

**YORKSHIRE SPORT FOUNDATION**  
**ANNUAL REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2020**

Company Registration No. 07633990 (England and Wales)  
Charity Registration No. 1143654

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# **YORKSHIRE SPORT FOUNDATION**

## **LEGAL AND ADMINISTRATIVE INFORMATION**

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<b>Trustees</b>	P Reid J Rogers L Tully G Smith R Salloo
<b>Chief Executive Officer</b>	Nigel Harrison
<b>Charity number</b>	1143654
<b>Company number</b>	07633990
<b>Registered and principal office</b>	West Yorkshire Joint Services Building Nepshaw Lane South Morley Leeds LS27 7JQ
<b>Auditor</b>	Alison Whalley FCA Naylor Wintersgill Limited Carlton House Bradford BD1 4NS
<b>Bankers</b>	Barclays Bank Plc 39 – 47 Commercial Street Halifax HX1 1BE  Virgin Money Jubilee House Gosforth Newcastle upon Tyne NE3 4PL
<b>Solicitors</b>	Wrigleys Solicitors LLP 19 Cookridge Street Leeds LS2 3AG

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# **YORKSHIRE SPORT FOUNDATION**

## **TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)**

***FOR THE YEAR ENDED 31 MARCH 2020***

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### **Chief Executive Introduction**

Along with other agencies and organisations, our driving force is to promote and encourage as many people across West Yorkshire and South Yorkshire to be physically active. In doing so, we know individuals and communities will be healthier and more prosperous.

There is good news in Sport England's pre-Covid 19 survey data that shows some of the highest increases in activity in England, with around 150,000 people becoming more active on a regular basis than they were three years ago. The direction of travel is positive, but we know we have a long way to go if we are to encourage the 800,000 inactive people in our area to move more.

We also know there are stark differences in activity levels; those on low incomes in some areas have been found to be three times less active than the national average. We made our commitment to focus on a number of low income areas in our strategy several years ago and we continue to do so.

As one of the 43 Active Partnerships in England, we work with a large number of public, private and voluntary organisations across the area who are doing some brilliant work. Our role is to:

- Connect agencies and people so that there is effective communication, joint working and sharing of resources
- Influence decision makers to include physical activity in their plans and ways of working
- Provide the resources for targeted programmes that lead to more opportunities being created.

This has been the third year in our strategy phase, with the transitional staffing and policy changes of previous years largely settled.

We continue to promote and support the nine District Activity Partnerships across the area, with local managers and officers providing the essential co-ordination and facilitation that multi-agency groups require to progress. The following pages will give a glimpse into the work of these Partnerships, which are providing a platform for strong leadership of physical activity across the districts. We continue to benefit from three of the twelve national Sport England Local Delivery Pilots in Bradford, Calderdale and Doncaster. These have accelerated over the year with extensive research bringing about the sharing of learning. In addition, the core cities of Leeds and Sheffield have seen increased investment to support work in focus communities.

We are increasingly learning from communities and local organisations about ways people support people to be active. Our Active Burngreave programme entered its third year with groups and clubs now being established and sustained, using sport as a vehicle to address health and welfare issues. Using some of this learning we've been able to progress similar work across other districts, including the start of the major Active Dearne programme involving four towns in the area. This is in addition to work in other towns such as Fartown, Birkby, Airedale, Seacroft, Kendray and Maltby.

We continue to co-ordinate the delivery of programmes and events on behalf of national, regional and local partners, concentrating our efforts in our focus communities. The Levelling the Field programme engaged over 400 women who had experienced recent crisis. Better data and intelligence is showing increased feelings of personal wellbeing through their involvement in physical activity and sport.

Of particular note this year, was the development of the framework by our PE and Education team along with Leeds Beckett University and Public Health England (Yorkshire). The framework was developed as a result of a conference engaging specialists and practitioners from across the country, Europe and beyond. The framework is gaining huge interest, locally and nationally, with the results of the pilots in Bradford and other places expected next year.

# **YORKSHIRE SPORT FOUNDATION**

## **TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)** ***FOR THE YEAR ENDED 31 MARCH 2020***

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In a similar vein, we appointed our first Active Design Manager to offer specialist support in designing physical activity into our environment to local authority planning and transport teams and developers. It is still early days, but even now we are seeing the effects of the influence that having a specialist around the table can bring.

We remain close to Sport England, both as our financial backers and as their local agents in our area. It was fantastic to be able to welcome their new Chief Executive, Tim Hollingsworth, in August to a visit to Sheffield and Doncaster to discuss some of the work our partners and our team are doing. In doing so, we were able to have some input on the emerging Sport England strategy. We are still primarily reliant on Sport England's funding to operate and we are proud of our position with them. We continue to do our utmost to attract other funding for our partners and ourselves to ensure we provide as much added value as possible.

At the time of writing we are in a COVID-19 lockdown period which has obviously transformed the way in which we, and indeed everyone else, work during the last few weeks of the financial year. I am proud of the way our team was swiftly able to adapt to working from home so that we can concentrate our efforts on supporting communities and the sector; and to continue promoting physical activity. This involved giving advice to local organisations on funding and other opportunities, directly funding those partners we had agreements with and developing and promoting on-line activity resources.

This annual report will almost entirely, focus on our activities prior to the COVID-19 outbreak leaving most of the detail to the 2020/2021 version when we will be in a better position to understand its effects. I do need to say a huge thank you, on behalf of Yorkshire Sport Foundation, to those NHS, care, local authority workers and indeed everyone involved in caring for people and tackling the crisis.

As a connecting agency, we work with people across West Yorkshire and South Yorkshire who are devoting their working and personal lives to developing opportunities to be active and play sport. As ever, I'd like to thank those people for working with us as we strive to give the best support we can.

Equally, I thank our tremendous Chair and Trustees who have given more time to us than ever this year as we look towards our next phase of strategic development. Their guidance and support have been invaluable, and a lesson in high quality governance.

**Nigel Harrison**  
**Chief Executive**

# YORKSHIRE SPORT FOUNDATION

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2020

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The Trustees present their report and accounts for the year ended 31 March 2020.

The directors of the charitable company (the charity) are its trustees for the purpose of charity law and throughout this report are collectively referred to as the Board of Trustees. Their responsibilities include all the responsibilities of directors under the Companies Act and of trustees under the Charities Act.

The accounts have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the Charity's Memorandum and Articles of Association, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2016)

### OBJECTIVES AND ACTIVITIES

The objects of Yorkshire Sport Foundation as set out in the Articles of Association are:

- The advancement of amateur sport and the promotion of community participation in healthy recreation in particular by the coordination of sporting and physical activities and/or the provision of facilities for the playing of sport;
- To advance the education of the public in the subject of sport and physical recreation and the provision of facilities, courses, training programmes and resources to enable, assist and encourage the education of persons in sport and physical activity.
- The advancement of good health; and
- The promotion or provision of facilities for recreation or other leisure time occupation of individuals who have need of such facilities by reason of their youth, age, infirmity or disablement, financial hardship or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving the condition of life of the said persons.

### Delivering Public Benefit

The objects above are the key charitable aims of Yorkshire Sport Foundation and fall within the recognised descriptions of charitable purposes in the Charities Act 2011 namely the advancement of health and the advancement of amateur sport. All activities are intrinsically linked to achieving these aims for the public benefit. Significant activities and achievements against targets are detailed below under Aims and Achievements.

In setting these objects the Yorkshire Sport Foundation Board of Trustees have complied with the duty to have due regard to the guidance on public benefit published by the Charity Commission in exercising their powers or duties.

