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42 OF Management Company Ud 6372002

Company Registration Number: 03079558



## **Hampden Holdings Limited**

Annual Report and Consolidated Financial Statements

For the year ended

31 December 2019

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## CONSOLIDATED FINANCIAL STATEMENTS

## YEAR ENDED 31 DECEMBER 2019

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## OFFICERS AND PROFESSIONAL ADVISERS

The board of directors TPC Oliver - Chairman

C G Camroux-Oliver J R Camroux-Oliver

S J Harris G D Turner

Company secretary Hampden Legal Plc

Registered office Hampden House

Great Hampden Great Missenden Buckinghamshire England

HP16 9RD

Registered number 03079558 (England & Wales)

Registered auditor CBW Audit Limited

Chartered Accountants & Statutory Auditor 66 Prescot Street

London E1 8NN

### **CHAIRMAN'S STATEMENT**

### YEAR ENDED 31 DECEMBER 2019

Once again I am very pleased to offer some comments on the activities and performance of the Hampden Group during 2019, and to give an overview of the information contained in these financial statements. The results of the group overall have been in accordance with our expectations, and represent an improvement on performance from the previous year. It is good to reflect that our net assets remain well in excess of £67 million.

I am happy to confirm that our activities in the Lloyd's market have once again performed as well as market conditions would allow. It has been widely reported, however, that the Lloyd's market results for the 2017 underwriting year were loss making due to high level of catastrophe losses and that 2018 has been similarly impaired. What this means for Hampden is that our profit from this activity have remained at a lower level. Since the year end the market has seen considerable hardening as the impact of these losses has increased both insurance and reinsurance pricing. The rest of the Group's companies are performing well, and the Directors remain confident that this will have only a relatively short term impact.

I reproduce below, an extract from my report on the Hampden Capital Group, (in which our Lloyd's business operate) for 2019.

The group primarily comprises Hampden Capital Plc (the holding company), Hampden Agencies Ltd, Nomina Plc, Hampden Insurance Partners Management (Cayman) Ltd, Hampden Syndicate Services Ltd and Hampden Tax Consultants Ltd.

Hampden Agencies Ltd (HAL). HAL acts for 1,100 Members (2018: 1,119 Members) at Lloyd's, with underwriting capacity of £2,546 million (2018: £2,524 million), which is being actively utilised in the underwriting syndicates.

The results for 2019 Financial Year have been reasonable given the absence of profit commission. Due to the nature of the Lloyd's reporting cycle, the company's result for the year ended 31 December 2020 are expected to be similar due to significant losses in the market in the 2018 underwriting year.

Nomina Plc. Provides accounting, taxation and company secretarial support for both private and corporate clients who participate in Lloyd's via a limited liability vehicle. These are predominantly limited companies (Namecos) but also a significant number of limited liability partnerships. For 2019, the company acted for 1,564 Clients (2018: 1,529 Clients). The company had an excellent year in 2019, increasing the number of clients under management.

Hampden Insurance Partners Management (Cayman) Ltd. Provides management services and support to eight separate institutional funds which invest in underwriting vehicles at Lloyd's. For 2019 total fund commitments under management increased to over US\$300m.

### Funds Under Management \$

 Committed Capital
 338,569,517

 Capital Drawn to 31 December 2019
 252,959,671

 Uncalled capital
 85,609,846

Hampden Syndicate Services (HSSL). HSSL is the service company that oversees the performance and management of Verto syndicate 2689. Verto was established in January 2017 to provide improved access to global underwriting opportunities for private capital. Under Verto, Private Capital has access to business predominantly via proportional reinsurance contracts. Underwriting is largely sourced via Class of Business reinsurance treaties for Lloyd's and Non-Lloyd's business partners. Business may also be sourced via Whole Account Quota Share of partner Lloyd's syndicates sourced by Hampden.

Hampden Tax Consultants Ltd. Provides taxation services to private clients, including participants in the Lloyd's market.

### CHAIRMAN'S STATEMENT (continued)

### YEAR ENDED 31 DECEMBER 2019

The Directors and Staff of the Hampden Companies are content with this outcome, as it reflects well on those matters which are under the Group's control. The Group remains ever conscious of the need to look for new opportunities and products to enable our clients to optimise their investments.

Since its formation in 2001 Hampden Capital Plc has provided an increasing number of clients with a greater number of Lloyd's underwriting related services. The table below illustrates the growth in the numbers and financial capacity levels of clients for whom we provide services and indicative results of our Members for those years.

Underwriting year		Indicative	Capacity (£m)	LLVs under management
	Members	Result %		
	% PIL	FAL		
2001	-12.4	-31.1		470
2002	13.7	34.3		495
2003	21.2	52.9		501
2004	10.5	26.2		528
2005	5.6	13.9	1,048	549
2006	26.2	65.5	1,859	553
2007	18.4	45.9	2,029	935
2008	10.1	22.3	1,529	944
2009	19.1	42.5	1,494	1,024
2010	3.1	6.9	1,836	1,072
2011	7.2	16.0	1,777	1,145
2012	12.4	24.8	1,800	1,171
2013	13.0	26.0	1,851	1,199
2014	14.4	28.9	2,006	1,403
2015	11.3	22.7	1,914	1,446
2016	5.5	10.9	2,048	1,486
2017	-7.5	-15.1	2,289	1,509
2018e	-4.7	-7.8	2,524	1,529
2019	TBC	TBC	2,546	1,564
2020	TBC	TBC	2,990	1,606
Simple avg. (2001 to 2018e)	9.3	21.4		

Above returns are percentage of capacity after personal expenses but before Member's Agent's charges.

All returns as at 36 months (excluding run-off movements)

HAL returns 2001 to 2015 are HAL Member aggregates at 36 months reviewed by auditors.

These exclude CBS prior to 2007.

HAL return for 2017 at 36 months is provision pending the auditor review.

2018 estimates are based on the 2019 Q4 mid-point Syndicate estimates

Funds at Lloyd's ("FAL") is the amount of capital lodged by a Member to support their Premium Income Limit ("PIL"). Indicative FAL have been used of 40% of Premium Limit in the years 2001 to 2007, 45% for 2008 to 2011, 50% for 2012 to 2017 and 60% for 2018.

### CHAIRMAN'S STATEMENT (continued)

### YEAR ENDED 31 DECEMBER 2019

With this considerable track record achieved by all stakeholders on record, it is my intention after many years of Chairing this company to step back from the that role with effect from the 2020 Annual General Meeting. I will remain as Chairman of the Hampden Holdings Group and look forward to being able to continue to input on the Group's overall strategy and success from that position. Over the past year or so the Hampden Capital Group has further developed its corporate governance structures and as a part of this process we undertook a review of the board. This was to ensure that that the business not only complies with best practice, but is also best equipped to adapt and prosper in the Lloyd's insurance market.

The Lloyd's market performance has again proven challenging in the 2019 year, with significant catastrophe losses and the currently unquantifiable effects of Coronavirus. That said, market conditions have significantly improved in 2020 across most classes of business, and looking forward to 2021, the Group sees real opportunity, both for our existing clients and new capital providers to the Lloyd's market.

It is good to report that other parts of the Group, and companies in which we have an interest, have continued to do well. These include

Hampden Insurance Group BV (Hampden's companies in the Netherlands), have had another good year, and continue to explore the opportunities which are available to them. During the year the business received regulatory permission to commence underwriting as an active insurer again and has been building various elements of its business in order to promote this activity.

ArchOver, the Group's crowd-lending business, is maturing and following a reallocation of management responsibilities is now progressing well, having now facilitated around £120 million worth of loans. During 2018 ArchOver, took control of Unitbirwelco, a business which had taken borrowing across the ArchOver platform. This was done to protect its platform lenders. Subsequent to this take over, the business has been restructured and placed under new management, with the intention of future disposal when the appropriate time arises.

Hampden Plc manages the group's UK based insurance legacy insurance company ownership and management services. During 2019 Maxfort Insurance Ltd, was acquired along with an uninsured loss portfolio to build on the assets under management and provide market opportunity for further portfolio acquisition.

Seymour Taylor, the Group's accountancy practice based in the Thames Valley, has continued to progress well, with steady growth both in terms of turnover and profitability. This business has also been the recipient of awards which recognise its excellent client service and staff development

Hampden Private Office Ltd, provides wealth management services largely to high net worth individuals on a bespoke basis and offers a further service line to both existing and new clients of the group.

Hampden FX Ltd, set up in 2019, the business provides a low cost foreign exchange service to those with significant personal or commercial foreign exchange needs, again complimenting Hampden's high net worth services provision.

Hampden and Co, is a private bank which has now been trading for over five years. This is not part of the Group, despite bearing our name, but Hampden is one of several cornerstone investors. As one might expect with a bank, at this stage of its development, it is primarily interested in delivering steady, consistent and secure growth. It is currently performing to its business plan. Loans and advances to clients have increased by 54% in 2019 from £132.5m to £203.8m, deposits from clients have also increased by 53% to £409.4m from £267.5m.

