In accordance with Rule 18.7 of the Insolvency (England & Wales) Rules 2016 and Sections 92A, 104A and 192 of the Insolvency Act 1986.

LIQ03 Notice of progress report in voluntary winding up



For further information, please refer to our guidance at www.gov.uk/companieshouse

1	Company details	
Company number	0 7 2 0 2 5 6 3	→ Filling in this form Please complete in typescript or in
Company name in full	Tough Mudder Ltd	bold black capitals.
2	Liquidator's name	
Full forename(s)	Michael	
Surname	Solomons	
3	Liquidator's address	
Building name/number	82 St John Street	
Street		
Post town	London	
County/Region		
Postcode	ECIMAJN	
Country		
4	Liquidator's name o	
Full forename(s)	Andrew	Other liquidator Use this section to tell us about
Surname	Pear	another liquidator.
5	Liquidator's address @	
Building name/number	82 St John Street	⊘ Other liquidator
Street		Use this section to tell us about another liquidator.
Post town	London	
County/Region		
Postcode	ECIMAVA	
Country		

LIQ03 Notice of progress report in voluntary winding up

6	Period of progress report	
From date	$\begin{bmatrix} 0 & 3 & 1 & 2 & 2 & 2 & 2 & 2 & 2 & 2 & 2 & 2$	
To date		
7	Progress report	
	☑ The progress report is attached	
8	Sign and date	
Liquidator's signature		
	X	
Signature date	$\begin{bmatrix} \frac{1}{2} & 9 \end{bmatrix} \begin{bmatrix} \frac{m}{0} & \frac{m}{1} \end{bmatrix} \begin{bmatrix} \frac{y_2}{2} & \frac{y_0}{2} & \frac{y_4}{4} \end{bmatrix}$	

LIQ03

Notice of progress report in voluntary winding up

Presenter information

You do not have to give any contact information, but if you do it will help Companies House if there is a query on the form. The contact information you give will be visible to searchers of the public record.

Contact name	Julie Thatcher
Company name	Moorfields
Address	82 St John Street
Post town	London
County/Region	
Postcode	ECIMAJN
Country	
DX	
Telephone	020 7186 1144

✓ Checklist

We may return forms completed incorrectly or with information missing.

Please make sure you have remembered the following:

- ☐ The company name and number match the information held on the public Register.
- ☐ You have attached the required documents.
- ☐ You have signed the form.

Important information

All information on this form will appear on the public record.

You may return this form to any Companies House address, however for expediency we advise you to return it to the address below:

The Registrar of Companies, Companies House, Crown Way, Cardiff, Wales, CF14 3UZ. DX 33050 Cardiff.

Further information

For further information please see the guidance notes on the website at www.gov.uk/companieshouse or email enquiries@companieshouse.gov.uk

This form is available in an alternative format. Please visit the forms page on the website at www.gov.uk/companieshouse



TO ALL MEMBERS AND KNOWN CREDITORS

Our ref: JT/TOU003MS

29 January 2024

Dear Sirs

Tough Mudder Ltd - In Creditors' Voluntary Liquidation ("the Company")

As you are aware, Andrew Pear and I were appointed Joint Liquidators of the Company on 3 December 2020, following the Company's conversion from Administration to Liquidation. I have prepared my third annual progress report on the Company for the period 3 December 2022 to 2 December 2023 (the reporting period). Statutory information regarding the Company is attached at Appendix I.

The Liquidators have acted jointly and severally in all matters relating to the Liquidation and there have been no changes in the office holders since my last report. This report should be read in conjunction with my previous reports, copies of which are available on request. Further information can also be found at www.creditorinsolvencyquide.co.uk which is designed to provide creditors with a step by step quide to the insolvency process.

CONDUCT OF LIQUIDATION

Details of the events leading up to the appointment of Administrators and conversion to Liquidation can be found in previous reports to creditors.

During this reporting period, all statutory duties incumbent upon Liquidators have been attended to, including but not limited to, submitting necessary tax returns, dealing with all routine correspondence and reporting to creditors Significant time has continued to be spent adjudicating a complex preference claim received from the US Trustee in Bankruptcy for the Company's parent company, Tough Mudder Inc ("TM Inc"), together with investigating actions taken in the lead up to the Administration and working with UK and US solicitors regarding possible recovery actions, which is set out in detail later in this report.

It remains the case that the Liquidation will remain open until all remaining assets have been realised, including the pursuit of any recovery actions and surplus funds are distributed to unsecured creditors. The timing of such actions is very difficult to estimate at this time.

RECEIPTS AND PAYMENTS ACCOUNT

A receipts and payments account for the reporting period and the whole period of the Liquidation, is attached at Appendix II. This includes funds set aside for a catch up dividend that have since been released back into the pool of funds as detailed later in this report. Estate funds were banked into a designated non-interest-bearing estate account and the account has been reconciled to required financial records.

> Moorfields, 82 St John Street, London ECIM 4JN +44 (0)20 7186 1144 moorfieldscr.com info@moorfieldscr.com

ASSETS

For details of previous asset recoveries achieved, please refer to the report for the relevant period.

