

In support of Section 479C - audit exemption of a sub  
for the company number 06958107

PARENT ACCOUNTS

Company Registration No. 08159409

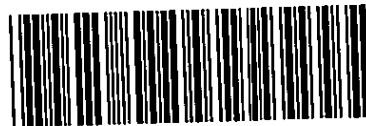
ERIE PRODUCTIONS  
LIMITED

**Really Useful Group Investments Limited**

**Report and Financial Statements**

**30 June 2013**

TUESDAY



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# **Really Useful Group Investments Limited**

## **Report and financial statements 2013**

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# **Really Useful Group Investments Limited**

## **Report and financial statements 2013**

### **Officers and professional advisers**

#### **Directors**

The Lord Lloyd Webber  
The Lady Lloyd Webber  
I K Chester  
J P C Hull  
M G Wordsworth  
B W Wragg

#### **Secretary**

P H Chhaya

#### **Registered office**

17 Slingsby Place  
London  
WC2E 9AB

#### **Bankers**

Bank of Scotland plc  
38 Threadneedle Street  
London  
EC2P 2EH

#### **Auditor**

Deloitte LLP  
Chartered Accountants  
London

# **Really Useful Group Investments Limited**

## **Directors' report**

The directors present their annual report on the affairs of Really Useful Group Investments Limited and its subsidiaries, together with the audited group financial statements and auditor's report. Comparative information is provided for the year ended 30 June 2012.

Really Useful Group Investments Limited was incorporated on 27 July 2012 as part of a group reconstruction. During this process the group demerged its interests in the ownership and management of theatres and related activities, leaving the remaining group entities now solely concerned with development and exploitation of copyrights and other rights in musical and dramatic works.

FRS 6 merger accounting rules have been applied as the basis of consolidation as the directors believe this allows a true and fair view of the group.

### **Business review and principal activities**

The company and group are wholly-owned by The Lord Lloyd Webber. The company's principal activity is that of a holding company. The group's principal activities include the development and exploitation of the copyrights and other rights which it owns in musical and dramatic works. It markets these rights internationally through productions, recordings, music publishing, merchandising, television, video and films.

As shown in the consolidated profit and loss account set out on page 7, group operating profit has decreased 86% on the prior year. This decrease is predominantly due to the transfer of the theatre operations as part of the group reconstruction on 27 July 2012 with Really Useful Group Investment Limited only owning and accounting for the copyright part of the business going forward. Group turnover decreased by 71% which is also due to the group reconstruction. Excluding the impact of the theatre operations in the prior year, the copyrights business (continuing business) has had a 8.8% increase in turnover on the prior year.

The consolidated balance sheet on page 9 of the financial statements shows that the group's net asset position has decreased £58 million from the prior year due to the group reconstruction on 27 July 2012 which has resulted in the net assets of the theatre operations at the time being transferred out of the Really Useful Group Investment Limited as a dividend in specie. There was also a distribution made following the demerger of £16.2 million in settlement of a debt owed from a former group company.

The directors are not aware, at the date of this report, of any likely major changes in the company's activities in the next financial year.

### **Principal risks and uncertainties**

The group holds various copyrights and other rights to musical and dramatic works. There is a risk that the popularity of these copyrights and other rights may diminish over time and that the group may not be able to exploit them in the same manner as previous years. This risk is considered when the group is planning the performance timings of various productions and the locations around the world in which the productions will play. The group's experience of staging productions is used to ensure that rights are exploited across territories in the best way so as to introduce new audiences to productions and to ensure longevity of the rights held.

As well as this, the group is active in acquiring new rights to various productions which it can exploit into the future.

The group, along with various related parties, formed a banking group. This banking group was involved in a refinance during the year. The banking group was financed through a third party lender, Bank of Scotland, up until the refinance in February 2013. A group company held an interest rate swap that reduced the borrowing group's interest rate exposure. As part of the refinance, this interest rate swap was closed out early. The cost of the closure of the interest rate swap is shown in the interest payable and other charges note. After the refinance, the Really Useful Group Investments Limited group is external debt free.

# **Really Useful Group Investments Limited**

## **Directors' report (continued)**

### **Principal risks and uncertainties (continued)**

The group operates in a number of countries around the world and is therefore exposed to movements in currency exchange rates. The directors consider that the level of trading in overseas currencies does not warrant taking out hedges to manage any fluctuations in exchange rates. However, the group's treasury function manages the risk by disposing of foreign currency balances on a regular basis.

In order to maintain liquidity to ensure that sufficient funds are available for ongoing operations and future developments, the main group operating company, The Really Useful Group Limited, has in place an overdraft facility in order to meet day-to-day working capital requirements.

### **Dividends**

The directors do not recommend the payment of a dividend (2012: £nil).

### **Directors**

The directors who served throughout the year and at the date of this report, except as noted, were as follows:

The Lord Lloyd Webber	(appointed 20 February 2013)
The Lady Lloyd Webber	(appointed 1 March 2013)
B D Chakraborty	(appointed 27 July 2012 and resigned 1 March 2013)
I K Chester	(appointed 1 March 2013)
J P C Hull	(appointed 29 October 2012)
M G Wordsworth	(appointed 27 July 2012)
B W Wragg	(appointed 29 October 2012)

### **Going concern**

After making enquiries, the directors have a reasonable expectation that the company and the group have adequate resources to continue in operational existence for the foreseeable future. Further, the ultimate shareholder continues to support the company and group. Accordingly, the directors continue to adopt the going concern basis in preparing the financial statements.

Further details regarding the adoption of the going concern basis can be found within the principal accounting policies in the Notes to the financial statements.

### **Environment**

The group recognises the importance of its environmental responsibilities and implements policies to reduce any damage that might be caused by the group's activities. The company operates in accordance with group policies and initiatives designed to minimise the company's impact on the environment. These policies include recycling and reduction of energy consumption.

### **Employee involvement**

Details of the number of employees and related costs can be found in note 7 to the financial statements.

The group aims to secure good relations between management and all employees, to promote a better understanding of the issues influencing the group's business, to improve productivity, to enhance the quality of working life and to gain the commitment of all concerned with the group's business objectives. Disabled persons are considered for employment, training, career development and promotion on the basis of their aptitudes and abilities, in common with all employees of the group.

The company participates in the group's policies and practices to keep employees informed on matters relevant to them as employees through regular newsletters and circulars. Employee representatives are consulted regularly on a wide range of matters affecting their interests.

### **Charitable and political donations**

During the year the group made charitable donations of £69,276 to various charities (2012: £81,149).

# Really Useful Group Investments Limited

## Directors' report (continued)

### Auditor

Each of the persons who is a director at the date of approval of this report confirms that

- so far as the director is aware there is no relevant audit information of which the company's auditor is unaware, and
- the director has taken all the steps that he/she ought to have in order to make himself/herself aware of any relevant audit information and to establish that the company's auditor is aware of that information

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006

A resolution to reappoint Deloitte LLP will be proposed at the forthcoming Annual General Meeting

Approved by the Board and signed on its behalf by

A large, stylized handwritten signature in black ink, appearing to read 'B W Wragg', is written over the printed name and title.