### ACHIEVEMENTS AND PERFORMANCE

We describe our role as that of **connecting** agencies and organisations; **influencing** decision makers at all levels on how we can embed physical activity and sport to reach a wide range of outcomes; and **providing** a range of programmes, courses and events.

In doing so, we adopt and encourage a "whole systems approach" to provision. As a result, the following is a reflection of the work of the many agencies and people we work with. At different times we have been funders, facilitators, leaders and organisers trying to provide the most appropriate support in any given situation. We report on all those areas that we have had significant involvement in.

Our work is largely based on three main areas of work: support for the District Activity Partnerships; community development work in our focus communities and the development and implementation of a range of programmes. These are supported by a series of central services such as communication, data and insight, and technical expertise such as landscape architecture.

# **YORKSHIRE SPORT FOUNDATION**

## **TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2020**

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### **1 District Activity Partnerships**

#### **Active in Barnsley**

The Active in Barnsley partnership has taken some great strides this year; we have provided Development Manager time to co-ordinate and facilitate the work.

In September 2019, the first Barnsley Active School Group came together including schools' Heads and PE leads, external providers, School Games Organisers, Barnsley College, ourselves and Barnsley Metropolitan Borough Council. The group has been promoting and sharing good practice on a range of issues relating to PE and School Sport, including the organisation of Barnsley's first PE Conference.

The Active in Barnsley identity has now been established and a major '#WhatsYourMove' campaign has taken place. Of particular note was the huge "Beat the Street" programme that attracted over 25,000 people taking part within their communities.

Our communities work has concentrated in Kendray where we have appointed a local Community Champion. Initial work began in local communities, especially in developing projects for men aged over 45 who have been significantly inactive.

#### **Active Bradford**

Supported by our Development Manager, Active Bradford continues as a mature partnership with representation at the highest levels of partner organisations. Hosted by Born in Bradford, it has responsibility for the delivery and development of the major Sport England Local Delivery Pilot (rebranded in Bradford to JU:MP) which is focussing on children and young people in the north of the city area. With research at its heart, the programme has made great strides over the year with the development and implementation of a range of capital and revenue programmes.

Active Bradford has continued to support and influence on behalf of physical activity and sport throughout the year with, among other things, three partnership events attracting over 150 people from across a wide range of sectors. The Sports Awards event is now a set feature of the city's events programme, attracting 430 people this year and showcasing a range of elite and community excellence.

Sporting events continue to play a big role in Bradford, with cycling events taking the front seat in 2019 with the Big Bike Ride mass participation event, the UCI World Championships and the Yorkshire Women's Cycling Conference.

#### **Active Calderdale**

Active Calderdale has also been designated a Local Delivery Pilot and has progressed with more permanent staff in place or close to being recruited. The LDP is addressing five main outcomes: improved physical wellbeing; improved mental wellbeing; improved individual development; improved community development; and improved economic development.

Across ten themes, the team is looking to make tweaks to either policy, working practice or delivery to encourage inactive people to be more active. Examples include:

- Calderdale Recovery College is a community-based mental health service that provides a range of courses and workshops with the aim of improving mental health. Physical activity has been embedded within the Recovery College as a core course and workshop, providing people with the opportunity to co-create and design opportunities to be active as part of their recovery.
- Social prescribers have been introduced to support the connection between the mental health teams and their local sports and physical activity providers. This will help them to know what clubs there are in their area and, using their advice, clubs can grow and be welcoming to new members directed to them.

# **YORKSHIRE SPORT FOUNDATION**

## **TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)** **FOR THE YEAR ENDED 31 MARCH 2020**

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- There are now Community Engagement Officers in place in three priority areas, working with local community groups to embed activity as part of what they do. A walking group was started by a local mum, which has now expanded into a weekly netball session. Inspiring stories coming from here include weight loss, reduction of anti-depressant medication and new friends being made.

### **Get Doncaster Moving**

Get Doncaster Moving hosts the third Local Delivery Pilot in our area. Over the year, events were held with an extensive range of partners to look at the whole system that impacts physical activity in the area. From this, themes have been established with investment and implementation now taking place.

Our Development Manager has led on the Active Schools group, and on the Children and Young People group. The group has been working together to build a consistent message for physical activity in response to 40% of young people in Doncaster being inactive. The focus is on primary schools at this stage and we have worked with a proactive group of PE leads to promote healthier lives messaging, especially to those schools that don't currently have physical activity as a main priority.

### **Everybody Active Kirklees**

Everybody Active Kirklees' strategy is in its final year. The partnership board has worked on the agreed areas and are ready to look again at the strategy later in 2020.

A network group of employers has been established with a focus on workplace health. Rather than all doing their own thing, the group is more targeted in sharing opportunities and learning. Joint conferences have been held; data and learning shared; and a future communications campaign is being planned.

The board is proudest of the piece of work around establishing a whole systems approach to physical activity. They brought together more than 40 system leaders to discuss and share their responsibilities in the bigger physical activity picture. New contacts were made, new partnerships developed and new conversations took place within teams on how physical activity can be used to help each system. The board will use the insight drawn from these sessions to refocus the next strategy.

Kirklees is one of the ten target areas for Sport England's 'We are UndefeatABLE' campaign. A new partnership with the University of Huddersfield has brought about great strides in learning for this project. We will do our first interviews (online or distanced) in June, with people with long-term conditions living across three local areas. This is helping to build new relationships among a range of agencies and organisations.

The Birkby, Fartown and Hillhouses community work aims to support the reduction of violent crime, gangs and health inequalities through sport and physical activity and community engagement.

This year has seen our community engagement plan come together with West Yorkshire Police's Intensive Engagement project. Both have engaged a wide range of partners and aim to build community resilience and engagement. Through this work a community steering group has been established with the following outcomes identified: using the outdoor space and environment; increased youth opportunities; and celebrating the diversity and inclusion of the area. To support this, a commissioning fund for community-led activity has been established.

### **Sport Leeds**

Over the year we supported the development of a new Physical Activity Ambition for the city. As part of the consultation phase, we set-up conversations between Sport Leeds partners, ensuring hundreds of voices were heard from people connected to our board member organisations. We provided support to Leeds through various governance structures around the new Ambition; from the steering group to the design group; shaping and developing the research strategy; and designing a social movement campaign. Importantly, we have been championing new ways of working across all projects connected to the Ambition. We've developed principles based on how professionals and public work together, share power, resources and responsibility to build relationships, change policies, and to design and deliver projects. We've developed a toolkit to help advocate and embed the principles in everything we do.

# **YORKSHIRE SPORT FOUNDATION**

## **TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)** **FOR THE YEAR ENDED 31 MARCH 2020**

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We have a strong communications group that works on campaigns, promotion of activity opportunities and communications to support our sector. Ten partner organisations are actively involved in the group. As well as the work supporting Leeds Sports Awards we also promoted International Women's Day at our newest, walking-friendly parkrun with local press attending. In March, Sport Leeds successfully hosted the 18th Leeds Sports Awards which saw over 700 attendees celebrating the best of Leeds's sporting talent, including young people, amateur and professional athletes, volunteers, coaches and administrators. The event at the first direct Arena featured 17 awards and the 103 nominations were voted for by more than 2,000 people.

