

Registered number: 07025561  
Charity number: 1134580

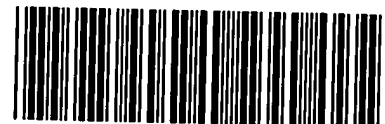
---

**THE MANCHESTER YOUTH ZONE LIMITED**  
(A company limited by guarantee)

---

**TRUSTEES' REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2023**

SATURDAY



\*ACIZWP5D\*

A19

23/12/2023

#19

COMPANIES HOUSE

---

**THE MANCHESTER YOUTH ZONE LIMITED**  
**(A company limited by guarantee)**

---

**CONTENTS**

---

	Page
<b>Reference and administrative details of the charity, its trustees and advisers</b>	<b>1</b>
<b>Chairman's statement</b>	<b>2</b>
<b>Trustees' report</b>	<b>3 - 18</b>
<b>Independent auditor's report</b>	<b>19 - 21</b>
<b>Statement of financial activities</b>	<b>22</b>
<b>Balance sheet</b>	<b>23</b>
<b>Statement of cash flows</b>	<b>24</b>
<b>Notes to the financial statements</b>	<b>25 – 44</b>

---

**THE MANCHESTER YOUTH ZONE LIMITED**

**(A company limited by guarantee)**

---

**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS  
FOR THE YEAR ENDED 31 MARCH 2023**

---

**Trustees**

Chris Davis, Chair (Resigned on 1<sup>st</sup> August 2023)  
James Smith, Vice Chair (Resigned on 23<sup>rd</sup> November 2022)  
Heather Crosby, Treasurer (Resigned on 20<sup>th</sup> November 2022)  
Frank Shephard (Resigned on 1<sup>st</sup> June 2023)  
Simeon Livesey  
Andrew Cooke  
Cllr Joanne Green  
Yvonne O'Malley  
Nicholas Gittings (Appointed on 17<sup>th</sup> November 2022)  
Debbie Wright (Onside Representative)

Other members to be noted:  
Dr Josephine Jolliffe, Chair (appointed 1<sup>st</sup> August 2023)

**Company registered number**

07025561

**Charity registered number**

1134580

**Registered office**

The Manchester Youth Zone Limited, 931 Rochdale Road, Harpurhey, Manchester, M9 8AE

**Chief executive officer**

Amanda Naylor

**Independent auditor**

Crowe U.K. LLP, 3rd floor, The Lexicon, Mount Street, Manchester, M2 5NT

**Bankers**

Co-operative Bank, PO Box 250, Delf House, Skelmersdale, WN8 6WT

---

**THE MANCHESTER YOUTH ZONE LIMITED**

**(A company limited by guarantee)**

---

**TRUSTEES' REPORT  
FOR THE YEAR ENDED 31 MARCH 2023**

---

The chair presents their statement for the period.

Manchester Youth Zone is rooted and has been driving excellence in play and youth services in North Manchester for the past 10 years - opening opportunities and possibilities that give over 2,000 children every year the foundations they so rightfully deserve.

In July 2023 we said a heartfelt thank you and goodbye to Chris Davis, previous Chairman of the Board, who began his work initially as a mentor, then a Trustee and finally as Chair – beginning with the Charity in 2012. We are hugely appreciative of his work, and I am fully committed to continuing to ensure strong governance, taking the charity into its next exciting phase during some challenging social and economic times.

In 2022, Manchester Youth Zone celebrated its 10th Birthday and its work completed over the last decade with a range of community events and parties that recognised the contribution of staff the community and most importantly young people. One of the most memorable of which saw the celebration of 10 of our Manchester Youth Zone members who have been supported across the decade, whose journeys were displayed across the city on digital billboards, recognising their skills, talents and achievements and encouraging other young people to reach for their goals.

During the last 10 years, we have had over 15,857 children and young people aged 8-25 years registered as members, with over 340,000 attendances of young people using our world class facilities and receiving over 1 million hours of youth and play work activity.

Over this time, we have brought in an additional £10million+ investment from businesses and trusts and grants and have distributed over £1m+ of funding to grass roots youth organisations across North Manchester – in line with our strategic aim to build a strong ecosystem of youth organisations to provide young people with choice and diversity of support.

All of this has achieved despite the challenges facing children and young people over the past decade with the last couple of years have been the toughest yet. Over the past 12 months we have adapted our strategy and workstreams in line with what children and families have needed introducing new elements and interventions including: family support; detached street-based youth work; serious organised crime prevention programmes; mental health and therapeutic work; careers and enterprise opportunities; whilst developing crisis funding and food pantry schemes to support our members hit hardest by cost of living.

We continue to be incredibly proud of the impact we have in this community and are relentless in our pursuit of a level playing field for all young people. This is why we continue to invest to ensure that children have the same access to fun, learning and play through activities, opportunities, and facilities which they would not have at home. These include music and dance, drama and art-based programmes, careers, and educational activities, alongside, sports, outdoor education, and physical activities. All of this combined with qualified and experienced youth work support to enable young people to continue to navigate the challenges of youth and adolescence and transition to adulthood safely and with aspiration and choices.

**Dr Josephine Jolliffe**

**Chairperson**

DocuSigned by:  
  
80255F821162410...  
**16<sup>th</sup> October 2023**

---

## **THE MANCHESTER YOUTH ZONE LIMITED**

**(A company limited by guarantee)**

---

### **TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2023**

---

The trustees, who are also non-executive directors of the company, present the following report together with the audit financial statements of the charity for the period ending 31 March 2023, having taken advantage of the small companies' exemptions provided under S415A of the Companies Act 2006.

#### **CONSTITUTION**

The charity is registered as a charity company limited by guarantee and was set up by a Memorandum of Association on 27 August 2009 (charity number 1134580). Management of the charitable company's affairs is vested in the co-trustees.

In the event of a winding up, the present members and those who have ceased to be a member within one year of such an event have guaranteed the liabilities of the company to the sum not exceeding one pound each.

#### **METHOD OF APPOINTMENT OR ELECTION AND INDUCTION OF TRUSTEES**

When appointing new Trustees, the Board considers the following:

- Board structure
- Review of the composition of the Board including the evaluation and balance of skills, knowledge and experience, and diversity and representation of Board members of the communities we serve
- Consider succession planning for Trustees

Upon appointment to the Board, Trustees are expected to attend bi-monthly Board meetings for which papers are submitted a week prior to the date.

The memorandum and articles of association states that the number of trustees shall have no maximum and shall not be less than three.

Full details of the rules are contained in the company's memorandum and articles of association, which may be inspected at the registered office.

Newly appointed trustees are provided with a comprehensive induction to Manchester Youth Zone through the provision of in-house training and an induction with the CEO covering trustee responsibilities with particular emphasis and context given to Safeguarding and Financial risk.

#### **ORGANISATIONAL STRUCTURE AND DECISION MAKING**

Manchester Youth Zone is governed by its board of trustees, which is responsible for setting the strategic direction of the organisation and the policy of the charity. The trustees carry the ultimate responsibility for the conduct of Manchester Youth Zone, and for ensuring that the charity satisfies its legal and contractual obligations. The trustees meet on a bi-monthly basis.

#### **Senior Leadership Team**

The Chief Executive Amanda Naylor OBE provides strategic leadership in Manchester Youth Zone with the leadership team developing and delivering the 2022 - 2025 Strategy and associated annual business plan.

The CEO is supported by 3 members of the senior leadership team:

- Head of People & Shared Services
- Head of Fundraising
- Head of Youth Services & Impact

---

## THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

---

### TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2023

---

Like many organisations over the past year, Manchester Youth Zone, and its staff team, have been required scale up the level of offer and service delivery to meet the overwhelming and complexity of need that children and young people of North Manchester have presented with.

#### Income and Expenditure Gap

At the beginning of the year, we forecast a deficit budget due to:

- increasing staff costs to become a real living wage employer,
- a commitment to maintain free entry, membership and a free hot meal to every child who attended every session across the year,
- huge spike in utility, energy, and food bills
- significant success at the end of 2022 financial year in obtaining restricted grants and trusts for work to be delivered and resource to be spent in 2022/23 financial year.

To address this deficit, we developed a new fundraising strategy and have grown and nurtured a strong supporter base; engaging local businesses and donors closely in our work to help them understand the needs of young people in North Manchester and how their money is being spent to make a real difference in their lives.

#### OUR IMPACT 2022/23

Manchester Youth Zone is based in Harpurhey – one of the poorest wards in England with 94% of MYZ youth members come from 1st/2nd indices on the national poverty index scale, where cost of living increases impacted hard and caused further adversity and inequality.

Children and young people are navigating daily some of the highest levels of Child Criminal Exploitation and Serious Youth Violence rates in England, exploitation risks being high due to poverty levels, numbers of Serious and Organised Crime groups operating in the area, and a lack of viable education and employment pathways.

During the pandemic the area experienced 25% more Covid-19 related deaths than the England average and we are still experienced the impacts of Covid and multiple lock downs with young people self-reporting as struggling with mental health and social anxiety, an increase across the area in children not returning to school after the pandemic and adverse impact on young people's exam results and continuation in education.

As a result, the children we have worked with over the past 12 months have presented with multiple needs in relation to education catch up, poor mental health, poverty (especially food and fuel poverty), social isolation, abuse, and trauma than ever before.

Throughout all this Manchester Youth Zone remains a beacon of fun, hope, and opportunity. We recognise that North Manchester are some of the most skilled, resilient, diverse, funny, and smart in the UK. We have continued to work with hope and aspiration ensuring that young people were provided with a safe space, endless activities and friendships and guidance to help them tackle the wider challenging societal context that is not of their creation.

We have continued to lead the North Manchester Youth and Play network and have coordinated a wide range of mutually beneficial partnerships with voluntary sector organisations and businesses. We entered our 10th

---

## THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

---

### TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2023

---

Year with a strong reputation and deeply embedded roots in the local community provide a level of stability and purpose that enables us to react to the challenges our young people faced.

