

Company Registration No. 07195122

JLA Equityco Limited

Annual Report and Financial Statements

For the year ended 31 October 2020



JLA Equityco Limited

Annual report and financial statements 2020

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JLA Equityco Limited

Annual report and financial statements 2020

Officers and professional advisers

Directors

P Eastwood (appointed 28 September 2020)
B Gujral (appointed 1 January 2020)

Registered Office

Meadowcroft Lane
Halifax Road
Ripponden
West Yorkshire
HX6 4AJ

Bankers

Lloyds Bank
Church Street
Sheffield
S1 2FF

JLA Equityco Limited

Strategic report

The director's present their report and the dormant financial statements for the year ended 31 October 2020.

Business strategy

JLA Equityco Limited ("the Company") is a member of the group headed by JLA Acquisitions Topco Limited ("the Group"). The principal activities of the group focus on critical asset solutions for a range of customers and comprise the long-term hire, supply and maintenance of laundry, catering, heating and fire safety equipment and the supply of managed launderettes. A review of the Group's results and future prospects, which include those of the Company, is set out below.

The Board has developed a very clear strategic vision which is being successfully deployed within the business. The vision is that JLA is a trusted partner to its customers. The strategy will look to continue to grow market share within the existing core business segments, along with identifying opportunities for growth in adjacent markets through both organic product and service development and strategic acquisitions.

The Group will continue to provide a complete product supply and service solution to support its customer base, both existing and new, through the whole life cycle of various critical assets that are operated within their business. Through the Group's unique sales infrastructure and national service support capability, it will bring new product offerings to the existing customer base and gain market share within adjacent targeted markets. The Group's ambitious growth plans are underpinned by a robust deployment plan which has allowed the business to cascade the strategy down through the organisation.

Business review

The principal activity of the Company during the year under review is that of an intermediary holding and financing company. There have not been any significant changes in the Company's principal activity in the year under review.

The Directors have not paid or declared a dividend.

The statement of financial position on page 9 shows the Company's financial position at the year end. Net assets of £1.0m were reported (2019: £1.0m). The Company's financial position was considered satisfactory in its capacity as an intermediary holding company.

The Directors of JLA Acquisitions Topco Limited manage the Group's operations on a divisional rather than statutory basis. For this reason, the Company's directors believe that analysis using key performance indicators ("KPIs") for the Company is not necessary or appropriate for an understanding of the development, performance or position of the business of the Company.

At the Group level the main focus for analysis is on the KPIs and performance measures the Group board has set for financial performance, operations and growth. The development, performance and position of the Group are discussed in the JLA Acquisition Topco Limited group's report, which does not form part of the report.

Future developments

The Board has plans to grow the business significantly, both in terms of revenue and profitability, through organic growth within its existing core market segments and through acquisition.

JLA has now established a meaningful position within the UK catering, fire safety and HVAC markets through both organic and acquisition related growth, and intends to use its strong platform to leverage the sizeable opportunities that these markets present.

During the year, JLA continued to undertake acquisitions across these divisions and now has a meaningful position and national presence in all of these markets.

JLA Equityco Limited

Strategic report (continued)

Principal risks and uncertainties

The principal risks specific to the Group and Company and how they are managed and mitigated are outlined below.

Not all these factors are within the direct control of the Group and Company or its directors and the list is not exhaustive. There may be other risks and uncertainties that are currently unknown and the list may change as something that seems immaterial now could assume greater importance in the future, and vice versa.