In our focus communities, we are an active member of the Rein Park design group, supporting the physical transformation of a connecting green space in Seacroft. We have supported engagement in the park through helping to develop a PlayBox facility for children. We have organised events and supported volunteers to develop activities that engage families. We have also supported and developed a network of clubs and organisations across Seacroft, increasing provision for young people. We've provided funding and support to several community groups and organisations; Seacroft Community on Top Group, Seacroft Select Boxing club, Sharks Rugby club and Seacroft Junior Football clubs. We also work closely with third sector organisations, LS14 Trust and Fall into Place. In addition, we have been developing pre- and post-natal activities over the last year with our partners Bumps and Babes, engaging mums in the local area, and have developed mum champions through our Active Communities training. Lastly, as part of our asset-based community development approach, we've provided funds and support to the redevelopment of the Miners' Welfare to create changing facilities and family areas, as well building a gym for young people in a local community centre.

### **Moving Rotherham**

Our Development Manager has led on building, nurturing and developing the structure of Moving Rotherham, working with partners to agree and build a plan for physical activity, and a brand to help drive it across the district. Membership has been widened which has brought more experience, knowledge and reach across the district.

Four themes have been identified that will form the basis of future work: communication and engagement; creating Active Champions; Active Environment; and Active Communities.

Our communities work has concentrated on Maltby, although we are yet to attract significant funding to the area. Nevertheless, our team has been working to support existing local groups to increase opportunities and influencing organisations to consider physical activity as an important element to their service. We have set up the Active Maltby group, where local activity providers meet to share knowledge, resources and work together more effectively. Maltby Learning Partnership has also been established at Maltby Craggs School, attended by local community groups, voluntary sports clubs and council officers.

The South Network, a partnership of health and community professionals, is progressing well and looking to improve the way they reach the local community and work together. The South Network has already influenced local GPs to include a discussion about physical activity levels with patients within every appointment. Partnership work has created numerous local events, including Mental Health First Aid training for local providers, community walks and a local professionals' sharing event. Satellite Club funding will soon be supporting three new opportunities in Maltby and developing a leadership and workforce programme for local young people.

### **Move More Sheffield**

Move More is a whole systems approach to creating a culture of physical activity in Sheffield. Our Development Manager acts as the co-ordinator for the structures that are in place. Move More has been in operation since 2012 and is a strategy and brand driven by the National Centre for Sport and Exercise Medicine, Sheffield (NCSEM) as part of the London 2012 Olympic Legacy Programme. The NCSEM partnership includes high-level support from the major institutions across Sheffield. Yorkshire Sport Foundation is one of the partners and we provide support with a full-time Development Manager and two part-time Development Officers working across the district.

# **YORKSHIRE SPORT FOUNDATION**

## **TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)**

### ***FOR THE YEAR ENDED 31 MARCH 2020***

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The aim of Move More is to help create the conditions to make it easier for people to be more active and move a little more. There is a focus on six areas: communities, environments, health and social care, pupils and schools, sport, and workplaces. The research hub for Move More is at The Advanced Wellbeing Research Centre, the most advanced research and development centre for health and physical activity in the world, with a mission to prevent and treat chronic disease through co-designed research into physical activity.

Over the last year, Sheffield has taken a collaborative approach through Move More partners to secure funding for the Sport England 'We are Undefeatable' and 'This Girl Can' projects.

In Move More Month 2019, Sheffield set a Guinness World Record for the most people playing hopscotch simultaneously. At the event there were 198 hopscotches and 48 organisations, 12 schools, and 664 participants took part.

Our focus community work is through Active Burngreave with approximately 200 people taking part in activities weekly, with projects reaching over 350 people over the year. New connections are being made in parts of the community that we have been unable to access before – especially older men and those working in and attending mosques.

Big Brother Burngreave, a project for young people, has been featured in a British Airways film which is to be shown on all flights. Commissioning has continued with many local groups to deliver sport and physical activity opportunities. In particular, we have been working on a football workforce plan with coaching and referee courses planned, as well as a new Football Network to coordinate provision, including new female activity.

#### **Wakefield**

Wakefield now has a new full-time Development Manager connecting people to better understand the needs and ambitions of the district. A Sport England funded project aimed at enabling people and organisations to work together to increase physical activity has provided a valuable learning experience to build a shared ambition for the future. The purpose was to improve understanding of the Wakefield system; develop stronger and more resilient partnerships; work collaboratively within the local commissioning and co-production landscape; and help drive change across the system and within the place. The work has led to a better understanding of what helps or hinders progress, more creativity in tackling inactivity in new ways, and a renewed commitment to collaborative working. This approach provides the basis for future development of networks with a shared ambition for Wakefield.

Castleford Tigers Women's team set up a satellite club for girls aged 14-19 who attend matches but wouldn't play rugby at school. Twenty girls attend the sessions with ten regular participants.

St George's Church in Lupset added more ways to get active at their youth club, including a girls' only yoga session put on at the youth club until the girls felt comfortable enough to attend a full yoga session. Satellite Club funding was used to buy yoga mats so the girls had the correct equipment.

The Oasis Church in South Elmsall set up an American Football team to offer more ways to get active in the local community. Members could either pay for their kit or sign a volunteer contract to help the club and community. We provided funding to open the team up to everyone. Volunteers painted in the church hall and did litter picks within the community.

Our communities work in Airedale with the Coalfields Regeneration Trust secured funding for a Community Coordinator. It is still in the early stage with the Coordinator making connections and looking at new projects for the future.

There have been two Active Airedale Community activity days, drawing 400 people to enjoy activities organised by local community groups, volunteers and Wakefield Council. We are looking to support more youth projects and a new bike project.

# YORKSHIRE SPORT FOUNDATION

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2020

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A Satellite Club in Airedale has been set up for girls who hang around the shops on an evening. The sessions started on a Friday night to decrease the amount of anti-social behaviour and have now moved to a Tuesday, with a Friday night roller disco to keep them active in a safe setting. The Tuesday sessions are delivered by two youth workers who cover a range of topics from physical activity to body confidence, self-belief and healthy eating.

### Active Dearne

Funded by Sport England, Active Dearne covers the Dearne Valley which spans the three councils of Barnsley, Doncaster and Rotherham. The project started in January 2019 with delivery starting in June, and will run for three years using the power of sport and physical activity to support positive social change in communities. 782 people have attended at least one Active Dearne session.

During the year, we recruited three Community Champions to work across communities in Denaby, Swinton, Thurnscoe and Goldthorpe. The Community Champions have set up local groups and created ways for people to be active. For example, working with Denaby Library and the local social subscriber they have established a walking group with social activities; in Swinton a local football club has had huge success with a walking football session; in Thurnscoe and Goldthorpe, The Salvation Army has encouraged adults to take part in Beat the Street, walking over 11,000 miles in six weeks.

## 2 Projects and Programmes

During the year, over 15,000 people attended our range of programmes and events ranging from work across whole areas like schools, to more targeted provision addressing inequalities. Over 6,200 people attended regular programmes in our focus low-income communities - 60% of all participants being women and girls, and 20% being disabled or those living with long-term conditions.

Our **Satellite Club programme** aims to bridge the gap between school, college and community sport. Satellite clubs make it easier for young people to get active and stay active. They provide opportunities to take part regularly in sport and physical activity through the creation of enjoyable, appealing and convenient opportunities for young people based around their needs.

This year we have continued to provide funding to local clubs and organisations to set up sport and physical activity opportunities for inactive young people aged 14-19. We have focused on groups that are more likely to be inactive such as girls, low socio-economic groups, BAME and young disabled people.

107 new clubs have been established this year with a further 33 clubs continuing from previous years. These have involved 2,200 young people - two-thirds were girls and young women.

