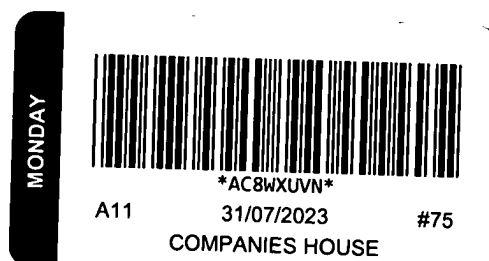




# ROTHSCHILD FOUNDATION

ANNUAL REPORT  
&  
FINANCIAL STATEMENTS  
FOR THE YEAR ENDED  
28 FEBRUARY 2023



*Registered company number: 07350078*

*Registered charity number: 1138145*

**THE ROTHSCHILD FOUNDATION**  
**CONTENTS**

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	<b>Page</b>
<b>Legal and Administrative Information</b>	<b>1</b>
<b>The Trustees' Report</b>	<b>2-14</b>
<b>Independent Auditors' Report to the Trustees'</b>	<b>15-19</b>
<b>Consolidated Statement of Financial Activities</b>	<b>20</b>
<b>Balance Sheets</b>	<b>21</b>
<b>Consolidated Cashflow Statement</b>	<b>22-23</b>
<b>Notes to the Financial Statements</b>	<b>24-60</b>

**THE ROTHSCHILD FOUNDATION**

**LEGAL AND ADMINISTRATION INFORMATION**

**FOR THE YEAR ENDED 28 FEBRUARY 2023**

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**Trustees**

Lord Rothschild (Chairman)  
Hon H M Rothschild  
Hon E Freeman-Attwood  
Dame J de Botton  
Christopher Kemp  
F J Goedhuis  
S.J.P. Trust Corporation Limited  
Peter Troughton  
Dame D A Swallow – appointed 23/06/23

**Chief Executive**

Ben Avigdori - (Interim) resigned 14/02/23  
Nick Archer - appointed 15/02/23

**Registered office**

Windmill Hill, Silk Street  
Waddesdon  
Buckinghamshire HP18 0JZ

**Company Secretary**

S.J.P Secretaries Limited  
Windmill Hill, Silk Street  
Waddesdon  
Buckinghamshire HP18 0JZ

**Auditors**

Saffery Champness LLP  
71 Queen Victoria Street  
London EC4V 4BE

**Solicitors**

Farrer & Co LLP  
66 Lincoln's Inn Fields  
London WC2A 3LH

**Bankers**

National Westminster Bank Plc  
PO Box 34  
15 Bishopsgate  
London EC2P 2AP

**Investment manager**

Windmill Hill Asset Management Limited  
Windmill Hill, Silk Street  
Waddesdon  
Buckinghamshire  
HP18 0JZ

**THE ROTHSCHILD FOUNDATION  
REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 28 FEBRUARY 2023**

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The Trustees present the report of the Trustees for the year ended 28 February 2023.

**Structure & Governance**

The Rothschild Foundation is a registered charity (number 1138145) and a company limited by guarantee (07350078). The Foundation represents one of the Rothschild family's philanthropic activities in the United Kingdom. The work of the Foundation has two distinct remits: as an operating charity, responsible for the care and management of Waddesdon Manor near Aylesbury, Buckinghamshire and as a grant maker, undertaking a more general grants programme.

Central to the Foundation's work is the management of Waddesdon Manor, a Rothschild house leased from the National Trust and managed on their behalf, in order to preserve, protect, maintain and improve this property, its gardens, buildings and collections for the benefit of the public generally. Through the Foundation, the Trustees have secured Waddesdon's position as a centre of excellence for the arts, heritage and culture, conservation, and horticulture and are committed through this work to the environment, education, research and the dissemination of knowledge. The Manor is open to the public, and its grounds, gardens, exhibitions and collections are leading attractions for family recreation, scholars and art lovers.

Through its grants programme, the Foundation supports a number of other charitable activities particularly in the Arts & Humanities. It also undertakes a small grants programme focussed on the communities local to Waddesdon which support its broader charitable purposes: the environment, arts and social welfare.

This work is overseen by its Board of Trustees which meets at least twice a year to review the activities of the Foundation including the operation of Waddesdon, consider grant applications, review investment performance and discuss matters of a strategic and administrative nature. For the management of Waddesdon, the Trustees are advised by three expert panels: the Management Committee, the Academic Committee and the Gardens Committee, all of which include a specialist advisor from the National Trust. To consider Grant applications, the Trustees convene a Grants Committee consisting of Trustee representatives alongside the executive team. For investments and financial matters, the Trustees are advised by an Audit, Risk & Investment Committee. Each committee meets at least twice a year and has a minimum of one Trustee member. There is an interview and induction process for new Trustees and on-going training is undertaken through regular meetings and discussions with individuals and organisations and briefing papers in the areas supported by the Foundation.

The Trustees confirm that they have had regard to the Charity Commission's general guidance on public benefit when reviewing the Foundation's aims and objectives and in planning future activities, setting grant-making policy and in making grants.

## Strategic Report

The strategic report for the purpose of the Companies Act comprises the Overview of Activities, Financial Review, Investment Policy, Reserves and Risk Management which are on pages 3 – 12.

The Foundation was also conscious of the need to support local communities through the pandemic through its Grants programme and more detail of that is outlined in the relevant section below.

## Overview of Activities

Grants are awarded to a wide range of charitable organisations which undertake activity within the Foundation's core focus areas of the Arts and Humanities, Environment and Social Welfare. During the year to 28 February 2023, the Trustees approved grant funding amounting to £8.3m (2022: 7.0m): Local and Community £2.79m (2022: £3.11m), Impact grants £Nil (2022: £.08m), Special Interest £5.38m (2022: 3.66m) and an additional grant of Services to the Illuminated River Fund of £5k (2022: £8k). The Foundation also operates a number of pre-designated funds which support and inform the grant programme development and wider Waddesdon activity - £0.17m (2022: £0.18m). In addition the Foundation has an ongoing commitment to Waddesdon of £1.6m (2022: £0.4m).

## Waddesdon

It was with a great sense of relief that the 2022 season opened at the end of March. Following the disruptions of the first half of 2021, it felt as if we were at last getting back to more normal operations following the seismic upheavals of the pandemic: both House and Grounds open, exhibitions well received and on schedule, a full programme of public events planned and re-opening of catering and retail outlets as well as private events at Windmill Hill and the Dairy, which reopened after its refurbishment to great acclaim and business returning to the Five Arrows Hotel.

Freed from Covid restrictions, group and special visits also returned. Event highlights ranged from firm favourite Chilli Fest in September, the return of the Jazz evening on the Parterre, Luna Cinema (four nights), the Lord Chamberlains' Men performing Shakespeare on the North Front, children's theatre, the annual Colourscape installation in May half term, Race for Life and our first large dog walking event, attracting over 1,000 dogs. Another first, a legacy of lockdown, was Joe Wick's 1,000-strong work-out session on the North Front. Perhaps most excitingly for the Collections Dept was the staging of the *Ballet des Porcelaines* (or *The Teapot Prince*) on the South Terrace in June, performed by members of the New York City Ballet on two days of miraculously perfect weather.

July saw the first of the much-anticipated four concert series with promoters Senbla, the first featuring Michael Bublé. Parking problems caused by poor planning on the part of the external organiser had an unfortunate impact on this concert but were swiftly mitigated by us for the rest.

All this though, was against the backdrop of some extraordinary weather. Even before a drought was declared in July, the Manor had been experiencing difficulties with water supply. As Thames Water reduced pressure to conserve stocks, the Manor's tanks, literally at the end of the supply pipe, simply could not be replenished overnight on a number of occasions. This caused severe operational issues, and we had to close on several days as a result. The Gardens Team coped splendidly with the challenges this posed, and maintained the bedding displays through intensive manual watering. The carpet

bedding this year celebrated the Platinum Jubilee of Queen Elizabeth II and the Miss Alice centenary. We were also very pleased to reintroduce one of the three-dimensionally planted birds.

The Christmas season also marked a welcome return to normality, as we reopened the House for the first time since the pandemic. This was very well received by visitors, as was the light trail and the displays on Miss Alice's Drive and at the Stables. The Christmas Fair had its full complement of traders, and visitor numbers through the season were positive. We retained the capacity limit of no more than 5,000 visitors per day in timed entry slots introduced in 2021, which had proved very successful in managing peaks and troughs and creating a much more pleasant and balanced experience. Visitor numbers for the Christmas period were 144k (21/22: 158k).

Final visitor numbers for 22/23 stood at 342k, a little down on our budget of 350k and a reduction on the 422k booked and walk ups in 21/22. We were not, though, unduly surprised by this. 22/23 was a highly challenging year across the whole arts and heritage sector, with some attractions down by as much as 25%, a drop due to cost-of-living increases, international uncertainty and general weakness in consumer confidence. In these circumstances, we were happy with the end result, and particularly pleased by the Christmas performance.

Capital projects in the year included the essential replacement of water pipes on the second floor of the Manor, which dominated the Stewards' lives for several months. We also embarked on the repainting and regilding of the Aviary.

In terms of staffing, as activity returned to normal it proved difficult to recruit and retain the increasing number of seasonal staff needed. There was also a drop in applications for permanent posts in a way we hadn't seen before. It appeared to be a national trend.

#### *Exhibitions & Displays*

At the Manor and Eythrope we celebrated the Centenary of Alice de Rothschild, who died in 1922, exploring her life and re-evaluating her legacy, through a series of linked exhibitions. In the House, we looked at Alice as a collector in the Exhibition Room and at her life and management of her estates in the Family Room, while in the White Drawing Room we recreated a lost interior – her Red Sitting Room. In the Coach House, Alice's gardens took center stage, at Eythrope, Waddesdon and Grasse. The exhibitions were linked to tours of Eythrope Walled Garden.

We were also delighted to work again, a decade on, with Edmund de Waal on the exhibition *We live here, forever taking leave*. This installation of 8 pieces ran from June in the Drawings Room and was linked to the opening of the new National Library of Israel in 2023.

In the summer, *Views of Jerusalem*, a display of four paintings on loan from Lord Rothschild was created in the James and Dorothy de Rothschild Room, accompanied by a leaflet and an online exhibition. We also presented a display, *Gainsborough's Pink Boy Conserved*, in the Red Anteroom, focussing on the cleaning and conservation of the painting, showing how some colours had changed over time and uncovering the original brilliance of others with infra-red reflectography to reveal dramatic changes made to the composition. It was accompanied by a group of other portraits of boys in Van Dyck dress from the Collection.

**THE ROTHSCHILD FOUNDATION  
REPORT OF THE TRUSTEES (CONTINUED)  
FOR THE YEAR ENDED 28 FEBRUARY 2023**

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We also continued to build on our digital offer for both House and Gardens.

*Education*

Education and Learning had an extremely successful year, with record numbers of school visitors, thanks in part to the Rothschild Foundation Schools Access Fund. We welcomed over 16,000 school visitors in the six months to the end of October 2022 alone. Some of the most popular workshops were 'Don't Get Lost!', a geography- focussed orienteering session, and 'Life during WW2: Our Evacuee Story', looking at the Second World War. Established workshops such as 'Fun with Fairytales' and 'Garden Explorers' were also popular. We ran a Living History Week focussed on gardens in June for 180 pupils with demonstrations on war time rationing, digging for victory, perfume making, natural dyeing and wild art with an additional day specifically for home-educating families. We were also part of 'Together we Build', a National Heritage Lottery Fund project with a number of Bucks cultural institutions, celebrating the 2012 London Paralympics.

In October, the Learning team and Gardens department brought 716 school children to Waddesdon to plant 75,000 bulbs in Daffodil Valley, as well as tulips and daffodils in pots, ready for a Spring display in the Stables.

The year's biggest project was 'Winter Woodland', a Christmas display along Miss Alice's Drive. Approximately 10,000 children from 84 schools took part. The project focussed on the book *The Tree That's Meant to Be* by Yuval Zommer, with outreach sessions to explore the book and ask what makes trees unique. Answers were then written on specially made aluminium trees for display. 18 schools entered the photographic lightbox display competition and in collaboration with the artist Michelle Dufaur, five giant willow lanterns were created by local secondary schools, each portraying a mammal, bird or insect dependent on the oak tree. In a related project, the South Bucks Jewish Community (SBJC) also created artwork for a largescale willow hanukiah which joined the display over the festive period.

*Marketing and PR*

This year saw a return to more positive coverage and activity as a more normal programme resumed. Following the departure of Head of Department Jo Fells in May, the small team did extremely well with expert support on PR from Tracy Jones of Brera. Digital marketing and social media also widened with an increase to over 109k e-newsletter subscribers, an audience reach on Facebook of 2.9m, and a 22% increase in Instagram followers to 39k. There were 2.2m website page views, with 47k views of exhibition web pages.

