Registered number: 06632170

AFC BOURNEMOUTH LIMITED

ABBREVIATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 JULY 2014

SATURDAY



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25/04/2015 # COMPANIES HOUSE

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COMPANY INFORMATION

DIRECTORS Mr N Blake

Mr J Mostyn Mr A Panferov Mr M Ponomarev Mr N Rothwell Mr J O'Neill

REGISTERED NUMBER 06632170

Dean Court

REGISTERED OFFICE Kings Park
Bournemouth

Dorset BH7 7AF

INDEPENDENT AUDITORS PricewaterhouseCoopers LLP

PricewaterhouseCoopers LLP Chartered Accountants and Statutory Auditors

Savannah House 3 Ocean Way Southampton SO14 3TJ

STRATEGIC REPORT FOR THE YEAR ENDED 31 JULY 2014

The directors present the Strategic Report for AFC Bournemouth Limited (the "company" or the "club") for the year ended 31 July 2014.

BUSINESS REVIEW

2013/2014 was yet another successful year for the club, being its first year within the Championship and finishing 10th at the end of the season, which was our highest ever League finish. The club has enjoyed the challenges and successes that this has brought, with the aim to continue to strengthen the club further into the 2014/15 season.

Several changes have impacted the business during the year. From the 1st February, the company acquired the trade, assets and liabilities of Black Label Events (Bournemouth) Limited, which now operates as the hospitality division within the business. During the year, the company also disposed of its interest in Poole Community Radio Limited and The Bay Interactive Limited. These changes have enabled the company to focus on core business operations and improve internal efficiencies.

The club saw an increase in turnover from £5.18m in 2012/13 to £10.1m in 2013/14. However, football wages continue to be the largest expense for the club, with a 42.8% increase in total staff costs from the previous year. The directors continue to maintain close control over expenditure and have implemented effective policies and procedures to ensure the club is run efficiently and effectively.

Attendance figures were the highest they have been this season, demonstrating both strong and continued support for the club.

The net result of the above has been a loss of £10.34m (2013: £15.32m), which is an improvement of 32.5% on 2012/13.

PRINCIPAL RISKS AND UNCERTAINTIES

The club's strategy continues to be forward-looking, with emphasis on developing sustainability and minimising risk.

Playing success remains a key risk affecting the club in order to sustain its Championship status. This year has seen greater investment in playing staff through utilising advanced sports science methodologies and more developed training techniques.

The club is also aware of the risk associated with reliance upon finance from its parent company to fund operations. However, the directors are confident that this risk is minimal based on the ongoing commitment from its investors and recent positive developments within the business, which demonstrate the successful outputs resulting from the investment.

STRATEGIC REPORT (continued) FOR THE YEAR ENDED 31 JULY 2014

FINANCIAL KEY PERFORMANCE INDICATORS

Given the straight forward nature of the business, the company's directors are of the opinion that analysis using KPIs is not necessary for an undertaking of the development, performance or position of the business.

This report was approved by the board and signed on its behalf.

13/1/15

Mr N Blake Director

Date:

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DIRECTORS' REPORT FOR THE YEAR ENDED 31 JULY 2014

The directors present their report and the audited financial statements for AFC Bournemouth Limited (the "company" or the "club") for the year ended 31 July 2014.

PRINCIPAL ACTIVITIES

The principal activity of the company continues to be that of operating a professional football club and related commercial activities.

RESULTS AND DIVIDENDS

The results for the year are set out on page 8.

During the year no dividends have been paid (2013: £Nil). The directors do not recommend the payment of a final dividend.

FUTURE DEVELOPMENTS

The club has continued plans for growth and expansion and is reviewing options to increase stadium capacity. In addition, it is hoped that the playing squad can be developed further to ensure continued playing success.

FINANCIAL RISK MANAGEMENT

Credit risk

Credit risk relates primarily to the recoverability of trade debtors from commercial activities. However, the company monitors this closely and implements effective credit control procedures to reduce exposure to credit risk.

Liquidity risk

The company is dependent on the financial support of its parent company. To develop the company's financial stability, the directors have continued to focus on operational efficiencies and to maximise cash flow inflow. In addition the club has effective procedures for budgeting and reporting, driving accuracy for decision making. It is also one of the company's key priorities to ensure it meets its obligations to its creditors, through the monitoring of payment days and ensuring negotiated credit terms with suppliers are met.

GOING CONCERN

The directors consider it appropriate to adopt the going concern basis in preparing the financial statements. Further details underlying the adoption of this basis is given in note 1.2 to the financial statements.

DIRECTORS' REPORT FOR THE YEAR ENDED 31 JULY 2014

DIRECTORS

The directors who served during the year and up to the date of the signing of the financial statements, unless otherwise stated, were:

Mr N Blake

Mr R Mitchell (resigned 15 September 2014)

Mr T Mitchell (resigned 12 September 2014)

Mr J Mostyn

Mr A Murry (resigned 8 May 2014)

Mr A Panferov

Mr M Ponomarev

Mr N Rothwell

Mr E Mitchell (resigned 30 August 2013)

Mr J Mitchell (resigned 30 August 2013)

Mr J O'Neill (appointed 17 September 2013)

EMPLOYEE INVOLVEMENT

The company's policy is to consult and discuss with employees, through unions, staff councils and at meetings, matters likely to affect employees' interests.