Intercompany loans

The only intercompany loan with any prospect of recovery is from the Company's US parent, TM Inc, which is also in insolvency proceedings in the US. Dividend prospects are purely dependent on the outcome of the US Trustee's legal proceedings against some of the former directors/shareholders and whether there will be any surplus funds available to creditors after costs is yet to be determined.

A claim was submitted in the US proceedings on behalf of the Company. However, the US Trustee submitted details to the Liquidators setting out what the US considers preference payments made to the Company in the twelve months leading up to the US insolvency proceedings. This is a complex claim and required the assistance of US legal advice to guide the Liquidators through the US insolvency law and access to US records, which were subject to confidentially agreements. This was required to determine the quantum of such payments, if they met the preference payment threshold and if the Company had any such defence to the claim under US law.

The Liquidator had initially set aside funds in the event a catch up dividend was due to the US Trustee based on the interim dividend already paid to unsecured creditors. During this reporting period, and whilst discussions and negotiations are still ongoing with the US Trustee as the extent of any preference claim and the amount for which the Company's claim would be admitted for in the US proceedings, the set aside funds have been released back into the general pool of funds. It has been established that any funds due to the US Trustee would be offset against any dividend paid to the Company from TM Inc. and therefore no physical payment would need to be made to the US Trustee.

LIABILITIES

Secured creditor

HSBC UK plc held a fixed charge over certain cash deposits relating to credit card payments. The bank has confirmed no monies are outstanding and all accounts have been closed.

Preferential creditors

Under the terms of the sale agreement, all employees of the Company were transferred to the purchaser under the Transfer of Undertakings (Protection of Employment) Regulations 2006. Preferential claims totalling £1,777 were paid in full during a previous reporting period in relation to a former employee and outstanding pension contributions.

Unsecured creditors

Unsecured claims received to date total £4.01m, following the reduction of HMRC's claim to nil. Included in this balance is the outstanding loan to the Company's wholly owned subsidiary, Tough Mudder GmbH – In Liquidation and the unsecured element of wages owed and outstanding pension contributions.

An initial dividend of £198,841 has been paid to unsecured creditors. A sum of £57,392 had been set aside in the event the US Trustee had an unsecured claim in the Liquidation in respect of preference payments made to the Company. During this reporting period, these funds have been released back into the general pool of funds for creditors for reasons set out above.

DIVIDENDS

The following distributions were made to preferential and unsecured creditors:

Date Amount of Distribution Rate of Distribution

20 August 2021 £1,776.51 100 pence in the £ - preferential 5 pence in the £ - unsecured £198,841.29

Based on current information, it is anticipated that a further dividend will be available to unsecured creditors although

the timing and quantum is uncertain at this time whilst further recoveries may be possible.

PRESCRIBED PART

The Prescribed Part Fund is created out of the Company's net floating charge property pursuant to Section 176A of the Insolvency Act 1986, as long as the floating charge was registered later than 15 September 2003.

As previously advised, there is no floating charge registered after 15 September 2003 and therefore the prescribed part does not apply.

JOINT LIQUIDATORS' INVESTIGATIONS

Under the insolvency legislation, the Liquidators have a duty to consider the conduct of those persons who have been directors of the Company, shadow directors or de facto directors at any time within three years preceding the Liquidation and consider whether any civil proceedings should be taken. A confidential report was submitted to the Secretary of State in the Administration and a further report will be submitted in the Liquidation if further information comes to light.

The Administrators, now Liquidators were required to interrogate and investigate (together with both external US and UK lawyers) the very detailed books and records of the Company both to understand the Company's position as against TM Inc and to investigate any potential claims against the directors which might yield realisations into the Company for the benefit of its creditors. This was made more difficult given it involved the US Trustee. Furthermore, difficulties were encountered obtaining records from the US due to a number of reasons and ultimately required agreed confidentiality agreements to release some recrds. The work involved has required analysis and review of bank statements on a line-by-line basis, covering a significant period of time, in order to understand the business and finances of the Company. This work was also required to fully understand the lead up to the Administration and any potential claims against directors, for which work remains ongoing.

Given the length of time that it has taken to undertake these investigations and the costs involved the Liquidators have continued to seek legal advice that the course of action is in the best interest of creditors. The Liquidators have been advised specifically that they are under a professional duty to thoroughly investigate these matters, and to not would be inappropriate and a dereliction of their professional duties, given the significant value of the potential claims that may exist against the directors and/or any claim in the US Bankruptcy. Accordingly, these investigations have been carried out and continue to do so with the assistance of legal advice in the UK and US.

PRE-APPOINTMENT REMUNERATION

The Joint Liquidators were appointed following the Company's conversion from Administration to Liquidation. The Administrator's fees and expenses have been paid in full.

JOINT LIQUIDATORS' REMUNERATION

The work estimated to be undertaken in the Liquidation was included in the fee estimate produced in the Administration and as such the Joint Liquidators' remuneration is fixed on the same basis, being by reference to time properly spent by them and their staff in attending to matters arising from the Liquidation of the Company.

A total of 86.2 hours has been incurred in this reporting period at a cost of £47,752, resulting in an average hourly charge out rate of £554. For the whole period of the Liquidation, time costs amount to £130,278, representing 331 hours at an average rate of £394. This is compared to anticipated hours of 961 hours at an average hourly rate of £307 which was estimated at the outset of the Administration for the whole period of the Administration and Liquidation. The firm's fee policy is provided at Appendix III, together with a summary of the work undertaken in the reporting period and a comparison to the original fee estimate.

