THE COMPANIES ACT 2006 COMPANY LIMITED BY SHARES

SAATCHINVEST LIMITED (the "Company")

Company number 07498729

AGREEMENT OF THE SOLE MEMBER

The Company is a subsidiary whose ultimate parent is M&C Saatchi Plc (Company Number 05114893). We, the undersigned, being the only member for the time being of the Company hereby unanimously agree pursuant to section 479A of the Companies Act 2006, that the Company be exempt from an independent audit in respect to the financial period ending 31 December 2021.

SIGNED by Moray MacLennan for and on behalf of M&C Saatchi Worldwide Limited

Dated: 네.호호 20

2022

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A03 13/05/2022 COMPANIES HOUSE