, with a view to ultimately securing a sustainable additional income source for the long term future.

#### **FUNDS HELD AS CUSTODIAN TRUSTEE FOR OTHERS**

The Academy Trust and its Governing Body do not act as Custodian Trustees of any other charity.

The Academy Trust does however hold the Post-16 Bursary Funds on behalf of the ESFA, which are distributed to students as required and in line with the terms and conditions of the funds.

## **AUDITOR**

Whitley Stimpson Ltd has indicated its willingness to continue in office.

### GOVERNORS' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

#### STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

The Governors have confirmed that, as far as they are aware, there is no relevant audit information of which the auditors are unaware. Each of the Governors have confirmed that they have taken all the steps that they ought to have taken as Governors in order to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditor.

The Governors' Annual Report is approved by order of the Board of Governors and the Strategic Report (included therein) is approved by the Board of Governors in their capacity as the Directors at a meeting on 13 December 2017 and signed on its behalf by:

D R Derbyshire Chair of Trustees

#### **GOVERNANCE STATEMENT**

#### SCOPE OF RESPONSIBILITY

As governors, we acknowledge we have overall responsibility for ensuring that The Grammar School of King Edward VI at Stratford-upon-Avon has an effective and appropriate system of control, financial and otherwise. However such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Board of Governors has delegated the day-to-day responsibility to the Headmaster, as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between The Grammar School of King Edward VI at Stratford-upon-Avon and the Secretary of State for Education. They are also responsible for reporting to the Board of Governors any material weaknesses or breakdowns in internal control.

#### **GOVERNANCE**

The information on governance included here supplements that described in the Governors' report and in the statement of governors' responsibilities. The Board of Governors has formally met 4 times during the year. Attendance during the year at meetings of the Board of Governors was as follows:

Governor	Meetings attended	Out of a possible
Dr D R Derbyshire, (Chairman)	3	4
Cllr Rev N Beamer	2	4
A P M Bird OBE	0	2
A R Bowers	2	3
N E Browning, (Staff Governor)	3	4
B Carr, (Headmaster and Accounting Officer)	4	4
N Davis	3	4
H Dennes, (Parent Governor)	2	4
M D Evans	3	3
A F Fairbairn, (Parent Governor)	3	4
K A Hayward, (Staff Governor)	4	4 .
J A Jones	3	.4
R D Mahoney, (Staff Governor)	3	4
V G Matts	4	4
T C D Mulraine	2	2
M T Rendell	3	4
C J Smith, (Deputy Chairman)	4	4

The details of the changes in the Board of Governors during the year are provided in the Reference and Administrative Details on page 1.

The Finance and General Purposes Group is a sub-group of the main Board of Governors. Its purpose is to provide proposals relating to the matters identified in its Terms of Reference for the Full Governing Body and to provide detailed scrutiny of relevant proposals. Attendance at meetings in the year was as follows:

Governor	Meetings attended	Out of a possible
N Davis	4	6
M D Evans	3	4
J A Jones	1	2
R D Mahoney	3	4
V G Matts	6	6
T C D Mulraine	.1	2

#### **GOVERNANCE STATEMENT (continued)**

#### **REVIEW OF VALUE FOR MONEY**

As Accounting Officer, the Headmaster has responsibility for ensuring that the Academy Trust delivers good value in the use of public resources. The Accounting Officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The Accounting Officer considers how the Academy Trust's use of its resources has provided good value for money during each academic year, and reports to the Board of Governors where value for money can be improved, including the use of benchmarking data where appropriate. The Accounting Officer for the Academy Trust has delivered improved value for money during the year by:

The School has procedures in place that require at least 3 quotes to be sought for purchases over £10,000. Utilities supplies are purchased through the Eastern Shires Purchasing Organisation (ESPO) which saves the School thousands of pounds per year when compared to commercial energy suppliers. ESPO (a not-for-profit organisation) also offers a catalogue which is used for buying the bulk of the School's educational supplies. For items beyond the scope of ESPO, the School makes extensive use of Amazon and is an Amazon Associate, receiving cashback on all purchases made. The School has an Amazon Associate's link on its website which allows parents and friends of the School to use its Associate link to generate further revenue for the School. A major project this year has seen the erection of a new building following a successful bid for CIF monies. The School derived best value from this project by procuring as much equipment as possible directly rather than through the prime contractor, saving money on the purchase price and avoiding the contractor's overhead and profit margin.

#### THE PURPOSE OF THE SYSTEM OF INTERNAL CONTROL

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of Academy Trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in The Grammar School of King Edward VI at Stratford-upon-Avon for the year 1 September 2016 to 31 August 2017 and up to the date of approval of the annual report and financial statements.

### CAPACITY TO HANDLE RISK

The Board of Governors has reviewed the key risks to which the Academy Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board of Governors is of the view that there is a formal ongoing process for identifying, evaluating and managing the Academy Trust's significant risks, that has been in place for the year 1 September 2016 to 31 August 2017 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the Board of Governors.

## THE RISK AND CONTROL FRAMEWORK

The Academy Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board of Governors;
- regular reviews by the Finance and General Purposes Group of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;

#### **GOVERNANCE STATEMENT (continued)**

- setting targets to measure financial and other performance;
- · clearly defined purchasing (asset purchase or capital investment) guidelines.
- · delegation of authority and segregation of duties;
- identification and management of risks.

The Board of Governors has considered the need for a specific internal audit function and has decided not to appoint an internal auditor. However, the governors have appointed P Streeter as Responsible Officer (RO).

The appointee's role includes giving advice on financial matters and performing a range of checks on the Academy Trust's financial systems. In particular the checks carried out in the current period included:

- testing of purchase systems and tendering procedures;
- testing of salary payments/systems;
- testing of petty cash;
- testing of bank reconciliation's.

On an annual basis, the appointee reports to the Board of Governors through the Finance and General Purposes Group on the operation of the systems of control and on the discharge of the Board of Governors' financial responsibilities.

The work of the Responsible Officer was carried out in accordance with the ESFA's requirements during the year, and no material control issues were identified as a result of their work.