### CHAIRMAN'S STATEMENT (continued)

### YEAR ENDED 31 DECEMBER 2019

On both my own and the board's behalf, I would also like to take this opportunity to thank all staff in the Hampden Group for their resilience and positive attitude during the Coronavirus pandemic. The Group's businesses have been able to maintain full service to all clients through this difficult period and, despite the necessities of remote working, they (the staff) have dealt with the challenges with good humour, and a practical and flexible approach.

(h)

T.P.C. Oliver

Chairman, Hampden Holdings Limited

30 June 2020

### STRATEGIC REPORT

### YEAR ENDED 31 DECEMBER 2019

The directors present their strategic report for the year ended 31 December 2019.

The purpose of this report is to inform the members of the group and to help them to assess how the directors have performed in their duties under s172 of the Companies Act 2006, in promoting the success of the group.

### REVIEW OF BUSINESS AND FUTURE DEVELOPMENTS

The principal activities of the group are providing insurance services, insurance run-off services and ownership, Lloyd's members' agency services and audit, accounting and taxation advice. The activity of the main trading subsidiaries are summarised below.

Our Lloyd's related trading businesses have each produced profits for this year despite the difficult environment of the market for the two previous Years of Account which has impacted profit commissions receivable. Our fee related income has again increased as the business further develops its client services and has been matched by a focus on costs and the value of these to the businesses. It is expected that this course will be maintained through 2020

The Run-off businesses have made acquisitions in 2019 adding to the portfolios under management and broadening the scope of the work conducted within these businesses in what is a competitive sector. We have a number of potential acquisitions at various points of progress and expect to add additional portfolios during 2020.

The continued positive performance of our professional services businesses as noted in the Chairman's Statement is a product of the work of the staff and management of those businesses. Their provision of high quality services to new and returning clients has enabled them to organically grow their turnover.

Hampden continues to invest in other projects and companies as part of its business with a view to either to add to the core activities in the future or hold as investments. During 2019 we added Hampden FX to the Hampden group and have already benefitted from the service that this business can deliver to our own companies and our clients.

### KEY PERFORMANCE INDICATORS

The directors consider the following to be the key performance indicators of the group:

	2019	2018
Number of Lloyd's Members for whom the company acts	1,100	1,119
Capacity of those Lloyd's Members (£m)	£2,546	£2,524
No. of corporate member clients at year end (Nomina Plc)	1,564	1,529
Lloyd's result for the closed year 2017:2016 (% of capacity)	(8%)	(2.9%)
Members underwriting through Hampden corresponding	, ,	
outperformance to Lloyd's result (% of capacity)	0.5%	8.4%

Although run-off business conducted in the UK and The Netherlands is one of the main activities of the group, due to the intrinsic difficulty in measuring the performance of the run-off activity in a statistical manner, no KPI's have been included.

### PRINCIPAL RISKS AND UNCERTAINTIES

The principal risks to the company are limited to the value of its investments in its subsidiaries. The principal risks to its subsidiaries are detailed in those companies own financial statements. A list of subsidiaries can be found at note 45.

### STRATEGIC REPORT (continued)

### YEAR ENDED 31 DECEMBER 2019

### Financial risk management

The group's operations expose it to a number of financial risks that include changes in debt and equity market prices, credit risks, liquidity risk and interest rate risk. The board has reviewed the risks posed to the group from these sources, however, given the size of the group the directors have not delegated the responsibility of monitoring financial risk management to a sub-committee. Where appropriate, financial risk policies are set by the boards of the subsidiary companies and implemented by the group's finance department. In the opinion of the board the material financial risks to the Company are limited to the recoverability of debtor balances, the payment of creditor balances and maintenance of cash balances. The directors have reviewed the recoverability of debtor are satisfied that the company minimises any credit or liquidity risks by holding cash balances only with UK regulated banks.

### **Environmental Business Risk**

The effect of the proposed withdrawal of the United Kingdom from the European Union is not fully known but is not expected to have a significant impact on Hampden Holdings Limited.

Signed on behalf of the directors

-- DocuSigned by:

C G Chilles BX 400 Piver

Director

Approved by the directors on 30 June 2020

### DIRECTORS REPORT

### YEAR ENDED 31 DECEMBER 2019

The directors present their report and the consolidated financial statements of the group for the year ended 31 December 2019.

### **DIRECTORS**

The directors who served the company during the year were as follows:

T P C Oliver C G Camroux-Oliver J R Camroux-Oliver S J Harris G D Turner

(appointed 5 June 2020)

### DIVIDENDS

The profit for the year, after taxation, amounted to £2,405,570. The directors have not recommended a dividend.

### **FUTURE DEVELOPMENTS**

The group and its board of directors always considers the future impact of the decisions it makes on the performance of the group and its relationships with its stakeholders. In all cases the announcement of the future developments of the business would impact the outcome of those developments where discussions or negotiations are ongoing and all such announcements are appropriately timed.

### **COVID - 19**

After the year end the UK's response to the global pandemic COVID-19 placed heavy restrictions on travel and working arrangements for most UK businesses. The group has capably dealt with the new risks, decisions and actions arising from this changing situation. The group has continued to provide all of its services to its clients during this period as permitted by government guidance and continues to operate as a going concern. A post balance sheet events note is included at note 46.

### STAFF AND ENVIRONMENTAL MATTERS

The operations of the group are reliant on key staff. The directors believe that its human resources policies are appropriate to recruit and retain such staff.

We understand and appreciate the importance and value that our employees bring to the business both today and in the future. Group-wide we actively encourage employee engagement and involvement through a number of initiatives. These initiatives include:

- Regular team meetings 'All employee' team meetings occur either monthly or quarterly depending on the
  group subsidiary. Functional team meetings happen more regularly. These meetings are designed to give
  business updates as well as feedback sessions to the CEO / MD.
- Where relevant performance related remuneration structures are in place with staff to encourage the furtherance of the respective business units' objectives.
- Suggestions Box A facility whereby employees can submit ideas / suggestions / feedback anonymously, HINT - The Group-wide intranet system which has regular updates and social activities. Noticeboards -Similar to HINT, the noticeboards are designed to communicate updates, albeit on a local level.
- Organisational Structure Hampden generally promotes a flat organisational structure making an 'Open Door'
  policy to the CEO / MD a reality. This local level of communication is encouraged throughout, hence
  promoting employee engagement and involvement.

### **DIRECTORS REPORT** (continued)

### YEAR ENDED 31 DECEMBER 2019

• The CEO holds an all staff meeting four times a year to update employees of activities and position of the business and twice yearly sends an email update to all staff of the performance and position of the group.

The Group is committed to promoting equality of opportunity for all staff and job applicants. The Group aims to create a working environment in which all individuals are able to make best use of their skills, free from discrimination or harassment, and in which all decisions are based on merit.

Included in our Staff Handbook is our equal Opportunities policy which is distributed to all new starters as well as being held and reviewed on HINT.

Whilst the directors do not regard the group as having a major environmental impact, staff are encouraged to have regard to the impact on the environment in the conduct of their business affairs.

A subsidiary is part of the Lloyd's Community Programme involving the placing of pre-university students in work placements for 10 weeks. It is also involved in student mentoring, assisting in inner city schools and other community projects. Many members of staff take part in this work.

Another subsidiary is actively involved in supporting local schools by providing work experience opportunities.

#### SUPPLY CHAIN ENGAGEMENT

The group positively encourages good relationships with its key customers and suppliers through repeat business and reasonable payment terms. The building of long-term working relationships with customers and suppliers are key to the mutual benefit of all parties.

It is the group's normal practice to agree terms of transactions, including payment terms, with suppliers and provided suppliers perform in accordance with the terms, it is the group's policy that payment is made accordingly.

### FINANCIAL INSTRUMENTS

Details in relation to the financial risk management objectives and policies are disclosed within the strategic report on pages 6 to 7 of the financial statements.

### DIRECTORS' QUALIFYING THIRD PARTY INDEMNITY PROVISIONS

The company has purchased insurance to indemnify all of the company's directors against liability in respect of proceedings brought by third parties, against them in their capacity as a director, subject to the conditions set out in the Companies Act 2006. Such qualifying third party indemnity provision remained in force as at the date of signing the directors' report.

### MARKET VALUE OF THE PROPERTY

The company's headquarters, Hampden House and adjoining woodland was revalued on the basis of an open market valuation subject to vacant possession on 28 January 2019 by Savills, Chartered Surveyors, at £14,625,000 and is included within the financial statements at this value.

### CLOSE COMPANY

In the opinion of the directors the company is a close company within the meaning of Section 439, Corporation Tax Act 2010.

### DIRECTORS REPORT (continued)

### YEAR ENDED 31 DECEMBER 2019

### DIRECTORS RESPONSIBILITIES STATEMENT

The directors are responsible for preparing the Strategic report, Directors report and the consolidated financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare consolidated financial statements for each financial year. Under that law the directors have elected to prepare the consolidated financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the consolidated financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and the company and the profit or loss of the group for that period.

In preparing these consolidated financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures
  disclosed and explained in the consolidated financial statements;
- prepare the consolidated financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the consolidated financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### PROVISION OF INFORMATION TO THE AUDITOR

Each of the persons who is a director at the date of approval of this report confirms that:

- so far as they are aware, there is no relevant audit information of which the group and the company's auditor
  is unaware; and
- they have taken all steps that they ought to have taken as a director to make themselves aware of any relevant audit information and to establish that the group and the company's auditor is aware of that information.

