

Company number
08749179

OASIS COMMUNITY PARTNERSHIPS

FINANCIAL STATEMENTS

31 AUGUST 2017

(Company limited by guarantee and not having a share capital)

Registered charity number 1163889

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COMPANIES HOUSE

OASIS COMMUNITY PARTNERSHIPS
(A company limited by guarantee)

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OASIS COMMUNITY PARTNERSHIPS
COMPANY INFORMATION
Company number 08749179
Registered charity number 1163889
FOR THE YEAR ENDED 31 AUGUST 2017

DIRECTORS

J A Smith (Resigned 26 May 2017)
P J Warland (Resigned 7 March 2017)
P Brierley
A W Thomas (Resigned 26 May 2017)
D F Bright
Dr A Briers (Appointed 26 May 2017)

**SECRETARY AND REGISTERED AND PRINCIPAL
OFFICE**

Mrs Joy Madeiros
Registered office: 1, Kennington Road, London
SE1 7QP

AUDITORS

Crowe Clark Whitehill LLP
St Bride's House
10 Salisbury Square
London EC4Y 8EH

BANKERS

Barclays Bank PLC
1 Churchill Place
London E14 5HP

SOLICITORS

Lewis Silkin LLP
5 Chancery Lane
Clifford's Inn
London EC4A 1BL

Browne Jacobson LLP
Victoria Square House
Victoria Square
Birmingham B2 4BU

OASIS COMMUNITY PARTNERSHIPS

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 AUGUST 2017

INTRODUCTION

The Directors are pleased to present their report and financial statements for the year ending 31 August 2017. This report, which includes the Strategic Report, and these statements have been prepared in accordance with current statutory requirements, the charity's governing document, the Accounting and Reporting by charities Statement of Recommended Practice applicable to charities preparing their accounts), applicable in the UK and Republic of Ireland (FRS 102) and Companies Act 2006.

Oasis Community Partnerships began operating from 1 September 2014. At this date as agreed and approved by all Directors, all subsidiaries with the exception of The Mulberry Bush (Coulsdon) Ltd subsidiary, were acquired. Mulberry Bush joined the group on the 1st May 2015.

PRINCIPAL ACTIVITIES

Oasis Community Partnerships' (OCP) objects are the advancement of Christianity; the advancement of education for the public benefit in the United Kingdom; the advancement of health and the preservation and protection of public health generally; the relief of persons who are in need, hardship or distress and the prevention and relief of poverty.

The Directors have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the aims and objectives and in planning future activities. In particular, the Directors consider how planned activities will contribute to the aims and objectives they have set.

GOVERNANCE

OCP is governed by its Memorandum and Articles of Association of 25 October 2013. OCP is controlled by the Directors who are Trustees. Oasis Charitable Trust is the parent company with Oasis International Association Ltd being the ultimate parent. OCP does not have share capital.

DIRECTORS

The Directors who have served during the year are:

J A Smith (resigned 26 May 2017)
P J Warland (resigned 7 March 2017)
P Brierley
A W Thomas (resigned 7 March 2017)
D F Bright
Dr A Briers (appointed 26 May 2017)

The management of the company is the responsibility of the Directors who are elected and co-opted under the terms of the Articles of Association. The appointment of new Directors is subject to the approval of the Directors of OCT. An induction programme is made available to new Directors, which enables them to gain a full understanding of the vision, mission, ethos, values, strategy and activity of OCP. The induction programme includes visits to OCP's projects and training in the responsibilities of charity trustees as well as the governance approach adopted by the Board.

The Directors delegate day-to-day management of the company to the CEO but retain responsibility for major strategic and governance decisions.

**OASIS COMMUNITY PARTNERSHIPS
DIRECTORS' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2017**

COMPANY SECRETARY AND COMPANY REGISTRATIONS

Mrs Joy Madeiros was appointed Company Secretary on 25 October 2013. The Company's registered office is 1, Kennington Road, London SE1 7QP.

OCP is a company limited by guarantee, whose registered number is 08749179. It is also a registered charity, number 1163889.

GOVERNANCE STRUCTURE

OCP is a subsidiary of Oasis Charitable Trust (OCT), which is a subsidiary of Oasis International Association Ltd (OIA).

OCP has a number of subsidiary Hub companies, the details of which are set out in Note 19. Boards of all subsidiary companies are responsible for the governance of those companies and they are accountable to the Board of OCP in performing that role.

All of the Hub companies are companies limited by guarantee and registered charities (with the exception of Oasis Community Hub: Lord's Hill, which is only a company limited by guarantee). These companies work within a specific location and are intended to provide a base for developing local community projects funded from local resources. Nine of the Hub companies were active during this year and their results are consolidated in these financial statements.

REMUNERATION OF KEY MANAGEMENT PERSONNEL

The key management personnel of the group comprise the directors and senior management team. *The pay for all senior staff follow the pay scales of the organisation, which are evaluated according to the responsibilities of the post, with set grades and increments of pay. The pay of the Chief Executives are benchmarked with charities of comparable scale and reach and approved by the Boards.*

VISION, MISSION AND STRATEGY

OCP exists to support the development of 'community Hubs' around the UK. Oasis Hubs are the key strategy that enables the whole of Oasis to work together to transform communities and to achieve the Ends of the organisation. The Ends (outcomes) are:

- i) To support local communities to become places that are characterised by trust, safety, cohesion, mutual support, vibrancy, health and opportunity, and have increasing capacity to address their own issues.
- ii) To help people who are excluded from the community back into community and to find wholeness and fullness of life.
- iii) To replicate models that effectively contribute to community transformation or bring the excluded into community.

Wherever Oasis works and whatever activity it is engaged in, the ultimate purpose of its work is to transform communities through the development of Oasis Hubs.

A Hub is a Christ-centered place of activity that provides integrated, high quality and diverse services to benefit the whole person and the whole community. This is achieved by bringing together the Oasis ethos and values, local and national resources and expertise and working together in and with local partnerships, to meet the needs of the local community.

**OASIS COMMUNITY PARTNERSHIPS
DIRECTORS' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2017**

Oasis Hubs are therefore the vehicle through which all the activities and services which Oasis delivers in any one community are integrated. The aim of an Oasis Hub is to join up activities so that the Hub can offer all round, holistic added value to the community.

In this context, OCP's purpose, therefore, is to provide national/regional support to Oasis Hubs to integrate and to deliver services – education, youth work, family support, children's work, church, volunteering – and, in the process, to connect people. OCP also provides oversight of local Hub companies in each Hub location.

STRATEGIC REPORT

1.0 RELATIONSHIP OF OASIS COMMUNITY PARTNERSHIPS TO OTHER OASIS COMPANIES

OCP has three such relationships:

1. With the international group of Oasis organisations
2. With the national group of Oasis organisations
3. With the local Oasis Community Hubs, of which OCP is the parent company

These are described below as follows:

1.1 THE INTERNATIONAL OASIS GROUP

Oasis International Association Ltd is the ultimate parent of the group and oversees the ethos and formation of Oasis globally.

1.2 THE NATIONAL OASIS GROUP

The Oasis family of charities in the UK has been structured to enable the entire group to benefit from working together towards national objectives while at the same time being able to deliver maximum impact in local communities. The challenge of running a national charity is to ensure the correct needs are being addressed in local communities, while the advantage is working collaboratively at a national level to minimise cost locally and benefitting from the value of interdependent working. This 'hybrid structure' has been developed to ensure that local ownership and oversight is achieved whilst leveraging economies of scale.

At a national level in the UK, Oasis Charitable Trust is responsible for all Oasis' activities in the UK and is the parent company for five national subsidiaries. These are:

1. Oasis Community Learning – a multi-academy chain running 49 academies across England
2. Oasis Community Partnerships – a charity delivering community development work
3. Oasis Aquila Housing – a housing charity supporting vulnerable adults and young people
4. Oasis College of Higher Education – a higher education theological college
5. Stop the Traffik – a charity focusing on the prevention of human trafficking

1.3 THE OASIS COMMUNITY PARTNERSHIPS GROUP

Within this group structure, Oasis Community Partnerships is responsible for all of Oasis' community development work in the UK. It is the national holding company for 16 local Oasis Community Hubs and one Trading Company, delivering integrated community development work in a number of targeted neighbourhoods across the country.