## **REVIEW OF EFFECTIVENESS**

As Accounting Officer, the Headmaster has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the external auditors;
- · the work of the Responsible Officer;
- the work of the executive managers within the Academy Trust who have responsibility for the development and maintenance of the internal control framework.

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control by the Finance and General Purposes Group and a plan to ensure continuous improvement of the system is in place.

Approved by order of the members of the Board of Governors on 13 December 2017 and signed on their behalf,

by:

D R Derbyshire Chair of Trustees

Accounting Officer

### STATEMENT ON REGULARITY, PROPRIETY AND COMPLIANCE

As Accounting Officer of The Grammar School of King Edward VI at Stratford-upon-Avon I have considered my responsibility to notify the academy trust board of trustees and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with ESFA terms and conditions of funding, under the funding agreement in place between the academy trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2016.

I confirm that I and the academy trust board of trustees are able to identify any material irregular or improper use of funds by the academy trust, or material non-compliance with the terms and conditions of funding under the academy trust's funding agreement and the Academies Financial Handbook 2016.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of trustees and ESFA.

B Carr Accounting Officer

Date: 13 December 2017

### STATEMENT OF GOVERNORS' RESPONSIBILITIES FOR THE YEAR ENDED 31 AUGUST 2017

The Governors (who act as Trustees of The Grammar School of King Edward VI at Stratford-upon-Avon and are also the Directors of the charitable company for the purposes of company law) are responsible for preparing the strategic report, the Governors' report and the financial statements in accordance with the Annual Accounts Direction issued by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Governors to prepare financial statements for each financial year. Under company law the Governors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Governors are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Governors are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Governors are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from ESFA/DfE have been applied for the purposes intended.

The Governors are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Governors on 13 December 2017 and signed on its behalf by:

D R Derbyshire Chair of Trustees

## INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF THE GRAMMAR SCHOOL OF KING EDWARD VI AT STRATFORD-UPON-AVON

#### **OPINION**

We have audited the financial statements of The Grammar School of King Edward VI at Stratford-upon-Avon (the 'Academy Trust') for the year ended 31 August 2017 which comprise the statement of financial activities incorporating income and expenditure account, the balance sheet, the statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017 issued by the Education and Skills Funding Agency.

This report is made solely to the Academy Trust's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Academy Trust's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Academy Trust and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion the financial statements:

- give a true and fair view of the state of the Academy Trust's affairs as at 31 August 2017 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017 issued by the Education and Skills Funding Agency.

### **BASIS FOR OPINION**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Academy Trust in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **CONCLUSIONS RELATING TO GOING CONCERN**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Governors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Governors have not disclosed in the financial statements any identified material uncertainties that may
  cast significant doubt about the Academy Trust's ability to continue to adopt the going concern basis of
  accounting for a period of at least twelve months from the date when the financial statements are authorised
  for issue.

## INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF THE GRAMMAR SCHOOL OF KING EDWARD VI AT STRATFORD-UPON-AVON

#### OTHER INFORMATION

The Governors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditors' report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### **OPINION ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Governors' report including the Strategic report for which the financial statements are prepared is consistent with the financial statements.
- the Governors' report and the Strategic report have been prepared in accordance with applicable legal requirements.

#### MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of our knowledge and understanding of the Academy Trust and its environment obtained in the course of the audit, we have not identified material misstatements in the Governors' report including the Strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of Governors' remunerations specified by law not made; or
- we have not received all the information and explanations we require for our audit.

#### RESPONSIBILITIES OF GOVERNORS

As explained more fully in the statement of governors' responsibilities, the Governors (who are also the directors of the Academy Trust for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Governors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

## INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF THE GRAMMAR SCHOOL OF KING EDWARD VI AT STRATFORD-UPON-AVON

In preparing the financial statements, the Governors are responsible for assessing the Academy Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Governors either intend to liquidate the Academy Trust or to cease operations, or have no realistic alternative but to do so.

### **AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Jonathan Mark Walton ACA FCCA (senior statutory auditor)

for and on behalf of

Whitley Stimpson Limited

Chartered Accountants Registered Auditors

67 Hightown Road Banbury Oxfordshire OX16 9BE

21 December 2017

# INDEPENDENT REPORTING ACCOUNTANTS' ASSURANCE REPORT ON REGULARITY TO THE GRAMMAR SCHOOL OF KING EDWARD VI AT STRATFORD-UPON-AVON AND THE EDUCATION AND SKILLS FUNDING AGENCY

In accordance with the terms of our engagement letter dated 2 June 2017 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2016 to 2017, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by The Grammar School of King Edward VI at Stratford-upon-Avon during the year 1 September 2016 to 31 August 2017 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to The Grammar School of King Edward VI at Stratford-upon-Avon and the ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to The Grammar School of King Edward VI at Stratford-upon-Avon and the ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than The Grammar School of King Edward VI at Stratford-upon-Avon and the ESFA, for our work, for this report, or for the conclusion we have formed.

## RESPECTIVE RESPONSIBILITIES OF THE GRAMMAR SCHOOL OF KING EDWARD VI AT STRATFORD-UPON-AVON'S ACCOUNTING OFFICER AND THE REPORTING ACCOUNTANT

The Accounting Officer is responsible, under the requirements of The Grammar School of King Edward VI at Stratford-upon-Avon's funding agreement with the Secretary of State for Education dated 17 August 2011, and the Academies Financial Handbook extant from 1 September 2016, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2016 to 2017. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year 1 September 2016 to 31 August 2017 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

## **APPROACH**

We conducted our engagement in accordance with the Academies Accounts Direction 2016 to 2017 issued by the ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Academy Trust's income and expenditure.