B W Wragg  
Director

21 March 2014

17 Slingsby Place  
London  
WC2E 9AB

# **Really Useful Group Investments Limited**

## **Statement of directors' responsibilities**

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and accounting estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## **Independent auditor's report to the members of Really Useful Group Investments Limited**

We have audited the financial statements of Really Useful Group Investments Limited for the year ended 30 June 2013 which comprise the consolidated profit and loss account, the consolidated statement of total recognised gains and losses the consolidated and parent company balance sheets, the consolidated cash flow statement, the notes to the consolidated cash flow statement and the related notes 1 to 34. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### **Respective responsibilities of directors and auditor**

As explained more fully in the Directors' Responsibilities Statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### **Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### **Opinion on financial statements**

In our opinion the financial statements

- give a true and fair view of the state of the group's and parent company's affairs as at 30 June 2013 and of the group's loss for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006.

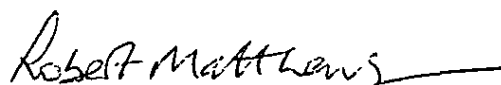
### **Opinion on other matters prescribed by the Companies Act 2006**

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us, or
- the parent company financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit.



Robert Matthews (Senior Statutory Auditor)  
for and on behalf of Deloitte LLP  
Chartered Accountants and Statutory Auditor  
London, United Kingdom  
22 March 2014



# Really Useful Group Investments Limited

## Consolidated profit and loss account Year ended 30 June 2013

	Notes	2013 £'000	2012 £'000
<b>Turnover</b>			
Continuing operations		53 568	33,813
Discontinued operations		8 696	127,676
		<hr/>	<hr/>
Group and share of joint venture		62,264	161,489
Less share of joint venture		(17,375)	(8,044)
		<hr/>	<hr/>
Group turnover	2	44,889	153,445
Cost of sales		(34,398)	(128,631)
		<hr/>	<hr/>
<b>Gross profit</b>		10,491	24,814
Administrative expenses including exceptional items	3, 4	(12,043)	(9,507)
<b>Group operating (loss)/profit</b>	5		
Continuing operations		(2,301)	2,405
Discontinued operations		749	12,902
		<hr/>	<hr/>
		(1,552)	15,307
<b>Share of joint venture operating profit</b>			
Continued operations		3,709	-
Discontinued operations		-	574
		<hr/>	<hr/>
<b>Total operating profit</b>		2,157	15 881
Interest receivable and similar income			
Group	8	247	267
Joint venture		1	5
Interest payable and similar charges			
Group	9	(5,745)	(7,096)
Joint venture		(179)	-
(Loss)/Profit on disposal of tangible fixed assets		(141)	2
		<hr/>	<hr/>
<b>(Loss)/Profit on ordinary activities before taxation</b>		(3,660)	9,059
Tax (charge)/credit on loss/profit on ordinary activities	10		
Group		(644)	1,840
Joint venture		-	(153)
		<hr/>	<hr/>
<b>Retained (loss)/profit for the financial year</b>	25	(4,304)	10,746
		<hr/>	<hr/>

All activities relate to continuing operations

The accompanying notes form an integral part of this profit and loss account

## **Really Useful Group Investments Limited**

### **Consolidated statement of total recognised gains and losses Year ended 30 June 2013**

	<b>2013 £'000</b>	<b>2012 £'000</b>
Retained (loss)/profit for the financial year	(4,304)	10,746
Actuarial (loss) relating to pension scheme	-	(5,652)
Revaluation charge on fixed assets	-	(4,271)
Foreign exchange translation differences on foreign currency net investment in subsidiaries	49	77
Total recognised gains and losses relating to the year	<u>(4,255)</u>	<u>900</u>

# Really Useful Group Investments Limited

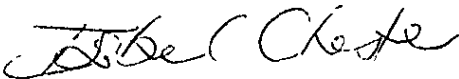
## Consolidated balance sheet 30 June 2013

	Notes	2013 £'000	2012 £'000
<b>Fixed assets</b>			
Intangible fixed assets	11	942	3,323
Tangible fixed assets	12	2,022	144,148
Investment in joint venture			
Share of gross assets	13(a)	2,732	3,557
Share of gross liabilities	13(a)	(1,287)	(930)
		<u>1,445</u>	<u>2,627</u>
Investments		-	501
		<u>4,409</u>	<u>150,599</u>
<b>Current assets</b>			
Stocks	14	1,437	1,728
Debtors amounts falling due within one year	15	7,322	17,533
Cash at bank and in hand	16	12,787	9,867
		<u>21,546</u>	<u>29,128</u>
<b>Creditors: amounts falling due within one year</b>	17	<u>(23,434)</u>	<u>(36,576)</u>
<b>Net liabilities</b>		<u>(1,888)</u>	<u>(7,448)</u>
<b>Total assets less current liabilities</b>		2,521	143,151
<b>Creditors amounts falling due after more than one year</b>	18	-	(74,022)
<b>Provisions for liabilities</b>			
Pension deficit	22	-	(10,100)
Onerous lease provision	22	(2,460)	-
<b>Net assets</b>		<u>61</u>	<u>59,029</u>
<b>Capital and reserves</b>			
Called up share capital	24	-	-
Merger reserve	25	-	19,037
Revaluation reserve	26	-	21,159
Pension reserve	27	-	(12,288)
Profit and loss account	28	61	31,121
<b>Shareholders' funds</b>		<u>61</u>	<u>59,029</u>

The accompanying notes form an integral part of this balance sheet

The financial statements of Really Useful Group Investments Limited, registered number 08159409, were approved by the Board of Directors and authorised for issue on 21 March 2014

They were signed on its behalf by

  
I K Chester  
Director

# Really Useful Group Investments Limited

## Company balance sheet 30 June 2013

	Notes	2013 £
<b>Fixed assets</b>		
Investments	13(b)	<u>443 550</u>
<b>Current assets</b>		
Debtors	15	<u>1</u>
<b>Net assets</b>		<u><u>443,551</u></u>
<b>Capital and reserves</b>		
Called up share capital	24	2
Merger reserve	25	<u>443,549</u>
<b>Shareholders' funds</b>		<u><u>443,551</u></u>

The accompanying notes form an integral part of this balance sheet

The financial statements of Really Useful Group Investments Limited, registered number 08159409, were approved by the Board of Directors and authorised for issue on 21 March 2014