Safeguarding children and young people is a core tenet of our practice. We have expanded our practice and become a central agency in multi-agency forums such as 'Engage' to ensure we are working to protecting young people from criminal exploitation. This is our biggest safeguarding threat. We have expanded our families programme and STRIVE programme as part of our main offer which has meant that we have been able to extend our reach to 116 young people at risk of child criminal exploitation across the year, with an increase in the numbers of girls referred onto the programme supporting 26 girls across the year.

In addition to high numbers of young people at risk of serious youth violence and criminal exploitation, we have also supported an increased number of young people experiencing online and contact sexual abuse and exploitation. We have also seen an increase in young people presenting in ways that raised concern regarding neglect, however on assessment many of these cases have been young people presenting in high levels of poverty, experiencing hunger and lack of basic washing and hygiene products. Therefore, in addition to continuing to provide food packages we have also provided families with care packages containing toothpaste, sanitary products, washing powder and shampoo and developed a crisis fund where we provided over £15,000 worth of support in fuel-bill relief, bedding, uniforms, white goods, and wider financial support.

We have continued to work alongside our members to empower them to equip themselves with the tools they need to increase their confidence, build, and develop positive relationships, remain inspired by the opportunities their life has ahead of them and to assist them to add something back to their community. Providing an environment where all our members feel safe and to feel part of a team. A team that is consistently there to support, guide, nurture and when appropriate, challenge. All delivered in a warm, kind and brilliantly equipped environment that allows children and young people to close out the challenges in the outside world and be inspired through positive activities, developing friendships, learning new skills, and having people they can trust their experiences and feelings to.

Over the past 12 months Manchester Youth Zone has made great strides in establishing a delivery offer based on young people's needs and delivering quality play, youth, and family work to maximise their life outcomes.

We have developed a core offer at Manchester Youth Zone that is built on clear priorities based on the needs of the young people of North Manchester.

This programme is built on a strong universal offer that makes the most of the amazing facilities at Manchester Youth Zone ensuring that young people attending always have access to:

- A vibrant, creative, and diverse play work offer that grows strong positive peer networks, offers exciting introduction to new positive activities and nurtures self-confidence, emotional wellbeing and developing resilience (age 8-11 years).
- An evidenced based youth work programme that supports young people (aged 12 – 25 years) through a diverse range of positive activities including sports, arts, issue-based group work, volunteering and enterprise activities that develop skills for life and lay the foundations for positive outcomes into adulthood.

Running parallel to this universal offer, Manchester Youth Zone as part of its core offer also delivers a range of targeted youth programmes for children and young people who benefit from more intensive support to reach their goals including, mental-health and emotional wellbeing support, careers and enterprise initiatives, youth voice and social action opportunities; and programmes addressing serious youth violence and exploitation.

---

## THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

---

### TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2023

---

Our strategy is built on a principles framework that puts equality, inclusion, anti-discriminatory practice, and youth voice at the heart of all we do. This year we anchored into our 2022-2025 strategy ensuring that all children and young people across North Manchester to have access to excellent play and youth opportunities that:

- enable them to have fun, try new activities, develop friendships and be safe, healthy, happy, and inquisitive.
- level up inequalities and enable young people to be hopeful, aspirational and achieve their goals.
- impact positively on children's connection to their communities and the city and the benefits these bring.

#### Strategic goals

##### 1. Availability and Access

**Goal: Expand our offer to young people in North Manchester through increased universal play, youth provision and targeted programmes for those with more complex needs, so that MYZ remains relevant and more young people experience positive outcomes from our work.**

#### Impact

Manchester Youth Zone provides a unique safe place for young people aged from 6 – 19, up to 25 with additional needs, from across Manchester. We believe in providing opportunities for young people to develop their skills and find their passions. We want to make sure that every young person who walks through our doors has something to get involved in and can grow as an individual.

Over the last 12 months we delivered 816 universal, youth work centre-based sessions, supporting 2,949 children and young people who attended sessions more than 35,000 times in total across the year. This also equates to over 35,000 free nutritious meals for young people who attended.

Our universal youth work continues to reach a diverse range of children and young people from North Manchester coming from all wards in the area, with 64% of our young people deriving from Black, Asian, and other ethnic communities, and 11% of our members have identified disabilities and additional needs. In addition to all sessions being inclusive we have extended our safe space work for girls and young women, boys and young men, LGBTQ young people, disabled children, and young people of colour – ensuring each has a minimum of 3-8 hours of safe space activity every week.

We've also offered 32 different targeted youth work projects with more than 1,000 targeted sessions for young people to get involved in over the last 12 months. In total we have reached an increase of **1,366 children** from the previous year.

One of our new projects has been 'Learning Home', where we help young people to prepare for the challenges of living independently. We know that it can be tough to make the transition from living with family to living on your own, and we want to give our young people the tools and skills they need to succeed. The Learning Kitchen provided a safe professional environment for young people to gain cooking, nutrition, budgeting, meal planning, independent living, and hospitality skills. It is also a space where young people have learned key skills to help them find part time employment in catering, or where they may try a food related business idea. We have extended this work to young people who are moving into their own tenancy or supported living for the first time. Participants for Learning Home have been drawn from young people who have been homeless, are care leavers



---

## THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

---

### TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2023

---

or have additional needs and leaving home for the first time. In addition to building skills young people have built support networks and friends that relive social isolation and loneliness.

The '**Strive**' program has undergone significant developments that have helped to strengthen our intervention framework and make it even more effective in helping young people reach their full potential. One of the biggest changes we made was to rebrand from 'Junior Choices' to 'Strive'. This new name better reflects the program's purpose of empowering young people to strive for their dreams fostering aspiration and positive pathways that protect young people from negative influences and exploitation. We have received over 400 child referrals in the 12 months. We have been able to successfully support 116 children (an increase of 23 children from the same period last year), through expanding the number of cohorts from 8 to 10 per year. We recognise the growing need for this programme and continue to source funding opportunities to ensure those who require early intervention receive it.

We also introduced two new pathways to the program - a behavioural pathway and a confidence pathway. These new groups have had a significant impact on the program and the young people who participate in it. The behavioural group focuses on fostering more positive behaviour patterns, ability to develop friendships and positive peer groups and coping strategies to reduce impulse reactions and more reflective responses. The confidence group provides opportunities for the young people to work on their self-esteem, confidence, developing friendships and interests and asking for help. The introduction of these new groups has had a transformative effect on the program really helping young people focus on the skills they need to improve their outcomes. We've seen a huge shift in the way the groups work together, with greater collaboration and co-operation among young people. This has enabled us to provide more targeted support and guidance to everyone, helping them to achieve their personal goals and aspirations.

The **Makerspace Workshop** received £50,000 Youth Investment Fund (DCMS) investment to upgrade its facilities and provide a careers and enterprise offer that gives tangible opportunities that enable us to address our levelling up goals. Our newly refurbished careers and enterprise hub includes a Makerspace design studio and computer room, alongside a small kitchenette for young people to experience a more adult workspace. It features a 3D Printer, a Vinyl Cutter, an Ink Jet printer, and the possibility for young people to explore a wide range of resources – such as resin, silicone, textiles, wood, foam, robotics, etc. they may wish to turn into a personal project, or a small business. Robotics and Coding have become firm programme favourites this year and we are continuing to develop our STEM activities including participating in a **NASA Hackathon** where young people attempted to build, code, and launch a rocket in a 6-hour intensive group challenge. The aim and idea being to allow young people a safe space and support to uncover skills and interests that may contribute to their current or future career choices – may this be a job, or a small business.

Careers and Enterprise activities have been an essential part of our 'levelling up' agenda and these have included Build Your Own Brand (BYOB) where young people create a product or present a business idea, and the careers and enterprise team have supported young people in the turning their ideas into reality and teaching young people all aspects needed to run a successful business. We have also trialled a new programme 'Securing Our Workforce' **Project S.O.W.** bridging schools and workplaces in the City to provide creative and fun introductions to careers including banking, engineering, transport industries, and legal services. **Restaurant Wars**, where young people learn about the food and catering industry and get to work alongside professional kitchens in a summer long competition. In addition to **Work Safaris** where young people are immersed in businesses understanding the different roles required in each industry and Job Fayre's where businesses across the city come to MYZ to showcase their workplaces and recruit young people for apprenticeships and vacant roles.

Our **Youth Voice and Social Action** work has been further embedded into our ways of working. We have trained 16 Young Ambassadors in a partnership project with Regen:Me, ensuring disabled young people to act as peer advocates for other disabled young people in meetings and decision-making forums. We have trained

---

**THE MANCHESTER YOUTH ZONE LIMITED****(A company limited by guarantee)**

---

**TRUSTEES' REPORT  
FOR THE YEAR ENDED 31 MARCH 2023**

---

a further 12 **Young Leaders** that add strength and depth to our young leader pool of over 40 active young people supporting our Junior Sessions. We have also supported young people to take up wider participation activities including training young people to make commissioning decisions with MCC on youth and play fund allocations, GMCA forum alongside (Mayor for Manchester Andy Burnham) shaping the way decisions are made across Greater Manchester, Child Friendly City participation forums, and Police forms with Greater Manchester Police – helping the police develop child-centred approaches to policing. Young People have also been fully engaged in developing programming ideas across the centre which have developing activity programmes that improve mental health funded by **UK Plan** including Youth Zone Sleepovers, Girls Only Sessions, LGBTQ awareness sessions, Black History Month activities, Mountain Back wellness rides, and co-creating building designs for the Capital Refurbishment including new therapeutic spaces, girls only sports facilities and health and wellbeing spaces.