**OASIS COMMUNITY PARTNERSHIPS
DIRECTORS' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2017**

All local Oasis Community Hubs are subsidiaries of Oasis Community Partnerships, which, in the same way as the national group structure, is also a hybrid model. This enables sharing of resources, best practice and central support functions while the local Oasis Community Hubs operate locally in order to respond appropriately to the needs of the local area. As a result, the local Community Hubs benefit from higher quality and cheaper infrastructure than they would be able to access as entirely standalone organisations.

THE FOLLOWING SECTIONS REVIEW THE WORK OF OASIS COMMUNITY PARTNERSHIPS AND OF EACH OF ITS SUBSIDIARY COMPANIES.

2.0 ACHIEVEMENTS AND PERFORMANCE OF OASIS COMMUNITY PARTNERHIPS

In 2016/17, OCP had two purposes:

- National/regional support delivered to Oasis Hubs
- Oversight of local Oasis Community Hub companies in each Hub location

2.1 OCP'S NATIONAL/REGIONAL SUPPORT DELIVERED TO OASIS HUBS

OCP exists to develop 'community Hubs' around the UK and it currently supports work in 36 Hubs around the UK through 16 subsidiary companies. In any community where OCP works, the company's model is to develop a wide range of services, which support families and individuals holistically; educationally, socially, emotionally, spiritually and physically. Therefore, OCP's Hubs operate a range of community services, which are designed to serve the whole community and in particular students and their families who attend Oasis Academies. (Oasis Academies are governed and financed through Oasis Community Learning (OCL) a separate company and charity, which is a member of the Oasis family of charities.)

OCP was established as a company limited by guarantee on 25th October 2013. 2014/15 was predominantly a year of planning and preparation, 2015/16, was a year of initial development and in 2016/17 we began to significantly grow our Hub delivery around the country.

During 2016/17, OCP further developed a fundraising strategy, which generated income to i) to provide funding to local community delivery in Hubs and ii) grow OCP's national/regional infrastructure, in order to support Oasis Hubs around the country.

During the year, OCP has focussed its national/regional resource to i) intensively grow community work in 10 Oasis Hubs and ii) provide bespoke guidance and support to all other Oasis Hubs.

The company has developed a strategy, which has seen growth in the 10 focus Hubs across the following areas:

- i) Children's and youth work programmes
- ii) Community empowerment schemes (social enterprise, community volunteering, social action campaigns, education for life, relationship-building activities etc.)
- iii) Advice, resilience and emergency support programmes (advice services, foodbanks etc.)
- iv) Family support projects
- v) The establishment and development of Oasis Churches and chaplaincy
- vi) Health and wellbeing programmes

**OASIS COMMUNITY PARTNERSHIPS
DIRECTORS' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2017**

2.2 LOCAL HUB COMPANIES (all companies limited by guarantee and charities – with the exception of Oasis UK Trading Ltd which is solely a company limited by guarantee)

2.2.1 OASIS COMMUNITY HUB: WATERLOO

2016/17 provided a year of stability and consolidation for the activities of Oasis Community Hub: Waterloo. The staffing structure of two senior project managers has provided appropriate resource across the seven day operation of the Hub, and has enabled a greater spread of knowledge and responsibility. During the year, the Hub has continued to develop and strengthen services including a foodbank, debt advice operations, a community farm, youth mentoring projects, playspace, literacy services and a range of individual community development projects.

The Oasis Centre

The Centre houses a community coffee house, the Oasis Debt Advice Centre, foodbank, the local library and office space for the Hub staff team. The Oasis Centre is located on the same site as Oasis Academy South Bank and, out of schools hours, it acts as the community entrance to the entire site. The Centre opened in June 2016 and now achieves a weekly footfall of over 1,000 visitors.

Foodbank

During 2016/17 the Foodbank distributed just under 12 tonnes of food to 1,185 people, which, whilst a significant achievement, reflected a reduced activity on previous years. However, in August 2017, the Hub appointed a new Advice Centre Co-ordinator to manage both the Foodbank and Debt Advice, and are already seeing an upturn in numbers.

Debt Advice Centre

The Debt Advice Centre, which is run in partnership with Community Money Advice, has grown over the last year. New volunteers have been recruited, although referrals to the service remain so high further volunteers need to be found. During 2016/17 the centre opened 20 new cases, and is currently managing 43 live cases, with debt totalling £474,296.

The Waterloo Library

In partnership with London Borough of Lambeth, the Hub provided space for the local public library. Open six days per week, the library forms an important and integrated aspect of the service provided in the Oasis Centre. This year has seen a focus on the development of literacy services across the Hub including an English Language café, family holiday workshops, story time weekly activities and creative writing workshops. It is estimated that 168 individuals have benefitted directly from these initiatives which were delivered with the help of 12 volunteers.

Oasis Farm Waterloo

The Oasis community farm, which operates in partnership with Jamie's Farm, has developed hugely during 2016/17 and has provided educational services to students from Oasis Academy Johanna, Oasis Academy South Bank and a number of other local schools. It has also been available for public use through a range of community activities, classes and open-access events. Work was completed on our new walled garden (funded by the Garden Bridge Trust) and our new barn was constructed which not only gives school children a sheltered classroom space, but also provides a venue hire revenue stream.

St Thomas' A&E Youth Mentoring

2016/17 saw significant growth in the St Thomas' A&E youth mentoring scheme, as our second youth worker completed her first full year, and we increased the number of young people that we worked with from 45 to 70. The team also piloted Elevate, a project based at Oasis Academy South Bank aimed at preventing those at risk of gang violence. This was a great success and the Hub is now seeking funding to roll this out further.

**OASIS COMMUNITY PARTNERSHIPS
DIRECTORS' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2017**

Youth and Children's Work

In 2016/17 Oasis Hub Waterloo continued to develop its children's and youth programme, which included chaplaincy work in both Oasis schools in Waterloo (Oasis Academy Johanna and Oasis Academy South Bank), transition work with year 6 students, facilitating teaching themes on the ethos and values of Oasis for staff and pupils, leading the development of parent voice within the Primary School and running drop-in sessions for secondary school students.

The Hub also reshaped youth work delivery and appointed a significantly-experienced Head of Youth Work, who is due to start in January 2018.

Hub Athletic

Hub Athletic, the Hub's youth football mentoring programme, had a more challenging year due to staffing constraints, however the under-15s team completed a season in the London County Youth League, and Hub Athletic Academy sessions ran from September-Easter.

Playspace

Playspace is a small children's centre in the grounds of Geraldine Mary Harmsworth Park that surrounds the Imperial War Museum. Sessional attendance at the weekly drop-in sessions for 0-5 year olds reached 1,795 adults and 2,248 children over the year, and Playspace further supported the Small Project designed to recycle baby clothes to parents in need, and provided party bookings for families at an affordable community rate. Sixty-three families took advantage of this facility, continuing to provide a valuable income stream.

Playspace was also used for the Hub Friday night youth club, which was attended by 64 young people over the year. 2016/17 was also the first full year of the Hub After School Club operation, which enabled the team to fully test the business model. Although lower than anticipated attendance was experienced, the After School Club broke even but was not able to contribute to wider community work.

Community Events

During the year, the Hub team led a range of community events including a farm-based Christmas Fayre, the Waterloo Carnival and the summer Jamboree, which celebrated its sixth year of operation attracting 800 visitors during the day. These events created cohesion, drawing attendees from all aspects of the Hub delivery.

2.2.2 OASIS COMMUNITY HUB: NORTH BRISTOL

Oasis Community Hub: North Bristol works to provide community services and activities to meet the needs of the local residents and is made up of: The Community Services Team, Long Cross Children's Centre and the Oasis Academies (Bristow, Bank Leaze and Long Cross) and the Chaplaincy Team.