- The principal risk affecting the Group relates to any downturn in economic conditions within the markets in which it operates. Although this is mitigated to a certain extent by the long-term contractual nature of much of the Group's income, the COVID-19 pandemic and the resulting economic downturn has had an adverse impact to the business, particularly in sectors that have been affected by the lockdowns and tier systems announced by the government.
- Following the United Kingdom's departure from the European Union and the end of the subsequent transition period, the Group is keeping the implications of Brexit under review. The Board had closely analysed the possible impacts of Brexit and had prepared accordingly. Although the agreement reached between the United Kingdom and the European Union mean that there will not be an increase in duties and tariffs as a result of Brexit, the Group has increased stockholding of key lines in the financial period and post period end to mitigate the potential risks of any disruption to supply chains resulting from the increased complexity in importing goods from the European Union.
- Like any business, the Group faces the risk of a cyber incident which results in the corruption or deletion of business critical data or downtime of business critical systems. The Group has invested heavily in tools and procedures in order to mitigate this risk, and periodically reviews its cyber security protocols to ensure the Group's actions are in keeping with good practice in this area.
- A major operational incident at the Group's headquarters or other significant premises could cause extended interruption to normal business operations. The Group has invested heavily to mitigate against the impact of such an incident, including a generator to mitigate against the loss of electrical supply, moving its systems into a cloud environment and outsourcing the delivery of goods to a nationally recognised logistics supplier. These actions have reduced the effect that any major incident at the Group's headquarters would have, but the Board remains vigilant to the risks posed by any such incidents.
- The Group sources a number of products from overseas in prices denominated in foreign currencies. The weakness of sterling has the potential to make these goods more expensive in sterling terms. This risk is managed by a Group Treasury Committee, which meets on a regular basis, and may authorise the Group to enter into hedging contracts that typically fix the purchase price of a significant portion of the Group's goods for the next 12-18 months. This is assessed against the amount of foreign currency held, and the timing of when hedging contracts are entered is determined accordingly. In addition, the Group has worked with its key suppliers to improve its supply chain relationships to help mitigate or share potential cost inflation risk.
- Supply chain and inventory management – the Group's cash flows from operations may be negatively affected if it is not successful in managing its inventory balances. The Group has developed a range of measures it employs to enable it to better manage its inventory levels throughout the course of the year. A new ERP system launched on 1 November 2019, and the resultant automation of many of the existing manual processes and improved data attributes, will add further rigour and timely information to the disciplines whilst delivering efficiencies throughout the stock ordering and replenishment cycles in future years.
- Credit and liquidity risk is managed by maintaining a balance between the continuity of funding and flexibility through the use of the revolving credit facility at floating rates of interest. The Group's credit risk is primarily attributable to its trade receivables. The Group has no significant concentration of credit risk, with exposure spread over a large number of customers and market segments.

JLA Equityco Limited

Strategic report (continued)

Principal risks and uncertainties (continued)

- Liquidity/cash flow risk - the Group and Company are financed through a combination of bank and debt instruments that carry either fixed or variable rates of interest. The appropriateness of these bank and debt instruments and the risks related to variable rate debt are periodically reviewed by management and the Board. These facilities are secured against the assets of the Group including those of the Company. This financing provides the necessary headroom to support the business activities and strategy of the Group.

s.172 Statement - Promoting the Success of the Company

Our Approach

As a Board, we have a duty to promote the success of the Group and Company for the benefit of our members as a whole. In doing so, we must have regard to the interests of our employees, the success of our relationships with suppliers and customers and the impact of our operations on the environment, among other things.

The statement set out below specifies the actions that have been applied at a Group level which also apply to the Company.

The interests of our stakeholders are key factors in our decision making process and set out below are some examples of how we have taken those interests into account.

Our Employees

Board considerations

Our employees are our biggest asset and fundamental to the success of the Group. From the start of the pandemic, JLA made significant changes to working practices to ensure all staff could work in a safe environment. This included the procurement of appropriate personal protective equipment for our field engineering teams to enable them to work safely on customer premises; investing heavily in equipment to enable staff to work remotely; reorganising our office and other workplaces to facilitate effective social distancing at all times; and partnering with a private testing facility so as to provide comfort to customers and colleagues where necessary.

We have continued to keep track of and comply with government guidance in all the areas of the UK in which we operate and have adapted our operating procedures accordingly so as to provide a safe environment.

