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## Westbridge Food Group Limited

**Annual Report and Financial Statements** 

For the Year Ended 31 December 2017



## **Company Information**

Directors

J Middleton

M Whaley (resigned 3 April 2017) P J McNeil (resigned 3 April 2017)

N C Shaw

J J McNeil (resigned 3 April 2017) E M McNeil (resigned 3 April 2017)

D J Hurley

S Parker (resigned 3 April 2017)

P Boondoungprasert (appointed 3 April 2017) P Chalongchaichan (appointed 3 April 2017) S Lasomboon (appointed 3 April 2017)
P Ohmpornnuwat (appointed 3 April 2017) S Yingchankul (appointed 3 April 2017)

Registered number

06345373

Registered office

Polonia House

**Enigma Commercial Centre** 

Sandy's Road Malvern Worcestershire **WR14 1JJ** 

Independent auditor

**Grant Thornton UK LLP** 

Chartered Accountants & Statutory Auditor

2 Glass Wharf Bristoi BS2 OEL

Bankers

**HSBC Bank Plc** 3 Rivergate Temple Quay Bristol **BS16ER** 

Solicitors

Higgs and Sons 3 Waterfront Business Park

**Brierley Hill** West Midlands DY5 1LX

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## Group Strategic Report For the Year Ended 31 December 2017

Principal activities

The principal activity of the company during the year was a holding company of a group whose principal activity is trading poultry.

Business review

The recurring trading result for the year was in line with expectations. The Group continued to develop new and innovative food products for existing and new customers. The Group's core business continues to be poultry trading. In addition it offers a range of fish and party food lines to provide the customer with enhanced retail and food service solutions.

Group net assets at 31 December 2017 were £37.2 million (2016 - £32.5 million). Net cash position as at 31 December 2017 was £2.6 million (Net debt 2016 - £6.7 million). Operating cash inflow for the year ended 31 December 2017 was £8.2 million (2016 - £10.8 million).

Principal risks and uncertainties

The Group's principal risks and uncertainties relate to foreign exchange exposure and commodity price risk.

**Currency risk** 

The Group is exposed to translation and transaction foreign exchange risk. In relation to translation risk, as far as possible the assets held in the foreign currency are matched to an appropriate level of borrowings in the same currency. Transactional foreign exchange risk is mitigated by entering into forward foreign exchange contracts which are matched, as far as possible to forecast supplier purchases and customer deliveries. Whilst the aim is to achieve a minimum cost from currency exposures by the use of derivatives the Group does not adopt an accounting policy of hedge accounting for these financial statements.

### Interest rate risk

The Group is exposed to interest rate fluctuations on its borrowings as the majority of its bank facilities are at floating rates.

## Credit risk

The Group's principal financial assets are cash and trade debtors. The credit risk associated with the cash is limited as the counterparties have high credit ratings assigned by international credit rating agencies. The principal credit risk arises therefore from its trade debtors. In order to manage credit risk the directors have credit insurance in place and frequently monitor and review customer credit rates.

Liquidity risk

The Group seeks to manage financial risk by ensuring sufficient liquidity is available to meet foreseeable needs through forecasting and to invest cash assets safely and profitably.

## Group Strategic Report (continued) For the Year Ended 31 December 2017

Financial key performance indicators

• •		
	2017	2016
	£,000	£'000
Turnover	296,010	305,446
Operating profit (before share of joint venture)	2,984	5,970
Operating profit % (before share of joint venture)	1.0%	2.0%

Turnover for the year ended 31 December 2017 decreased by £9.5m from the year ended 31 December 2016 which was mainly due to reduction in commodity prices, less trading of commodity meat products and continued focus on value-added product ranges. Operating profit for the same period decreased by 50% in absolute terms which is mainly due to increased commodity costs and weak Sterling currency.

Future developments

The outlook for the company year is positive against a competitive marketplace especially in the retail sector. The Group however operates in a range of markets and channels and the Directors expect to achieve satisfactory earnings.

This report was approved by the board and signed on its behalf.

J Middlete Director

Date: 1 2 SEP 2018

## Directors' Report For the Year Ended 31 December 2017

The directors present their report and the financial statements for the year ended 31 December 2017.

Results and dividends

The profit for the year, after taxation, amounted to £3,210 thousand (2016 - £3,884 thousand).

Directors

The directors who served during the year were:

J Middleton

M Whaley (resigned 3 April 2017)

P J McNeil (resigned 3 April 2017)

N C Shaw

J J McNeil (resigned 3 April 2017)

E M McNeil (resigned 3 April 2017)

D J Hurley

S Parker (resigned 3 April 2017)

P Boondoungprasert (appointed 3 April 2017)

P Chalongchaichan (appointed 3 April 2017)

S Lasomboon (appointed 3 April 2017)

P Ohmpornnuwat (appointed 3 April 2017)

S Yingchankul (appointed 3 April 2017)

Directors' responsibilities statement

The directors are responsible for preparing the Group strategic report, the Directors' report and the consolidated financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under Company law the directors must not approve the financial statements unless they are satisfied that they a true and fair view of the state of affairs of the Company and the Group and of the profit or loss of the Group for that period.

in preparing these financial statements, the directors are required to:

- select suitable accounting policies for the Group's financial statements and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures
  disclosed and explained in the financial statements:
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and the Group and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## Directors' Report (continued) For the Year Ended 31 December 2017

Disclosure of information to auditor

Each of the persons who are directors at the time when this Directors' report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the Company and the Group's auditor is unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any
  relevant audit information and to establish that the Company and the Group's auditor is aware of that
  information.