The work undertaken to draw our conclusions included:

• A review of internal control policies and procedures implemented by the Academy Trust and an evaluation of their design and effectiveness to understand how the Academy Trust has complied with the framework of authorities;

# INDEPENDENT REPORTING ACCOUNTANTS' ASSURANCE REPORT ON REGULARITY TO THE GRAMMAR SCHOOL OF KING EDWARD VI AT STRATFORD-UPON-AVON AND THE EDUCATION AND SKILLS FUNDING AGENCY (continued)

- A review of the minutes of meetings of the Trustees, relevant sub-committees and Local Governing Bodies and other evidence made available to us, relevant to our consideration of regularity;
- Enquiries of the Accounting Officer, including a review of the work undertaken by the Accounting Officer in relation to their Statement on Regularity, Propriety and Compliance; and
- Detailed testing of the income and expenditure of the Academy Trust based on our assessment of the risk of material irregularity, impropriety and non-compliance. This work was integrated with our audit of the financial statements where appropriate and included analytical review and detailed substantive testing of transactions.

#### CONCLUSION

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the year 1 September 2016 to 31 August 2017 have not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Reporting Accountant

Whitley Stimpson Limited

lay Strupen LM

Chartered Accountants Registered Auditors

67 Hightown Road Banbury Oxfordshire OX16 9BE

21 December 2017

## STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 AUGUST 2017

				Restricted		As restated
		Unrestricted	Restricted	fixed asset	Total	Total
		funds	funds	funds	funds	funds
		2017	2017	2017	2017	2016
	Note	£	£	£	£	£
INCOME FROM:		•				
Donations and capital grants	2	-	500,858	34,664	535,522	2,722,267
Charitable activities	3	156,383	3,553,925	-	3,710,308	3,666,903
Other trading activities	4	199,117	20,952	-	220,069	224,437
Investments	5	434	12,130	-	12,564	9,789
Other income		-	•	8,000	8,000	-
TOTAL INCOME		355,934	4,087,865	42,664	4,486,463	6,623,396
EXPENDITURE ON:					. `.	
Charitable activities		176,084	4,353,834	303,786	4,833,704	4,832,909
TOTAL EXPENDITURE	6	176,084	4,353,834	303,786	4,833,704	4,832,909
NET INCOME / (EXPENDITURE) BEFORE INVESTMENT GAINS Net gains on investments	13	179,850 -	(265,969) 23,868	(261,122) -	(347,241) 23,868	1,790,487 16,545
NET INCOME / (EXPENDITURE) BEFORE TRANSFERS		179,850	(242,101)	(261,122)	(323,373)	1,807,032
Transfers between Funds	18	(179,850)	151,349	28,501	•	· · ·
NET INCOME / (EXPENDITURE) BEFORE OTHER RECOGNISED GAINS AND LOSSES		-	(90,752)	(232,621)	(323,373)	1,807,032
Actuarial gains/(losses) on defined benefit pension schemes	23	·	466,000	-	466,000	(401,000)
NET MOVEMENT IN FUNDS		-	375,248	(232,621)	142,627	1,406,032
RECONCILIATION OF FUNDS:	•	:		•		
Total funds brought forward Prior year adjustment (Note 17)		138,732 (138,732)	(1,026,329) 190,448	18,675,819 7,232	17,788,222 58,948	16,441,138 -
TOTAL FUNDS CARRIED		;	(460,633)	18,450,430	17,989,797	17,847,170
FORWARD					<del></del>	

The notes on pages 28 to 49 form part of these financial statements.

## THE GRAMMAR SCHOOL OF KING EDWARD VI AT STRATFORD-UPON-AVON

(A company limited by guarantee) REGISTERED NUMBER: 07696173

## BALANCE SHEET AS AT 31 AUGUST 2017

			2017		As restated 2016
	Note	£	£	£	£
FIXED ASSETS					
Tangible assets	12		17,386,545		16,592,115
Investments	13		235,288		211,420
			17,621,833		16,803,535
CURRENT ASSETS					
Debtors	14	454,303		1,749,735	
Cash at bank and in hand		1,161,952		510,827	
		1,616,255		2,260,562	
CREDITORS: amounts falling due within one year	15	(547,291)		(158,927)	
NET CURRENT ASSETS			1,068,964		2,101,635
TOTAL ASSETS LESS CURRENT LIABILIT	TES		18,690,797		18,905,170
Defined benefit pension scheme liability	23		(701,000)		(1,058,000)
NET ASSETS INCLUDING PENSION SCHEME LIABILITIES			17,989,797		17,847,170
FUNDS OF THE ACADEMY					
Restricted income funds:					
Restricted income funds	18	240,367		222,119	
Restricted fixed asset funds	18	18,450,430		18,683,051	
Restricted income funds excluding pension		40 000 707		40.005.470	
liability Pension reserve		18,690,797 (701,000)		18,905,170 (1,058,000)	
rension reserve		(701,000)		<i>(1,038,000)</i>	
Total restricted income funds			17,989,797		17,847,170
TOTAL FUNDS			17,989,797		17,847,170

The financial statements on pages 25 to 49 were approved by the Governors, and authorised for issue, on 13 December 2017 and are signed on their behalf, by:

D R Derbyshire Chair of Trustees

The notes on pages 28 to 49 form part of these financial statements.

## STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 AUGUST 2017

	Note	2017 <sup>∙</sup> £	As restated 2016 £
Cash flows from operating activities			
Net cash provided by/(used in) operating activities	20	22,410	(86,302)
Cash flows from investing activities: Dividends, interest and rents from investments Proceeds from the sale of tangible fixed assets Purchase of tangible fixed assets Capital grants from DfE/ESFA Capital funding received from sponsors and others Purchase of investments  Net cash provided by investing activities	•	12,564 8,000 (780,679) 1,195,469 193,361	9,789 - (98,174) 514,703 - (30,000) 396,318
Change in cash and cash equivalents in the year Cash and cash equivalents brought forward		651,125 510,827	310,016 200,811
Cash and cash equivalents carried forward	21	1,161,952	510,827

The notes on pages 28 to 49 form part of these financial statements.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

#### 1. ACCOUNTING POLICIES

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgments and key sources of estimation uncertainty, is set out below.

#### 1.1 Basis of preparation of financial statements

The financial statements of the academy trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention (excluding investments which are recognised at fair value) in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2016 to 2017 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

The Grammar School of King Edward VI at Stratford-upon-Avon constitutes a public benefit entity as defined by FRS 102.