Information of matters of concern to employees is given through information bulletins and reports which seek to achieve a common awareness on the part of all employees of the financial and economic factors affecting the company's performance.

DISABLED EMPLOYEES

The company's policy is to recruit disabled workers for those vacancies that they are able to fill. All necessary assistance with initial training courses is given. Once employed, a career is developed so as to ensure suitable opportunities for each disabled person. Arrangements are made, wherever possible, for retraining employees who become disabled, to enable them to perform work identified as appropriate to their aptitudes and abilities.

DIRECTORS' REPORT FOR THE YEAR ENDED 31 JULY 2014

DIRECTORS' RESPONSIBILITIES STATEMENT

The directors are responsible for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITORS

During the year Morris Lane resigned as auditors of the company. PricewaterhouseCoopers LLP were appointed in accordance with section 485 of the Companies Act 2006.

DISCLOSURE OF INFORMATION TO AUDITORS

Each of the persons who are directors at the time when this Directors' Report is approved has confirmed that:

- so far as that director is aware, there is no relevant audit information of which the company's auditors are unaware, and
- that director has taken all the steps that ought to have been taken as a director in order to be aware of
 any relevant audit information and to establish that the company's auditors are aware of that information.

This report was approved by the board and signed on its behalf by:

Mr N Blake Director

Date:

13/1/15

INDEPENDENT AUDITORS' REPORT TO AFC BOURNEMOUTH LIMITED UNDER SECTION 449 OF THE COMPANIES ACT 2006

Our opinion

In our opinion the company is entitled to deliver abbreviated financial statements prepared in accordance with section 445(3) of the Companies Act 2006, and the abbreviated financial statements have been properly prepared in accordance with the regulations made under that section.

This opinion is to be read in the context of what we say in the remainder of this report.

Other matter

On 28 November 2014 we reported as auditor to the members of the company on the financial statements prepared under section 396 of the Companies Act 2006 and our report included the following paragraph:

Emphasis of matter - Going concern

In forming our opinion on the financial statements, which is not modified, we have considered the adequacy of the disclosures made in note 1.2 to the financial statements concerning the company's ability to continue as a going concern. The company is dependent on its immediate parent company and ultimate controlling party to provide finance in order to fund the company's operations.

This indicates the existence of a material uncertainty which may cast significant doubt about the company's ability to continue as a going concern. The financial statements do not include the adjustments that would result if the company was unable to continue as a going concern.

What we have examined

We have examined the abbreviated financial statements set out on pages 8 - 28, together with the financial statements of AFC Bournemouth Limited for the year ended 31 July 2014 prepared under section 396 of the Companies Act 2006.

The scope of our work for the purposes of this report does not include examining events occurring after 28 November 2014, the date of our auditors' report on the full financial statements.

Our responsibilities and those of the directors

The directors are responsible for preparing the abbreviated financial statements in accordance with section 445 of the Companies Act 2006. It is our responsibility to form an independent opinion as to whether the company is entitled to deliver abbreviated financial statements to the Registrar of Companies and whether the abbreviated financial statements have been properly prepared in accordance with the regulations made under that section and to report our opinion to you.

We conducted our work in accordance with Bulletin 2008/4, 'The special auditor's report on abbreviated accounts in the United Kingdom', issued by the Auditing Practices Board. In accordance with that Bulletin, we have carried out the procedures we consider necessary to confirm, by reference to the financial statements, that the company is entitled to deliver abbreviated financial statements and that the abbreviated financial statements are properly prepared.

This report, including the opinion, has been prepared for and only for the company for the purpose of section 449 of the Companies Act 2006 and for no other purpose. We do not, in giving this opinion, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Matthew Hall (Senior statutory auditor)

for and on behalf of PricewaterhouseCoopers LLP Chartered Accountants and Statutory Auditors

Southampton

Date: 16 /1/15

ABBREVIATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 JULY 2014

	••	2014	Restated 2013
	Note	£	£
TURNOVER		10,092,155	5,183,122
Other operating income and expenses		199,908	159,270
Staff costs	5	(17,347,352)	(12,146,752)
Depreciation and other amounts written off tangible and intangible fixed assets	2	(2,973,788)	(1,400,810)
Other operating charges excluding exceptional other operating charges	2	(5,973,997)	(5,787,202)
Exceptional other operating charges	3	(1,057,198)	(607,706)
Other operating charges		(7,031,195)	(6,394,908)
OPERATING LOSS	2	(17,060,272)	(14,600,078)
Profit/(loss) on disposal of intangible fixed assets	7	6,854,294	(266,089)
LOSS ON ORDINARY ACTIVITIES BEFORE INTEREST		(10,205,978)	(14,866,167)
Interest receivable and similar income	8	168	2,495
Interest payable and similar charges	9	(131,258)	(460,193)
LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION		(10,337,068)	(15,323,865)
Tax on loss on ordinary activities	10	-	
LOSS FOR THE FINANCIAL YEAR	22	(10,337,068)	(15,323,865)

All amounts relate to continuing operations.

There were no recognised gains and losses for 2014 or 2013 other than those included in the Profit and loss account.

There are no material differences between the loss on ordinary activities before taxation and the retained loss for the financial year stated above and their historical cost equivalents.

