FLYACC GROUP LIMITED ANNUAL REPORT FOR THE YEAR ENDED 31 DECEMBER 2013

FRIDAY



A09 12/09/2014

DIRECTORS AND ADVISERS

Directors

F Cameira De Mendonca C D Clapham P Peters

P J Aird-Mash

(Appointed 1 January 2013)

Company number

06825898

Registered office

Belgrave House 39-43 Monument Hill Weybridge KT13 8RN

Registered auditors

Ward Williams
Belgrave House
39-43 Monument Hill
Weybridge
Surrey
KT13 8RN

Business address

40-44 Church Street, Reigate

Surrey RH2 0AJ

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STRATEGIC REPORT

FOR THE YEAR ENDED 31 DECEMBER 2013

The directors present the strategic report and financial statements for the year ended 31 December 2013.

Review of the business

The principal activity of the group continued to be that of the charter of aircraft.

The consolidated results for the group are set out on page 5. The group has performed in line with expectations and the directors are satisfied with the year end position and the group's future prospects.

Although turnover has reduced, the Group has continued to increase gross profit in a competitive market by investment in experienced and quality brokers who have the skills to deliver flight operations of the highest standards.

The Group is in a strong financial position to deal with the challenges and take advantage of the opportunities which are expected to arise in the following year.

Financial risk management

The principal risk arising for the company is currency risk as it is exposed to foreign exchange transactions. Wherever possible the company seeks to hedge currency risks by matching outflows with inflows. The company also benefits from the currency matching activity of its customers and suppliers.

Key Performance Indicators

The directors use and review many performance measures. The group's key performance indicator is gross profit.

2013

2012

Gross Profit

£2,726,251

£2,399,607

The directors consider the track of this KPI indicates that the company is achieving its business objectives.

P Peters

Director

...

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 DECEMBER 2013

The directors present their report and financial statements for the year ended 31 December 2013.

Directors

The following directors have held office since 1 January 2013:

F Cameira De Mendonca

C D Clapham

P Peters

P J Aird-Mash

(Appointed 1 January 2013)

Auditors

The auditors, Ward Williams, are deemed to be reappointed under section 487(2) of the Companies Act 2006.

Statement of directors' responsibilities

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the group and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement of disclosure to auditors

So far as the directors are aware, there is no relevant audit information of which the group's auditors are unaware. Additionally, the directors have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the group's auditors are aware of that information.

On behalf of the board

Director

03/09/2014

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF FLYACC GROUP LIMITED

We have audited the group and parent company financial statements (the "financial statements") of FLYACC Group Limited for the year ended 31 December 2013 set out on pages 5 to 20. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement set out on pages 2, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Annual Report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements.

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent company's affairs as at 31 December 2013 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

INDEPENDENT AUDITORS' REPORT (CONTINUED) TO THE MEMBERS OF FLYACC GROUP LIMITED

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns;
 or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Richard Hayward (Senior Statutory Auditor) for and on behalf of Ward Williams

Chartered Accountants Statutory Auditor

3 September Poly

Belgrave House 39-43 Monument Hill Weybridge Surrey KT13 8RN

CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2013

| Notes | 2013 £ | 2012 £ |
|-------|-----------------------|---|
| 2 | 39,141,087 | 52,250,378 |
| · | (36,414,836) | (49,850,771) |
| | 2,726,251 | 2,399,607 |
| | (1,656,999) | (1,452,119) 32 , 362 |
| 3 | 1,103,232 | 979,850 |
| 4 | 10 351 | 1,041 |
| 5 | - | (142,459) |
| 3 | 1,122,583 | 838,432 |
| 6 | (281,894) | (185,086) |
| ion | 840,689 | 653,346 |
| | (21,956) | (1,953) |
| 7 | 818,733 | 651,393 |
| | 3 4 5 3 6 | Notes 2 39,141,087 (36,414,836) 2,726,251 (1,656,999) 33,980 3 1,103,232 4 19,351 5 3 1,122,583 6 (281,894) ion (21,956) |

The profit and loss account has been prepared on the basis that all operations are continuing operations.