We have also focussed on women's participation on several other programmes. **Levelling the Field** was a women's empowerment project, which uses sport and activity as a tool to build confidence and resilience.

Funded by Comic Relief, the project was a partnership between Yorkshire Sport Foundation, Together Women and YWCA Yorkshire. It used physical activity as an engagement tool delivered by keyworkers, volunteers, or Community Champions. Women were encouraged to try new activities, such as trampolining and kayaking, to build their confidence while improving their health and wellbeing. Women were able to access workshops and qualifications to build their skills in supporting and leading activities. More than 100 women earned qualifications to deliver activity in their own community. Towards the end of the project, there was mentoring for those volunteering in their local community and some gained employment through their new skills and confidence.

In total, more than 400 women were involved in the project. When asked, wellbeing had improved by 14% with a 20% increase in both life satisfaction and happiness. 120 women achieved qualifications to deliver activity in their own community.

We have also worked with **Together Women** and Street Games to coordinate the delivery of a community cohesion project, bringing young people together using sport.

# YORKSHIRE SPORT FOUNDATION

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2020

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Young people enjoyed a variety of different activities and experiences through sport, allowing them to share these experiences with others from different communities in Sheffield. Local youth workers and volunteers gained critical thinking facilitation skills, which help young people express thoughts and feel safe. Sport provided the hook for young people, who went on to build relationships with young people from differing parts of the city, removing previous barriers often associated with postcode gangs. In total, 125 young people were engaged over a six-month period.

Our established **Mum's Team** programme is still providing the opportunity for people to get a qualification and inspire others to increase their levels of physical activity. During the past year we have engaged with more than 180 women who have gained skills in courses and qualifications like Zumba, Rounders and Leadership in Running Fitness. Many of those taking leadership qualifications started as participants and were supported to complete the journey and become mentors themselves as a Mum's Team mentor once did for them.

### 3 PE and School Sport

In a collaboration with Public Health England and Leeds Beckett University, a two-day conference for school leaders led to the development of the **Creating Active Schools Framework** to embed physical activity at the heart of a school's ethos. For the first time, schools are being asked to think strategically about a whole systems approach to activity within the school and with the wider community, with exciting early results seen in Bradford's JU:MP project. The framework has attracted great interest nationally, with many schools from across the country starting to use it to improve their provision.

We have continued to improve and expand our **PE conference** delivery, with events now being held in five of our nine districts each year, involving more than 300 PE and school staff. Feedback has been incredibly positive, with nationally recognised speakers inspiring teachers to improve PE and school sport in their own schools.

Our **The Daily Mile** Officer helped design and launch 'The Daily Mile Destinations', a free activity resource including wall-charts, stickers and learning materials, which is now being used in over 200 schools across the two counties. A total of 343 schools from across our area have now registered and are running The Daily Mile programme, a doubling of the number of schools since the start of the project.

We have also used the learning from a review of school websites to identify five new Centres of Excellence for PE and Sport. These schools share their ideas with other schools and support them with peer-to-peer training in areas including assessment in PE, involving all children in competition, and providing all children with 30 minutes of activity every day.

The **School Games** programme has continued to support the development of children and young people through a positive competitive environment and volunteering opportunities. A successful series of summer and winter festivals as well as standalone events were delivered in 2019. Around 6,000 children from Year 3 - 11 took part in both West Yorkshire and South Yorkshire.

### 4 Supporting sport

We continue to support sports' National Governing Body partners through the delivery of programmes, facilitation of meetings and training and networking events. The **NGB Connect** event in September engaged 30 partners from a wide range of sports, providing an opportunity to update on Yorkshire Sport Foundation, networking between sports as well as workshops around Club Matters, education and an update on clubs from Sport England.

We receive funding from the **Lawn Tennis Association** to coordinate the delivery of a disability tennis programme across 21 venues. There have been 1,050 weekly attendances including sessions in leisure centres, schools, colleges and community settings.

Our **STARS** programme helps talented athletes across West Yorkshire access free local authority gym and swim facilities. It has supported 147 athletes who are all ranked in the top 20 nationally or on the national performance pathway.

# YORKSHIRE SPORT FOUNDATION

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2020

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### 5 Other Strategic Influence

In addition to the influence through the District Activity Partnerships, we have been working with city region and regional bodies to ensure physical activity and sport are playing their part in creating healthier and more prosperous communities.

We have been working with the **Leeds City Region** on the emerging Inclusive Growth Framework and, in particular, to promote a healthier workforce through a Good Work Standard that includes physical activity. We have also been working with other regional cultural partners in drawing up a cultural framework that will guide future investment.

We are working alongside the **West Yorkshire and Harrogate Health and Care Partnership** to support and promote the physical activity aspects of the prevention programme.

In South Yorkshire, we have been working with the **Integrated Care System Partnership** to embed physical activity across the health and social care system. As part of this we led, in partnership with others, the first of a series of events involving more than 80 people from across a wide range of partners.

In October we appointed an **Active Design Manager** in a bid to support local authority planning and transport teams, and commercial developers to build better opportunities to be active within the design plans. The Manager has been working with a range of schemes including: Barnsley regeneration and masterplan developments; Huddersfield city centre regenerations; Healthy Streets and the regeneration of Park Ward in Halifax; Leeds Green infrastructure; and working on building in space for activity within the Kirklees and Calderdale NHS Hospital Trust hospital build.

We recognise that strategic planning and influence needs to be based on a strong evidence base through effective **data and insight**. This year we have developed and implemented our internal Learning and Performance System which will improve our learning of the impact we and others are having, and will give us effective data we can share with our partners. This year we have entered into partnerships with a number of sporting organisations that has resulted in us providing bespoke data and performance reports to help them plan their work.

### 6 Covid-19

On government advice, we closed down the office on March 16 2020, and cancelled all physical events and programmes as a result of the Covid-19 crisis. We quickly changed to work from home to develop and implement a revised plan with the three aims of: looking after our team and organisation; supporting the sector; and promoting physical activity. As our funding was secured through Sport England, we were able to continue working over the period on implementing our plan.

In the first instance we needed to ensure the mental and physical health of our staff team were supported and an internal system of support was developed. Everyone transitioned to working from home in a more flexible way.

It was essential we tried to support the sector as much as possible; especially voluntary and charity organisations whose incomes were being decimated. We immediately confirmed our funding commitments so that our partners were being paid regardless of the stage of delivery. We established an advice and guidance system, including establishing a single support line, signposting organisations to government and other support. Over £2m was granted by Sport England to 561 organisations in our area as emergency relief.

Our immediate focus on promoting physical activity was promoting at home activity. We collated and promoted the varied on-line programmes along with establishing our own '#ThisisPE' resource that gained approval from the Department of Education. Our Satellite Club deliverers were offered further funding to establish "Virtually Active" programmes. We were also concerned about those people who could not easily access on-line programmes and supported the distribution of activity materials through the local authority hub-sites.

# YORKSHIRE SPORT FOUNDATION

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2020

The situation is evolving as the focus turns to the recovery phase including major developments in Active Travel, use of outdoor space and the opening up of facilities and sports in ways adapted for socially distanced measures.

More details of this work and the impact of the crisis will be covered in next year's annual report.

### FINANCIAL REVIEW

Financial results for the year ended 31 March 2020 are shown in the Statement of Financial Activities on page 17 with the associated assets and liabilities set out in the Balance Sheet on pages 18-19. Supporting notes to the accounts are on pages 21-35 providing additional information to support the figures in the main statements. The Financial Statements have been prepared to comply with the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) and the Companies Act 2006.