#### 1.2 Going concern

The Governors assess whether the use of going concern is appropriate, i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Academy Trust to continue as a going concern. The Governors make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements.

The balance of reserves at 31 August 2017, excluding the restricted fixed asset funds and LGPS liability fund, is £240,367, which consists of restricted prize funds of £248,576 (2016 - £224,022) and a deficit on the restricted General Annual Grant fund of £8,209 (2016 - deficit of £1,903). As the prize funds are restricted in their use, the Governors are aware of the challenges that having limited reserves bring. However, with the expected increase in funding in future years from the implementation of the new National Funding Formula, together with the additional funding available from the Trust Funds and the continuing focus on evaluating strategies for raising additional income whilst also reviewing key areas of operational expenditure, the Governors are satisfied that the financial position will return to a surplus balance during this time.

As such, after making appropriate enquiries, the Board of Governors, including all sub-Groups, has a reasonable expectation that the Academy has adequate resources to continue in operational existence for the foreseeable future and that there are no material uncertainties about the academy's ability to continue as a going concern. For this reason, the governors continue to adopt the going concern basis of accounting in preparing the financial statements..

#### 1.3 Taxation

The Academy Trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Academy Trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 1. ACCOUNTING POLICIES (continued)

## 1.4 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy Trust at the discretion of the Governors.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the Education and Skills Funding Agency where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder and include grants from the Education and Skills Funding Agency.

Investment income, gains and losses are allocated to the appropriate fund.

#### 1.5 Income

All income is recognised once the Academy Trust has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the statement of financial activities in the year for which it is receivable and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended. Unspent amounts of capital grant are reflected in the balance in the restricted fixed asset fund

Sponsorship income provided to the Academy Trust which amounts to a donation is recognised in the statement of financial activities in the period in which it is receivable, where receipt is probable and it is measurable.

Where the donated good is a fixed asset it is measured at fair value, unless it is impractical to measure this reliably, in which case the cost of the item to the donor should be used. The gain is recognised as income from donations and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the academy trust's accounting policies.

Donations are recognised on a receivable basis where receipt is probable and the amount can be reliably measured.

Other income, including the hire of facilities, is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 1. ACCOUNTING POLICIES (continued)

### 1.6 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

#### Charitable activities

These are costs incurred on the Academy Trust's educational operations, including support costs and those costs relating to the governance of the Academy Trust appointed to charitable activities.

All expenditure is inclusive of irrecoverable VAT.

#### 1.7 Operating leases

Rentals under operating leases are charged to the statement of financial activities incorporating income and expenditure account on a straight line basis over the lease term.

### 1.8 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the balance sheet date, unless fair value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and shown in the heading 'Gains/(losses) on investments' in the statement of financial activities incorporating income and expenditure account.

## 1.9 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

#### 1.10 Cash at Bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

#### 1. ACCOUNTING POLICIES (continued)

## 1.11 Tangible fixed assets and depreciation

All assets costing more than £1,000 are capitalised and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the balance sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the statement of financial activities incorporating income and expenditure account and carried forward in the balance sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the statement of financial activities incorporating income and expenditure account. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of these assets, less their estimated residual value, over their expected useful lives on the following bases:

Land - not depreciated
Buildings - 50 years straight line
Temporary buildings - 3 years straight line

ICT equipment - 3 years straight line Fixtures, fittings and equipment - 2-10 years straight line

Assets in the course of construction are included at cost. Depreciation on these assets is not charged until they are brought into use.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the statement of financial activities incorporating income and expenditure account.

## 1.12 Liabilities and provisions

Liabilities and provisions are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Academy Trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

## 1.13 Agency arrangements

The Academy Trust acts as agent in distributing bursary funds from the ESFA. Payments received from the ESFA and subsequent disbursements to students are excluded from the statement of financial activities as the Trust does not have control over the charitable application of the funds. The funds received and any balances held are recognised in note 27.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 1. ACCOUNTING POLICIES (continued)

#### 1.14 Financial instruments

The Academy Trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Academy Trust and their measurement basis are as follows:

Financial assets - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 14. Prepayments are not financial instruments. Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities - trade creditors, accruals and other creditors are financial instruments, and are measured at amortised costs as detailed in note 15. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instruments.

#### 1.15 Pensions

Retirement benefits to employees of the Academy Trust are provided by the Teachers' Pension Scheme ("TPS") and the Local Governments Pension Scheme ("LGPS"). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the Academy Trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit method. The TPS is a multi-employer scheme and there is insufficient information available to use defined benefit accounting. The TPS is therefore treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments.

The LGPS is a funded scheme and the assets are held separately from those of the Academy Trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the statement of financial activities incorporating income and expenditure account and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses. Actuarial gains and losses are recognised immediately in other recognised gains and losses.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 1. ACCOUNTING POLICIES (continued)

### 1.16 Critical accounting estimates and areas of judgment

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

#### Critical accounting estimates and assumptions:

The Academy Trust trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

#### Pension scheme

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 23, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2016 has been used by the actuary in valuing the pensions liability at 31 August 2017. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

#### Depreciation

The assessment of the useful economic lives and the method of depreciating fixed assets requires judgement. Depreciation is charged to profit or loss based on the useful economic life selected, which requires an estimation of the period and profile over which the Academy Trust expects to consume the future economic benefits embodied in the assets.