The comparative figures in the Profit and Loss Account above have been re-presented to use an alternative format provided by the Companies Act 2006. Further details of this re-presentation can be found in note 1.1.

The notes on pages 11 to 28 form part of these financial statements.

AFC BOURNEMOUTH LIMITED REGISTERED NUMBER: 06632170

ABBREVIATED BALANCE SHEET AS AT 31 JULY 2014

	Note	£	2014 £	£	2013 £
FIXED ASSETS					
Intangible assets	11		7,925,754		4,066,480
Tangible assets	12		3,687,573		2,678,799
Investments	13		•		-
			11,613,327		6,745,279
CURRENT ASSETS					
Stocks	14	310,580		168,069	
Debtors: amounts falling due after more than one year	15	-		328,125	
Debtors: amounts falling due within one year	15	3,627,718		2,542,038	
Cash at bank and in hand		3,494,181		1,128,593	
		7,432,479		4,166,825	
CREDITORS: amounts falling due within one year	16	(8,978,471)		(5,499,724)	
NET CURRENT LIABILITIES			(1,545,992)		(1,332,899)
TOTAL ASSETS LESS CURRENT LIABILITY	IES		10,067,335		5,412,380
CREDITORS: amounts falling due after					//
more than one year	17		(24,997,288)		(16,651,153)
PROVISIONS FOR LIABILITIES	18		(173,341)		(827,453)
NET LIABILITIES			(15,103,294)		(12,066,226)
CAPITAL AND RESERVES					
Called up share capital	21		14,960,004		7,660,004
Profit and loss account	22		(30,063,298)		(19,726,230)
TOTAL SHAREHOLDERS' DEFICIT	23		(15,103,294)		(12,066,226)

The abbreviated financial statements, which have been prepared in accordance with the special provisions of section 445(3) of the Companies Act 2006 relating to medium-sized companies, were approved and authorised for issue by the board and were signed on its behalf on 13/1/5 by:

Mr N Blake Director

The notes on pages 11 to 28 form part of these financial statements.

ABBREVIATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 JULY 2014

	Note	2014 £	2013 £
Net cash flow from operating activities	24	(11,266,328)	(11,414,517)
Returns on investments and servicing of finance	25	(131,090)	(444,942)
Capital expenditure and financial investment	25	(1,975,226)	(3,790,916)
Acquisitions and disposals	25	95,618	-
CASH OUTFLOW BEFORE FINANCING		(13,277,026)	(15,650,375)
Financing	25	15,642,614	16,672,321
INCREASE IN CASH IN THE YEAR		2,365,588	1,021,946
RECONCILIATION OF NET CASH FLOW TO MOVEMENT FOR THE YEAR ENDED 31 JULY 2014	WHEN DEDI	2014 £	2013 £
Increase in cash in the year		2,365,588	1,021,946
Cash inflow from increase in debt and lease financing		(8,342,614)	(9,262,321)
MOVEMENT IN NET DEBT IN THE YEAR		(5,977,026)	(8,240,375)
Net debt at 1 August 2013		(15,550,216)	(7,309,841)
NET DEBT AT 31 JULY 2014		(21,527,242)	(15,550,216)
The notes on pages 11 to 28 form part of these financial stat	tements.		

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2014

1. ACCOUNTING POLICIES

1.1 Basis of preparation of financial statements

The full financial statements, from which these abbreviated financial statements have been extracted, have been prepared on a going concern basis, under the historical cost convention and in accordance with the Companies Act 2006 and applicable accounting standards in the United Kingdom.

The board of directors has elected to use an alternative format provided by the Companies Act 2006 to present the Profit and Loss Account as they consider that this more appropriately discloses the performance of the company. This has resulted in the re-presentation of the comparatives. There has been no impact on the reported loss for the financial year ended 31 July 2013.

The prior year Profit and Loss Account has been further re-presented to reclassify charges for (i) the write off of loans to subsidiary companies of £132,130; (ii) amounts written off investments of £125,576 and (iii) an exceptional charge to non-playing staff of £350,000 to above the operating loss line. These amounts are now shown as exceptional operating charges in 2013. As a result of these changes the operating loss for 2013 has increased by £607,706 from £13,992,372 to £14,600,078. There is no change to the loss on ordinary activities before taxation or the reported loss for the year ended 31 July 2014 or 31 July 2013 as a result of these changes.

The company's full financial statements were signed on 28 November 2014.

1.2 Going concern

The company is dependent on continued financial support from its parent company and ultimate controlling party in order to remain a going concern. The company's parent and ultimate controlling party has committed to provide financial support to the company for at least 12 months from the date of the signing of the company's full financial statements, in order for the company to be able to meet its liabilities as they fall due and to realise the value of its assets. The directors have considered the company's financial position, forecast cash flows and the availability of financial support from its parent company and ultimate controlling party and consider that it is appropriate to prepare the financial statements on a going concern basis. These circumstances nonetheless represent a material uncertainty which may cast doubt on the company's ability to continue as a going concern. Should the company be unable to obtain the necessary support from its parent and its ultimate controlling party and no longer be a going concern, adjustments may be required to reduce balance sheet values of assets to their recoverable amounts, to provide for further liabilities that may arise, and to reclassify fixed assets as current assets.