The income for the year amounted to £2,159,697 (2019 - £2,039,335) with expenditure amounting to £2,124,859 (2019 - £1,914,176) resulting in a net income of £34,838 (2019 - £125,159).

**Reserves Policy** – The Board of Trustees has reviewed the policy for the retention of reserves as set out in the table below:

Level	Action	Amount at current operating levels plus redundancy	
Critical – 3 months operating costs plus redundancy payments	At this point solvency of the company is a concern and actions will be taken.	<b>£275,000</b>	
		Made up of;	
		Contingency Fund	Unrestricted Reserves
		£275,000	£0
Optimal – 6 months operating costs plus redundancy payments	The optimal point is 6 months of operating expenses. Between 3 and 6 months we need to be cautious.	<b>£470,000</b>	
		Made up of;	
		Contingency Fund	Unrestricted Reserves
		£275,000	£195,000
Maximum – 9 months operating costs plus redundancy payments.	Levels beyond 6 months should initiate consideration of investing the funds for our charitable objectives. There should not be any reserves funding beyond 9 months.	<b>£665,000</b>	
		Made up of;	
		Contingency Fund	Unrestricted Reserves
		£275,000	£390,000

The final level of year end unrestricted reserves for 2019/2020 was £262,040 which is deemed as optimal i.e. between 6 and 9 months.

**Principle Funding Sources** – Sport England is the key funder for Yorkshire Sport Foundation. This year an amount of £1,895,337 was received for core funding for the Active Partnership with a number of the projects highlighted earlier in the report also benefiting from Sport England funding.

**Grant Making Policies** – Due to the nature of the Charity we give many grants to different organisations and individuals. Although there is not a company wide grant policy each individual programme that has this function has a grant making policy that is steered by officers, partners and funders.

### Fundraising

Yorkshire Sport Foundation does not currently engage in any significant fundraising activities but recognises the need to consider a fundraising strategy to support the aim of improving sustainability in future years.

# **YORKSHIRE SPORT FOUNDATION**

## **TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)** **FOR THE YEAR ENDED 31 MARCH 2020**

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### **Risk Management**

The Trustees have assessed the major risks to which the Charity is exposed, and are satisfied that systems are in place to mitigate exposure to the major risks. The Finance, Audit and Risk Committee reviews the Risk Register at every meeting concentrating on live and future risks to the organisation. At the last meeting of the committee there remained four risks on the risk register, all with a medium risk rating.

### **Future Plans**

We will continue to implement our strategy with a specific focus on those people on low incomes and low participation groups such as women and girls and disabled people. We will continue to seek ways of resourcing work in our identified focus areas to encourage more people to be active.

Over the next year we will be working with partners to ensure physical activity plays a full part in their Covid-19 recovery plans. In particular, increased focus will be on active travel, using the outside environment and adapting facilities and activities to be Covid-19 safe.

### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

Yorkshire Sport Foundation is a charitable company limited by guarantee incorporated on 13 May 2011 and registered as a charity on 2 September 2011. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association.

The Trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

P Reid

J Rogers

L Tully

A Watson

(Resigned 27 January 2020)

M McRae

(Resigned 23 June 2020)

B Richards

(Resigned 4 February 2020)

G Smith

R Salloo

J Lord

(Appointed 13 August 2019 and resigned 31 January 2020)

Local Authority membership of the Board of Trustees is limited to a maximum of 50% of the total number of Trustees to avoid controlled company status.

The Trustees of the Charity have control of the Charity and its property and funds. All Trustees are by virtue of their appointment also Members of the Charity and no other person other than a Trustee may be admitted as a Member of the Charity. None of the Trustees has any beneficial interest in the company. In the event of the dissolution of the Charity, the directors are liable to pay an amount not exceeding £10 towards the liabilities and costs of dissolution.

The Board can have a maximum of twelve trustees at any one time. At the end of the year Board membership is at five members with active recruitment ongoing to fill skill gaps. Day to day responsibility for the administration and provision of services is delegated to the Chief Executive Officer.

During the year 2019/2020 the Finance, Audit and Risk Committee has continued to support and underpin the work of the Board focusing specifically on the details of finance, risk, policies and audit. There are now two people on this group with another member to come from the newly recruited members.

# YORKSHIRE SPORT FOUNDATION

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

**FOR THE YEAR ENDED 31 MARCH 2020**

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### **Diversity and Inclusivity**

Our Board members and employees strongly believe that we should be operating to the highest standards of corporate governance, equality and transparency. This is not about ticking boxes for the sake of it, but is a genuine commitment to do the right thing. As part of this, and as a minimum, we will adhere to Sport England's highest tier of the Code for Sports Governance along with achieving the relevant Safeguarding, Equity and Quality Standards, such as Quest.

Yorkshire Sport Foundation is committed to eliminating discrimination and encouraging diversity and inclusion within our workforce, in the partnerships we support and in the delivery of high quality sporting activities and programmes. We oppose all forms of unlawful and unfair discrimination including direct and indirect discrimination, harassment, bullying and victimisation. We recognise our legal obligations and will abide by the requirements of all relevant legislation.

At the heart of this is our commitment to equality and diversity that is reflected in the Board diversity policy. We must start at the highest level within the Board room.

We recognise and embrace the benefits of having a diverse Board, and see increasing diversity at Board level as an essential element to achieve our stated aims and objectives. A truly diverse Board will include and make good use of differences in the skills, experience, background, race, gender and other qualities of Trustees. We are committed to progressing towards achieving gender parity and greater diversity generally on our Board, including, but not limited to, Black, Asian, minority ethnic (BAME) diversity and disability. As a reflection of this commitment we will achieve and maintain a minimum of 30% of either gender.

These differences will be considered in determining the makeup of the Board and be balanced appropriately whenever possible. All Board appointments are made on merit, in the context of the skills and experience required to fulfil its responsibilities.

To ensure these standards are achieved an action plan has been devised. This action plan is on track and the achievements can be seen on our website.

### **Related Parties**

None of the Trustees receive remuneration or other benefit from their work with Yorkshire Sport Foundation and any connection between a Trustee or senior manager with a related party must be disclosed to the Board of Trustees. Any such transactions are disclosed in Note 21 to the Financial Statements.

Yorkshire Sport Foundation is the Active Partnership (previously County Sports Partnership, CSP) operating in South Yorkshire and West Yorkshire. It is one of the 43 Active Partnerships in England who share best practice and information through the Active Partnerships National Team.

### **Auditor**

In accordance with the company's articles, a resolution proposing that Naylor Wintersgill Limited be reappointed as auditor of the company will be put at a General Meeting.

The Trustees' report was approved by the Board of Trustees.