As of September 2015, the Community Services team has focused on the area of Lawrence Weston with two key priorities being to build social capital across the community and to develop business and enterprise projects to create sustainable income, which reduces reliance on grants. To achieve this, the Hub developed grassroots initiatives that empower local residents through providing opportunities to develop new skills, leadership potential and positive life experiences. The projects are:

The Oasis Community Shop

The Oasis Community Shop opened in the summer of 2016 and it provides a location for Craftspace. Craftspace is a project that started out as a small craft session run with a group of parents and has developed over the year into an enterprise project run out of the shop. The shop includes a workshop area where members of Craftspace run classes and workshops teaching arts, craft and textile skills and the items made are then sold through the front of the shop alongside donated children's clothes and toys.

**OASIS COMMUNITY PARTNERSHIPS
DIRECTORS' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2017**

During 16/17 the shop generated unrestricted income through products sales, raising £3,999 in its first year.

In order to keep the shop running over the 16/17 period the Hub has received £5,000 from the Youth Social Fund for a project to start in January 2018 and £2,250 as the first payment of a 2 year grant from Bristol City Council for the shop overheads 2017-2019.

Community Arts Project and Lawrence Weston Carnival

The Hub received a grant for £1000 from Four Villages Children's Centre towards the carnival and a further £200 which was the remaining 10% grant payment from the Bristol City Council Grant towards the 2016 event. This money has been designated, as agreed by all funders, for the 2018 Lawrence Weston Carnival which will incorporate a large-scale community arts project.

Chaplaincy

The Chaplaincy team is now run through a local church partnership. The chaplaincy team carried out a cycling fundraiser to raise money to enable Chaplaincy to continue through the churches in July 2016. The funds raised and remaining chaplaincy budget, amounting to £2,805, was donated to the church to allow for the work to continue.

Holiday Programme

The Hub received grants totalling £1,600 from Bristol Youth and Community Action towards holiday activities in 2016/17, the holiday activities took place during the Easter and summer holidays 2017.

Friends of Long Cross and Bank Leaze

The Friends of Long Cross and Bank Leaze are two parent's groups who run events and fundraisers in the two Oasis academies in the North Bristol Hub. In 2016/17 these events included a Christmas Fayre, summer fayre, several film nights and non-uniform days and an end of year disco. In total the two groups raised to raise a total of £1748 and this money will go towards organising events for the 17/18 year.

Other income

Further income of £11,985 was received for invoiced services for support to Four Villages Children's Centre through an SLA agreement.

OASIS COMMUNITY PARTNERSHIPS
DIRECTORS' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2017

2.2.3 THE MULBERRY BUSH (COULSDON)

Mulberry Bush is a pre-school based on the site of Oasis Academy Byron (OAB), an Oasis primary school in Coulsdon. The pre-school also works very closely with the Children's Centre at OAB and around 60% of OAB reception children transition from Mulberry Bush.

Mulberry Bush is graded a 'Good' nursery by Ofsted. Together we are working towards the provision being rated Outstanding at their next inspection. Oasis continues to support the provision by undertaking an internal reviews, sharing of best practice with other Early Years provision in the Oasis family and Quality Assurance guidance and support.

Over the next 12 months the team will be monitoring numbers and looking to increase numbers at the after school and holiday sessions to increase income.

2.2.4 OASIS COMMUNITY HUB: HADLEY

Oasis Community Hub: Hadley delivers integrated community development work in Ponders End, Enfield and in particular the community surrounding Oasis Academy Hadley (an all-through school). One objective of the Hub is to provide wrap around care for students and their parents/carers at the Academy. Therefore, Oasis Community Hub: Hadley works in close partnership with Oasis Academy Hadley in order to provide integrated and holistic community transformation.

Hadley Youth Project

Hadley Youth Project has had some major successes in the last year. The Hub has successfully secured two funding streams to deliver a full youth offer at Ponders End Youth Centre and Bell Lane Youth centre. The team can now offer evening and/or after school sessions across the week, as well as a *Junior Club* that support children 8-11, who are unable to attend the youth centre. This additional session helps us to provide much needed early intervention support for those vulnerable children. The Hadley youth project provides the following;

- 6 open access youth sessions between 15:00 and 21:00 Monday to Wednesday that focus on social skills, positive relationships and peer support
- Structured accredited workshops including motor mechanics, hairdressing, cooking, sports and life skills
- 1 junior club sessions Friday night
- Youth volunteering opportunities
- Residential trips
- Holiday trips

Through open access provision, the Hub seeks to build and support relationship with young people in order to improve life opportunities, engage the most vulnerable, create pathways of support that increase recognised skills. From a base of positive relationships, the community team are able to support targeted needs. Oasis Community Hub: Hadley works holistically with young people and the community staff are able to identify areas where they have strengths, areas where they need encouragement and any potential risk factors at an early stage. All of the work carried out by the Hub is preventative in order that further intervention will not be needed in the future.

**OASIS COMMUNITY PARTNERSHIPS
DIRECTORS' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2017**

These sessions are funded by the following;

Project	Funder	Timescale	Amount
Employment and Youth offending	LBE Community Safety MOPAC	April 2017 to March 2019	£40,000 per year
Pop Up Kitchen	#iwill fund	June 2017 to May 2018	£9,600
Hadley Youth Project @ PEYC	Children in Need	September 2017 to August 2010	£43,000 per year
Hadley Youth Project Detached	LBE Community Safety	September 2017 to August 2018	£51,500
Total Grants			£144,100

Oasis Youth Support at North Middlesex Hospital (OYS @ North Mid)

This project was developed by Oasis Community Hub: Hadley in partnership with London Borough of Enfield and London Borough of Haringey. Two Oasis Youth Workers are provided to North Middlesex Hospital to support any young people aged 11 to 24 that attend the A&E due to violent crime or suspected gang involvement. The youth workers offer all young people one-to-one support and work with them for 24 to 48 weeks. They work with the young people around behaviour patterns, school life, home life, confidence and self-esteem issues and build strategies for changing their behaviours into their sessions.

The team have successfully secured a further two years of funding from this project and are looking for more to ensure its continued delivery and development.

The project is funded as follows:

Project	Funder	Timescale	Amount
Youth Support at North Middlesex Hospital	LBE Community Safety MOPAC	April 2017 to March 2019	£35,000 per year
Youth Support at North Middlesex Hospital	Haringey Council	April 2017 to March 2019	£25,000 per year
Total Grants			£60,000 per year

Community Outreach

- Knit and Natter - is a knitting group run in the local community by a team of volunteers. The group meet once a week to learn new skills, build relationships and improve their English language. Its main aim is to build a greater sense of community within the Ponders End area and encourage isolated families to engage in new things. 10 women currently attend every week. The Hub secured funding for this group from The Santander Foundation that has allowed the team to continue to grow its skill set and create new products. It has also allowed the team to take the group to local knitting shows and develop their enterprise skills.

**OASIS COMMUNITY PARTNERSHIPS
DIRECTORS' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2017**

- The Hub runs a stay and Play session for all families that have any children under the age of five. It provides challenging and engaging activities for all children and offers broad ranging support to parents. These sessions are well attended, with an average of 12 families, each with one or two children, attending every week.
- Gardening Club – this programme has been awarded 10,000 from Tesco Bags of Help Scheme to redevelop the Hub garden. This is being led by a local community member with a keen interest in gardening.
- Family Support at Oasis Academy Hadley – three family support workers support any family from the Academy that is in need. This includes housing issues, domestic violence and general support.

**2.2.5 OASIS COMMUNITY HUB: WINTRINGHAM,
OASIS COMMUNITY HUB: OLDHAM,
OASIS COMMUNITY HUB: MEDIACITYUK**

2016/17 was a significant year of development for each of the companies listed above.

Oasis Community Hub: MediaCityUK has contributed positively to the life of the local community in the following ways:

- *Youth and Children's work:* The team deliver one youth club a week, reaching 50 young people;
- *Community Empowerment:* The Hub runs community events, community projects, food projects, fundraising events, adult education, and a comprehensive holiday programme for vulnerable children and families reaching 160 young people;
- *Spiritual and personal development:* The Hub has a real focus on developing the Oasis ethos and habits and have organised Ramadan and Eid celebration, International Peace Day, One Oasis Day, Bereavement support. The focus is on developing a relevant Church for young people and Café Church goes from strength to strength, meeting every Thursday and reaching 25 young people each week. The Hub has developed a student chaplaincy team who support the chaplaincy space as mentors every lunch time. The team continue to work in partnership with the United Reformed Church and the Church of England, which enables them to resource and grow both the Church and Community Projects in the Hub.