Post balance sheet events

On 22nd March 2018, a subsidiary of Westbridge Food Group Limited, Westbridge Foods (Haydock) Limited's production premises were subject to a significant fire and manufacturing production has subsequently ceased. The Directors are currently assessing the future production plans. However as an interim measure in order to ensure continuity of supply to our existing customers, we have outsourced manufacturing production. Overall the Group has adequate comprehensive insurance cover in place to mitigate the financial impact of this situation.

Auditor

The auditor, Grant Thornton UK LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board and signed on its behalf.

J Middlete Director

Date:

1 2 SEP 2018



## Independent Auditor's Report to the Shareholders of Westbridge Food Group Limited

### Opinion

We have audited the financial statements of Westbridge Food Group Limited for the year ended 31 December 2017, set out on pages 8 to 37. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent Company's affairs as at 31
   December 2017 and of the Group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice: and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Group's or the parent Company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.



## Independent Auditor's Report to the Shareholders of Westbridge Food Group Limited (continued)

#### Other information

The directors are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Auditor's report thereon. Our opinion on the financial statements does not cover the information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Group strategic report and the Directors' report for the financial year for which
  the financial statements are prepared is consistent with the financial statements; and
- the Group strategic report and the Directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by the Companies Act 2006

In the light of the knowledge and understanding of the Group and the parent Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Group strategic report and the Directors' report.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent Company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent Company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.



## Independent Auditor's Report to the Shareholders of Westbridge Food Group Limited (continued)

Responsibilities of directors

As explained more fully in the Directors' responsibilities statement on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Group's and the parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the parent Company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. The description forms part of our Auditor's report.

Tim Lincoln (Seniol statutory auditor)

for and on behalf of Grant Thornton UK LLP Chartered Accountants Statutory Auditor

Bristol

September 2018

## Consolidated Statement of Comprehensive Income For the Year Ended 31 December 2017

	Note	2017 £000	2016 £000
Turnover	,,,,,,	2000	2000
Group and share of joint ventures' turnover		296,202	305,541
Less: share of joint ventures' turnover		(192)	(95)
Group turnover	•	296,010	305,446
Cost of sales		(280,477)	(286,664)
Gross profit	-	15,533	18,782
Distribution costs		(4,189)	(4,166)
Administrative expenses		(8,396)	(8,835)
Other operating income	5	36	189
Operating profit	6	2,984	5,970
Share of profit of joint venture		•	(94)
Total operating profit	_	2,984	5,876
Income from shares in group undertakings		188	(489)
Interest receivable and similar income	10	5	2
Interest payable and expenses	11	(271)	(424)
Profit before taxation	_	2,906	4,965
Tax on profit	12	304	(1,081)
Profit for the financial year	<b>-</b>	3,210	3,884
Other comprehensive income		(102)	231
Total comprehensive Income for the year	-	3,108	4,115

There were no recognised gains and losses for 2017 or 2016 other than those included in the consolidated statement of comprehensive income.

## Westbridge Food Group Limited Registered number:06345373

## Consolidated Statement of Financial Position As at 31 December 2017

	75 41 01 0				·
	N - 4		2017		2016
Fixed assets	Note		£000		£000
• • • • • • • • • • • • • • • • • • • •					
Intangible assets	14		4,330		5,072
Tangible assets	15		660		622
Investments	16		85		72
		_	5,075	_	5,766
Current assets					
Stocks	17	24,226		26,769	
Debtors	18	48,655		57,475	
Cash at bank and in hand	19	17,568		9,883	
	-	90,449	_	94,127	
Creditors: amounts falling due within one year	20	(58,315)		(67,367)	
Net current assets	-		32,134 -	······································	26,760
Total assets less current liabilities		_	37,209	-	32,526
Net assets			37,209	_	32,526
Capital and reserves		_		<del></del>	
Called up share capital	23		-		-
Share premium account	24		1,575		•
Other reserves	24		327		429
Profit and loss account	24		35,307		32,097
			37,209	-	32,526
		_		=	

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:

J Middleton Director

Date:

1 2 SEP 2018

## Westbridge Food Group Limited Registered number:06345373

## Company Statement of Financial Position As at 31 December 2017

	Note		2017 £000		2016 £000
Fixed assets					
Investments	16		9,380		9,380
		•	9,380	•	9,380
Current assets					
Debtors: amounts falling due within one year	18	4,491		4,951	
	_	4,491		4,951	
Creditors: amounts falling due within one year	20	(6,287)		(8,460)	
Net current liabilities	-		(1,796)		(3,509)
Total assets less current liabilities		-	7,584	•	5,871
Net assets		-	7,584	-	5,871
Capital and reserves					
Share premium account	24		1,575		-
Profit and loss account	24		6,009		5,871
		-	7,584		5,871