They were signed on its behalf by



I K Chester  
Director

# Really Useful Group Investments Limited

## Consolidated cash flow statement Year ended 30 June 2013

	Notes	2013 £'000	2012 £'000
Net cash inflow from operating activities	(a)	11 209	10,862
Dividends received from joint venture and associate		-	225
Returns on investments and servicing of finance	(b)	(5,101)	(6,070)
Corporation tax paid		(493)	(66)
Capital expenditure and financial investment	(b)	(319)	(2,246)
Disposals		-	18,199
Cash outflow on group demerger		(2,376)	-
<b>Cash inflow before financing</b>		<b>2,920</b>	<b>20,904</b>
Financing		-	(20,000)
<b>Increase in cash in the year</b>		<b>2,920</b>	<b>904</b>
Cash at beginning of year		9,867	8,963
<b>Cash at end of year</b>		<b>12,787</b>	<b>9,867</b>
<b>Reconciliation of net cash flow to movement in net funds/(deficit)</b>			
Increase in cash in the year	(c)	2,920	904
Cash outflow from net repayment of bank loans and finance leases	(c)	-	20,000
Other non-cash movement	(c)	69,996	(479)
Change in net funds resulting from cash flows	(c)	72,916	20,425
Net funds at start of year	(c)	(63,684)	(84,109)
<b>Net funds/(deficit) at end of year</b>	(c)	<b>9,232</b>	<b>(63,684)</b>

# Really Useful Group Investments Limited

## Notes to the consolidated cash flow statement Year ended 30 June 2013

(a) Reconciliation of operating profit to operating cash flows

	2013 £'000	2012 £'000
Group operating profit	(1,552)	15,307
Depreciation	909	861
Amortisation	-	(35)
Write-down of intangible assets	746	323
Exchange adjustment	49	78
Profit of sale of tangible fixed assets	3	-
Gross profit on the sale of Palace Theatre London Limited	-	(1,618)
Decrease/(increase) in stocks	100	(353)
Decrease in debtors	2,770	2,840
Increase/(decrease) in creditors	5,588	(6,541)
Increase in provisions	2,460	-
Adjustment in pension funding	136	-
<b>Net cash inflow from operating activities</b>	<b>11,209</b>	<b>10,862</b>

(b) Analysis of cash flows for headings netted in the cash flow statement

	2013 £'000	2012. £'000
<b>Returns on investments and servicing of finance</b>		
Interest received	30	49
Interest paid	(5,127)	(6,115)
Interest element of finance lease rentals	(4)	(4)
<b>Net cash outflow for returns on investments and servicing of finance</b>	<b>(5,101)</b>	<b>(6,070)</b>
<b>Capital expenditure and financial investment</b>		
Purchases of tangible fixed assets	(2,048)	(786)
Sales of tangible fixed assets	95	-
Purchase of investments in theatre productions	(607)	(3,838)
Recoupment of investments in theatre productions	2 241	2,378
<b>Net cash outflow for capital expenditure and financial investment</b>	<b>(319)</b>	<b>(2,246)</b>
Repayment of bank borrowings	-	(20,000)
Issue costs of new bank debt	-	-
<b>Net cash outflow for capital expenditure and financial investment</b>	<b>-</b>	<b>(20,000)</b>

# Really Useful Group Investments Limited

## Notes to the consolidated cash flow statement Year ended 30 June 2013

### (c) Analysis of net funds

	Notes	At 30 June 2012 £'000	Cash flow £'000	Other non-cash changes £'000	At 30 June 2013 £'000
Cash at bank and in hand		9,867	2,920	-	12,787
<b>Total cash</b>		<u>9,867</u>	<u>2,920</u>	<u>-</u>	<u>12,787</u>
Bank loans due after one year		(69,996)	-	69,996	-
Finance leases	17, 18	(3,555)	-	-	(3,555)
<b>Total debt</b>		<u>(73,551)</u>	<u>-</u>	<u>-</u>	<u>(3,555)</u>
<b>Net funds</b>		<u>(63,684)</u>	<u>2,920</u>	<u>69,996</u>	<u>9,232</u>

# Really Useful Group Investments Limited

## Notes to the financial statements Year ended 30 June 2013

### 1. Principal accounting policies

The principal accounting policies are summarised below. They have all been applied consistently throughout the year and the preceding year.

#### Basis of presentation

The directors present their annual report on the affairs of Really Useful Group Investments Limited and its subsidiaries together with the audited group financial statements and auditor's report. Comparative information is provided for the year ended 30 June 2012 based on the merger accounting rules in accordance with FRS 6.

#### Basis of accounting

The financial statements have been prepared under the historical cost convention and in accordance with applicable United Kingdom Accounting Standards.

#### Basis of consolidation

The group financial statements consolidate the financial statements of the company and its subsidiaries to 30 June each year together with its share of results of any joint ventures. In accordance with FRS9 *Associates and joint ventures*, where joint control of a production exists, gross equity accounting has been applied and where the group has significant influence, net equity accounting has been applied. FRS 6 merger accounting rules have been applied as described on page 2 in the Directors' Report for the basis of the consolidation.

#### Going concern

The group's business activities, together with the factors likely to affect its future development, performance and position are set out in the business review on page 2. The Directors' Report on pages 2 to 4 describes the financial position of the group, its cash flows, liquidity position and borrowing facilities, the group's objectives, policies and processes for managing its capital, its financial risk management objectives, details of its financial instruments and hedging activities, and its exposure to credit risk and liquidity risk.

The main operating company within the group has in place an overdraft facility in order to meet its day-to-day working capital requirements.

The group's forecasts and projections, taking account of reasonable possible changes in trading performance, show that the group should be able to operate within the terms and level of the current facility.

The group, along with its related party entities, was part of a banking group which had a borrowing and overdraft facility with Bank of Scotland that was due for repayment in September 2013. However, these facilities were refinanced in February 2013. The group held an interest rate swap that hedged a significant portion of the banking group's debt. This swap was closed out early as part of the refinance. Post refinance, the Really Useful Group Investments Limited group is external debt free.

After making enquiries, the directors have a reasonable expectation that the company and the group have adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the annual report and accounts.

#### Intangible fixed assets

##### Copyrights

Expenditure incurred in relation to the establishment or acquisition of copyrights is recorded at cost. The group does not amortise copyrights held as intangible fixed assets. Non-amortisation of intangible fixed assets represents a departure from the Companies Act 2006. The directors believe that this treatment ensures that the financial statements show a true and fair view. An impairment will be recognised to the extent that the net present value of the expected income generated by the asset is less than the book value. Management carry out an impairment review annually and any impairment would be disclosed through the profit and loss account in the year in which it was identified.



# Really Useful Group Investments Limited

## Notes to the financial statements Year ended 30 June 2013

### 1. Principal accounting policies (continued)

#### Intangible fixed assets

##### *Theatre and film productions*

These principally represent the group's contribution as an investor in various theatre productions and films worldwide where the group does not control the productions

These intangibles give the right to profits of each production as funds become available. When the investment has been repaid in full, the right to participate in profits continues throughout the life of each production.