**P Reid**  
Trustee

Dated: 6 July 2020

# **YORKSHIRE SPORT FOUNDATION**

## **STATEMENT OF TRUSTEES' RESPONSIBILITIES**

***FOR THE YEAR ENDED 31 MARCH 2020***

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The Trustees, who are also the directors of Yorkshire Sport Foundation for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# **YORKSHIRE SPORT FOUNDATION**

## **INDEPENDENT AUDITOR'S REPORT**

### **TO THE TRUSTEES OF YORKSHIRE SPORT FOUNDATION**

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#### **Opinion**

We have audited the financial statements of Yorkshire Sport Foundation (the 'Charity') for the year ended 31 March 2020 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2020 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

#### **Other information**

The Trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

# **YORKSHIRE SPORT FOUNDATION**

## **INDEPENDENT AUDITOR'S REPORT (CONTINUED)**

### **TO THE TRUSTEES OF YORKSHIRE SPORT FOUNDATION**

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#### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the Trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

#### **Responsibilities of Trustees**

As explained more fully in the statement of Trustees' responsibilities, the Trustees, who are also the directors of the Charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

#### **Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

**Alison Whalley (Senior Statutory Auditor)**  
for and on behalf of Naylor Wintersgill Limited

6 July 2020

**Chartered Accountants**  
**Statutory Auditor**

Carlton House  
Grammar School Street  
Bradford  
BD1 4NS

Naylor Wintersgill Limited is eligible for appointment as auditor of the Charity by virtue of its eligibility for appointment as auditor of a company under of section 1212 of the Companies Act 2006.

# YORKSHIRE SPORT FOUNDATION

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2020

	Notes	Unrestricted funds 2020 £	Restricted funds 2020 £	Total 2020 £	Unrestricted funds 2019 £	Restricted funds 2019 £	Total 2019 £
<b>Income from:</b>							
Donations and legacies	3	24,818	2,056,928	2,081,746	81,815	1,852,317	1,934,132
Income from Charitable activities	4	64,918	4,271	69,189	68,933	31,813	100,746
Investments	5	8,762	-	8,762	4,457	-	4,457
<b>Total income</b>		<b>98,498</b>	<b>2,061,199</b>	<b>2,159,697</b>	<b>155,205</b>	<b>1,884,130</b>	<b>2,039,335</b>
<b>Expenditure on:</b>							
Charitable activities	6	106,668	2,018,191	2,124,859	190,951	1,723,225	1,914,176
<b>Net (outgoing)/ incoming resources before transfers</b>		<b>(8,170)</b>	<b>43,008</b>	<b>34,838</b>	<b>(35,746)</b>	<b>160,905</b>	<b>125,159</b>
Gross transfers between funds		(10,065)	10,065	-	-	-	-
<b>Net (expenditure)/income for the year/ Net movement in funds</b>		<b>(18,235)</b>	<b>53,073</b>	<b>34,838</b>	<b>(35,746)</b>	<b>160,905</b>	<b>125,159</b>
Fund balances at 1 April 2019		805,773	802,216	1,607,989	841,519	641,311	1,482,830
<b>Fund balances at 31 March 2020</b>		<b>787,538</b>	<b>855,289</b>	<b>1,642,827</b>	<b>805,773</b>	<b>802,216</b>	<b>1,607,989</b>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

# YORKSHIRE SPORT FOUNDATION

## BALANCE SHEET

AS AT 31 MARCH 2020

	Notes	2020 £	£	2019 £	£
<b>Fixed assets</b>					
Tangible assets	12		11,454		-
<b>Current assets</b>					
Debtors	13	158,157		325,899	
Cash at bank and in hand		1,589,284		1,402,834	
		<u>1,747,441</u>		<u>1,728,733</u>	
<b>Creditors: amounts falling due within one year</b>	14	(116,068)		(120,744)	
Net current assets			1,631,373		1,607,989
<b>Total assets less current liabilities</b>			<u>1,642,827</u>		<u>1,607,989</u>
<b>Income funds</b>					
Restricted funds	17		855,289		802,216
<u>Unrestricted funds</u>					
Designated funds	18	525,498		543,059	
General unrestricted funds		<u>262,040</u>		<u>262,714</u>	
			787,538		805,773
			<u>1,642,827</u>		<u>1,607,989</u>

# YORKSHIRE SPORT FOUNDATION

## BALANCE SHEET (CONTINUED)

**AS AT 31 MARCH 2020**

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The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2020, although an audit has been carried out under section 144 of the Charities Act 2011.

The Trustees acknowledge their responsibilities for ensuring that the charity keeps accounting records which comply with section 386 of the Act and for preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its incoming resources and application of resources, including its income and expenditure, for the financial year in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

The members have not required the company to obtain an audit of its financial statements under the requirements of the Companies Act 2006, for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 6 July 2020

P Reid  
Trustee



J Rogers  
Trustee



Company Registration No. 07633990

# YORKSHIRE SPORT FOUNDATION

## STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MARCH 2020

	Notes	2020 £	£	2019 £	£
<b>Cash flows from operating activities</b>					
Cash generated from/(absorbed by) operations	22		189,469		(103,980)
<b>Investing activities</b>					
Purchase of tangible fixed assets		(11,781)		-	
Interest received		8,762		4,457	
<b>Net cash (used in)/generated from investing activities</b>			(3,019)		4,457
<b>Net cash used in financing activities</b>			-		-
<b>Net increase/(decrease) in cash and cash equivalents</b>			186,450		(99,523)
Cash and cash equivalents at beginning of year			1,402,834		1,502,357
<b>Cash and cash equivalents at end of year</b>			1,589,284		1,402,834

# **YORKSHIRE SPORT FOUNDATION**

## **NOTES TO THE FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 MARCH 2020**

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### **1 Accounting policies**

#### **Charity information**

Yorkshire Sport Foundation is a private company limited by guarantee incorporated in England and Wales. The registered office is West Yorkshire Joint Services Building, Nepshaw Lane South, Morley, Leeds, LS27 7JQ.

#### **1.1 Accounting convention**

The accounts have been prepared in accordance with the Charity's Articles of Association, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2016). The Charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the Charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

#### **1.2 Going concern**

At the time of approving the financial statements, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

#### **1.3 Charitable funds**

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the Charity.

#### **1.4 Income**

Income is recognised when the Charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the Charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the Charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

The charity has not received any goods for use by the Charity itself.

Income derived from events is recognised as earned (that is, as the related goods or services are provided).

# YORKSHIRE SPORT FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2020

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### 1 Accounting policies

(Continued)

#### 1.5 Expenditure

Liabilities are recognised as soon as there is a legal or constructive obligation committing the charity to the expenditure. All expenditure is accounted for on an accruals basis and has been classified under heading that aggregate all costs related to the category.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Irrecoverable VAT is charged against the category of resources expended for which it was incurred.

#### 1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Computers	3 years straight line
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The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

#### 1.7 Impairment of fixed assets

At each reporting end date, the Charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

#### 1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### 1.9 Financial instruments

The Charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the Charity's balance sheet when the Charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### *Basic financial assets*

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

# YORKSHIRE SPORT FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2020

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### 1 Accounting policies

(Continued)

#### **Basic financial liabilities**

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

#### **Derecognition of financial liabilities**

Financial liabilities are derecognised when the Charity's contractual obligations expire or are discharged or cancelled.