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:

J Middleton Director

Date:

1 2 SEP 2018

## Consolidated Statement of Changes in Equity For the Year Ended 31 December 2017

	Share premium account £000	Other reserves £000	Profit and loss account £000	Total equity £000
At 1 January 2016	-	198	33,213	33,411
Comprehensive income for the year Profit for the year	-		3,884	3,884
Other comprehensive income	•	231	•	231
Total comprehensive income for the year Dividends: Equity capital	<b>4</b> -	231	3,884 (5,000)	4,115 (5,000)
At 1 January 2017	-	429	32,097	32,526
Comprehensive income for the year Profit for the year	-	<u>.</u>	3,210	3,210
Other comprehensive income	•	(102)		(102)
Total comprehensive income for the year Shares issued during the year	1,575	(102)	3,210	3,108 1,575
At 31 December 2017	1,575	327	35,307	37,209

# Company Statement of Changes in Equity For the Year Ended 31 December 2017

	Share premium account £000	Profit and loss account £000	Total equity £000
At 1 January 2016	-	11,315	11,315
Comprehensive income for the year Loss for the year	<u>-</u>	(444)	(444)
Total comprehensive income for the year Dividends: Equity capital	-	(444) (5,000)	(444) (5,000)
At 1 January 2017	*	5,871	5,871
Comprehensive income for the year Profit for the year	<u> </u>	138	138
Total comprehensive income for the year	-	138	138
Shares issued during the year	1,575	-	1,575
At 31 December 2017	1,575	6,009	7,584

# Consolidated Statement of Cash Flows For the Year Ended 31 December 2017

For the Year Ended 31 Dece	Indet 2017	
	2017 £000	2016 £000
Cash flows from operating activities	2000	2000
Profit for the financial year	3,210	3,884
Adjustments for:	-	-,
Amortisation of intangible assets	742	728
Depreciation of tangible assets	185	338
Loss on disposal of tangible assets	31	81
Interest paid	271	424
Interest received	(5)	(2)
Taxation charge	(304)	1,081
Decrease/(increase) in stocks	2,543	(1,672)
Decrease/(increase) in debtors	8,817	(22,698)
(Decrease)/increase in creditors	(6,480)	30,078
Net fair value losses recognised in P&L	683	55
Share of operating (loss)/profit in joint ventures	(13)	94
Corporation tax (paid)	(1,244)	(2,043)
Returns on Investments	(188)	489
Net cash generated from operating activities	8,248	10,837
Cash flows from investing activities		
Purchase of intangible fixed assets	-	(144)
Purchase of tangible fixed assets	(254)	(383)
Interest received	5	2
Net cash from investing activities	(249)	(525)
Cash flows from financing activities		
Issue of ordinary shares	1,575	-
Repayment of loans	-	(1,111)
Dividends paid	-	(5,000)
Interest paid	(271)	(424)
Net cash used in financing activities	1,304	(6,535)

### Consolidated Statement of Cash Flows (continued) For the Year Ended 31 December 2017 2017 2016 £000 £000 Net increase in cash and cash equivalents 9,303 3,777 Cash and cash equivalents at beginning of year (6,731)(10,508)Cash and cash equivalents at the end of year 2,572 (6,731)Cash and cash equivalents at the end of year comprise: 17,568 9,883 Cash at bank and in hand Bank overdrafts (14,996)(16,614)2,572 (6,731)

## Notes to the Financial Statements For the Year Ended 31 December 2017

#### 1. General information

Westbridge Food Group Limited is a private limited company, limited by shares and incorporated in the United Kingdom. Its registered office is Polonia House Enigma Commercial Centre, Sandy's Road, Malvern, Worcestershire, WR14 1JJ.

### 2. Accounting policies

### 2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention, except for certain financial instruments at fair value, and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires group management to exercise judgement in applying the company's accounting policies (see note 3).

The following principal accounting policies have been applied:

#### 2.2 Basis of consolidation

The consolidated financial statements present the results of the group and its own subsidiaries ("the group") as they formed a single entity. Intercompany transactions and balances between group companies are therefore eliminated in full.

The consolidated financial statements incorporate the results of business combinations using the purchase method. In the statement of financial position, the acquiree's identifiable assets, liabilities and contingent liabilities are initially recognised at their fair values at the acquisition date. The results of acquired operations are included in the consolidated statement of comprehensive income from the date on which control is obtained. They are deconsolidated from the date control ceases.

Investments in subsidiaries are accounted for at cost less impairment in the individual financial statements.

### 2.3 Investments in joint ventures

An entity is treated as a joint venture where the group is a party to a contractual agreement with one or more parties from outside the group to undertake an economic activity that is subject to joint control.

In the consolidated accounts, interests in joint ventures are accounted for using the equity method of accounting. Under this method an equity investment is initially recognised at the transaction price (including transaction costs) and is subsequently adjusted to reflect the investors share of the profit or loss, other comprehensive income and equity of the entity. The consolidated statement of comprehensive income includes the group's share of the operating results, interest, pre-tax results and attributable taxation of such undertakings applying accounting policies consistent with those of the group. In the consolidated statement of financial position, the interests in joint ventures are shown as the group's share of the identifiable net assets, including any unamortised premium paid on acquisition.