There were also 1,000 media articles, across print, digital and broadcast.

*Charity of the Year*

Staff and volunteers voted for a Charity of the Year for 2022, and Vana Trust Organic Farm was chosen, receiving a grant of £20,000 from the Rothschild Foundation to support their work providing activities, work experience and support for people with learning disabilities, autism and mental health issues from aged 14 upwards.

**THE ROTHSCHILD FOUNDATION  
REPORT OF THE TRUSTEES (CONTINUED)  
FOR THE YEAR ENDED 28 FEBRUARY 2023**

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Three staff and volunteer events were held in support of the charity: a walk of the Estate in June, a picnic at Eythrope in August, attended by over 180 staff and volunteers, and a quiz night in the Village Hall in October, enjoyed by more than 150. All these events were attended by representatives from Vana Trust.

*Interns and Vocational Training*

We were delighted to welcome a smaller cohort of our “Future Talent” interns in April 2022, working closely with five departments for six months. From 2023 this programme will be replaced with the Waddesdon Pathway, which was developed as a blueprint following a period of intensive consultation and creation in partnership with Cultural Associates Oxford thanks to grant funding from the Rothschild Foundation in summer 2022. This will create an inclusive training programme for the development of a career in the management of museums, historic houses and other heritage attractions, and as well as skills, knowledge and confidence to succeed in other career paths.

Working closely with department heads and the Head of Apprentices at the National Trust, we also created, for the first time, National Trust apprenticeship positions in Visitor Services and Catering.

We were also able to gradually re-start some of our staff and volunteer programmes including the Future Engage Deliver management development programme.

*Rothschild Waddesdon Limited and Waddesdon Enterprises Ltd*

Rothschild Waddesdon Limited (RWL) and Waddesdon Enterprises Ltd (WEL) settled into their new operational modes as introduced in 2021, with RWL running Catering, Retail and Public Events and filming, and WEL responsible for the Five Arrows Hotel and the private events business, greatly boosted by the reopening of the refurbished Dairy with its extended event space into the South Hall. The on-line wine shop also transferred to the wine company, Waddesdon Wines Ltd, although RWL continued to run the on-site wine shop and to organise wine tastings and other events, including dinners in the Manor Restaurant and Wine Cellars.

The Public Events programme included the trader markets at the Chilli Fest weekend, for which a grounds event charge was introduced in addition to regular Grounds admission arrangements, so that further investment could be put into this popular event. The Christmas Fair ran from mid-November to just before Christmas. Commercial filming included for Netflix’s successful *Bridgerton* series, which used the Aviary, South Front and land around Windmill Hill.

Despite the ongoing challenges of the year, including hospitality staffing recruitment issues, continuing Covid impact on staff teams, including from the new Omicron virus, RWL ended the year making a profit. After two years establishing itself as a start-up operation, WEL also made a profit during the year.

*Acquisitions and Loans*

Progress on the installation of the **Wedding Cake** by Joana Vasconcelos continued with detailed planning and manufacturing of the tiles and steel framework in Portugal. Installation had been due to



THE ROTHSCHILD FOUNDATION  
REPORT OF THE TRUSTEES (CONTINUED)  
FOR THE YEAR ENDED 28 FEBRUARY 2023

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start in June but was delayed until December, thanks to various issues including supply chain challenges. It will be completed by June 2023. This is the most significant acquisition of contemporary art made by the RF to date.

**Lafite**, the giant candlestick sculptures also by Vasconcelos, were moved from the North Front of the Manor, as their temporary planning permission expired, to the South Range of the Dairy.

The Rothschild Foundation also made two significant acquisitions of large-scale works by **John Piper** and **Edward Bawden**. Part of Piper's huge 42-panel mural, *An Englishman's Home* (1951) made for the Festival of Britain on the South Bank and Edward Bawden's *An English Pub* (1949-51), made for the 1<sup>st</sup> Class saloon of the liner Oransay went on display in the Stables Restaurant, joined by an existing panel, also by Bawden, *English Country Delights*, painted for Oransay's sister-ship, the *Orcades*.

### Grants

In addition to the operational role at Waddesdon, the Foundation manages a more general programme of grants across our interests in the Arts and Humanities, Environment and Social Welfare. This includes a focus on Buckinghamshire which uses the lens of 'place' to explore specific priorities within our areas of interest as well as small grant funding for a wide range of local not-for-profit organisations.

A particular focus for the Foundation's grants resource over the year has been the development of a food systems funding strategy. With a vision of creating a food system fit for the future, the Foundation is exploring how its resource can best contribute to delivering fairer and healthier food system outcomes, both for people and the planet. Inequalities in the food system highlighted by the pandemic have been further exacerbated by the war in Ukraine and cost of living crisis and, like many others, the Foundation is challenged with balancing high demand for emergency food relief with the need to support solutions that will contribute to positive long-term change.

In Buckinghamshire, strategic grants made throughout the year predominantly focused on providing access to nutritional fresh food through community growing and redistribution of surplus. Whilst recognising this isn't a long-term solution, during a cost-of-living crisis the Foundation is supporting emergency food provision that also delivers the benefits of healthier food and reduction in food waste. Locally, multi-year grants to **Restore Hope** and **Wycombe Food Hub** supported capacity to enable a stronger community food sector better able to withstand future crises. A multi-year grant to **One Can Trust** focused on expanding the wrap-around support provided to users of the service with the aim of moving people out of food insecurity. A key part of the Foundation's local food systems strategy over the year was building the relationship with **Buckinghamshire Food Partnership** and **Buckinghamshire Council**, acknowledging that food systems change will require the commitment of numerous local stakeholders.

The year also saw the Foundation expand its support for food systems activity beyond Buckinghamshire. Again, during the cost-of-living crisis significant funding was allocated towards alleviating food insecurity. This included grants to **FareShare's** 'Surplus with Purpose' programme and The Food Foundation's work aimed at bringing about changes at policy level, including ongoing evidence towards the need to expand eligibility of Free School Meals. The Foundation renewed its

support to **Bite Back 2030's** Food Systems Accelerator programme aimed at making changes to corporate sector business models in order to deliver healthier outcomes for child health.

As part of the Foundation's commitment to supporting the transition to localised food systems, awards were made to the **Food, Farming and Countryside Commission (FFCC)** and the **Landworker's Alliance**. The former saw the Foundation enter into a funder collaboration with **Big Local Trust**, with FFCC providing the support to explore how funders can best enable communities to move beyond emergency food relief to a more resilient and empowering community food model. The grant for the Landworker's Alliance sees it leading a partnership of food and farming NGOs to create a vision and action plan for local food system transition across the UK. This builds on a grant earlier in the year to **Sustain** aimed at growing the market share for local food retail.

Within Arts and Humanities, the Foundation focused resource on the local cultural sector, awarding grants to Buckinghamshire based arts and heritage organisations to ensure they are able to continue to offer creative engagement for local communities. Grants for **Theatre Shed** and **Queen's Park Arts Centre** enabled access to a range of creative activities that boost the wellbeing of participants. Further afield, the theme of accessing high quality arts education was delivered through scholarship funding for the **Royal College of Art** and digital development for the **Royal Drawing School**. The benefits of digital and new technologies for the cultural sector was a theme explored throughout the year with an award to continue **Somerset House's** Digital Creator in Residence programme. Following the success of the Rothschild Foundation's Digital Fellowships with the **Royal Shakespeare Company** in 2021, further funding was awarded to scope how this programme could be expanded to support the professional development of a greater number of creatives.

The year was particularly significant for the Foundation's support for young people. A capital grant to **Waddesdon Church of England School** will enable the realisation of a new sixth form centre. In tandem, investment in additional capacity for the Learning Team at **Waddesdon Manor** began to deepen the relationship with the school, developing a model of engagement for secondary aged pupils that utilises the cultural and environmental assets of Waddesdon Manor and Estate. Developing the unique relationship of the Foundation with Waddesdon Manor to open up opportunities was also the inspiration behind the blueprint for a new accredited training programme, particularly aimed at local young people. The blueprint for the programme was developed with **Cultural Associates Oxford** with funding from the Foundation to deliver a pilot in the following financial year. Skills and employment support for young people was also the focus of grants to local organisations such as Buckinghamshire Disability Service. Alongside, the relationship with the Centre for Education and Youth was continued with support for developing its Young Expert Citizens programme in Bucks. This gives young people training in research and policymaking in order to input into local decision-making that impacts their lives. Learning from both grants, and from across the wider youth activity supported by the Foundation, is seen as beneficial in informing the young person's offer being developed at Waddesdon Manor.

A significant focus for the Foundation's Social Welfare funding was addressing the impact of the cost-of-living crisis on local communities as well as supporting the resettlement of Ukrainian refugees recently arrived in Buckinghamshire and across the wider UK. This included contributions towards

**THE ROTHSCHILD FOUNDATION**  
**REPORT OF THE TRUSTEES (CONTINUED)**  
**FOR THE YEAR ENDED 28 FEBRUARY 2023**

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crisis funds being administered by Heart of Bucks Community Foundation, translation workshops with the Stephen Spender Trust and support for Justice Collaboration aimed at increasing immigration advice for refugees.

In recognition of the significant impact of the cost of living on grantees supported by the Foundation, a number of uplifts to grants were made for local charities operating on the frontline of providing welfare support.

The Foundation's **Community Fund** continued to support Buckinghamshire-based charities, social enterprises and community organisations who deliver important work outside of the Foundation's strategic objectives. The focus is on organisations addressing financial hardship, homelessness, social welfare and physical and mental disability within Buckinghamshire. Flexibility and swift decision making for applicants are key characteristics of the Fund. The Fund supported 28 organisations over the year, including: **Women's Cultural Arena CIC, Healthwatch Bucks, South Bucks Counselling and Work Aid.**

*Illuminated River*

The RF continued to support the ongoing maintenance and legacy of the Illuminated River project through its support of the **Illuminated River Foundation**. This will continue until the planned handover of the installation to bridge owners in 2029, the ten-year anniversary of when the first set of bridges were illuminated. Funding was also granted to a number of events which utilise the asset of the Illuminated River to highlight significant moments throughout the year. This included a specially commissioned light display to celebrate the Platinum Jubilee in June. In September the RF contributed to *Reflections*, the spectacular sight of 150 illuminated vessels sailing their way through the Thames at night to mark the passing of Queen Elizabeth II. Hundreds of people watched from the bridges as the boats sailed peacefully underneath the Illuminated River bridges.

Size of Grant	2023	2022
£100k+	23	21
£50k-99k	11	22
£10k-50k	59	94
<£10k	70	88
<b><u>Total</u></b>	<b><u>163</u></b>	<b><u>225</u></b>

**Financial Review**

Over the year, the Foundation's total funds decreased to £796.9 million (2022: £864.6 million), a decrease in funds of £67.7 million (2022: increase of £100.4 million). The total market value of the Foundation's investment portfolio at 28 February 2023 was £690.6 million (2022: £768.5million). The investment portfolio lost 7.59% of its value (2022: returned 16.18%) over the financial year. Investment Income was £13.4 million for the year (2022: £11.1 million). Total Income for the year was £41.4 million (2022: £44.3 million) which also includes transfers of assets and donations of £0.3 million (2022: £7.6 million). A full breakdown of all donations and legacies is set out in Note 3. Total

**THE ROTHSCHILD FOUNDATION  
REPORT OF THE TRUSTEES (CONTINUED)  
FOR THE YEAR ENDED 28 FEBRUARY 2023**

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Expenditure, including Foundation grant making and other activities, Waddesdon Manor (including trading subsidiaries) and management of investments and properties, was £42.3 million (2022: £37.1 million). The Trustees take their responsibilities under the Charities (Protection and Social Investment) Act 2016 seriously and have considered the implications on their fundraising activities. The Foundation is one of three philanthropic trusts supported by Lord Rothschild and his family. It does not carry out any fundraising activity in order to raise funds from the general public. The Foundation does not work directly with commercial sponsors or engage professional fundraisers. The Trustees are not aware of any complaints made in respect of fundraising during the year.

**Investment Policy**

The investment policy is to seek to generate total returns, whilst maintaining the real value of the portfolio and not subjecting it to undue risk through strategic and geographic diversification. The Trustees review investment performance at their bi-annual meetings, and the investment policy at least annually. The Trustees confirm that while the investment objective of making total returns without reducing the real value of the portfolio was not met in 2023, due to the incredibly challenging trading conditions, relevant benchmarks were outperformed and together with the investment manager, trustees are currently reviewing ethical, social and environmental investment considerations and this aspect of the investment policy will be updated during the year.