### **AUDITOR**

During the period, Carter Backer Winter LLP ceased to be auditor and CBW Audit Limited were subsequently appointed as auditors and are deemed to be re-appointed under section 485(2) of the Companies Act 2006.

Signed on behalf of the directors

CDA27DD2824A4C0

DocuSigned by:

C G Camroux-Oliver

Director

Approved by the directors on 30 June 2020

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF HAMPDEN HOLDINGS LIMITED

### YEAR ENDED 31 DECEMBER 2019

### **OPINION**

We have audited the financial statements of Hampden Holdings Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 31 December 2019, which comprise the consolidated statement of comprehensive income technical account, the consolidated statement of comprehensive income, the consolidated statement of financial position, the company statement of financial position, the consolidated statement of changes in equity, the company statement of changes in equity, the consolidated statement of cash flows and notes to the consolidated financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 31 December 2019 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### **BASIS FOR OPINION**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### CONCLUSIONS RELATING TO GOING CONCERN

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in preparation of the financial statements is not appropriate; or
- the directors' have not disclosed in the financial statements any identified material uncertainties that may
  cast significant doubt about the group's or parent company's ability to continue to adopt the going concern
  basis of accounting for a period of at least twelve months from the date when the financial statements are
  authorised for issue.

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF HAMPDEN HOLDINGS LIMITED (continued)

### YEAR ENDED 31 DECEMBER 2019

#### OTHER INFORMATION

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### OPINIONS ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Strategic Report and the Director's Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Director's Report have been prepared in accordance with applicable legal requirements.

### MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of the knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Director's Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit
  have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF HAMPDEN HOLDINGS LIMITED (continued)

### YEAR ENDED 31 DECEMBER 2019

### RESPONSIBILITIES OF DIRECTORS

As explained more fully in the Directors Responsibilities Statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the groups and parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

### AUDITOR'S RESPONSIBILITES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free form material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: htts://frc.org.uk/auditorresponsibilites. This description forms part of our auditor's report.

### USE OF OUR REPORT

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

DocuSigned by:

Peter Winter
\_AD6689FB686243B...

Peter Winter BA FCA (Senior Statutory Auditor) For and on behalf of CBW AUDIT LIMITED Statutory Auditor

66 Prescot Street London E1 8NN

30 June 2020

# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME TECHNICAL ACCOUNT

### YEAR ENDED 31 DECEMBER 2019

ī	Note	2019 £	£	2018 £	£
General Business				10.5== 1=5	
Gross premiums written	,	28,294,304		40,575,126	
Outwards reinsurance premiums	<u>(</u>	1,361,392)		(1,453,082)	
Net premiums written			26,932,912		39,122,044
Change in the provision for unearned p Gross provision	remiums	9,586,209		(17,147,969)	
Reinsurers share	_	(9,963)		11,623	
Net change in the provision for unearned premiums			9,576,246		(17,136,346)
Other technical income			_		_
Allocated investment return transferred front-technical account	om the		894,501		71,355
Total technical income			37,403,659		22,057,053
Claims paid					
- gross amount	1	13,740,791		7,619,307	
- reinsurers share	_	(826,651)		(1,507,871)	
- net of reinsurance 4			12,914,140		6,111,436
Change in provision for claims					
- gross amount		7,836,573		(1,006,351)	
- reinsurers share	(	1,758,010)		2,811,698	
- net of reinsurance	_		6,078,563		1,805,347
Claims incurred net of reinsurance carried	l forward		18,992,703		7,916,783

# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME TECHNICAL ACCOUNT (continued)

## YEAR ENDED 31 DECEMBER 2019

	2019		
Note	£	£	
Claims incurred net of reinsurance brought forward	18,992,703	7,916,783	
Net operating expenses	13,886,185	11,230,696	
Other technical charges	119,980	1,059,708	
Other operating income	(232,784)	(77,820)	
Changes in other technical provisions, net of reinsurance	1,700	1,022	
Total charges	32,767,784	20,130,389	
Balance on the technical account	4,635,875	(1,926,664)	

All the insurance business is classed as continuing.

## CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

### YEAR ENDED 31 DECEMBER 2019

	Note	2019 £	2018 £
Commercial activities Insurance companies' technical account		38,632,370 4,635,875	28,706,320 1,926,664
GROUP TURNOVER	6	43,268,245	30,632,984
Cost of sales		(15,415,395)	(4,360,153)
GROSS PROFIT		27,852,850	26,272,831
Administrative expenses Other operating income Revaluation of investment property		(32,087,224) 3,291,383 2,283,686	(30,175,170) 2,798,644 (952,446)
OPERATING PROFIT	7	1,340,695	(2,056,141)
Income from interests in associates Income from other fixed asset investments Other interest receivable and similar income Impairment of intangible assets Impairment of goodwill Interest payable and similar charges	10 11 12	285,872 1,287,089 452,684 - 808,419 (2,208,381)	237,764 299,728 462,496 (1,250,000) (2,640,000) (660,719)
PROFIT BEFORE TAXATION Tax on profit/(loss)	14	1,966,378 439,192	(5,606,872) 943,056
PROFIT/(LOSS) FOR THE FINANCIAL YEAR		2,405,570	(4,663,816)
Foreign currency retranslation Fair value (loss)/gain on valuation of subsidiary share options Tax relating to components of other comprehensive income Loss on fair value of fixed asset investment Fair value revaluation of tangible fixed asset Revaluation of intangible assets		(1,271,388) (170,800) (63,320) - 50,000	33,548 43,211 45,707 (540,142) 341,297 759,080
OTHER COMPREHENSIVE INCOME FOR THE YEAR		(1,455,508)	682,701
TOTAL COMPREHENSIVE INCOME FOR THE YEAR  Profit/(loss) for the financial year attributable to:		950,062	(3,981,115)
The owners of the parent company Non-controlling interests		1,966,540 439,030	(5,393,378) 729,562
		2,405,570	(4,663,816)
Total comprehensive income for the year attributable to: The owners of the parent company Non-controlling interests		549,468 400,594	(4,700,801) 719,686
		950,062	(3,981,115)

All the activities of the group are from continuing operations

The company has taken advantage of section 408 of the Companies Act 2006 not to publish its own statement of comprehensive income.

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

## **31 DECEMBER 2019**

EIVED ACCETS	Note		2019 £		2018 £
FIXED ASSETS Intangible assets	16		2 505 225		(75.070
Tangible assets	16 17		2,787,325		675,870
Investments	18		25,748,448		25,137,569
mvestments	10		48,236,541		48,333,915
			76,772,314		74,147,354
CURRENT ASSETS					
Stock	19	115,263		123,340	
Debtors: due within one year	20	51,750,203		47,687,991	
Debtors: due after more than one year	20	16,579,852		24,397,932	
Investments	21	16,518,150		20,610,864	
Cash at bank and in hand	22	27,197,723		18,045,771	
		112,161,191		110,865,898	
CREDITORS: Amounts falling due within one year	24	(28,972,771)		(34,403,662)	
NET CURRENT ASSETS		<u> </u>	83,188,420		76,462,236
TOTAL ASSETS LESS CURRENT LIABILITIES			159,960,734		150,609,590
CREDITORS: Amounts falling due after more than one year	25		(14,105,266)		(8,029,162)
PROVISIONS					
Other provisions	29		(78,512,026)		(75,280,542)
NET ASSETS			67,343,442		67,299,886

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION (continued)

### **31 DECEMBER 2019**

		2019	2018
	Note	£	£
CAPITAL AND RESERVES			
Called up share capital	32	1,800,893	1,800,893
Revaluation reserve	33	9,494,984	7,916,958
Capital redemption reserve	33	346,613	346,613
Profit and loss account	33	50,436,223	51,577,512
Fair value reserve	33	391,297	341,297
EQUITY ATTRIBUTABLE TO	гне	<del></del>	
OWNERS OF THE PARENT CO		62,470,010	61,983,273
NON-CONTROLLING INTERE	STS	4,873,432	5,316,613
		67,343,442	67,299,886
		· · · · · · · · · · · · · · · · · · ·	

These consolidated financial statements were approved by the board of directors and authorised for issue on 30 June 2020, and are signed on behalf of the board by:

--- DocuSigned by:

C G Camroux-Oliver

Director

S J Harris Director

Company registration number: 03079558

## COMPANY STATEMENT OF FINANCIAL POSITION

## **31 DECEMBER 2019**

	Note		2019		2018
FIXED ASSETS	Note		£		£
Tangible assets	17		53,897		_
Investments	18		46,216,942		21,957,191
			46,270,839		21,957,191
CURRENT ASSETS					
Debtors: due within one year	20	4,606,002		6,219,562	
Debtors: due after more than one year	20	1,403,371		8,544,912	
Cash at bank and in hand	22	1,855,420		1,685,841	
		7,864,793		16,450,315	
CREDITORS: Amounts falling due					
within one year	24	(5,393,064)		(4,945,339)	
NET CURRENT ASSETS			2,471,729		11,504,976
TOTAL ASSETS LESS CURRENT					
LIABILITIES			48,742,568		33,462,167
CREDITORS: Amounts falling due	25		(15,042,216)		_
after more than one year			(		
PROVISIONS					
Other provisions	29		(4,075,053)		(3,724,599)
NET ASSETS			29,625,299		29,737,568
CAPITAL AND RESERVES					
Called up share capital	32		1,800,893		1,800,893
Capital redemption reserve	33		346,613		346,613
Other reserves	33		(142,340)		(1,559,296)
Profit and loss account	33		27,620,133		29,149,358
SHAREHOLDERS FUNDS			29,625,299		29,737,568