## Notes to the Financial Statements For the Year Ended 31 December 2017

### 2. Accounting policies (continued)

### 2.4 Going concern

At 31 December 2017 the Group had net cash position of £2.6m (2016: net borrowings £6.7m). The directors of the Group have reviewed forecasts, prepared for 31 December 2018 based on prudent assumptions and the set repayment terms of the current banking facilities and have considered the trading period beyond the forecast period to cover at least 12 months beyond the date of approval of the financial statements. Based on this review, the directors consider that there is adequate headroom in the current facilities and hence the accounts have appropriately been prepared on a going concern basis.

### 2.5 Revenue

Revenue includes sale of goods to customers and third party licence holders and is recognised to the extent that it is probable that the economic benefits will flow to the group and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes.

## 2.6 Intangible assets

### Goodwill

Goodwill represents the difference between amounts paid on the cost of a business combination and the acquirer's interest in the fair value of the group's share of its identifiable assets and liabilities of the acquiree at the date of acquisition. Subsequent to initial recognition, goodwill is measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is amortised on a straight line basis to the income statement over its useful economic life.

## Software

Software is initially recognised at cost. After recognition, under the cost model, software is measured at cost less any accumulated amortisation and any accumulated impairment losses.

## 2.7 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

At each reporting date the company assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined which is the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

The group adds to the carrying amount of an item of fixed assets the cost of replacing part of such an item when that cost is incurred, if the replacement part is expected to provide incremental future benefits to the group. The carrying amount of the replaced part is derecognised. Repairs and maintenance are charged to profit or loss during the period in which they are incurred.

## Notes to the Financial Statements For the Year Ended 31 December 2017

#### 2. Accounting policies (continued)

### 2.7 Tangible fixed assets (continued)

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method. The estimated useful lives range as follows:.

Depreciation is provided on the following basis:

L/Term Leasehold Property - 6% straight line
Plant & machinery - 20% - 50% straight line
Motor vehicles - 33% straight line
Fixtures & fittings - 20% straight line

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the consolidated statement of comprehensive income.

### 2.8 Operating leases: Lessee

Rentals paid under operating leases are charged to the profit or loss on a straight line basis over the lease term.

## 2.9 Impairment of fixed assets and goodwill

Assets that are subject to depreciation or amortisation are assessed at each reporting date to determine whether there is any indication that the assets are impaired. Where there is any indication that an asset may be impaired, the carrying value of the asset (or cash-generating unit to which the asset has been allocated) is tested for impairment. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's (or CGU's) fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (CGUs). Non-financial assets that have been previously impaired are reviewed at each reporting date to assess whether there is any indication that the impairment losses recognised in prior periods may no longer exist or may have decreased.

### 2,10 Valuation of investments

Investments in subsidiaries are measured at cost less accumulated impairment.

## 2.11 Stocks

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

At each reporting date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in profit or loss.

## Notes to the Financial Statements For the Year Ended 31 December 2017

### 2. Accounting policies (continued)

### 2.12 Debtors

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

### 2.13 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the consolidated statement of cash flows, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the company's cash management.

### 2,14 Financial instruments

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade payables or receivables, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration, expected to be paid or received. However if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or financed at a rate of interest that is not a market rate or in case of an out-right short-term loan not at market rate, the financial asset or liability is measured, initially, at the present value of the future cash flow discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in profit and loss.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate, which is an approximation of the amount that the Group would receive for the asset if it were to be sold at the reporting date.

Derivative financial instruments are recognised at fair value using the valuation technique described in note 21 with any gains or losses being reported in profit or loss.

Financial assets and liabilities are offset and the net amount reported in the Statement of financial position when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

## Notes to the Financial Statements For the Year Ended 31 December 2017

### 2. Accounting policies (continued)

### 2.15 Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

### 2.16 Foreign currency translation

## Functional and presentation currency

The Company's functional and presentational currency is GBP.

#### Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the income statement.

On consolidation, the results of overseas operations are translated into sterling at rates approximating to those ruling when the transactions took place. All assets and liabilities of overseas operations are translated at the rate ruling at the reporting date. Exchange differences arising on translating the opening net assets at opening rate and the results of overseas operations at actual rate are recognised in other comprehensive income.

### 2.17 Finance costs

Finance costs are charged to the income statement over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount, issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument,

## 2.18 Dividends

Equity dividends are recognised when they become legally payable. Interim equity dividends are recognised when pald. Final equity dividends are recognised when approved by the shareholders at an annual general meeting.

## Notes to the Financial Statements For the Year Ended 31 December 2017

## 2. Accounting policies (continued)

### 2.19 Pensions

## Defined contribution plan

The group operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the group pays fixed contributions into a separate entity. Once the contributions have been paid the group has no further payments obligations.

The contributions are recognised as an expense in the income statement when they fall due. Amounts not paid are shown in accruals as a liability in the statement of financial position. The assets of the plan are held separately from the group in independently administered funds.

#### 2.20 Interest income

Interest income is recognised in the income statement using the effective interest method.