**Reserves Policy**

As at 28 February 2023, the Foundation and Group held total reserves of £797 million (2022: £865 million). Of this, the unrestricted capital fund of £782 million (2022: £853 million) is in the form of an expendable endowment and represents the market value of its investments and other assets. The restricted capital fund reserve totalled £7.0 million (2022: £7.0 million) as at 28 February 2023. Given the value of the expendable endowment fund, the Trustees are of the view that it is not necessary for the Foundation to hold general unrestricted reserves or free reserves. Unrestricted income raised in the year is used to support the cost of the charitable activities. Any potential shortfall in funds raised is therefore met by the expendable endowment fund, via a reserve transfer. Therefore, the Trustees are satisfied with the level of free reserves and the overall reserves position as at the year end.

**Risk Management**

The Trustees are responsible for establishing and monitoring internal control systems within the Foundation. The major risks which may impact the activities of the Foundation have been reviewed during the year and the Trustees are satisfied that the system of internal controls currently in place is adequate, whilst recognising that they are designed to manage rather than eliminate risk. Internal controls are reviewed on an ongoing basis as part of the day-to-day risk management process within the Foundation.

The two key risk areas within the Foundation lie with its investments and as a result of its agreement with the National Trust for the management of Waddesdon. The Trustees have established an investment policy to manage their investment risk and investment management reports are reviewed regularly by the Trustees. In addition, quarterly risk management reports are prepared for Waddesdon which are also reviewed by the Trustees.

**THE ROTHSCHILD FOUNDATION  
REPORT OF THE TRUSTEES (CONTINUED)  
FOR THE YEAR ENDED 28 FEBRUARY 2023**

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**Key Management Personnel Remuneration**

The Trustees consider the Board of Trustees, the Chief Executives of the Foundation and of the subsidiary trading companies and members of the Senior Management Team at Waddesdon as comprising the key management personnel of the charity responsible for directing and controlling the day-to-day operations. All Trustees give of their time on an unremunerated basis. The remuneration of members of the Senior Management team is considered annually by the Audit, Risk and Investment Committee.

**Employees**

The Charity's employment policies respect the individual and offer career opportunities regardless of age, gender, religion or race. The Charity recognises its obligations towards disabled persons and gives full and fair consideration to applications for employment made by such persons.

The Charity recognises the need for full consultation with employees at all levels and by various means of employee engagement, all employees are kept abreast of major events and decisions affecting the Charity.

**Business Relationships**

The Charity identifies its primary stakeholders as grantees, visitors and customers, staff, volunteers and regulators. During the year the Charity has directly engaged with all primary stakeholders through a variety of methods. Noted below the Charity has considered the actions of the Charity with regard to the identified primary stakeholders during the year.

**Companies Act 2016 Section 172 Statement**

The Trustees, both individually and together, consider that they have acted in the way they consider would be most likely to promote the success of the Charity for its beneficiaries and for the future (having regard to the stakeholders and matters set out in s172 (1) (a-f) of the Companies act 2006) in the decisions taken during the year. In particular:

*Long term strategy*

To ensure the Trustees take account of the likely consequences of decision in the long term, the Trustees have a long-term strategy for the future of the Charity. The Trustees periodically review this strategy in conjunction with senior management and review progress against the stated goals. The Trustees also review detailed management information and key performance indicators to ensure the Charity continues to meet its aims.

*Employees*

Our employees and volunteers are fundamental to the operation of the Charity. The Charity has a range of initiatives and activities aimed at enhancing the engagement of our employees and volunteers.

*Suppliers and customers*

**THE ROTHSCHILD FOUNDATION  
REPORT OF THE TRUSTEES (CONTINUED)  
FOR THE YEAR ENDED 28 FEBRUARY 2023**

Both our suppliers and customers are crucial to the delivery of our charitable aims and the operation of our trading.

The Charity's terms and conditions are provided to its suppliers when commencing any supply of goods and services and clearly set out expectations for the business relationship. New suppliers must undergo GDPR checks as part of the approval process to ensure appropriate stewardship of personal and confidential data. Customer data is stored securely complying with GDPR requirements and reviewing periodically for cleansing and removal.

*Environment*

The Charity aims to minimise its impact on the environment. The Charity is committed to compliance with all relevant environmental legislation and our grant giving programme regularly supports environmental causes. The Charity reviews its sustainability programme with regard to the minimisation of waste.

**UK Greenhouse gas emissions and energy use**

	<b>2023</b>	<b>2022</b>
Energy consumption used to calculate emissions (kwhs)		
Energy consumption breakdown kwh		
Gas	1,521,097	1,420,761
Electricity	1,475,570	1,402,595
Scope 1 Emissions in Kg CO2		
Gas Consumption	278,088	259,744
Electricity Usage	310,017	294,771
Owned Transport	74,150	73,567
<b>Total Energy/ KWh</b>	<b>2,996,667</b>	<b>2,823,356</b>
<b>Total Emissions CO2</b>	<b>662,255</b>	<b>628,082</b>

The figures show that our emissions have increased year on year, but this is because we have increased our activity during the year as we have gone back to normal trading post COVID, including opening the house during the Christmas period. It is this more normal level of activity that we will use to measure the future success of actions taken to reduce our footprint.

A report was commissioned as promised in December; has arrived; and highlights a range of areas for work, from suppliers via visitors, to our own assets and practices. The Executive team is deriving a costed programme of proposed initiatives from it, which it will share with the Trustees as soon as possible.

**Environmental, Social and Governance Policy**

The Foundation's approach to investment has always been long term, designed to grow our capital with cautious but well researched and resourced investment advice. As we look to the future the Trustees believe that our core values that guide us in our charitable objectives should also be the framework of our ESG policy when considering our investment strategy.

We have identified the following core ESG principles that will guide our investment decisions in the future.

- We believe in the Net Zero target set out in the Paris Climate Agreement. We believe all companies have a role to play in reducing both their relative and absolute emission footprints.
- We expect human capital policies within corporates to be considerate and the company's role within society to be both inclusive and beneficial.
- We believe in good governance. The importance of corporates to create healthy eco systems where all stakeholders are included.

We also recognise that ESG policy globally remains subjective, spanning different cultures and religions, all of whom have different approaches based on their belief system or local customs. With this backdrop, we understand that some flexibility is sensible and as such we would expect our investment teams to evolve strategies as science and data becomes established, as societies and priorities develop, and as new technologies unleash new possibilities.

**Our Commitment:**

We expect ESG to be incorporated into investment decisions. As long-term investors we view ESG risk as financial risk and should form part of any materiality analysis when it comes to investment decisions. We expect both quantitative and qualitative accountability on ESG issues and regular, and consistent reporting on these matters.

**Statement of Trustees' responsibilities**

The Trustees (who are directors of the Rothschild Foundation for the purposes of law and are listed on Page 1) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and Group and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;

**THE ROTHSCHILD FOUNDATION  
REPORT OF THE TRUSTEES (CONTINUED)  
FOR THE YEAR ENDED 28 FEBRUARY 2023**

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- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. In so far as the Trustees are aware:

- there is no relevant audit information of which the charitable Group auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The Report of the Trustees, which includes the Strategic Report, was approved by the Board on

3 July 2023

and signed on their behalf by:



**Lord Rothschild**



**THE ROTHSCHILD FOUNDATION**  
**INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES**  
**FOR THE YEAR ENDED 28 FEBRUARY 2023**

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**Opinion**

We have audited the financial statements of The Rothschild Foundation (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 28 February 2023 which comprise the Consolidated Statement of Financial Activities, the Group and Foundation Balance Sheets, the Consolidated Cash Flow Statement and the notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the affairs of the group and the parent charitable company as at 28 February 2023 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group or the parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

**THE ROTHSCHILD FOUNDATION**  
**INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES**  
**FOR THE YEAR ENDED 28 FEBRUARY 2023**

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**Other information**

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact.

We have nothing to report in this regard.

**Other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees which includes the Directors' Report and the Strategic Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees which includes the Directors' Report and the Strategic Report has been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the group and the parent charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees and Strategic Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 require us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

**THE ROTHSCHILD FOUNDATION**  
**INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES**  
**FOR THE YEAR ENDED 28 FEBRUARY 2023**

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**Responsibilities of trustees**

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the parent charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditors under the Companies Act 2006 and report in accordance with regulations made under that Act.

Our objectives are to obtain reasonable assurance about whether the group and parent financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud are detailed below.

**Identifying and assessing risks related to irregularities:**

We assessed the susceptibility of the group and parent charitable company's financial statements to material misstatement and how fraud might occur, including through discussions with the trustees, discussions within our audit team planning meeting, updating our record of internal controls and ensuring these controls operated as intended. We evaluated possible incentives and opportunities for fraudulent manipulation of the financial statements. We identified laws and regulations that are of significance in the context of the group and parent charitable company by discussions with trustees and updating our understanding of the sectors in which the group and parent charitable company operate.

Laws and regulations of direct significance in the context of the group and parent charitable company include The Companies Act 2006 and guidance issued by the Charity Commission for England and Wales.

**THE ROTHSCHILD FOUNDATION**  
**INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES**  
**FOR THE YEAR ENDED 28 FEBRUARY 2023**

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Audit response to risks identified:

We considered the extent of compliance with these laws and regulations as part of our audit procedures on the related financial statement items including a review of financial statement disclosures. We reviewed the parent charitable company's records of breaches of laws and regulations, minutes of meetings and correspondence with relevant authorities to identify potential material misstatements arising. We discussed the parent charitable company's policies and procedures for compliance with laws and regulations with members of management responsible for compliance.

During the planning meeting with the audit team, the engagement partner drew attention to the key areas which might involve non-compliance with laws and regulations or fraud. We enquired of management whether they were aware of any instances of non-compliance with laws and regulations or knowledge of any actual, suspected or alleged fraud. We addressed the risk of fraud through management override of controls by testing the appropriateness of journal entries and identifying any significant transactions that were unusual or outside the normal course of business. We assessed whether judgements made in making accounting estimates gave rise to a possible indication of management bias. At the completion stage of the audit, the engagement partner's review included ensuring that the team had approached their work with appropriate professional scepticism and thus the capacity to identify non-compliance with laws and regulations and fraud.

There are inherent limitations in the audit procedures described above and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

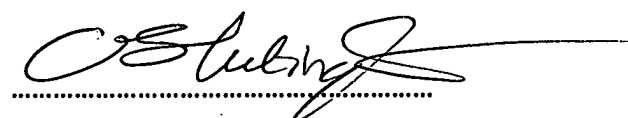
A further description of our responsibilities is available on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

**THE ROTHSCHILD FOUNDATION  
INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES  
FOR THE YEAR ENDED 28 FEBRUARY 2023**

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**Use of our report**

This report is made solely to the parent charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the parent charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the parent charitable company and the parent charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



**Cara Turtington (Senior Statutory Auditor)**

For and on behalf of Saffery Champness LLP  
Chartered Accountants  
Statutory Auditors

71 Queen Victoria Street  
London  
EC4V 4BE

25 July 2023

Saffery Champness LLP is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006

**THE ROTHSCHILD FOUNDATION**  
**BALANCE SHEETS AS AT 28 FEBRUARY 2023**

	Note	Income	Fund 2023	Capital Funds 2023	Total 2023	Total 2022
		£'000	£'000	£'000	£'000	£'000
Donations and legacies	3	192	63	255	7,645	
Income from investments	4	13,449	-	13,449	11,131	
Income from Waddesdon Manor	7	4,829	-	4,829	4,691	
Income from Foundation activities and donations		<b>18,470</b>	<b>63</b>	<b>18,533</b>	<b>23,467</b>	
Income of Trading subsidiaries	8	22,822	-	22,822	20,840	
Total Income		<b>41,292</b>	<b>63</b>	<b>41,355</b>	<b>44,307</b>	
Expenditure on raising funds	5	1,808	1,913	3,721	3,153	
Expenditure on foundation activities	6	10,391	-	10,391	8,856	
Expenditure on Waddesdon Manor	7	6,417	-	6,417	5,120	
		<b>18,616</b>	<b>1,913</b>	<b>20,529</b>	<b>17,129</b>	
Expenditure of trading subsidiaries	8	21,770	-	21,770	19,958	
Total Expenditure	9	<b>40,386</b>	<b>1,913</b>	<b>42,299</b>	<b>37,087</b>	
Taxation	30	95	-	95	155	
Net Income/(expenditure) before gains and losses		<b>811</b>	<b>(1,850)</b>	<b>(1,039)</b>	<b>7,065</b>	
Net Gains on Investments		-	(66,632)	(66,632)	93,317	
Net Income/(expenditure)	22	<b>811</b>	<b>(68,482)</b>	<b>(67,671)</b>	<b>100,382</b>	
Transfer between funds	22	-	-	-	-	
Net movement in funds	22	<b>811</b>	<b>(68,482)</b>	<b>(67,671)</b>	<b>100,382</b>	
Reconciliation of Funds						
Balances brought forward 1 March 2022		1,079	863,484	864,563	764,181	
Balances brought forward 28 February 2023	21/22	<b>1,890</b>	<b>795,002</b>	<b>796,892</b>	<b>864,563</b>	

All amounts relate to continuing activities.