Unfortunately, as a consequence of the pandemic we took the difficult decision to restructure the business which involved a redundancy programme. In taking this decision the Board took into account the consequences to the business of the restructuring in the long term. The Board considered that the restructuring would promote the success of the company in the short and long term, but was careful to consider the interests of all employees when carrying out the restructuring.

Employee Communications

Effective communication is an important aspect of the relationship with our colleagues – particularly during the pandemic. We have introduced various new measures, such as our Listening Lunches, to communicate with our staff more effectively and importantly obtain their feedback so that we can not only update colleagues but also identify areas to improve the staff experience.

Diversity and inclusion

Vacancies are advertised both internally and externally and are filled following a robust evaluation of candidates who possess the required balance of skills, knowledge and experience. The Group operates an equal opportunities policy that aims to treat individuals fairly and not to discriminate in any way.

JLA Equityco Limited

Strategic report (continued)

Our Customers

Like any business our customers are a key stakeholder for the Group. The pandemic saw an unprecedented number of businesses requesting support and JLA gave due consideration to our customers' needs where appropriate. We also invested in our service delivery to ensure that we could continue to provide the same level of service to its customers despite the challenges of the pandemic. In addition, the Group took various steps to mitigate the impact of Brexit. These actions demonstrate the long term view taken by the Board in order to maintain the strong relationship that the Group enjoys with its customers.

Our Suppliers

We maintain close relationships with our suppliers to enable us to deliver market-leading products and services. Engaging with our supply chain means that we can ensure security of supply and has resulted in strong relationships spanning decades in some cases.

This year we decided to partner with a nationally recognised logistics business to augment our supply chain so that we could focus more attention on the needs of our customers. This decision was taken to promote the success of the company and will have the benefit of strengthening relationships with our suppliers and our customers in the long term.

The Environment

We are continually aiming to be a more sustainable company. We are fully compliant with the Waste Electronic and Electronic Equipment (WEEE) Regulations which impose targets designed to encourage the reuse and recycling of electrical equipment. We have been awarded ISO 14001 certification, an environmental management system which enables us to measure and improve our environmental impact through an internationally recognised framework.

We have instigated various programmes to reduce our environmental impact, including setting Co2 emissions targets for our vehicle fleet, reducing the size of our server estate and recycling products back into the marketplace where possible.

Going concern

The Company has a net assets position as at 31 October 2020 of £1,046,000 (2019: £1,046,000). The Company forecasts are accumulated into the Group (headed by JLA Acquisitions Topco Limited) forecasts alongside the forecasts of the other companies within the Group. The Company also makes use of bank facilities agreed on a JLA Acquisitions Topco Group wide basis together with other Companies under the control of JLA Acquisitions Topco Limited, whereby each Company guarantees the borrowings of the others.

The Group has considerable financial resources, together with significant forecast cash generation from operations. As part of the going concern review the directors' considered specific assumptions and risks to achieving forecast outcomes and have considered liquidity as well as the ability to operate within the Group's current financing facilities.

The impact and actions taken as a result of COVID-19 have been Group-wide, and considered in full. The directors believe that the Group is well placed to manage its business risks successfully despite the current uncertain economic outlook.

The Group has also undertaken reverse stress tests of the forecasts assessing what deviation from budget would be required for the Group to run out of cash. The stress testing on forecasts, show that the Group has sufficient liquidity, and mitigating measures available, to continue to operate in the event of a significant economic downturn.

JLA Equityco Limited

Strategic report (continued)

Going concern (continued)

After making appropriate enquiries, and reviewing the Group forecasts which cover a period exceeding 12 months from the date of signature of the financial statements, the directors have a reasonable expectation that the Company and the Group have adequate resources to continue in operational existence for the foreseeable future. Accordingly, they have adopted the going concern basis in preparing the report and financial statements.

Approved by the Board of Directors and signed on behalf of the Board



B Gujral
Director
19 August 2021

JLA Equityco Limited

Directors' report

The director's present their report and the unaudited financial statements for the year ended 31 October 2020.