These consolidated financial statements were approved by the board of directors and authorised for issue 30 June 2020, and are signed on behalf of the board by:

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-DocuSigned by:

C G Camroux-Oliver

Director

B43AF48A9E2B443 S J Harris Director

Company registration number: 03079558

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

### YEAR ENDED 31 DECEMBER 2019

	Called up share capital £	Revaluation reserve	Capital redemption reserve £	Profit and loss account £	Fair value reserve £	Equity attributable to the owners of the parent company
AT 1 JANUARY 2018						
Balance brought forward	1,800,893	7,838,864	346,613	56,720,070	_	66,706,440
Loss for the year Other comprehensive income for the year:	~	-	-	(5,393,378)		(5,393,378)
Foreign currency retranslation Tax relating to components of other comprehensive		-	-	27,246	_	27,246
income Fair value revaluation of	_	(472,446)	-	508,723	_	36,277
tangible fixed asset Revaluation of intangible	_	-	_	-	341,297	341,297
assets Loss on fair value of fixed	_	759,080	_	_	_	759,080
asset investment Transfer between	_	(217,926)	_	(253,397)	-	(471,323)
reserves		9,386		(9,386)		
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	-	78,094		(5,120,192)	341,297	(4,700,801)
Acquisition of subsidiary with non-controlling interest				(22,366)		(22,366)
TOTAL INVESTMENTS BY AND DISTRIBUTIONS TO OWNERS	-	_		(22,366)		(22,366)
AT 31 DECEMBER 2018	1,800,893	7,916,958	346,613	51,577,512	341,297	61,983,273

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (continued)

## YEAR ENDED 31 DECEMBER 2019

	Equity attributable to the owners of the parent company £	Non-controlling interests	Total £
AT 1 JANUARY 2018			
Balance brought forward	66,706,440	5,723,866	72,430,306
Loss for the year Other comprehensive income for the year: Foreign currency	(5,393,378)	729,562	(4,663,816)
retranslation	27,246	6,302	33,548
Tax relating to components of other comprehensive income	36,277	9,430	45,707
Fair value gain on valuation of subsidiary share options	_	43,211	43,211
Fair value revaluation of tangible fixed asset	341,297	_	341,297
Revaluation of intangible assets	759,080		759,080
Loss on fair value of fixed asset investment	(471,323)	(68,819)	(540,142)
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	(4,700,801)	719,686	(3,981,115)
Dividends paid and Payable Acquisition of subsidiary	-	(1,107,543)	(1,107,543)
with non-controlling interest	(22,366)	(19,396)	(41,762)
TOTAL INVESTMENTS BY AND DISTRIBUTIONS TO OWNERS	(22,366)	(1,126,939)	(1,149,305)
AT 31 DECEMBER 2018	61,983,273	5,316,613	67,299,886

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (continued)

## YEAR ENDED 31 DECEMBER 2019

	Called up share capital £	Revaluation reserve £	Capital redemption reserve	Profit and loss account	Fair value reserve £	Equity attributable to the owners of the parent company
AT 1 JANUARY 2019						
Balance brought forward	1,800,893	7,916,958	346,613	51,577,512	341,297	61,983,273
Profit for the year Other comprehensive income for the year: Foreign currency	-	-	-	1,966,540	_	1,966,540
retranslation Tax relating to components of other comprehensive	_	_	_	(1,416,978)	_	(1,416,978)
income Fair value revaluation of	_	-	_	(50,094)	_	(50,094)
tangible fixed asset Revaluation of intangible	_	_	-	_	-	_
assets Loss on fair value of fixed		-	_	_	_	_
asset investment Transfer between	_	-	_		50,000	50,000
reserves		1,578,026		(1,578,026)		
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	_	1,578,026	_	(1,078,558)	50,000	549,468
Acquisition of subsidiary with non-controlling interest	_	-		(62,731)	-	(62,731)
TOTAL INVESTMENTS BY AND DISTRIBUTIONS TO OWNERS				(62,731)		(62,731)
AT 31 DECEMBER 2019	1,800,893	9,494,984	346,613	50,436,223	391,297	62,470,010

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (continued)

## YEAR ENDED 31 DECEMBER 2019

	Equity attributable to the owners of the parent company £	Non-controlling interests £	Total £
AT 1 JANUARY 2019			
Balance brought forward	61,983,273	5,316,613	67,299,886
Profit for the year Other comprehensive income for the year: Foreign currency	1,966,540	439,030	2,405,570
retranslation	(1,416,978)	145,590	(1,271,388)
Tax relating to components of other comprehensive income	(50,094)	(13,226)	(63,320)
Fair value gain on valuation of subsidiary share options Fair value revaluation of tangible fixed asset	_	(170,800)	(170,800)
Revaluation of intangible assets Loss on fair value of fixed asset	_	-	-
investment	50,000		50,000
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	549,468	400,594	950,062
Dividends paid and Payable Issue of shares Acquisition of subsidiary		(766,883) 38	(766,883) 38
with non-controlling interest	(62,731)	(76,930)	(139,661)
TOTAL INVESTMENTS BY AND DISTRIBUTIONS TO OWNERS	(62,731)	(843,775)	(906,506)
AT 31 DECEMBER 2019	62,470,010	4,873,432	67,343,442

## COMPANY STATEMENT OF CHANGES IN EQUITY

## YEAR ENDED 31 DECEMBER 2019

AT 1 JANUARY 2018	Called up share capital £ 1,800,893	Capital redemption reserve £ 346,613	Other reserves £ (1,286,164)	Profit and loss account £ 26,742,956	Total £ 27,604,298
Profit for the year	_	_	_	2,406,402	2,406,402
TOTAL COMPREHENSIVE INCOME FOR THE YEAR				2,406,402	2,406,402
Loss on discounting of group loan	_	_	(273,132)	_	(273,132)
TOTAL INVESTMENTS BY AND DISTRIBUTIONS TO OWNERS		-	(273,132)		(273,132)
AT 31 DECEMBER 2018	1,800,893	346,613	(1,559,296)	29,149,358	29,737,568
Loss for the year		_	_	(1,529,225)	(1,529,225)
TOTAL COMPREHENSIVE INCOME FOR THE YEAR				(1,529,225)	(1,529,225)
Gain on discounting of group loan	_	_	1,416,956	_	1,416,956
TOTAL INVESTMENTS BY AND DISTRIBUTIONS TO OWNERS			1,416,956	_	1,416,956
AT 31 DECEMBER 2019	1,800,893	346,613	(142,340)	27,620,133	29,625,299

## CONSOLIDATED STATEMENT OF CASH FLOWS

## YEAR ENDED 31 DECEMBER 2019

	2019	2018
	£	£
CASH FLOWS FROM OPERATING ACTIVITIES		
Profit/(loss) for the financial year	2,405,570	(4,663,816)
Adjustments for:		
Depreciation of tangible assets	507,706	633,527
Amortisation of intangible assets	332,241	1,519,528
Impairment of investments	190,500	598,875
Impairment of intangible assets	_	1,250,000
Impairment of goodwill	(808,419)	2,640,000
Impairment of tangible assets	-	274,634
Share of income from interests in associates	(285,872)	(237,764)
Income from fixed asset investments	(1,287,089)	(299,728)
Other interest receivable and similar income	(452,684)	(462,496)
Interest payable and similar expenses	2,208,381	660,719
Loss/(gain) on disposal of tangible assets	(3,997)	(57,078)
Loss on disposal of intangible assets	94	_
Revaluation of investment property	(2,283,686)	952,446
Loss on fair value of fixed asset investment	-	(540,142)
Fair value loss on revaluation on share options	(170,800)	-
Revaluation and foreign exchange differences	92,060	(266,303)
Tax on loss	(439,192)	(943,056)
Changes in:		
Stock	8,077	(107,754)
Trade and other debtors	3,998,304	(45,488,923)
Investments	3,063,268	3,046,170
Trade and other creditors	(1,241,211)	6,830,009
Provisions and employee benefits	(2,109,446)	41,846,881
Cash generated from operations	3,723,805	7,185,729
Share of profit from interests in associates	285,872	237,764
Income from other fixed asset investments	1,287,089	299,728
Interest paid	(2,208,381)	(660,719)
Interest received	452,684	513,758
Tax paid	(1,281,718)	468,320
·	<u>`</u>	<del></del>
Net cash from operating activities	2,259,351	8,044,580