Investments in theatre productions and films are not amortised but stated at cost, less any provision for impairment and less any amounts recouped. In the opinion of the directors, adequate provision has been made.

#### Tangible fixed assets

Tangible fixed assets are stated at cost or valuation, net of depreciation and any provision for impairment.

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost or valuation less estimated residual value, of each asset on a straight-line basis over its expected useful life as follows:

Leasehold properties	over unexpired term of lease
Plant and equipment	
Plant and equipment	3 – 10 years
Motor vehicles	4 years
Theatre sets	over the life in use of the set

The profit and loss on disposal of tangible fixed assets is calculated using the book value of the assets, with any revaluation surplus or deficit being transferred directly from the revaluation reserve to the profit and loss reserve.

#### Fixed asset investments

Investments held as fixed assets are stated in the balance sheet at cost or market value. Where the market value of the investment is less than cost and this is considered to represent an impairment in value, full provision for the unrealised loss is charged against the profit and loss account.

#### Stocks and work-in-progress

Stocks of finished goods and project work-in-progress are stated at the lower of cost and net realisable value.

Project work-in-progress is fully provided at the point where the project cannot be foreseen to commercial completion or where any loss is anticipated.

#### Advances

Royalty advances received are treated as deferred income and taken to revenue as the royalties are earned. In the case of non-returnable advances, any remaining balance when no further earnings are expected is taken to revenue.

#### Taxation

Current tax, including UK corporation tax and foreign tax, is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

# Really Useful Group Investments Limited

## Notes to the financial statements Year ended 30 June 2013

### 1. Principal accounting policies (continued)

#### Deferred taxation

Deferred tax is accounted for in accordance with FRS 19 *Deferred Tax*. Deferred tax is provided for in full on timing differences which result in an obligation at the balance sheet date to pay more tax, or a right to pay less tax, at a future date, at rates expected to apply when they crystallise based on tax rates and law. Timing differences arise from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in financial statements. Deferred tax is not provided on timing differences arising from the revaluation of fixed assets where there is no commitment to sell the asset, or on unremitted earnings of subsidiaries and associates where there is no commitment to remit these earnings.

Deferred tax assets are recognised to the extent that it is regarded as more likely than not that they will be recovered. Deferred tax assets and liabilities are not discounted.

#### Turnover

Turnover comprises the amounts receivable, exclusive of Value Added Tax, for goods and services and for royalties from theatre, video and film productions, records, publishing, stock and amateur licensing and merchandising. Certain royalty revenues from record, music publishing, stock and amateur and merchandising licences are recognised once they can be reliably determined, usually once a royalty statement has been received from a third party. This is consistent with industry practice. All other revenues are recognised on a right to consideration basis, in accordance with FRS 5 *Reporting the substance of transactions* and excludes sales between group companies.

#### Interest

Interest receivable represents bank interest received on surplus trading cash balances and bank interest received on sale and leaseback cash deposits held.

Interest payable represents the interest payable during the year on bank loans, swap interest paid and accrued, on swap break costs paid on overdrafts and sale and leaseback arrangements.

#### Pensions

Retirement benefits to employees in the group are provided by group defined contribution and personal pension schemes. The schemes are funded by contributions from group companies and employees. The group's contributions are charged against the profits of the year in which they become payable.

#### Foreign exchange

Transactions in foreign currencies are recorded at the rate of exchange at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are reported at the rates of exchange prevailing at that date. All translation differences are dealt with in the profit and loss account.

The results of overseas operations are translated at the closing rates of exchange during the year and their balance sheets at the rates ruling at the balance sheet date. Exchange differences arising on translation of the opening net assets, to the extent that they hedge the group's investment in such operations, are reported in the statement of total recognised gains and losses. All other exchange differences are included in the profit and loss account.

#### Leases

Assets held under finance leases and hire purchase contracts are capitalised at their fair value on the inception of the leases and depreciated over the shorter of the period of the lease and the estimated useful economic lives of the assets. The finance charges are allocated over the period of the lease in proportion to the capital amount outstanding and are charged to the profit and loss account.

Operating lease rentals are charged to profit and loss account in equal annual amounts over the lease term.

# Really Useful Group Investments Limited

## Notes to the financial statements Year ended 30 June 2013

### 1 Principal accounting policies (continued)

#### Issue costs

The transaction costs relating to the banking group's facility with Bank of Scotland were capitalised and offset against the related creditor. These costs were amortised over the expected life of the bank loans. As part of a group refinance in February 2013, the group's bank loans were repaid. Any outstanding capitalised transaction costs were written off at this time.

#### Financial instruments

The group held an interest rate swap for part of the year to manage its exposure to interest rate fluctuations on floating rate bank loans held by related party entities within the banking group. This swap was closed out during the year as part of a group refinance.

The group does not issue or hold derivative financial instruments for speculative purposes.

Initial expenses in relation to raising the bank loans are recorded as an asset on the balance sheet. These costs are amortised on a straight-line basis over the life of the instruments. Any costs outstanding at the time of the group refinance, whereby the loans provided by Bank of Scotland were repaid, were written off to the profit and loss account.

### 2. Group turnover

An analysis of the group's turnover is shown by class of business below.

	2013 £'000		2012 £'000	
	Continuing	Discontinued	Continuing	Discontinued
Theatre operations	-	8,115	1,283	119,632
Theatre productions	-	-	-	-
- Licence revenue	24,390	-	21,698	-
- Co-productions (non controlling interest)	747	-	717	-
	<u>25,137</u>	<u>8,115</u>	<u>23,698</u>	<u>119,632</u>
Stock and amateur and music publishing	7,160	-	7,748	-
Merchandising	1,490	-	1,703	-
Film production	2,987	-	664	-
	<u>36,774</u>	<u>8,115</u>	<u>33,813</u>	<u>119,632</u>

An analysis of the group's turnover is shown by geographical origin below.