Principal activities

The principal activity of the Company is that of an intermediary holding company. There have not been any significant changes in the Company's principal activities in the year under review.

Directors

The directors who served during the year and subsequently were:

P Eastwood	(appointed 28 September 2020)
B Gujral	(appointed 1 January 2020)
H Ashton	(resigned 28 September 2020)
P Humphreys	(resigned 31 December 2019)

Results and dividends

The company did not trade over the year ended 31 October 2020. The Directors have not paid or declared a dividend for 2020 (2019: £nil).

Directors' indemnities

The Company has made qualifying third party indemnity provisions for the benefit of its directors which were made during the period and remain in force at the date of this report.

Going concern and financial risk management objectives and policies

The directors set out in the Strategic report:

- the reasoning for the adoption of the going concern basis in preparing the report and financial statements for the company; and
- the financial risk management objectives and policies of the company.

Future developments

Refer to details in the strategic report on page 2.

Approved by the Board of Directors and signed on behalf of the Board



B Gujral
Director

19 August 2021

JLA Equityco Limited

Directors' responsibilities statement

The Directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial period. Under that law the Directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including FRS 101: Reduced Disclosure Framework. Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

JLA Equityco Limited

Statement of financial position Year ended 31 October 2020

	Notes	2020 £'000	2019 £'000
Non-current assets			
Investments	7	921	921
		<u>921</u>	<u>921</u>
Current assets			
Trade and other receivables	8	30,405	30,405
		<u>30,405</u>	<u>30,405</u>
Total assets		<u>31,326</u>	<u>31,326</u>
Current liabilities			
Trade and other payables	9	(30,280)	(30,280)
		<u>(30,280)</u>	<u>(30,280)</u>
Net current assets		<u>125</u>	<u>125</u>
Net assets		<u>1,046</u>	<u>1,046</u>
Equity			
Called up share capital	10	1,052	1,052
Retained earnings	11	(6)	(6)
		<u>1,046</u>	<u>1,046</u>
Equity attributable to the owners of the Company		<u>1,046</u>	<u>1,046</u>

Pursuant to the Companies Act 2006,

- (a) the company was entitled to exemption from audit under section 480 of the Companies Act 2006 ("the Act") for the financial year ended 31 October 2020 relating to dormant companies.
- (b) members have not required the company to obtain an audit of its financial statements for the financial year ended 31 October 2020 in accordance with section 476 the Act, and
- (c) the director acknowledges his responsibilities for
 - i) ensuring the company keeps accounting records which comply with the Act, and
 - ii) preparing financial statements which give a true and fair value of the state of affairs of the company as at the end of the financial period, and of its profit or loss for the financial period, in accordance with the requirements of the Act, so far as applicable of the company.

The accompanying notes 1 – 14 are an integral part of the financial statements. The financial statements of JLA Equityco Limited registered number 07195122 were approved by the Board of Directors on 19 August 2021.

Signed on behalf of the Board of Directors



B Gujral
Director

JLA Equityco Limited

Notes to the financial statements **Year ended 31 October 2020**

1. General information

JLA Equityco Limited (the company) is a private company limited by shares domiciled and incorporated in the United Kingdom under the Companies Act 2006. The address of the registered office is given on page 1. The nature of the Company's operations and its principal activities are set out in the strategic report on pages 2 to 6.

These financial statements are presented in pounds sterling because that is the currency of the primary economic environment in which the Company operates.

These financial statements are separate financial statements. The Company is exempt from the preparation of consolidated financial statements because it is included in the Group financial statements of JLA Midco Limited. The Group financial statements of JLA Midco Limited are available from Companies House.

The Company has applied Financial Reporting Standard 101 'Reduced Disclosure Framework' (FRS 101) issued by the Financial Reporting Council (FRC) incorporating the Amendments to FRS 101 issued by the FRC in July 2015 other than those relating to legal changes and has not applied the amendments to company law made by The Companies, Partnerships and Groups (Accounts and Reports) Regulations 2015 that are effective for accounting periods beginning on or after 1 January 2016.