1.3 Consolidated financial statements

The company has taken advantage of the exemption provided under section 405 of the Companies Act 2006 to not consolidate subsidiary companies that are collectively not material to the group. As such, these financial statements present information about the company as an individual and not about its group.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2014

1. ACCOUNTING POLICIES (continued)

1.4 Turnover

Turnover represents income receivable net of VAT, from football and related commercial activities.

Gate and other match/event day revenue is recognised over the period of the football season as games are played and events are staged. Sponsorship and similar commercial income is recognised over the duration of the respective contracts. The fixed element of broadcasting revenues is recognised over the duration of the football season whilst facility fees for live coverage or highlights are taken when earned. Merit awards, including those from The Football League, are accounted for only when known at the end of the financial period. Fees receivable in respect of the loan of players are included in turnover over the period of the loan.

1.5 Goodwill

Goodwill, representing the excess of the purchase consideration over the fair value of the net separable assets acquired, is capitalised and amortised through the Profit and Loss Account over its useful economic life being the period that the directors estimate that the value of the underlying businesses are expected to exceed the value of underlying assets. Should the directors consider goodwill to be permanently impaired below its net book value, a write down is recorded at the point at which the impairment is identified.

1.6 Tangible fixed assets and depreciation

Tangible fixed assets are stated at their purchase cost, together with any incidental costs of acquisition, less accumulated depreciation. Depreciation of the full cost of tangible fixed assets, less any estimated residual value, is provided for on a straight line basis over the expected useful lives of each category of tangible fixed assets at the following rates:

Land and buildings leasehold

improvements

Fixtures and fittings

Plant and machinery

Between 5% and 10% per annum

- Between 15% and 20% per annum

- Between 15% and 20% per annum
- Between 15% and 33% per annum

1.7 Leasing and hire purchase commitments

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible assets and depreciated over the shorter of the lease term and their useful lives. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the Profit and Loss Account so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

Rentals payable under operating leases are charged against income on a straight line basis over the lease term.

1.8 Investments

Investments held as fixed assets are shown at cost less provision for impairment.

Impairment reviews are performed by the directors when there has been an indication of potential impairment.

1.9 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2014

1. ACCOUNTING POLICIES (continued)

1.10 Pensions

Defined contribution pension schemes operated by the company

The company operates a number of defined contribution schemes for the benefit of its employees. Multi-employee defined benefit pension schemes

The company participates, along with other football clubs, in the Football League Pension and Life Assurance Scheme (the "Scheme"). A provision has been established for the company's estimated share of the actuarial technical deficit of this scheme, as notified by the Football League Pension and Life Assurance Scheme.

Under the provisions of FRS 17 'Retirement Benefits' the Scheme is treated as a defined benefit multi-employer scheme as the Scheme's actuary has advised the participating employers that their share of the underlying assets and liabilities cannot be identified on a reasonable and consistent basis and, accordingly, no further disclosures are made under the provisions of FRS 17.

1.11 Current and deferred taxation

Corporation tax payable is provided for on taxable profits at the current rate.

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet dates where transactions or events that result in an obligation to pay more, or a right to pay less, tax in the future have occurred. Timing differences are differences between the company's taxable profits and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements.

A deferred tax asset is regarded as recoverable and therefore recognised only when, on the basis of all available evidence, it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing difference can be deducted. Deferred tax is measured on a non-discounted basis at the average tax rates that are expected to apply in the periods in which timing differences reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date.

1.12 Foreign currency translation

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate ruling on the date of the transaction. All differences are taken to Profit and Loss Account.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2014

1. ACCOUNTING POLICIES (continued)

1.13 Cost of player registrations

The costs associated with players' registrations or extending their contracts, including agents' fees, are capitalised and amortised, in equal instalments, over the period of the respective players' contracts. Where a contract life is renegotiated the unamortised costs, together with the new costs relating to the contract extension, are amortised over the new contract. Where the acquisition of a player registration involves a non-cash consideration, such as an exchange for another player registration, the transaction is accounted for using an estimate of the market value for the non-cash consideration. Player registrations are written down for impairment, for example, following a career threatening injury, when the carrying amount exceeds the amount recoverable through use or sale.

Under the conditions of certain transfer agreements or contract renegotiations, further fees will be payable in the event of the players concerned making a certain number of First Team appearances or on the occurrence of certain other specified future events. Liabilities in respect of these additional fees are accounted for, as provisions, when it becomes probable that the number of appearances will be achieved or the specified future events will occur. Profits or losses on the sale of players represent the transfer fee receivable, net of any transaction costs, less the unamortised cost of the player's registration.

1.14 Player remuneration

Remuneration of players is charged in accordance with the terms of the applicable contractual agreements and any discretionary bonus when there is a legal or contractual obligation.

Player sign-on fees are expensed in full in the period in which they become payable in accordance with the contractual terms with the player.

Liabilities in respect of player loyalty fees are provided for, as part of operating expenses, when payment becomes probable as the player is contracted to the club and the loyalty fee is payable prior to the next transfer window at the date the financial statements are signed.

1.15 Provisions

Provisions are recognised when the company has a present obligation as a result of a past event, it is probable that a transfer of economic benefits will be required to settle the obligation, and a reliable estimate can be made. Provisions are not discounted.