Fees of £25,940 plus VAT have been drawn in this reporting period up to the current fee cap in place. The remuneration drawn has been within the approved fee estimate approved but time costs have exceeded that estimate originally given to creditors at the outset of the Administration.

The Liquidation has remained open longer than originally could have been anticipated at the outset due to the ongoing investigations and significate time spent determining legal avenues that could be pursued for the benefit of creditors. Furthermore, it could not be anticipated that the US Trustee would submit what it considers to be a

preference claim against the Company that required investigation and continues to require ongoing negotiations to achieve the best outcome for creditors. Further time is going to be incurred to administer the Liquidation and the various statutory obligations required of Liquidators in general whilst the matter remains open to deal with the outstanding matters. Additionally, a further interim and/or final dividend will need to be processed to distribute surplus funds to unsecured creditors. Therefore, the Liquidators are seeking approval in this report to increase the current cap on their remuneration from £295,241.50 to £400,790.50 plus VAT, as set out in the revised fee estimate attached at Appendix V. Time costs of circa £36,000 have already been incurred at the date of this report that the Liquidators cannot draw until further creditor approval is sought.

This revised estimate is based on actual costs incurred to date at the time of this report (as detailed in Appendix III) under each task category and then what is expected to be incurred until the conclusion of the Liquidation. At this time, it is not known how long the US proceedings might take before any realisations could be achieved but could be estimated at a further two to three years, so the revised fee cap includes:

- an estimate of the future annual costs of administering the Liquidation to comply with all statutory and administrative obligations
- an estimate of the future time expected to be incurred to finalise negotiations with the US Trustee and potential claims that may exist for the benefit of creditors and achieve further asset realisations
- continue to deal with all ongoing creditor correspondence and pay a further interim and/or final distribution to unsecured creditors
- there are no further trading costs to be estimated as this only relates to the Administration period and actual costs incurred are in the revision.

This revised estimate will continue to act as a cap and only properly incurred time costs will be drawn such that they may not actually reach this revised estimate but only fees up to this revised limit will be drawn. If this revised estimate is approved, an interim and/or final dividend will still be available to unsecured creditors, however, the quantum will be significantly higher if a return can be achieved from the US proceedings for the benefit of creditors, which requires the Liquidation to remain open. Any further uplift after this revision will only be likely in the event that proceedings are substantially delayed in the US and the Liquidation is required to stay open for much longer than currently estimated and/or additional potential claims can be pursued for the benefit of creditors.

A guide to fees can be found at www.r3.org.uk/technical-library/england-wales/technical-guidance/fees/ and provides information relating to Liquidators' remuneration. A hard copy is available on request.

Please note that a secured creditor, or unsecured creditor with the permission of the Court or with the concurrence of 5% in value of the unsecured creditors (including the creditor in question), may request further details of the Joint Liquidators' remuneration and expenses, within 21 days of receipt of this report.

Furthermore, a secured creditor, or unsecured creditor with the permission of the Court or with the concurrence of 10% in value of the creditors (including the creditor in question), may apply to Court to challenge the amount and/or basis of the Joint Liquidators' fees and the amount of any proposed expenses or expenses already incurred, within eight weeks of receipt of this report.

JOINT LIQUIDATORS' EXPENSES

The Joint Liquidators' expenses are fixed on the same basis as the preceding Joint Administrators. Accordingly, category 2 expenses were agreed by creditors and are as detailed in the firm's policy on fees. Category 1 expenses do not need approval and can be drawn at the Liquidators' discretion without authority.

Detailed below are the expenses I expected to incur during the Liquidation and what I have incurred in this reporting period and to date, together with details of what has been paid in this period and what remains unpaid. Of the total below £1,951 was incurred during the Administration.

		Estimated total cost	Incurred in period	Incurred to date	Paid during period	Remains unpaid
		total cost	iii period £	to date £	penou £	unpaid £
Statutory advertising	Category 1	240.00	L	165.00	L	
	• ,		-		-	-
Printing	Category 2	123.00	-	9.00	-	-
Postage	Category 1	288.82	69.77	178.61	-	69.77
Subsistence and travel	Category 1	374.14	-	-	-	-
Conference call(s)	Category 1	20.00	-	4.12	-	-
Land Registry search	Category 1	3.00	-	-	-	-
Storage	Category 1	77.75	-	-	-	-
Taxis	Category 1	-	30.68	30.68	30.68	-
Insurance	Category 1	450.00	-	-	-	-
Bond	Category 1	900.00	-	-	-	-
TOTAL		2,476.71	100.45	387.41	30.68	69.77

During the Liquidation, Capcon Limited (tracing agent), Pennington Manches Cooper LLP (including Counsel) and Montgomery McCracken Walker & Rhoads LLP (solicitors) have been instructed to assist with investigating potential recovery actions regarding events in the lead up to the Administration. During this reporting period the US lawyer has moved firms to Womble Bond Dickinson (US) LLP and as such our instruction has moved to the new given the history and knowledge the lawyer has of the file.

Prism 339 Ltd was instructed during this reporting period to convert a large number of pdf UK and US bank statements into excel in order to assist the Liquidators with their ongoing investigations. No further services are expected in this regard, unless further records become available for review.