## CONSOLIDATED STATEMENT OF CASH FLOWS (continued)

## YEAR ENDED 31 DECEMBER 2019

		2019	2018
	Note	£	£
CASH FLOWS FROM INVESTING ACTIVITIES		( <b>3.43 -</b> 43)	(0.65.30.4)
Purchase of tangible assets		(343,761)	(867,304)
Proceeds from sale of tangible assets Purchase of intangible assets		1,229,255 (638,994)	13,121 (4,313,909)
Proceeds from sale of intangible assets		706,236	(4,515,707)
Net cash acquired on acquisition		4,788,371	80,560
Acquisition of subsidiary undertakings		(420,722)	
Acquisition of non-controlling interests		(139,161)	_
Proceeds from sale of investments		9,443,562	8,314,357
Purchases of other investments		(11,030,125)	(7,772,278)
Net cash from/(used in) investing activities		` <del></del>	(4,545,453)
Net cash from/(used iii) investing activities		3,594,661	<del>(4,545,455)</del>
CLONEL ON O EDOM SINANCINO A CENTURADO			
CASH FLOWS FROM FINANCING ACTIVITIES Proceeds for borrowings		(6 122 611)	507 910
Repayments of mortgages/borrowings		(6,133,611) 10,198,434	507,819 203,128
Dividends paid		(766,883)	(1,107,543)
•		<u> </u>	
Net cash from/(used in) financing activities		3,297,940	(396,596)
NET INCOPPACE IN CACH AND CACH COUNTAIN DAME		0.151.050	2 102 521
NET INCREASE IN CASH AND CASH EQUIVALENTS CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR		9,151,952 18,045,771	3,102,531 14,943,240
CASH AND CASH EQUIVALENTS AT DEGINNING OF TEAR			
CASH AND CASH EQUIVALENTS AT END OF YEAR	22	27,197,723	18,045,771
NOTES TO THE STATEMENT OF CASH FLOWS			
1. ANALYSIS OF CHANGES IN NET DEBT			
	At 1.1.	.19 Cash flow:	s At 31.12.19
Cash and cash equivalents		£	
Cash at bank and in hand	18,045,7	71 9,151,952	2 27,197,723
Overdrafts		-	-
	18,045,7	71 9,151,952	2 27,197,723
Borrowings	10,010,		
Finance leases	(22,78		
Debt due within one year	(6,942,36		` ' /
Debt due after one year	(25,00	00) (10,198,434	(10,223,434)
	(6,990,1	50) (4,089,373	(11,079,523)
Total	11,055,6	521 5,062,579	16,118,200
		<u> </u>	

### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED 31 DECEMBER 2019

### 1. GENERAL INFORMATION

Hampden Holdings Limited is a limited company incorporated in England. The address of its registered office and principal place of business is disclosed on page 1, the officers and professional advisors page.

The principal activities of the Hampden Holdings group are providing insurance services, insurance run-off services and ownership, Lloyd's members' agency services and audit, accounting and taxation advice.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest  $\pounds$  unless otherwise stated.

### 2. ACCOUNTING POLICIES

### Basis of preparation

The financial statements have been prepared on the historical cost basis.

These financial statements have been prepared in accordance with applicable United Kingdom accounting standards, including Financial Reporting Standard 102 and 103 (in respect of insurance transactions) - 'The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland' ('FRS 102 and 103'), and with the Companies Act 2006.

These consolidated and separate financial statements have been prepared on a going concern basis, under the historical cost convention, as modified by the recognition of certain financial assets and liabilities measured at fair value.

Amounts reported in the general business technical account relate to movements in the period in respect of all relevant years of account of the Syndicates on which the Company participates.

The preparation of financial statements requires the use of certain accounting estimates. It also requires management to exercise its judgement in the process of applying the Group and Company accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in note 3.

The Company has taken advantage of the exemption in section 408 of the Companies Act from disclosing its individual statement of comprehensive income.

### Going concern

The Group mainly derives its income from financial services provided to long-standing clients, this provides a relatively stable income base. The management closely manage the ordinary costs of the business to keep them within this income base and ensure continuation of the core activities. The directors do not consider that the group has any issues with regard to being able to continue to trade as a going concern and therefore continues to prepare the financial statements on a going concern basis. The directors have considered the matter covered in note 46 in coming to their decision of the business being a going concern.

### Consolidation

The consolidated financial statements incorporate the financial statements of the company and its subsidiary undertakings as at 31 December. The results of subsidiaries acquired or disposed of during the year are included from, or up to, the date of acquisition or disposal.

Acquisitions have been included in the group financial statements using the purchase method of accounting. The purchase consideration has been allocated to the assets and liabilities on the basis of fair value at the date of acquisition.

### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### YEAR ENDED 31 DECEMBER 2019

### 2. ACCOUNTING POLICIES (continued)

### Consolidation (continued)

The profits and losses of subsidiary undertakings that are trading are consolidated from the date of acquisition to the date of disposal. Subsidiaries that have not traded in the period are not consolidated. Uniform accounting policies are used for all Group companies. Profits and losses on intra-group transactions are eliminated on consolidation.

### Non-controlling interests

Non-controlling interests in the net assets of consolidated subsidiaries are identified separately from the Group's equity. Non-controlling interests consist of the amount of those interests at the date of the original business combination and the non-controlling interest's share of changes in equity since the date of the combination.

The proportions of profit or loss and changes in equity allocated to the owners of the parent and to the non-controlling interests are determined on the basis of existing ownership interests and do not reflect the possible exercise or conversion of options or convertible instruments.

### Revenue recognition

Turnover represents the aggregate amount (excluding Value Added Tax) of brokerage and fees receivable for financial and management services and rent receivable.

Revenue that has been credited in the books of the subsidiary, but not yet recognised as income in accordance with the policies described above, is credited to deferred income under creditors in the statement of financial position.

Turnover (excluding VAT) represents management fees from Lloyd's Namecos (accounted for on an accruals basis) together with agency and service fees, profit commission, winding up fees and amounts chargeable to clients for the provision taxation services which are measured at the fair value of the consideration received or receivable and are accounted for as follows:

Agency and service fees receivable under agency agreements with Members of Lloyd's are recognised when the contractual right to them is established, but only to the extent that the group's relevant obligations under those agreements have been performed.

Profit commission arising from agency agreements with Members of Lloyd's is recognised when the contractual right to it is established, but only to the extent that a reliable estimate can be made. Such estimates are made with reference to market reports on a prudent basis that reflects the level of uncertainty involved. Profit commission is included net of any commission sharing arrangements.

Winding-up fees receivable under agency agreements with Members of Lloyd's are recognised when the contractual right to them is established and to the extent that the group's relevant obligations under those agreements have been performed.

Amounts chargeable to clients for the provision of taxation services is recognised at the point where the right to consideration is obtained. The excess of the rights to consideration over invoiced amounts is included in accrued income.

Revenue that has been credited in the books of a subsidiary, but not yet recognised as income in accordance with the policies described above, is credited to deferred income under creditors in the statement of financial position.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### YEAR ENDED 31 DECEMBER 2019

### 2. ACCOUNTING POLICIES (continued)

### Revenue recognition (continued)

Revenue from the rendering of services is measured by reference to the stage of completion of the service transaction at the end of the reporting period provided that the outcome can be reliably estimated. When the outcome cannot be reliably estimated, revenue is recognised only to the extent that expenses recognised are recoverable.

Turnover represents amounts chargeable (excluding Value Added Tax) in respect of the sale of engineering and construction services to the power and petrochemical industries.

#### Taxation

The taxation expense represents the aggregate amount of current and deferred tax recognised in the reporting period. Tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, tax is recognised in other comprehensive income or directly in equity, respectively.

Current tax is recognised on taxable profit for the current and past periods. Current tax is measured at the amounts of tax expected to pay or recover using the tax rates and laws that have been enacted or substantively enacted at the reporting date.

Deferred tax is recognised in respect of all timing differences at the reporting date. Unrelieved tax losses and other deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Deferred tax is measured using the tax rates and laws that have been enacted or substantively enacted by the reporting date that are expected to apply to the reversal of the timing difference.

A net deferred tax asset is regarded as recoverable and therefore recognised, only when it can be regarded as more likely than not there will be suitable taxable profits from which the future reversal of underlying timing differences can be deducted.

Deferred tax is measured on a non-discounted basis at the average rates that are expected to apply in the periods in which the timing differences are expected to reverse, based on tax rates and laws enacted by the statement of financial position date.

### Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the statement of financial position date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of the transaction. Exchange differences are taken into account in arriving at the operating profit.

### Operating leases

Lease payments are recognised as an expense over the lease term on a straight-line basis. The aggregate benefit of lease incentives is recognised as a reduction to expense over the lease term, on a straight-line basis.

### Goodwill

Goodwill arises on business acquisitions and represents the excess of the cost of the acquisition over the company's interest in the net amount of the identifiable assets, liabilities and contingent liabilities of the acquired business.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### YEAR ENDED 31 DECEMBER 2019

### 2. ACCOUNTING POLICIES (continued)

### Goodwill (continued)

Goodwill is measured at cost less accumulated amortisation and accumulated impairment losses. It is amortised on a straight-line basis over its useful life. Where a reliable estimate of the useful life of goodwill or intangible assets cannot be made, the life is presumed not to exceed five years.

### Intangible assets

Intangible assets are initially recorded at cost, and are subsequently stated at cost less any accumulated amortisation and impairment losses. Any intangible assets carried at revalued amounts, are recorded at the fair value at the date of revaluation, as determined by reference to an active market, less any subsequent accumulated amortisation and subsequent accumulated impairment losses.