	2013 £'000		2012 £'000	
	Continuing	Discontinued	Continuing	Discontinued
Australia and South East Asia	9,384	-	5,507	-
USA and Canada	8,029	-	7,013	-
Europe	7,956	-	7,195	-
Japan	6,166	-	6,166	-
United Kingdom	5,239	8,115	7,932	119,632
	<u>36,774</u>	<u>8,115</u>	<u>33,813</u>	<u>119,632</u>

# Really Useful Group Investments Limited

## Notes to the financial statements Year ended 30 June 2013

### 3. Cost of sales, gross profit and other operating expenses (net)

		2013			2012		
	Note	Continuing Operations £'000	Discontinued Operations £'000	Total £'000	Continuing Operations £'000	Discontinued Operations £'000	Total £'000
Cost of sales		27,358	7,040	34,398	22,418	106,213	128,631
Gross profit		9,416	1,075	10,491	11,395	13,419	24,814
Administrative expenses		8,922	326	9,248	8,973	426	9,399
Exceptional items	4	2,795	-	2,795	17	91	108
Administrative expenses (net)		11,717	326	12,043	8,990	517	9,507

The discontinued operations for 2013 and the comparative year include the demerged interests of the Group in the ownership and management of theatres and related activities

### 4 Exceptional items within administration expenses

	2013 £'000	2012 £'000
Provision charge for onerous lease (note 22)	2,460	-
Impairment charge on theatre copyrights (note 11)	335	-
Internal group restructuring costs	-	653
Profit on sale of investments in the year	-	(330)
Net profit on disposal of Palace Theatre London Limited	-	(215)
	<u>2,795</u>	<u>108</u>

As part of the annual impairment review of the theatre copyrights held, an impairment charge was raised against the value of the investments held. This charge was based on forecasts for the group which indicated that there would not be sufficient income earned to match the valuation. In the prior year, internal group restructuring costs included costs related to a group demerger. Also, an investment in an associate was sold during the prior year. This investment had been written off to nil in a prior year.

### 5 Group operating (loss)/ profit

	2013 £'000	2012 £'000
Operating (loss)/ profit is stated after charging/(crediting)		
Depreciation of tangible fixed assets	908	861
Intangible asset impairment	746	288
Intangible asset amortisation written back	-	(35)
Operating lease rentals	1,296	1,254
Foreign exchange loss	103	51

# Really Useful Group Investments Limited

## Notes to the financial statements Year ended 30 June 2013

### 5 Group operating profit (continued)

The analysis of auditor's remuneration is as follows

	2013 £'000	2012 £'000
Fees payable to the company's auditor for the audit of the company's annual accounts	3	3
Fees payable to the company's auditor and their associates for other services to the group		
- The audit of the company's subsidiaries	126	262
Total audit fees	129	265
- Tax services	45	305
- Advisory	54	6
- Corporate finance services	-	-
Total non-audit fees	99	311

### 6. Directors' emoluments

	2013 £'000	2012 £'000
Emoluments	1,428	1,500
Sums paid to third parties in respect of directors' services	297	952
Company pension contributions	85	40
	1,810	2,492
	No.	No.
Members of personal pension schemes	1	1
Members of money purchase scheme	2	2

The amounts in respect of the highest paid director are as follows

	2013 £'000	2012 £'000
Emoluments	588	43
Sums paid to third parties in respect of directors' services	-	952
Company contributions paid to personal pension scheme	34	-
	622	995

In addition, the highest paid director is part of a long term incentive plan, the terms of which are not yet finalised at the date of signing these accounts. The payments of this plan are subject to completion of five years' continuous service.

# Really Useful Group Investments Limited

## Notes to the financial statements Year ended 30 June 2013

### 7 Staff costs

	2013 £'000	2012 £'000
Wages and salaries	3,613	17,009
Social security costs	358	1,433
Other pension costs	240	2,232
	<u>4,211</u>	<u>20,674</u>

The average monthly number of persons employed by the group (including directors) during the year was made up as follows

	No	No
Theatre ownership and management	-	458
Theatre productions	15	15
Office and management	30	37
	<u>45</u>	<u>510</u>

There were no employees of the company in either year

### 8 Interest receivable and similar income

	2013 £'000	2012 £'000
Bank interest	27	49
Finance lease interest	219	218
Other interest	1	-
	<u>247</u>	<u>267</u>

# Really Useful Group Investments Limited

## Notes to the financial statements Year ended 30 June 2013

### 9 Interest payable and similar charges

	2013 £'000	2012 £'000
Bank interest	2,114	6,025
Swap break costs	2,658	-
Finance lease interest	222	222
Amortisation of borrowing costs	588	471
Other interest	163	78
Other finance charges	-	300
	<u>5,745</u>	<u>7,096</u>

At the start of the year, the company had an interest rate swap contract with a principal amount of £85m (2012 £85m). Interest was payable at a fixed interest rate of 5.09% (2012 5.09%). The interest rate swap settled against the appropriate prevailing LIBOR rate. The swap was due to mature on 30 September 2013.

As part of a banking group refinance in February 2013, this swap was closed out early, at a cost to the company of £2.7m. The remaining unamortised prepaid borrowing costs were also written off at this time. An accrued financing charge was written off in the current year after the banking facility was closed out as part of the group refinance.

### 10 Tax on (loss)/profit on ordinary activities

(a) Tax on (loss)/profit on ordinary activities	2013 £'000	2012 £'000
Current year corporation tax	(104)	(503)
Prior year adjustment to corporation tax	-	(4)
Group relief receivable – prior year adjustment	-	-
Consortium relief receivable	-	74
Consortium relief receivable – prior year adjustment	-	3
Current year overseas tax	(242)	(242)
Overseas tax – prior year adjustment	21	-
Double tax relief	104	-
<b>Total current year charge</b>	<u>(221)</u>	<u>(672)</u>
Deferred taxation		
Deferred taxation (charge)/credit	(10)	2,357
Effect of change in tax rate	(34)	-
Prior year adjustment to deferred tax	(379)	2
<b>Total deferred tax (charge)/credit</b>	<u>(423)</u>	<u>2,359</u>
<b>Total profit and loss account tax (charge)/credit</b>	<u>(644)</u>	<u>1,687</u>

The group's tax expense for the period is based on a blended rate of the UK statutory rates of corporation tax for the year of 23.75% (2012 25.5%) and reflects the reduction in the UK corporation tax rate from 24% to 23% from 1 April 2013.

The UK government has indicated that it intends to enact further reductions in the main corporation tax rate to 20% by 1 April 2015. The Directors estimate that the future tax rate changes would reduce further the UK deferred tax asset recognised but the actual impact will be dependent on the deferred tax position at that time.

# Really Useful Group Investments Limited

## Notes to the financial statements Year ended 30 June 2013

### 10. Tax on (loss)/profit on ordinary activities (continued)

#### (b) Factors affecting current tax (charge)/credit

The tax assessed on the profit (loss) on ordinary activities for the year differs from the standard rate of corporation tax in the UK of 23.75% (2012: 25.5%). The differences are reconciled below

	2013 £'000	2012 £'000
(Loss)/profit on ordinary activities before taxation	(3,660)	9,059
UK corporation tax charge at 23.75% (2012: 25.5%) thereon	869	(2,310)
Effects of		
Expenses not deductible for tax purposes	(131)	(608)
Capital allowances in excess of depreciation	-	165
Depreciation in excess of capital allowances	(228)	-
Movement in other timing differences	8	(8)
Reversal of impairment of investments	-	(11)
Losses not utilised in the year	(951)	-
Utilisation of brought forward losses	327	370
Losses surrendered for no consideration	(107)	-
Income not subjected to corporation tax	-	650
Chargeable gain	-	(42)
Un-relievable foreign tax	(3)	(46)
Land remediation relief claimed	-	10
Pension timing difference	-	1,159
Overseas tax rate differences	(26)	-
Prior year adjustments	21	(1)
<b>Total tax charge</b>	<b>(221)</b>	<b>(672)</b>