### 2.21 Provisions for Ilabilities

Provisions are made where an event has taken place that gives the group a legal or constructive obligation that probably requires settlement by transfer of economic benefit, and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to the income statement in the year that the group becomes aware of the obligation, and are measured at the best estimate at the statement of financial position date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties,

When payments are eventually made, they are charged to the provision carried in the statement of financial position.

## Notes to the Financial Statements For the Year Ended 31 December 2017

Accounting policies (continued)

#### 2.22 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in the income statement, except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the company and the group operate and generate income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the statement of financial position date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the reporting date.

## 2,23 Exceptional items

Exceptional items are transactions that fall within the ordinary activities of the group but are presented separately due to their size or incidence.

3. Judgments in applying accounting policies and key sources of estimation uncertainty

Preparation of the financial statements requires management to make significant judgements and estimates. The items in the financial statements where these judgements and estimates have been made include:

Provision for bad debt and doubtful debts - a specific provision is made for debtors significantly in arrears and a general provision is made against other amounts outstanding.

4. Turnover

The whole of the turnover is principally attributable to the trade of poultry.

5. Other operating income

2017 2016 £000 £000 36 189

Other operating income

6.	Operating profit		
U.	The operating profit is stated after charging:		
	The operating profit is stated after charging.		
		2017 £000	2016 £000
	Depreciation of tangible fixed assets	185	338
	Amortisation of intangible assets, including goodwill	742	728
	Exchange differences	1,051	1,101
	Defined contribution pension cost	308	292
	Operating lease rentals: - hire of plant and machinery	101	98
	- other operating leases	123	170
7.	Auditor's remuneration		
		2017 £000	2016 £000
	Fees payable to the Group's auditor and its associates for the audit of the Group's annual financial statements	60	62
	Fees payable to the Group's auditor and its associates in respect of:		
	Taxation compliance services	12	19
	Taxation advisory services	13	-
	Corporate finance services	-	317
		25	336

## Notes to the Financial Statements For the Year Ended 31 December 2017

8.	Employees		
	Staff costs, including directors' remuneration, were as follows:		
		Group 2017 £000	Group 2016 £000
	Wages and salaries	4,117	5,640
	Social security costs	656	571
	Cost of defined contribution scheme	308	292
		5,081	6,503
	The average monthly number of employees, including the directo	rs, during the year was as tolk	ows:
		2017 No.	
	Number of production staff		2016 <b>No</b> . 63
	Number of production staff Number of distribution staff	No.	No.
	•	No. 72	No. 63
	Number of distribution staff	No. 72 18	No. 63 16
	Number of distribution staff Number of administrative staff	No. 72 18 57	No. 63 16 56
9.	Number of distribution staff Number of administrative staff	No. 72 18 57 9	No. 63 16 56 18
9.	Number of distribution staff Number of administrative staff Number of management staff	No. 72 18 57 9	No. 63 16 56 18
9.	Number of distribution staff Number of administrative staff Number of management staff	No. 72 18 57 9 156	No. 63 16 56 18 153

During the year retirement benefits were accruing to 5 directors (2016 - 5) in respect of defined contribution pension schemes.

Company contributions to defined contribution pension schemes

The highest paid director received remuneration of £1,195 thousand (2016 - £462 thousand).

The value of the company's contributions paid to a defined contribution pension scheme in respect of the highest paid director amounted to NIL (2016 - £NIL).

61

26

10.	Interest receivable		
		2017 £000	2016 £000
	Other interest receivable	5	2
		5	2
11.	Interest payable and similar charges		
		2017 £000	2016 £000
	Bank interest payable	271	424
		271	424
12.	Taxation		
		2017 £000	2016 £000
	Corporation tax		
	Current tax on profits for the year  Adjustments in respect of previous periods	(154)	847 (84)
	Valdamiente ili teabrer ei bioanna bariora	(154)	763
	Foreign tax		
	Foreign tax on income for the year	274	291
		274	291
	Total current tax	120	1,054
	Deferred tax		
	Origination and reversal of timing differences	(424)	27
	Total deferred tax	(424)	27
	Taxation on (loss)/profit on ordinary activities	(304)	1,081

## Notes to the Financial Statements For the Year Ended 31 December 2017

## 12. Taxation (continued)

Factors affecting tax charge for the year

The tax assessed for the year is lower than (2016 - higher than) the standard rate of corporation tax in the UK of 19.25% (2016 - 20%). The differences are explained below:

		£000	£000
	Profit on ordinary activities before tax	2,906	4,965
	Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19.25% (2016 - 20%)  Effects of:	559	993
	Expenses not deductible for tax purposes	115	570
	Capital allowances for year in excess of depreciation	3	10
	Utilisation of tax losses - carried back	320	-
	Other permanent differences	(1,275)	•
	Adjustments to tax charge in respect of prior periods	(154)	(94)
	Adjustment to deferred tax in respect of prior periods	16	•
	Short term timing difference leading to an increase (decrease) in taxation	-	(50)
	Differences between actual and standard tax rate	60	-
	Non-taxable income	-	(343)
	Group relief	-	(5)
	Other consolidation adjustment	(37)	-
	Goodwill	89	-
	Total tax charge for the year	(304)	1,081
13.	Dividends		
		2017 £000	2016 £000
	Dividends		5,000