In addition to our centre-based session we have become acutely aware of our need to **provide Outreach and Detached** youth work to children and young people who don't attend our centre. We have expanded our detached offer to include Higher Blackley, Charlestown, work across the Metrolink, and Crumpsall reaching 996 children and young people through 8 sessions of detached per week. This place-based approach has enabled us to pilot contextual safeguarding interventions to support our community safety and police partners to make the communities safer and more welcoming for children and young people. The young people on detached sessions positively engaged in sports and arts activities with us as well as having conversations around different topics with us such as safety, the area, education, and their future careers etc. We also completed a social action piece of work funded by **I Will!** Where young people made a video about the contextual safeguarding challenges in the area and how they wanted to engage in local decision making to make tangible improvements.

Our **Inclusion** provision for disabled children has continued to grow with 232 children with known additional needs and disabilities and around 200 children who are currently awaiting assessments from CAMHS. We have worked hard on providing a range of both inclusive and universal provision with a diverse range of choice of activities and environments that work best for individual children. Most children with additional needs, have engaged in both inclusive and safe spaces to meet their range of needs. We have also expanded the provision for older young people with additional needs, with a monthly social group that enables young adults to go into the community and try out new activities to support them in transitioning out of MYZ provision into adult communities. We have also employed a transition worker to provide more intensive those young people that require more individualised transition planning to identify new social activities and develop support networks so they can continue their interests into a fulfilling adulthood.

Funding was secured to run **Stronger Sisters (Safe Space Girls of Colour project)** for young women aged 12 years + from Black and Asian communities. We consulted with girls of colour who stated a lack of safe space girls only provision was preventing them engaging in wider MYZ activities. Therefore, we created times in the week that the group could have opportunities to explore their communities and their role in them, meet other inspirational women of colour and think about their own pathways to success. The group developed their own programme of activities that have included multiple off-site activities, "hair and make-up mini project" which resulted in a social action project to campaign for beauty products for black and brown skin and hair to be more affordable and accessible. They also completed a range of residential including outdoor education activities and encouraged other young women of colour to come into Manchester Youth Zone and make the most of activities.

Our **family work** has grown further over the past 12 months, whose function it is to build stronger connections with parents, help bridge gaps into Early Help and wider services and have provided intensive support to over 80 families over the past 12 months. We also now offer a family day session where families come to Manchester Youth Zone alongside their children to use the play and sports facilities, cook together in the learning kitchen, receive parenting support and debt and benefit advice, and connect with other families. Over 350 care and food

---

## THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

---

### TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2023

---

packages have been distributed across the year to families in need and our family food bank is used weekly. We also established a winter crisis fund that provided £15,000 of crisis relief for families experiencing food and fuel poverty and needing help with essentials. Our work has included supporting families where:

- children are taking on 'caring responsibilities',
- there are child protection proceedings,
- they are homeless or at risk of homelessness,
- they are refugee and asylum-seekers,
- poor mental health impacts parenting,
- young parents need wider support to help with responsibilities of parenting, grandparents have kinship responsibilities,
- women are fleeing domestic abuse.

All these families find value in coming together, gaining support from each other. Family workers and external agencies and engaging in play activities, eating food together and leaning from each other.

## 2. Sustainable Funding

**Goal: Increase our financial security by identifying new and sustainable sources of investment; entering new funding partnerships; and collaborative programmes, all of which are aligned with our mission and values, so that we maximise impact and evidence social return on investment.**

### Impact

We have been focussed on working alongside our donors to help understand the need to transfer 1-year agreements to 3-year agreements – enabling us to invest in more impactful, longer-term programmes of work; whilst helping them match their social value aims to our funding priorities and improving our impact reporting based on their own ESG reporting requirements. We aimed to maximise not just the financial resources they can provide but also engaging them in volunteering, work experience and career pathways so that our children and young people have opportunities into adulthood. We have been particularly successful with Manchester based nascent businesses, who relate to the younger generation and are keen to give those children a 'leg up', see the skills and talents North Manchester children possess and bring more diversity into their workplaces. Bringing senior leaders of businesses close to the work has been a successful strategy as has co-creating KPIs and impact targets for the work they have funded and reporting on these in diverse and creative ways (video's podcasts, photos).

We have also made optimum use of the grants, trusts, and commissioning bodies to deliver targeted and restricted programmes of work that enable us to work more intensively with young people with complex needs and reach those most marginalised in our communities. We have ensured that these restricted funds have aligned closely with our core and prioritised areas of activities. Over the past few years, we have developed a particularly strong Grants and Trusts track record bringing in just over £1m in 22/23 - our most successful year to date.

---

## THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

---

### TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2023

---

We maximised the use of the building during the day by renting space to organisations who work with young people and have aligned values and working practices. This has increased MYZ membership and enabled us to build our reputation as a youth organisation that supports wider MCC educational and children's strategies.

We re-visioned fundraising events – focussing mainly on being charity partners at 3rd party events, or fundraising activity related to an adventure or achievement releasing pressure and stress on a small fundraising team.

This year we also were required to adapt to a changing commissioning framework for Manchester City Council Youth and Play services and responded quickly to new national funding streams such as Youth Investment Fund to secure the much-needed capital financial backing required to improve, update, and secure our world class facilities.

Finally, we have also learnt that by sharing our compelling journey and stories at sector wide events that we can sometimes create sector interest in our work, and this can be highly beneficial. We will continue to seek out brand awareness and cause raising awareness opportunities.

### 3. Culture and Values

**Goal: Work collaboratively alongside the North Manchester Network to build capacity across the local VCSE sector through generous leadership and partnership approaches so that the entire ecosystem needed to serve all young people in the area flourishes.**

#### Impact

We have invested in our local partnerships, funding a substantive part time partnerships coordinator role, and engaging in capacity building activity including providing grass roots charities with support in terms of governance, training, bid writing and recruiting volunteers. We have also secured partnership funding and subcontracted with other charities to maximise our reach into funding streams and join forces to cut costs and maximise reach to young people and their families. Manchester Youth Zone has developed partnership bids with other organisations that has resulted in over £500,000 of funding being distributed to 28 small community groups. Without the support of Manchester Youth Zone many of these partner agencies tell us they would not have made it through the funding crisis they faced during and since the pandemic.

We are particularly proud of our work to support the creation of ACA – the African, Caribbean Alliance that brought together Black-led organisations and supported new charities and initiatives to develop. We have developed a strong reputation locally as a trusted provider that can be relied on to support capacity building of smaller grass roots organisations.

We have also benefited hugely from the diversity of the partnership, learning from others, signposting children and families into wider opportunities and engaging in creative collaborative initiatives. A few partners including City in the Community, Brighter Sounds, Jason Robinson Foundation, Sick! Festival, Community Kitchen, Creative Arts – have delivered work to children and young people at Manchester Youth Zone bringing in exciting new activities and working alongside MYZ staff to help them skill up in new areas too.

---

## THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

---

### TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2023

---

#### 4. Levelling Up

**Goal: Create sustainable pathways that bring young people of North Manchester and the opportunities of the City together - including Business, Culture, Arts, Sports, Education and Careers – so that we fulfil our mission efficiently and effectively, making the best use of the funds, time, and other limited resources at our disposal.**

##### Impact

We have continued to see the gap between wealth brought into the city of Manchester and the disadvantage experienced by the majority in North Manchester widen. We have worked closely with City leaders to support the UNICEF Child Friendly City nomination, which aims to ensure that all children have a voice in decisions made across the city and equity of opportunity.

That's why we've expanded our City-Wide program, offering young people the chance to try new things and experience life outside their own area. In the last year, we offered 52 city-based experiences, and it was amazing to see so many young people exploring all Manchester has to offer. Whether through Work Safaris which Manchester Based businesses, sporting activities (Snow Camp, American Football) Arts and Media (Breakdancing Championships, Theatre, DJ Workshops,) Cultural events (PRIDE, Black History Month, International Women's Day) and our older young adults with additional needs trying out social activities including shopping, independent travel and activities such as eating in restaurants and going bowling, as they prepare to leave us and move into adulthood.

At Manchester Youth Zone, we're committed to helping our young people succeed far into the future. We know that getting a head start on building a career can be tough, which is why we assist young people in writing their applications for the We Love Manchester Rising Stars Fund. This fund provides financial support to young people who are looking to build their future careers and need investment of funds to take them to the next level. Over the course of a year, we've helped young people to secure over £18,000 in funding including enabling young people to gain qualifications in tattooing, ski instructing and achieving their goals in working abroad. We believe that every young person has the potential to achieve great things, and we want to do everything we can to make it happen.

This progress could not have been achieved without our business, education and statutory partners in the city that have enables us to create sustainable pathways that bring young people of North Manchester and the opportunities of the City so that we fulfil our mission by making the best use of our funds, time, and other limited resources. Over 420 corporate volunteers have supported us in renovating Manchester Youth Zone, helping on sessions providing work safaris and work-based mentoring and fundraising to enable our young people to access arts and sports opportunities.

---

## THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

---

### TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2023

---

#### 5. Importance of Quality

**Goal: Drive standards and develop progression and support pathways for our staff and volunteers embedding National Occupational Standards, Playwork Values and Youth Work Curriculum so that our young people get high quality youth workers best equipped to support them in the complexities and chaos that life throws at them.**

#### Impact

Manchester Youth Zone has undertaken an internal improvement programme that has driven standards and developed progression and support pathways for our staff and volunteers so that our young people get high quality youth workers best equipped to support them in the complexities of youth work. We have embedded the integration of NOS and Youth Work Outcomes Framework in all our work to better evidence the quality and purposefulness of our work and set ourselves stretching outcome targets using MeApps and impact stories as ways of evidencing change and growth.

We have supported eight youth workers with Level 2 and Level 3 qualifications and have one staff member completing Level 6 Youth Work and one completing Level 5 CIPD. Five managers have attended either Effective Management Training or Advanced Management Training and refreshed our de-escalation behaviour management training and first aid training for all staff. In addition, we provided placements for 4 university students and 6 work experience students to help the start their careers in youth work and related careers. We also invested in three staff members of colour to receive coaching to support them to move into positions of management and leadership to start to address the lack of Black staff in leadership positions in the sector. Our commitment to being employers that value and care about staff can be seen in our updated recruitment, induction, employee handbook and training policies and in February 2022 we became a Real Living Wage Employer and have continued to keep in line with increases in Real Living Wage since this point.

