# GROUP STRATEGIC REPORT, REPORT OF THE DIRECTORS AND CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

**FOR** 

PERKBOX LIMITED



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# COMPANY INFORMATION FOR THE YEAR ENDED 31 DECEMBER 2018

**DIRECTORS:** 

C P Cao S Chopra U Goyal

J H M Stern

SECRETARY:

R J Gorle

**REGISTERED OFFICE:** 

50 Finsbury Square

Second Floor London EC2A 1HD

**REGISTERED NUMBER:** 

07355963 (England and Wales)

**INDEPENDENT AUDITORS:** 

PricewaterhouseCoopers LLP

**Chartered Accountants and Statutory Auditors** 

1 Embankment Place

London WC2N 6RH

### GROUP STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2018

The directors present their strategic report of the company and the group for the year ended 31 December 2018.

#### REVIEW OF BUSINESS

The Group develops and operates a leading 'software as a service' employee engagement and customer loyalty platform, which provides a range of tools and discounted perks and benefits to staff and customers for reward and recognition. Access to the products is made available on a subscription basis, and specific perks and benefits can then be redeemed by the end users.

During the year the Group developed new products and features which were launched on its platform including Perkbox Medical, providing affordable medical benefits, and Perkbox Insights a tool for employee pulse survey insights.

The directors are satisfied with the performance during the year. The Group grew its core businesses substantially in terms of number of customers and ongoing subscription revenues and it is well positioned in the UK employee engagement and customer loyalty markets.

During the year, the Group also established a new branch in France and started the process of establishing a branch in Australia. These new offices are sales offices to sell the Group's products.

The Group continued to invest strongly in development of the product and expansion of the team and therefore as expected made an operating loss in the year. The directors expect to continue investing in the growth of the Group to grow its customer base and make improvements to its core products.

New funding of £7.5 million was received in September/October which will be used to continue funding the investment in products and markets.

At the end of the year the Group had cash reserves of £4.66M.

#### PRINCIPAL RISKS AND UNCERTAINTIES

The employee engagement and customer loyalty markets are fast moving. They are therefore subject to change for example in the competitive environment, the regulatory and tax environments, and as a result of updates to technical platforms and standards. Our business is also reliant on third party partners to continue to provide attractive benefits for our users.

ON BEHALF OF THE BOARD:

S Chopra - Director

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# REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 DECEMBER 2018

The directors present their report with the audited financial statements of the company and the group for the year ended 31 December 2018.

#### PRINCIPAL ACTIVITY

The principal activity of the group in the year under review was that of the development and operation of a 'software as a service' employee engagement and customer loyalty platform.

#### **DIVIDENDS**

No dividends will be distributed for the year ended 31 December 2018.

#### **DIRECTORS**

The directors of the company who were in office during the year and up to the date of signing the financial statements of the company who were in office during the year and up to the date of signing the finance were:

C P Cao S Chopra U Goyal J H M Stern

- appointed 12.11.2018

The beneficial interests of the directors holding office on 31 December 2018 in the issued share capital of the company were as follows:

	31.12.18	31.12.17
Ordinary 0.1p shares		
C P Cao	424,686	424,686
S Chopra	481,516	481,516
U Goyal	-	-
J H M Stern	-	-

#### **GOING CONCERN**

The company has made a loss in the year under review, but the directors are confident that the company will become profitable in the future, through its existing products and on-going development and marketing of its platform.

The directors have prepared detailed cash flow forecasts, which are based on their current expectations of trading prospects. The forecasts have been prepared over a period of 12 months and directors are confident that the company will not be in breach of its loan covenants and will be able to meet its liabilities are they fall due. Accordingly, the directors have concluded that it is appropriate to continue to adopt the going concern basis in preparing these financial statements.

### FINANCIAL RISK MANAGEMENT

The company's operations expose it to a variety of financial risks that include credit risk and liquidity risk. The following policies are in place to help mitigate these risks:

### Credit risk

Credit risk arises from cash and cash equivalents, deposits with banks and financial institutions, and credit exposures such as outstanding receivables. The company seeks to minimise the exposure on cash deposits by using only major banks and financial institutions. It operates credit checking and control procedures to reduce the risk from bad debts.

