

COMPANY REGISTRATION NUMBER 07370021

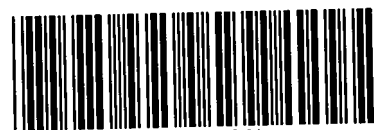
**STREET SOCCER ACADEMY
COMPANY LIMITED BY GUARANTEE
FINANCIAL STATEMENTS
FOR THE YEAR ENDED
31 DECEMBER 2013**

Charity Number 01140394

McKELLENS LIMITED

Chartered Accountants
11 Riverview
The Embankment Business Park
Vale Road
Heaton Mersey
Stockport
SK4 3GN

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10/07/2014

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**STREET SOCCER ACADEMY
COMPANY LIMITED BY GUARANTEE**

FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2013

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**STREET SOCCER ACADEMY
COMPANY LIMITED BY GUARANTEE**

MEMBERS OF THE BOARD AND PROFESSIONAL ADVISERS

Registered charity name	Street Soccer Academy
Charity number	01140394
Company registration number	07370021
Principal office	Unit 1 Boundary Industrial Estate Millfield Road Bolton Lancashire BL2 6QY
Registered office	Unit 1 Boundary Industrial Estate Millfield Road Bolton Lancashire BL2 6QY
Trustees	Mr I Scholes Mr D Wynd Mr G Bell Mr M Turley
Independent examiner	J. P. Roper ACA 11 Riverview The Embankment Business Park Vale Road Heaton Mersey Stockport SK4 3GN

**STREET SOCCER ACADEMY
COMPANY LIMITED BY GUARANTEE**

TRUSTEES ANNUAL REPORT

YEAR ENDED 31 DECEMBER 2013

The trustees, who are also directors for the purposes of company law, present their report and the unaudited financial statements of the company for the year ended 31 December 2013.

REFERENCE AND ADMINISTRATIVE DETAILS

Reference and administrative details are shown in the schedule of members of the board and professional advisers on page 1 of the financial statements.

THE TRUSTEES

The trustees who served the company during the period were as follows:

Mr I Scholes
Mr A Islip
Mr D Wynd
Mr G Bell
Mr M Turley

Mr G Bell was appointed as a trustee on 8 April 2013.
Mr M Turley was appointed as a trustee on 29 August 2013.
Mr A Islip resigned as a trustee on 4 June 2014.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The organisation is a charitable company limited by guarantee, incorporated on 8 September 2010 and registered as a charity on 14 February 2011. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. In the event of the company being wound up, directors are required to contribute £1 per director and members of the charity £10 per member.

Recruitment and Appointment of Trustees

The directors of the company are also charity trustees for the purposes of charity law and under the company's Articles. In this report these are referred to as members of the Management Committee. The Chief Executive Officer sits on the Management Committee but has no voting rights.

Under the requirements of the Memorandum and Articles of Association the trustees once elected are intended to be permanent. If trustees are to be disqualified or removed, the procedures laid out in the Memorandum and Articles of Association are to be adhered to.

The nature of the charity's work is based around people with 'multiple and complex needs'. The Management Committee seeks to ensure that the needs of this group are appropriately reflected through the diversity of the trustee body. All members of the Management Committee must be either directly involved with the delivery of the services that the charity offers or be able to demonstrate a unique understanding of the people group to be supported in order to add clear value to the charity's objectives.

STREET SOCCER ACADEMY COMPANY LIMITED BY GUARANTEE

TRUSTEES ANNUAL REPORT *(continued)*

YEAR ENDED 31 DECEMBER 2013

Trustees Induction and Training

All trustees are already familiar with the practical work of the charity having been encouraged to visit the 'Regional Centre's where the core services are delivered.

Additionally, new trustees must all sign a declaration of eligibility as a security check for fraud. Trustees are expected to attend a short training and induction session in order to familiarise themselves with the charity and the context within which it operates. The training sessions are led by the Chief Executive of the charity and covers:

- The obligations of Management Committee members
- The main documents which set out the operational framework for the charity including the Memorandum and Articles Resourcing and the current financial position as set out in the latest published accounts, future plans and objectives

There have been two further appointments during 2013 each of which have been suitably inducted and trained. The two new aforementioned trustees are Mr G Bell and Mr M Turley.