The company has not traded during the year or during the preceding financial year. During this time, the company received no income and incurred no expenditure and therefore no income statement is presented in these financial statements.

2. Standards, amendments to published standards and interpretations effective for the financial period ended 31 October 2020

In the current period, the Company has applied standards and amendments to published standards issued by the International Accounting Standards Board (IASB) that are mandatorily effective for the period ended 31 October 2020.

Previously, the Company had prepared accounts under IAS 17. For the accounting period ended 31 October 2020, IFRS 16 replaced this standard using the modified retrospective approach, and has accounted for the related balances solely under this new standard.

IFRS 16 substantially carried forward the lessor accounting requirements of IAS 17 and therefore the accounting applied to the Company's existing lease arrangements as a lessor were not materially altered as a result of this change in standards.

The Company does not have any existing lease agreements as a lessee and has not entered into any lease agreements during the period as a lessee and as such was not affected by this change in accounting standards.

3. Accounting policies

Basis of preparation of financial statements

The Company's financial statements have been prepared in accordance with FRS 101 (Financial Reporting Standard 101) 'Reduced Disclosure Framework' as issued by the Financial Reporting Council.

The financial statements have been prepared on the historical cost basis, except for financial instruments that are measured at revalued amounts or fair values at the end of each reporting period, as explained in the accounting policies below. Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

JLA Equityco Limited

Notes to the financial statements Year ended 31 October 2020

3. Accounting policies (continued)

Basis of preparation of financial statements (continued)

Disclosure exemptions adopted

In preparing these financial statements the Company has taken advantage of certain disclosure exemptions conferred by FRS 101 and has not provided:

- additional comparative information as per IAS 1 Presentation of Financial Statements paragraph 38 in respect of:
 - a reconciliation of the number of shares outstanding at the start and end of the prior period; and
 - reconciliations of the carrying amounts of property, plant and equipment, intangibles assets and investment property at the start and the end of the prior period.
- a Statement of Cash Flows and related disclosures for cash flows from discontinued activities
- a statement of compliance with IFRS (a statement of compliance with FRS 101 is provided instead)
- additional comparative information for narrative disclosures and information, beyond IFRS requirements
- disclosures in relation to the objectives, policies and process for managing capital
- disclosure of the effect of future accounting standards not yet adopted
- the remuneration of key management personnel
- related party transactions with two or more wholly owned members of the group
- certain disclosures required under IFRS 15 Revenue from Contracts with Customers, including disaggregation of revenue, details of changes in contract assets and liabilities, and details of incomplete performance obligations.
- the amount of lease income recognised on operating leases as lessor

In addition, and in accordance with FRS 101, further disclosure exemptions have been applied because equivalent disclosures are included in the consolidated financial statements of JLA Midco Limited. These financial statements do not include certain disclosures in respect of:

- share based payments – details of the number and weighted average exercise prices of share options, and how the fair value of goods or services received was determined as per paragraphs 45(b) and 46 to 52 of IFRS 2 Share-Based Payment.
- financial Instrument disclosures as required by IFRS 7 Financial Instruments: Disclosures
- fair value measurements – details of the valuation techniques and inputs used for fair value measurement of assets and liabilities as per paragraphs 91 to 99 of IFRS 13 Fair Value Measurement.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date.

Fair value for measurement and/or disclosure purposes in these financial statements is determined on such a basis, except for measurements that have some similarities to fair value but are not fair value, such as net realisable value in IAS 2 or value in use in IAS 36.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

JLA Equityco Limited

Notes to the financial statements

Year ended 31 October 2020

3. Accounting policies (continued)

Basis of preparation of financial statements (continued)

The principal accounting policies adopted are set out below.

Accounting reference date

The accounting period of the Company ends on the Friday falling between 28 October and 3 November each period but is always reported as at 31 October.