There were no gains or losses other than the net movement on funds stated above.

The notes on pages 24 to 60 form part of these financial statements.

**THE ROTHSCHILD FOUNDATION**  
**BALANCE SHEETS AS AT 28 FEBRUARY 2023**

	Note	Group		Foundation	
		2023	2022	2023	2022
		£'000	£'000	£'000	£'000
<b>Fixed assets</b>					
Investments	12	690,610	768,489	690,610	768,489
Investment properties	13	41,098	37,832	41,098	37,832
Investment in subsidiary undertaking	14	-	-	8,238	8,238
Heritage assets	15	35,204	34,901	35,204	34,901
Tangible fixed assets	16	14,104	13,824	13,455	13,095
Goodwill on Consolidation		-	-	-	-
		<b>781,016</b>	<b>855,046</b>	<b>788,605</b>	<b>862,555</b>
<b>Current assets</b>					
Stock and work in progress	17	10,112	13,245	132	42
Debtors	18	12,160	11,129	11,493	9,907
Cash at bank and in hand		20,626	14,065	15,290	9,797
		<b>42,898</b>	<b>38,439</b>	<b>26,915</b>	<b>19,746</b>
<b>Current liabilities</b>					
Creditors: amounts falling due within one year	19	(21,383)	(18,053)	(15,298)	(8,906)
<b>Net Current Assets</b>		<b>21,515</b>	<b>20,386</b>	<b>11,617</b>	<b>10,840</b>
<b>Total assets less current liabilities</b>		<b>802,531</b>	<b>875,432</b>	<b>800,222</b>	<b>873,395</b>
Creditors: amounts falling due after more than one year	20	(5,067)	(10,527)	(4,103)	(9,204)
<b>Net assets</b>		<b>797,464</b>	<b>864,905</b>	<b>796,119</b>	<b>864,191</b>
<b>Funds</b>					
Unrestricted capital fund		539,734	539,211	540,851	541,339
Restricted capital fund		6,976	6,976	6,976	6,976
Unrestricted Income Fund		1,890	1,079	-	(1,421)
Unrestricted revaluation reserve		244,244	313,537	244,244	313,537
Restricted revaluation reserve		4,048	3,760	4,048	3,760
<b>Funds attributable to the charity</b>		<b>796,892</b>	<b>864,563</b>	<b>796,119</b>	<b>864,191</b>
Non-controlling interest		572	342	-	-
<b>Total funds</b>	<b>21/22</b>	<b>797,464</b>	<b>864,905</b>	<b>796,119</b>	<b>864,191</b>

The total income of the Foundation as an individual entity for the year was £19.1m (2022:£23.6m) and it's net expenditure was £68.1m (2022: Net income £99.8m). A statement of financial Activities for the foundation as an individual entity is not included, using the exemption given in section 408 of companies Act 2006.

*Rothschild*

Lord Rothschild, Trustee of The Rothschild Foundation – Company Number: 07350078

Date

3 July 2023

The notes on pages 24 to 60 form part of these financial statements.

**THE ROTHSCHILD FOUNDATION**

**CONSOLIDATED CASHFLOW STATEMENT FOR THE YEAR ENDING 28 FEBRUARY 2023**

		2023	2023	2022	2022
	Note	£'000	£'000	£'000	£'000
<b>Net cash (outflow) from operating activities (Note 25)</b>	25		(13,196)		(8,930)
<b>Cash flows from investing activities:</b>					
Dividends, interest and rents from investments		13,323		11,926	
Proceeds from sale of investments		12,370		64,890	
Purchase of fixed assets		(683)		(397)	
Purchase of investment property		(3,266)		(221)	
Purchase of heritage assets		(303)		(21)	
Purchase of investments		(6,559)		(45,681)	
<b>Net Cash provided by Investing activities</b>			14,882		30,496
<b>Financing activities</b>					
Loans advanced		4		(100)	
Repayment of Bank Loans		(565)		-	
<b>Net Cash (outflow) from Financing activities</b>			(561)		(100)
<b>Change in cash and cash equivalents in the reporting period</b>			<b>1,125</b>		<b>21,466</b>
<b>Cash and cash equivalents at the beginning of the reporting period</b>			<b>45,785</b>		<b>30,213</b>
<b>Change in cash and cash equivalents due to exchange rate movements</b>			<b>2,649</b>		<b>(5,894)</b>
<b>Cash and cash equivalents at the end of the reporting period</b>			<b>49,559</b>		<b>45,785</b>

The notes on pages 24 to 60 form part of these financial statements.



THE ROTHSCHILD FOUNDATION

CONSOLIDATED CASHFLOW STATEMENT (CONTINUED) FOR THE YEAR ENDING 28 FEBRUARY 2022

Analysis of cash and cash equivalents

	Net balances as at 1 March 2022	Cash increase/(de crease) in the period	Net balance as at 28 February 2023
	£'000	£'000	£'000
Cash at bank and in hand	14,065	6,561	20,626
Investment cash	31,720	(2,787)	28,933
<b>Total cash and cash equivalents</b>	<b>45,785</b>	<b>3,774</b>	<b>49,559</b>

Analysis of changes in net debt	At 1 March 2022	Cash flows	Transfer	Fair value movements	Foreign Exchange movements	Other non-cash changes	At 28 February 2023
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Cash	14,065	6,561	-	-	-	-	20,626
Cash Equivalents	31,720	(5,436)	-	-	2,649	-	28,933
	45,785	1,125	-	-	2,649	-	49,559
Loans receivable falling due within one year	120	(4)	-	-	-	-	116
Loans receivable falling due after more than one year	-	-	-	-	-	-	-
Loans payable falling due within one year	-	-	(4,800)	-	-	-	(4,800)
Loans payable falling due after more than one year	(7,865)	565	4,800	-	-	-	(2,500)
	<b>38,040</b>	<b>1,686</b>	<b>-</b>	<b>-</b>	<b>2,649</b>	<b>-</b>	<b>42,375</b>

The notes on pages 24 to 60 form part of these financial statements.

**1. Company Information**

The Rothschild Foundation is a registered charity (number 1138145) and a company (number 07350078) limited by guarantee of its members. In the event of a winding up, each member guarantees to pay an amount not exceeding £1. At 28 February 2023, the total of such guarantees was £8.

**2. Accounting policies**

**a) Basis of financial statements**

The financial statements have been prepared in accordance with the Second Edition of the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Companies Act 2006 and UK Generally Accepted Accounting Practice. The financial statements of the charity's subsidiaries, Rothschild Waddesdon Limited, Waddesdon Wine Limited, Waddesdon Enterprises Limited, Golden Mede Management Company Limited and Golden Mede Development Company Limited are consolidated on a line by line basis in these financial statements.

The Foundation meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

These financial statements are prepared in sterling, which is the functional currency of the Charity. Monetary amounts in these financial statements are rounded to the nearest thousand (£'000).

**b) Income**

Donations are recognised in the year in which the Foundation has entitlement to and probability of receipt and the amount can be reliably measured. Income is only deferred when the Foundation has to fulfil conditions before becoming entitled to it or where the donor has specified that the income is to be expended in a future year. Gift aid is added to the value of the donation to which it relates.

Investment and rental income is accounted for on a receivable basis.

Within Rothschild Waddesdon Limited and Waddesdon Wine Limited income relates to amounts receivable for goods and services net of VAT and trade discounts and is accounted for on a receivable basis.

The Golden Mede Development Company Limited will recognise income from property sales as and when contracts are signed and the sale is confirmed.

**c) Expenditure**

Expenditure is included on an accruals basis.

Expenditure on raising funds comprises those expenses directly attributable to managing the investment portfolio and investment income.

Expenditure on Foundation activities comprises Grant making as well as the expenditure on the collection and central management and administration of the Foundation. Grants payable are charged in the year where the offer is conveyed to the recipient except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions are no longer seen to be within the control of the Trustees. Grants offered subject to conditions which have not been met at the year-end are noted as a commitment, but not accrued expenditure.

Expenditure on Waddesdon Manor comprises all those expenses directly attributable to managing and running the operation and upkeep of the Manor.

Expenditure of trading subsidiaries comprises all expenditure of the subsidiary that is not cancelled on consolidation.

**d) Support and Governance expenditure**

Support cost and Governance costs are allocated to the Foundation activities as incurred. Governance expenses comprise of all costs involving the public accountability of the charity and expenses related to statutory requirements. These expenses include fees for statutory audit and legal fees where relevant.

**e) Investments and investment properties**

Investments, listed and quoted, are included at market value. For unlisted collective investment funds, the basis of the valuation is the net asset value of the underlying securities. The valuation is provided by a third party fund administrator. Private equity funds are included at the most recent valuation received from their respective managers (adjusted for any cash distributed or called since the last statement). Where the manager has yet to provide a valuation or the Foundation is unable to obtain a reliable net asset value (as with direct private equity investments), the investment will be held at cost less any known impairment or at a value advised by the investment manager.

Investment properties are included in the financial statements based on open market value. There is a five year programme of revaluation for all investment properties undertaken by an independent chartered surveyor. Any revaluation gains and losses are recognised in the Statement of Financial Activities in the year in which they arise against the capital fund.

Any investments with a maturity of 6 months or less are regarded as short-term and classified as current assets.

**f) Heritage assets**

Heritage assets comprise the collection of chattels more fully described in Note 15. Assets are acquired or received as donations in pursuit of the Foundation's objective to preserve, protect, maintain and improve Waddesdon, its grounds and contents, for the benefit of the public generally and to secure Waddesdon's position as a centre for excellence in the Arts, heritage and culture.

Heritage assets are capitalised immediately and held at cost as depreciation is not considered to be material. The Trustees perform an annual impairment review and depreciation is charged only if significant impairment is found to have occurred.

**g) Tangible fixed assets and depreciation**

Freehold land is not depreciated. Freehold buildings are reviewed annually by the Trustees and their remaining economic life and value reassessed. Depreciation will be charged over the remaining economic life of the asset. At the current time the Trustees are of the opinion that both the depreciation charge and accumulated depreciation are immaterial and therefore no charge is reflected in these accounts. The buildings are reviewed for impairment annually.

Leasehold property is depreciated over the life of the lease.

The other tangible fixed assets are stated at cost less depreciation. Depreciation is provided on these assets at annual rates calculated to write off the cost, less estimated residual value, of each asset over its expected useful life as follows:

Long leasehold improvements	over the remaining term of the lease
Short leasehold improvements	over the term of the lease
Furniture, fixtures and equipment	over three to ten years

Assets costing over £2,000 related to Waddesdon Manor are capitalised where the economic benefit of the asset will remain with the Foundation rather than the National Trust. Enhancements and additions to National Trust properties are excluded and are expensed in the year the expenditure is incurred.

**h) Goodwill**

Goodwill arising on the acquisition of trade and assets represents the excess of the fair value of the consideration over the fair value of the identifiable assets and liabilities acquired. It is initially recognised as an asset at cost and is subsequently measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is considered to have a finite useful life and is amortised on a systematic basis over its expected life, which is 5 years.

**i) Taxation**

The Foundation is a registered charity and is not liable to United Kingdom income tax or corporation tax on charitable activities.

**j) Foreign currencies**

Assets and liabilities denominated in foreign currencies are translated into sterling at the rate of exchange ruling at the date of the balance sheet. All differences are taken to the Statement of Financial Activities.

**k) Pensions**

The Foundation's employees take part in one of three pension schemes.

Foundation staff employed on grant-making and administration are eligible to join a defined contribution pension scheme run by Aviva Plc. Pension costs in relation to this scheme are included in the Statement of Financial Activities as they fall due.

Staff employed at Waddesdon Manor and its trading subsidiaries Rothschild Waddesdon Limited and Waddesdon Wine Limited are offered membership of the National Trust pension schemes.

Staff are offered membership of a defined contribution scheme run by the National Trust. Pension costs in relation to this scheme are included in the Statement of Financial Activities as they fall due.

**l) Stock**

Stocks are valued at lower of cost and net realisable value. Cost comprises land and associated acquisition costs, direct materials and subcontract work, other direct costs and those overheads (based on normal operating capacity) that have been incurred in bringing stock to its present location and condition, excluding borrowing costs.

Provisions are established to write down land where the estimated net sales proceeds less costs to complete exceed the current carrying value. Adjustments to the provisions will be required where selling prices or costs to complete change.

Net realisable value for land was assessed by estimating selling prices and cost (including sales and marketing expenses), taking into account current market conditions.

**m) Leasing**

Rentals payable under operating leases are charged on a straight line basis over the lease term.

**n) Deferred Income**

Income relating to wine sales in future periods is treated as deferred income and is included in creditors.

**o) Going concern**

The Management have undertaken an assessment of going concern and conclude that the going concern basis is appropriate because there are no material uncertainties related to events or conditions that may cast significant doubt about the ability of the company to continue as a going concern.