Risk Management

The Management Committee continues to conduct a review of the major risks to which the charity is exposed. The established business continuity plan has been updated for the period 1 January 2014 to 31 December 2014.

Procedures are in place to ensure compliance with health and safety of staff, volunteers and clients at the Charity Head Quarters and Regional Centres. The annual registration and renewed award of FA Charter Standard status ensure a consistent quality of delivery for all operational aspects of the charity. These procedures are periodically reviewed to ensure that they continue to meet the needs of the charity. The internal quality management framework further complements existing standards as laid out by the FA and AQA to which Street Soccer Academy is reportable

Organisational Structure

Street Soccer Academy's Management Committee meet quarterly and are responsible for the strategic direction and policy of the charity. The CEO sits on the committee but has no voting rights.

A scheme of delegation is in place and day-to-day responsibility for the provision of the services rest with the Chief Executive along with the Technical Director and General Manager. This group has been named the Senior Management Team. The Chief Executive is responsible for ensuring that the charity delivers the services specified and that key performance indicators are met. The Technical Director has responsibility for the day-to-day operational management of the Regional Centres, and the General Manager has responsibility for all administrative aspects of the charity. The Chief Executive is responsible for the individual supervision of the staff team and also ensuring that the team continues to develop their skills and working practices in line with good practice.

STREET SOCCER ACADEMY COMPANY LIMITED BY GUARANTEE

TRUSTEES ANNUAL REPORT *(continued)*

YEAR ENDED 31 DECEMBER 2013

Related Parties

In so far as it is complimentary to the charity's objects, the charity works closely with experts in related fields who also provide services to the charity's beneficiary group. The charity works in close collaboration with locally and nationally recognised groups providing expert provision in areas of accommodation, finance, education, employment & training, physical & mental health, families & community support, drugs & alcohol, attitudes, thinking and behaviour.

The representation of local organisations has proved invaluable to the charity in establishing improved links within the community and identifying relevant policy developments and prospective funding. Street Soccer Academy has continued to forge strong links with nationally recognised organisations to complement the medium term growth strategy of increasing reach and impact in the immediate region and expanding towards a national model.

OBJECTIVES AND ACTIVITIES

The company's objects and principal activities are:

- the advancement of education,
- to promote social inclusion, and
- the promotion of participation in healthy recreation through sport and in particular (but without limitation) the provision of football based activities.

The main objectives and activities for the year focused upon increasing participation numbers involved in healthy recreation through our regional centres. The strategies employed to assist the charity to meet these objectives included the following:

- The development of a franchise model enabling the empowerment of other organisations to deliver Street Soccer Academy Regional Centre activities.
- Training and equipping individuals in local communities to deliver core activities as delivery partners

Two franchise models have been in operation during 2013. One partnership was developed with Community Solutions North West and the other with FC United of Manchester.

ACHIEVEMENTS AND PERFORMANCE

The charity has continued to excel in its partnership with HMP Forest Bank prison and reintegration of ex-offenders back into communities. The delivery of the Coach Education and Personal Development programme has seen an improved attrition rate of 23% on average, which has fallen from 25% in 2012. External engagement rates remain at 89%, the same figure as in 2012 and reoffending rates have fallen to 6% from 8% in 2012. By 31 December 2013, 112 inmates had been released into the community and chose to engage with Street Soccer Academy. A total of 87% of those entered into employment, education or further training (including further education and training directly with Street Soccer Academy community based programmes).

STREET SOCCER ACADEMY COMPANY LIMITED BY GUARANTEE

TRUSTEES ANNUAL REPORT *(continued)*

YEAR ENDED 31 DECEMBER 2013

Other outputs include:

- A contribution of over 120 volunteer hours per week during the stated period in local communities.
- An average of 83 service users benefiting from 'regional centres' each week
- 79% of service users progressing through the internal system from education programme (level 1) to Street Soccer Academy practical experience (level 2) and skills development programme (level 3)
- 242 individuals received support from the Street Soccer Academy infrastructure during 2013 (either via a regional centre or from the floating support team)

Advancement of Education

During 2013 the charity delivered three Coach Education and Personal Development programmes in conjunction with Accrington & Rossendale College, based on their site. The target group was individuals who were unemployed and the aim for them to reconsider mainstream education at the college. A total of 18 individuals participated, 16 successfully completed the programme and 6 signed up to college courses.