#### Liquidity risk

The company actively manages cash balances to ensure there are sufficient available funds for operations.

#### THIRD PARTY INDEMNITY

As permitted by the Articles of Association, the Directors have the benefit of an indemnity which is a qualifying third party indemnity provision as defined by Section 234 of the Companies Act 2006. The indemnity was in force throughout the last financial year and is currently in force. The Company also purchased and maintained throughout the financial year Directors' and Officers' liability insurance in respect of itself and its Directors.

# REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 DECEMBER 2018

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES - continued

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulation.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the group and parent company financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and parent company and of the profit or loss of the group and parent company for that period. In preparing the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable United Kingdom Accounting Standards, comprising FRS 102, have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group and parent company's transactions and disclose with reasonable accuracy at any time the financial position of the group and parent company and enable them to ensure that the financial statements comply with the Companies Act 2006.

The directors are also responsible for safeguarding the assets of the group and parent company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors present their views of future developments of the company and group in the strategic report

#### STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

In the case of each director in office at the date the Report of the Directors is approved:

- so far as the director is aware, there is no relevant audit information of which the group and parent company's auditors are unaware; and
- they have taken all the steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the group and parent company's auditors are aware of that information.

ON BEHALF OF THE BOARD:

S Chopra - Director

Date: 19/09/19

#### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF PERKBOX LIMITED

#### REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

#### **Opinion**

In our opinion, Perkbox Limited's group financial statements and parent company financial statements (the "financial statements"):

- give a true and fair view of the state of the group's and of the parent company's affairs as at 31 December 2018 and of the group's loss and cash flows for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Group Strategic Report, Report of the Directors and Consolidated Financial Statements (the "Annual Report"), which comprise: the Consolidated and Company Balance Sheets as at 31 December 2018; the Consolidated Income Statement, the Consolidated Cash Flow Statement, and the Consolidated and Company Statements of Changes in Equity for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence

We remained independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

### Conclusions relating to going concern

ISAs (UK) require us to report to you when:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's and parent company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

We have nothing to report in respect of the above matters.

However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the group's and parent company's ability to continue as a going concern. For example, the terms on which the United Kingdom may withdraw from the European Union are not clear, and it is difficult to evaluate all of the potential implications on the group's trade, customers, suppliers and the wider economy.

#### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF PERKBOX LIMITED

#### Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic Report and Report of the Directors, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on the responsibilities described above and our work undertaken in the course of the audit, ISAs (UK) require us also to report certain opinions and matters as described below.

### Strategic Report and Report of the Directors

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic Report and Report of the Directors for the year ended 31 December 2018 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the group and parent company and their environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic Report and Report of the Directors.

#### Responsibilities for the financial statements and the audit

#### Responsibilities of the directors for the financial statement

As explained more fully in the Statement of Directors' Responsibilities set out on page 4, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

### Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

# Use of this report

This report, including the opinions, has been prepared for and only for the parent company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF PERKBOX LIMITED

### OTHER REQUIRED REPORTING

### Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not received all the information and explanations we require for our audit; or
- certain disclosures of directors' remuneration specified by law are not made; or
- the parent company financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

Mark Wordan (Senior Statutory Auditor)

for and on behalf of PricewaterhouseCoopers LLP

Chartered Accountants and Statutory Auditors

1 Embankment Place

London

WC2N 6RH

Date:

# CONSOLIDATED INCOME STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2018

	Notes	2018 £	2017 £
TURNOVER	3	53,607,420	34,702,873
Cost of sales		(35,716,141)	(21,824,496)
GROSS PROFIT		17,891,279	12,878,377
Administrative expenses		(22,545,227)	_(14,875,949)
OPERATING LOSS	5	(4,653,948)	(1,997,572)
Interest receivable and similar income		7,108	3,869
		(4,646,840)	(1,993,703)
Interest payable and similar expenses	6	(147,146)	<del>_</del>
LOSS BEFORE TAXATION		(4,793,986)	(1,993,703)
Tax on loss	7	39,345	89
LOSS FOR THE FINANCIAL YEAR	t	(4,754,641)	(1,993,614)