Detailed below are the fee arrangements agreed in each instance and the costs incurred in this period, together with fees paid in this period and what remains unpaid. The choice of professionals was based on my perception of their experience and ability to perform this type of work, the complexity and nature of this assignment and the basis of my fee arrangement with them. The fees charged have been reviewed and I am satisfied that they are reasonable in the circumstances.

	Fee arrangement	Est. total cost £	Incurred in period £	Incurred to date £	Paid during period £	Remains unpaid £
Capcon Limited	Fixed fee	-	-	2,500	-	_
Penningtons Manches Cooper LLP	Time costs	-	62,499	189,486	62,499	-
Montgomery McCracken Walker & Rhoads LLP	Time costs	-	9,118	18,061	9,118	-
Womble Bond Dickinson (US) LLP	Time costs	-	2,500 (est.)	2,500	-	2,500
Prism 339 Ltd	Fixed fee	-	800.00	800.00	800.00	-

The expenses incurred have not exceeded the estimate previously given to creditors. They may exceed the original estimate if the Liquidation remains open for another twelve months and the costs of issuing a final dividend to unsecured creditors.

All legal fees paid on account in previous reporting periods have now been utilised against incurred costs in this reporting period. Fees for professional services in relation to potential recovery actions were not anticipated at the outset of the appointment but costs are closely monitored and are considered in view of the benefit to creditors at each phase of the process. Legal fees to Penningtons Manches Cooper LLP and Womble Bond Dickinson (US) LLP are being incurred on an ongoing basis as legal assistance is required in both the UK and US and initial fee estimates are provided within ranges but final costs are subject to how much work is ultimately undertaken.

APPROVAL OF REMUNERATION

The Joint Liquidators hereby seek creditor approval to increase their original fee estimate from £295,241.50 to £400,790.50 plus VAT. A notice of the decision procedure, voting form and proof of debt form are attached in this respect, at Appendix VI.

If you wish to vote on the resolutions, please complete and return the voting form to this office, by no later than 11.59pm on 21 February 2024, together with a proof of debt form (if not already provided). Your vote on the resolutions will only count if you have completed and returned both forms by the deadline. You are not required to vote and if you do not then your rights against the Company will not be affected.

Creditors may request that I summon a physical creditors' meeting, if at least 10% of the creditors in value or number, measured against the Company's total debts, or at least ten creditors request a meeting and the request is made within five business days from the delivery of this notice.

Where a creditor is owed £1,000 or less, they must still deliver a proof if they wish to vote on the resolution. If a creditor has voted to opt out of receiving notices they may still vote if they provide proof of their claim by the closing date. Creditors have the right to appeal the decision made by applying to Court under Rule 15.35 within 21 days of the decision date.

SUMMARY

I shall report again on the next anniversary of the appointment, or the closure of the Liquidation, whichever is sooner.

To comply with the Provision of Services Regulations, some general information about Moorfields, including about our complaints policy and Professional Indemnity Insurance, can be found at www.moorfieldscr.com/terms-and-conditions.

In accordance with the provisions of the General Data Protection Regulations the lawful basis for processing personal data is in order to comply with my legal obligations set out in the Insolvency Legislation, the purpose of processing the data is to administer the insolvent estate. Personal data will be retained for 6 years and 3 months following vacation of office. Further details regarding how we process your personal data can be found in our Privacy policy at www.moorfieldscr.com/privacy-policy. If you have any queries regarding this report, please contact Julie Thatcher of this office on 020 7549 8007 or email julie.thatcher@moorfieldscr.com.

Yours faithfully

Michael Solomons Joint Liquidator

STATUTORY INFORMATION

Company name: Tough Mudder Ltd

Registered office: 82 St John Street, London, EC1M 4JN

Former registered office: 125 Wood Street, London, EC2V 7AW

Former trading address: Piano House, 9 Brixton Terrace, Brixton, London, SW9 8DJ

Registered number: 07202563

Joint Liquidators' names: Michael Solomons and Andrew Pear

Joint Liquidators' address: 82 St John Street, London, EC1M 4JN

Liquidators' date of appointment: 3 December 2020 (Administrators appointed 24 January 2020)

Tough Mudder Ltd (In Liquidation) Joint Liquidators' Summary of Receipts & Payments