**p) Critical accounting judgements and key sources of estimation uncertainty**

In the application of the accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in future periods where necessary.

The Key areas for consideration are:

*Valuation of investment property*

Property valuations are based on regularly updated, independent valuations carried out in accordance with the RICS Valuation – Professional Standards 2014. The Trustees have made key assumptions in the determination of the fair value of the investment property in respect of there being no material change in its market value since its most recent independent valuation.

*Valuation of unlisted investments*

Investments such as collective investment funds and private equity, which have no readily identifiable market value, are included at the most recent valuations from their respective managers. Where the value of private equity investments and unquoted investments cannot be reliably assessed, these are included at cost and reviewed annually for impairment.

Professional advice is sought when assessing all accounting estimates.

**q) Financial instruments**

The Foundation only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method. The Foundation has selected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

**r) Termination payments**

Termination Benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

## 3. Donations and legacies

	Capital fund	Income fund	2023	Capital fund	Income fund	2022
	£'000	£'000	£'000	£'000	£'000	£'000
Donation of Shares & other Investments	-	-	-	5,000	-	5,000
Donation of Cash	-	-	-	2,022	-	2,022
Heritage Assets	-	-	-	52	-	52
Donation of Stock	63	-	63	-	-	-
Other income	-	192	192	500	71	571
	<b>63</b>	<b>192</b>	<b>255</b>	<b>7,574</b>	<b>71</b>	<b>7,645</b>

£63k (2022: £7,552k) of the above donations were received from trustees or entities to which they are related.

## 4. Income from Investments

	Foundation	Subsidiary	Group Adjustment	2023	Foundation	Subsidiary	Group Adjustment	2022
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Equity investment	10,950	-	-	10,950	9,761	-	-	9,761
Property investments	1,461	-	-	1,461	1,062	-	-	1,062
Interest received	1,260	7	(229)	1,038	423	-	(115)	308
	<b>13,671</b>	<b>7</b>	<b>(229)</b>	<b>13,449</b>	<b>11,246</b>	<b>-</b>	<b>(115)</b>	<b>11,131</b>

## 5. Expenditure on raising funds

	Direct Costs	Support Costs	2023	Direct Costs	Support Costs	2022
	£'000	£'000	£'000	£'000	£'000	£'000
Management of investments	1,913	443	2,356	1,680	379	2,059
Property management	676	689	1,365	921	173	1,094
	<b>2,589</b>	<b>1,132</b>	<b>3,721</b>	<b>2,601</b>	<b>552</b>	<b>3,153</b>

Direct Costs refer to investment management fees, repairs and maintenance to let properties, while Support Costs relate to general overheads and accountancy services.



**THE ROTHSCHILD FOUNDATION**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDING 28 FEBRUARY 2023 (CONTINUED)**

**6. Expenditure of Foundation activities and Waddesdon Manor**

	Grants Made	Direct	Support		Grants Made	Direct	Support	
	Costs	Costs		2023	Costs	Costs		2022
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Grant making</b>								
Arts & Humanities	1,906	-	-	1,906	2,237	-	-	2,237
Education & Social Welfare	2,796	-	-	2,796	3,582	-	-	3,582
Energy & Environment	3,631	-	-	3,631	1,216	-	-	1,216
<b>Costs of Grant Making</b>	-	-	421	421	-	-	313	313
<b>Grant of services to Illuminated River</b>	5	-	-	5	8	-	-	8
<b>Charitable Events</b>	-	70	-	70	-	38	-	38
	<b>8,338</b>	<b>70</b>	<b>421</b>	<b>8,829</b>	<b>7,043</b>	<b>38</b>	<b>313</b>	<b>7,394</b>
<b>Foundation management</b>	-	-	1,562	1,562	-	-	1,462	1,462
<b>Expenditure on Foundation activities as per SOFA</b>	<b>8,338</b>	<b>70</b>	<b>1,983</b>	<b>10,391</b>	<b>7,043</b>	<b>38</b>	<b>1,775</b>	<b>8,856</b>
<b>Expenditure on Waddesdon Manor (see note 7)</b>	-	4,554	1,863	6,417	-	3,228	1,892	5,120
	<b>8,338</b>	<b>4,624</b>	<b>3,846</b>	<b>16,808</b>	<b>7,043</b>	<b>3,266</b>	<b>3,667</b>	<b>13,976</b>

The funding of the Manor is represented in each year as follows:

	2023	2022
	£	£
Income	(4,829)	(4,691)
Expenditure	6,417	5,120
Taxation (Note 30)	4	(27)
<b>Total funding</b>	<b>1,592</b>	<b>402</b>

7. Waddesdon Manor income and expenditure

	Manor	Group	2023	Manor	Group	2022
	£'000	Adjustment £'000	£'000	£'000	Adjustment £'000	£'000
<b>Income</b>						
Admissions revenue	1,764	-	1,764	1,580	-	1,580
National Trust visitor revenue	1,927	-	1,927	2,001	-	2,001
National Trust contribution	300	-	300	250	-	250
Public events and Education	145	-	145	187	-	187
Other Visitor related income	388	-	388	282	-	282
<b>Revenue</b>	4,524	-	4,524	4,300	-	4,300
Other Income	414	(109)	305	391	-	391
<b>Total income</b>	4,938	(109)	4,829	4,691	-	4,691
<b>Expenditure</b>						
Staff costs	2,641	-	2,641	2,502	-	2,502
Other operational costs	3,241	(65)	3,176	2,146	(110)	2,036
Improvements to Manor and projects	529	-	529	509	-	509
Depreciation	71	-	71	73	-	73
<b>Expenditure</b>	6,482	(65)	6,417	5,230	(110)	5,120
Taxation (Note 30)	4	-	4	(27)	-	(27)
<b>Net expenditure before Foundation contribution</b>	(1,548)	(44)	(1,592)	(512)	110	(402)
<b>Contributions from Foundation reserves</b>	1,548	44	1,592	512	(110)	402

THE ROTHSCHILD FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDING 28 FEBRUARY 2023 (CONTINUED)

8. Income & Expenditure of Subsidiary Companies

	RWL	WWL	WEL	GMMC	GMDC	Group Adjustment	2023
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Income Statement</b>							
Turnover	2,762	12,318	2,010	10	5,713	-	22,813
Cost of sales	(1,060)	(9,860)	(312)	-	(4,938)	-	(16,170)
<b>Gross profit</b>	1,702	2,458	1,698	10	775	-	6,643
Administrative Expenses	(1,654)	(1,975)	(1,706)	(5)	(33)	-	(5,373)
Other Operating Income	-	-	9	-	-	-	9
<b>Operating profit</b>	48	483	1	5	742	-	1,279
Interest receivable (In Income from Investments SOFA Note 4)	2	-	5	-	-	-	7
Interest payable	-	(30)	-	-	(199)	229	-
<b>Profit on ordinary activities before taxation</b>	50	453	6	5	543	229	1,286
Tax on profit on ordinary activities	2	(90)	-	(1)	-	-	(89)
<b>Profit / (Loss) for the financial year</b>	52	363	6	4	543	229	1,197
<b>Profit / (Loss) for the financial year attributable to:</b>							
Owners of the parent	52	276	6	4	543	229	1,110
Non-controlling interest	-	87	-	-	-	-	87
<b>Profit for the financial year</b>	52	363	6	4	543	229	1,197
<b>Consolidated Comprehensive Income for the financial year</b>	52	363	6	4	543	229	1,197
<b>Expenditure of trading subsidiaries shown on the SOFA is made up as follows:</b>							
	RWL	WWL	WEL	GMMC	GMDC	Group Adj	2023
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Cost of Sales	1,060	9,860	312	-	4,938	-	16,170
Administrative Expenses	1,654	1,975	1,706	5	33	-	5,373
Interest payable and similar charges	-	30	-	-	199	(229)	-
Non-controlling interests	-	87	-	-	-	140	227
Gift aid	338	-	-	-	-	(338)	-
Provision for unrealised Profits	-	-	-	-	-	-	-
<b>Expenditure of trading subsidiary as per SOFA</b>	3,052	11,952	2,018	5	5,170	(427)	21,770
<b>Taxation</b>	2	(90)	-	(1)	-	-	(89)

See note 14 for details about the Companies.

**8. Income & Expenditure of Subsidiary Companies**  
**(Continued) - Prior Year**

	RWL	WWL	WEL	GMMC	GMDC	Group Adjustment	2022
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Income Statement</b>							
Turnover (Income from Trading subsidiary on SOFA)	2,880	13,986	1,326	6	2,865	(333)	20,730
Cost of sales	(1,095)	(11,287)	(251)	-	(2,790)	333	(15,090)
<b>Gross profit</b>	1,785	2,699	1,075	6	75	-	5,640
Administrative Expenses	(1,705)	(1,739)	(1,291)	(2)	(37)	-	(4,774)
Other Operating Income	110	-	-	-	-	-	110
<b>Operating profit</b>	190	960	(216)	4	38	-	976
Interest receivable (In Income from Investments SOFA Note 4)	-	-	-	-	-	-	-
Interest payable	-	(16)	-	-	(99)	115	-
<b>Profit on ordinary activities before taxation</b>	190	944	(216)	4	(61)	115	976
Tax on profit on ordinary activities	5	(181)	-	(1)	-	-	(177)
<b>Profit / (Loss) for the financial year</b>	195	763	(216)	3	(61)	115	799
<b>Profit / (Loss) for the financial year attributable to:</b>							
Owners of the parent	195	580	(216)	3	(61)	115	616
Non-controlling interest	-	183	-	-	-	-	183
<b>Profit for the financial year</b>	195	763	(216)	3	(61)	115	799
<b>Consolidated Comprehensive Income for the financial year</b>	195	763	(216)	3	(61)	115	799
<b>Expenditure of trading subsidiaries shown on the SOFA is made up as follows:</b>							
	RWL	WWL	WEL	GMMC	GMDC	Group Adj	2022
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Cost of Sales	1,095	11,287	251	-	2,790	(333)	15,090
Other Operating expenses	1,705	1,739	1,291	2	37	-	4,774
Interest payable and similar charges	-	16	-	-	99	(115)	-
Non-controlling interests	-	183	-	-	-	(89)	94
Gift aid	-	-	-	-	-	-	-
Provision for unrealised Profits	-	-	-	-	-	-	-
<b>Expenditure of trading subsidiary as per SOFA</b>	2,800	13,225	1,542	2	2,926	(537)	19,958
<b>Taxation</b>	5	(181)	-	(1)	-	-	(177)

THE ROTHSCHILD FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDING 28 FEBRUARY 2023 (CONTINUED)

9. Total expenditure

	Staff costs	Other costs	Depreciation/amortisation	Group Adjustment	2023	Staff costs	Other costs	Depreciation/amortisation	Group Adjustment	2022
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Management of investments	-	2,356	-	-	2,356	-	2,059	-	-	2,059
Property management	-	1,302	63	-	1,365	-	1,067	27	-	1,094
<b>Total expenditure on raising funds</b>	<b>-</b>	<b>3,658</b>	<b>63</b>	<b>-</b>	<b>3,721</b>	<b>-</b>	<b>3,126</b>	<b>27</b>	<b>-</b>	<b>3,153</b>
Grant making (Note 10)	-	8,338	-	-	8,338	-	7,043	-	-	7,043
Grant making support expenses	213	208	-	-	421	213	100	-	-	313
Charitable Events	-	70	-	-	70	-	38	-	-	38
<b>Grant making and support costs</b>	<b>213</b>	<b>8,616</b>	<b>-</b>	<b>-</b>	<b>8,829</b>	<b>213</b>	<b>7,181</b>	<b>-</b>	<b>-</b>	<b>7,394</b>
Management and admin expenses	1,287	239	36	-	1,562	1,042	377	43	-	1,462
<b>Total expenditure on foundation activities excluding Waddesdon Manor</b>	<b>1,500</b>	<b>12,513</b>	<b>99</b>	<b>-</b>	<b>14,112</b>	<b>1,255</b>	<b>10,684</b>	<b>70</b>	<b>-</b>	<b>12,009</b>
Waddesdon Manor Expenditure	3,091	3,320	71	(65)	6,417	2,720	2,437	73	(110)	5,120
<b>Total expenditure on foundation activities including Waddesdon Manor</b>	<b>4,591</b>	<b>15,833</b>	<b>170</b>	<b>(65)</b>	<b>20,529</b>	<b>3,975</b>	<b>13,121</b>	<b>143</b>	<b>(110)</b>	<b>17,129</b>
Trading subsidiary expenses	2,717	18,820	233	-	21,770	2,406	17,330	222	-	19,958
<b>Total Expenditure</b>	<b>7,308</b>	<b>34,653</b>	<b>403</b>	<b>(65)</b>	<b>42,299</b>	<b>6,381</b>	<b>30,451</b>	<b>365</b>	<b>(110)</b>	<b>37,087</b>