During 2013 the charity completed the development of 'streetfit', a sustainable fitness programme to be delivered as part of a health and wellbeing programme. The programme is also accredited and incorporates healthy living units of discussion to help participants improve their physical and general health. The new service is flexible in its delivery enabling the programme to be run in a variety of locations and environments, such as prisons, housing associations, hospitals and outdoor spaces such as as gardens and parks. The programme empowers participants to take control of their physical health and apply the skills learned in their 'home' environments without the need for a gym membership or technical equipment.

A variety of topics are covered through all of the education programmes which lead to progressions such as mainstream education and further training with Street Soccer Academy on accredited practical experience and work skills programmes. A major success this year has been an ex-homeless man beginning a Mechanical Engineering degree.

The charity's programmes are accredited through the Assessments and Qualification Alliance (AQA) and provide certification upon successful completion of units. Typical progressions include advancement onto industry-recognised qualifications, work placements, voluntary work and employment. Practical experience and work skills opportunities exist within the charity itself and with partner organisations.

Coach Educators and teams of volunteers assist in the delivery and administration of the Street Soccer Academy Education Programmes.

STREET SOCCER ACADEMY COMPANY LIMITED BY GUARANTEE

TRUSTEES ANNUAL REPORT *(continued)*

YEAR ENDED 31 DECEMBER 2013

Promotion of Social Inclusion

The charity exists to deliver excellence, generate hope, provide dignity and fuel ambition of people who have multiple and complex needs. The tagline of Street Soccer Academy is 'Supporting people with multiple and complex needs'. The charity positions itself to enable it to offer its services to 'hard-to-reach' groups such as those with homeless related issues, the unemployed, NEETs, ex-offenders, recovering drug addicts, ex-armed servicemen, mental health and disability groups and those who previously have not succeeded academically.

We receive service users into our environments of all ethnicities and backgrounds, and ensure that our equal opportunities policy is understood and administered by all staff, volunteers and service users. Our volunteers are sourced from the local communities within which our Regional Centres operate and seek to build positive relationships with the service users. Through volunteer led involvement and peer mentoring our service users are actively encouraged to participate in regular activities that are available in their local areas in order to reintegrate them back into local their communities. Many with their newfound qualifications and experience get involved in football based coaching activities for people from their local communities to attend as they seek to help and educate others.

Street Soccer Academy firmly believes in inclusivity. During 2013 we have experienced a significant number of service users reintegrated back into their communities through housing initiatives, formal education, reconciliation of families, work experience, voluntary work and employment.

The Promotion of Participation in Healthy Recreation through Sport

Street Soccer Academy has a capacity of 170 spaces for people to engage with sport and recreation every week throughout Greater Manchester, Lancashire and Cheshire. Various interpersonal and leadership skills are developed along with access to a minimum of two hours per week of physical exercise for each participant. A main exit strategy continues to be local football clubs for competitive and regular football activity. Life skills resulting in improved attitudes towards authority, punctuality, commitment, leadership skills, conflict resolution skills, and responsibilities are learned and result in real and tangible progressive routes in sport and leisure industries.

During 2013 we have continued to receive large amounts of referrals from 'homeless' agencies, such as hostels and drop-in centres but the fastest growing area for referrals to Street Soccer Academy has been the ministry of justice. The promotion and availability of healthy recreation and sport has been a major factor in the extremely low reoffending rates we have experienced during 2013. The focused attention given at our regional centres has enabled us to positively influence the participants and channel their attitudes, thinking and behavior.

A significant number of our participants have become trained and qualified football coaches during 2013 and are now delivering coaching sessions on behalf of local clubs and community groups for children and adults alike.

STREET SOCCER ACADEMY COMPANY LIMITED BY GUARANTEE

TRUSTEES ANNUAL REPORT *(continued)*

YEAR ENDED 31 DECEMBER 2013

FINANCIAL REVIEW

Principal Funding Sources

In addition to the income generated by donations and fundraising events, other principal funding sources for the charity are currently by way of contract income and grants. Street Soccer Academy has four forms of contract income, three in partnership with a prison and one with a college.