STATEMENT OF RECOGNISED GAINS AND LOSSES FOR THE YEAR ENDED 31 DECEMBER 2013

| • . • • • • • • • • • • • • • • • • • • | 2013 £ | 2012 £ |
|--|-----------|-----------|
| Profit for the financial year | 840,689 | 653,346 |
| Currency translation differences on foreign currency net investments | (1,331) | (1,417) |
| Total recognised gains and losses relating to the year | 839,358 | 651,929 |

BALANCE SHEETS

AS AT 31 DECEMBER 2013

| | | | | •* | • |
|--|-------|----------------|-------------|------------|----------|
| | | Grou | р | Compan | y |
| | | 2013 | 2012 | 2013 | 2012 |
| · · · · · · · · · · · · · · · · · · · | Notes | £ | £ | £ | £ |
| Fixed assets | | | • | | |
| Tangible assets | 9 | 66,418 | 51,890 | - | - |
| Investments | 10 \ | | • | 29,048 | 29,048 |
| | | 66,418 | 51,890 | 29,048 | 29,048 |
| Current assets | | _ | | | |
| Debtors | 11 | 5,058,182 | 3,840,765 | . 1 | 1 |
| Investments | 12 | 500,000 | - | - | - |
| Cash at bank and in hand | | 1,295,633 | 2,656,765 | - | - |
| | | 6,853,815 | 6,497,530 | 1 | 1 |
| Creditors: amounts falling due within one year | 13 | (5,228,964) | (5,697,509) | (29,048) | (29,048) |
| Net current assets | | 1,624,851 | 800,021 | (29,047) | (29,047) |
| Total assets less current liabilities | | 1,691,269 | 851,911 | 1 | 1 |
| Capital and reserves | | | | | |
| Called up share capital | 15 | 1 | 1 | 1 | 1 |
| Profit and loss account | 16 | 1,664,333 | 846,931 | • • | - |
| Shareholders' funds | 18 | 1,664,334 | 846,932 | 1 | 1 |
| Minority interests | 17 | 26,935 | 4,979 | | - |
| | | 1,691,269 | 851,911 | · <u> </u> | 1 |
| | | . = | | | |

Approved by the Board and authorised for issue on .03/09/2.014

P Peters
Director

Company Registration No. 06825898

CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2013

| | £ | 2013 £ | £ | 2012 £ |
|---|--------------------|-------------|--------------------|-----------|
| Net cash (outflow)/inflow from operating activities | •. | (483,091) | | 20,065 |
| Returns on investments and servicing of finance | | | | |
| Interest received Interest paid | 19,351 - ——— | | 1,041 (142,459) | |
| Net cash inflow/(outflow) for returns on investments and servicing of finance | ٠ | 19,351 | | (141,418) |
| Taxation | | (371,247) | | (86,359) |
| Capital expenditure Payments to acquire tangible assets | (26,145) | | (15,418) | |
| Net cash outflow for capital expenditure | | (26,145) | | (15,418) |
| Net cash outflow before management of liquid resources and financing | | (861,132) | | (223,130) |
| Management of liquid resources Current asset investments | (500,000) | | - | |
| . · | _ | (500,000) | -, <u>-</u> | - |
| Decrease in cash in the year | | (1,361,132) | | (223,130) |

NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2013

| -1 | Reconciliation of operating profit to net cash operating activities | (outflow)/inflo | ow from | 2013 | 2012 |
|----|---|-----------------|-------------|--------------|---------------------------------------|
| | operating activities | | | £ | £ |
| | Operating profit | | | 1,103,232 | 979,850 |
| | Depreciation of tangible assets | | • | 11,701 | 20,440 |
| | Loss on disposal of tangible assets | | • | - | 847 |
| | (Increase)/decrease in debtors | | | (1,217,417) | 62,631 |
| | Decrease in creditors within one year | | • | (379,193) | (1,042,457) |
| | Net effect of foreign exchange differences | | | (1,414) | (1,246) |
| | Net cash (outflow)/inflow from operating activ | vities | | (483,091) | 20,065 |
| 2 | Analysis of net funds | 1 January | Cash flow | Other non- 3 | |
| | | 2013 | | sh changes | 2013 |
| | NIA analy | £ | £ | £ | £ |
| | Net cash: | 0.6E6.76E | (1 261 122) | | 1,295,633 |
| | Cash at bank and in hand | 2,656,765 | (1,361,132) | | 1,295,655 |
| | Liquid resources: | | • | | |
| | Current asset investments | - | 500,000 | _ | 500,000 |
| | , | | | | |
| | Net funds | 2,656,765 | (861,132) | - | 1,795,633 |
| | | ===== | | | |
| 3 | Reconciliation of net cash flow to movement | in net funds | | 2013 | 2012 |
| | | | | £ | £ |
| | Decrease in cash in the year | , | | (1,361,132) | (223,130) |
| | Cash outflow from increase in liquid resources | | | 500,000 | - |
| | | | | | · · · · · · · · · · · · · · · · · · · |
| | Movement in net funds in the year | | | (861,132) | (223,130) |
| | Opening net funds | | • | 2,656,765 | 2,879,895 |
| | Closing net funds | | | 1,795,633 | 2,656,765 |
| | | | | ===== | =,, |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2013

1 Accounting policies

1.1 Accounting convention

The financial statements are prepared under the historical cost convention.

1.2 Compliance with accounting standards

The financial statements are prepared in accordance with applicable United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), which have been applied consistently (except as otherwise stated).

1.3 Basis of consolidation

The consolidated profit and loss account and balance sheet include the financial statements of the company and its subsidiary undertakings made up to 31 December 2013. The results of subsidiaries sold or acquired are included in the profit and loss account up to, or from the date control passes. Intra-group sales and profits are eliminated fully on consolidation.

1.4 Turnover

Turnover represents amounts receivable for goods and services net of VAT and trade discounts.

1.5 Goodwill

An impairment review was carried out which confirmed that the value of goodwill exceeds its recoverable amount. Therefore goodwill has been written off in full to the profit and loss account in the year of acquisition.

1.6 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Computer equipment

25% straight line

Fixtures, fittings & equipment

14-20% straight line

1.7 Leasing

Rentals payable under operating leases are charged against income on a straight line basis over the lease term

1.8 Investments

Fixed asset investments are stated at cost less provision for diminution in value. Current asset investments are stated at the lower of cost and net realisable value.

1.9 Revenue recognition

Fee income represents revenue earned under contracts to provide services. Revenue is recognised as earned when, and to the extent that, the firm obtains the right to consideration in exchange for its performance under these contracts. It is measured at the fair value of the right to consideration, which represents amounts chargeable to clients excluding value added tax.

Fee income that is contingent on events outside the control of the firm is recognised when the contingent event occurs.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2013

Accounting policies

(Continued)

1.10 Pensions

The Group operates a defined contribution scheme for the benefit of its employees. Contributions payable are charged to the profit and loss account in the year they are payable.

1.11 Deferred taxation

Deferred taxation is provided in full in respect of taxation deferred by timing differences between the treatment of certain items for taxation and accounting purposes. The deferred tax balance has not been discounted.

1.12 Foreign currency translation

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are taken to profit and loss account.

2 Turnover

The total turnover of the group for the year has been derived from its principal activity.

Segmental analysis by geographical area

The analysis by geographical area of the group's turnover is set out as below:

| | • ** | | | | 2013 | 2012 |
|----------------------|------|---|---|---|-------------|------------|
| · · | | • | | | £ | £ |
| Geographical segment | • | | | | | |
| United Kingdom | | • | | • | 1,726,607 | 1,138,094 |
| Europe | | | | | 28,436,123 | 19,177,051 |
| Rest of World | • | | | | 8,978,357 | 31,935,233 |
| | | | | • | | , - |
| | | | | | 39,141,087 | 52,250,378 |
| | | • | _ | | | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2013