# Really Useful Group Investments Limited

## Notes to the financial statements Year ended 30 June 2013

### 11 Intangible fixed assets

Group	Theatre and film productions £'000	Copyrights £'000	Total £'000
<b>Cost</b>			
At 1 July 2012	2,141	1,182	3,323
Additions	1,223	-	1,223
Repayment	(2,858)	-	(2,858)
Amounts written off	(411)	-	(411)
At 30 June 2013	95	1,182	1,277
<b>Amortisation:</b>			
At 1 July 2012	-	-	-
Impairment	-	(335)	(335)
At 30 June 2013	-	(335)	(335)
<b>Net book value:</b>			
At 30 June 2013	95	847	942
At 30 June 2012	2,141	1,182	3,323

### 12 Tangible fixed assets

Group	Leasehold properties £'000	Plant and equipment £'000	Theatre refurbishments £'000	Theatre Sets £'000	Total £'000
<b>Cost or valuation</b>					
At 1 July 2012	144,897	5,311	3,322	3,604	157,134
Additions	624	303	-	1,078	2,005
Disposals	(144,897)	(4,970)	(3,322)	(78)	(153,267)
At 30 June 2013	624	644	-	4,604	5,872
<b>Depreciation:</b>					
At 1 July 2012	(5,348)	(4,551)	(155)	(2,932)	(12,986)
Charge for year	(65)	(242)	-	(601)	(908)
Disposals	5,396	4,493	155	-	10,044
At 30 June 2013	(17)	(300)	-	(3,533)	3,850
<b>Net book value:</b>					
At 30 June 2013	607	344	-	1,071	2,022
At 30 June 2012	139,549	760	3,167	672	144,148

# Really Useful Group Investments Limited

## Notes to the financial statements Year ended 30 June 2013

### 13 Investments in joint venture and subsidiaries

#### (a) Investment in joint venture

	Group £'000
Share of net assets	
At 1 July 2012	2,511
Disposal	(2,511)
Investment in joint venture	1,445
	<hr/>
At 30 June 2013	1,445
	<hr/>
Goodwill	
At 1 July 2012	116
Amortisation	(116)
	<hr/>
At 30 June 2013	-
	<hr/>
Net book value at 30 June 2013	1,445
	<hr/>

#### (b) Investments in subsidiaries

	Company £'000
Net book value:	
At 30 June 2012	-
Group reconstruction	444
	<hr/>
At 30 June 2013	444
	<hr/>

As part of the group reconstruction the ownership of Really Useful Group Holdings Limited was transferred from Really Useful Theatres Group Limited and subsidiaries. A list of principal subsidiaries as at 30 June 2013 is given in note 34.

### 14 Stocks

	2013 £'000	Group 2012 £'000
Project work-in-progress	1,407	1,517
Goods for resale	30	211
	<hr/>	<hr/>
	1,437	1,728
	<hr/>	<hr/>

There is no material difference between cost and replacement value.

# Really Useful Group Investments Limited

## Notes to the financial statements Year ended 30 June 2013

### 15 Debtors

	Group	
	2013	2012
	£'000	£'000
Trade debtors	4,152	6,890
Other debtors	34	2,045
Amortisation of borrowing costs	-	471
VAT	351	669
Deferred tax asset (note 23)	762	2,357
Consortium relief receivable by related party undertakings	-	324
Foreign tax	105	55
Prepayments and accrued income	1,918	4,722
	<u>7,322</u>	<u>17,533</u>

	Company	
	2013	2012
	£'	£'
Trade debtors	<u>1</u>	<u>-</u>
	<u>1</u>	<u>-</u>

### 16 Cash at bank and in hand

The group has sold and leased back rights to a completed film project. A portion of the cash proceeds was required to be placed on deposit and used to provide a guarantee to the lessor to the value of the future lease repayments. As a result of this transaction £3,535,045 (2012 £3,538,935) of the cash balance is reserved solely to repay the lease liabilities as they fall due.

### 17. Creditors: amounts falling due within one year

	Group	
	2013	2012
	£'000	£'000
Payments received on account	-	12,233
Trade creditors	6,277	7,498
Corporation tax	3	138
Other taxation and social security	297	1,758
Amounts due under finance leases	3,555	-
Other creditors	77	144
Accruals and deferred income	13,225	14,805
	<u>23,434</u>	<u>36,576</u>

There are no creditors' amounts falling due within one year for the company.

# Really Useful Group Investments Limited

## Notes to the financial statements Year ended 30 June 2013

### 18 Creditors amounts falling due after more than one year

	Group	
	2013	2012
	£'000	£'000
Bank loans and borrowing costs (note 19)	-	70,467
Amounts due under finance leases	-	3,555
	<u>-</u>	<u>74,022</u>

There are no creditors' amounts falling due after more than one year for the company

### 19 Bank Loans

	Group	
	2013	2012
	£'000	£'000
Between one and two years	-	70,467
Between two and five years	-	-
After five years	-	-
	<u>-</u>	<u>70,467</u>

The bank loan in the prior year related to the Really Useful Theatres Group Limited which has been demerged from the Really Useful Group Investments Limited as part of the group reconstruction on 27 July 2012. Really Useful Group Investments Limited is free of any external debt since the group reconstruction.

### 20 Maturity profile of financial liabilities

Group	2013		2012	
	Bank loans £'000	Finance leases £'000	Bank loans £'000	Finance leases £'000
Within one year	-	3,555	-	-
Between one and two years	-	-	70,467	3,555
Between two and five years	-	-	-	-
After 5 years	-	-	-	-
	<u>-</u>	<u>3,555</u>	<u>70,467</u>	<u>3,555</u>

# Really Useful Group Investments Limited

## Notes to the financial statements Year ended 30 June 2013

### 21 Fair values of financial assets and liabilities

At 30 June 2013 the group had closed out interest rate swap contract with a principal amount of £85m (2012 £85m) At the start of the year, the company had an interest rate swap contract with a principal amount of £85m (2012 £85m) Interest was payable at a fixed interest rate of 5.09% (2012 5.09%) The interest rate swap settled against the appropriate prevailing LIBOR rate The swap was due to mature on 30 September 2013

As part of a banking group refinance in February 2013 this swap was closed out early, at a cost to the company of £2.7m The remaining unamortised prepaid borrowing costs were also written off at this time An accrued financing charge was written off in the current year after the banking facility was closed out as part of the group refinance

### 22. Provisions for liabilities

Group	Note	Defined benefit pension liability £'000	Onerous lease provision £'000
At 1 July 2012		10,100	-
Charged to the profit and loss account	(4)	-	2,460
Disposal		(10,100)	-
At 30 June 2013		-	2,460