The charity has been successful in obtaining grants during 2013 from The Football Foundation, Comic Relief, The Bridging Fund Charitable Trust, The Hedley Foundation, Lloyds TSB Foundation for England & Wales and The Wakeham Trust.

Investment Policy

Aside from retaining a prudent amount in reserves each year most of the charity's funds are to be spent in the short term and so there are currently no funds available for long-term investment.

Reserves Policy

Due to unforeseen circumstances beyond its control the charity failed to achieve its target of having a minimum of £33,000 in unrestricted reserves by the end of 2013. This target was set to meet the working capital requirements in order for the charity to continue the current activities in the event of a significant drop in funding.

During the first half of 2013 Street Soccer Academy utilised the services of a registered charity 'The Dove Trust' who operated an on-line giving portal www.charitygiving.co.uk set up to receive and administer online fundraising donations on behalf of charities. In June 2013 the Charity Commission opened a statutory enquiry into the Dove Trust and appointed an Interim Manager. On 12th July 2013 the online giving portal was suspended and full control of the charity was handed to the interim manager.

At the end of July 2013 the Dove Trust Interim Manager confirmed that the total balance owing to Street Soccer Academy as at 12th July 2013 was £13,066 .

Unfortunately as at 31st December 2013 the full amount of £13,066 owed to the charity remained outstanding and the charity was awaiting further details as to whether they would be receiving any of the money owed. Had the charity received the £13,066 raised via www.charitygiving.co.uk it would have achieved its 2013 reserves target.

STREET SOCCER ACADEMY COMPANY LIMITED BY GUARANTEE

TRUSTEES ANNUAL REPORT *(continued)*

YEAR ENDED 31 DECEMBER 2013

In light of this unfortunate circumstance the charity now use 'BT Mydonate' for online fundraising.

The Management Committee continues to examine the charity's requirements for reserves in light of the main risks to the organisation. It is therefore maintaining the established policy whereby the unrestricted funds not committed or invested in tangible fixed assets held by the charity should be between 3 and 6 months of the expenditure. Budgeted expenditure for the 2014 financial year is £170,000 however in view of the situation noted above, whilst ideally the charity would have been looking to have £36,500 in reserves by the end of 2014 it has been decided that it will aim to reach a minimum of £33,000 in reserves by the end of 2014.

Income from contracts and regular donations has risen from the previous year and it is the intention of the charity to continue to pursue new contract income, funding via grant applications and holding regular fundraising events in order to exceed our budgeted expenditure.

The Short Term Guaranteed Investment Account was closed in February 2013 and replaced by a Charity Deposit account providing a better rate of interest.

PLANS FOR FUTURE PERIODS

The charity plans continuing the activities outlined above in the forthcoming years subject to satisfactory funding arrangements. Plans are being developed to increase the scale of the delivery of Street Soccer Academy services locally and nationally. Greater Manchester continues to be an area of priority along with Lancashire. Plans to export the working model into the North East are being finalised during 2014.

We will continue to seek partnerships with well respected and industry recognised groups in order to provide a mutual aid network of support to those with multiple and complex needs in the geographical areas stated.

INDEPENDENT EXAMINER

J. P. Roper ACA has been re-appointed as independent examiner for the ensuing year.

Signed by



.....
Mr I Scholes
Director

13 June 2014

**STREET SOCCER ACADEMY
COMPANY LIMITED BY GUARANTEE**

**INDEPENDENT EXAMINER'S REPORT TO THE MEMBERS OF STREET
SOCCER ACADEMY**

YEAR ENDED 31 DECEMBER 2013

I report on the accounts of the company for the year ended 31 December 2013 which are set out on pages 11 to 17.

RESPECTIVE RESPONSIBILITIES OF TRUSTEES AND EXAMINER

The trustees (who are also the directors of Street Soccer Academy for the purposes of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed.

Having satisfied myself that the company is not subject to audit under company law and is eligible for independent examination, it is my responsibility to:

- examine the accounts under section 145 of the 2011 Act;
- to follow the procedures laid down in the general Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act; and
- to state whether particular matters have come to my attention.