Intangible assets acquired as part of a business combination are recorded at the fair value at the acquisition date.

### Amortisation

Amortisation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful life of that asset as follows:

Positive goodwill - 10% to 20% straight line
Negative goodwill - 10% straight line
Purchase Syndicate - 20% straight line
Intellectual Property Rights - 20% straight line
Development Costs - 20% straight line

If there is an indication that there has been a significant change in amortisation rate, useful life or residual value of an intangible asset, the amortisation is revised prospectively to reflect the new estimates.

### Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other comprehensive income and accumulated in equity, except to the extent it reverses a revaluation decrease of the same asset previously recognised in profit or loss. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other comprehensive income to the extent of any previously recognised revaluation increase accumulated in equity in respect of that asset. Where a revaluation decrease exceeds the accumulated revaluation gains accumulated in equity in respect of that asset, the excess shall be recognised in profit or loss.

### Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Leasehold improvements - over period of the lease
Computer equipment & programs - 33.33% straight line
Fixtures, fittings and equipment - 15% to 25% straight line
Motor vehicles - 25% straight line

### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### YEAR ENDED 31 DECEMBER 2019

### 2. ACCOUNTING POLICIES (continued)

### Cash at bank

Cash at bank and in hand are basic financial assets and include cash in hand and deposits held at call with banks.

### **Investment property**

Investment property is initially recorded at cost, which includes purchase price and any directly attributable expenditure.

Investment property is revalued to its fair value at each reporting date and any changes in fair value are recognised in profit or loss.

If a reliable measure of fair value is no longer available without undue cost or effort for an item of investment property, it shall be transferred to tangible assets and treated as such until it is expected that fair value will be reliably measurable on an on-going basis.

### Investments

Fixed asset investments are initially recorded at cost, and subsequently stated at cost less any accumulated impairment losses.

Listed investments are measured at fair value with changes in fair value being recognised in profit or loss.

### Investments in associates

Investments in associates are accounted for using the equity method of accounting, whereby the investment is initially recognised at the transaction price and subsequently adjusted to reflect the group's share of the profit or loss, other comprehensive income and equity of the associate.

### Investments in joint ventures

Investments in joint ventures are accounted for using the equity method of accounting, whereby the investment is initially recognised at the transaction price and subsequently adjusted to reflect the group's share of the profit or loss, other comprehensive income and equity of the joint venture.

### Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the company are assigned to those units.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### YEAR ENDED 31 DECEMBER 2019

### 2. ACCOUNTING POLICIES (continued)

### Impairment of non-financial and financial assets

At each period end date, the company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

### Impairment of non-financial and financial assets (continued)

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount is reduced to its recoverable amount, with the impairment recognised immediately in the statement of income and retained earnings.

### Hire purchase and leasing commitments

Assets acquired and held under finance lease or hire purchase contracts are capitalised in the statement of financial position. Those held under finance leases are depreciated over the shorter of the lease term and the estimated useful life of the asset. Those held under hire purchase contracts are depreciated over the estimated useful life of the asset.

Minimum lease payments are apportioned between the finance charge and the reduction and the outstanding lease liability using effective interest method. The related obligation, exclusive of finance charges allocated to future periods, is recognised as a liability with the finance element charged to the profit and loss account over the relevant period.

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profits on a straight line basis over the period of the lease.

### Financial instruments

The group has applied the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instrument Issues' of FRS 102 to all of its' financial statements.

Financial instruments are classified and accounted for, according to the substance of the contractual agreement, as either financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

Where the contractual obligations of financial instruments (including share capital) are equivalent to a similar debt instrument, those financial instruments are classed as financial liabilities. Financial liabilities are presented as such in the statement of financial position. Finance costs and gains or losses relating to financial liabilities are included in the statement of income and retained earnings. Finance costs are calculated so as to produce a constant rate of return on the outstanding liability.

Where the contractual terms of share capital do not have any terms meeting the definition of a financial liability then this is classed as an equity instrument. Dividends and distributions relating to equity instruments are debited direct to equity.

### Stocks

Stocks are measured at the lower of cost and estimated selling price less costs to complete and sell. Cost includes all costs of purchase, costs of conversion and other costs incurred in bringing the stock to its present location and condition.

### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### YEAR ENDED 31 DECEMBER 2019

### 2. ACCOUNTING POLICIES (continued)

### Provisions and contingencies

Provisions and contingencies are recognised when the entity has an obligation at the reporting date as a result of a past event, it is probable that the entity will be required to transfer economic benefits in settlement and the amount of the obligation can be estimated reliably. Provisions and contingencies are recognised as a liability in the statement of financial position and the amount is included as an expense.

Provisions and contingencies are initially measured at the best estimate of the amount required to settle the obligation at the reporting date and subsequently reviewed at each reporting date and adjusted to reflect the current best estimate of the amount that would be required to settle the obligation. Any adjustments to the amounts previously recognised are recognised in profit or loss unless the provision was originally recognised as part of the cost of an asset. When a provision or a contingency is measured at the present value of the amount expected to be required to settle the obligation, the unwinding of the discount is recognised as a finance cost in profit or loss in the period it arises.

### **Defined contribution plans**

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised as a finance cost in profit or loss in the period in which it arises.

### Underwriting debtors and creditors

BVF (Underwriting Management) Limited (BVF), a subsidiary company, acts as an underwriting agent and manager for a group of international insurance companies who accepted business in the name of BVF Excess Loss Pool. BVF is not liable as principal for premiums due to pool members or claims due to cedants. BVF has not therefore included in its statement of financial position cash, debtors and creditors arising from insurance transactions with the exception of the amounts owed by or to pool members.

### **Premiums**

Premiums written comprise the total premiums receivable in respect of business incepted during the year, together with any differences between booked premiums for prior years and those previously accrued, and include estimates of premiums due but not yet receivable or notified to the syndicates on which the Company participates, less an allowance for cancellations. All premiums are shown gross of commission payable to intermediaries and exclude taxes and duties levied on them.

Managing agents enter into reinsurance contracts on behalf of syndicates, in the normal course of business, in order to limit the potential losses arising from certain exposures. Reinsurance premium costs are allocated by the managing agent of each syndicate to reflect the protection arranged in respect of the business written and earned.

### Unearned premiums

Written premium is earned according to the risk profile of the policy. Unearned premiums represent the proportion of premiums written in the year that relate to unexpired terms of policies in force at the Balance Sheet date, calculated on a time apportionment basis having regard where appropriate, to the incidence of risk. The specific basis adopted by each syndicate is determined by the relevant managing agent.

### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### YEAR ENDED 31 DECEMBER 2019

### 2. ACCOUNTING POLICIES (continued)

#### Claims

Claims incurred comprise claims and settlement expenses (both internal and external) occurring in the year and changes in the provisions for outstanding claims, including provisions for claims incurred but not reported and settlement expenses, together with any other adjustments to claims from previous years. Where applicable, deductions are made for salvage and other recoveries.

### Insurance assets and liabilities

A liability adequacy test is implemented in which the adequacy of recognised insurance liabilities is assessed using current estimates of future cash flows arising under insurance contracts. If the carrying amount of insurance liabilities is found to be inadequate in the light of the estimated future cash flows, the deficiency is recognised in the statement of income and retained earnings.

Significant delays are experienced in the notification and settlement of certain claims and, accordingly, the ultimate cost of such claims cannot be known with certainty at the period end. Subsequent information and events may result in the ultimate liability being less than or greater than the amount provided. Any differences between provisions and settlements achieved in subsequent years are dealt with in the technical account-general business in later years.

## Measurement basis and determination of assumptions used to measure amounts arising from insurance contracts

Claims incurred comprise the estimated cost of all claims occurring during the year whether reported or not including related direct and indirect claims handling expenses and adjustments to claims outstanding from previous years.

Claims outstanding include the liabilities of the company and those of other principals that underwrote through the agency of Community Reinsurance Corporation Limited and its predecessor agency companies.

Assumptions are primarily applied in connection with the provision for claims outstanding at the year end. Assumptions are derived from information available at the year end, claims development and management's industry and specific portfolio experience. The provision and associated costs and assets are discounted using current market interest rates to reflect the investment income anticipated in the period until the actual payment of claims.

### Management of risk arising from insurance contracts

The company's principal objective is to ensure that adequate reserves are in place to pay valid claims and to consider commutation proposals as they arise. In order to address risk associated with this objective the directors review the company's claims provisions, reinsurance assets and reserve discounting on a regular basis and adjust when appropriate whilst effecting a prudent run-off of the company's liabilities.

### 3. CRITICAL ACCOUNTING POLICIES AND JUDGEMENTS

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

#### YEAR ENDED 31 DECEMBER 2019

## 3. CRITICAL ACCOUNTING POLICIES AND JUDGEMENTS (continued)

The areas for which estimation has been applied are considered to be in calculating depreciation and the useful economic life of assets although the same rates and economic life are applied across all companies within the group, bad debt provision, IBNR, claims handling expenses and impairment of investments.

The critical area where an assumption is required to be made is the estimate of underwriting profits of Syndicates supported by Lloyd's Members for whom a subsidiary company acts, and the profit commission that will be earned from such profits. A 10% variation in the estimated profit of the 2017 underwriting account would have the net impact shown below on the company's results. The 10% variation is a reasonable expected variation in view of the uncertainty of the assumptions.