**THE ROTHSCHILD FOUNDATION**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDING 28 FEBRUARY 2023 (CONTINUED)**

**9. Total expenditure (Continued)**

Net income/(expenditure) is stated after charging:

	<b>2023</b>	<b>2022</b>
	<b>£'000</b>	<b>£'000</b>
<b>Depreciation:</b>		
Foundation	(170)	(143)
Trading Subsidiaries	(233)	(222)
<b>Total Depreciation</b>	<b>(403)</b>	<b>(365)</b>
<b>Auditors' remuneration:</b>		
Foundation	(30)	(25)
Trading subsidiaries	(46)	(33)
Non-Audit services - corporation tax compliance	(17)	(15)
<b>Total Auditors remuneration</b>	<b>(93)</b>	<b>(73)</b>
<b>Government Grants received:</b>		
Foundation	-	57
Rothschild Waddesdon Limited	-	70
<b>Total Government Grants received</b>	<b>-</b>	<b>127</b>

10. Grants made during the year

	2023 £'000	2022 £'000
Action 4 Youth	-	300
Age UK Buckinghamshire	-	50
Art History Link-Up	-	75
Arts at the Old Fire Station	100	-
Bite Back	260	90
British Museum	218	1
Buckinghamshire Business First	10	50
Buckinghamshire Community Foundation	130	45
Buckinghamshire Council	60	50
Buckinghamshire Culture	8	300
Buckinghamshire Disability Services (BUDS)	96	-
Buckinghamshire Mind	150	55
Bucks Food Partnership	-	161
Catch 22	-	300
Chatham House	-	120
chefs in schools	170	-
Chiltern Rangers	-	50
Citizens Advice Bucks	-	75
Community Impact Bucks	40	52
Connection Support	10	80
Creative Industries Federation	250	-
Dandelion Time	-	50
FareShare	400	-
Food, Farming & Countryside Commission (FFCC)	220	-
FoodCycle	100	-
Friends of the National Libraries	50	-
Garsington Opera	50	-
Global Feedback (Feedback)	-	158
Global Greengrants	-	90
Glyndebourne	-	50
Hazara Charitable Trust	50	-
Hubbub UK	-	132
Illuminated River Foundation	72	-
Justice Collaborations	100	-
Landworkers' Alliance	120	-
London Philharmonic Orchestra	-	90
Louisa Cottages Charity Trust	-	70
National Gallery Trust	-	350
National Literacy Trust	-	190
One Can Trust Food Bank	180	-
One Eighty	96	-
ORGANIC RESEARCH CENTRE	60	-
Oriel College	-	50
Oxford University Gardens, Libraries and Museums	-	116
Pasture-Fed Livestock Association	150	-

**THE ROTHSCHILD FOUNDATION**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDING 28 FEBRUARY 2023 (CONTINUED)**

**10. Grants made during the year (Continued)**

	<b>2023</b>	<b>2022</b>
	<b>£'000</b>	<b>£'000</b>
Pop Up	-	100
Queens Park Arts Centre	160	-
Restore Hope	180	-
Royal College of Art	200	-
Royal Drawing School	300	-
Royal Horticultural Society	-	84
Royal Opera House	-	50
Royal Shakespeare Company	30	100
Save the Children	75	-
Screen Academy Foundation	-	250
Signdance Collective	-	61
Somerset House	79	-
Southbank Centre	-	100
St Paul's Cathedral Foundation	-	100
Sustain	150	-
Sustainable Food Trust	-	200
Talkback	150	-
The Centre for Education and Youth	100	-
The Felix Project	200	-
The Food Foundation	300	-
The Garden Museum	-	54
The Listening Place	-	100
The Mayor's Fund for London	-	50
The Platinum Jubilee Pageant Ltd	-	100
The Theatre Shed	90	-
The Woodland Trust	-	50
Transitions UK	-	120
University of Cambridge	-	210
Waddesdon Church of England School	1,405	-
Waddesdon Village Hall	13	51
West London Synagogue	-	100
Wycombe food hub	180	-
Wycombe Homeless Connection	10	55
Youth concern	210	8
<b>Grants &gt; £50,000</b>	<b>6,982</b>	<b>5,143</b>
Grants under £50,000	1,351	1,892
<b>Grants Made</b>	<b>8,333</b>	<b>7,035</b>
Grant of Services to illuminated River	5	8
<b>Total Grants (see notes 6 and 9)</b>	<b>8,338</b>	<b>7,043</b>



**Note 11. Employees**

	2023	2022
<b>Average</b>		
The average number of Permanent staff employed in the year was:		
Manor	63	82
Grants and admin	44	24
<b>Foundation Total</b>	<b>107</b>	<b>106</b>
Subsidiaries	51	48
	<b>158</b>	<b>154</b>
<b>The Total number of Seasonal staff employed in the year was</b>		
The Foundation	90	59
Subsidiaries	130	106
	<b>220</b>	<b>165</b>
<b>Full time Equivalents</b>		
	<b>2023</b>	<b>2022</b>
The Full time Equivalent of all permanent and seasonal employees during the year was:		
Manor	85	82
Grants and admin	37	24
<b>Foundation Total</b>	<b>122</b>	<b>106</b>
Subsidiaries	68	59
	<b>190</b>	<b>165</b>

*The Foundation's pension arrangements are described more fully at note 2(k).*

11. Employees (Continued)

	Manor	Foundation Grants and Admin	Total	Subsidiaries	2023	2022
	£'000	£'000	£'000	£'000	£'000	£'000
Wages and salaries	2,672	1,259	3,931	2,388	6,319	5,515
Social security costs	241	134	375	208	583	443
Other pension costs	178	107	285	121	406	423
<b>Rothschild Foundation</b>	<b>3,091</b>	<b>1,500</b>	<b>4,591</b>	<b>2,717</b>	<b>7,308</b>	<b>6,381</b>

	2023 £'000	2022 £'000
Redundancy costs	195	55

	2023 £'000	2022 £'000
Payments to key personnel during the year included in the above amounted to	1,057	723

Pension costs for the year break down as follows:

	Manor	Foundation Admin	Total	Subsidiary	2023	2022
	£'000	£'000	£'000	£'000	£'000	£'000
Defined contribution scheme	153	132	285	121	406	423
	<b>153</b>	<b>132</b>	<b>285</b>	<b>121</b>	<b>406</b>	<b>423</b>

**11. Employees (Continued)**

The number of Group employees who have received remuneration amounting to more than £60,000 in either year was:

	2023	2022
60,000-69,999	2	2
70,000-79,999	1	1
80,000-89,999	-	2
90,000-99,999	1	2
110,000-119,999	1	1
120,000-129,999	1	1
150,000-159,999	1	-
160,000-169,999	-	1
280,000-289,999	1	-

All the higher paid employees were accruing benefits under defined contribution schemes.

Total pension contributions on behalf of these employees in the year were £68,897

No Trustee received any remuneration in their role as a trustee during the year. No trustees were reimbursed for any expenses during the current or previous year.

The 2 highest paid employees are employed by the commercial subsidiaries of the Foundation.

12. Investments

	2023	2022
	£'000	£'000
Group & Foundation		
Market value at 1 March	768,489	673,538
Donation of shares and other investments received	-	5,000
Purchases made in the year	6,559	45,681
Sales proceeds on disposal	(12,370)	(64,890)
Net in-specie proceeds on disposal	-	-
Increase/(Decrease) in investment cash	(2,787)	9,942
Investment gains for the year – realised	1,860	15,124
- unrealised	(71,141)	84,094

Market value at 28 February	690,610	768,489
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Historical cost at 28 February (excluding investment cash)	425,088	432,000
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Analysis of market value at 28 February	2023	2022
	£'000	£'000
Equities – listed on recognised exchanges	309,795	387,859
Collective investment funds	291,990	291,863
Private equity investments	59,314	55,836
Cash on deposit awaiting investment	28,933	31,720
Forward currency contracts	578	1,211

690,610	768,489
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	Market value as at 28 February 2023	Market value as at 28 February 2022
	£'000	£'000
RIT Capital Partners plc	302,276	380,923
WHAM Endowment Fund	236,122	227,560
First Arrow Managed Fund	-	6,519
Other Investments	152,212	153,487

690,610	768,489
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**13. Investment Property**

	<b>2023</b>	<b>2022</b>
<b>Group and Foundation</b>	<b>£'000</b>	<b>£'000</b>
Open market value at 01 March	37,832	37,611
Additions in the year	3,266	221
<b>Open market value at 28 February</b>	<b>41,098</b>	<b>37,832</b>
<b>Historical cost at 28 February</b>	<b>27,384</b>	<b>24,118</b>

The majority of the properties are located in the village of Waddesdon near Aylesbury, the remainder of the properties are located in St James's Place, London. The properties were re-valued on 28/02/21, by an independent property agent, who is a Fellow of the Royal Institution of Chartered Surveyors. This valuation took place as part of the commitment to review Investment property values every 5 years. In the opinion of the Trustees, the carrying value of properties as at 28 February 2023 is a fair reflection of market value.

**14. Investment in subsidiary undertakings**

The Foundation (RF) holds 100% of the issued ordinary share capital of Rothschild Waddesdon Limited ("RWL" – company number 2565999), a company registered in England and Wales that operates the various trading activities at Waddesdon Manor. The ordinary shares held have a nominal value of £1 per share and are fully paid up.

The Foundation owns 76.02% (2021: 83.08%) of Waddesdon Wine Limited ("WWL" – company number 7320056), a company registered in England and Wales that specialises in the import, marketing and distribution of the Rothschild wine.

The Foundation holds 100% of the issued ordinary share capital of Golden Mede Development Company limited ("GMDC" – 09985276), a company registered in England and Wales. The ordinary shares held have a nominal value of £4,655,100 and are fully paid.

The Foundation holds 91.9% (2022 94.6%) of the issued share capital of Golden Mede Management Company Limited ("GMMC" – company number 11707201), a company registered in England and Wales. The ordinary shares held have a nominal value of £226 and are fully paid. GMMC is exempt from the requirement of the Companies Act 2006 relating to the audit of accounts by virtue of section 479A of the Companies Act 2006. The Trustees of The Foundation have given a guarantee to the directors of GMMC under section 479C of the Companies Act 2006.

The Foundation holds 100% of the issued share Capital of Waddesdon Enterprises Limited ("WEL" – Company number 12779940), a company registered in England and Wales that runs Hospitality business at Waddesdon.

## 14. Investment in subsidiary undertakings (Continued)

Investment in subsidiary undertakings, at cost

	WWL	RWL	GMDC	WEL	2023	WWL	RWL	GMDC	WEL	2022
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
At 1 March 2022	1,083	1,000	4,655	1,500	8,238	1,123	1,000	4,655	1,500	8,278
Disposal in year	-	-	-	-	-	(40)	-	-	-	(40)
At 28 February 2023	1,083	1,000	4,655	1,500	8,238	1,083	1,000	4,655	1,500	8,238

## 15. Heritage assets

## Group and Foundation

## Summary of heritage asset transactions

	2023	2022	2021	2020	2019
	£'000	£'000	£'000	£'000	£'000
At 1 March	34,901	34,828	34,745	34,686	34,635
Donations received	-	52	-	7	-
Additions in the year	303	21	83	52	51
At 28 February	35,204	34,901	34,828	34,745	34,686

The Foundation's heritage assets are held for the long term in furtherance of its philanthropic objectives, predominantly for the benefit of Waddesdon, where they are on loan and managed as part of Waddesdon's permanent collection. Ranging from sculptures, paintings, furniture, metalwork and works on paper, these heritage assets are considered to be of historic and artistic importance. In accordance with the public access policy of Waddesdon Manor and the National Trust, there is public access to all the collections, including stored material as appropriate. From time to time, the Foundation makes available items on loan from its collection to galleries and other historic places apart from Waddesdon Manor.

The value of the heritage assets at 28 February 2023 are shown at acquisition cost or in the case of a donation, at the value on the date the donation was received. A review of all these assets and a schedule of conservation and restoration is agreed annually to ensure that they maintain their value. It is the opinion of the Trustees that there has been no significant impairment to the value of these assets during the year. The Trustees are aware that there are a number of chattels that would now have a value significantly in excess of their carrying value. The Foundation's heritage assets on loan to the National Trust at Waddesdon are managed by the Collections Department and the management and loan policies adopted are based on those of the National Trust. A detailed copy of these policies can be obtained by writing to the Head of Collections, Waddesdon Manor, Waddesdon, Aylesbury HP18 0JH.