# PERKBOX LIMITED (REGISTERED NUMBER: 07355963)

# CONSOLIDATED BALANCE SHEET 31 DECEMBER 2018

		201	18	201	7
	Notes	£	£	£	£
FIXED ASSETS					
Intangible assets	9		335,340		409,883
Tangible assets	10		380,892		190,381
			716,232		600,264
CURRENT ASSETS					
Stocks	12	3,007,227		1,410,697	
Debtors	13	4,223,597		2,484,632	•
Cash at bank and in hand		4,662,584		2,271,271	
CREDITORS		11,893,408		6,166,600	
Amounts falling due within one year	14	(5,226,474)		(4,126,337)	
NET CURRENT ASSETS			6,666,934		2,040,263
TOTAL ASSETS LESS CURRENT LIABILITIES			7,383,166		2,640,527
CREDITORS Amounts falling due after more than one year	15		(4,000,000)		(2,000,000)
PROVISIONS FOR LIABILITIES	19				(322)
NET ASSETS			3,383,166		640,205
CAPITAL AND RESERVES					
Called up share capital	20		1,368		1,353
Share premium account	21		4,685,926		4,668,339
Other reserves	21		7,480,000		(4.020.497)
Accumulated losses	21		(8,784,128)		(4,029,487)
TOTAL SHAREHOLDERS' FUNDS			3,383,166		640,205

The financial statements on pages 3 to 24 were approved by the Board of Directors on 19 Sept 2019 and were signed on its behalf by:

S Chopra - Director

# PERKBOX LIMITED (REGISTERED NUMBER: 07355963)

# COMPANY BALANCE SHEET 31 DECEMBER 2018

		201	18	201	7
	Notes	. £	£	£	£
FIXED ASSETS					
Intangible assets	9		•		34,202
Tangible assets	10		380,892		190,381
Investments	11		403,778		403,778
			784,670		628,361
CURRENT ASSETS			•		,
Stocks	12	3,007,227		1,410,697	
Debtors	13	4,598,957		2,462,130	
Cash at bank and in hand	15	4,547,740		2,228,208	
			•		
		12,153,924		6,101,035	
CREDITORS					
Amounts falling due within one year	14	(5,200,286)		(4,039,354)	
NET CURRENT ASSETS			6,953,638	,	2,061,681
TOTAL ASSETS LESS CURRENT LIABILITIES			7,738,308		2,690,042
CREDITORS					
Amounts falling due after more than one year	15		(4,000,000)		(2,000,000)
NET ASSETS			3,738,308		690,042
					<del></del>
CAPITAL AND RESERVES					
Called up share capital	20		1,368		1,353
Share premium account	21		4,685,926		4,668,339
Other reserves	21		7,480,000		-
Accumulated losses	21		(8,428,986)		(3,979,650)
TOTAL SHAREHOLDERS' FUNDS			3,738,308		690,042
Company's loss for the financial year			(4,449,336)		(1,943,777)

The financial statements were approved by the Board of Directors on 19.59 to 2019 and were signed on its behalf by:

S Chopra - Director

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2018

	Called up share capital £	Accumulated losses	Share premium account £	Other reserves	Total equity £
Balance at 1 January 2017	1,353	(2,035,873)	4,668,339	-	2,633,819
Changes in equity Loss for the financial year and total comprehensive expenses  Balance at 31 December 2017	1,353	(1,993,614) (4,029,487)	4,668,339	<del>-</del>	(1,993,614) 640,205
Changes in equity Issue of share capital Loss for the financial year and total comprehensive expenses Shares to be issued	15 - -	- (4,754,641) 	17,587 - -	7,480,000	17,602 (4,754,641) 7,480,000
Balance at 31 December 2018	1,368	(8,784,128)	4,685,926	7,480,000	3,383,166

# COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2018

	Called up share capital £	Accumulated losses	Share premium account	Other reserves £	Total equity £
Balance at 1 January 2017	1,353	(2,035,873)	4,668,339	-	2,633,819
Changes in equity Loss for the financial year and total comprehensive expenses  Balance at 31 December 2017	1,353	(1,943,777) (3,979,650)	4,668,339	<u>-</u>	(1,943,777) 690,042
Changes in equity Issue of share capital Total comprehensive loss Shares to be issued	15	(4,449,336) 	17,587	7,480,000	17,602 (4,449,336) 7,480,000
Balance at 31 December 2018	1,368	(8,428,986)	4,685,926	7,480,000	3,738,308

# CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2018

		2018	2017
No	otes	£	£
Cash flows from operating activities			
Cash used in operations	1	(6,681,220)	(2,206,624)
Interest paid		(147,146)	-
Tax paid		32,444	<del>-</del>
Net cash used in operating activities		(6,795,922)	(2,206,624)
Cash flows from investing activities			
Purchase of intangible fixed assets		. •	(68,405)
Purchase of tangible fixed assets		(317,475)	(118,135)
Acquisition of subsidiary undertaking		-	(375,270)
Interest received		7,108	3,869
Net cash used in investing activities		(310,367)	(557,941)
Cash flows from financing activities			
New loans in year		2,000,000	2,000,000
Shares to be issued		7,480,000	-
Shares issued		<u>17,602</u>	
Net cash generated from financing activities	·	9,497,602	2,000,000
Increase/(decrease) in cash and cash equiva Cash and cash equivalents at beginning of	alents	2,391,313	(764,565)
year	2	2,271,271	3,035,836
Cash and cash equivalents at end of year	2	4,662,584	2,271,271

# NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2018

# 1. RECONCILIATION OF LOSS BEFORE TAXATION TO CASH GENERATED FROM OPERATIONS

	2018	2017
	£	£
Loss before taxation	(4,793,986)	(1,993,703)
Depreciation amortisation charges	201,507	97,663
Finance costs	147,146	-
Finance income	(7,108)	(3,869)
	(4,452,441)	(1,899,909)
Increase in stocks	(1,596,530)	(1,092,029)
Increase in trade and other debtors	(1,608,965)	(1,347,934)
Increase in trade and other creditors	976,716	2,133,248
Cash used in operations	(6,681,220)	(2,206,624)

# 2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

### Year ended 31 December 2018

Cash and cash equivalents	31.12.18 £ 4,662,584	1.1.18 £ 2,271,271
Year ended 31 December 2017		
	31.12.17	1.1.17
	£	£
Cash and cash equivalents	<u>2,271,271</u>	3,035,836

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

#### 1. STATUTORY INFORMATION

Perkbox Limited is a private company, limited by shares, registered in England and Wales. The company's registered number and registered office address can be found on the General Information page. The company incorporated in England on 24 August 2010.

The presentation currency of the financial statements is the Pound Sterling (£).

#### 2. ACCOUNTING POLICIES

#### Basis of preparing the financial statements

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The accounting policies have been applied consistently, other than where new policies have been adopted.

#### Going concern

The company and Group has made a loss in the year under review, but the directors are confident that the company will become profitable in the future, through its existing products and on-going development and marketing of its platform.

The Directors have prepared detailed cash flow forecasts, which are based on their current expectations of trading prospects. The forecasts have been prepared over a period of 12 months and the directors are confident that the Company will be in a breach of its covenants and will be able to meet its liabilities as they fall due.

#### Significant accounting judgements and estimation uncertainty

The Company makes estimates and assumptions concerning the future. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectation of future events that are believed to be reasonable under the circumstances. The resulting accounting estimates will, by definition, seldom equal the related actual results.

#### Turnover

Turnover comprises the fair value of the consideration received or receivable for the rendering of services in the ordinary course of the Group's activities. Sales are presented, net of VAT, rebates and discounts, and after eliminating sales within the Group.

#### Goodwill

Goodwill, being the amount paid in connection with the acquisition of a business in 2017, is being amortised evenly over its estimated useful life of two years.

#### Intangible assets

Intangible assets are initially measured at cost. After initial recognition, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

#### Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Office equipment - 25% on cost Computer equipment - 25% on cost

#### Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

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# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2018

#### 2. ACCOUNTING POLICIES - continued

#### **Taxation**

Taxation for the year comprises current and deferred tax. Tax is recognised in the Consolidated Income Statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

#### Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

#### Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

#### Hire purchase and leasing commitments

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the period of the lease.