Going concern

The Company has a net asset position as at 31 October 2020 of £1,046,000 (2019: £1,046,000). The Company forecasts are accumulated into the Group (headed by JLA Acquisitions Topco Limited) forecasts alongside the forecasts of the other companies within the Group. The Company also has the ability to make use, if needed, of bank facilities agreed on a JLA Acquisitions Topco Group wide basis together with other Companies under the control of JLA Acquisitions Topco Limited, whereby each Company guarantees the borrowings of the others.

The Group has considerable financial resources, together with significant forecast cash generation from operations. As part of the going concern review the directors' considered specific assumptions and risks to achieving forecast outcomes and have considered liquidity as well as the ability to operate within the Group's current financing facilities.

The impact and actions taken as a result of COVID-19 have been Group-wide, and considered in full. The directors believe that the Group is well placed to manage its business risks successfully despite the current uncertain economic outlook.

The Group has also undertaken reverse stress tests of the forecasts assessing what deviation from budget would be required for the Group to run out of cash. The stress testing on forecasts, show that the Group has sufficient liquidity, and mitigating measures available, to continue to operate in the event of a significant economic downturn.

After making appropriate enquiries, and reviewing the Group forecasts which cover a period exceeding 12 months from the date of signature of the financial statements, the directors have a reasonable expectation that the Company and the Group have adequate resources to continue in operational existence for the foreseeable future. Accordingly, they have adopted the going concern basis in preparing the report and financial statements.

Investments

Fixed asset investments are shown at cost less provision for impairment.

Impairment of assets

The Company assesses at each reporting date whether there is an indication that an asset may be impaired. If such indication exists, or when the annual impairment testing for an asset is required, the Company makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash generating unit's fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a discount rate that reflects current market assessment of the time value of money and the risks specific to the asset.

Impairment losses on continuing operations are recognised in the income statement in those expense categories consistent with the function of the impaired asset.

JLA Equityco Limited

Notes to the financial statements Year ended 31 October 2020

3. Accounting policies (continued)

Impairment of assets (continued)

An assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have increased. If such indication exists, the recoverable amount is estimated. A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case the carrying amount of the asset is increased to its recoverable amount. That increased amount cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in profit or loss. After such a reversal the depreciation charge is adjusted in future periods to allocate the asset's revised carrying amount, less any residual value, on a systematic basis over its remaining useful life.

Financial instruments

Financial assets and financial liabilities are recognised in the Company's Statement of Financial Position when the Company becomes a party to the contractual provisions of the instrument. Financial assets are de-recognised when the contractual rights to the cash flows from the financial assets expire or are transferred. Financial liabilities are de-recognised when the obligation specified in the contract is discharged, cancelled or expires.

Financial assets

The Company's financial assets are all categorised as loans and receivables. Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. The Company's loans and receivables comprise 'Trade and other receivables' and 'Cash and cash equivalents' in the Statement of Financial Position.

Cash and cash equivalents comprise short-term cash deposits with major United Kingdom clearing banks earning floating rates of interest based upon bank base rates or rates linked to LIBOR.

Estimation of fair values

For trade and other receivables/payables, the notional amount is deemed to reflect the fair value.

Trade and other payables

Trade and other payables are non-interest bearing and are stated at their cost.

4. Critical accounting judgements and key sources of estimation uncertainty

In the application of the Company's accounting policies, which are described in note 3, the Directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

JLA Equityco Limited

Notes to the financial statements Year ended 31 October 2020

4. Critical accounting judgements and key sources of estimation uncertainty (continued)

Key sources of estimation uncertainty

The key assumptions concerning the future, and other key sources of estimation uncertainty at the balance sheet date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed overleaf.

Recoverability of intercompany receivables

The Company recognises intercompany receivables at cost less provision for unrecoverable amounts. The assessment of the recoverability of intercompany receivables requires judgement regarding the future ability of the subsidiaries from whom the intercompany receivables are recoverable from to settle the intercompany receivable. Details of the intercompany receivables are referred to in note 8.