The measurement of the provision for claims outstanding involves estimation uncertainty regarding the amounts recognised in these financial statements in relation to underwriting by the syndicates and this is disclosed further in note 37.

With regard to valuations for investment property the directors have used the services of a professional firm of Chartered Surveyors, more details can be found in note 17.

Although each of these areas are subject to judgement, they are not considered to be subject to significant estimation.

#### 4. CLAIMS INCURRED NET OF REINSURANCE

#### Gross claims reserved

Gross ciamis reserved	2019 £	2018 £
Outstanding claims brought forward	(56,044,660)	(52,843,216)
Acquired on acquisition of subsidiary undertaking	(6,043,489)	-
Acquisitions	(20,148)	(20,355)
Claims paid	13,740,791	7,619,307
Currency translation difference	2,554,836	(4,187,440)
Outstanding claims carried forward (Note 5)	67,390,034	56,044,660
Gross incurred claims	21,577,364	6,612,956
Reinsurers' share		
	2019	2018
	£	£
Outstanding claims brought forward	16,335,495	21,674,157
Claims paid	(826,651)	(1,507,871)
Currency translation difference	(4,738,629)	(2,526,964)
Outstanding claims carried forward (Note 5)	(13,354,876)	(16,335,495)
Reinsurers' share	(2,584,661)	1,303,827
Net claims		
	2019	2018
	£	£
Outstanding claims brought forward	(39,709,165)	(31,169,059)
Acquired on acquisition of subsidiary undertaking	(6,043,489)	-
Acquisitions	(20,148)	(20,355)
Claims paid	12,914,140	6,111,436
Currency translation difference	(2,183,793)	(6,714,404)
Outstanding claims carried forward (Note 5)	54,035,158	39,709,165
Claims incurred	18,992,703	7,916,783

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

2019	Gross £	Reinsurance £	Net £
Claims	~	<b>~</b>	~
Annual business			
Notified outstanding claims	58,421,115	5,643,876	52,777,239
Provision for claims incurred but not			
reported	5,305,919	4,616,000	689,919
	63,727,034	10,259,876	53,467,158
Claims handling expenses	3,663,000	3,095,000	568,000
	67,390,034	13,354,876	54,035,158
Unearned premiums	9,293,612	449,178	8,844,434
Total Technical Reserves	76,683,646	13,804,054	62,879,592
2018	Gross	Reinsurance	Net
	£	£	£
Claims			
Annual business			
Notified outstanding claims	48,043,352	9,460,495	38,582,857
Provision for claims incurred but not reported	4,842,308	4,207,000	635,308
	52,885,660	13,667,495	39,218,165
Claims handling expenses	3,159,000	2,668,000	491,000
	56,044,660	16,335,495	39,709,165
Unearned premiums	19,235,882	451,786	18,784,096
Total Technical Reserves	75,280,542	16,787,281	58,493,261

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

6.	TURNOVER		
	Turnover arises from:		
		2019 £	2018 £
	Financial and management services	38,493,305	28,252,114
	Insurance technical account	4,635,875	1,926,664
	Other services	139,065	454,206
		43,268,245	30,632,984
	Turnover is derived from the following areas:		
		2019	2018
		£	£
	United Kingdom	37,739,184	27,070,221
	European Union	3,481,224	1,906,388
	Rest of the world	2,047,837	1,656,375
		43,268,245	30,632,984
7.	OPERATING PROFIT / (LOSS)		
	Operating profit / (loss) is stated after charging/(crediting):		
		2019	2018
	Amortisation of intangible assets	£	£ 1,519,528
	Depreciation of tangible assets	332,241 507,706	633,527
	Loss on disposal of subsidiary undertakings	11	033,327
	(Gains)/loss on disposal of tangible assets	(3,997)	(57,078)
	Loss on disposal of intangible assets	94	-
	Foreign exchange differences	173,258	(48,027)
	Defined contribution plans expense	956,136	911,227
	Operating lease costs – property	1,145,464	932,162
	Operating lease costs – plant	3,298	205,098
	Auditor's remuneration – audit of consolidated financial	(0.000	57.500
	statements Auditor's remuneration – other fees	60,000	57,500
	Addition 8 femaneration – other fees	538,870	511,033

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

## YEAR ENDED 31 DECEMBER 2019

## 8. STAFF COSTS

The average number of persons employed by the group during the year, including the directors, amounted to:

	2019	2018
	No	No
Administrative staff	265	224
Management staff	4	4
Technical staff	93	67
	362	295

The aggregate payroll costs incurred during the year, relating to the above, were:

	2019	2018
	£	£
Wages and salaries	21,577,676	16,605,451
Social security costs	1,790,913	1,447,719
Other pension costs	956,136	911,227
	24,324,725	18,964,397

#### 9. DIRECTORS REMUNERATION

The directors aggregate remuneration in respect of qualifying services was:

	2019	2018
	£	£
Remuneration	1,004,830	2,341,877
Group contributions to defined contribution pension plans	-	7,500
	1,004,830	2,349,377
		<del></del>

The number of directors who accrued benefits under company pension plans was as follows:

	2019	2018
	No	No
Defined contribution plans	-	1

Remuneration of the highest paid director in respect of qualifying services:

	2019	2018
	£	£
Aggregate remuneration	321,797	1,422,042
Group contributions to defined contribution pension plans	· -	_
	<del></del>	
	321,797	1,422,042

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

	INCOME FROM INTERESTS IN ASSOCIATES		
		2019	2018
	Investment income - share of associated company results	£ 285,872	£ 237,764
1.	INCOME FROM OTHER FIXED ASSET INVESTMEN	NTS	
		2019	2018
		£	£
	Investment income - bonds	402,960	24,780
	Investment income - equities	113,004	(50,445
	Income from other fixed asset investments	771,125	325,393
		1,287,089	299,728
		2019 £	2018
	Interest on loans and receivables Corporation tax interest Interest on cash and cash equivalents	2019 £ 410,054 - 42,630	£ 387,862 2,544
	Corporation tax interest	£ 410,054	£ 387,862 2,544 72,090
3.	Corporation tax interest	£ 410,054 42,630	£ 387,862 2,544
3.	Corporation tax interest Interest on cash and cash equivalents	£ 410,054 42,630 452,684	£ 387,862 2,544 72,090 462,496
3.	Corporation tax interest Interest on cash and cash equivalents  INTEREST PAYABLE AND SIMILAR CHARGES	£ 410,054  42,630  452,684	£ 387,862 2,544 72,090 462,496
3.	Corporation tax interest Interest on cash and cash equivalents  INTEREST PAYABLE AND SIMILAR CHARGES  Interest on banks loans and overdrafts	£ 410,054  42,630  452,684  2019 £ 677,107	£ 387,862 2,544 72,090 462,496
<b>5.</b>	Corporation tax interest Interest on cash and cash equivalents  INTEREST PAYABLE AND SIMILAR CHARGES  Interest on banks loans and overdrafts Other interest payable and similar charges	£ 410,054  42,630  452,684  2019 £ 677,107 573,988	£ 387,862 2,544 72,090 462,496
3.	Corporation tax interest Interest on cash and cash equivalents  INTEREST PAYABLE AND SIMILAR CHARGES  Interest on banks loans and overdrafts Other interest payable and similar charges Corporation tax interest Loss on financial instruments	£ 410,054  42,630  452,684  2019 £ 677,107	£ 387,862 2,544 72,090 462,496  2018 £ 98,585 336,964
<b>3.</b>	Corporation tax interest Interest on cash and cash equivalents  INTEREST PAYABLE AND SIMILAR CHARGES  Interest on banks loans and overdrafts Other interest payable and similar charges Corporation tax interest	£ 410,054  42,630  452,684  2019 £ 677,107 573,988 1,212	£ 387,862 2,544 72,090 462,496
<b>3.</b>	Interest on cash and cash equivalents  INTEREST PAYABLE AND SIMILAR CHARGES  Interest on banks loans and overdrafts Other interest payable and similar charges Corporation tax interest Loss on financial instruments Allocated investment return transferred to non-life	£ 410,054  42,630  452,684  2019 £ 677,107 573,988 1,212 53,045	£ 387,862 2,544 72,090 462,496  2018 £ 98,585 336,964 81,305

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

## YEAR ENDED 31 DECEMBER 2019

# 14. TAX ON PROFIT / (LOSS)

## Major components of tax expense

2019 £	2018 £
<i></i>	
374,362	(337,441)
32,295	67,630
406,657	(269,811)
223,677	89,306
630,334	(180,505)
(1,069,526)	(762,551)
(439,192)	(943,056)
	£  374,362 32,295 406,657  223,677 630,334  (1,069,526)

## Tax recognised as other comprehensive income or equity

The aggregate current and deferred tax relating to items recognised as other comprehensive income or equity for the year was £nil (2018: £nil).

## Reconciliation of tax expense

The tax assessed on the loss on for the year is lower than (2018: higher than) the standard rate of corporation tax in the UK of 19% (2018: 19%).