BASIS OF INDEPENDENT EXAMINER'S REPORT

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the company and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

**STREET SOCCER ACADEMY
COMPANY LIMITED BY GUARANTEE**

**INDEPENDENT EXAMINER'S REPORT TO THE MEMBERS OF STREET
SOCCER ACADEMY *(continued)***

YEAR ENDED 31 DECEMBER 2013

INDEPENDENT EXAMINER'S STATEMENT

In connection with my examination, no matter has come to my attention:

(1) which gives me reasonable cause to believe that in any material respect the requirements:

- to keep accounting records in accordance with section 386 of the Companies Act 2006; and
- to prepare accounts which accord with the accounting records, comply with the accounting requirements of section 396 of the Companies Act 2006 and with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities

have not been met; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.



J. P. Roper ACA
Independent examiner
11 Riverview
The Embankment Business Park
Vale Road
Heaton Mersey
Stockport
SK4 3GN

20 June 2014

**STREET SOCCER ACADEMY
COMPANY LIMITED BY GUARANTEE**

**STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING THE
INCOME AND EXPENDITURE ACCOUNT)**

YEAR ENDED 31 DECEMBER 2013

	Note	Unrestricted Funds £	Restricted Funds £	Total Funds 2013 £	Total Funds 2012 £
INCOMING RESOURCES					
Incoming resources from generating funds:					
Voluntary income	2	13,357	49,561	62,918	42,363
Activities for generating funds	3	17,385	–	17,385	27,471
Investment income	4	447	–	447	57
Incoming resources from charitable activities	5	67,915	–	67,915	70,000
Other incoming resources	6	7,056	–	7,056	–
TOTAL INCOMING RESOURCES		<u>106,160</u>	<u>49,561</u>	<u>155,721</u>	<u>139,891</u>
RESOURCES EXPENDED					
Costs of generating funds:					
Fundraising costs	7	(1,923)	–	(1,923)	(7,862)
Charitable activities	8	(116,040)	(39,570)	(155,610)	(114,578)
Governance costs	9	(1,664)	–	(1,664)	(1,846)
TOTAL RESOURCES EXPENDED		<u>(119,627)</u>	<u>(39,570)</u>	<u>(159,197)</u>	<u>(124,286)</u>
NET (OUTGOING)/INCOMING RESOURCES BEFORE TRANSFERS					
	10	(13,467)	9,991	(3,476)	15,605
Transfer between funds	11	(155)	155	–	–
NET (EXPENDITURE)/INCOME FOR THE YEAR		<u>(13,622)</u>	<u>10,146</u>	<u>(3,476)</u>	<u>15,605</u>
RECONCILIATION OF FUNDS					
Total funds brought forward		<u>39,978</u>	<u>6,399</u>	<u>46,377</u>	<u>30,772</u>
TOTAL FUNDS CARRIED FORWARD		<u>26,356</u>	<u>16,545</u>	<u>42,901</u>	<u>46,377</u>

The Statement of Financial Activities includes all gains and losses in the year and therefore a statement of total recognised gains and losses has not been prepared.

All of the above amounts relate to continuing activities.

The notes on pages 13 to 17 form part of these financial statements.

STREET SOCCER ACADEMY COMPANY LIMITED BY GUARANTEE

BALANCE SHEET

31 DECEMBER 2013

	Note	2013 £	2012 £
FIXED ASSETS			
Tangible assets	13	1,230	2,402
CURRENT ASSETS			
Debtors	14	3,681	4,331
Cash at bank		45,496	40,364
		49,177	44,695
CREDITORS: Amounts falling due within one year	15	(7,506)	(720)
NET CURRENT ASSETS		41,671	43,975
TOTAL ASSETS LESS CURRENT LIABILITIES		42,901	46,377
NET ASSETS		42,901	46,377
FUNDS			
Restricted income funds	16	16,545	6,399
Unrestricted income funds	17	26,356	39,978
TOTAL FUNDS		42,901	46,377

For the year ended 31 December 2013 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

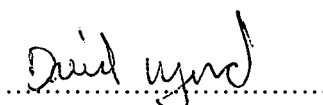
Trustees' responsibilities:

- The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476; and
- The trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These financial statements were approved by the members of the committee and authorised for issue on the 13 June 2014 and are signed on their behalf by:



Mr I Scholes
Director



Mr D Wynd
Director

Company Registration Number: 07370021

The notes on pages 13 to 17 form part of these financial statements.