Statement of Affairs		From 03/12/2022 To 02/12/2023	From 03/12/2020 To 02/12/2023
£		£	£
	ASSET REALISATIONS		
10,756.37	ADM VAT refund	NIL	10,756.37
738,582.68	Balance of funds from Administration	NIL	738,582.68
	Bank redress payments	NIL	200.93
Uncertain	Book debts	NIL	711.77
Uncertain	Intercompany loans	NIL	NIL
	• •	NIL	750,251.75
	COST OF REALISATIONS		
	Agents' fees	NIL	2,500.00
	Bank charges	75.00	100.00
	Joint Administrators' expenses	NIL	11.56
	Joint Administrators' fees	NIL	629.00
	Joint Liquidators' expenses	30.68	152.64
	Joint Liquidators' fees	25,939.50	106,324.50
	Legal fees	117,567.78	207,546.78
	Legal fees (paid on account)	(45,950.94)	207,010.70 NIL
	Professional services	800.00	800.00
	Rates	NIL	41.27
	Statutory advertising	NIL	165.00
	Statutory advertising	(98,462.02)	(318,270.75
	PREFERENTIAL CREDITORS	(90,402.02)	(310,270.73)
(800.00)	Former employees	NIL	450.70
(2,627.00)	Pension scheme	NIL	1,325.81
(2,027.00)	rension scheme	NIL	(1,776.51)
	UNSECURED CREDITORS	INIL	(1,770.51)
	Dividends set aside	NIL	E7 201 E0
(24.460.00)		NIL NIL	57,391.50
(21,460.00)	Former employees/pension		832.73
(101,433.00)	HMRC	NIL	NIL
526,588.00)	Intercompany Ioan - TM GER	NIL	176,329.40
(500,000,70)	Tax/NIC	NIL	322.81
(582,289.70)	Trade & expense creditors	NIL	21,356.35
	DIOTRIBUTIONS	NIL	(256,232.79)
(100.00)	DISTRIBUTIONS		.
(100.00)	Ordinary shareholders	NIL NIL	NIL
		NIL	NIL
485,958.65)		(98,462.02)	173,971.70
	REPRESENTED BY		
	Estate account - non interest bearing		165,995.59
	VAT receivable		7,976.11
			173,971.70

TOUGH MUDDER LTD - IN LIQUIDATION

en during the period 3 December 2022 to 2 December 2023

		ORIGINAL ESTIN	IATE	REI	PORTING PERIO	•	WHOLE P	ERIOD OF LIQUIDA	TION		VHOLE PERIOD (TRATION & LIQ	
Task	Estimated hours hrs	Estimated cost £	Average charge out rate £							Actual hours in period hrs	Actual costs in period £	Average charge out rate £
Administration and planning (incl. statutory compliance from 2023) Statutory compliance (incorporated into admin &	88.50	18,122.50	204.77	17.00	8,204.50	482.62	53.50	18,640.00	348.41	119.10	30,399.00	235.43
planning from 2023) Investigations	423.70 102.50	130,812.50 28,777,50	308.74 280.76	- 52.80	30.402.00	- 575.80	43.90 95.80	12,610.00 49.971.00	287.24 521.62	198.90 138.30	50,205.50 58,966.00	259.40 372.61
Asset realisations Trading	107.30 136.50	39,603.00 50,035.00	369.09 366.56	1.30	805.00	619.23	7.00	4,069.50	581.36	161.00 144.40	55,999.50 51,539.50	354.16 356.92
Creditors	102.50	27,891.00	272.11	15.10	8,340.00	552.32	130.30	44,987.50	345.26	218.80	71,944.50	314.37
TOTAL	961.00	295,241.50	307.22	86.20	47,751.50	553.96	330.50	130,278.00	394.18	980.50	319,054.00	325.40

A summary of the work undertaken in this reporting period is detailed below and was required to be undertaken to deal with the specific circumstances of the case, as well as meet our statutory duties and obligations:

ADMINISTRATION AND PLANNING

Maintaining and managing the officeholders' cashbook.

Maintaining and managing the officeholders' estate bank account.

Undertaking regular reconciliations of the officeholders' estate bank accounts.

Maintaining the case on insolvency practice case management software and inputting necessary data.

Dealing with all correspondence and emails relating to the case.

Reviewing the adequacy of the specific penalty bond on a quarterly basis.

Undertaking periodic reviews of the progress of the case.

Overseeing and controlling the work door.

Preparing, reviewing and issuing progress reports to creditors and members.

Filing returns at Companies House and/or Court (as applicable).

Preparing and filing VAT returns.

Preparing and filing Corporation Tax returns.

INVESTIGATIONS

Extensively working with UK and US solicitors and reviewing records to investigate certain actions taken in the lead up to the Administration and considering recovery options.

ASSET REALISATIONS

ice regarding claim in US proceedings of Tough Mudder Inc.

Dealing with all creditor correspondence, emails and telephone conversations regarding their claims. Maintaining up to date creditor information on the insolvency practice management system. Significant correspondence with UK and US solicitors regarding preference claim being asserted by US Trustee of Tough Mudder Inc. and potential offset to UK's claim in proceedings.

NOUSES:
Please note that in 2023 the time recording system was changed and as such time that was previously recorded under the task 'Statutory Compliance' is now recorded under 'Administration and Planning'. This has had no impact on the time spent or recorded only in the way that it is presented.

Notes:

"Administration and planning" represents the work involved in the routine administrative and statutory functions of the case, together with the necessary control and supervision by senior staff. It does not give direct financial benefit to the creditors, but has to be undertaken to meet our statutory requirements and obligations under the insolvency legislation and the Statements of Insolvency Practice.

- 'Investigations' represents the work required to comply with our statutory obligations and has no direct financial benefit to creditors unless there are potential recovery actions identified. Details of the investigations undertaken and outcomes are set out in the report.
- 'Asset realisation' represents the work required to be undertaken to realise the known assets in the case for the benefit of the creditors, details of which are set out in the report.
- 'Creditors' represents the work required to deal with the various creditors of the Company and maintain records of each claim. All queries and correspondence are dealt with as part of our statutory obligations.