The prior year pension liability related to the defined benefit scheme operated within the Really Useful Theatres Group Limited and the Really Useful Theatres Limited Both the companies were demerged from the Really Useful Group Investments Limited group as part of the group reconstruction on 27 July 2012 The Really Useful Group Investments Limited group has no future pension liability in relation to the defined benefit scheme

The group has a lease over a property that is now surplus to the requirements of the group The group has vacated this property The lease has 33 months to run with an associated expense of £864,000 per year As the property has been vacated, and the group has been unable to sublease the property, a provision for the expenditure required to settle the outstanding lease liability has been recognised

# Really Useful Group Investments Limited

## Notes to the financial statements Year ended 30 June 2013

### 23 Deferred taxation

A deferred tax asset has been recognised in debtors as it is regarded as more likely than not that the asset will be recovered

	2013 £'000	2012 £'000
At 1 July 2012	2,357	-
Disposal	(1,172)	
(Charge)/credit to tax (note 10)	(423)	2,357
At 30 June 2013	<u>762</u>	<u>2,357</u>

The directors are of the opinion that based on recent and forecast trading, it is more likely than not that the level of profits in future years will be sufficient to enable the deferred tax asset to be recovered. An analysis of the deferred tax balance is shown below

Deferred tax is recognised at a rate of 23% (2012 24%), being the headline rate of corporation tax substantially enacted at the balance sheet date. The UK government has indicated that it intends to enact future reductions in the main corporation tax rate to 20% by 1 April 2015. The directors' estimate that the future rate changes would reduce further the UK deferred tax asset recognised but the actual impact will be dependent on the deferred tax position at that time.

An analysis of the deferred tax asset account is shown below

	2013 £'000	2012 £'000
Capital allowances in excess of depreciation	731	1,791
Losses	-	541
Short-term timing differences	31	25
	<u>762</u>	<u>2,357</u>

Deferred tax assets as detailed below have not been recognised, as the directors of the companies in which they arise do not anticipate that these assets will crystallise within the foreseeable future. The estimated values of the assets not recognised, measured at the standard rate of 23% (2012 24%), are

	2013 £'000	2012 £'000
Losses	2,425	4,458
Pension deficit	-	2,424
Overseas tax losses	517	761
Revaluation of property disposal not foreseeable	-	(22,714)
Closing balance deferred tax asset	<u>2,942</u>	<u>(15,071)</u>

# Really Useful Group Investments Limited

## Notes to the financial statements Year ended 30 June 2013

### 24 Called up share capital

	Group		Company	
	2013	2012	2013	2012
	£	£	£	£
Allotted, called up and fully paid				
2 ordinary shares of £1 each	2	2	2	-

### 25 Merger reserve

	Note	Group		Company	
		2013	2012	2013	2012
		£'000	£'000	£'000	£'000
At 1 July 2012		19,037	19,037	-	-
Merger reserve on group reconstruction		-	-	444	-
Transferred to profit and loss account	28	(19,037)	-	-	-
At end of year		-	19,037	444	-

£19,037,000 from the prior year related to the Really Useful Theatres Group Limited and its subsidiaries (demerged 27 July 2012), and has therefore been transferred to the profit and loss account

### 26. Revaluation reserve

	Note	Group	
		2013	2012
		£'000	£'000
£21,159,000 of the reserve disclosed in the prior year related to the Really Useful Theatres Group Limited and its subsidiaries (demerged on 27 July 2012), and has therefore been transferred to the profit and loss account reserve	28	-	21,159

### 27. Pension reserve

	Note	Group	
		2013	2012
		£'000	£'000
At start of year		(12,288)	(6,636)
Transfer to profit and loss account	28	12,288	(5,652)
At end of year		-	(12,288)

The prior year pension reserve related to the defined benefit scheme operated within the Really Useful Theatres Group Limited and the Really Useful Theatres Limited. Both the companies were demerged out of the ownership of the Really Useful Group Investments Limited as part of the group reconstruction on 27 July 2012. Really Useful Group Investments Limited has no pension reserve in relation to the defined benefit scheme going forward.

# Really Useful Group Investments Limited

## Notes to the financial statements Year ended 30 June 2013

### 28 Profit and loss account

	Group £'000	Company £'000
At 1 July 2012	31,121	-
Retained loss for the year	(4,304)	-
Transferred from merger reserve	19,037	-
Transferred from revaluation reserve	21,159	-
Capital distribution	(16,358)	-
Dividends	(38,355)	-
Transferred to pension reserve	(12,288)	-
Exchange translation differences	49	-
	<hr/>	<hr/>
At 30 June 2013	61	-

During the current year, as part of the demerger of the group, Really Useful Group Investments Limited made a distribution of the shares in the Really Useful Theatres Group Limited and subsidiaries. As such, in the year the net assets of Really Useful Theatres Group Limited and its subsidiaries have been distributed from the group. The book value of net assets of the Really Useful Theatres Group Limited subgroup that left the group at the date of transfer was £38,355,000. No dividends were paid in 2013. As a consequence of the current year demerger the group was left with a net receivable from a former group company. Board resolutions were subsequently passed on both sides to cancel this debt, resulting in a capital distribution of £16,358,000.

### 29 Reconciliation of movements in shareholder's funds

	Group		Company	
	2013 £'000	2012 £'000	2013 £'000	2012 £'000
Opening shareholder's funds	59,029	58,129	-	-
Merger reserve on reconstruction	-	-	444	-
(Loss)/profit attributable to members of the group	(4,304)	10,746	-	-
Capital Contribution	(16,358)	-	-	-
Dividends	(38,355)	-	-	-
Exchange translation differences	49	77	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
	61	68,952	444	-
Actuarial (loss)/gain recognised in STRGL	-	(5,652)	-	-
Revaluation charge on fixed assets	-	(4,271)	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
Closing shareholders' funds	61	59,029	444	-

### 30. Immediate and ultimate controlling party

The immediate and ultimate controlling party is The Lord Lloyd Webber who owns 100% of the ordinary share capital of the company.