#### Pension costs and other post-retirement benefits

The group operates a defined contribution pension scheme. Contributions payable to the group's pension scheme are charged to profit or loss in the period to which they relate.

### 3. TURNOVER

The turnover and loss before taxation are attributable to the one principal activity of the group. An analysis of turnover by geographical market is given below:

United Kingdom	£ 53,607,420	£ 34,702,873
	53,607,420	34,702,873

### 4. EMPLOYEES AND DIRECTORS

	2018 £	2017 £
Wages and salaries	9,791,278	6,873,618
Social security costs	1,127,539	731,595
Other pension costs	137,174	29,789
	11,055,991	7,635,002

Page 16 continued...

2017

2018

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2018

# 4. EMPLOYEES AND DIRECTORS - continued

5.

6.

7.

The average monthly number of employees during the year was as follows:	2018	2017
Directors	2	2
Administrative staff		<u>159</u>
	<u>239</u>	<u>161</u>
	2018	2017
	£	£
Directors' remuneration	243,100	272,039
Information regarding the highest paid director is as follows:		
	2018 £	2017 £
Emoluments and remuneration	127,075	121,550
OPERATING LOSS		
The operating loss is stated after charging/(crediting):		
	2018	2017
	£	£
Other operating leases	1,064,217	752,847
Depreciation - owned assets Goodwill amortisation	126,964 40,341	63,460
Computer software amortisation	34,202	34,203
Auditors' remuneration - Audit fees	39,600	34,600
Foreign exchange differences	(244)	
INTEREST PAYABLE AND SIMILAR EXPENSES		
	2018 £	2017 £
Bank loan interest	147,146	-
TAXATION ON LOSS		
Analysis of the tax credit		
The tax credit on the loss for the year was as follows:	2019	2017
	2018 £	2017 £
Current tax: UK corporation tax	(39,023)	9
·	(,/	
Deferred tax: Excess of capital allowances over depreciation	(322)	(98)
Tax on loss	(39,345)	(89)

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2018

#### 7. TAXATION ON LOSS - continued

### Reconciliation of total tax credit included in profit and loss

The tax assessed for the year is higher (2017: higher) than the standard rate of corporation tax in the UK. The difference is explained below:

	2018 £	2017 £
Loss before tax	<u>(4,793,986)</u>	<u>(1,993,703</u> )
Loss multiplied by the standard rate of corporation tax in the UK of 19% (2017 - 19.25%)	(910,857)	(383,728)
Effects of:		
Expenses not deductible for tax purposes	37,569	29,593
Capital allowances in excess of depreciation	(11,396)	(15,530)
Tax losses carried forwards	854,083	366,048
Other adjustments	(8,744)	3,528
Total tax credit	(39,345)	<u>(89</u> )

The unrecognised deferred tax asset is due to a lack of historical profits. The approximate unrecognised deferred tax asset is £1,699,395 (2017: £863,615).

### 8. INDIVIDUAL INCOME STATEMENT

As permitted by Section 408 of the Companies Act 2006, the Income Statement of the parent company is not presented as part of these financial statements.

### 9. INTANGIBLE ASSETS

G	rou	p
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	Goodwill £	Intellectual property £	Computer software £	Totals £
COST				
At 1 January 2018				
and 31 December 2018	80,681	295,000	68,405	444,086
ACCUMULATED AMORTISATION				
At 1 January 2018	-	-	34,203	34,203
Amortisation for year	40,341		34,202	74,543
At 31 December 2018	40,341	<del>-</del>	68,405	108,746
NET BOOK VALUE				
At 31 December 2018	40,340	295,000	-	335,340
At 31 December 2017	80,681	295,000	34,202	409,883

continued...

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2018

# 9. INTANGIBLE ASSETS - continued

10.