Oasis Community Hub: Oldham has contributed positively to the life of the local community in the following ways:

- Youth and Children's work: The team deliver three youth clubs a week, reaching 150 young people;
- Community Empowerment: The Hub runs community events, food projects, fundraising events, gardening projects, adult education, a small petting farm and stay and play session during the school holidays;
- Advice and support: The Hub runs a large Creative credit project across the primary and secondary schools in the local area reaching 350 young people;
- Spiritual and personal development: The Hub has a real focus on developing the Oasis ethos and habits and have organised Ramadan and Eid celebration, International Peace Day, One Oasis Day, Bereavement support, Response to Grenfell and Manchester Terror attack, Ethos assemblies, Staff support, Signed Pledge for Peace, peer mentoring sessions for 24 students.

Oasis Community Hub: Wintringham has developed a range of programmes including providing food parcels for families in need; arranging funding for and finding supplies for two large scale breakfast clubs; delivering a wide range of activities for young people and their families throughout the year including weekends and holidays; organising and running large community events; supporting or signposting a number of vulnerable individuals or people in crisis; supporting a parental engagement group at Primary Academy and recruiting and supporting volunteers for 'Friends of Oasis'.

**OASIS COMMUNITY PARTNERSHIPS
DIRECTORS' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2017**

The Hub is also well supported by the Hub Chaplain who has continued to provide a combination of services in the local community, including one to one mentoring; grief and loss counselling and support for those dealing with emotional or spiritual issues; advocating for individuals with services/agencies; leading a small Church group; developing a Poverty Truth Commission working group.

2.2.6 OASIS COMMUNITY HUB: ENFIELD LOCK

During 2016/17, Oasis Community Hub: Enfield Lock has continued to work in close partnership with Enfield Island Youth and Community Trust (locally known as ENACT) who run a children's and youth provision on the Enfield Island Village. The Hub has provided a staff team to ENACT to run this provision, and supporting ENACT in the development of their activities.

**2.2.7 OASIS COMMUNITY HUB: MAYFIELD,
OASIS COMMUNITY HUB: ASHBURTON PARK,**

In each of the companies listed above, 2016/17 was a year of development as we look ahead to increased delivery in 2017/18. Both companies developed strategic plans towards significant growth in 2017/18 and, in the later stages of 2016/17, began to deliver against these plans. In the coming year, each Hub aims to work towards their newly develop Hub strategic plan, which will see them deliver services including youth and children's work, community empowerment programmes, advice services, chaplaincy projects and health and wellbeing schemes.

**2.2.8 OASIS COMMUNITY HUB: HOBMOOR,
OASIS COMMUNITY HUB: FOUNDRY & BOULTON**

Oasis Community Hub: Hobmoor and Oasis Community Hub: Foundry & Boulton were established in January 2017. Therefore 2016/17 was a year of initial activity and it is envisaged that, in the coming year, there will be significant new delivery in order to support the community work in the neighbourhoods around their respective primary Academies (Oasis Academy Hobmoor and Oasis Academy Foundry).

**2.2.9 OASIS LORD'S HILL
OASIS COMMUNITY HUB: SOUTH BRISTOL
OASIS COMMUNITY HUB: IMMINGHAM**

These companies were dormant in 2016/17. However, plans are in place for growth in 2017/18, particularly with respect to Oasis Lord's Hill.

2.2.10 OASIS UK TRADING LTD

Hub Coffee House in Waterloo opened in the newly refurbished Oasis Centre in June 2016. 2016/17 saw the first full year of operation in which the team re-established and began to grow the business, which is a fundamental element of the wider Oasis Centre. The Coffee House is an important community service and is used by local residents and a wide range of people who take part in other Hub activities in Waterloo. In the early stages of operation there were challenges in re-opening the business, not least in that the local underground station was closed for the first six months of the year. However, the Coffee House has now become a focal point for the entire local community and is providing a welcoming access point to both the wider community work carried out by Oasis and Oasis Academy South Bank. We expect the Coffee House to have a successful trading year in 2017/18.

**OASIS COMMUNITY PARTNERSHIPS
DIRECTORS' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2017**

INTENTIONS FOR THE FUTURE

In the immediate future, OCP will continue to focus on developing and extending the existing Hubs.

In 2017/18, it is our intention to develop our fundraising strategy and to develop further mechanisms for sharing best practice between community workers in the local Community Hubs. We will also seek to develop our internal and external communication strategies.

OCP will seek to intensively grow and develop community activity in our 10 focus Hubs and to provide tailored support to all other Oasis Hubs.

FINANCIAL REVIEW

Income for the OCP group is **£1,800,771**, (2016: £1,266,587) and has been generated by a combination of donations and grants **£1,145,917**, charitable activities **£626,130** (2016: £337,698) and other income of £28,724 (2016: £12,000).

Expenditure for the group is **£1,620,177** (2016: £1,173,325), giving an overall surplus of **£180,594** (2016: £93,262). Total funds at year-end are £685,485 (2016: £504,891), comprising unrestricted £108,567 (2016: £41,625), designated £172,939 (2016: £188,067) and restricted funds of £403,979 (2016: £275,199).

Designated Funds represent the funds in Mulberry Bush (Coulsdon) Ltd which have been set aside.

OCP would like to acknowledge and thank all their supporters for their significant and generous donations during the year. This income is used to support the infrastructure of the organisation, to deliver specific projects not funded by other sources and to supplement areas where direct funding is insufficient to operate activities to Oasis' standards.

GOING CONCERN

The group's activities are set out on page 19 of the Financial Statements.

In respect of day-to-day operations, the group's forecasts and projections show that it will be able to operate within the level of its current facility. The group is in regular contact with its bankers about future funding requirements and no matters have been brought to its attention to suggest that continued funding may not be forthcoming on acceptable terms.

The Directors have a reasonable expectation that the group has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

The going concern of each subsidiary is reviewed independently. Subsidiaries' reserves are typically restricted to their own objects and the requirements of their funders. As a result they are required by the directors to demonstrate viability independently from the rest of the group. Each subsidiary has reviewed its going concern status and their statutory accounts include declarations of where they stand. The Oasis Community Hub:- Waterloo has experienced a challenging year of operation. The Directors consider that the hub has adequate resources to continue in operational existence for the foreseeable future and, for this reason, the Directors continue to adopt the going concern basis in preparing the accounts.

**OASIS COMMUNITY PARTNERSHIPS
DIRECTORS' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2017**

RESERVES POLICY

The Directors continually review Oasis Community Partnership's need for free reserves in line with the guidance issued by the Charity Commission and have adopted a policy to work to set aside funds of approximately three months running costs. Free reserves should be held to guard against unexpected downturns in financial performance. Free reserves are defined as unrestricted funds less designated funds less tangible fixed assets plus the amounts of loans taken to procure the assets. The level of free reserves for the group at the end of August 2017 is £79k.

INTERNAL CONTROL AND RISK MANAGEMENT

The Company has systems and procedures in place to assess and manage risk. The Directors review the assessment of risk on a regular basis, adding additional risks as the Company develops and ensuring it has in place appropriate controls to mitigate the potential impact of the risks identified.

The Directors have assessed the major risks to which the company is exposed, in particular those related to the operations and finances of the company, and are satisfied that systems and procedures are in place to mitigate our exposure to the major risks. Further risks are generic to each operating subsidiary and are disclosed in their own statutory accounts.

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The Directors (who are also trustees of Oasis Community Partnerships for the purposes of charity law) are responsible for preparing the Directors' Annual Report and the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards).

Company law requires the Directors to prepare financial statements for each financial year. Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and the group and of the incoming resources and application of resources, including the income and expenditure, of the charitable company and the group for that period.