2. OPERATING LOSS

The operating loss is stated after charging:

	2014	2013
	£	£
Depreciation of tangible fixed assets:		
- owned by the company	338,576	143,683
- held under finance leases	13,946	18,419
Operating lease rentals:		
- plant and machinery	341,703	33,829
- other operating leases	449,823	404,242
Difference on foreign exchange	•	798
Amortisation of intangible fixed assets	2,621,266	1,238,708
Exceptional operating charges (note 3)	1,057,198	607,706
Loss on disposal of tangible fixed assets	28,875	6,143

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2014

3. EXCEPTIONAL OPERATING CHARGES

	2014 £	2013 £
Goodwill impairment charge (see note 11)	848,942	-
Related party loan written off	208,256	132,130
Contingency payments non playing staff	•	350,000
Amounts written off investments	-	125,576
	1,057,198	607,706
		

Loans of £208,256 due from related parties were written off in the year. In the prior year £350,000 was charged in respect of an agreement with former shareholders on the football club achieving promotion to the Championship. Also in the prior year a loan of £132,130 with the company's subsidiary Poole Community Radio Limited was written off, together with an investment cost of £125,576.

4. AUDITORS' REMUNERATION

	2014 £	2013 £
Fees payable to the company's auditor and its associates for the audit of the company's annual financial statements Fees payable to the company's auditor and its associates in	24,500	16,035
respect of: Tax compliant services Tax advisory services All other services	1,500 98,100 6,500	1,445 - 5,701
Fees payable to the company's previous auditors and associates in respect of: All other services	17,666	-

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2014

5. STAFF COSTS

Staff costs, including directors' remuneration, were as follows:

	2014 £	2013 £
Wages and salaries Social security costs Other pension costs	14,862,440 2,319,249 165,663	10,996,137 1,095,465 55,150
	17,347,352	12,146,752

The average monthly number of employees, including the directors, during the year was as follows:

	2014 Number	2013 Number
Playing staff and administration	96	80
School of excellence	53	29
Match day and hospitality	240	265
	389	374

6. DIRECTORS' REMUNERATION

Remuneration	673,305 ————	386,664
Company pension contributions to defined contribution pension schemes	14,733	9,183

During the year retirement benefits were accruing to 3 directors (2013 - 3) in respect of defined contribution pension schemes.

The highest paid director received remuneration of £306,428 (2013 - £191,334).

The value of the company's contributions paid to a defined contribution pension scheme in respect of the highest paid director amounted to £nil (2013 - £4,000).

2013

2014

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2014

7. PROFIT/(LOSS) ON DISPOSAL OF INTANGIBLE FIXED ASSETS

	2014	2013
	3	£
Profit/(loss) on disposal of player registrations	6,854,294	(266,089)

The profit or loss on the disposal of player registrations is the difference between the book value of player registrations at the time of disposal and the consideration received at the time. Consideration that is contingent on future events is only recognised when its receipt is virtually certain.

8. INTEREST RECEIVABLE AND SIMILAR INCOME

		2014 £	2013 £
	Bank interest	<u>168</u>	2,495
9.	INTEREST PAYABLE AND SIMILAR CHARGES		
		2014 £	2013 £
	On finance leases and hire purchase contracts On loans from group undertakings Other interest payable	7,249 124,009 -	12,756 105,374 342,063
		131,258	460,193

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2014

10. TAX ON LOSS ON ORDINARY ACTIVITIES

	2014 £	2013 £
UK corporation tax charge on loss for the year	-	-

Factors affecting tax charge for the year

The tax assessed for the year is higher than (2013 - higher than) the standard rate of corporation tax in the UK of 20% (2013 - 20%). The differences are explained below:

	2014 £	2013 £
Loss on ordinary activities before tax	(10,337,068)	(15,323,865)
Loss on ordinary activities multiplied by standard rate of corporation tax in the UK of 20% (2013 - 20%)	(2,067,414)	(3,064,773)
Effects of:		
Expenses not deductible for tax purposes Depreciation in excess of capital allowances Non-recognition of tax losses Other timing differences	41,651 38,462 1,987,301 -	11,379 828 2,970,584 81,982
Current tax charge for the year	-	-

Unrecognised deferred tax asset

The company has an unrecognised deferred tax asset of £5,900,170 (2013 unrecognised: £3,933,372). This deferred tax asset is made up of taxable losses of £5,992,173 (2013: £4,004,873) offset by deferred tax liabilities for other timing differences of £92,003 (2013: £71,502). The company's deferred tax asset has not been recognised at the balance sheet date at 31 July 2014 and 31 July 2013 as the company does not have a history of making taxable profits and is not forecast to make taxable profits in the foreseeable future.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2014

11. INTANGIBLE FIXED ASSETS

	Player registration costs £	Goodwill £	Total £
Cost			
At 1 August 2013	4,781,356	1,205,629	5,986,985
Additions	7,174,167	427,180	7,601,347
Disposals	(802,181)	-	(802,181)
At 31 July 2014	11,153,342	1,632,809	12,786,151
Accumulated amortisation			
At 1 August 2013	1,624,099	296,406	1,920,505
Charge for the year	2,498,443	122,823	2,621,266
Disposals	(530,316)	-	(530,316)
Impairment charge	-	848,942	848,942
At 31 July 2014	3,592,226	1,268,171	4,860,397
Net book value			
At 31 July 2014	7,561,116	364,638	7,925,754
At 31 July 2013	3,157,257	909,223	4,066,480

The figures for the cost of player registrations are historic cost figures for purchased players only. Accordingly, the net book amount of player registrations will not reflect, nor is it intended to, the current market value of these players nor does it take any account of players developed through the youth system.