Company			Computer software
			£
COST			
At 1 January 2018 and 31 December 2018			69 105
and 31 December 2018			68,405
ACCUMULATED AMORTISATION			
At 1 January 2018			34,203
Amortisation for year			34,202
Amortisation for year			3 1,202
At 31 December 2018			68,405
NET BOOK VALUE			
At 31 December 2018			
At 31 December 2017			34,202
TANGIBLE ASSETS			
Group			
	Office	Computer	
	equipment	equipment	Totals
	£	£	£
COST			
At 1 January 2018	58,160	254,599	312,759
Additions	182,471	135,004	317,475
A4 21 December 2010	240 (21	200 602	620.224
At 31 December 2018	240,631	389,603	630,234
ACCUMULATED DEPRECIATION			
At 1 January 2018	20,811	101,567	122,378
Charge for year	54,955	72,009	126,964
Charge for year			120,904
At 31 December 2018	75,766	173,576	249,342
AL ST December 2010		1,3,5,0	2.7,5 12
NET BOOK VALUE			
At 31 December 2018	164,865	216,027	380,892
			<del></del>
At 31 December 2017	37,349	153,032	190,381
	<del></del>		······································

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2018

### 10. TANGIBLE ASSETS - continued

Com	pai	ny

Company	Office equipment £	Computer equipment £	Totals £
COST			
At 1 January 2018	58,160	254,599	312,759
Additions	182,471	135,004	317,475
At 31 December 2018	240,631	389,603	630,234
ACCUMULATED DEPRECIATION			
At 1 January 2018	20,811	101,567	122,378
Charge for year	54,955	72,009	126,964
At 31 December 2018	75,766	173,576	249,342
NET BOOK VALUE			
At 31 December 2018	164,865	216,027	380,892
At 31 December 2017	37,349	153,032	190,381

### 11. INVESTMENTS

Company

• •	Shares in group undertakings $\pounds$
COST At 1 January 2018 and 31 December 2018	403,778
NET BOOK VALUE At 31 December 2018	403,778
At 31 December 2017	403,778

The group or the company's investments at the Balance Sheet date in the share capital of companies include the following:

### Subsidiary

**Loyalty Bay Limited** 

Registered office: 50 Finsbury Square, Second Floor, London, EC2A 1HD

Nature of business: Customer loyalty platform

%

Class of shares:

holding

Ordinary

100.00

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2018

### 12. STOCKS

	Group		Con	npany
•	2018	2017	2018	2017
-	£	£	£	£
Stocks	3,007,227	1,410,697	3,007,227	1,410,697

### 13. **DEBTORS**

	Group		Company	
	2018	2017	2018	2017
	£	£	£	£
Trade debtors	1,616,347	1,013,974	1,626,856	989,496
Amounts owed by group undertakings	-	-	365,951	40,000
Other debtors	1,386,789	744,822	1,386,789	707,026
Prepayments and accrued income	1,220,461	725,836	1,219,361	725,608
	4,223,597	2,484,632	4,598,957	2,462,130

### 14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

•	Group		Group Com	
	2018	2017	2018	2017
	£	£	£	£
Trade creditors	1,774,174	1,124,451	1,775,256	1,102,650
Taxation	-	6,579	-	6,579
Other taxation and social security	379,110	239,472	379,110	239,472
VAT	288,733	630,022	285,142	625,194
Other creditors	124,903	126,087	124,415	113,841
Deferred revenue	1,573,312	1,208,409	1,573,312	1,208,409
Accrued expenses	1,086,242	791,317	1,063,051	743,209
	5,226,474	4,126,337	5,200,286	4,039,354

# 15. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	Group		Company	
	. 2018	2017	2018	2017
	£	£	£	£
Bank loans and overdrafts (see note 16)	4,000,000	2,000,000	4,000,000	2,000,000

### 16. LOANS

An analysis of the maturity of loans is given below:

	Group		Company	
	2018	2017	2018	2017
	£	£	£	£
Amounts falling due between two and five year	s:			
Bank loans - 2-5 years	4,000,000	2,000,000	4,000,000	2,000,000

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2018

### 17. LEASING AGREEMENTS

The company has entered into a non-cancellable operating lease for which the total of future minimum lease payments are as follows:

		ellable operating leases
	2018	2017 £
Within one year	£ 456,956	247,701
Later than one year but within five years	84,116	18,807
	551,072	266,508

#### 18. SECURED DEBTS

20.

The following secured debts are included within creditors:

	Group		Company	
	2018	2017	2018	2017
	£	£	£	£
Bank loans and overdrafts	4,000,000	2,000,000	4,000,000	2,000,000

Bank loans and overdrafts are secured by a fixed and floating charge over the assets of the company.