**STREET SOCCER ACADEMY
COMPANY LIMITED BY GUARANTEE**

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2013

1. ACCOUNTING POLICIES

Basis of accounting

The financial statements have been prepared under the historical cost convention and in accordance with applicable United Kingdom accounting standards and the requirements of the Statement of Recommended Practice 'Accounting and Reporting by Charities' issued in March 2005 (SORP 2005).

Cash flow statement

The trustees have taken advantage of the exemption in Financial Reporting Standard No 1 (revised) from including a cash flow statement in the financial statements on the grounds that the company is small.

Fixed assets

All fixed assets are initially recorded at cost.

Depreciation

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

- 33.33 % on a straight line basis

2. VOLUNTARY INCOME

	Unrestricted Funds £	Restricted Funds £	Total Funds 2013 £	Total Funds 2012 £
Donations				
General donations	8,044	–	8,044	14,453
Donations via stewardship giving	–	–	–	124
Donations via Charities Aid Foundation	385	–	385	473
Corporate donations	1,295	–	1,295	654
Donations from churches	1,300	–	1,300	6,136
Income tax recoverable on gift aid	2,333	–	2,333	3,243
Grants receivable				
Comic relief	–	28,711	28,711	–
Grants from Corporations	–	10,000	10,000	–
Grants from Foundations and Trusts	–	10,850	10,850	17,280
	<u>13,357</u>	<u>49,561</u>	<u>62,918</u>	<u>42,363</u>

3. INCOMING RESOURCES FROM ACTIVITIES FOR GENERATING FUNDS

	Unrestricted Funds £	Total Funds 2013 £	Total Funds 2012 £
Fundraising events	<u>17,385</u>	<u>17,385</u>	<u>27,471</u>

**STREET SOCCER ACADEMY
COMPANY LIMITED BY GUARANTEE**

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2013

4. INVESTMENT INCOME

	Unrestricted Funds	Total Funds 2013	Total Funds 2012
	£	£	£
Bank interest receivable	<u>447</u>	<u>447</u>	<u>57</u>

5. INCOMING RESOURCES FROM CHARITABLE ACTIVITIES

	Unrestricted Funds	Total Funds 2013	Total Funds 2012
	£	£	£
Payments from governments or public authorities in the normal course of charitable activity	<u>67,915</u>	<u>67,915</u>	<u>70,000</u>

6. OTHER INCOMING RESOURCES

	Unrestricted Funds	Total Funds 2013	Total Funds 2012
	£	£	£
Other income	<u>7,056</u>	<u>7,056</u>	<u>—</u>

7. FUNDRAISING COSTS

	Unrestricted Funds	Total Funds 2013	Total Funds 2012
	£	£	£
Fundraising activity - Soccer 24	<u>1,923</u>	<u>1,923</u>	<u>7,862</u>

8. COSTS OF CHARITABLE ACTIVITIES BY FUND TYPE

	Unrestricted Funds	Restricted Funds	Total Funds 2013	Total Funds 2012
	£	£	£	£
Education & Development	91,278	4,981	96,259	82,440
Support costs	<u>24,762</u>	<u>34,589</u>	<u>59,351</u>	<u>32,138</u>
	<u>116,040</u>	<u>39,570</u>	<u>155,610</u>	<u>114,578</u>

9. GOVERNANCE COSTS

	Unrestricted Funds	Total Funds 2013	Total Funds 2012
	£	£	£
Accountancy fees	1,280	1,280	1,800
Legal fees	<u>384</u>	<u>384</u>	<u>46</u>
	<u>1,664</u>	<u>1,664</u>	<u>1,846</u>

**STREET SOCCER ACADEMY
COMPANY LIMITED BY GUARANTEE**

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2013

10. NET (OUTGOING)/INCOMING RESOURCES FOR THE YEAR

This is stated after charging:

	2013	2012
	£	£
Depreciation	<u>1,172</u>	<u>1,172</u>

11. FUND TRANSFERS

The Charity transferred £155 from General Fund to cover expenses not fully funded by the restricted grants.