| 3 | Operating profit | 2013 | 2012 |
|---|---|--|---------|
| • | • * | £ | £ |
| | Operating profit is stated after charging: | | |
| | Depreciation of tangible assets | 11,701 | 20,440 |
| | Loss on disposal of tangible assets | - | 847 |
| | Loss on foreign exchange transactions - trading | <u>-</u> | 104,911 |
| | Operating lease rentals | 29,463 | 34,523 |
| | and after crediting: | | |
| | Profit on foreign exchange transactions - trading | (177,305) | (186) |
| | | | |
| | | • | |
| | Auditors' remuneration | • | |
| | Fees payable to the group's auditor for the audit of the group's annual | 12,750 | 12,250 |
| | accounts (company £1,500; 2012: £1,500) | | |
| • | Fee's payable to the group's auditor for non audit work | 4,750 | 4,500 |
| | | 17,500 | 16,750 |
| | | · ==================================== | |
| 4 | Investment income | 2013 | 2012 |
| | • | £ | £ |
| | Double technical and account of | 755 | |
| | Bank interest received | 755 | 1,041 |
| | Foreign exchange gain on revaluation | 18,596 | |
| • | | 19,351 | 1,041 |
| | | | |
| | | | |
| 5 | Interest payable | 2013 | 2012 |
| | | £ | £ |
| | | | |
| | Foreign exchange loss on revaluation | • - | 142,459 |
| | | ======== | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2013

| Taxation | 2013 | 2012 |
|---|------------|---------|
| | . £ | £ |
| Domestic current year tax | | 400.000 |
| U.K. corporation tax | 227,817 | 186,633 |
| Adjustment for prior years | <u>-</u> | (2,163 |
| | 227,817 | 184,470 |
| Foreign corporation tax | | |
| Foreign corporation tax | 52,719 | - |
| Other foreign tax | 1,358 | 616 |
| | 54,077 | 616 |
| Total current tax | 281,894 | 185,086 |
| | 281,894 | 185,086 |
| | | |
| Factors affecting the tax charge for the year | | |
| Profit on ordinary activities before taxation | 1,122,583 | 838,432 |
| | · | |
| Profit on ordinary activities before taxation multiplied by standard rate of UK | | |
| corporation tax of 23.25% (2012 - 24.5%) | 261,001 | 205,416 |
| Effects of: | | |
| Non deductible expenses | 1,874 | 7,454 |
| Depreciation add back | . 2,475 | 4,778 |
| Capital allowances | (6,888) | (5,262 |
| Foreign tax adjustments | 52,549 | (1,485 |
| Adjustments to previous periods | - | (2,163 |
| Other tax adjustments | (29,117) | (23,652 |
| Other tax adjustments | | |
| Other tax adjustments | 20,893 | (20,330 |

7 Profit for the financial year

As permitted by section 408 Companies Act 2006, the holding company's profit and loss account has not been included in these financial statements. The profit for the financial year is made up as follows:

| • | 2013 | 2012 |
|---|------|-------------|
| | £ | £ |
| Holding company's profit for the financial year | - | - |
| | | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2013

| 8 | Intangible fixed assets Group | · . | · · · · | |
|---|---|-----|----------|--|
| | | • | Goodwill | |
| | Cost | | , | |
| | At 1 January 2013 & at 31 December 2013 | | 21,326 | |
| | Amortisation | | | |
| | At 1 January 2013 & at 31 December 2013 | · | 21,326 | |
| | Net book value | | | |
| | At 31 December 2013 | | - | |
| | At 31 December 2012 | • | - | |
| | | | | |

9 Tangible fixed assets

| Group | Plant and machinery | Fixtures, fittings & equipment | Total |
|----------------------|---------------------|--------------------------------------|-------------|
| | £ | £ | £ |
| Cost | | | • |
| At 1 January 2013 | 68,511 | 43,351 | 111,862 |
| Exchange differences | - | 110 | 110 |
| Additions | 19,337 | 6,809 | 26,146 |
| At 31 December 2013 | 87,848 | 50,270 | 138,118 |
| Depreciation | | | |
| At 1 January 2013 | 33,949 | 26,023 | 59,972 |
| Exchange differences | - | 27 | 27 |
| Charge for the year | 6,862 | 4,839 | 11,701 |
| At 31 December 2013 | 40,811 | 30,889 | 71,700 |
| Net book value | | . | |
| At 31 December 2013 | 47,037 | 19,381 | 66,418 |
| At 31 December 2012 | 34,562 | 17,328 | 51,890 |
| | | | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2013