2017

2016

## Notes to the Financial Statements For the Year Ended 31 December 2017

## 14. Intangible assets

## **Group and Company**

	Goodwill £000	Software £000	Total £000
Cost			
At 1 January 2017	8,963	318	9,281
At 31 December 2017	8,963	318	9,281
Amortisation			
At 1 January 2017	4,173	36	4,209
Charge for the year	678	64	742
At 31 December 2017	4,851	100	4,951
Net book value			
At 31 December 2017	4,112	218	4,330
At 31 December 2016	4,790	282	5,072

## Notes to the Financial Statements For the Year Ended 31 December 2017

## 15. Tangible fixed assets

## Group

	L/Term Leasehold Property £000	Plant & machinery £000	Motor vehicles £000	Fixtures & fittings £000	Total £000
Cost or valuation					
At 1 January 2017	267	2,016	110	892	3,285
Additions	19	214	6	15	254
Disposals	<u>.</u>	(36)	(47)	(32)	(115)
At 31 December 2017	286	2,194	69	875	3,424
Depreciation					
At 1 January 2017	144	1,780	16	723	2,663
Charge for the year on owned assets	17	142	15	11	185
Disposals	-	(29)	(23)	(32)	(84)
At 31 December 2017	161	1,893	8	702	2,764
Net book value					
At 31 December 2017	125	301	61	173	660
At 31 December 2016	123	236	94	169	622

## Notes to the Financial Statements For the Year Ended 31 December 2017

## 16. Fixed asset investments

## Group

	investment in joint ventures £000
Cost or valuation	
At 1 January 2017	72
Share of profit/(loss)	145
Dividends received	(132)
At 31 December 2017	85
Net book value	
At 31 December 2017	85
At 31 December 2016	72

## Subsidiary undertakings

The following were subsidlary undertakings of the Company:

Name	Class of shares	Holding	Country of incorporation
Westbridge Foods Limited	Ordinary	100 %	UK
Westbridge Food (Haydock) Limited	Ordinary	100 %	UK
Wignall Holdings Limited	Ordinary	100 %	UK
Westbridge Foods (Thailand) Limited	Ordinary	100 %	Thailand
Westbridge (Qingdao)Trading Co Limited	Ordinary	100 %	China
Westbridge Foods (France) SARL	Ordinary	100 %	France
Food Trac Limited	Ordinary	100 %	UK

All subsidiaries, including the principal subsidiaries above, are included in the consolidation.

## Notes to the Financial Statements For the Year Ended 31 December 2017

16.	Fived	accat	investments	(continued)
10.	rixea	asset	invesiments	(conunvea)

## Company

17.

		Investment s in subsidiary companies £000	investment in joint ventures £000	Total £000
Cost or valuation				
At 1 January 2017		9,325	55	9,380
At 31 December 2017		9,325	55	9,380
Net book value				
At 31 December 2017		9,325	55	9,380
At 31 December 2016		9,325	55	9,380
Stocks				
	Group 2017 £000	Group 2016 £000	Company 2017 £000	Company 2016 £000
Raw materials and consumables	1,322	2,733	-	•
Finished goods and goods for resale	22,904	24,036		-

24,226

26,769

18.	Debtors				
		Group	Group	Company	Company
		2017	2016	2017	2016
		£000	£000	£000	£000
	Trade debtors	43,691	53,476	-	-
	Amounts owed by group undertakings	-	-	4,423	4,886
	Other debtors	2,297	1,517	68	65
	Prepayments and accrued income	1,606	1,486	-	-
	Tax recoverable	610	-	-	-
	Deferred taxation	451	27	~	-
	Financial instruments	•	969	-	-
		48,655	57,475	4,491	4,951
<b>9</b> .	Cash and cash equivalents				
		Groun	Group	Company	Company
		Group 2017	2016	2017	2016
		£000	£000	£000	£000
	Cash at bank and in hand	17,568	9,883	_	+-
	Less: bank overdrafts	(14,996)	(16,614)	(4,883)	(7,057)
		2,572	(6,731)	(4,883)	(7,057)
0.	Creditors: Amounts falling due within one year				
		Group	Group	Company	Company
		2017	2016	2017	2016
		£000	£000	£000	£000
	Bank overdrafts	14,996	16,614	4,883	7,057
	Trade creditors	20,434	18,920	-	-
	Amounts owed to group undertakings	et.		1,400	1,400
	Corporation tax	•	951	-	-
	Taxation and social security	183	173	-	-
	Other creditors	883	788	4	3
	Accruals and deferred income	21,533	29,921	•	•
	Financial instruments	286			-
		58,315	67,367	6,287	8,460

## Notes to the Financial Statements For the Year Ended 31 December 2017

Financial instruments				
	Group 2017 £000	Group 2016 £000	Company 2017 £000	Company 2016 £000
Financial assets				
Financial assets measured at fair value through profit or loss	-	969	-	
Financial assets measured at amortised cost	63,556	64,876	4,491	4,951
	63,556	65,845	4,491	4,951
Financial liabilities				
Financial liabilities measured at fair value through profit or loss	(286)	-		-
Financial liabilities measured at amortised cost	(57,846)	(66,243)	(6,287)	(8,460)
	(58,132)	(66,243)	(6,287)	(8,460)

Financial assets measured at amortised cost comprise cash balances, loans receivable and trade and other debtors.