**THE ROTHSCHILD FOUNDATION**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDING 28 FEBRUARY 2023 (CONTINUED)**

**16. Tangible fixed assets**

**Group**

	Freehold, Land and Buildings	Long Leasehold Improvements	Vehicle, Furniture, Fixtures & Equipment	Total
Cost	£'000	£'000	£'000	£'000
At 1 March 2022	11,980	1,054	3,329	16,363
Additions	-	249	434	683
Reclassification due to Inter Group sales	-	-	-	-
Disposals	-	-	-	-
<b>At 28 February 2023</b>	<b>11,980</b>	<b>1,303</b>	<b>3,763</b>	<b>17,046</b>
<b>Depreciation</b>				
At 1 March 2022	13	168	2,358	2,539
Charge in year	(8)	33	378	403
Reclassification due to Inter Group sales	-	-	-	-
Disposals	-	-	-	-
<b>At 28 February 2023</b>	<b>5</b>	<b>201</b>	<b>2,736</b>	<b>2,942</b>
<b>Net book value at 28 February 2023</b>	<b>11,975</b>	<b>1,102</b>	<b>1,027</b>	<b>14,104</b>
<b>Net book value at 28 February 2022</b>	<b>11,967</b>	<b>886</b>	<b>971</b>	<b>13,824</b>

**Foundation**

	Freehold, Land and Buildings	Long Leasehold Improvements	Vehicle, Furniture, Fixtures & Equipment	Total
Cost	£'000	£'000	£'000	£'000
At 1 March 2022	11,968	1,054	1,663	14,685
Additions	-	249	281	530
Transfer from Investment Properties	-	-	-	-
Disposals	-	-	-	-
<b>At 28 February 2023</b>	<b>11,968</b>	<b>1,303</b>	<b>1,944</b>	<b>15,215</b>
<b>Depreciation</b>				
At 1 March 2022	-	168	1,422	1,590
Charge in year	-	33	137	170
Disposals	-	-	-	-
<b>At 28 February 2023</b>	<b>-</b>	<b>201</b>	<b>1,559</b>	<b>1,760</b>
<b>Net book value at 28 February 2023</b>	<b>11,968</b>	<b>1,102</b>	<b>385</b>	<b>13,455</b>
<b>Net book value at 28 February 2022</b>	<b>11,968</b>	<b>886</b>	<b>241</b>	<b>13,095</b>

THE ROTHSCHILD FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDING 28 FEBRUARY 2023 (CONTINUED)

17. Stock and work in progress	2023	2022
	£'000	£'000
<b>Group</b>		
Stock of Guidebooks held by Foundation	132	42
Trading stock held by Subsidiaries	3,011	2,737
	<u>3,143</u>	<u>2,779</u>
 Work in Progress In Golden Mede Development Company		
Opening Balance	10,466	8,755
Additions	1,347	4,466
Adjusted for properties completed and exchanged	(4,844)	(2,755)
Work in progress Total	<u>6,969</u>	<u>10,466</u>
	<u>10,112</u>	<u>13,245</u>
 <b>Foundation</b>		
Stock of Guidebooks	<u>132</u>	<u>42</u>
 <b>18. Debtors</b>		
	2023	2022
	£'000	£'000
<b>Group</b>		
Trade debtors	2,068	1,909
Other debtors	295	327
Value added tax recoverable	-	169
Other taxes and Social security	-	1
Prepayments and accrued income	7,475	6,523
Debtors relating to operational activities	<u>9,838</u>	<u>8,929</u>
Unpaid Dividend Income	2,123	1,993
Loans	116	120
Loan Interest	83	87
	<u>12,160</u>	<u>11,129</u>

Included within debtors is an amount of £912k (2022: £997k) in respect of amounts due after more than one year.



**18. Debtors (Continued)**

	<b>2023</b>	<b>2022</b>
<b>Foundation</b>	<b>£'000</b>	<b>£'000</b>
Trade Debtors	385	360
Owed from Group Undertakings	123	84
Other debtors	168	191
Deferred Gift aid receivable from Rothschild Waddesdon Limited	54	56
Value added tax recoverable	19	159
Prepayments and accrued income	3,727	1,592
Debtors relating to operational activities	<b>4,476</b>	<b>2,442</b>
Unpaid Dividend Income	2,123	1,993
Loan Due from Golden Mede Development Company Limited	4,800	5,365
Other Loans	16	20
Loan Interest	78	87
	<b>11,493</b>	<b>9,907</b>

**19. Creditors - Amounts falling due within one year**

	<b>2023</b>	<b>2022</b>
	<b>£'000</b>	<b>£'000</b>
<b>Group</b>		
Trade creditors	2,198	2,814
Other creditors	1,264	143
Value added Tax payable	43	-
Other taxes and social security	48	144
Accruals	1,036	5,079
Deferred Income	2,956	2,771
Corporation Tax	37	84
Creditors relating to Operating activities	<b>7,582</b>	<b>11,035</b>
Grant commitments accrued	9,001	7,018
Secured Loan	4,800	-
	<b>21,383</b>	<b>18,053</b>

**19. Creditors - Amounts falling due within one year (Continued)**

	<b>2023</b>	<b>2022</b>
	<b>£'000</b>	<b>£'000</b>
<b>Foundation</b>		
Trade creditors	696	1,292
Amounts Owed to Group Undertakings	97	5
Other creditors	188	118
Accruals	504	463
Deferred Income	12	10
	<hr/>	<hr/>
Creditors relating to Operating activities	<b>1,497</b>	<b>1,888</b>
Grant commitments accrued	9,001	7,018
Secured Loan	4,800	-
	<hr/>	<hr/>
	<b>15,298</b>	<b>8,906</b>

The secured Loan has been re categorised as repayable within one year from greater than one year. The Loan is from Northern Trust Bank. In January 2017, they agreed a loan facility with a maximum drawdown of £9.5m to fund the Golden Mede Development. As at 28 February 2023, the charity had drawn down £5.365m of this balance and repaid £0.565m leaving a balance of £4.8m (2022 - £5.365m). Interest is payable at 1.35% above the Bank of England base rate. The Loan was originally repayable in January 2021 and has since been extended to January 2024.

<b>Deferred Income Amounts falling due within one year</b>	<b>2023</b>	<b>2022</b>
	<b>£'000</b>	<b>£'000</b>
<b>Group</b>		
Balance at 1 March 2022	2,771	2,413
Income in advance received during the year	2,024	1,253
Transferred from > one year during the year	1,316	1,179
Transferred income to SOFA	(3,155)	(2,074)
	<hr/>	<hr/>
<b>Balance at 28 February 2023</b>	<b>2,956</b>	<b>2,771</b>
	<hr/>	<hr/>

<b>Foundation</b>		
Balance at 1 March 2022	10	13
Income in advance received during the year	65	61
Transferred Income to SOFA	(63)	(64)
	<hr/>	<hr/>
<b>Balance at 28 February 2023</b>	<b>12</b>	<b>10</b>
	<hr/>	<hr/>

## 20. Creditors - Amounts falling due after more than one year

	2023 £'000	2022 £'000
<b>Group</b>		
Grant commitments accrued	1,603	1,339
Deferred income	950	1,316
Other Creditors	14	7
	<u>2,567</u>	<u>2,662</u>
 Secured Loan	 2,500	 7,865
	<u>5,067</u>	<u>10,527</u>
 <b>Foundation</b>		
Grant commitments accrued	1,603	1,339
Secured Loan	2,500	7,865
	<u>4,103</u>	<u>9,204</u>

Part of the Secured Loan balance has been recategorized as payable within one year.

The secured loan balance is a loan from Northern Trust Bank taken out in September 2018 to fund a private investment. Interest is payable at 2.99%. The Loan is repayable in September 2028.

	2023 £'000	2022 £'000
Balance at 1 March 2022	8,357	6,594
Grant commitments made during the year	8,338	7,043
Grants paid in the year	(6,091)	(5,280)
 <b>Balance at 28 February 2023</b>	 <u><b>10,604</b></u>	 <u><b>8,357</b></u>
 Grant commitments falling due in less than one year	 9,001	 7,018
Grant commitments falling due in more than one year	1,603	1,339
	<u>10,604</u>	<u>8,357</u>

## 20. Creditors - Amounts falling due after more than one year (Continued)

## Additional reconciliation of grants payable

	2023 £'000	2022 £'000
Balance at 1 March 2022	8,357	6,594
Grant commitments made during the year	8,338	7,043
Grants paid in the year	(6,091)	(5,280)
<b>Balance at 28 February 2023</b>	<b>10,604</b>	<b>8,357</b>
Grant commitments falling due in less than one year	9,001	7,018
Grant commitments falling due in more than one year	1,603	1,339
	<b>10,604</b>	<b>8,357</b>

	Grant Commitments Accrued	Deferred Income	2023
	£'000	£'000	£'000
Group creditors falling due			
1-2 years	9,001	7,018	16,019
2-5 years	1,603	1,339	2,942
	<b>10,604</b>	<b>8,357</b>	<b>18,961</b>

	2023 £'000	2022 £'000
<b>Deferred Income Analysis</b>		
<b>Group</b>		
Balance at 1 March 2022	3,731	3,373
Income in advance received during the year	3,696	2,788
Transferred income to SOFA	(3,155)	(2,074)
<b>Balance at 28 February 2023</b>	<b>4,272</b>	<b>4,087</b>

## Shown as:

Creditors < 1 year	2,956	2,771
Creditors > 1 year	1,316	1,316
	<b>4,272</b>	<b>4,087</b>

**THE ROTHSCHILD FOUNDATION**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDING 28 FEBRUARY 2023 (CONTINUED)**

**21. Analysis of Net assets between funds**

	Unrestricted Income Fund	Restricted Capital Fund	Unrestricted Capital Fund	Restricted revaluation reserve	Unrestricted revaluation reserve	2023	2022
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Group</b>							
Fixed asset investments	-	5,827	448,194	3,433	233,156	690,610	768,489
Investment properties	-	1,149	28,246	615	11,088	41,098	37,832
Investment in Subsidiary	-	-	-	-	-	-	-
Intangible fixed asset	-	-	-	-	-	-	-
Heritage assets	-	-	35,204	-	-	35,204	34,901
Tangible fixed assets	-	-	14,104	-	-	14,104	13,824
Goodwill on Consolidation	-	-	-	-	-	-	-
Net current assets / (liabilities)	21,515	-	-	-	-	21,515	20,386
Creditors greater than one year	(5,067)	-	-	-	-	(5,067)	(10,527)
Transfer between funds	(13,986)	-	13,986	-	-	-	-
<b>Net assets</b>	<b>2,462</b>	<b>6,976</b>	<b>539,734</b>	<b>4,048</b>	<b>244,244</b>	<b>797,464</b>	<b>864,905</b>
<b>Minority interests</b>	<b>(572)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(572)</b>	<b>(342)</b>
<b>Funds of the charity</b>	<b>1,890</b>	<b>6,976</b>	<b>539,734</b>	<b>4,048</b>	<b>244,244</b>	<b>796,892</b>	<b>864,563</b>
<b>Foundation</b>							
Fixed asset investments	-	5,827	448,194	3,433	233,156	690,610	768,489
Investment properties	-	1,149	28,246	615	11,088	41,098	37,832
Investment in Subsidiary	-	-	8,238	-	-	8,238	8,238
Heritage assets	-	-	35,204	-	-	35,204	34,901
Tangible fixed assets	-	-	13,455	-	-	13,455	13,095
Net current assets / (liabilities)	11,617	-	-	-	-	11,617	10,840
Creditors greater than one year	(4,103)	-	-	-	-	(4,103)	(9,204)
Transfer between funds	(7,514)	-	7,514	-	-	-	-
<b>Net Assets</b>	<b>-</b>	<b>6,976</b>	<b>540,851</b>	<b>4,048</b>	<b>244,244</b>	<b>796,119</b>	<b>864,191</b>

THE ROTHSCHILD FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDING 28 FEBRUARY 2023 (CONTINUED)

21. Analysis of Net assets between funds (Continued) prior year

	Unrestricted Income Fund	Restricted Capital Fund	Unrestricted Capital Fund	Restricted revaluation reserve	Unrestricted revaluation reserve	2022
	£'000	£'000	£'000	£'000	£'000	£'000
<b>Group</b>						
Fixed asset investments	-	5,827	457,068	3,145	302,449	768,489
Investment properties	-	1,149	24,980	615	11,088	37,832
Investment in Subsidiary	-	-	-	-	-	-
Intangible fixed asset	-	-	-	-	-	-
Heritage assets	-	-	34,901	-	-	34,901
Tangible fixed assets	-	-	13,824	-	-	13,824
Goodwill on Consolidation	-	-	-	-	-	-
Net current assets / (liabilities)	20,386	-	-	-	-	20,386
Creditors greater than one year	(10,527)	-	-	-	-	(10,527)
Transfer between funds	(8,438)	-	8,438	-	-	-
<b>Net assets</b>	<b>1,421</b>	<b>6,976</b>	<b>539,211</b>	<b>3,760</b>	<b>313,537</b>	<b>864,905</b>
Minority interests	(342)	-	-	-	-	(342)
<b>Funds of the charity</b>	<b>1,079</b>	<b>6,976</b>	<b>539,211</b>	<b>3,760</b>	<b>313,537</b>	<b>864,563</b>
<b>Foundation</b>						
Fixed asset investments	-	5,827	457,068	3,145	302,449	768,489
Investment properties	-	1,149	24,980	615	11,088	37,832
Investment in Subsidiary	-	-	8,238	-	-	8,238
Heritage assets	-	-	34,901	-	-	34,901
Tangible fixed assets	-	-	13,095	-	-	13,095
Net current assets / (liabilities)	10,840	-	-	-	-	10,840
Creditors greater than one year	(9,204)	-	-	-	-	(9,204)
Transfer between funds	(3,057)	-	3,057	-	-	-
<b>Net Assets</b>	<b>(1,421)</b>	<b>6,976</b>	<b>541,339</b>	<b>3,760</b>	<b>313,537</b>	<b>864,191</b>