In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions, disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006 and the provisions of the charity's constitution. They are also responsible for safeguarding the assets of the charity and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**OASIS COMMUNITY PARTNERSHIPS
DIRECTORS' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2017**

AUDITORS

With regard to the preparation of this Annual Report and the financial statements, so far as each Director is aware, there is no relevant audit information of which the Company's auditor is unaware and all steps have been taken by the Directors to make themselves aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

This annual report of the Directors under the Charities Act 2011 and Companies Act 2006 was approved by the Board on *16 January 2018*, including in their capacity as Company Directors the Strategic Report contained therein and is signed as authorised on its behalf by:



P Brierley
Chair

OASIS COMMUNITY PARTNERSHIPS
INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF OASIS
COMMUNITY PARTNERSHIPS

Opinion

We have audited the financial statements of Oasis Community Partnerships for the year ended 31 August 2017 which comprise Consolidate Statement of Financial Activities, Consolidated Balance Sheet, Parent only Balance Sheet and Consolidated Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the charitable company's affairs as at 31 August 2017 and of the group's incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's or the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

OASIS COMMUNITY PARTNERSHIPS
INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF OASIS
COMMUNITY PARTNERSHIPS

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of our audit

- the information given in the trustees' report, which includes the directors' report and the strategic report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the group and the charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- the parent company has not kept adequate accounting records; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

OASIS COMMUNITY PARTNERSHIPS
INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF OASIS
COMMUNITY PARTNERSHIPS

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 14, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's or the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.



Tina Allison

Senior Statutory Auditor

For and on behalf of

Crowe Clark Whitehill LLP

Statutory Auditor

London

Date: 30 April 2018

OASIS COMMUNITY PARTNERSHIPS
CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
(Incorporating a Consolidated Income & Expenditure Account)
FOR THE YEAR ENDED 31 AUGUST 2017

	Notes	Unrestricted funds £	Designated funds £	Restricted funds £	Total 2017 £	Total 2016 £
INCOME FROM:						
Donations and grants	2	571,380	-	574,537	1,145,917	916,889
Other	3	28,614	-	110	28,724	12,000
Charitable activities	4	211,445	287,391	127,294	626,130	337,698
TOTAL		<u>811,439</u>	<u>287,391</u>	<u>701,941</u>	<u>1,800,771</u>	<u>1,266,587</u>
EXPENDITURE ON:						
Charitable activities	5	744,497	302,519	573,161	1,620,177	1,173,325
TOTAL		<u>744,497</u>	<u>302,519</u>	<u>573,161</u>	<u>1,620,177</u>	<u>1,173,325</u>
Net movement in year		66,942	(15,128)	128,780	180,594	93,262
Transfers between funds		(884)	-	884	-	-
At 1 September 2016		41,625	188,067	275,199	504,891	411,629
At 31 August 2017		<u>107,683</u>	<u>172,939</u>	<u>404,863</u>	<u>685,485</u>	<u>504,891</u>

The notes on pages 23 to 37 form an integral part of these financial statements.

OASIS COMMUNITY PARTNERSHIPS
COMPANY NUMBER: 08749179
CONSOLIDATED BALANCE SHEET
AS AT 31 AUGUST 2017

	Notes	2017 £	£	2016 £	£
FIXED ASSETS					
Tangible assets	10		14,227		20,028
CURRENT ASSETS					
Debtors	11	89,466		173,707	
Cash at bank and in hand		905,675		510,800	
		995,141		684,507	
CREDITORS: amounts falling due within one year	12	(323,883)		(199,644)	
NET CURRENT ASSETS			671,258		484,863
TOTAL ASSETS LESS CURRENT LIABILITIES			685,485		504,891
NET ASSETS			685,485		504,891
FUNDS					
Unrestricted funds:					
General	15	107,683		41,625	
Designated		172,939		188,067	
			280,622		229,692
Restricted funds	16	404,863		275,199	
			685,485		504,891

The financial statements were approved by the Board on 16 January 2018



P Brierley
Chair of Board

The notes on pages 23 to 37 form an integral part of these financial statements.

OASIS COMMUNITY PARTNERSHIPS
COMPANY NUMBER: 08749179
COMPANY BALANCE SHEET
AS AT 31 AUGUST 2017

	Notes	2017 £	£	2016 £	£
CURRENT ASSETS					
Debtors	11	181,069		56,266	
Cash at bank and in hand		<u>46,379</u>		<u>16,092</u>	
		227,448		72,358	
CREDITORS: amounts falling due within one year					
	12	<u>(180,829)</u>		<u>(16,749)</u>	
NET ASSETS			<u>46,619</u>		<u>55,609</u>
FUNDS					
Unrestricted funds:					
General	15		<u>37,501</u>		<u>46,491</u>
			37,501		46,491
Restricted funds	16		<u>9,118</u>		<u>9,118</u>
			<u>46,619</u>		<u>55,609</u>

The loss for the financial year in the financial statements of the parent charity is (£8,990) (2016: £12,361 profit).

The financial statements were approved by the Board on 16 January 2018.



P Brierley
Chair of Board

The notes on pages 23 to 37 form an integral part of these financial statements.

OASIS COMMUNITY PARTNERSHIPS
CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 AUGUST 2017

	2017 £	2016 £
Reconciliation of changes in resources to net inflow from operating activities		
Net incoming resources	180,594	93,262
<i>Reconciliation to cash generated from operations:</i>		
Depreciation	5,801	4,736
Decrease in prepayments	-	2,210
Decrease in debtors	84,241	28,832
Increase/(decrease) in creditors	124,239	(59,125)
Net cash provided by / operating activities	394,875	69,915
Cash flow statement		
Net cash provided by / operating activities	394,875	69,915
Net increase in cash in the year	394,875	69,915
Reconciliation of net cash flow movements to net funds		
Opening cash	510,800	440,885
Net increase in cash in the year	394,875	69,915
At 31 August 2017	905,675	510,800
Consisting of:		
Cash at bank and in hand	905,675	510,800
	905,675	510,800

OASIS COMMUNITY PARTNERSHIPS
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017

1. ACCOUNTING POLICIES

Charity Information

OCP is a company limited by guarantee incorporated in the United Kingdom, whose registered number is 08749179. It is also a registered charity, number 1163889. The registered office of OCP is 1, Kennington Road, London SE1 7QP

Accounting convention

The accounts (financial statements) have been prepared in accordance with the Charities SORP (FRS 102) applicable to charities preparing their accounts in accordance with FRS 102 the Financial Reporting Standard applicable in the UK and Republic of Ireland and the Charities Act 2011 and UK Generally Accepted Practice as it applies from 1 January 2015.

Basis of consolidation

The financial statements consolidate on a line by line basis the results of Oasis Community Partnerships and its subsidiary undertakings for the financial year 31 August 2017. Inter-group transactions are eliminated on consolidation.

No separate Statement of Financial Activities has been presented for Oasis Community Partnerships as permitted by Section 408 of the Companies Act 2006. The charity has taken advantage of the exemptions in FRS 102 from the requirements to present a charity only Cash Flow Statement and certain disclosures about the charity's financial instruments.

Basis of accounting

The directors consider there to be no material uncertainties surrounding going concern. Therefore these accounts are prepared on a going concern basis as discussed in the Directors' Report.

Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the directors in the furtherance of the charitable objectives of the Company and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by the donors and grant awarding bodies. The aim and use of each restricted fund is set out in note 16. It is the Company's policy to use restricted funds before unrestricted funds where they are available.

Designated funds are funds which are set aside for a set purpose. In OCP the designated funds are for Mulberry Bush and for the provision of the nursery within the hub.

Incoming resources

Incoming resources include the total receivable by the Company from all its charitable activities.

Donations are included when received. Legacies are included in the year in which they are receivable. Grants receivable, including those from Government and other public authorities, are included when entitlement, certainty and measurement have been established. Income from fees is accounted for in the period to which the service is provided.

Investment income from bank balances is accounted for on an accruals basis. Rental income is apportioned over the period to which it relates.