# Really Useful Group Investments Limited

## Notes to the financial statements Year ended 30 June 2013

### 31 Related party transactions

	Income		Amount due from related party	
	2013	2012	2013	2012
	£'000	£'000	£'000	£'000
Theatre Productions (note a)	26,351	21,547	3,650	2,017
	Expenditure		Amount due to related party	
	2013	2012	2013	2012
	£'000	£'000	£'000	£'000
Theatre Productions (note a)	-	3,360	-	-
The Lord Lloyd Webber (note b)	9,405	10,797	1,275	1,535
	Expenditure		Unrecouped balance	
	2013	2012	2013	2012
	£'000	£'000	£'000	£'000
Royalty advances (note c)	-	-	2,288	2,955
	Expenditure		Amount due to related party	
	2013	2012	2013	2012
	£'000	£'000	£'000	£'000
Payments to third parties (note d)	1,799	1,458	1,166	414

#### a) Theatre Productions

Theatre Productions represent the shows licensed by the group and performed at various venues around the world, over which The Lord Lloyd Webber retains certain creative rights. The turnover arising from the productions is accounted for as set out in note 1. The transactions represent royalties receivable from the exploitation of the following copyrights and other rights and hence have been shown on an aggregated basis:

Aspects of Love	Starlight Express
Bombay Dreams	Sunset Boulevard
By Jeeves	The Boys in the Photograph
Cats	The Phantom of the Opera
Evita	The Sound of Music
Jesus Christ Superstar	The Wizard of Oz
Joseph and The Amazing Technicolor Dreamcoat	The Woman in White
Love Never Dies	Whistle Down the Wind

Expenditure represents investments in certain productions

#### b) The Lord Lloyd Webber

The Lord Lloyd Webber is a director and controlling shareholder of the company and the group. The transactions relate to royalties paid to him.

The directors consider these transactions have been entered into at arm's length on normal commercial terms.

# Really Useful Group Investments Limited

## Notes to the financial statements Year ended 30 June 2013

### 31. Related party transactions (continued)

#### c) *Royalty advances*

In a prior year The Lord Lloyd Webber was paid royalty advances amounting to £11,494,000. The advances are non refundable but recoupable against music publishing record and other royalties due to him in the future. Royalties of £667,000 (2012 £838,000) were recouped against these advances during the year and are included in the royalties payable figure disclosed above, leaving an unrecouped balance at year-end of £2,288,000 (2012 £2,955,000), which is included in prepayments.

The directors consider these transactions have been entered into at arm's length on normal commercial terms.

#### d) *Payments to third parties*

During the year royalties of £1,799,000 (2012 £1,458,000) were paid to Two Knights Rights Limited, a company of which The Lord Lloyd Webber is a director and shareholder.

The directors consider these transactions have been entered into at arm's length on normal commercial terms.

At the balance sheet date, debtors include £14,142 (2012 £8,526) owed by Really Useful Theatres Limited, a related party. Debtors also include £38,431 (2012 £20,041) owed by Really Useful Theatres Group Limited, also a related party. Creditors include £10,930 (2012 £nil) owed to Really Useful Theatres Group Limited.

The company has taken advantage of exemptions from disclosure granted by FRS 8 *Related Party Disclosures* not to disclose transactions with other group companies. The exemptions taken relate to the disclosure of intra-company transactions only.

### 32. Operating lease commitments

At 30 June 2013 the group was committed to making the following payments during the next year in respect of operating leases:

	Land and buildings	
	2013	2012
	£'000	£'000
Leases which expire		
Between two and five years	864	864
After more than five years	260	328
	<u>1,124</u>	<u>1,192</u>

The group has signed a property lease for a period of ten years, starting in November 2012. The group also has a lease for another property, which is now surplus to the group's needs. An onerous lease provision has been raised to cover the remaining lease costs of this property (note 22).

### 33. Retirement benefit schemes

#### Defined contribution schemes

The group operates defined contribution retirement benefit schemes for all qualifying employees. The assets of these schemes are held separately from those of the group in funds under the control of trustees. The group is required to contribute a specified percentage of payroll costs to these schemes to fund the benefits. The only obligation of the group with respect to these defined contribution schemes is to make the specified contributions.

The total cost charged to income of £240,000 (2012 £260,000) represents contributions payable to these schemes by the group at rates specified in the rules of the plans. The contributions outstanding at 30 June 2013 were £10,238 (2012 £14,841). The liability was settled in July of the subsequent year.

# Really Useful Group Investments Limited

## Notes to the financial statements Year ended 30 June 2013

### 34. Additional information on principal subsidiaries

The company's principal subsidiaries at the year end are shown below. All holdings are of ordinary shares. To avoid a statement of excessive length, details of investments which are not significant have been omitted. All companies are incorporated in the United Kingdom, except as noted.

Principal subsidiary undertakings	Company Number	Proportion of voting rights and shares held	Nature of Business
Really Useful Group Holdings Limited	6348609	100%	Holding company
* Really Useful Holdings Limited	2353266	100%	Holding company
* The Really Useful Group Limited	1240524	100%	Develop and exploit copyrights
* The Really Useful Theatre Company Limited	1604830	100%	Theatre production
* Company on Stage Limited	4126564	100%	Theatre production
* Really Useful Films Limited	1929720	100%	Film production
* Jacob & Sons Limited	3672918	100%	Film production
* The Opera Ghost Limited	4139726	100%	Film production
* The Really Useful Company Inc (a)	13-3309942	100%	Theatre production
* The Really Useful Theatre Company Inc (a)	13-3309237	100%	Theatre production
* The Really Useful North Company Inc (a)	13-3635989	100%	Theatre production
* Really Useful Theatre Co (Canada) Limited (b)	125062141	100%	Theatre production
* The Really Useful Company (Asia Pacific) Pty Limited (c)	054187227	100%	Theatre production
* The Really Useful Company (Asia) Limited (d)	397937	100%	Theatre production
* Ruby Holdings Limited (e)	MC - 138852	100%	Holding company
* Ruby Limited (e)	MC - 138846	100%	Financing company
* Way Ahead Holdings Limited	4413528	100%	Holding company
* Way Ahead Finance Limited	4366815	100%	Financing company
* Stoll Moss Group Holdings Limited	3839574	100%	Holding company
* SMT Leisure Limited	2378092	100%	Holding company
* Pridealpha Limited	3887666	100%	Investment company
* Erik Productions Limited	6958107	100%	Holding company
* Really Useful Love Never Dies Limited	6958163	100%	Theatre production
* Oz Dorothy Limited	5748577	100%	Theatre production
* Love Never Dies Pty Limited (c)	139861153	100%	Theatre production

\* Held by a subsidiary undertaking

- (a) Incorporated in the USA
- (b) Incorporated in Canada
- (c) Incorporated in Australia
- (d) Incorporated in Hong Kong
- (e) Incorporated in the Cayman Islands

# **Really Useful Group Investments Limited**

## **Notes to the financial statements Year ended 30 June 2013**

### **34. Additional information on principal subsidiaries (continued)**

The following companies are exempt from the requirements relating to the audit of individual accounts for the year ended 30 June 2013 by virtue of Section 479A of the Companies Act 2006 Company On Stage Limited (4126564), Erik Productions Limited (06958107) Jacob & Sons Limited (3672918), Oz Dorothy Limited (5748577), Pridealpha Limited (3887666), Really Useful Films Limited (1929720) Really Useful Group Holdings Limited (6348609), Really Useful Love Never Dies Limited (06958163), Stoll Moss Group Holdings Limited (3839574), The Opera Ghost Limited (4139726)