Carrying value of investments

The Company recognises investments at cost less provision for impairment. The assessment of impairment requires judgement regarding the future trading performance of the subsidiaries of the Company. Details of the carrying values of investments are referred to in note 7.

5. Auditor's remuneration

	2020 £'000	2019 £'000
Fees payable to the Company's auditor and its associates for the audit of the Company's annual financial statements	-	1

All remuneration payable to the auditor has been borne by another group company.

6. Staff costs

The only employees of the Company are the Directors. The Directors did not receive any remuneration from the Company for their services during the year to 31 October 2020 (2019: £nil).

JLA Equityco Limited

Notes to the financial statements Year ended 31 October 2020

7. Investments

				Shares in subsidiary undertakings £'000
Cost and net book value				
At the beginning and the end of the year				921
<hr/> <hr/>				
The Company owns 100% of the issued share capital and voting rights of the companies listed overleaf, all of which are registered in England and Wales and are registered at Meadowcroft Lane, Halifax Road, Ripponden, Halifax, West Yorkshire, HX6 4AJ except where otherwise indicated.				
Directly held	Ownership	Country	Registered office	Nature of business
JLA Debtco Limited				Intermediate holding company
Indirectly held				
JLA Clean Limited				Intermediate holding company
Inhoco 3498 Limited				Intermediate holding company
Broomco (3360) Limited				Intermediate holding company – Active proposal to strike off
Vanilla Group Limited				Intermediate holding company
JLA Limited				Laundry equipment supplier
JLA Total Care Limited				Hire and service of laundry equipment and provision of managed laundry facilities
Circuit Launderette Services Limited				Supply of managed launderettes
Circuit Launderette Services (Ireland) Limited		Ireland	70 Sir Rogerson's Quay, Dublin 2	Supply of managed launderettes
Proton (Southern) Limited				Catering equipment supplier
Fire Facilities Management Limited				Installation and service of fire safety equipment
Ellesmere Group Limited	95%			Installation and service of heating equipment
Newcombustion Engineering Limited				Installation and service of fire safety equipment
Trinity Heat Care Limited				Installation and service of heating equipment

JLA Equityco Limited

Notes to the financial statements Year ended 31 October 2020

7. Investments (continued)

	Ownership	Country	Registered office	Nature of business
Indirectly held (continued)				
T Jolly Services (UK) Limited				Intermediate holding company
T Jolly Facility Services Limited				Installation and service of heating equipment
Atlas Service Holding Limited				Intermediate holding company
Atlas Sterile Services Limited				Testing of clean rooms and sterile containment facilities
Astral Fire and Safety Limited				Installation and service of fire safety equipment
Astral Total Limited				Installation and service of fire safety equipment
Crystal Surface Limited				Specialised cleaning of commercial kitchens and ducts
ITS Fire & Security Limited				Installation and service of fire safety equipment
MacDonald Martin Limited				Installation and service of fire safety equipment
FSW Holdings Limited				Intermediate holding company
Firewatch South West Limited				Installation and service of fire safety equipment
Comcat Engineering Limited		Scotland	Unit 3a 3, Smithton Industrial Estate, Inverness, IV2 7WL	Dormant
Ripponden 10 Limited				Dormant
Ripponden 11 Limited	95%			Intermediate holding company
Ripponden 12 Limited				Dormant
Westwells (North West) Limited				Dormant
Newco Catering Equipment Limited				Dormant
DCSW Limited	90%			Intermediate holding company
DC Products Limited	85%		Unit 25 Lodge Hill Industrial Park, Westbury Sub Mendip, Wells, BA5 1EY	Catering equipment supplier
Acer Equipment Limited				Dormant
Martin & Richards Limited				Dormant
Fire Bright Solutions Limited				Installation and service of fire safety equipment and systems
William Whitfield Limited		Scotland	6 Belgrave Street, Bellshill Industrial Estate, Bellshill, ML4 3NP	Installation and service of heating equipment
The Stanland Group Limited				Dormant
Washrite Limited				Dormant
Circuit Rentals Limited				Dormant
Wilson Electrics Limited				Dormant