In summary it has been a highly successful year at Manchester Youth Zone, with strong evidenced progress across our ambitious strategy. We have seen our partnerships grow, children and young people's attendance in all areas of the Youth Zone increase, further commitment and wider support and engagement from stakeholders in business and statutory agencies. The staff team and volunteers have yet again worked above and beyond to ensure that children received excellent services and provided with more opportunities and support than previous years. This year has been a time to reflect and celebrate our impact of our 10 years as a charity and yet again I have been in awe of our staff team and volunteers who have worked flexibly and over and above what we thought was possible. I am also so proud of our children and young people who achieve so much every day and fill our organisation with fun, laughter, and possibility. I also extend my thanks to Trustees who have again provided thoughtful and committed contributions across the last 12 months.

#### Staffing

It has been a more stable staffing year, with staff leaving to further their careers or due to changes in personal circumstances.

The key changes to the staffing structure have been the increase in numbers of staff taking on more responsibility e.g., Session Lead Youth Workers. We have also built back in some additional capacity in management to oversee the growing number of programmes.

---

## THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

---

### TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2023

---

Numbers of full-time staff - - 18

Numbers of part time staff - 33

Each year the Youth Zone remuneration subcommittee looks at pay of all staff and makes a **recommendation for any adjustment or cost of living** increase to the whole board.

The Youth Zone has reviewed all staff wages in January 2023 in line with Real Living Wage increases and is now paying the government's recommended Real Living Wage (or above) to all staff.

#### Lessons Learnt

Over the past 10 years we have learnt that to achieve excellence we often need to prioritise focus and invest in key themes. This is evidenced by the fantastic impact we have had by focussing over the past 12 months in the following areas:

- Inclusion of Disabled young people in all universal provision, safe space work and young leaders and employability programmes.
- Creating Girls only spaces to reach more girls and young women and level up gender inequalities in the area.
- Stronger safeguarding and critical response procedures as the reality of Serious Violence impacts on staff and young people in the local community.
- Investing resource and energy into corporate volunteering and tailoring our fundraising ask to Social Value outcomes.
- Nurturing the corporate partner relationships through joint initiatives and strong volunteer offer.
- Using our world class facilities to address health inequalities for children and family through social prescribing initiatives.

Most importantly we have learnt that these priorities need to be informed by children and young people themselves. Putting young people at the heart of co-design has been essential in helping us make informed decisions about where resource should be invested and how services should be developed.

Manchester Youth Zone will continue to look to identify 3-year strategic partnerships, and investment programmes to ensure we continue to level up our offer and opportunities for young people across all our play and youth work.

#### Risk management

The trustees have considered the principal risks to which the charity is exposed and considers these to be:

- Failure to secure budgeted income from council and corporate funders and fundraising activity, particularly considering the impact of Cost of Living and ongoing changing economic situational context.
- Increase in energy costs and other costs of living increases such as food costs and the impact of this on facilities costs and MYZ and the children and families we support.

---

## THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

---

### TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2023

---

- The wear and tear of the building and a requirement to invest in refurbishment and updating to maintain world class facilities.
- A need to focus on security and safeguarding in the event of critical incidents that may occur inside or outside of the building.

In response to the identified risk the board have taken the following actions:

Fully aligned budgets to business planning and objectives so that we can effectively monitor and report financial issues in timely manner. Using monthly management accounts and full costing procedures for service delivery we can keep track of need and spend.

We have also implemented monthly finance & compliance, bid writing and fundraising meetings to discuss resources, funding, external agency use of building and compliance to contracts. We report funding and performance as part of bi-monthly board meetings.

We are using competitive tendering for all supplier contracts. We are reviewing all suppliers on 6 month/yearly basis, obtaining quotes from 3 different suppliers each time. Authorised supplier and product listings are in place. We ensure all suppliers meet regulatory compliance checks and can produce evidence.

We have submitted a bid that has been successful for £1.4m capital investment to address the building repair and refurbishment requirements.

We have developed and implemented new comprehensive Critical Incident Policy, Procedures and Training and sadly these have been used increasingly frequently over the past 12 months due to wider community violent events.

#### KEY FINANCIAL PERFORMANCE INDICATORS

Total income for the year was £1,752,766 (2022: £1,706,805). Of this, £709,866 was from donations, grants, and legacies (2022: £584,532) and £900,322 was from charitable activities (2022: £1,050,941) and £142,578 was from other trading activities (2022: 71,332).

Total expenditure for the year was £1,994,712 (2022: £1,739,952). Of this 95.5% was on charitable activities (2022:93.1%).

The net deficit for the year is £241,946 (2022: net deficit of £33,147)

The funds carried forward were £548,070 (2022: £790,016), of which £455,928 (2022: £446,399) were unrestricted funds and £92,142 (2022: £343,617) were restricted.

#### Financial review

#### RESERVES POLICY

The Trustees have set a reserves policy, that the reserve should be between three- and six-months operating costs. Total reserves as at 31 March 2023 stood at £548,070 of which £92,142 were restricted. Unrestricted reserves were £455,928. Of these, £92,860 relate to fixed assets, leaving £363,068 as free reserves.

Three- and six-months' expenditure represents between £495, and £990,321 which is currently outside the optimal reserves position in line with the charity's policy.

#### PRINCIPAL FUNDING

During the financial year 2022-23 total income was £1,752,766.



---

**THE MANCHESTER YOUTH ZONE LIMITED**

(A company limited by guarantee)

---

**TRUSTEES' REPORT  
FOR THE YEAR ENDED 31 MARCH 2023**

---

**Voluntary Income (individually stated where over £25,000)**

Car Finance 247	£155,029
OBI	£26,500
JD	£25,000
ANS	£30,320
Together	£27,520
Zochonis	£25,000
Other Donations	£217,997
<b>Total Donations</b>	<b>£507,366</b>
Manchester City Council	£202,500
<b>Total Voluntary Income</b>	<b>£709,866</b>
Activities for Generating Funds	£163,203

**Income from charitable activities (individually stated where over £25,000)**

Young Manchester – Wellbeing	£35,000
MCC Youth & Play Network	£205,500
HAF Summer Activities	£114,400
MCC - EYSA (Pot A) - YPAC MYL	£46,260
MCC - LIF Partners	£52,500
Children's Society – Safe Zones	£36,115
Oglesby Charitable Trust - Project Management	£40,000
HAF Easter, Summer & Christmas	£36,933
Other	£333,614
<b>Total Income from Charitable Activities</b>	<b>£900,322</b>

**Plans for future periods**

Manchester Youth Zone has a clear 3 year strategy that aims to build on the progress already made during 2021-2022 and continue to expand and improve its services in the following ways:

- Develop an increased universal offer for 5,000 children per year at a rate of 1,000 places p/w by 2025  
(Reaching 3,000 children by March 2023)
- Deliver a full range of targeted programmes in each priority area for 500 children per year by 2025  
(Reaching 250 children through targeted work by March 2023)
- Co-ordinate 100 City based activity per year - connecting 1,000 young people Manchester opportunities by 2025  
(Benefitting 250 children by March 2023)
- Grow our supporter base from 8 to 50 businesses providing financial and volunteering support by 2025  
(Securing 20 business supporters by March 2023)
- Working to ensure 60% of our income is unrestricted to focus on core play and youth activity  
(Achieving a 40% target by March 2023)
- Increase North Manchester Partnership to over 30 organisations and increase income distribution to these grass roots organisations - target £500,000 per year by 2025

---

**THE MANCHESTER YOUTH ZONE LIMITED**

**(A company limited by guarantee)**

---

**TRUSTEES' REPORT  
FOR THE YEAR ENDED 31 MARCH 2023**

---

(Re-distributing £450,000 by March 2023)

- Ensure all youth workers and volunteers have personal development plans that incorporate national standards, qualifications and accreditations into practice.

**Manchester Youth Zone has also won two new grants that enable it to complete some transformation activity in 2023/24:**

- **3 Year £450,000 investment to develop Social Prescribing Programme**

This will enable us to pilot a programme in partnership with Health Partners to significantly improve health outcomes and address health inequalities for Children and Young People in North Manchester.

- **£1.4 million Capital Investment**

Manchester Youth Zone has secured a £1.4m capital investment grant to make much needed repairs to the building whilst developing new facilities including a girl only gym, a life skills space, a community hub and refurbish our existing sports facilities in consultation with young people.

**Equal opportunities**

The youth zone is an equal opportunities employer and aims to create an environment in which all people are fully valued. We are actively working to increase the diversity of our staff team and have a more representative workforce but still have some way to go, particularly in Board and Senior Leadership positions. We have created wider youth voice opportunities and in response to young people's requests started girl only, BAME only and disabled people only safe spaces sessions as well as inclusive provision. Stats from staff survey on race, gender and disability

Learning disability 15%

Physical impairment 11%

Visual impairment 3%

Medical condition 26%

Mental health condition 38%

Female 57%

Male 43%

BAME 23%

**Information on fundraising practices**

The youth zone's funding comes from a mixture of donations and grants. The majority of donations come from Manchester's private sector, as opposed to individual donors, however the charity trustees are aware of the need to protect vulnerable people and other members of the public from fundraising behaviour which:

- Is an unreasonable intrusion on a person's privacy
- Is unreasonably persistent
- Places undue pressure on a person to give money or other property

---

## THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

---

### TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2023

---

The charity does not employ an external fundraiser and monitors the fundraising activities of its staff and third-party fundraisers to ensure that standards are met.