The directors consider the net realisable value of player registration costs to be significantly greater than their book value.

The addition to goodwill is further disclosed in note 28 to the financial statements. The useful economic life of this goodwill addition is five years from 1 February 2014.

Brought forward goodwill has been fully impaired at the year-end as a result of the uncertainty over the company's future profitability given its history of recent losses and net cash out flows from operating activities.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2014

12. TANGIBLE FIXED ASSETS

	Land and buildings leasehold improvements £	Plant and machinery	Fixtures, fittings and equipment £	Total £
Cost				
At 1 August 2013 Additions Disposals On acquisition of business (note 28)	2,061,856 839,899 - -	167,376 79,103 (7,866) 11,780	796,074 378,877 (35,112) 80,512	3,025,306 1,297,879 (42,978) 92,292
At 31 July 2014	2,901,755	250,393	1,220,351	4,372,499
Accumulated depreciation				
At 1 August 2013 Charge for the year Disposals	46,855 141,613 -	57,523 41,721 (3,114)	242,129 169,188 (10,989)	346,507 352,522 (14,103)
At 31 July 2014	188,468	96,130	400,328	684,926
Net book value				
At 31 July 2014	2,713,287	154,263	820,023 	3,687,573
At 31 July 2013	2,015,001	109,853	553,945	2,678,799

Included above are assets held under finance leases or hire purchase contracts as follows:

Plant and machinery £

Net book values

At 31 July 2014

At 31 July 2013

Plant and machinery £

41,329

78,955

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2014

13. **FIXED ASSET INVESTMENTS**

•	Investments in subsidiary companies £
Cost or valuation	
At 1 August 2013 Additions Disposals	125,576 104 (125,576)
At 31 July 2014	104
Impairment	
At 1 August 2013 Charge for the year Disposals	125,576 104 (125,576)
At 31 July 2014	104
Net book value	
At 31 July 2014	
At 31 July 2013	-
Subsidiary undertakings	

The following were subsidiary undertakings of the company:

Name	Class of shares	Holding
The Bay Interactive Limited	Ordinary	100%
Black Label Events (Bournemouth) Limited	Ordinary	100%

Country of registration or incorporation

The Bay Interactive Limited

Name

Black Label Events (Bournemouth) Limited

United Kingdom United Kingdom

During the year the company acquired the ordinary share capital of Black Label Events (Bournemouth) Limited for consideration of £104. At the same time the company acquired substantially all the assets and liabilities of that company as described in note 28 to the financial statements.

On 11 February 2014 the company sold its investment in Poole Radio Community Radio Limited for consideration of £13,001.

On 1 August 2014 the company sold its investment in The Bay Interactive Limited.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2014

14. STOCKS

nished goods and goods for resale	2014 £	2013 £
nished goods and goods for resale		_
	310,580	168,069
ne difference between purchase price of stocks and their replacemen	nt cost is not materia	al.
EBTORS		
	2014	2013 £
ue after more than one vear	, Ł	L
ade debtors	-	328,125
		
	2014	2013
ue within one year	£	£
•	2,568,553	722,081
ther debtors	691,797	1,420,242
repayments and accrued income	367,368	399,715
	3,627,718	2,542,038
REDITORS: mounts falling due within one year		
,	2014	2013
	£	£
et obligations under finance leases and hire purchase contracts	24,135	27,656
rade creditors	2,221,898	1,111,774
ther taxation and social security		665,111
		153,739 3,541,444
ccruais and deferred income	4,292,404	3,341,444
	8,978,471	5,499,724
E use usets	Le after more than one year ade debtors Le within one year ade debtors Le within one year ade debtors her debtors her debtors epayments and accrued income REDITORS: mounts falling due within one year Let obligations under finance leases and hire purchase contracts ade creditors	the after more than one year ade debtors 2014 £ 2014 £ 2014 £ 2014 £ 2014 £ 2014 £ 2017 2017 2018 2018 2019 2019 £

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2014

17. CREDITORS:

Amounts falling due after more than one year

	2014 £	2013 £
Other loans Net obligations under finance leases and hire purchase contracts	24,989,276 8,012	16,614,220 36,933
	24,997,288	16,651,153
Included within the above are amounts falling due as follows:		
Between two and five years	2014 £	2013 £
Other loans	24,989,276 ————	16,614,220

Obligations under finance leases and hire purchase contracts, included above, are payable as follows:

	2014	2013
	£	£
Between one and five years	8,012	36,933

Other loans include £17,124,276 (2013: £8,749,167) related to a non-interesting bearing loan repayable to AFC Bournemouth Enterprises Limited, the company's parent, and is repayable on 13 February 2018.