## Critical areas of judgment

#### Leasing

In categorising leases as finance leases or operating leases, management makes judgements as to whether significant risks and rewards of ownership have transferred to the Academy Trust as lessee.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

2. IN	NCOME FROM DONATIONS A	ND CAPITAL (	GRANTS			
		Unrestricted funds 2017 £	Restricted funds 2017 £	Restricted fixed asset funds 2017 £	Total funds 2017 £	As restated Total funds 2016 £
С	Other donations Capital Grants Private sponsorship	- - -	145,335 - 355,523	34,664 -	145,335 34,664 355,523	207,105 2,181,074 334,088
		_	500,858	34,664	535,522	2,722,267
T	otal 2016	-	541,193 ———	2,181,074	2,722,267	
3. F	UNDING FOR ACADEMY'S ED	DUCATIONAL	OPERATION	S		
		Un	restricted funds 2017 £	Restricted funds 2017 £	Total funds 2017 £	Total funds 2016 £
D	ofE/ESFA grants					
	Seneral Annual Grant (GAG) Other DfE/ESFA grants		- -	3,085,773 39,063	3,085,773 39,063	3,057,058 39,548
		_	<u> </u>	3,124,836	3,124,836	3,096,606
0	Other government grants	_	<del></del>			
	EN funding ocal authority grants		- -	3,614 6,000	3,614 6,000	306 -
			<del>-</del>	9,614	9,614	306
0	Other funding	_				
Т	Catering income Trip income Other income		156,383 - -	- 315,297 104,178	156,383 315,297 104,178	154,258 312,064 103,669
		_	156,383	419,475	575,858	569,991
		=	156,383	3,553,925	3,710,308	3,666,903
7	otal 2016	_	154,258	3,512,645	3,666,903	

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

4.	OTHER TRADING ACTIVIT	IES				
			Unrestricted funds 2017 £	Restricted funds 2017 £	Total funds 2017 £	Total funds 2016 £
	Hire of facilities Other income		35,279 163,838	- 20,952	35,279 184,790	31,993 192,444
	•		199,117	20,952	220,069	224,437
	Total 2016		199,253	25,184	224,437	
	INVESTMENT INCOME					
5.	INVESTMENT INCOME		Unrestricted funds 2017 £	Restricted funds 2017	Total funds 2017 £	Total funds 2016 £
	Other investment income Short term deposits		- 434	12,121 9	12,121 443	9,364 425
			434	12,130	12,564	9,789
	Total 2016		425	9,364	9,789	
6.	EXPENDITURE					
		Staff costs 2017 £	Premises 2017 £	Other costs 2017 £	Total 2017 £	As restated Total 2016 £
	Activities: Direct costs Support costs	2,361,991 659,559	302,983 211,287	930,961 366,923	3,595,935 1,237,769	3,490,990 1,341,919
		3,021,550	514,270	1,297,884	4,833,704	4,832,909
	Total 2016	2,906,238	614,490	1,312,181	4,832,909	

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

## 7. CHARITABLE ACTIVITIES

Wages and salaries       1,803,239       1,783,931         National insurance       181,106       149,422         Pension cost       377,647       304,014         Depreciation       303,786       305,498         Other costs       930,157       948,125         SUPPORT COSTS - EDUCATIONAL OPERATIONS         Wages and salaries       526,997       522,880         National insurance       32,439       26,001         Pension cost       100,123       112,500         Pension income       22,000       22,000         Premises costs       211,287       308,991         Other costs       344,923       349,547         1,237,769       1,341,919         4,833,704       4,832,909	DIRECT COSTS - EDUCATIONAL OPERATIONS	Total funds 2017 £	As restated Total funds 2016 £
Wages and salaries       526,997       522,880         National insurance       32,439       26,001         Pension cost       100,123       112,500         Pension income       22,000       22,000         Premises costs       211,287       308,991         Other costs       344,923       349,547	National insurance Pension cost Depreciation	181,106 377,647 303,786 930,157	149,422 304,014 305,498 948,125
National insurance       32,439       26,001         Pension cost       100,123       112,500         Pension income       22,000       22,000         Premises costs       211,287       308,991         Other costs       344,923       349,547	SUPPORT COSTS - EDUCATIONAL OPERATIONS		
	National insurance Pension cost Pension income Premises costs	32,439 100,123 22,000 211,287	26,001 112,500 22,000 308,991
<b>4,833,704</b> 4,832,909		1,237,769	1,341,919
		4,833,704	4,832,909

Included in support costs are governance costs of £38,887 (2016: £25,734).

## 8. NET INCOME/(EXPENDITURE)

This is stated after charging:

		As restated
	2017	2016
	£	£
Depreciation of tangible fixed assets:		
<ul> <li>owned by the charity</li> </ul>	303,786	<i>305,498</i>
Auditors' remuneration - audit	5,500	12,000
Auditors' remuneration - other services	6,100	3,700
Operating lease rentals	24,285	19,262
Net interest on defined benefit pension liability	22,000	22,000

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 9. STAFF COSTS

Staff costs were as follows:

	2017	2016
	£	£
Wages and salaries	2,330,235	2,306,811
National insurance	213,545	175,423
Operating costs of defined benefit pension schemes	477,770	416,514
ć.	3,021,550	2,898,748
Staff development and other staff costs	-	7,490
	3,021,550	2,906,238

The average number of persons employed by the Academy Trust during the year was as follows:

	2017 No.	2016 No.
Teachers	47	43
Administration and Support	44	40
Management	5	5
	96	88

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2017		2016	
	•	No.	No.	
In the band £60,001 - £70,000		2	2	
In the band £100,001 - £110,000		0	1	
In the band £110,001 - £120,000		1	0	

The employees above are all members of the Teachers Pension Scheme and the value of employers contributions to the scheme during the year were £39,217.

The key management personnel of the Academy Trust comprise the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions) received by key management personnel for their services to the Academy Trust during the year was £460,907 (2016: £477,234).

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

### 10. GOVERNORS' REMUNERATION AND EXPENSES

One or more Governors has been paid remuneration or has received other benefits from an employment with the academy trust. The Headmaster and other staff Governors only receive remuneration in respect of services they provide undertaking the roles of Headmaster and other staff members under their contracts of employment, and not in respect of their role as Governors. The value of Governors' remuneration and other benefits was as follows:

		2017 £	2016 £
B Carr	Remuneration Pension contributions paid	110,000-115,000 15,000-20,000	100,000-105,000 15,000-20,000
J Brock	Remuneration Pension contributions paid	-	10,000-15,000 0-5,000
N E Browning	Remuneration Pension contributions paid	55,000-60,000 5,000-10,000	55,000-60,000 5,000-10,000
S Charters	Remuneration Pension contributions paid	- -	20,000-25,000 0-5,000
R D Mahoney	Remuneration Pension contributions paid	35,000-40,000 5,000-10,000	20,000-25,000 0-5,000
K A Hayward	Remuneration Pension contributions paid	10,000-15,000 0-5,000	5,000-10,000 0-5,000

During the year ended 31 August 2017, no Trustees received any reimbursement of expenses (2016 - £NIL).