#### **1.10 Employee benefits**

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the Charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### **1.11 Retirement benefits**

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

### 2 Critical accounting estimates and judgements

In the application of the Charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

# YORKSHIRE SPORT FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2020

### 3 Donations and legacies

	Unrestricted funds	Restricted funds	Total	Unrestricted funds	Restricted funds	Total
	2020 £	2020 £	2020 £	2019 £	2019 £	2019 £
Donations and gifts	818	190	1,008	15,000	-	15,000
Listed below	24,000	2,056,738	2,080,738	66,815	1,852,317	1,919,132
	<u>24,818</u>	<u>2,056,928</u>	<u>2,081,746</u>	<u>81,815</u>	<u>1,852,317</u>	<u>1,934,132</u>
<b>Grants receivable for core activities</b>						
Sport England	-	1,895,337	1,895,337	-	1,522,323	1,522,323
Kirklees Council	-	-	-	1,000	24,054	25,054
Barnsley Council	-	-	-	-	17,000	17,000
Calderdale Council	12,000	-	12,000	12,000	-	12,000
Leeds Council	12,000	13,000	25,000	24,600	10,000	34,600
Bradford Council	-	22,000	22,000	22,000	804	22,804
Sheffield Council	-	-	-	-	2,000	2,000
Huddersfield Community Trust	-	-	-	-	2,500	2,500
National Centre for Sport and Exercise Medicine	-	22,000	22,000	-	22,000	22,000
Rotherham Council	-	395	395	-	2,000	2,000
Wakefield Council	-	72,000	72,000	-	-	-
Lawn Tennis Association	-	11,050	11,050	-	4,650	4,650
Touchstone	-	9,026	9,026	-	17,747	17,747
Street Games Sheffield	-	11,930	11,930	-	-	-
Tennis Foundation	-	-	-	-	9,810	9,810
Yorkshire Lawn Tennis Association	-	-	-	-	2,500	2,500
Special Olympics	-	-	-	-	12,500	12,500
Active Bradford	-	-	-	7,215	-	7,215
Comic Relief	-	-	-	-	200,429	200,429
Doncaster Council	-	-	-	-	2,000	2,000
	<u>24,000</u>	<u>2,056,738</u>	<u>2,080,738</u>	<u>66,815</u>	<u>1,852,317</u>	<u>1,919,132</u>

# YORKSHIRE SPORT FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2020

### 4 Income from Charitable activities

	2020 £	2019 £
Consultancy, Coaching and Courses	69,189	88,729
Sponsorship	-	12,017
	<u>69,189</u>	<u>100,746</u>
Analysis by fund		
Unrestricted funds	64,918	68,933
Restricted funds	4,271	31,813
	<u>69,189</u>	<u>100,746</u>

### 5 Investments

	Unrestricted funds	Unrestricted funds
	2020 £	2019 £
Interest receivable	<u>8,762</u>	<u>4,457</u>

# YORKSHIRE SPORT FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2020

### 6 Charitable activities

	Sports Activities and Facilities 2020 £	Sports Activities and Facilities 2019 £
Staff costs	1,247,465	1,121,536
Sports and activities	754,196	642,674
Staff training	21,646	20,576
	<u>2,023,307</u>	<u>1,784,786</u>
Share of support costs (see note 7)	94,892	124,230
Share of governance costs (see note 7)	6,660	5,160
	<u>2,124,859</u>	<u>1,914,176</u>
<b>Analysis by fund</b>		
Unrestricted funds	106,668	190,951
Restricted funds	2,018,191	1,723,225
	<u>2,124,859</u>	<u>1,914,176</u>

# YORKSHIRE SPORT FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2020

### 7 Support costs

	Support costs	Governance costs	2020	Support costs	Governance costs	2019
	£	£	£	£	£	£
Depreciation	327	-	327	-	-	-
Rent	32,095	-	32,095	34,684	-	34,684
Insurance	6,928	-	6,928	6,759	-	6,759
Computer and telephone	38,454	-	38,454	33,031	-	33,031
Print, postage and stationery	14,535	-	14,535	15,511	-	15,511
Travel	5,625	-	5,625	20,633	-	20,633
Irrecoverable VAT	(3,570)	-	(3,570)	10,597	-	10,597
Legal and professional	-	-	-	2,640	-	2,640
Bank charges	473	-	473	255	-	255
Bad debts	25	-	25	120	-	120
Audit fees	-	6,660	6,660	-	5,160	5,160
	<u>94,892</u>	<u>6,660</u>	<u>101,552</u>	<u>124,230</u>	<u>5,160</u>	<u>129,390</u>
Analysed between						
Charitable activities	<u>94,892</u>	<u>6,660</u>	<u>101,552</u>	<u>124,230</u>	<u>5,160</u>	<u>129,390</u>

All support costs are allocated to the only charitable activity, being sports activities and facilities

Governance costs includes payments to the auditors of £6,660 (2019- £5,160) for audit fees.

### 8 Trustees

One trustee received travel expense reimbursements of £63 (2019 None). No trustees (or any persons connected with them) received any remuneration, expenses or benefits from the charity during the current or prior year.

# YORKSHIRE SPORT FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2020

### 9 Employees

#### Number of employees

The average monthly number of employees during the year was:

2020 Number	2019 Number
39	34

#### Employment costs

	2020 £	2019 £
Wages and salaries	1,066,959	943,917
Social security costs	97,605	85,113
Other pension costs	82,901	92,506
	<u>1,247,465</u>	<u>1,121,536</u>

The number of employees whose annual remuneration was £60,000 or more were:

	2020 Number	2019 Number
60,000 - 70,000	-	1
70,001 - 80,000	1	-

During the year, defined contribution pension contributions totalling £10,246 (2019: £10,162) were made on behalf of these staff.

### 10 Taxation

As a charity the company is exempt from tax on income falling within part II of the Corporation Tax Act 2010 and on gains falling within s256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objectives. No tax charges have arisen in the charity.

### 11 Defined contribution pension scheme

The Charity operates a defined contribution pension scheme. The pension cost charged for the period represents contributions payable by the charity to the scheme and amounted to £82,901 (2019 £92,506).

There were no outstanding or prepaid contributions at either the beginning or end of the financial year.

# YORKSHIRE SPORT FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2020

### 12 Tangible fixed assets

	Computers £
<b>Cost</b>	
Additions	11,781
At 31 March 2020	11,781
<b>Depreciation and impairment</b>	
Depreciation charged in the year	327
At 31 March 2020	327
<b>Carrying amount</b>	
At 31 March 2020	11,454

### 13 Debtors

	2020 £	2019 £
<b>Amounts falling due within one year:</b>		
Trade debtors	33,465	78,131
Other debtors	2,213	-
Prepayments and accrued income	122,479	247,768
	158,157	325,899

### 14 Creditors: amounts falling due within one year

	2020 £	2019 £
	Notes	
Other taxation and social security	28,685	25,894
Deferred income	15 21,600	22,000
Trade creditors	42,818	39,425
Accruals and deferred income	22,965	33,425
	116,068	120,744

# YORKSHIRE SPORT FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2020

### 15 Deferred income

	2020 £	2019 £
Other deferred income	21,600	22,000

Deferred income is included in the financial statements as follows:

	2020 £	2019 £
As at 1 April	22,000	22,550
Amount released to income	(22,000)	(22,550)
Amounts deferred during the year	21,600	22,000
As at 31 March	21,600	22,000

Grant income has been deferred because the specific criteria attached to the grant has not been met at the year end.

### 16 Members Liability

The Charity is a private company limited by guarantee and consequently does not have a share capital. Each of the members is liable to contribute an amount not exceeding £10 towards the assets of the charity in the event of liquidation.