MOORFIELDS

POLICY ON CHARGING REMUNERATION AND EXPENSES

Remuneration and charge out rates

Work undertaken on the insolvency estate ("estate" or "case") will include statutory and professional best practice duties, case management and cashiering. It is the firm's policy to delegate work to the most appropriate level of staff taking account of the nature of the work and the individual's experience, including to a sub-contractor where engaged. The rate agreed with a sub-contractor may vary but is subject to commercial considerations. Work carried out by all staff and any sub-contractor is subject to the overall supervision of the Partners.

All time spent working directly on the estate is charged at the prevailing specific hourly charge out rate for the relevant Partner or member of staff to a time code established for the case. Time spent by a sub-contractor may also be charged to the time code at a charge out rate commensurate with the applicable staff grade. Time spent on case work is recorded directly to the relevant estate in units of six minutes.

The rates charged by Moorfields are reviewed periodically and may be adjusted from time to time. The current hourly rates of Partners and staff who may be involved in working on the estate are detailed below, together with prior rates:

Grade	Current hourly rate £	Hourly rate up to 31 Dec 2021 £
Partner	475-650	625
Director	400-550	550
Senior Manager	375-530	530
Manager	345-500	500
Assistant Manager	315-450	450
Senior Associate	265-375	375
Associate	205-250	250
Junior Associate	140-200	200
Cashier/Support	95-195	195

Where an office holder's remuneration is approved on a time cost basis the time invoiced to the case will be subject to VAT at the prevailing rate, where applicable. Information on the time incurred and remuneration drawn will be provided to any creditors' committee ("committee") appointed by the creditors or, in the absence of a committee, to the creditors.

Expenses and disbursements

Expenses and disbursements ("expenses") are any payments from the estate which are not office holder's remuneration nor a distribution to a creditor or member. Disbursements are payments which are first met by the office holder, or their firm, and then reimbursed from the estate. It should be noted that expense rates may increase periodically in line with increases from our suppliers.

Category 1 expenses: these are directly attributable to the estate and may include travelling, postage, photocopying (where external provider), statutory advertising, professional advisors and other expenses made on behalf of the estate. These are payments made to providers who are not an associate of the office holder or firm. Such expenses can be paid from the estate without approval from the committee or the creditors. We will provide such additional information as may reasonably be required to support the expenses paid.

Category 2 expenses: these are payments to associates or those which have an element of shared costs. Before being paid, they require approval from the committee or creditors in the same manner as an office holder's remuneration. Mileage is a Category 2 expense charged by this firm, which is paid at prevailing HM Revenue & Customs approved rates. For personnel using their own vehicles, these are currently 45 pence per mile for the first 10,000 miles and 25 pence per mile thereafter.

TOUGH MUDDER LTD - IN LIQUIDATION

Revised fee estimate for further work to be undertaken during the Liquidation

The Administrators are proposing a fee upilit and detailed below is an analysis of the work expected to be undertaken, the time expected to take and an estimate of the cost. The average charge out rate has be calculated for each task and the case as a whole, which takes into account the different grades of staff who will be carrying out each task. It is the firm's policy to use as junior grade of staff as compatible with the efficient conduct of the matter in order to ensure costs are kept to a minimum. Time is recorded in 8 minute units. The statement of policy on fees details our full policy on fees and our hourly rates by grad.