## 11. GOVERNORS' AND OFFICERS' INSURANCE

The Academy Trust has opted into the Department for Education's risk protection arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on Academy business, and provides cover up to £10,000,000. It is not possible to quantify the Governors and officers indemnity element from the overall cost of the RPA scheme.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

## 12. TANGIBLE FIXED ASSETS

	Long-term leasehold property £	Short-term leasehold property £	Fixtures and fittings	Computer equipment £	Total £
Cost					
At 1 September 2016 (as previously stated) Prior year adjustment	17,820,198 30,310	47,861 -	193,141 8,036	32,065 -	18,093,265 38,346
At 1 September 2016 (as					
restated) Additions	17,850,508 1,023,696	47,861	201,177 49,636	32,065 24,884	18,131,611 1,098,216
Disposals	1,023,696	(47,861)	49,636	24,004	(47,861)
·					
At 31 August 2017	18,874,204		250,813	56,949	19,181,966
Depreciation					
At 1 September 2016 (as previously stated) Prior year adjustment	1,367,685 -	47,861 -	98,134 804	25,012 -	1,538,692 804
At 1 September 2016 (as					
restated)	1,367,685	47,861	98,938	25,012	1,539,496
Charge for the year	274,690	- (47.964)	21,060	8,036	303,786
On disposals	<u> </u>	(47,861) ———			(47,861)
At 31 August 2017	1,642,375	-	119,998	33,048	1,795,421
Net book value					
At 31 August 2017	17,231,829	_	130,815	23,901	17,386,545
At 31 August 2016 (as restated)	16,482,823	-	102,239	7,053	16,592,115

Included in long term leasehold property is the Academy Trust's interest in leasehold land, which is carried at a value at 31 August 2017 of £4,113,000 (2016 - £4,113,000) and which is not depreciated.

The freehold of the property occupied by the school is owned by the Trustees of the School Charity as detailed in note 26 for the sole use of the school in perpetuity.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

ED ASSET INVESTMENTS	
	Listed
	securities £
rket value	
September 2016	211,420
valuations	23,868
31 August 2017	235,288
torical cost	128,356
estments at market value comprise:	
201	7 2016 £ £
ed investments 235,28	
he fixed asset investments are held in the UK	
BTORS	
2047	As restated
2017 £	2016 £
de debtors 8,790	11,480
Γ repayable 103,881	36,345
er debtors 1,263	1,238
payments and accrued income 340,369	1,700,672
454,303	1,749,735
EDITORS: Amounts falling due within one year	
2017	2016
£	2070 £
de creditors . 333,593	-
er taxation and national insurance 56,807	54,723
er creditors 897	4,198
ruals and deferred income 155,994	100,006
induit direction income	

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

## 15. CREDITORS: Amounts falling due within one year (continued)

Deferred income	2017 £	2016 £
Deferred income at 1 September 2016 Resources deferred during the year Amounts released from previous years	63,894 114,190 (63,894)	59,569 63,894 (59,569)
Deferred income at 31 August 2017	114,190	63,894

Deferred income consists of music fee income and trip income received in advance, which will be utilised during the 2017/18 year.

### 16. FINANCIAL INSTRUMENTS

		As restated
	2017	2016
	£	£
Financial assets measured at fair value through income and		
expenditure	235,288	211,420
Financial assets measured at amortised cost	1,172,005	522,307
	1,407,293	733,727
Financial liabilities measured at amortised cost	376,297	40,311

Financial assets measured at fair value through income and expenditure comprise listed investments which are recognised at their market value.

## 17. PRIOR YEAR ADJUSTMENT

As part of the audit of the Academy Trust's financial statements for the year ended 31 August 2017, professional fees associated with the ongoing school building project were incorrectly accounted for as expenditure in the prior year rather than being capitalised, and a number of additional items of income had not been properly accounted for in the year ended 31 August 2016. As such, the total income reported for the year ended 31 August 2016 was understated by £5,964 while the total expenditure reported for the year ended 31 August 2016 was overstated by £37,543.

As a result of these errors, the comparative information for the year ended 31 August 2016 has been restated with the net effect of these adjustments being to increase net assets (i.e. funds) at 31 August 2016 by £58,948 and increase net income for the year to 31 August 2016 by £43,507.

In preparing the financial statements for the year ened 31 August 2017, certain comparatives of income, expenditure and fund balances have been reclassified so as to be consistent with the presentation of the financial statements for the year ended 31 August 2017.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

## 18. STATEMENT OF FUNDS

	Balance at 1 September 2016 As restated £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2017 £
Unrestricted funds			(470.004)	(470.070)		
General funds		355,934	(176,084)	(179,850)		-
Restricted funds General Annual Grant Other ESFA revenue	(1,903)	3,085,773	(3,243,428)	151,349	-	(8,209)
funds	<del>-</del>	39,063	(39,063)	-	-	-
Local authority funding Prize funds	- 224,022	9,614 13,269	(9,614) (12,583)	-	- 23,868	- 248,576
Other restricted funds	-	940,146	(940,146)	-	-	-
Pension reserve	(1,058,000)	-	(109,000)	-	466,000	(701,000)
	(835,881)	4,087,865	(4,353,834)	151,349	489,868	(460,633)
Restricted fixed asset fur	nds					
Fixed assets	16,592,115	8,000	(303,786)	1,090,215	-	17,386,544
CIF Funding	1,704,441	-	-	(851,359)	-	853,082
Trustee capital funding Capital donations	386,495 -	- 17,361	-	(193,052) -	-	193,443 17,361
Devolved Formula Capital		17,303	-	(17,303)	-	-
	18,683,051	42,664	(303,786)	28,501	-	18,450,430
Total restricted funds	17,847,170	4,130,529	(4,657,620)	179,850	489,868	17,989,797
Total of funds	17,847,170	4,486,463	(4,833,704)	-	489,868	17,989,797
STATEMENT OF FUNDS	DDIOD VEAD			· · · · · · · · · · · · · · · · · · ·	——————————————————————————————————————	
STATEMENT OF PONDS		<b>\</b>				5.4
	Balance at 1 September			Transfers	Gains/	Balance at 31 August
	2015	Income	Expenditure	in/out	(Losses)	2016
	£	£	£	£	£	£
Unrestricted funds						
General funds	68,759	353,936	(154,258)	(268,437)	-	-
	68,759	353,936	(154,258)	(268,437)	-	-
	· ———				- <del></del>	