OASIS COMMUNITY PARTNERSHIPS
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017

ACCOUNTING POLICIES (Continued)

Oasis Community Partnerships received a number of donated services during the year. The company is very grateful to the relevant providers of those services. No financial value has been attributed to these services in the financial statements as the related activities would not have been undertaken if this time had not been donated. In line with the Charities SORP, this time has not been valued and included in the financial statements.

Resources expended

Expenditure is included on an accruals basis. Irrecoverable VAT is included with the item of expenditure to which it relates.

Cost of activities in furtherance of the charitable objects of the Company includes all directly attributable costs, analysed between The Mulberry Bush (Coulson) Ltd, Oasis UK Trading Ltd, Oasis Community Hub: Ashburton Park, Oasis Community Hub Enfield, Oasis Community Hub: Foundry, Oasis Community Hub: Hadley, Oasis Community Hub: Hobmoor, Oasis Community Hub: Immingham, Oasis Lords Hill, Oasis Community Hub: MediaCityUK, Oasis Community Hub: Mayfield, Oasis Community Hub: North Bristol, Oasis Community Hub: Oldham, Oasis Community Hub: South Bristol, Oasis Community Hub: Waterloo and Oasis Community Hub: Wintringham.

Support costs are those costs incurred directly in support of the charitable activities and comprise the balance of all services supplied centrally not directly allocated to the operational departments.

Governance costs represents those costs incurred in connection with administration of the company, management of the Company's assets and compliance with constitutional and statutory requirements.

Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost, where they have been purchased by the Company.

Depreciation has been provided at the following rates in order to write off the assets over their estimated useful lives on a straight line basis.

Freehold Property and Improvements	10% on cost
Plant, machinery and motor vehicles	33% on reducing balance and 25% on reducing balance

Taxation

Oasis Community Partnerships is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2011 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Company is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2011 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid after taking account of any trade discounts due.

Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

OASIS COMMUNITY PARTNERSHIPS
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017

ACCOUNTING POLICIES (Continued)

Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Leased assets

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged to the statement of financial activities on a straight line basis over the lease term.

Pension Benefits

Oasis Community Partnerships' employees belong to a defined contribution pension scheme, operated by the immediate parent company Oasis Charitable Trust. The annual contribution payable is charged to the Statement of Financial Activities.

Critical accounting judgements and key sources of estimation uncertainty

In the application of the charity's accounting policies, Directors are required to make judgements, estimates, assumptions about the carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects the current and future periods.

The key sources of estimation uncertainty that have a significant effect on the amounts recognised in the financial statements are described in the accounting policies and are summarised below:

- Valuation of land and buildings – The charity's land and buildings are stated at their estimated fair value based on professional valuations as disclosed in note 10.

Financial instruments

Oasis Community Partnerships has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at amortised cost using the effective interest method. Financial assets held at amortised cost comprise cash at bank and in hand, together with trade and other debtors. Financial liabilities held at amortised cost comprise bank loans and overdrafts, trade and other creditors.

2. DONATIONS AND GRANTS

	Unrestricted funds £	Designated funds £	Restricted funds £	Total 2017 £	Total 2016 £
Donations and gifts	326,862	-	121,585	448,447	326,601
Grants	244,518	-	452,952	697,470	590,288
	571,380	-	574,537	1,145,917	916,889

OASIS COMMUNITY PARTNERSHIPS
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017

3. ACTIVITIES FOR GENERATING FUNDS

	Unrestricted funds £	Designated funds £	Restricted funds £	Total 2017 £	<i>Total 2016 £</i>
Rent and associated income	28,614	-	110	28,724	12,000
	<u>28,614</u>	<u>-</u>	<u>110</u>	<u>28,724</u>	<u>12,000</u>

4. INCOME FROM CHARITABLE ACTIVITIES

	Unrestricted funds £	Designated funds £	Restricted funds £	Total 2017 £	<i>Total 2016 £</i>
Fees	21,669	272,876	94,686	536,346	263,705
Other goods and services	189,776	14,515	32,608	89,784	73,993
	<u>211,445</u>	<u>287,391</u>	<u>127,294</u>	<u>626,130</u>	<u>337,698</u>

OASIS COMMUNITY PARTNERSHIPS
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017

5. DIRECT CHARITABLE EXPENDITURE

	Unrestricted funds £	Designated funds £	Restricted funds £	Total 2017 £	Total 2016 £
OCP	153,186	-	-	153,186	63,145
Oasis Community Hub North Bristol	12,777	-	27,186	39,963	28,196
Oasis Community Hub Enfield	87,415	-	31,631	119,046	125,087
Oasis Community Hub Hadley	32,689	-	85,520	118,209	84,198
Oasis Community Hub Foundry	7,838	-	6,709	14,547	-
Oasis Community Hub Hobmoor	1,109	-	8,055	9,164	-
Oasis Community Hub Immingham	-	-	-	-	1,154
Oasis Community Hub South Bristol	1,414	-	-	1,414	19,107
Oasis Community Hub MediaCityUK	489	-	7,816	8,305	3,216
Oasis Community Hub Mayfield	5,222	-	-	5,222	2,238
Oasis Community Hub Waterloo	263,349	-	347,864	611,213	529,493
Oasis Community Hub Wintringham	1,287	-	19,335	20,622	583
Oasis Community Hub Ashburton Park	1,236	-	2,615	3,851	2,560
Oasis Community Hub Oldham	6,530	-	36,430	42,960	100
Oasis Trading UK Ltd	169,956	-	-	169,956	29,686
Mulberry Bush	-	302,519	-	302,519	284,562
	744,497	302,519	573,161	1,620,177	1,173,325

Direct charitable expenditure analysis

	Staff Costs £	Other direct costs £	Premises costs £	Support costs £	Governance £	Total 2017 £	Total 2016 £
OCP	4,536	36,150	-	107,500	5,000	153,186	63,145
Oasis CH North Bristol	9,481	15,209	11,767	3,306	200	39,963	28,196
Oasis CH Enfield	107,445	1,404	-	9,997	200	119,046	125,087
Oasis CH Hadley	104,118	13,088	-	-	1,003	118,209	84,198
Oasis CH Foundry	1,080	13,267	-	-	200	14,547	-
Oasis CH Hobmoor	480	8,484	-	-	200	9,164	-
Oasis CH Immingham	-	-	-	-	-	-	1,154
Oasis CH South Bristol	-	1,414	-	-	-	1,414	19,107
Oasis CH MediaCityUK	1,642	6,463	-	-	200	8,305	3,216
Oasis CH Mayfield	-	5,022	-	-	200	5,222	2,238
Oasis CH Waterloo	370,130	65,898	149,435	25,000	750	611,213	529,493
Oasis CH Wintringham	7,456	12,966	-	-	200	20,622	583
Oasis CH Ashburton Park	2,615	1,036	-	-	200	3,851	2,560
Oasis C H Oldham	-	42,760	-	-	200	42,960	100
Oasis Trading UK Ltd	93,228	59,864	16,064	-	800	169,956	29,686
Mulberry Bush	241,393	31,509	16,544	12,323	750	302,519	284,562
	943,604	314,534	193,810	158,126	10,103	1,620,177	1,173,325

OASIS COMMUNITY PARTNERSHIPS
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017

6. GOVERNANCE

	Total 2017 £	<i>Total 2016 £</i>
Auditor's remuneration	5,100	5,000
External Auditor's remuneration (Subsidiaries)	2,300	3,960
Independent examination fees	2,000	-
Legal fees	-	310
Other costs	703	13,760
	<u>10,103</u>	<u>23,030</u>

7. STAFF NUMBER AND EMOLUMENTS (GROUP)

	2017 £	<i>2016 £</i>
Staff emoluments	833,804	602,309
Social security costs	58,836	43,935
Pension costs	50,964	38,718
Total staff costs	<u>943,604</u>	<u>684,962</u>
Charitable activities	51	39
Fund generating activities	2	2
Central Management and support	4	4
	<u>57</u>	<u>45</u>

No employees earned more than £60,000 per annum (including taxable benefits but excluding employers' pension contributions) during the year ended 31 August 2017.

The key management personnel of the group comprise the directors and senior management team. The total employee benefits of the key management are recognised in another group entity. These amounted to £172,166 (2016: £165,607).