# YORKSHIRE SPORT FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2020

#### 17 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Movement in funds				Movement in funds				Balance at 31 March 2020
	Balance at 1 April 2018	Incoming resources	Resources expended	Transfers	Balance at 1 April 2019	Incoming resources	Resources expended	Transfers	
	£	£	£	£	£	£	£	£	£
Primary Role	22,375	637,690	(656,003)	-	4,062	762,660	(769,392)	2,670	-
Sport Leeds	-	10,000	(5,531)	-	4,469	-	-	-	4,469
Local Workforce	6,806	80,000	(81,113)	-	5,693	80,000	(81,546)	-	4,147
Touchstone Officer	10,201	17,747	(19,083)	-	8,865	9,026	(17,891)	-	-
School Games	69,398	151,800	(140,599)	-	80,599	157,900	(145,589)	-	92,910
Primary PE and Sport Premium	86,673	157,104	(168,487)	-	75,290	154,737	(126,448)	-	103,579
Mums' Team	8,942	-	(3,610)	-	5,332	10,000	(7,425)	-	7,907
Disability and Health	27,033	16,661	(32,036)	-	11,658	-	(8,464)	-	3,194
CPD	-	11,918	(11,918)	-	-	-	-	-	-
Satellite Clubs	87,940	383,681	(340,070)	-	131,551	522,062	(388,657)	-	264,956
Sheffield Development Projects	113,243	2,000	(16,050)	-	99,193	-	(62,553)	-	36,640
Levelling the Field	143,122	-	(71,281)	-	71,841	-	(71,841)	-	-
Active Bradford	10,302	18,175	(22,477)	-	6,000	3,879	(9,879)	-	-
District Activity Partnership Management	-	22,000	(22,000)	-	-	78,000	(78,000)	-	-
Extended Workforce	-	37,772	(32,938)	-	4,834	112,892	(73,871)	-	43,855
Core Markets incorporating NGB and Volunteering	46,134	16,160	(14,110)	(36,884)	11,300	10,750	(11,650)	-	10,400
Active Dearne	-	65,150	(13,637)	-	51,513	35,850	(68,266)	-	19,097
Daily Mile	-	33,293	(8,643)	-	24,650	44,986	(40,856)	-	28,780
Place Based Projects	9,142	200,429	(41,089)	36,884	205,366	28,457	(34,263)	7,395	206,955
Kirklees Everybody Active	-	22,550	(22,550)	-	-	-	-	-	-
Wakefield District Partnership	-	-	-	-	-	50,000	(21,600)	-	28,400
	641,311	1,884,130	(1,723,225)	-	802,216	2,061,199	(2,018,191)	10,065	855,289

Restricted funds comprise funds to be applied towards specific sports activities subject to the conditions imposed by donors as described in their title. Transfers from general to restricted funds are to make up any overspend. Transfers between restricted funds reflect the merging of similar activities.

# YORKSHIRE SPORT FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2020

#### 18 Designated funds

The income funds of the charity include the following designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes:

	Balance at 1 April 2018 £	Resources expended £	Transfers £	Balance at 1 April 2019 £	Resources expended £	Transfers £	Balance at 31 March 2020 £
Contingency	296,000	-	(21,000)	275,000	-	-	275,000
Project Development	316,480	(48,421)	-	268,059	(106,668)	77,653	239,044
Fixed Asset Fund	-	-	-	-	-	11,454	11,454
	<u>612,480</u>	<u>(48,421)</u>	<u>(21,000)</u>	<u>543,059</u>	<u>(106,668)</u>	<u>89,107</u>	<u>525,498</u>

#### 19 Funds

	Balance at 1 April 2019 £	Income £	Expenditure £	Transfers £	Balance at 31 March 2020 £
Restricted funds	802,216	2,061,199	(2,018,191)	10,065	855,289
Designated funds	543,059	-	(106,668)	89,107	525,498
General unrestricted funds	262,714	98,498	-	(99,172)	262,040
	<u>1,607,989</u>	<u>2,159,697</u>	<u>(2,124,859)</u>	<u>-</u>	<u>1,642,827</u>

	Balance at 1 April 2018 £	Income £	Expenditure £	Transfers £	Balance at 31 March 2019 £
Restricted funds	641,311	1,884,130	(1,723,225)	-	802,216
Designated funds	612,480	-	(48,421)	(21,000)	543,059
General unrestricted funds	229,039	155,205	(142,530)	21,000	262,714
	<u>1,482,830</u>	<u>2,039,335</u>	<u>(1,914,176)</u>	<u>-</u>	<u>1,607,989</u>

# YORKSHIRE SPORT FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2020

### 20 Analysis of net assets between funds

	General funds 2020 £	Restricted funds 2020 £	Designated funds 2020 £	Total 2020 £	General funds 2019 £	Restricted funds 2019 £	Designated funds 2019 £	Total 2019 £
Fund balances at 31 March 2020 are represented by:								
Tangible assets	-	-	11,454	11,454	-	-	-	-
Current assets/(liabilities)	262,040	855,289	514,044	1,631,373	262,714	802,216	543,059	1,607,989
	<u>262,040</u>	<u>855,289</u>	<u>525,498</u>	<u>1,642,827</u>	<u>262,714</u>	<u>802,216</u>	<u>543,059</u>	<u>1,607,989</u>

# YORKSHIRE SPORT FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2020

### 21 Related party transactions

#### Remuneration of key management personnel

The remuneration of key management personnel is as follows.

	2020 £	2019 £
Aggregate compensation	160,754	183,532

#### Transactions with related parties

During the year the Charity entered into the following transactions with related parties:

Any connection between a trustee or senior manager with a related party must be disclosed to the Board of Trustees.

During 19/20 Yorkshire Cricket Board was paid £8,000 (18/19 £150) for the satellite clubs programme in 19/20 and coaching bursaries 18/19, Andrew Watson is a director of Yorkshire Cricket Board as well as being on the board of Yorkshire Sport Foundation during the year.

During 19/20 Ready, Steady, Active was paid £1,825 (18/19 £nil) for the satellite clubs and mums team programmes, Rashida Salloo is a director of Ready, Steady, Active as well as being on the board of Yorkshire Sport Foundation.

Payments of £nil (2019 £11,200) were paid to Club Doncaster for a Sport England Netball Programme, Linda Tully was the Chair of Club Doncaster as well as being on the board of Yorkshire Sport Foundation at the time of the payment.

Payments were made in line with the Financial Procedure Rules.

# YORKSHIRE SPORT FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2020

<b>22</b>	<b>Cash generated from operations</b>	<b>2020</b>	<b>2019</b>
		<b>£</b>	<b>£</b>
	Surplus for the year	34,838	125,159
	Adjustments for:		
	Investment income recognised in statement of financial activities	(8,762)	(4,457)
	Depreciation and impairment of tangible fixed assets	327	-
	Movements in working capital:		
	Decrease/(increase) in debtors	167,742	(132,227)
	(Decrease) in creditors	(4,276)	(91,905)
	(Decrease) in deferred income	(400)	(550)
	<b>Cash generated from/(absorbed by) operations</b>	<b>189,469</b>	<b>(103,980)</b>
<b>23</b>	<b>Analysis of changes in net funds</b>		
	The Charity had no debt during the year.		

### 24 Annual Accounts

	Income	£2,159,697		
	Expenditure	£2,124,859		
	Sport England	Local Authority	Non-public	Total
Revenue and grants	1,895,337	131,395	54,006	2,080,738
Sponsorship	-	-	-	-
Other income	-	-	78,959	78,959
<b>Total income</b>	<b>1,895,337</b>	<b>131,395</b>	<b>132,965</b>	<b>2,159,697</b>
Support costs	99,183	-	2,369	101,552
Staff costs	1,071,776	131,395	44,294	1,247,465
Sports and activities	509,623	-	244,573	754,196
Training	21,646	-	-	21,646
<b>Total Expenditure</b>	<b>1,702,228</b>	<b>131,395</b>	<b>291,236</b>	<b>2,124,859</b>
<b>Net income</b>	<b>193,109</b>	<b>-</b>	<b>(158,271)</b>	<b>34,838</b>