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

## 18. STATEMENT OF FUNDS (continued)

	•	•				
Restricted funds						
General Annual Grant Other ESFA revenue	-	3,057,058	(3,319,362)	260,401	-	(1,903)
funds	_	39,548	(39,548)	~	_	-
Local authority funding	-	306	` (306)	~	_	-
Prize funds	172,940	42,099°	(7,562)	~	16,545	224,022
Other restricted funds	· <del>-</del>	949,375	(949,375)	~	-	-
Pension reserve	(600,000)	-	(57,000)	•	(401,000)	(1,058,000)
	(427,060)	4,088,386	(4,373,153)	260,401	(384,455)	(835,881)
Restricted fixed asset fur	nds					
Fixed assets	16,799,439	-	(305,498)	98,174	-	16,592,115
CIF Funding	-	1,764,103	-	(59,662)	-	1,704,441
Trustee capital funding	-	400,000	-	(13,505)	-	386,495
Devolved Formula Capital	-	16,971	-	(16,971)	-	-
	16,799,439	2,181,074	(305,498)	8,036	-	18,683,051
Total restricted funds	16,372,379	6,269,460	(4,678,651)	268,437	(384,455)	17,847,170
Total of funds	16,441,138	6,623,396	(4,832,909)	~	(384,455)	17,847,170

The specific purposes for which the funds are to be applied are as follows:

The General Annual Grant (GAG) must be used for the normal running costs of the Academy. The balance of the GAG fund is in deficit at 31 August 2017. With the expected increase in funding in future years from the implementation of the new National Funding Formula, together with the additional funding available from the Trust Funds and the continuing focus on evaluating strategies for raising additional income whilst also reviewing key areas of operational expenditure, the Governors are satisfied that the financial position will return to a surplus balance during this time.

Other DfE and Local Authority grants must be utilised for the intended purpose for which the grant was given.

The pension reserve represents the deficit in the Local Government Pension Scheme.

The Fixed Asset fund includes fixed assets transferred on Academy conversion, additions and depreciation, as well as capital grants and donations received and receivable.

Unrestricted funds include voluntary income and activities for generating funds received by the Academy and surpluses may be spent at the discretion of the Governors.

Under the funding agreement with the Secretary of State, the Academy Trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2017.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

9. ANALYSIS OF NET ASSETS BETWEEN I	FUNDS			
	Unrestricted funds 2017 £	Restricted funds 2017 £	Restricted fixed asset funds 2017 £	Total funds 2017 £
angible fixed assets	-	_	17,386,545	17,386,545
ixed asset investments	-	235,288	-	235,288
Current assets Creditors due within one year	<del>-</del>	234,835 (229,756)	1,381,420 (317,535)	1,616,255 (547,291)
Provisions for liabilities and charges	-	(701,000)	(317,333)	(701,000)
	-	(460,633)	18,450,430	17,989,797
NAL VOIC OF NET ADDETS DETIMEN FUNDS				
NALYSIS OF NET ASSETS BETWEEN FUNDS		5 ( ) ( )	5	<del>-</del> , ,
	Unrestricted funds	Restricted General	Restricted Fixed Asset	Total funds
	Tanas	funds	funds	iunds
	2016	2016	2016	2016
	£	£	£	£
angible fixed assets	-	_	16,592,115	16,592,115
ixed asset investments	-	211,420	-	211,420
Current assets	-	169,626	2,090,936	2,260,562
reditors due within one year	-	(158,927)	-	(158,927)
Provisions for liabilities and charges		(1,058,000)		(1,058,000)
	-	(835,881)	18,683,051	17,847,170
0. RECONCILIATION OF NET MOVEMENT ACTIVITIES	IN FUNDS TO NET	CASH FLOW	FROM OPER	ATING
			2017 £	2016 £
Nich (company) and the contract of the company (company)	an Otata mant of Fin		4	2
Net (expenditure)/income for the year (as p Activities)	er Statement of Fin	anciai	(000.000)	4 007 000
Activities	ថ		(323,373)	1,807,032
Adjustment for:				
Depreciation charges			303,786	305,498
Revaluations of investments			(23,868)	(16,545
Dividends, interest and rents from investme	ents		(12,564)	(9,789
Profit on the sale of fixed assets Increase in debtors			(8,000)	- /20 E4E
Increase in debtors Increase/(decrease) in creditors			(58,734) 70,827	(33,515 (14,909
Capital grants from DfE and other capital in	icome		(34,664)	(2,181,074
Defined benefit pension scheme cost less of		e	87,000	35,000
Defined benefit pension scheme finance co			22,000	22,000
•				
		_	22,410	(86,302

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

21.	ANALYSIS OF CASH AND CASH EQUIVALENTS		
		2017	2016
		£	£
	Cash in hand	1,161,952	510,827
	Total	1,161,952	510,827
22.	CAPITAL COMMITMENTS		
	At 31 August 2017 the Academy Trust had capital commitments as follows:		
	,	2017	2016
		£	£
	Contracted for but not provided in these financial statements	709,000	

### 23. PENSION COMMITMENTS

The Academy Trust's employees belong to two principal pension schemes: the Teacher's Pension Scheme for England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Warwickshire County Council. Both are multi-employer defined benefit pension schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2012 and of the LGPS 31 March 2016.

There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

#### **Teachers' Pension Scheme**

### Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pensions Regulations (2010) and, from 1 April 2014, by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies and, from 1 January 2007, automatic for teachers in part-time employment following appointment or a change of contract, although they are able to opt out.