8. TRUSTEES' EMOLUMENTS AND REIMBURSED EXPENSES

Neither the Directors nor any persons connected with them have received remuneration for their services as trustees of the Company. No Directors were reimbursed for any expenses during the year. The aggregate amount of donations made by directors to the group in 2017 amounted to £9,000, (2016: £13,750).

OASIS COMMUNITY PARTNERSHIPS
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017

9. NET MOVEMENT IN FUNDS

	2017	2016
	£	£
Net movement in funds is arrived at after charging/(crediting):		
Depreciation of owned fixed assets	5,801	6,640
Auditor's remuneration		
- Audit fees for this year	7,400	8,960

10. TANGIBLE FIXED ASSETS

Group	Freehold Property and Improvements £	Furniture. Equipment and Motor £	Total £
Cost			
At 1 September 2016	66,399	1,904	68,303
Additions	-	-	-
At 31 August 2017	66,399	1,904	68,303
Depreciation			
At 1 September 2016	48,275	-	48,275
Charge for the year	5,234	567	5,801
At 31 August 2017	53,509	567	54,076
Net book value			
At 1 September 2016	18,124	1,904	20,028
At 31 August 2017	12,890	1,337	14,227

Oasis Community Partnerships does not hold any tangible assets, hence the company only balances at 31 August 2017 was nil (2016: £nil). All tangible assets are held by subsidiaries.

11. DEBTORS

	Company 2017 £	Group 2017 £	Company 2016 £	Group 2016 £
Sundry debtors	1,644	89,466	894	103,091
Due from group undertakings	179,425	-	55,372	70,616
	181,069	89,466	56,266	173,707

OASIS COMMUNITY PARTNERSHIPS
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017

12. CREDITORS: amounts falling due within one year

	Company 2017 £	Group 2017 £	<i>Company</i> <i>2016</i> £	<i>Group</i> <i>2016</i> £
Amounts owed to group undertakings	91,408	101,502	11,749	12,108
Sundry Creditors	20,065	141,573	5,000	156,054
Accruals and deferred income	69,356	80,808	-	31,482
	180,829	323,883	16,749	199,644

	Company 2017 £	Group 2017 £	<i>Company</i> <i>2016</i> £	<i>Group</i> <i>2016</i> £
Deferred Income at 1 September 2016	-	31,482	-	68,208
Resources deferred in the year	69,356	69,326	-	31,482
Amounts released from previous years	-	(20,000)	-	(68,208)

<i>Deferred income at 31 August 2017</i>	69,356	80,808	-	31,482
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Deferred Income is income that has been set aside and moved to future years as the projects have not yet started.

13. FINANCIAL INSTRUMENTS

At the balance sheet date the group held financial assets at amortised cost of £0 (2016 £0). Financial assets at fair value through income or expenditure of £995,141 (2016: £684,507) and Financial liabilities at amortised cost of £243,075 (2016: £168,162).

14. COMPANY STATUS

The Company is a private company limited by guarantee and does not have a share capital. It is incorporated in England and Wales and is a public benefit entity. The address of the registered office is at 1 Kennington Road, London, SE1 7QP.

OASIS COMMUNITY PARTNERSHIPS
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017

15. UNRESTRICTED FUNDS

	Company 2017 £	Group 2017 £	Company 2016 £	Group 2016 £
At 1 September	46,491	229,692	43,248	239,882
Net movement in unrestricted funds	(8,990)	50,930	3,243	(10,190)
	37,501	280,622	46,491	229,692
Represented by:				
Unrestricted Funds	37,501	107,683	46,491	41,625
Designated Funds	-	172,939	-	188,067
Total Unrestricted Funds 31 August	37,501	280,622	46,491	229,692

Designated funds represents the fund held in Mulberry Bush for the provision of the nursery within the hub. This will be spent over the next 5 - 10 years.

16. RESTRICTED FUNDS (Group)

	2016 £	Income £	Expenditure £	Transfers £	2017 £
OCP	9,118	-	-	-	9,118
The Mulberry Bush (Couldson)	1,909	-	-	-	1,909
Oasis Community Hub North Bristol	15,169	24,077	(27,186)	-	12,060
Oasis Community Hub Enfield	-	31,631	(31,631)	-	-
Oasis Community Hub Hadley	63,362	155,049	(85,520)	-	132,891
Oasis Community Hub Foundry	-	11,703	(6,709)	-	4,994
Oasis Community Hub Hobmoor	-	23,831	(8,055)	-	15,776
Oasis Community Hub Immingham	(515)	-	-	-	(515)
Oasis Community Hub South Bristol	(4,200)	-	-	-	(4,200)
Oasis Community Hub MediaCityUK	7,629	12,172	(7,816)	-	11,985
Oasis Community Hub Ashburton Park	1,332	16,549	(2,615)	-	15,266
Oasis Community Hub Oldham	-	49,035	(36,430)	-	12,605
Oasis Community Hub Mayfield	7,381	-	-	-	7,381
Oasis Community Hub Waterloo	170,004	344,828	(347,864)	-	166,968
Oasis Community Hub Wintringham	4,894	33,066	(19,335)	-	18,625
Oasis UK Trading Ltd	(884)	-	-	884	-
	275,199	701,941	(573,161)	884	404,863

OASIS COMMUNITY PARTNERSHIPS
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017

16. RESTRICTED FUNDS (Group 2016) Continued

	2015 £	Income £	Expenditure £	Transfers £	2016 £
OCP	-	13,553	(4,435)	-	9,118
The Mulberry Bush (Couldson)	1,909	-	-	-	1,909
Oasis Community Hub North Bristol	10,089	29,313	(25,654)	1,426	15,174
Oasis Community Hub Enfield	-	31,481	(31,481)	-	-
Oasis Community Hub Hadley	1,993	144,616	(83,249)	-	63,360
Oasis Community Hub Immingham	639	-	(1,154)	-	(515)
Oasis Community Hub South Bristol	13,300	1,206	(18,706)	-	(4,200)
Oasis Community Hub MediaCityUK	-	10,526	(2,897)	-	7,629
Oasis Community Hub Ashburton Park	-	1,332	-	-	1,332
Oasis Community Hub Oldham	-	-	-	-	-
Oasis Community Hub Mayfield	1,222	8,248	(2,091)	-	7,379
Oasis Community Hub Waterloo	137,321	366,800	(324,666)	(9,452)	170,003
Oasis Community Hub Wintringham	5,274	72	(452)	-	4,894
Oasis UK Trading Ltd	-	28,802	(29,686)	-	(884)
	<u>171,747</u>	<u>635,949</u>	<u>(524,471)</u>	<u>(8,026)</u>	<u>275,199</u>

The above funds represent the restricted funds held within each subsidiary company. OCP's fund balance will be used to invest in fundraising. Negative amounts are shown carried forward in regards of Immingham, South Bristol and Oasis UK Trading. Both hubs have sufficient unrestricted funds to cover these deficits and Oasis UK Trading is supported by its parent organisation.

North Bristol represents funds held against each funding stream within the hub:

- The Arts Project and Carnival fund will be used to organise and run the 2018 carnival for local residents.
- The Growing projects have moved into the academies.
- Friends of Long Cross is a parents group who have run a number of events and fundraisers for the children of Long Cross Academy. These funds will be available for the students in the coming year.
- The Chaplaincy fund will be used by the hub Chaplain to support students and community groups.
- Friends of Bank Leaze is another parent group who have run a number of events to raise funds to purchase items for the school and run further events.
- The Craft Space project is an enterprise project which runs a small Oasis community shop.
- Classes and workshops teach art, crafts and textile skills.

OASIS COMMUNITY PARTNERSHIPS
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017

16. RESTRICTED FUNDS Continued

Hadley funds are predominately:

- The Middlesex Hospital fund is to support any young people aged between 11 and 24 that attend the A&E due to violent crime or suspected gang involvement. The youths are offered support and coaching looking at behaviour patterns, home life and other aspects of their well-being. The funds has been set aside to cover future salaries of the youth workers.
- The Hadley Youthwork project runs sessions at two youth centres where employment skills workshops and motor vehicle workshops are run for the youths. The fund is to cover future salaries of the staff.