The youth zone has signed up to the fundraising regulator whereby registered organisations agree to demonstrate compliance with the law. The code of fundraising practice outlines the standards expected of all charitable fundraising organisations across the UK. The standards were developed by the fundraising community through the work of the Institute of Fundraising and Public Fundraising Association.

The Youth Zone's open and accessible complaints procedures are followed if concerns are raised about fundraising, and the Chairman is kept informed of all complaints, however the Youth Zone has not received any complaints regarding our lack of compliance to fundraising standards or scheme for fundraising regulation, nor has anyone acting on the organisation's behalf for the purpose of fundraising.

The Youth Zone consults the code of fundraising practice when new fundraising is undertaken and is made aware of changes in policy via updates from the institute of fundraising.

The youth zone references the code of fundraising practice when undertaking any new forms of fundraising.

#### **Public benefit**

The activities of the charity are undertaken to further its charitable purposes for the public benefit. The provision of a high-quality facility for young people responds to a clear, ongoing demand from young people, parents and the wider community for more and better places for young people to go. The facility focusses on attendance and affordable access to all the facilities that are provided and will lead to:

- Improved achievement and enhanced aspirations amongst young members of the local community
- Those attending the youth zone will be happier, healthier and make constructive use of their leisure time
- Greater motivation to succeed, and avoid nuisance or anti-social behaviour

Longer term public benefits will include improved health, reduced crime, enhanced learning and employability and greater community cohesion

The trustees have complied with the duty in section 4 of the charities act 2006 to have due regard to the public benefit guidance issued by the charity commission.

#### **Trustees' responsibilities statement**

The trustees (who are also directors of Manchester Youth Zone Limited (formerly known as The Factory Youth Zone (Manchester) Limited) for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom accounting standards (United Kingdom generally accepted accounting practice).

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the situation of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Observe the methods and principles in the charities SORP

---

**THE MANCHESTER YOUTH ZONE LIMITED**

**(A company limited by guarantee)**

---

**TRUSTEES' REPORT  
FOR THE YEAR ENDED 31 MARCH 2023**

---

- Make judgements and accounting estimates that are reasonable and prudent
- Prepare the financial statements on the ongoing concern basis unless it is inappropriate to presume that the charitable company will continue in operation

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the companies act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

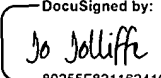
**Disclosure of information to auditor**

Each of the persons who are trustees at the time when this trustees' report is approved has confirmed that:

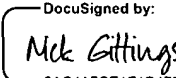
- So far as that trustee is aware, there is no relevant audit information of which the charitable company's auditor is unaware, and
- That trustee has taken all the steps that ought to have been taken as a trustee in order to be aware of any relevant audit information and to establish that the charitable company's auditor is aware of that information

The trustees have taken advantage of the small companies' exemptions provided in Section 415A of the companies act 2006.

This report was approved by the Trustees, on the 13<sup>th</sup> November 2023 and signed on their behalf by:

DocuSigned by:  
  
80255F821162410...

**Dr Josephine Jolliffe**  
Chairperson

DocuSigned by:  
  
6AC4A7CE1F1D47D...

**Nicholas Gittings**  
Trustee

---

## THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

---

### Opinion

We have audited the financial statements of Manchester Youth Zone for the year ended 31 March 2023 which comprise the Statement of Financial Activities, the Balance Sheet and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2023 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

### Other information

The trustees are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

---

## THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

---

### Opinion on other matter prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of our audit

- the information given in the trustees' report, which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

### Matters on which we are required to report by exception

In light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the trustees' report.

### Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page X, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

---

**THE MANCHESTER YOUTH ZONE LIMITED**

**(A company limited by guarantee)**

---

We obtained an understanding of the legal and regulatory frameworks within which the charitable company operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Companies Act 2006, Charities Act 2011 and employment legislation.

Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the trustees and other management and inspection of regulatory and legal correspondence, if any.

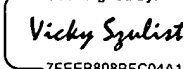
We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be the override of controls by management and completeness of grant and donation income. Our audit procedures to respond to these risks included enquiries of management about their own identification and assessment of the risks of irregularities, sample testing on the posting of journals, reviewing accounting estimates for biases and sample testing from grant and donation documentation.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

**Use of our report**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

DocuSigned by:  
 12/5/2023  
7FEEB808BFC04A1...  
Vicky Szulist  
Senior Statutory Auditor  
For and on behalf of  
**Crowe U.K. LLP**  
Statutory Auditor  
Manchester

**THE MANCHESTER YOUTH ZONE LIMITED**

(A company limited by guarantee)

**STATEMENT OF FINANCIAL ACTIVITIES INCORPORATING INCOME AND EXPENDITURE ACCOUNT  
FOR THE YEAR ENDED 31 March 2023**

	Note	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
<b>INCOME FROM:</b>					
Donations and legacies	3	709,866	-	709,866	584,532
Charitable activities	4	20,474	879,848	900,322	1,050,941
Other trading activities	5	142,578	-	142,578	71,332
<b>TOTAL INCOME</b>		<b>872,918</b>	<b>879,848</b>	<b>1,752,766</b>	<b>1,706,805</b>
<b>EXPENDITURE ON:</b>					
Raising funds:					
Donations and legacies		89,112	-	89,112	120,169
Charitable activities		774,277	1,131,323	1,905,600	1,619,783
<b>TOTAL EXPENDITURE</b>	8	<b>863,389</b>	<b>1,131,323</b>	<b>1,994,712</b>	<b>1,739,952</b>
<b>NET BEFORE TRANSFERS</b>		<b>9,529</b>	<b>(251,475)</b>	<b>(241,946)</b>	<b>(33,147)</b>
Transfers Between Funds	17	-	-	-	-
<b>NET (EXPENDITURE) / INCOME BEFORE OTHER RECOGNISED GAINS AND LOSSES</b>		<b>9,529</b>	<b>(251,475)</b>	<b>(241,946)</b>	<b>(33,147)</b>
<b>NET MOVEMENT IN FUNDS</b>		<b>9,529</b>	<b>(251,475)</b>	<b>(241,946)</b>	<b>(33,147)</b>
<b>RECONCILIATION OF FUNDS:</b>					
Total funds brought forward		446,399	343,617	790,016	823,163
<b>TOTAL FUNDS CARRIED FORWARD</b>		<b>455,928</b>	<b>92,142</b>	<b>548,070</b>	<b>790,016</b>

The notes on pages 25 to 44 form part of these financial statements.



**THE MANCHESTER YOUTH ZONE LIMITED**

(A company limited by guarantee)

**BALANCE SHEET  
AS AT 31 March 2023**

	Note	£	2023 £	£	2022 £
<b>FIXED ASSETS</b>					
Tangible assets	13		<b>92,860</b>		103,566
<b>CURRENT ASSETS</b>					
Stocks	14	<b>1,356</b>		1,356	
Debtors	15	<b>134,744</b>		240,790	
Cash at bank and in hand		<b>424,423</b>		<u>524,148</u>	
		<b>560,523</b>		<u>766,294</u>	
<b>CREDITORS:</b> amounts falling due within one year	16	<b>(105,313)</b>		<u>(79,844)</u>	
<b>NET CURRENT ASSETS</b>			<b>455,210</b>		686,450
<b>NET ASSETS</b>			<b>548,070</b>		<u>790,016</u>
<b>CHARITY FUNDS</b>					
Restricted funds	17		<b>92,142</b>		343,617
Unrestricted funds	17		<b>455,928</b>		<u>446,399</u>
<b>TOTAL FUNDS</b>			<b>548,070</b>		<u>790,016</u>

The charity's financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The Trustees consider that the charity is entitled to exemption from the requirement to have an audit under the provisions of section 477 of the Companies Act 2006 ("the Act") and members have not required the charity to obtain an audit for the year in question in accordance with section 476 of the Act. However, an audit is required in accordance with section 144 of the Charities Act 2011.

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

The financial statements were approved and authorised for issue by the Trustees on 13<sup>th</sup> November 2023 and signed on their behalf, by:

DocuSigned by:  
  
 80255F821162410...  
**Dr Josephine Jolliffe, Chairperson**

DocuSigned by:  
  
 8AC4A7CE1F1D47D...  
**Nicholas Gittings, Trustee**

The notes on pages 25 to 44 form part of these financial statements.

---

**THE MANCHESTER YOUTH ZONE LIMITED**

(A company limited by guarantee)

---

**STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 31 March 2023**

---

	Note	2023 £	2022 £
<b>Cash flows from operating activities</b>			
Net cash (used in)/provided by operating activities	19	<u>(83,252)</u>	<u>(235,072)</u>
<b>Cash flows from investing activities:</b>			
Purchase of tangible fixed assets		<u>(16,473)</u>	<u>(60,884)</u>
<b>Net cash used in investing activities</b>		<u>(16,473)</u>	<u>(60,884)</u>
<b>Change in cash and cash equivalents in the year</b>		<b>(99,725)</b>	<b>(295,954)</b>
Cash and cash equivalents brought forward		<u>524,148</u>	<u>820,102</u>
<b>Cash and cash equivalents carried forward</b>	20	<u><u>424,423</u></u>	<u><u>524,148</u></u>
 <b>Net Debt Statement</b>			
	<b>As at 1 April 2022 £</b>	<b>Cash flows £</b>	<b>As at 31 March 2023 £</b>
Cash at bank and in Hand	524,148	(99,725)	424,423

The notes on pages 25 to 44 form part of these financial statements.

---

## THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

---

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023

---

#### 1. GENERAL INFORMATION

Manchester Youth Zone is a private charitable company limited by guarantee (Company Number 07025561, Charity Number 1134580). Its registered office is 931 Rochdale Road, Harpurhey, Manchester M9 8AE.

#### 2. ACCOUNTING POLICIES

##### 2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Manchester Youth Zone Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

##### 2.2 Company status

The charity is a company limited by guarantee. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member. This applies to members of the charity at the date of dissolution or those who were members within twelve months of the dissolution.