JLA Equityco Limited

Notes to the financial statements Year ended 31 October 2020

8. Trade and other receivables

	2020 £'000	2019 £'000
Amounts owed by group undertakings	30,405	30,405

Due to the short term nature of the financial assets included in this note they are held at undiscounted cost and are repayable on demand. There is no interest charged on the amounts owed by group undertakings.

9. Trade and other payables

	2020 £'000	2019 £'000
Amounts owed to group undertakings	30,280	30,280

Due to the short term nature of the financial liabilities included in this note they are held at undiscounted cost and are repayable on demand. There is no interest charged on the amounts owed to group undertakings.

10. Share capital

	2020 £'000	2019 £'000
Allotted, called up and fully paid		
820,000 A ordinary shares of £1 each	820	820
180,000 B ordinary shares of £1 each	180	180
10,000 D shares of £1 each	10	10
32,000 E shares of £1 each	32	32
10,000 F shares of £1 each	10	10
	<u>1,052</u>	<u>1,052</u>

The A and B ordinary shares entitle the holders to vote at general meetings of the company and to receive by way of dividend any profits available for distribution.

The D shares entitle the holders to vote at general meetings of the company. The D shares carry no entitlement to receive by way of dividend any profits available for distribution save for the D Share Entitlement. The D Share Entitlement provides an amount to the holders of the D shares based upon the achievement of certain conditions.

The E shares entitle the holders to vote at general meetings of the company. The E shares carry no entitlement to receive by way of dividend any profits available for distribution save for the E Share Entitlement.

The F shares entitle the holders to vote at general meetings of the company. The F shares carry no entitlement to receive by way of dividend any profits available for distribution save for the F Share Entitlement.

11. Reserves

The motive and purpose of each reserve within equity is as follows:

Reserve	Description and purpose
Retained earnings	Cumulative net gains and losses from recognised earnings in the income statement

JLA Equityco Limited

Notes to the financial statements Year ended 31 October 2020

12. Guarantees

The Company makes use of bank facilities agreed on a JLA Acquisitions Topco group wide basis together with other companies under the control of JLA Acquisitions Topco Limited, whereby each company guarantees the borrowings of the others. Full details of the JLA Acquisitions Topco group's assets and liabilities are disclosed in the accounts of JLA Acquisitions Topco Limited.

13. Related party transactions

The Company has taken advantage of the exemption granted by FRS 101 not to disclose transactions with other wholly owned group companies.

14. Ultimate parent company and parent undertaking of a larger group

The immediate parent undertaking is Vanilla Group Limited, which is incorporated in England and Wales.

The ultimate parent undertaking is JLA Acquisitions Topco Limited, a company incorporated in Jersey. The consolidated financial statements of JLA Acquisitions Topco Limited are available from Aztec Financial Services (Jersey) Limited, 11-15 Seaton Place, St Helier, Jersey, JE4 0QH.

The ultimate majority shareholder is the Sixth Cinven Fund. The partnerships comprising the Sixth Cinven Fund are established in Guernsey and are managed and controlled by Cinven Capital Management (VI) General Partner Limited. Approximately 26.5% of the Sixth Cinven Funds investment is held through two Luxembourg sociétés en commandite spéciales: Sixth Cinven FD 1 Lux SCSp and Sixth Cinven FD 2 Lux SCSp (together, the "SCSp vehicles"). The SCSp vehicles are both managed by their general partner (associé commandité), Cinven Lux GP (VI) S.a.r.l.

JLA Midco Limited is the smallest company of undertakings for which consolidated financial statements are drawn up and of which the company is a member. The consolidated financial statements of JLA Midco Limited are available from Companies House.