Waterloo funds are predominately:

- Debt Advice – this project will support the running of the advice centre for the next few months while additional funding is secured.
- Food Bank – a regular food bank service is provided to residents of the community and the funds generated will allow the food bank to continue to operate for the next year. Funds generated for food bank purposes have been built up to allow the manager to run the service.
- Harvest for Hope is a new project, which focusses on refugees and immigrants, and we hope to develop this project over the next year.
- St Thomas Hospital project is delivered by three staff and is a youth project within St Thomas' Hospital. Restricted funds have been received and set aside to allow for the delivery of this project over the next year.
- Hub Athletic is a youth football project and like St Thomas Hospital, these funds have been received to fund the delivery of the project for the next year. The £11,000 of available funding will not be sufficient to run the programme for the next year and therefore we will focus on generating further funding.

OASIS COMMUNITY PARTNERSHIPS
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017

17. ANALYSIS OF NET ASSETS BETWEEN FUNDS

2017

	Unrestricted funds 2017 £	Designated funds 2017 £	Restricted funds 2017 £	Total funds 2017 £
Tangible fixed assets	1,337	12,890	-	14,227
Current assets	329,053	236,225	429,863	995,141
Current liabilities	(222,707)	(76,176)	(25,000)	(323,883)
	<u>107,683</u>	<u>172,939</u>	<u>404,863</u>	<u>685,485</u>

2016

	Unrestricted funds 2016 £	Designated funds 2016 £	Restricted funds 201 £	Total funds 2016 £
Tangible fixed assets	-	18,124	1,904	20,028
Current assets	117,366	243,846	323,295	684,507
Current liabilities	(75,741)	(73,903)	(50,000)	(199,644)
	<u>41,625</u>	<u>188,067</u>	<u>275,199</u>	<u>504,891</u>

18. CAPITAL COMMITMENTS

There were no capital commitments at the year end.

19. FINANCIAL COMMITMENTS

There were two operating leases, both within Oasis Community Hub: Waterloo.

The Imperial War Museum has granted a lease to operate a small children's centre and this will expire within the next year.

St Thomas Hospital has granted a rent-free lease for the operation of the Waterloo Farm. This lease will expire within the next five years.

OASIS COMMUNITY PARTNERSHIPS
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017

20. SUBSIDIARY SUMMARY

The subsidiaries listed below are UK charitable companies limited by guarantee, wholly-owned by Oasis Community Partnerships.

	Total Income	Total Expenditure	Net Surplus/ (Deficit)	Net Assets
	£	£	£	£
The Mulberry Bush (Coulston) Limited (Co No. 03902995, Charity No. 1084590)	287,391	(302,519)	(15,128)	174,848
Oasis Community Hub North Bristol (Co No. 07237012, Charity No. 1136930)	44,958	(39,963)	4,995	21,023
Oasis Community Hub Enfield (Co No. 07237011, Charity No. 1137025)	117,472	(119,046)	(1,574)	23,068
Oasis Community Hub Hadley (Co No. 07236762, Charity No. 1138871)	186,215	(118,209)	68,006	136,295
Oasis Community Hub Foundry (Co No. 10581583, Charity No. 1172915)	20,104	(14,547)	5,557	5,557
Oasis Community Hub Hobmoor (Co No. 10615979, Charity No. 1172925)	33,524	(9,164)	24,360	24,360
Oasis Community Hub South Bristol (Co No. 07236795, Charity No. 1138870)	31	(1,414)	(1,383)	367
Oasis Community Hub MediaCityUK (Co No. 07237013, Charity No. 1136924)	12,507	(8,305)	4,202	12,962
Oasis Community Hub Mayfield (Co No. 07237014, Charity No. 1138867)	7,077	(5,222)	1,855	11,250
Oasis Community Hub: Oldham (Co No. 07356565, Charity No. 1138862)	82,308	(42,960)	39,348	40,928
Oasis Community Hub: Ashburton Park (Co No. 07237600, Charity No. 1138901)	16,595	(3,851)	12,744	16,125
Oasis Community Hub Waterloo (Co No. 07237305, Charity No. 1136965)	663,455	(611,213)	52,242	173,736
Oasis Community Hub Wintringham (Co No. 07237722, Charity No. 1138869)	30,809	(20,622)	10,187	14,972
Oasis UK Trading Ltd (Co No. 05857759)	154,129	(169,956)	(15,827)	(16,711)

Dormant Companies

Oasis Lord's Hill (Co No. 07236269, Charity No. 1138872)
Oasis Community Hub Immingham (Co No. 07236345, Charity No. 1138904)
Oasis Community Hub: Lord's Hill (Co No. 08802230)

OASIS COMMUNITY PARTNERSHIPS
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017

Audit Exemptions

The following subsidiaries are exempt from the requirements of the Companies Act 2006 relating to the audit of their individual accounts by virtue of section 479(A) of the Companies Act 2006:

Oasis Community Hub: South Bristol
Oasis Community Hub Immingham
Oasis Community Hub: Lord's Hill

The following subsidiary has been independently examined:

Oasis Community Hub: Ashburton Park
Oasis Community Hub: Enfield
Oasis Community Hub: Foundry
Oasis Community Hub: Hadley
Oasis Community Hub: Hobmoor
Oasis Community Hub: Mayfield
Oasis Community Hub: MediaCityUK
Oasis Community Hub: North Bristol
Oasis Community Hub: Oldham
Oasis Community Hub: Wintringham

21. RELATED PARTY TRANSACTIONS

During the year the company made the following transactions with other group companies:

- At the year-end a balance of £179,425 was owed to OCP from hub companies and a balance of £101,502 was owed to OCT.

There were no other related party transactions.

22. ULTIMATE PARENT UNDERTAKING

Oasis Community Partnerships is a wholly owned subsidiary of Oasis Charitable Trust, a company incorporated in England (registered number 02818823) and a registered charity (registered charity number 1026487). Oasis Charitable Trust's objects are the advancement of Christianity; the advancement of education; the advancement of health and the preservation and protection of public health generally; the relief of persons who are in need, hardship or distress and the prevention and relief of poverty.

The ultimate parent undertaking is Oasis International Association Ltd (OIA), a company incorporated in England (registered number 4255992) and a registered charity (registered charity number 1098100). Oasis International Association prepares consolidated financial statements which include the consolidated results of Oasis Community Partnerships. Copies of these financial statement can be obtained from its registered office at 1 Kennington Road, London, SE1 7QP.

OIA's principle objectives are to:

- To ensure that the national group of organisations is governed well and in accordance with Oasis theology and ethos
- To maintain the cohesion of the family of Oasis organisations by ensuring that the Oasis ethos is understood and implemented across the group of organisations
- To grow and develop Oasis hubs
- To promote the corporate message of Oasis

OASIS COMMUNITY PARTNERSHIPS
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017

23. STATEMENT OF FINANCIAL ACTIVITIES – COMPARATIVES

	Unrestricted funds £	Designated funds £	Restricted funds £	Total 2016 £
INCOME FROM:				
Donations and grants	326,171	-	590,718	916,889
Reserves transferred in on acquisition	-	-	-	-
Activities for generating funds	12,000	-	-	12,000
Investments	-	-	-	-
Charitable activities	292,467	-	45,231	337,698
TOTAL	630,638	-	635,949	1,266,587
EXPENDITURE ON:				
<i>Charitable activities</i>	648,854	-	524,471	1,173,325
TOTAL	648,854	-	524,471	1,173,325
Net income	(18,216)	-	111,478	93,262
Transfers between funds	(180,041)	188,067	(8,026)	-
Net movement in year	(198,257)	188,067	103,452	93,262
At 1 September 2015	239,882	-	171,747	411,629
At 31 August 2016	41,625	188,067	275,199	504,891
Representing				
Tangible fixed assets	20,028	-	-	20,028
Current assets	171,241	188,067	325,199	684,507
Current liabilities (less than one year)	(149,644)	-	(50,000)	(199,644)
	41,625	188,067	275,199	504,891