Fixed asset investments

| C | om | pa | nv |
|---|----|----|----|
| _ | • | ~~ | |

| Company | Shares in group undertakings £ |
|--|---|
| Cost At 1 January 2013 & at 31 December 2013 | 29,048 |
| Net book value At 31 December 2013 | 29,048 |
| At 31 December 2012 | 29,048 |

In the opinion of the directors, the aggregate value of the company's investment in subsidiary undertakings is not less than the amount included in the balance sheet.

Holdings of more than 20%

The company holds more than 20% of the share capital of the following companies:

| Company | Country of registration or incorporation | Shares held | |
|-------------------------|--|-------------|--------|
| | | Class | % |
| Subsidiary undertakings | | | |
| ACC Aviation Limited | UK . | Ordinary | 100.00 |
| ACC AvServ Limited | UK | Ordinary | 100.00 |
| ACMI24 Limited | UK | Ordinary | 100.00 |
| ACC Italy SAR | Italy | Ordinary | 75.00 |

The principal activity of these undertakings for the last relevant financial year was as follows:

| • | Principal activity |
|----------------------|---------------------|
| ACC Aviation Limited | Charter of aircraft |
| ACC AvServ Limited | Dormant |
| ACMI24 Limited | Dormant |
| ACC Italy SAR | Charter of aircraft |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2013

| 1 | Debtors | Group | • | Company | |
|---|---|-------------|-------------|---------------|-------|
| | | 2013 | 2012 | 2013 | 2012 |
| | | £ | £ | £ | . 1 |
| | Trade debtors | 2,718,264 | 1,838,268 | _ | |
| | Other debtors | 630,996 | 33,972 | | |
| · | Prepayments and accrued income | 1,708,922 | 1,968,525 | ı | |
| | Prepayments and accided income | 1,700,922 | | | |
| | | 5,058,182 | 3,840,765 | . 1 | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | • | |
| 2 | Current asset investments | • | | • | |
| | · | Group | | Company | |
| | _ | 2013 | 2012 | 2013 | 201 |
| | · | £ | £ | £ | |
| | Other unlisted investments | 500,000 | _ | - | |
| | | | | | |
| | | | | | |
| | | • | | | |
| 3 | Creditors: amounts falling due within one ye | | | | |
| | | Group | | Company | 201 |
| | • | 2013 | 2012 | 2013 | |
| | | £ | £ | £ | |
| | Trade creditors | 3,085,200 | 2,560,465 | _ | |
| | Corporation tax | 97,280 | 186,633 | _ | |
| | Taxes and social security costs | 2,194 | 2,157 | - | |
| | Directors current accounts | , - | 2,314 | - | |
| | Other creditors | 505,708 | 348,553 | 29,048 | 29,04 |
| | Accruals and deferred income | 1,538,582 | 2,597,387 | - | |
| | · | · · · · · · | | | |
| | • | 5,228,964 | 5,697,509 | 29,048 | 29,04 |
| | | | · | - | |
| | | | | | |
| 4 | Danaian and ather neat retirement hanefit as | | | | • |
| 1 | Pension and other post-retirement benefit co | ommitments | | , | |
| | | | | | |
| | Defined contribution | | | | |
| | | | | 2013 | 201: |
| ` | | | | . 2013 £ | 201 |
| ` | | | | | |
| • | | | | | 4 |
| • | Contributions payable by the group for the year | | | 132,900 | 24,70 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2013