Task		Estimated hours hrs	Estimated cost	Average charge out rate £			
ADMINISTRATION AND PLANNING							
Strategy & planning - devising an appropriate strategy for dealing with the case and giving instructions to sta							
Opening, maintaining and managing the officeholders' estate bank accounts Creating, maintaining and managing the officeholders' cashbooks.							
Undertaking regular reconciliations of the officeholders' estate bank accounts							
Setting up physical/electronic case files							
Setting up the case on insolvency practice management software and inputting necessary data Dealing with all correspondence and emails relating to the case							
Delivering statutory notifications to creditors and others as required on appointment, including advertising the officeholders' appointment in the Gazett							
Conduct statutory searches to identify company pension schemes Deal with statutory obligations in relation to identified company pension schemes and submit necessary forms to the Redundancy Payments Service (as a	annlinable						
eat with stationly obligations in retained company person schemes and submit necessary roms to the recurring Payments Service (as a Obtaining a specific penalty bond	аррисавие						
Convening and holding general meetings of members, and enacting decision procedures of creditors (as applicable							
Reviewing the adequacy of the specific penalty bond on a quarterly basic Undertaking periodic reviews of the progress of the case							
Overseeing and controlling the work done							
Preparing, reviewing and issuing progress reports to creditors and members Filing returns at Companies House and/or Court (as applicable)							
Preparing and filing VAT returns							
Preparing and filing Corporation Tax returns							
Seeking closure clearance from HMRC and other relevant parties Preparing, reviewing and issuing final accounts/reports to creditors and members							
Filing final accounts/reports at Companies House and/or Court (as applicable							
Completing appropriate documentation to convert the Administration to Creditors' Voluntary Liquidation for the purposes of paying a dividend to unsecured	d credito	512.20	140 025 00	290.78	510.70	134.116.00	262.61
	Suprotai_	312.20	148,935.00	290.78	510.70	134,116.00	202.01
INVESTIGATIONS							
Recovering the Company's books and records. Scheduling the Company's books and records							
Preparing a report on the conduct of the directors as required by the Company Directors Disqualification Ac							
Conducting an initial investigation with a view to identifying potential asset recoveries by seeking and obtaining information from relevant third parties, succountants, solicitors, etc	th as the bai						
Reviewing books and records to identify any suspicious transactions or actions the officeholder may take against a third party in order to recover funds for creditors.	r the benefit						
Creditol's.	Subtotal	102.50	28,777.50	280.76	138.30	58,966.00	426.36
ASSET REALISATIONS	_						
Arranging suitable insurance over assets							
Regularly monitoring the suitability and appropriateness of the insurance cover in plac Liaising with the bank to recover any credit balances and close the account's							
Liaising with agents to realise known assets. Meetings with interested parties. Valution for the business and asset							
Instructing solicitors to assist in the realisation of assets, draft and negotiate sale documentation Liaising with third parties with regards to assets that are subject to a rentention of title clause, hire or finance agreement							
Instructing specialised agents to review potential business rate refund: Monitor payments due under the licence to occupy and payments to the landford							
Negotiate and assign the lease to the purchaser and recover rent deposit.							
Monitoring post trading sale receipts and arrange transfer of net revenue to purchaser as applicable Recovering any pre-appointment deposits.							
recovering any pro-appointment apposite.	Subtotal	107.30	39,603.00	369.09	198.70	70,489.50	354.75
TRADING							
Obtaining appropriate information about the business and preparing a business plan and cash flow forecast							
Setting up suitable systems and controls in respect of purchases and sales for the business Regularly liaising with staff							
Monitoring and controlling the day to day trading of the business, including authorisation and payment of all trading cos Ensuring appropriate ongoing disclosures on the company's website							
Appropriate ongoing disclosures for consumers who have prepaid tickets							
Setting up appropriate line of communication for ticketholders to contact Administrators' team and ongoing monitoring of correspondence	Subtotal	136.50	50,035.00	366.56	144.40	51,539.50	356.92
	- Cabiolai	700.00	50,000.00			01,000.00	000.02
CREDITORS Obtaining information from the case records about employee claims							
Completing documentation for submission to the Redundancy Payments Office							
Corresponding with employees regarding their claims Liaising with the Redundancy Payments Office regarding employee claims							
Issuing a notice of intended dividend to preferential creditors, and advertising notice of intention to pay a dividend to preferential creditors in the Gazet							
Reviewing proofs of debt received from preferential creditors, adjudicating on them and formally admitting them for the payment of a dividen							
Requesting additional information from preferential creditors in support of their proofs of debt in order to adjudicate on their claim Calculating and paying a dividend to preferential creditors, and issuing the notice of declaration of dividen							
Dealing with all creditor correspondence, emails and telephone conversations regarding their claim							
Maintaining up to date creditor information on the insolvency practice management system							
Issuing a notice of intended dividend to unsecured creditors, and advertising notice of intention to pay a dividend to unsecured creditors in the Gazel Reviewing proofs of debt received from unsecured creditors, adjudicating on them and formally admitting them for the payment of a dividen							
Requesting additional information from unsecured creditors in support of their proofs of debt in order to adjudicate on their claim							
Calculating and paying a dividend to unsecured creditors, and issuing the notice of declaration of dividen Paying tax deducted from employee dividends to HM Revenue & Customs							
	Subtotal	102.50	27,891.00	272.11	268.40	85,679.50	319.22
	TOTAL	961.00	295,241.50	307.22	1,260.50	400,790.50	317.96
		3330			.,_55.56	,,	
Notes:							
Please note that in 2023 the time recording system was changed and as such time that was previously recorded under the task 'Statutory Compliance' is reway that it is presented.	now recorded	under 'Administ	ration and Plan	ning'. This has had no	impact on the time s	pent or recorded	only in the

Notes:
- 'Administration and planning' represents the work involved in the routine administrative and statutory functions of the case, together with the necessary control and supervision by senior staff. It does not give direct financial benefit to the creditors, but has to be undertaken to meet requirements and obligations under the insolvency legislation and the Statements of Insolvency Practice.
- Investigations' represents the work required to undertake an initial investigation to determine whether there are potential recovery actions for the benefit of creditors. If potential recoveries or matters are identified that require further investigation, additional time costs will be incurred to investigate them in detail and to bring recovery actions where necessary. If further fea approval is required, creditors will be provided with additional information as necessary and asked to approve the fee requestive office holder is also required by legislation to report to the Insolvency Service on the conduct of the directions and the work to enable them to comply with this statutory obligations is of no direct benefit to the creditors, although it may identify potential recovery actions.
- Yes retainable in the work required to be undertaken to realise the known assests in the case, for the estimated realisable to creditor.
- Trading represents the work required where the decision has been made to trade the business of the company in order to achieve a sale of the business as a going concern, which will result in greater realisations for the benefit of the creditors as whole. The tasks detailed are required in order to enable the office holder to monitor and control the trading of the business. Including statutory functions as required when running the business.
- Creditors' represents the work required to deal with the various creditors of the Company, Former employees claims must be processed appropriately by the Redundancy Payments Office, which involves dealing with all queries to facilitate the processing. The

IN THE MATTER OF THE INSOLVENCY ACT 1986 (AS AMENDED)

TOUGH MUDDER LTD – IN LIQUIDATION COMPANY NUMBER: 07202563

NOTICE OF A CREDITORS' DECISION - TO APPROVE THE BASIS OF THE LIQUIDATORS' REMUNERATION

NOTICE IS GIVEN that a creditors' decision for the above named will be held by correspondence, to approve the basis of the Joint Liquidators' remuneration, under rule 18.16 of the Insolvency (England and Wales) Rules 2016. The decision will be made at 11.59pm on 21 February 2024 (the decision date) and the decisions to consider are set out below:

"For the appointment of a creditors' committee."