The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis – these contributions along with those made by employers are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

## Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2012 and in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014. The valuation report was published by the Department for Education on 9 June 2014. The key elements of the valuation and subsequent consultation are:

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

## 23. PENSION COMMITMENTS (continued)

- employer contribution rates set at 16.48% of pensionable pay, including a 0.08% employer administration charge (currently 14.1%)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £191,500 million, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £176,600 million giving a notional past service deficit of £14,900 million
- an employer cost cap of 10.9% of pensionable pay will be applied to future valuations
- the assumed real rate of return is 3.0% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.75%. The assumed nominal rate of return is 5.06%.

During the previous year the employer contribution rate was 14.1%. The TPS valuation for 2012 determined an employer rate of 16.4%, which was payable from September 2015. The next valuation of the TPS is currently underway based on April 2016 data, whereupon the employer contribution rate is expected to be reassessed and will be payable from 1 April 2019.

The employer's pension costs paid to TPS in the period amounted to £290,647 (2016 - £269,014).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website (www.teacherspensions.co.uk/news/employers/2014/06/publication-of-the-valuation-report.aspx).

Under the definitions set out in FRS 102, the TPS is a multi-employer pension scheme. The trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The trust has set out above the information available on the scheme.

## **Local Government Pension Scheme**

The LGPS is a funded defined benefit scheme, with assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2017 was £130,000 (2016 - £122,000), of which employer's contributions totalled £98,000 (2016 - £94,000) and employees' contributions totalled £32,000 (2016 - £28,000). The agreed contribution rates for future years are 20.4% for employers with deficit payments of £5,000 per annum and 5.5 to 7.5% for employees.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

Principal actuarial assumptions:

	2017	2016
Discount rate for scheme liabilities	2.50 %	2.00 %
Rate of increase in salaries	3.00 %	4.10 %
Rate of increase for pensions in payment / inflation	2.40 %	2.10 %

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

## 23. PENSION COMMITMENTS (continued)

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2017	2016
Retiring today Males Females	22.5 24.7	22.4 24.4
Retiring in 20 years Males Females	24.3 26.7	24.3 26.6

## Sensitivity analysis

Bonds per report

Cash

Property

The sensitivities regarding the principal assumptions used to measure the scheme liabilities (i.e. the defined benefit obligations) are as follows:

Sensitivities	At 31 August 2017 £	At 31 August 2016 £
Discount rate -0.5% Salary increase rate +0.5% Pension increase rate +0.5%	231,000 51,000 176,000	257,000 92,000 156,000
The Academy Trust's share of the assets in the scheme was:		
	Fair value at 31 August 2017 £	Fair value at 31 August 2016 £
Fauities	783 000	591 000

Total market value of assets 1,204,000 909,000

265,000

24,000

132,000

The actual return on scheme assets was £189,000 (2016 - £135,000).

209,000

100,000

9,000

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

## 23. PENSION COMMITMENTS (continued)

The amounts recognised in the statement of financial activities incorporating income and expenditure account are as follows:

	2017 £	2016 £
Current service cost Interest income	(185,000) 19,000	(129,000) 27,000
Interest cost	(41,000)	(49,000)
Total	(207,000)	(151,000)
Actual return on scheme assets	189,000	135,000
Movements in the present value of the defined benefit obligation were as	s follows:	
	2017	2016
	£	£
Opening defined benefit obligation	1,967,000	1,262,000
Current service cost	185,000	129,000
Interest cost	41,000	49,000
Employee contributions	32,000	28,000
Actuarial (gains)/losses	(296,000)	509,000
Benefits paid	(24,000)	(10,000)
Closing defined benefit obligation	1,905,000	1,967,000
Movements in the fair value of the Academy Trust's share of scheme as	sets:	
	2017	2016
	£	£
Opening fair value of scheme assets	909,000	662,000
Interest income	19,000	27,000
Actuarial gains	170,000	108,000
Employer contributions	98,000	94,000
Employee contributions	32,000	28,000
Benefits paid	(24,000)	(10,000)
Closing fair value of scheme assets	1,204,000	909,000

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

## 24. OPERATING LEASE COMMITMENTS

At 31 August 2017 the total of the academy trust's future minimum lease payments under non-cancellable operating leases was:

	2017 £	2016 £
Amounts payable:		
Within 1 year Between 1 and 5 years	24,283 13,066	23,179 31,129
between I and 5 years		
Total	37,349	54,308

### 25. MEMBERS' LIABILITY

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding  $\pounds$  10 for the debts and liabilities contracted before he/she ceases to be a member.

## 26. RELATED PARTY TRANSACTIONS

Owing to the nature of the Academy Trust's operations and the composition of the board of trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trust has an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the Academy Trust's financial regulations and normal procurement procedures.

The Trustees of The Grammar School of King Edward VI School (established separately under Charity Number 528769) are a related party as they and the Academy Trust share a common Trustee. Mr A P Bird acts as both a Trustee of the Charity and as a Governor of the Academy Trust. The charity owns the freehold of the land and buildings for the sole use of the Academy Trust in perpetuity. This had been recognised in the 2013 financial statements at a valuation of £17,784,000. Depreciation of £273,420 (2016: £273,420) has been charged in the year.

The Charity receives monies in the form of a non-discretionary grant from the Stratford Town Trust and transfers a proportion of these monies to the Academy Trust each year as an annual contribution, as specified in note 2 as "Private sponsorship". In addition to this, £176,000 has been received by the Academy Trust in the 2016/17 year in respect of capital grants from the Charity. These amounts were recognised as accrued income in the previous year, with a further £224,000 being due at the year end. No other amounts were owed to or from the Charity at 31 August 2017 (2016: £nil).

There were no other related party transactions during the year.

### 27. AGENCY ARRANGEMENTS

The Academy Trust distributes 16-19 bursary funds to students as an agent for the ESFA. In the year ended 31 August 2017 the Trust received £7,749 and distributed £7,749. An amount of £Nil is included as undistributed funds that is repayable to the ESFA.