Other loans include £7,865,000 (2013: £7,527,000) related to a loan repayable to Wintel Petrochemicals Limited, a related party of the company. Interest on the loan is charged at 3%, it is unsecured and is repayable in October 2017.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2014

18. PROVISIONS

	Pension obligations £	Other £	Total £
At 1 August 2013	207,453	620,000	827,453
Charged/(credited) to the Profit and Loss Account	75,930	(120,000)	(44,070)
Utilised in the year	(80,992)	(500,000)	(580,992)
Utilisation in the year relating to prior period contributions previously expensed	(29,050)		(29,050)
At 31 July 2014	173,341	<u> </u>	173,341

Pension obligations

The company is advised only of its share of the deficit in the defined benefit section of the The Football League Pension and Life Assurance Scheme ("the Scheme"). The most recent valuation of the Scheme was at 31 August 2011 and indicated that the contributions required from the company towards making good this deficit was £207,453 at that date. The schedule of annual contributions agreed for the year and for each year until August 2019 is £30,372. After that annual contributions are forecast to fall to £17,964. A further contribution of £75,930 was requested by the Scheme in the year, of which £50,620 was paid in the year and £25,310 was accrued at the balance sheet date.

Other

At the start of the year other provisions included £350,000 in respect of an agreed payment to former shareholders of the football club on the club achieving promotion to the Championship. This was agreed and settled on 29 August 2013. Other provisions at the start of the year also included £270,000 of staff compensation costs for which the related matter has now been settled.

19. PENSION COMMITMENTS

Defined contribution

The company participates in a number of defined contribution pension schemes on behalf of certain employees. The assets of these schemes are held separately from those of the company an independently administered funds. The charge for the year for schemes accounted for as defined contribution schemes was £165,663 (2013: £55,150).

The company had unpaid pension contributions at the balance sheet date of £14,727 (2013: £2,968).

20. OPERATING LEASE COMMITMENTS

At 31 July the company had annual commitments under non-cancellable operating leases as follows:

	Land and buildings		Other	
	2014	2013	2014	2013
	3	£	£	£
Expiry date:				
Within 1 year	-	-	188,000	-
Between 2 and 5 years	-	-	46,812	13,608
After more than 5 years	370,746	370,746	•	-
				·

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2014

21. CALLED UP SHARE CAPITAL

	2014 £	2013 £
Allotted, called up and fully paid		
14,710 (2013 - 7,410) Preference shares shares of £1,000 (2013 - £1,000) each	14,710,000	7,410,000
125,002 (2013 - 125,002) Ordinary A shares of £1 (2013 - £1) each	125,002	125,002
125,002 (2013 - 125,002) Ordinary B shares of £1 (2013 - £1) each	125,002	125,002
	14,960,004	7,660,004

On 21 January 2014 the company issued 750 Preference shares of £1,000 each for consideration of £750,000. Consideration was settled in cash.

On 30 January 2014 the company issued 1,000 Preferences shares of £1,000 each for consideration of £1,000,000. Consideration was settled in cash.

On 17 February 2014 the company issued 1,400 Preference shares of £1,000 each for consideration of £1,400,000. Consideration was settled in cash.

On 14 March 2014 the company issued 1,500 Preference shares of £1,000 each for consideration of £1,500,000. Consideration was settled in cash.

On 16 April 2014 the company issued 1,150 Preference shares of £1,000 each for consideration of £1,150,000. Consideration was settled in cash.

On 16 May 2014 the company issued 1,500 Preference shares of £1,000 each for consideration of £1,500,000. Consideration was settled in cash.

All preference shares were issued to the company's parent.

The following preference shares were issued after the year-end:

On 19 September 2014 the company issued 1,600 Preference shares of £1,000 each for consideration of £1,600,000. Consideration was settled in cash.

On 17 October 2014 the company issued 1,800 Preference shares of £1,000 each for consideration of £1,800,000. Consideration was settled in cash.

On 11 November 2014 the company issued 1,000 Preference shares of £1,000 each for consideration of £1,000,000. Consideration was settled in cash.

Share rights

The Ordinary A shares and Ordinary B shares rank pari passu in all respects.

The Preference shares entitle the holders to receive notice of all general meetings but do not entitle the holders to attend or vote at any general meeting or to participation in the profits or assets of the company. On winding up or repayment of capital, holders of the Preference shares shall be entitled to repayment of the capital paid up in those shares. This payment will be made in priority to holders of Ordinary A shares or Ordinary B shares.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2014

22. PROFIT AND LOSS ACCOUNT

			Profit and loss account £		
	At 1 August 2013 Loss for the financial year		(19,726,230) (10,337,068)		
	At 31 July 2014		(30,063,298)		
23.	RECONCILIATION OF MOVEMENT IN SHAREHOLDERS' DEFICIT	<u>-</u>			
		2014 £	2013 £		
	Opening shareholders' deficit Loss for the financial year Shares issued during the year	(12,066,226) (10,337,068) 7,300,000	(4,152,361) (15,323,865) 7,410,000		
	Closing shareholders' deficit	(15,103,294)	(12,066,226)		
24.	NET CASH FLOW FROM OPERATING ACTIVITIES				
		2014 £	2013 £		
	Operating loss	(17,060,272)	(14,600,078)		
	Amortisation of intangible fixed assets	2,621,266	1,238,708		
	Depreciation of tangible fixed assets	352,522	162,102		
	Impairments of goodwill Amounts written off investments	848,942	- 125,577		
	Loss on disposal of tangible fixed assets	28,875	6,143		
	Increase in stocks	(90,871)	(73,908)		
	Decrease/(increase) in debtors	1,031,773	(404,392)		
	Increase in creditors (Decrease)/increase in provisions	1,655,549 (654,112)	1,791,331 340,000		
	Net cash outflow from operating activities	(11,266,328)	(11,414,517)		
-					
25.	ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN CASH FLOW STATEMENT				
		2014 £	2013 £		
	Returns on investments and servicing of finance				
	Interest received	168	2,495		
	Interest paid	(124,009)	(447,437)		
	Hire purchase interest	(7,249)	-		
	Net cash outflow from returns on investments and servicing of finance	(131,090)	(444,942)		
		(131,090) ———	(444,94		