##### 2.3 Going concern

The charity's activities, together with the factors likely to affect its future development, performance and position are set out in the Trustees' Report which also describes the financial position of the charity including its cash, investment and reserves policy.

Manchester Youth Zone has been successful in securing significant restricted funding in the year to March 2023, and have closed with £455,928 in unrestricted funds. This takes the reserve position to outside 3-6 months of running costs. After making enquiries, the Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future, being no less than 12 months from the approval of the financial statements. Thus, they continue to adopt the going concern basis of accounting in preparing the annual report and financial statements and there is no material uncertainty in relation to this.

Cash flow and budget forecasts, based on expected funding and revisions to the charity's operating model, mean it is anticipated that the charity has sufficient headroom to meet its liabilities for the foreseeable future, being at least 12 months from the date of the approval of the financial statements.

---

**THE MANCHESTER YOUTH ZONE LIMITED**

**(A company limited by guarantee)**

---

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2023**

---

**2. ACCOUNTING POLICIES (continued)**

**2.4 Income**

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

For legacies, entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the Trust that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Donated services or facilities are recognised when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use of the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time of the Friends is not recognised and refer to the Trustees' report for more information about their contribution.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

**2.5 Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Costs of generating funds are costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds.

Termination payments are recognised when staff have been notified and amounts can be reliably estimated for the individuals affected.

---

**THE MANCHESTER YOUTH ZONE LIMITED**

**(A company limited by guarantee)**

---

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2023**

---

**2. ACCOUNTING POLICIES (continued)**

**2.6 Tangible fixed assets and depreciation**

All assets costing more than £500 are capitalised.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of financial activities incorporating income and expenditure account.

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Fixtures & fittings	-	3-10 years straight line
---------------------	---	--------------------------

**2.7 Interest receivable**

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

**2.8 Stocks**

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

**2.9 Debtors**

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**2.10 Cash at Bank and in hand**

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**2.11 Liabilities and provisions**

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide. Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

---

**THE MANCHESTER YOUTH ZONE LIMITED**

(A company limited by guarantee)

---

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2023**

---

**2. ACCOUNTING POLICIES (continued)**

**2.12 Financial instruments**

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

**2.13 Pensions**

The charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the charity to the fund in respect of the year.

**2.14 Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

**2.15 Critical accounting estimates and areas of judgment**

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The charity makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

**(i) Useful economic lives of tangible assets**

The annual depreciation charge for tangible assets is sensitive to changes in the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are re-assessed annually. They are amended when necessary to reflect current estimates, based on technological advancement, future investments, economic utilisation and the physical condition of the assets.

**(ii) Impairment of debtors**

The company makes an estimate of the recoverable value of trade and other debtors.

When assessing impairment of trade and other debtors, management considers factors including the current credit rating of the debtor, the ageing profile of debtors and historical experience.

There are no critical areas of judgement.

**THE MANCHESTER YOUTH ZONE LIMITED**

(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 March 2023**

**3. DONATIONS AND LEGACIES**

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £
Donations	507,366	-	507,366
Grants	202,500	-	202,500
	<u>709,866</u>	<u>-</u>	<u>709,866</u>
Total donations and legacies			

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £
Donations	370,665	-	370,665
Grants	213,867	-	213,867
	<u>584,532</u>	<u>-</u>	<u>584,532</u>
Total donations and legacies			

**4. INCOME FROM CHARITABLE ACTIVITIES**

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £
Membership Fees	1,006	-	1,006
Contract Income	-	36,115	36,115
Session Fees	7,988	-	7,988
Grants	-	843,733	843,733
Catering Income	11,480	-	11,480
	<u>20,474</u>	<u>879,848</u>	<u>900,322</u>

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £
Membership Fees	660	-	660
Contract Income	37,089	-	37,089
Grants	-	1,007,760	1,007,760
Catering Income	5,432	-	5,432
	<u>43,181</u>	<u>1,007,760</u>	<u>1,050,941</u>

---

**THE MANCHESTER YOUTH ZONE LIMITED**

(A company limited by guarantee)

---

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 March 2023**

---

**5. ACTIVITIES FOR GENERATING FUNDS**

	<i>Unrestricted funds 2023 £</i>	<i>Restricted funds 2023 £</i>	<i>Total funds 2023 £</i>
<i>Fundraising Events</i>	40,364	-	40,364
<i>Room Hire</i>	100,848	-	100,848
<i>Other</i>	1,366	-	1,366
	<u>142,578</u>	<u>-</u>	<u>142,578</u>
	<i>Unrestricted funds 2022 £</i>	<i>Restricted funds 2022 £</i>	<i>Total funds 2022 £</i>
Fundraising Events	34,986	-	34,986
Room Hire	24,771	-	24,771
Other	11,575	-	11,575
	<u>71,332</u>	<u>-</u>	<u>71,332</u>

**6. DIRECT COSTS**

	<i>Operation of Youth Zone £</i>	<i>Total 2023 £</i>	<i>Total 2022 £</i>
Advertising	51,023	51,023	2,447
Recruitment	177	177	101
Sundries	23,775	23,775	1,463
Catering	46,366	46,366	46,543
Youth Provision	483,269	483,269	472,153
Wages and salaries	998,371	998,371	976,396
	<u>1,602,981</u>	<u>1,602,981</u>	<u>1,499,102</u>

2022 totals all arise from the activity - Operation of Youth Zone.



---

**THE MANCHESTER YOUTH ZONE LIMITED**

(A company limited by guarantee)

---

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 March 2023**

---

**7. SUPPORT COSTS**

	Operation of Youth Zone £	Total 2023 £	Total 2022 £
Postage, Printing and Stationery	1,017	1,017	2,378
Insurance	6,436	6,436	7,902
Training, Travel & Subsistence	19,248	19,248	11,275
IT, Website, Software & Phones	25,026	25,026	32,952
Licenses	36,819	36,819	31,557
Consultancy	7,402	7,402	5,925
Premises Costs	248,781	248,781	112,012
Governance	8,742	8,742	7,360
Bad Debt	11,081	11,081	-
Depreciation	27,179	27,179	26,517
	<u><b>391,731</b></u>	<u><b>391,731</b></u>	<u><b>237,878</b></u>

2022 totals all arise from the activity - Operation of Youth Zone.

During the year ended 31 March 2023, the charity incurred the following Governance costs:

	2023 £	2022 £
Auditor Remuneration	8,742	7,300
Auditor's non audit costs	-	60
	<u><b>8,742</b></u>	<u><b>7,360</b></u>

**THE MANCHESTER YOUTH ZONE LIMITED**

(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 March 2023**

**8. ANALYSIS OF EXPENDITURE BY EXPENDITURE TYPE**

	Staff costs 2023 £	Depreciation 2023 £	Other costs 2023 £	Total 2023 £
Expenditure on raising voluntary income	89,112	-	-	89,112
Costs of raising funds	89,112	-	-	89,112
Operation of Youth Zone	909,259	27,179	969,162	1,905,600
	<u>998,371</u>	<u>27,179</u>	<u>969,162</u>	<u>1,994,712</u>

	Staff costs 2022 £	Depreciation 2022 £	Other costs 2022 £	Total 2022 £
Expenditure on raising voluntary income	117,197	-	2,972	120,169
Costs of raising funds	117,197	-	2,972	120,169
Operation of Youth Zone	859,198	26,517	734,068	1,619,783
	<u>976,396</u>	<u>26,517</u>	<u>737,040</u>	<u>1,739,952</u>

**9. ANALYSIS OF EXPENDITURE BY ACTIVITIES**

	Activities undertaken directly 2023 £	Support costs 2023 £	Total 2023 £
Operation of Youth Zone	<u>1,602,981</u>	<u>391,731</u>	<u>1,994,712</u>
Total 2022	<u>1,499,102</u>	<u>237,878</u>	<u>1,736,980</u>

**THE MANCHESTER YOUTH ZONE LIMITED**

(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 March 2023**

**10. NET INCOME/(EXPENDITURE)**

This is stated after charging:

	2023 £	2022 £
Depreciation of tangible fixed assets:		
- owned by the charity	27,179	26,517
Auditor's remuneration – audit	8,742	7,300
Auditor's remuneration - other services	<u>-</u>	<u>60</u>

During the year, no Trustees received any remuneration (2022 - £NIL).

During the year, no Trustees received any benefits in kind (2022 - £NIL).

During the year, no Trustees received any reimbursement of expenses (2022 - £NIL).

**11. STAFF COSTS**

Staff costs were as follows:

	2023 £	2022 £
Wages and salaries	906,896	855,536
Social security costs	67,279	69,364
Other pension costs	34,453	42,676
	<u>1,008,628</u>	<u>967,576</u>

The average number of persons employed by the charity during the year was as follows:

	2023 No.	2022 No.
Fundraising	4	4
Charitable Services	<u>49</u>	<u>39</u>
	<u>53</u>	<u>43</u>

Average headcount expressed as a full time equivalent:

	2023 No.	2022 No.
Charitable services	33	31

During the year no staff (2022: 5) were made redundant, redundancy payments totalled £nil (2022: 19,784).

One employee, the Chief Executive Officer, received remuneration amounting to between £60,000 and £65,000 (2022: One).

During the year, key management personnel received remuneration of £161,299 (2022: £160,182). Key management personnel as at the year-end are the Chief Executive Officer, Head of People & Shared Services, Head of Fundraising, and Head of Youth Services & Impact. Senior Staff pay is set by the Trustees by reference to a benchmark of similar organisations and is well within market rates.

---

**THE MANCHESTER YOUTH ZONE LIMITED**

(A company limited by guarantee)

---

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 March 2023**

---

**12. TAXATION**

**Factors affecting tax charge for the year**

The charity's activities are potentially exempt from taxation under part 11 of the Corporation Tax Act 2010. No tax charge has arisen in the year.

There were no factors that may affect future tax charges.