### 19. PROVISIONS FOR LIABILITIES

			Group	
			2018 £	2017 £
Deferred tax Excess of capital allowances of depreciation	over		· · · · · · · · · · · · · · · · · · ·	322
Group				
				Deferred tax
Balance at 1 January 2018 Accelerated capital allowances				£ 322 (322)
Balance at 31 December 2018				
CALLED UP SHARE CAPIT	AL	·		
Allotted, issued and fully paid:				
Number:	Class:	Nominal value:	2018 £	2017 £
1,367,856 (2017: 1,352,582)	Ordinary	0.1p	1,368	1,353

15,274 Ordinary shares of 0.1p each were allotted as fully paid at a premium of 1:15141 per share during the year.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2018

#### 20. CALLED UP SHARE CAPITAL - continued

On 28 September 2018 the company raised £7.48M by way of an advanced share subscription.

### 21. RESERVES

### Group

Group	Accumulated losses £	Share premium account £	Other reserves	Totals £
At 1 January 2018 Losses for the year Cash share issue Shares to be issued	(4,029,487) (4,754,641) - -	4,668,339 - 17,587 -	- - - 7,480,000	638,852 (4,754,641) 17,587 
At 31 December 2018	(8,784,128)	4,685,926	7,480,000	3,381,798
Company	Accumulated losses	Share premium account £	Other reserves	Totals £
At 1 January 2018 Loss for the year Cash share issue Shares to be issued	(3,979,650) (4,449,336) - -	4,668,339 - 17,587 ————————————————————————————————————	- - - -7,480,000	688,689 (4,449,336) 17,587 7,480,000
At 31 December 2018	(8,428,986)	4,685,926	7,480,000	3,736,940

There is an Advanced Share Subscription Agreement with investors to issue ordinary shares on completion of the next funding round. The investors pre-paid for shares that will be allocated during the next funding round at a discount to the valuation stipulated in the Advanced Subscription Agreement.

#### 22. RELATED PARTY DISCLOSURES

The Company is taking advantage of the exemptions of FRS 102, not to disclose transactions within the Group as it is 100% owned and the financial statements of the group are publicly available.

No further transactions require disclosure as per FRS 102.

#### 23. ULTIMATE CONTROLLING PARTY

As at 31 December 2018 there was no parent entity nor ultimate controlling party.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2018

#### 24. SHARE-BASED PAYMENT TRANSACTIONS

The Group operates the Huddlebuy Share Option Plan, a share-based payment scheme for its employees.

Key employees are granted share options in the Company as part of the scheme. The options are granted with a fixed exercise price, are exercisable subject to a vesting period typically over four years after the date of grant, and expire ten years after the date of grant. Employees are not entitled to dividends until the shares are exercised. Employees are required to remain in employment with the Company until exercise, otherwise the awards lapse. Grants for new joiners are approved by the board periodically. On exercise of the options by the employees, the Company issues new shares.

2018

2017

A reconciliation of share option movements over the year to 31 December 2018 is shown below:

Weighted average			Weighted average	
No.	exercise price	No.	exercise price	
60,018	£3.0142	31,057	£0.0012	
19,082	£6.2976	34,109	£5.7400	
(7,301)	£5.1214	(5,148)	£2.8968	
(15,274)	£1.1524	-		
-	•	-		
56,525	£4.3353	60,018	£3.0142	
21,706	£1.7890	21,774	£1.7018	
	60,018 19,082 (7,301) (15,274) - 56,525	average  No. exercise price  60,018 £3.0142  19,082 £6.2976  (7,301) £5.1214  (15,274) £1.1524	average         No.       exercise price       No.         60,018       £3.0142       31,057         19,082       £6.2976       34,109         (7,301)       £5.1214       (5,148)         (15,274)       £1.1524       -         56,525       £4.3353       60,018	

The Company is unable to directly measure the fair value of employee services received. Instead the fair value of the share options granted during the year is determined by estimating the market value of the options on the date of grant. The exercise price for all grants made up to 31 December 2018 was deemed to be approximately nominal value, hence the market value was not sufficiently material and no charge was deemed necessary.