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2014

25. ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN CASH FLOW STATEMENT (continued)

			2014 £	2013 £	
Capital expenditure and financial	investment		~	~	
Purchase of intangible fixed assets Sale of intangible fixed assets Purchase of tangible fixed assets			(6,276,347) 5,599,000 (1,297,879)	(2,568,670) 34,213 (1,256,459)	
Net cash outflow from capital exp	enditure		(1,975,226)	(3,790,916)	
			2014 £	2013 £	
Acquisitions and disposals					
Cash acquired on acquisition of busi Sale of fixed asset investments	ness		82,617 13,001	- -	
Net cash inflow from acquisitions	and disposals		95,618	-	
			2014 £	2013 £	
Financing					
Issue of new preference shares Other new loans Repayment of finance leases			7,300,000 8,375,056 (32,442)	7,410,000 9,272,220 (9,899)	
Net cash inflow from financing		,	15,642,614	16,672,321	
ANALYSIS OF CHANGES IN NET DEBT					
			Other non-cash		
	1 August 2013		•	31 July 2014	
Ocale at head and the head	_		£	3 404 401	
Debt:	1,128,593	2,300,000	•	3,494,181	
Finance leases Debts falling due after more than	(64,589)	32,442	-	(32,147)	
one year	(16,614,220)	(8,375,056)	-	(24,989,276)	
Net debt	(15,550,216)	(5,977,026)	-	(21,527,242)	
	Purchase of intangible fixed assets Sale of intangible fixed assets Purchase of tangible fixed assets Net cash outflow from capital exp Acquisitions and disposals Cash acquired on acquisition of busisale of fixed asset investments Net cash inflow from acquisitions Financing Issue of new preference shares Other new loans Repayment of finance leases Net cash inflow from financing ANALYSIS OF CHANGES IN NET Cash at bank and in hand Debt: Finance leases Debts falling due after more than one year	Sale of intangible fixed assets Purchase of tangible fixed assets Net cash outflow from capital expenditure Acquisitions and disposals Cash acquired on acquisition of business Sale of fixed asset investments Net cash inflow from acquisitions and disposals Financing Issue of new preference shares Other new loans Repayment of finance leases Net cash inflow from financing ANALYSIS OF CHANGES IN NET DEBT 1 August 2013 £ Cash at bank and in hand 1,128,593 Debt: Finance leases Debts falling due after more than one year (16,614,220)	Purchase of intangible fixed assets Sale of intangible fixed assets Purchase of tangible fixed assets Net cash outflow from capital expenditure Acquisitions and disposals Cash acquired on acquisition of business Sale of fixed asset investments Net cash inflow from acquisitions and disposals Financing Issue of new preference shares Other new loans Repayment of finance leases Net cash inflow from financing ANALYSIS OF CHANGES IN NET DEBT 1 August 2013 £ £ Cash at bank and in hand 1,128,593 2,365,588 Debt: Finance leases (64,589) 32,442 Debts falling due after more than one year (16,614,220) (8,375,056)	Capital expenditure and financial investment Purchase of intangible fixed assets 5,599,000 7,5	

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2014

27. CONTINGENT LIABILITIES

Under the condition of certain transfer agreements in respect of players purchased, further transfer fees will be payable to the vendors in the event of players concerned making a certain number of First Team appearances or in the event of certain other future events specified in the transfer agreements. In accordance with the company's accounting policy for transfer fees, any additional fees which may be payable under these agreements will be accounted for in the year that it becomes probable that the number of appearances will be achieved or the specified future events will occur. The company's contingent liability for this is estimated to be £325,000 (2013: £540,500).

28. ACQUISITIONS

On 1 February 2014 the company acquired substantially all the net liabilities of Black Label Events (Bournemouth) Limited, a company engaged in the provision of hospitality services at Dean Court. Consideration was in the form of the forgiveness of a loan due to the company from Black Label Events (Bournemouth) Limited.

The directors have concluded that there is no difference between the book value and the provisional fair values of the assets and liabilities acquired.

	£
Tangible fixed assets	92,292
Inventory	51,640
Trade debtors	28,123
Other debtors and prepayments	11,204
Cash	82,617
Trade creditors	(140,007)
Accruals and other creditors	(56,037)
Other taxation and social security	(81,407)
Other creditors	(17,253)
Net liabilities acquired	(28,828)
Consideration being funded by inter-company loan forgiveness	398,352
Goodwill arising on acquisition	427,180
	•

29. POST BALANCE SHEET EVENTS

As described in note 21 to the financial statements, the company issued 4,400 Preference shares of £1,000 each for total consideration of £4,400,000 to its parent.

30. CONTROLLING PARTY

The immediate parent company of the company is AFC Bournemouth Enterprises Limited, a company registered in The British Virgin Islands.

The ultimate controlling party is Mr M Demin.