Financial liabilities measured at amortised cost comprise loans and overdrafts and trade and other payables.

Financial liabilities measured at fair value through profit or loss comprise derivative forward foreign exchange contracts.

### Valuation method

21.

All derivative financial instruments are measured using the "mark to market" value of the financial instruments at the reporting date. This technique calculates the present value of the future cash flows relating to the instrument based on the foreign exchange rates and interest rates prevailing at the reporting date.

## Notes to the Financial Statements For the Year Ended 31 December 2017

22.	Deferred taxation		
	Group		
			2017 £000
	At beginning of year Charged to profit or loss		27 424
	At end of year	==	451
	At end of year		
		Group 2017 £000	Group 2016 £000
	Accelerated capital allowances	(22)	(6)
	Tax losses carried forward	418	182
	Other short term timing difference	55	(149)
		451	27
23.	Share capital		
		2017 £000	2016 £000
	Shares classified as equity		
	Allotted, called up and fully paid		
	480 (2016: 345) Ordinary shares of £0.10 each 405 Ordinary A Class shares of £0.01 each	-	-

A, C, D and E shares have different voting rights and only limited rights with regards to the repayment of capital or receipt of dividends. They have no redemption rights.

405 Ordinary C Class shares of £0.08 each 405 Ordinary D Class shares of £0.01 each

44 (2016 - 44) Ordinary E Class shares of £0.01 each 2 (2016 - 2) Ordinary Redeemable shares of £0.01 each

## Notes to the Financial Statements For the Year Ended 31 December 2017

#### 24. Reserves

#### Other reserves

The other reserves consist of merger reserves as well as translation differences on investments in foreign subsidiaries.

### Profit & loss account

Includes all current and prior period retained profits and losses.

### 25. Contingent liabilities

Westbridge Food Group Limited and the other companies in the group headed by Westbridge Food Group Limited have given cross guarantees to HSBC Bank PLC in respect of the bank overdrafts. As at 31 December 2017 the bank overdrafts under this guarantee amounted to £15 million (2016 - £16.6 million).

#### 26. Pension commitments

The group operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the group in an independently administered fund.

Pension contributions due at the year end were £22 thousand (2015 - £32 thousand).

## 27. Commitments under operating leases

At 31 December 2017 the Group and the Company had future minimum lease payments under non-cancellable operating leases as follows:

	Group	Group
	2017	2016
	£000	£000
Not later than 1 year	201	259
Later than 1 year and not later than 5 years	249	519
•	450	778

## Notes to the Financial Statements For the Year Ended 31 December 2017

### 28. Related party transactions

The group has taken the exemption permitted by FRS 102 33.1A not to disclose any related party transactions with any companies in the group on the basis that they are a wholly owned group and the consolidated accounts are publicly available.

During the period the group paid rent to DJP Investments LLP amounting to £95 thousand (2016 - £94 thousand). As at 31 December 2017 £Nil (2016 - £Nil) was owed to DJP Investments LLP. DJP Investments LLP was wholly owned by John McNeil and Peter McNeil. John McNeil and Peter McNeil were shareholders in Westbridge Food Group Limited up and until 2 April 2017 when their shares were sold to CPF Investment Limited.

Westbridge Foods Europe B.V., a joint venture of Westbridge Food Group Limited, owed £1 thousand (2016 - £28 thousand) of trading balances and £38 thousand (2016 - £38 thousand) of loan balances to a subsidiary, Westbridge Foods Limited.

#### 29. Post balance sheet events

On 22nd March 2018, a subsidiary of Westbridge Food Group Limited, Westbridge Foods (Haydock) Limited's production premises were subject to a significant fire and manufacturing production has subsequently ceased. The Directors are currently assessing the future production plans. However as an interim measure in order to ensure continuity of supply to our existing customers, we have outsourced manufacturing production. Overall the Group has adequate comprehensive insurance cover in place to mitigate the financial impact of this situation.

## 30. Controlling party

At 31 December 2017, the directors consider Charoen Pokphand Public Company Limited to be the ultimate parent company.

## 31. Subsidiary company audit exemption

For the year ending 31 December 2017 certain subsidiaries of Westbridge Food Group Limited were entitled to exemption from audit under Section 479A of the Companies Act 2006 relating to subsidiary companies. Westbridge Food Group Limited has provided a guarantee to these subsidiaries in accordance with that section.