| 15 | Share capital Allotted, called up and fully paid 1 Ordinary Share Capital of £1 each | 2013 £ 1 | 2012 £ 1 |
|----|--|----------------|--|
| 16 | Statement of movements on profit and loss account Group | Profit and Ic | ess account |
| | | | £ |
| | Balance at 1 January 2013 Profit for the year Foreign currency translation differences Balance at 31 December 2013 | | 846,931 818,733 (1,331) 1,664,333 |
| | Company | Profit and I | oss account |
| | Balance at 1 January 2012 and 31 December 2012 | | £ Nil |
| 17 | Minority interests | 2013 £ | 2012 £ |
| | Minority interests' share of net assets and liabilities in subsidiary undertakings | 26,935 | 4,979 |
| | | | • |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2013

| 18 | Reconciliation of movements in shareholders' funds Group | 2013 £ | 2012 £ |
|----|---|--------------------|------------------------|
| | Profit for the financial year Other recognised gains and losses | 818,733 (1,331) | 651,393 (1,417) |
| | Net addition to shareholders' funds Opening shareholders' funds | 817,402 846,932 | 649,976 |
| | Closing shareholders' funds | 1,664,334 | 846,932 |
| | Company | 2013 £ | 2012 £ |
| | Profit for the financial year Opening shareholders' funds | 1 | 1 |
| • | Closing shareholders' funds | 1 | 1 |
| 19 | Directors' remuneration | 2013 £ | 2012 |
| | Remuneration for qualifying services Company pension contributions to defined contribution schemes | 134,475 132,900 | £ 199,621 24,700 |
| | | 267,375 | 224,321 |

During the year, fees of £40,950 (2012: £59,110) were paid to Fillip Management Services Limited, and £12,000 (2012: £nil) to AMC Advisory Limited for the services of directors.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2013

20 Employees

Number of employees

The average monthly number of employees (including directors) during the year was:

| | 2013 Number | 2012 Number |
|-----------------------|----------------|----------------|
| Management and sales | . 19 | 16 |
| Administration | <u>3</u> | . 3 |
| | 22 | .19 |
| | | ===== |
| Employment costs | 2013 | 2012 |
| | £ | £ |
| Wages and salaries | 742,085 | 709,283 |
| Social security costs | 87,404 | - 86,733 |
| Other pension costs | 132,900 | 24,700 |
| | 962,389 | 820,716 |
| | | |

21 Comparatives

The following changes to the classification of expenditure in profit and loss have been made to the 2012 accounts to make the balances comparable. There is no effect on profit and loss reserves.

Cost of sales have increased by £163,299. Administrative expenses have decreased by £305,758. Interest payable has increased by £142,459.

22 Control

The ultimate controlling party is C D Clapham, director and sole shareholder of FLYACC Group Limited.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2013

23 Related party relationships and transactions

Advances and credits to directors

Advances and credits granted to the directors during the year are outlined in the table below:

| | . % Rate | Opening Balance £ | Amounts Advanced £ | Interest Charged £ | Amounts Repaid £ | Closing Balance £ |
|-------------|-------------|-------------------------|--------------------------|--------------------------|------------------------|-------------------------|
| C D Clapham | - | (2,314) | 167,546 | - | (167,546) | (2,314) |
| P Peters | - | 482 | - | - | (482) | · |
| | | (1,832) | 167,546 | | (168,028) | (2,314) |
| | . • | | | | | ==== |

Other transactions

Company

The company has taken advantage of the exemption available in FRS 8 "Related party disclosures" whereby it has not disclosed transactions with any wholly owned subsidiary undertaking.

Group

During the year, a management charge of £33,980 (2012: £32,362) was made to WASACC Limited, a company under the control of C D Clapham and in which P Peters is a director. At the end of the year, a balance of £29,447 (2012: £202,625 owed to) was due from this company.

During the year, services were received from Fillip Management Services Limited of £40,950 (2012: £59,110), a company in which P Peters is a director. At the end of the year a balance of £3,525 (2012: £nil) was owed to this company.

During the year, services of £12,000 (2012: £nil) were received from AMC Advisory Ltd, a company in which P.Aird-Mash is also a director. At the end of the year a balance of £nil (2012: £nil) was owed to this company.