**13. TANGIBLE FIXED ASSETS**

	Fixtures, fittings & equipment £
<b>Cost</b>	
At 1st April 2022	253,069
Additions	<u>16,473</u>
At 31st March 2023	<u>269,542</u>
<b>Depreciation</b>	
At 1st April 2022	149,503
Charge for this year	<u>27,179</u>
At 31st March 2023	<u>176,682</u>
<b>Net Book Value</b>	
At 31st March 2023	<u><u>92,860</u></u>
<i>At 31st March 2022</i>	<u><u>103,566</u></u>

**14. STOCKS**

	2023 £	2022 £
Finished goods and goods for resale	<u><u>1,356</u></u>	<u><u>1,356</u></u>

**THE MANCHESTER YOUTH ZONE LIMITED**  
**(A company limited by guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 March 2023**

**15. DEBTORS**

	2023 £	2022 £
Trade debtors	155,989	209,793
Provision for doubtful debts	(21,245)	(7,357)
Prepayments and accrued income	-	38,354
	<u>134,744</u>	<u>240,790</u>

**16. CREDITORS: Amounts falling due within one year**

	2023 £	2022 £
Trade creditors	39,374	69,967
Other taxation and social security	16,826	-
Other Creditors	5,675	-
Accruals and deferred income	43,438	9,877
	<u>105,313</u>	<u>79,844</u>

**THE MANCHESTER YOUTH ZONE LIMITED**  
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 March 2023**

**17. STATEMENT OF FUNDS**

**STATEMENT OF FUNDS - CURRENT YEAR**

Project	Balance 1 April 2022	Inc.	Exp.	Transfer	Balance 31 March 2023
	£	£	£	£	£
Goethe Institute	2,416	-	2,416	-	-
Rank Foundation - Partnership - 35K	24,106	-	24,106	-	-
Young Manchester - Rank Partnership Match 10K	2,600	-	2,600	-	-
The Oglesby Charitable Trust - Residentails	12,631	-	12,631	-	-
Onside - Active Youth	458	-	458	-	-
Young Mcr - NMYP - 2020/22	6,570	-	6,570	-	-
Young Mcr 2020 2022 POT3	-	-	-	-	-
OnSide - OCT - Culture of Health	5	-	5	-	-
Young Mcr - KCYPS - H&M	-	-	-	-	-
Future Workforce Fund - PT - HATCH TALENT	(594)	-	(594)	-	-
ESF Community Grant - TRADE ZONE	313	-	313	-	-
Young Mcr - KCYPS - Cheetham	-	-	-	-	-
Oglesby Charitable Trust - Careers Hub	-	-	-	-	-
Masonic Charitable Foundation (JC)	18,158	-	18,158	-	-
Rank - DCMF Recovery Fund	(649)	-	(649)	-	-
First 1000 Days	12,687	16,666	29,353	-	-
Sport England This Girl Can	1,545	-	1,545	-	-
Ironmongers - STEM	918	-	918	-	-
Zochonis Charitable Trust - Maker Space - Y4 - 2021-2022	5,159	-	5,159	-	-
RANK - T2S - 2021-2022	393	-	393	-	-
Our Manchester Mental Health L2L	-	-	-	-	-
Holiday Activity Fund - April 21	(13)	-	(13)	-	-
British Wheelchair Basketball	(4)	-	(4)	-	-
The Childrens Society - Safe Zone - Y3 - 21/22	3,562	36,115	39,677	-	-
MCC - RADEQUAL Y4	1,001	-	1,001	-	-
HAF - Summer 2021	830	-	830	-	-
Young Manchester - Embedding Youth Social Action (KCYS)	-	21,863	21,863	-	-
Charles Hayward Foundation Family Key Worker Y2&3	7,349	19,900	16,235	-	<b>11,014</b>
Kickstart - Aziza	(847)	2,170	1,323	-	-
Young Manchester VCSE - Recovery Fund COVID	35,000	20,000	55,000	-	-
Nationwide Learning Home	23,411	-	23,411	-	-

# THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 March 2023

### 17. STATEMENT OF FUNDS (CONTINUED)

Duke of Edinburgh	5,319	-	1,824	-	3,495
UK Youth KFC - 2023 (Hatch)	16,419	1,500	17,919	-	-
MCC Training Youth Network	1,331	-	1,331	-	-
Metrolink detached work	40,000	-	39,996	-	4
NIF Neighbourhood Investment Fund (&Parklife)	20,000	(10,000)	10,000	-	-
UK Plan International	-	15,000	21,579	-	(6,579)
Manchester Active HAF Easter 22	41,022	-	41,022	-	-
MCC - North West Network - LAST MIN SUPPORT	-	-	-	-	-
Eric Wright - Charitable Trust	29,000	6,000	35,000	-	-
Zochonis 2022-23 leadership	30,000	-	30,000	-	-
MCC Youth & Play Network	-	205,500	205,500	-	-
Regen Me - Jubilee Young Champions	-	4,064	4,064	-	-
Young Manchester - Wellbeing	-	35,000	35,000	-	-
Young Manchester - Easter SEN	-	1,000	1,000	-	-
Mcractive -Spring HAF JUBILLE HALF TERM	-	7,900	7,900	-	-
HAF - Summer Activities	-	114,400	114,400	-	-
MCC - EYSA (Pot A) - ACN	-	15,780	15,780	-	-
Young Manchester - Social Club	-	5,740	5,740	-	-
MCC - EYSA (Pot A) - YPAC MYL	-	46,260	46,260	-	-
MCC - Playscheme	-	3,168	3,168	-	-
Young Manchester - SEN Summer	-	3,798	3,798	-	-
Career Connect - Restaurant Wars	-	3,000	3,000	-	-
Seniors - Holiday Hunger Grant (Onside)	-	1,607	1,607	-	-
MACC Hate Crime	-	500	500	-	-
We Love Manchester - LGBTQ+	-	4,000	1,879	-	2,121
Burberry - Arts Work - Onside	-	5,000	4,998	-	2
B&Q Foundation	-	4,700	4,700	-	-
Co-Op Community Fund	-	1,600	1,600	-	-
HAF - Summer Libraries	-	1,050	1,050	-	-
Cinderella Grant	-	936	936	-	-
Sports England - Together Fund	-	3,299	4,041	-	(742)
MCC - Higher Blackley & Charlestown Recce	-	10,000	10,000	-	-
HAF October Half-Term	-	7,270	7,270	-	-
Black History Month	-	2,500	2,500	-	-
HAF Christmas Holiday	-	21,016	21,016	-	-
MACC Hate Crime 2	-	500	500	-	-
Eric Wright - Cost of Living	-	21,500	21,500	-	-
MCC - LIF Partners	-	52,500	52,500	-	-
St James - Onside Food	-	29,034	29,034	-	-
DWF Foundation	-	2,000	-	-	2,000

# THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 March 2023

### 17. STATEMENT OF FUNDS (CONTINUED)

HAF February Half-Term	-	17,226	17,226	-	-
MCC - Crumpsall Outreach	-	10,000	-	-	10,000
Charity Service Award	-	1,150	-	-	1,150
Oglesby Charitable Trust - Project Management	-	40,000	-	-	40,000
HAF Easter, Summer & Christmas	-	36,933	17,256	-	19,677
MCC - Higher Blackley Detached	-	10,000	-	-	10,000
Various funds under £5,000 in the year	3,521	20,703	24,224	-	-
	<b>343,617</b>	<b>879,848</b>	<b>1,131,323</b>	<b>-</b>	<b>92,142</b>
<b>Unrestricted funds</b>					
General Funds	<b>446,399</b>	<b>872,918</b>	<b>863,389</b>	<b>-</b>	<b>455,928</b>
Total of funds	<b>790,016</b>	<b>1,752,766</b>	<b>1,994,712</b>	<b>-</b>	<b>548,070</b>

### STATEMENT OF FUNDS - PRIOR YEAR

Project	Balance 1 April 2021	Inc.	Exp.	Transfer	Balance 31 March 2022
	£	£	£	£	£
Onside - Active Youth	-	16,676	16,218	-	458
On Side - 4 Acre Trust Inclusion	-	10,000	10,000	-	-
ESF Community Grant - TRADE ZONE	1,352	6,249	7,289	-	313
The Rank Foundation – 35K	31,150	-	7,044	-	24,106
Future Workforce Fund - PT - HATCH TALENT	18,162	-	18,756	-	(594)
Zochonis Charitable Trust - Maker Space - Y4 - 2021-2022	15,000	15,000	24,841	-	5,159
Ironmongers – STEM	6,681	-	5,763	-	918
Goethe Institute	2,416	-	-	-	2,416
First 1000 Days	-	100,000	87,313	-	12,687
Manchester City Council – Community Safety Partnership – Radequal	-	10,000	8,999	-	1,001
Masonic Charitable Foundation (JC)	22,917	20,000	24,759	-	18,158
Sport England This Girl Can	-	9,000	7,455	-	1,545
Our Manchester Mental Health L2L	-	8,577	8,577	-	-
The Oglesby Charitable Trust - Residentials	16,898	-	4,266	-	12,631
The Oglesby Charitable Trust – Careers Hub	3,744	7,675	11,419	-	-
Manchester OnSide - OCT - Culture of Health	(1,065)	10,860	9,790	-	5