The companies covered by the guarantee and taking the exemption from audit are:

Company (Licence Numbers for each company are registered at Companies House)

ACTUALLY (FIGORIES TRUINSTIC IS: SEC.	r. naturbanil mid r.
AB Chicken Ltd	06378922
Abbeycroft Poultry Ltd	06582386
Action Poultry Ltd	07188239
AF Chicken Ltd	06378107
Ancona Poultry Ltd	07467663
Andalusian Poultry Ltd	07467761
Appenzeller Poultry Ltd	07467750
Araucana Poultry Ltd	07467737
Arun Foods Ltd	07484940
Ashop Poultry Ltd	07484910
Avon Poultry Ltd	07484887

Bantams Poultry Ltd	06582315
Barbu Poultry Ltd	07467726
Barnevelder Poultry Ltd	07467808
Beacon Poultry Ltd	06904517
Belmont Poultry Ltd	07188014
Brahma Poultry Ltd	06582569
Bransford Poultry Ltd	06734575
Breinton Poultry Ltd	07188017
Brookfield Poultry Ltd	07056456
Buff Rock Poultry Ltd	07467818
Caldew Poultry Ltd	07485220
Chancel Poultry Ltd	06581940
Chase End Poultry Ltd	06904507
Chick-A-Dee Foods Ltd	06582450
Chunky Chicken Ltd	04706129
Church Street Poultry Ltd	05276205
Croad Langshan Foods Ltd	07467796
Defford Poultry Ltd	06734556
Derwent Poultry Ltd	07484986
Dochart Poultry Ltd	07485739
Dorking Poultry Ltd	07468067
Dulas Poultry Ltd	07188167
DW Chicken Ltd	06366757
Easy Cookin' Ltd	03855460
Eddleston Poultry Ltd	07484939
Eden Poultry Ltd	07485055
Fabrica Poultry Ltd	07484808
Faverolls Foods Ltd	07484439
Fayoumi Poultry Ltd Fields International Ltd	07484281 03925460
Fleche Poultry Ltd	03925460
Fleet Poultry Ltd	07485783
Food Trac Limited	04947328
Fomentum Poultry Ltd	07484859
Fownhope Poultry Ltd	07056458
Frome Foods Ltd	07484917
Gallina Poultry Ltd	07484900
Gaur Poultry Ltd	07485805
Goodness Me Ltd	03779776
Gorsty Poultry Ltd	07188249
Gover Poultry Ltd	07484977
Great Malvern Poultry Ltd	05941464
Hamburg Poultry Ltd	07484440
Harbourne Poultry Ltd	07484980
Holms Poultry Ltd	07485239
Ixworth Foods Ltd	07484443
JPS Foods Ltd	06582393
Kraienkoppe Poultry Ltd	07484553
Little Birch Poultry Ltd	07188065
Little Malvern Foods Ltd	05941270
Malvern Chickens Ltd	06581946
Malvern Poultry Ltd	05276197
Maran Poultry Ltd	07484546
Meavy Poultry Ltd	07484982
MM Chicken Ltd	06362592

Norfolk Grey Poultry Ltd	07484541
North Hill Chicken Ltd	06904496
Nutrimens Foods Ltd	07484836
Old English Poultry Ltd	07484327
Orpington Foods Ltd	07485216
Pekin Foods Ltd	07484582
Pinnacle Poultry Ltd	07056374
Plas Gwyn Poultry Ltd	07484966
Plymouth Rock Poultry Ltd	07484575
Potterton Poultry Ltd	07485757
Redcap Poultry Ltd	07467872
Rhode Island Red Poultry Ltd	07484623
Roe Beck Poultry Ltd	07485332
Rosecombe Foods Ltd	07485755
S & P Meats Ltd	04198962
Shipley Poultry Ltd	07485013
Shires Poultry Ltd	05941271
Sicilian Buttercup Poultry Ltd	07484735
Silkie Poultry Ltd	07484758
Spring Poultry Ltd	07044637
Staunton Poultry Ltd	07188159
Stratton Poultry Ltd	07484883
Summer Hill Poultry Ltd	06904337
Sussex Poultry Ltd	07484762
Swindale Poultry Ltd	07485729
Swinyard Poultry Ltd	07044373
Tarff Poultry Limited	07485723
Tarrington Poultry Ltd	07187970
Tocketts Poultry Ltd	07486010
Upton Poultry Ltd	06393584
Verydene Ltd	04706130
Vorwerk Poultry Ltd	07484786
Welland Poultry Ltd	06734518
Welsummer Poultry Ltd Westbridge Foods Limited	07484805
	03443712
Westbridge Foods (Haydock) Limited	04289793
Westbridge International Ltd Wignall Chicken Ltd	03653902 05867321
Wignall Holdings Limited	04975428
Wignall Products Ltd	05867482
Wyandotte Poultry Ltd	07484784
Wye Poultry Ltd	07056446
Yokohama Poultry Ltd	07484831
Abridge Altilis Ltd	06012009
Chafford Meats Ltd	07377979
Homehurch Ltd	05180290
Kent Meats Ltd	07378002
Piccadilly Meats Ltd	05180233
Shenfield Meats Ltd	05483058
Southend Meats Ltd	07377987
Southwold Meats Ltd	07377975
Upminster Meats Ltd	05483060

Wickford Meats Ltd	05180239
Woodbridge Meats Ltd	07377976
Woodside Meats Ltd	07378001
Prosper 50 B.V.	34359998
Prosper 52 B.V.	50802828
Prosper 60 B.V.	34360004
Prosper 62 B.V.	50809067
Prosper 72 B.V.	50808907
Prosper 82 B.V.	50808796
Prosper 91 B.V.	34390553