12. STAFF COSTS AND EMOLUMENTS

Total staff costs were as follows:

	2013	2012
	£	£
Wages and salaries	119,166	89,935
Social security costs	<u>10,407</u>	<u>7,705</u>
	<u>129,573</u>	<u>97,640</u>

Particulars of employees:

The average number of employees during the year, calculated on the basis of full-time equivalents, was as follows:

	2013	2012
	No	No
Number of employees	<u>5</u>	<u>2</u>

No employee received remuneration of more than £60,000 during the year (2012 - Nil).

13. TANGIBLE FIXED ASSETS

	Equipment £	Fixtures & Fittings £	Total £
COST			
At 1 January 2013 and 31 December 2013	<u>3,659</u>	<u>199</u>	<u>3,858</u>
DEPRECIATION			
At 1 January 2013	1,456	–	1,456
Charge for the year	<u>1,100</u>	<u>72</u>	<u>1,172</u>
At 31 December 2013	<u>2,556</u>	<u>72</u>	<u>2,628</u>
NET BOOK VALUE			
At 31 December 2013	<u>1,103</u>	<u>127</u>	<u>1,230</u>
At 31 December 2012	<u>2,203</u>	<u>199</u>	<u>2,402</u>

**STREET SOCCER ACADEMY
COMPANY LIMITED BY GUARANTEE**

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2013

14. DEBTORS

	2013 £	2012 £
Income tax recoverable	165	937
Other debtors	1,250	3,394
Prepayments	<u>2,266</u>	<u>—</u>
	<u>3,681</u>	<u>4,331</u>

15. CREDITORS: Amounts falling due within one year

	2013 £	2012 £
Accruals	<u>7,506</u>	<u>720</u>

16. RESTRICTED INCOME FUNDS

	Balance at 1 Jan 2013 £	Incoming resources £	Outgoing resources £	Transfers £	Balance at 31 Dec 2013 £
Church Urban Fund	304	—	(325)	21	—
Sir James & Lady Scott Trust	225	—	(246)	21	—
ESC Lottery (Sport England)	1,245	—	(1,245)	—	—
Football Foundation	1,625	2,500	(1,786)	113	2,452
Salford CC Sustain	3,000	—	(2,590)	—	410
Comic Relief	—	28,711	(26,411)	—	2,300
Bridging Trust Hedley	—	5,000	(1,717)	—	3,283
Foundation	—	3,000	(192)	—	2,808
Lloyds TSB	—	10,000	(5,058)	—	4,942
Wakeham Trust	—	350	—	—	350
	<u>6,399</u>	<u>49,561</u>	<u>(39,570)</u>	<u>155</u>	<u>16,545</u>

17. UNRESTRICTED INCOME FUNDS

	Balance at 1 Jan 2013 £	Incoming resources £	Outgoing resources £	Transfers £	Balance at 31 Dec 2013 £
General Funds	<u>39,978</u>	<u>106,160</u>	<u>(119,627)</u>	<u>(155)</u>	<u>26,356</u>

**STREET SOCCER ACADEMY
COMPANY LIMITED BY GUARANTEE**

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2013

18. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Tangible fixed assets £	Net current assets/ (liabilities) £	Total £
Restricted Income Funds:			
Football Foundation	–	2,452	2,452
Salford CC Sustain	–	410	410
Comic Relief	–	2,300	2,300
Bridging Trust	–	3,283	3,283
Hedley Foundation	–	2,808	2,808
Lloyds TSB	–	4,942	4,942
Wakeham Trust	–	350	350
	–	<u>16,545</u>	<u>16,545</u>
Unrestricted Income Funds	<u>1,230</u>	<u>25,126</u>	<u>26,356</u>
Total Funds	<u><u>1,230</u></u>	<u><u>41,671</u></u>	<u><u>42,901</u></u>

19. RELATED PARTY TRANSACTIONS

Freckle Developments Limited

I J. Scholes is a trustee of the charity and the sole director and shareholder of Freckle Developments Limited. During the year, the charity paid Freckle Developments Limited £3,000 in respect of consultancy fees. The transactions were at normal commercial rates. There was no balance due at the year end.

20. COMPANY LIMITED BY GUARANTEE

The organisation is a charitable company limited by guarantee. In the event of the company being wound up, directors are required to contribute £1 per director and members of the charity £10 per member.