THE ROTHSCHILD FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDING 28 FEBRUARY 2023 (CONTINUED)

22. Movement in Funds

	Balance at 1 March 2022	Income	Expenditure	Realised/ unrealised gains and losses	Transfers	Net Movement	Balance at 28 February 2023
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Capital funds (Expendable endowment)</b>							
Unrestricted	539,211	63	(1,913)	2,373	-	523	539,734
Restricted to Waddesdon Manor	6,976	-	-	-	-	-	6,976
Unrestricted revaluation reserve	313,537	-	-	(69,293)	-	(69,293)	244,244
Restricted revaluation reserve	3,760	-	-	288	-	288	4,048
	863,484	63	(1,913)	(66,632)	-	(68,482)	795,002
Unrestricted income funds	1,079	41,292	(40,481)	-	-	811	1,890
<b>Total funds</b>	<b>864,563</b>	<b>41,355</b>	<b>(42,394)</b>	<b>(66,632)</b>	<b>-</b>	<b>(67,671)</b>	<b>796,892</b>

Prior Year

	Balance at 1 March 2021	Income	Expenditure	Realised/ unrealised gains and losses	Transfers	Net Movement	Balance at 28 February 2022
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Capital funds (Expendable endowment)</b>							
Unrestricted	513,708	7,574	(1,680)	19,609	-	25,503	539,211
Restricted to Waddesdon Manor	6,976	-	-	-	-	-	6,976
Unrestricted revaluation reserve	239,822	-	-	73,715	-	73,715	313,537
Restricted revaluation reserve	3,767	-	-	(7)	-	(7)	3,760
	764,273	7,574	(1,680)	93,317	-	99,211	863,484
Unrestricted income funds	(92)	36,733	(35,562)	-	-	1,171	1,079
<b>Total funds</b>	<b>764,181</b>	<b>44,307</b>	<b>(37,242)</b>	<b>93,317</b>	<b>-</b>	<b>100,382</b>	<b>864,563</b>

**23. Revaluation Reserve**

Included within the capital fund explained in note 22 are the revaluation reserves with the following values:

	<b>Fixed Asset Investments</b>	<b>Investment Properties</b>	<b>Total</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>At 1 March 2022</b>	305,594	11,703	317,297
Unrealised gains during the year	(71,141)	-	(71,141)
Realised Gains during the year	1,860	-	1,860
Release of previously recognised unrealised gains	276	-	276
<b>At 28 February 2023</b>	<b>236,589</b>	<b>11,703</b>	<b>248,292</b>

**Revaluation Reserve Prior Year**

	<b>Fixed Asset Investments</b>	<b>Investment Properties</b>	<b>Total</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>At 1 March 2021</b>	231,886	11,703	243,589
Unrealised gains during the year	84,094	-	84,094
Realised Gains during the year	15,124	-	15,124
Release of previously recognised unrealised gains	(25,510)	-	(25,510)
<b>At 28 February 2022</b>	<b>305,594</b>	<b>11,703</b>	<b>317,297</b>

The Revaluation reserve was divided between restricted and unrestricted reserves as follows:

Restricted	3,145	615	3,760
Unrestricted	302,449	11,088	313,537
<b>At 1 March 2022</b>	<b>305,594</b>	<b>11,703</b>	<b>317,297</b>
Restricted	3,433	615	4,048
Unrestricted	233,156	11,088	244,244
<b>At 28 February 2023</b>	<b>236,589</b>	<b>11,703</b>	<b>248,292</b>

The revaluation reserve represents cumulative increases in the value of underlying assets since acquisition.



## 24. Financial commitments

At 28 February 2023 the group had annual commitments under non-cancellable operating leases as follows:

	Land and Buildings		Plant and Equipment	
	2023	2022	2023	2022
	£'000	£'000	£'000	£'000
Expiry date:				
Less than year	25	25	23	23
Within two to five years	100	100	28	51
In over five years	100	125	-	-
	<u>225</u>	<u>250</u>	<u>51</u>	<u>74</u>

At the Balance sheet Date the outstanding capital commitment to investment related holdings of £49.4m (2022: £35.2m) comprised a number of funds.

The charity acts as lessor over a large portfolio of investment properties. However, the majority of the leases are for terms of 12 months or less and are on a rolling basis and as a result the charity does not have long term income committed to be received to warrant such a disclosure.

## 25. Reconciliation of net income to net cash flow from operating activities

	2023	2022
	£'000	£'000
Net income for the reporting period (as per the SOFA)	(1,039)	7,065
Rent from investment property	(1,461)	(1,062)
Donation of Investments	-	(5,000)
Donation of Heritage assets	-	(52)
Depreciation charges	403	361
Goodwill on consolidation	-	10
Dividend and Interest receivable	(11,988)	(10,069)
Increase in Debtors	(909)	(613)
(Decrease)/Increase in Creditors	(3,453)	378
Increase in grant commitments	1,983	4,540
Decrease in creditors due after one year	(95)	(2,415)
Non-controlling interest	230	129
Increase in Stock	(364)	(491)
Decrease/(Increase) in Work in Progress	3,497	(1,711)
	<u>(13,196)</u>	<u>(8,930)</u>
<b>Net cash outflow from operating activities</b>	<b>(13,196)</b>	<b>(8,930)</b>

26. Related Party Transactions

Related Party	2023			2022		
	Income during the year	Expenditure during the year	Balance receivable/ (payable) at year end	Income during the year	Expenditure during the year	Balance receivable/ (payable) at year end
	£'000	£'000	£'000	£'000	£'000	£'000
Charged to J Rothschild Services Ltd	31	-	7	31	-	3
Charged by J Rothschild Services Ltd	-	(50)	(25)	-	(208)	(1)
Charged to SJP Trust Corporation Ltd	-	-	-	0	-	0
Charged to RIT Capital Partners	-	-	-	-	-	-
Charged by RIT Capital Partners	-	-	-	-	-	-
Charged to Spencer House	63	-	20	60	-	19
Charged to Waddesdon Estate	125	-	11	59	-	3
Charged by Waddesdon Estate	-	(115)	(48)	-	(234)	(29)
Charged to Windmill Hill Asset Management Ltd	63	-	8	104	-	6
Charged by Windmill Hill Asset Management Ltd	-	(816)	-	-	(650)	(200)
Charged to Beachendon Publications	46	-	-	14	-	16
Charged to Rothschild Foundation Hanadiv (Europe)	126	-	-	31	-	-
Grant to the illuminated river foundation	-	(8)	-	-	(8)	-
Charged to Waddesdon Enterprises	226	-	18	287	-	18
Charged by Waddesdon Enterprises	-	-	-	-	-	-
Charged to Lord Rothschild	10	-	3	-	-	3
Charged to Rothschild Waddesdon Ltd	1	-	19	-	-	-
Charged to Waddesdon Wine Limited	87	-	39	89	-	17
Charged by Waddesdon Wine Limited	-	-	-	-	-	-
Charged by Rothschild Waddesdon Ltd	-	-	-	-	(10)	-
Charged to Golden Mede Development company Ltd	199	-	-	99	-	-

**27. Immunity from Seizure**

In February 2012 we received confirmation that our application for protection under Section 136 of the Tribunals, Courts and Enforcement Act 2007 which provides immunity from seizure for objects which are loaned from overseas to temporary public exhibitions, had been approved. The application included details of the processes, procedures and policies which are involved in compiling details of provenance for each exhibition loan and the particular attention needed when considering any gaps in provenance. We were pleased that both of the consultant's reports acknowledged the experience that we have in researching art of the holocaust era. Having gained approval to apply for protection for specific loans, we commit to apply the necessary processes and will report to each Academic Committee meeting and to the Rothschild Foundation Trustees meetings.

**28. Foundation reserves reconciliation**

	<b>2023</b>	<b>2022</b>
	<b>£'000</b>	<b>£'000</b>
As at 1 March	864,191	764,390
Profit in year	(68,072)	99,801
<b>As at 28 February</b>	<b>796,119</b>	<b>864,191</b>

## 29. Group SOFA - prior year analysis of funds

	Income Fund 2022 £'000	Capital Fund 2022 £'000	Total 2022 £'000
Donations and Legacies	71	7,574	7,645
Income from Investments	11,131	-	11,131
Income from Waddesdon Manor	4,691	-	4,691
<b>Income from Foundation activities and Donations</b>	<b>15,893</b>	<b>7,574</b>	<b>23,467</b>
Income of Trading Subsidiary	20,840	-	20,840
<b>Total Income</b>	<b>36,733</b>	<b>7,574</b>	<b>44,307</b>
Expenditure on raising funds	1,473	1,680	3,153
Expenditure on foundation activities	8,856	-	8,856
Expenditure on Waddesdon Manor	5,120	-	5,120
	<b>15,449</b>	<b>1,680</b>	<b>17,129</b>
Expenditure of Trading subsidiary	19,958	-	19,958
<b>Total Expenditure</b>	<b>35,407</b>	<b>1,680</b>	<b>37,087</b>
Taxation	155	-	155
Net Income before gains and losses on Investments	<b>1,171</b>	<b>5,894</b>	<b>7,065</b>
Net Gains on Investments	-	93,317	<b>93,317</b>
<b>Net Income</b>	<b>1,171</b>	<b>99,211</b>	<b>100,382</b>

## 30. Taxation

	2023						
	Foundation	RWL	WWL	WEL	GMMC	GMDC	Total
<b>Tax Charge</b>							
Current tax	4	-	88	-	1	-	93
Deferred tax	(2)	(2)	2	-	-	-	(2)
<b>Total Tax Charge</b>	<b>2</b>	<b>(2)</b>	<b>90</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>91</b>
<b>Factors affecting tax charge for the year</b>							
Profit/(loss) on ordinary activities before tax	-	50	452	6	5	544	1,057
Profit on ordinary activities multiplied by the standard rate of UK corporation tax of 19%	-	10	86	1	1	136	234
<b>Effects of:</b>							
Fixed asset differences	-	3	(3)	1	-	-	1
Remeasurement of deferred tax for changes in tax rates	-	-	2	-	-	-	2
Expenses not deductible for tax purposes	-	-	5	1	-	-	6
Deferred Tax	-	-	-	-	-	-	-
Movement in deferred tax not recognised	2	(2)	-	(3)	-	-	(3)
Charitable donations	-	(13)	-	-	-	(136)	(149)
Effect of losses carried forward	-	-	-	-	-	-	-
Losses utilised	-	-	-	-	-	-	-
Museum and Galleries Tax relief	4	-	-	-	-	-	4
<b>Tax charge</b>	<b>6</b>	<b>(2)</b>	<b>90</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>95</b>

THE ROTHSCHILD FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDING 28 FEBRUARY 2023 (CONTINUED)

30. Taxation (continued -  
prior year)

	Foundation	RWL	WWL	2022 WEL	GMMC	GMDC	Total
<b>Tax Charge</b>							
Current tax	(27)	-	174	-	1	-	148
Deferred tax	5	(5)	7	-	-	-	7
<b>Total Tax Charge</b>	<b>(22)</b>	<b>(5)</b>	<b>181</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>155</b>
<b>Factors affecting tax charge for the year</b>							
Profit/(loss) on ordinary activities before tax	-	190	944	(216)	4	(61)	861
Profit on ordinary activities multiplied by the standard rate of UK corporation tax of 19%	-	36	179	(41)	1	(12)	163
<b>Effects of:</b>							
Fixed asset differences	-	13	(2)	(1)	-	-	10
Expenses not deductible for tax purposes	-	-	2	1	-	-	3
Re-measurement of deferred tax for changes in tax rates	-	13	2	-	-	-	15
Movement in deferred tax not recognised	3	(3)	-	(21)	-	12	(9)
Charitable donations	2	(64)	-	-	-	-	(62)
Effect of losses carried forward	-	-	-	62	-	-	62
Museum and Galleries Tax relief	(27)	-	-	-	-	-	(27)
<b>Tax charge</b>	<b>(22)</b>	<b>(5)</b>	<b>181</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>155</b>