**THE MANCHESTER YOUTH ZONE LIMITED**

**(A company limited by guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 March 2023**

**17. STATEMENT OF FUNDS (CONTINUED)**

Rank - DCMF Recovery Fund	1,299	-	1,948	-	(649)
RANK - T2S - 2021-2022	10,442	9,310	19,358	-	393
Manchester City Council – Community Safety Partnership					
Young Manchester – Rank Partnership Match 10K	2,600	-	-	-	2,600
Young Manchester - NMYP - 2020/22	26,877	190,500	210,807	-	6,570
Young Manchester - KCYPS - H&M	5,281	-	5,281	-	-
Young Manchester - KCYPS – Cheetham	4,232	-	4,232	-	-
Young Manchester 2020 2022 POT3	3,750	15,000	18,750	-	-
Holiday Activity Fund - April 21	-	22,744	22,757	-	(13)
British Wheelchair Basketball	-	5,616	5,620	-	(4)
The Childrens Society - Safe Zone - Y3 - 21/22	-	44,254	40,692	-	3,562
HAF - Summer 2021	-	97,564	96,734	-	830
Young Manchester - Embedding Youth Social Action (KCYS)	-	68,008	68,008	-	-
Charles Hayward Foundation Family Key Worker Y2&3	-	17,700	10,351	-	7,349
Kickstart – Aziza	-	5,543	6,390	-	(847)
Young Manchester VCSE - Recovery Fund COVID-19	-	35,000	-	-	35,000
Nationwide Learning Home	-	24,679	1,268	-	23,411
Duke of Edinburgh	-	5,623	304	-	5,319
UK Youth KFC - 2023 (Hatch)	-	16,500	81	-	16,419
MCC Training Youth Network	-	5,000	3,669	-	1,331
Metrolink detached work	-	40,000	-	-	40,000
YIF Youth Investment Fund - BBC CIN	-	52,400	52,400	-	-
NIF Neighbourhood Investment Fund (& Parklife)	-	20,000	-	-	20,000
Manchester Active HAF Easter 22	-	41,022	-	-	41,022
Eric Wright - Charitable Trust	-	29,000	-	-	29,000
Zochonis 2022-23 leadership	-	30,000	-	-	30,000
Various funds under £5,000 in the year	3,031	18,260	17,770	-	3,521
	<b><u>174,767</u></b>	<b><u>1,007,760</u></b>	<b><u>838,910</u></b>	<b><u>-</u></b>	<b><u>343,617</u></b>
<b>Unrestricted funds</b>					
General Funds	<b><u>648,396</u></b>	<b><u>699,044</u></b>	<b><u>901,042</u></b>	<b><u>-</u></b>	<b><u>446,399</u></b>
Total of funds	<b><u>823,163</u></b>	<b><u>1,706,805</u></b>	<b><u>1,739,952</u></b>	<b><u>-</u></b>	<b><u>790,016</u></b>

---

**THE MANCHESTER YOUTH ZONE LIMITED**

(A company limited by guarantee)

---

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 March 2023**


---

**17. STATEMENT OF FUNDS (CONTINUED)**

<b>Young Manchester – Embedding Youth Social Action</b>	<b>13,951</b>
Manchester City Council, through sub-contracting Young Manchester, commissioned Youth and Play activity for 8-19 year olds (up to 25 years for young people with additional needs) for the year 2022/23. the year across North Manchester. Manchester Youth Zone provided grant distribution and performance and contract monitoring as well as partnership network development and support.	
<b>Masonic Charitable Foundation</b>	<b>1,300</b>
Junior Choices: preventing young people from being exploited and drawn into serious youth violence and crime. Young people are specifically selected/ referred based on multi agency identified risk factors.	
<b>Charles Hayward Foundation - Family Key Worker</b>	<b>11,014</b>
A programme of family work provision for the parents of children engaged in Junior Choices to support families to address wider systemic challenges and create safe and nurturing family environments.	
<b>Kickstart Programme – Groundwork and DWP</b>	<b>(£847)</b>
Employment of 3 young people aged 16-25 years in a variety of youth work roles at Manchester Youth Zone	
<b>Young Manchester - VCSE - Recovery Fund</b>	<b>15,036</b>
A capacity building programme to support the partners of the North Manchester Network to improve their abilities to access funding, report and capture outcomes and recruit and retain volunteers.	
<b>Duke of Edinburgh Award Scheme</b>	<b>3,495</b>
To embed Duke of Edinburgh programmes of certification across the breadth of our provision.	
<b>Youth Investment Fund</b>	<b>20,509</b>
Capital grant to refurbish the garage into a Makers Space design and technology suite.	
<b>Metrolink</b>	<b>40,000</b>
Funding for detached work on trams and tram stops across the network.	
<b>UK Plan International</b>	<b>(6,579)</b>
Funding for a health & wellbeing project for young people.	
<b>We Love Manchester – LGBTQ+</b>	<b>2,121</b>
To develop LGBTQ+ activities within MYZ which included external trips to celebrate LGBTQ+ culture.	
<b>B&amp;Q Foundation</b>	<b>1,873</b>
A grant to increase community access to spaces, used to install CCTV in newly refurbished garage that allows community groups to use the spaces with young people.	
<b>Sports England - Together Fund</b>	<b>(742)</b>
Sports England – Together fund – dance around the clock; providing dance sessions from different cultures to young people.	
<b>DWF Foundation</b>	<b>2,000</b>
To refurbish our music room.	

---

**THE MANCHESTER YOUTH ZONE LIMITED**

(A company limited by guarantee)

---

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 March 2023**

---

**17. STATEMENT OF FUNDS (CONTINUED)**

<b>MCC - Crumpsall Outreach</b>	<b>10,000</b>
Crumpsall outreach; detached youth work funding in local area	
<b>Charity Service Award</b>	<b>1,150</b>
Funding to support families by using our washroom facilities.	
<b>Oglesby Charitable Trust - Project Management</b>	<b>40,000</b>
Project manager salary to align the structure, develop, mobilise and evaluate multi-year projects.	
<b>HAF Easter, Summer &amp; Christmas</b>	<b>19,677</b>
Holiday activity fund to provide holiday activities to young people.	
<b>MCC - Higher Blackley Detached</b>	<b>10,000</b>
Higher Blackley detached; detached youth work in local area.	

**THE MANCHESTER YOUTH ZONE LIMITED**

(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 March 2023**

**18. ANALYSIS OF NET ASSETS BETWEEN FUNDS**

**ANALYSIS OF NET ASSETS BETWEEN FUNDS - CURRENT YEAR**

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £
Tangible fixed assets	92,860	-	92,860
Current assets	468,381	92,142	560,523
Creditors due within one year	(105,313)	-	(105,313)
	<u>455,928</u>	<u>92,142</u>	<u>548,070</u>

**ANALYSIS OF NET ASSETS BETWEEN FUNDS - PRIOR YEAR**

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £
<i>Tangible fixed assets</i>	103,566	-	103,566
<i>Current assets</i>	422,677	343,617	766,294
<i>Creditors due within one year</i>	(79,844)	-	(79,844)
	<u>446,398</u>	<u>343,617</u>	<u>790,016</u>

**19. RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES**

	2023 £	2022 £
Net (expenditure)/income for the year (as per Statement of Financial Activities)	(241,946)	(33,147)
<b>Adjustment for:</b>		
Depreciation Charges	27,179	26,517
(Increase)/Decrease in Debtors	106,046	(183,494)
(Decrease)/Increase in Creditors	25,469	(44,946)
<b>Net cash (used) / generated by operating activities</b>	<u>(83,252)</u>	<u>(235,070)</u>

# THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 March 2023

### 20. ANALYSIS OF CASH AND CASH EQUIVALENTS

	2023 £	2022 £
Cash in hand	<u>424,423</u>	<u>524,148</u>
Total	<u>424,423</u>	<u>524,148</u>

### 21. PENSION COMMITMENTS

The charity operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the charity in an independently administered fund. The pension cost charge represents contributions payable by the charity to the fund and amounted to £34,453 (2022: £42,676 ). As at 31 March 2023, £Nil was outstanding in respect of contributions (2022: £Nil).

### 22. OPERATING LEASE COMMITMENTS

At 31 March 2023 the total of the Charity's future minimum lease payments under non-cancellable operating leases was:

	2023 £	2022 £
<b>Amounts payable:</b>		
Within 1 year	2,309	3,234
Between 1 and 2 years	2,309	2,309
Between 2 and 5 years	-	2,309
Total	<u>4,618</u>	<u>7,852</u>

### 23. RELATED PARTY TRANSACTIONS

No trustee received any remuneration during the year.

Bruntwood is a related party of the charity as Andrew Cooke holds a senior position in the company and is also a trustee at Manchester Youth Zone. During the year, Bruntwood charity donated £10,000 (2022: £12,106) and paid £420 (2022: £Nil) for tickets/tables at the 10<sup>th</sup> birthday event.

MoneyPlus Ltd, a company where Chris Davis is the Chief Executive Officer, provided donations of £7,240.49 (2022: £40,556) and paid £1,000 (2022: £Nil) for tickets/tables at the 10<sup>th</sup> birthday event. Chris Davis was the Chairman of the Board of Trustees at Manchester Youth Zone up until his resignation in May 2023.

Jim Smith, a trustee of Manchester Youth Zone, made personal donations of £Nil (2022: £500) to the charity during the year and paid £320 (2022: £Nil) for tickets/tables at the 10<sup>th</sup> birthday event. Jim Smith resigned as a trustee during November 2022.

---

**THE MANCHESTER YOUTH ZONE LIMITED**

**(A company limited by guarantee)**

---

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 March 2023**

---

**23. RELATED PARTY TRANSACTIONS (CONTINUED)**

We Love MCR is a related party of the charity as Yvonne O'Malley, a trustee of Manchester Youth Zone, strategically manages We Love MCR on behalf of the council and also acts as a board advisor. During the year, We Love MCR provided funding of £4,000 (2022: £3,381 ). During the year there was also joint fundraising and We Love MCR provided funding to young people, which Manchester Youth Zone support.

Manchester City Council is a related party as Yvonne O'Malley is the Commercial Manager – Neighbourhoods. Manchester City Council has provided £579,648.97 (2022: £436,881) in grants and for rent of space.

OnSide is a related party of the charity as Deborah Wright, holds a senior position at the charity and is a trustee at Manchester Youth Zone. During the year OnSide provided funding of £50,385.86 (2022: £49,345) and Manchester Youth Zone paid OnSide £30,362.47 (2022: £27,150) for services provided.