"The Joint Liquidators' fee estimate be increased from £295,241.50 to £400,790.50 and that they be and are hereby authorised to draw sums on account of their remuneration monthly or at such longer intervals as they may reasonably determine."

HOW TO VOTE

Creditors are asked to vote on the decisions and in order to do so they must have completed and returned the attached voting form by 11.59pm on 21 February 2024 to Moorfields, 82 St John Street, London EC1M 4JN and it is accompanied by a proof of debt form (if not already provided). A vote received without a proof of debt form will be disregarded. Creditors are not required to vote and if they do not then their rights against the Company will not be affected.

FURTHER INFORMATION

A guide to fees can be found at <u>www.r3.org.uk/technical-library/england-wales/technical-guidance/fees/</u> and provides information relating to Liquidators' remuneration. A hard copy is available on request.

Where a creditor is owed £1,000 or less they must still deliver a proof if they wish to vote on the decision(s). If a creditor has voted to opt out of receiving notices they may still vote if they provide proof of their claim as set out above. Creditors have the right to appeal a decision made in respect of creditors' voting rights and majorities by applying to Court under Rule 15.35 within 21 days of the decision date.

Creditors may request that a physical creditors' meeting is summoned if at least 10% of the creditors in value or number, measured against the Company's total debts, or at least ten creditors request a meeting and the request is made within five business days from the delivery of this notice.

Creditors are invited to determine whether a committee should be established. A committee may be formed if between three and five creditors are willing to be members. Nominations for membership must be received at the offices of Moorfields by the decision date and nominations can only be accepted from creditors who have lodged a proof of debt and the convener is satisfied as to the creditor's eligibility under Rule 17.4. A guide for creditors to Liquidation/Creditors' Committees is available at www.r3.org.uk/technical-library/england-wales/technical-guidance/creditor-guides/. A hard copy is available free of charge on request.

Authenticated by

Michael Solomons Joint Liquidator

Dated: 29 January 2024

Contact details: Michael Solomons and Andrew Pear of Moorfields, 82 St John Street, London EC1M 4JN.

Email: info@moorfieldscr.com.

TOUGH MUDDER LTD (IN LIQUIDATION)

Voting by correspondence form

	name of C									
	Address	_								
			re for or against each resolution for work undertaken in described in the accompanying report.							
	I vote as b	Vote as below: (* Please tick box as appropriate)								
	1.	For the appointment of a credi	tors' committee. * FOR	AGAINST						
		Nomination for committee mem	ber							
	2.	The Joint Liquidators' fee estir and that they be and are he remuneration monthly or at su	reby authorised	to draw sums on a	account of their					
Information for creditors	voting form in provide 2. Credite or nun	ler for your vote to be counted form and a proof of debt by no l must be accompanied by a p led) otherwise your vote will be d ors may request a physical cred mber, measured against the Com ng and the request is made withi	ater than 11.59pi roof of debt fori isregarded. tors' meeting if a ipany's total debt	m on 21 February 2 m (unless one has t least 10% of the cr s, or at least 10 cre	024. The voting salready been reditors in value ditors request a					
This form must be signed	Date	CAPITAL LETTERS								
Only to be completed if the creditor has not signed in person	Position w	vith creditor or relationship to cred	ditor or other auth	nority for signature						

PROOF OF DEBT - GENERAL FORM

Tough Mudder Ltd - in Liquidation Company Number: 07202563						
	This proof must be made out by, or under the direction of, the creditor and authorised by the creditor or a person with relevant authorisation as at the relevant date.					
Releva	nt date: 24 January 2020					
1.	Name of Creditor					
	(If a company please also give company name and registration number)					
2.	Address of Creditor for correspondence (princip place of business)	al				
3.	Total amount of claim, including any Value Adde Tax and outstanding uncapitalised interest as at the date the company went into Administration					
4.	If amount in 3 above includes outstandir uncapitalised interest please state amount	g £				
5.	Particulars of how and when debt incurred.					
	If you need more space append a continuation sheet to this form.					
6.	Particulars of any security held, the value of the security, and the date it was given					
7.	Particulars of any reservation of title claimed respect of goods supplied to which the claim relate					
8.	Details of any documents by reference to which the debt can be substantiated.	е				
	Note: there is no need to attach them now but the Administrator may call for any document or evidence to substantiate the claim at their discretion as may the chair or convenor of any meeting.					
9.	Signature of creditor or person authorised to act of	n their behalf				
	Name in BLOCK LETTERS					
	Date					
	Position with or in relation to creditor					
Address of person signing (if different from 2 above)						
FOR OFFICE USE ONLY						
Admitte	ed to vote for	Admitted for dividend for				
£		£				
Date		Date				
Admini	strator	Administrator				