	2019	2018
	£	£
Profit / (loss) before taxation	1,966,378	(5,606,872)
Profit / (loss) by rate of tax	373,612	(1,065,306)
Effect of expenses not deductible for tax purposes	446,490	1,524,292
Effect of capital allowances and depreciation	126,113	23,560
Effect of revenue exempt from tax	(1,888,680)	(828,939)
Adjustments to tax charge in respect of previous periods	32,295	74,385
Other timing differences	(954)	2,197
Foreign tax	223,677	89,306
Tax on fair gain/(loss) on listed investments	(3,461)	-
Unused tax losses	(115,867)	-
Utilised tax losses	(58,658)	-
Effect of additional enhancement of the year	(2,106)	-
Changes in deferred tax at future rate of 19% (2018: 19%)	428,347	(762,551)
Tax on profit / (loss)	(439,192)	(943,056)

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

## YEAR ENDED 31 DECEMBER 2019

## 14. TAX ON PROFIT / (LOSS) (continued)

## Factors that may affect future tax charge

The standard rate of corporation tax prevailing during the period was 19%.

The Finance Act 2016 reduced the main rate of corporation tax to 17% with effect from 1 April 2020. Budget 2020 reversed the reduction of corporation tax, as a result of the change, the relevant deferred tax balances have been measured using the effective rate of 19% that will apply in the UK.

## 15. LOSS FOR THE YEAR OF THE PARENT COMPANY

The loss for the financial year of the parent company was £1,529,225 (2018: £2,406,402 profit for the year).

#### 16. INTANGIBLE ASSETS

Group	Positive	Negative	Other (sec	
	Goodwill	Goodwill	below)	Total
	£	£		£
COST				
At 1 Jan 2019	20,083,886	(12,126,375)	2,936,461	10,893,972
Additions	1,804,796	(102,183)	638,994	2,341,607
Disposals	(706,236)	<del>_</del>	(94)	(706,330)
Revaluations	_	_	_	_
At 31 Dec 2019	21,182,446	(12,228,558)	3,575,361	12,529,249
AMORTISATION				<u> </u>
At 1 Jan 2019	17,199,022	(12,126,375)	1,255,455	6,328,102
Charge for the year	39,147		293,094	332,241
At 31 Dec 2019	17,238,169	(12,126,375)	1,548,549	6,660,343
IMPAIRMENT			<del>-</del>	
At 1 Jan 2019	2,640,000	_	1,250,000	3,890,000
Charge for the year	(706,236)	(102,183)	_	(808,419)
At 31 Dec 2019	1,933,764	(102,183)	1,250,000	3,081,581
NET BOOK VALUE	<del>_</del>			
At 31 Dec 2019	2,010,513		776,812	2,787,325
At 31 Dec 2018	244,864		431,006	675,870
		<del></del>		

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

## YEAR ENDED 31 DECEMBER 2019

6.	INTANGIBLE ASSETS (continued)				
	Group	Purchased Syndicate Capacity	Development expenditure p	Intellectual property rights	Total
			£	£	£
	COST				
	At 1 Jan 2019	205,585	1,480,876	1,250,000	2,936,461
	Additions	47,381	_	591,613	638,994
	Disposals	(94)	_	-	(94)
	At 31 Dec 2019	252,872	1,480,876	1,841,613	3,575,361
	AMORTISATION	<del>-</del> _		<u> </u>	
	At 1 Jan 2019	169,355	1,086,100		1,255,455
	Reclassification	, <u> </u>	·	-	
	Charge for the year	14,501		278,593	293,094
	At 31 Dec 2019	183,856	1,086,100	278,593	1,548,549
	IMPAIRMENT				
	At 1 Jan 2019	_	-	1,250,000	1,250,000

On 18 December 2018 Metis Partners Limited undertook a desktop valuation of the group's intellectual property.

69,016

36,230

394,776

394,776

1,250,000

313,020

1,250,000

776,812

431,006

## Company

At 31 Dec 2019

At 31 Dec 2018

NET BOOK VALUE At 31 Dec 2019

The company has no intangible assets.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

·					
TANGIBLE ASSETS					
Group		Leasehold land & buildings £	Investment property	Other (see below) £	Total £
COST		2	ı.	ı.	£
At 1 Jan 2019		1,396,512	22,785,186	5,960,460	30,142,158
Additions		2,295	_	332,846	335,141
Additions on acquisition of					
subsidiary		_	(1.220.000)	8,620	8,620
Disposals Exchange differences		_	(1,220,000) (279,964)	(57,290) (44,262)	(1,277,290)
Revaluations		_	2,283,686	(44,202)	(324,226) 2,283,686
At 31 Dec 2019		1,398,807	23,568,908	6,200,374	31,168,089
DEDDECLATION					
DEPRECIATION At 1 Jan 2019		963,183		4,041,406	5 004 590
Charge for the year		112,322		395,384	5,004,589 507,706
Disposals		112,522	-	(52,032)	(52,032)
Exchange differences		-	_	(40,622)	(40,622)
At 31 Dec 2019		1 075 505	<del></del>	4,344,136	
At 51 Dec 2019		1,075,505		4,344,130	5,419,641
At 31 Dec 2019		323,302	23,568,902	1,856,238	25,748,448
At 31 Dec 2018		433,329	22,785,186	1,919,054	25,137,569
Group	Artwork	Computer equipment & programs	Furniture, fixtures & equipment	Motor vehicles	Total
	£	& programs £	£	£	£
COST		~	~	.~	~
At 1 Jan 2019	240,642	3,168,170	2,290,147	261,501	5,960,460
Additions	4,810	233,637	36,909	57,490	332,846
Addition on acquisition of			0.600		0.600
subsidiary Disposals	-	(42.444)	8,620	_	8,620
Exchange differences	_	(43,444) (15,138)	(13,846) (18,256)	(10,868)	(57,290) (44,262)
At 31 Dec 2019	245,452	3,343,225	2,303,574	308,123	6,200,374
DEPRECIATION At 1 Jan 2019		2 621 206	1 100 052	221 157	4 041 407
Charge for the year		2,621,296 230,954	1,198,953 151,065	221,157 13,365	4,041,406 395,384
Disposals		(41,439)	(10,593)		(52,032)
Exchange differences	_	(13,370)	(18,048)	(9,204)	(40,622)
At 31 Dec 2019		2,797,441	1,321,377	225,318	4,344,136
NET BOOK VALUE					
At 31 Dec 2019	245,452	545,784	982,197	82,805	1,856,238
At 31 Dec 2018	240,642	546,874	1,091,194	40,344	1,919,054

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

#### YEAR ENDED 31 DECEMBER 2019

#### 17. TANGIBLE ASSETS (continued)

Included within the net book value of £82,805 is £53,897 (2018 - £nil) relating to assets held under hire purchase agreements. The depreciation charged to the financial statements in the year in respect of such assets amounted to £3,593 (2018 - £nil).

## Company

	Motor vehicles £	Total £
COST	~	~
At 1 January 2019 Additions	- 57 400	- 
Adultions	57,490	57,490
At 31 December 2019	57,490	57,490
DEPRECIATION At 1 January 2019	<del></del>	
Charge for the year	3,593	3,593
At 31 December 2019	3,593	3,593
NET BOOK VALUE		
At 31 December 2019	53,897	53,897
At 31 December 2018	<del>-</del>	

Included within the net book value of £53,897 is £53,897 (2018 - £nil) relating to assets held under hire purchase agreements. The depreciation charged to the financial statements in the year in respect of such assets amounted to £3,593 (2018 - £nil).

The company's headquarters, Hampden House and adjoining woodland was revalued on the basis of an open market valuation subject to vacant possession on 28 January 2019 by Savills, Chartered Surveyors, at £14,625,000 and is included within the financial statements at this value.

An independent professional valuation of an investment property held within a subsidiary undertaking, taking into account the open market conditions, was carried out on 20 September 2019.

Included within the above is investment property as follows:

	Group	Company
	£	£
At 1 Jan 2019	22,785,186	_
Additions	<b>→</b>	_
Disposals	(1,220,000)	_
Exchange differences	(279,964)	_
Revaluations	2,283,686	
At 31 Dec 2019	23,568,902	

If investment property had not been revalued they would have been included at the following historical cost:

	Gro	up	Company	
	2019	2018	2019	2018
	£	£	£	£
Cost	12,637,339	14,012,339	_	-
	<del></del> =			

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

## YEAR ENDED 31 DECEMBER 2019

## 18. FIXED ASSET INVESTMENTS

Group	Loans £	Associated companies	Bonds with credit institutions	Equity and other investments	Total £
SHARE OF NET					
ASSETS/COST					
At 1 Jan 2019	4,121,870	227,653	25,050,608	19,532,659	48,932,790
Additions	1,768,356	141,493	5,563,798	3,556,478	11,030,125
Disposals	(3,914,412)	_	(5,020,591)	(140, 148)	(9,075,151)
Revaluations	_	(136,303)	(74,448)	2,086	(208,665)
Exchange differences	7,073	<del>-</del>	(1,450,592)	(209,664)	(1,653,183)
At 31 Dec 2019	1,982,887	232,843	24,068,775	22,741,411	49,025,916
IMPAIRMENT	<del></del>	-		<del></del>	
At 1 Jan 2019	598,875	_	-	_	598,875
Additions	192,000	_	_	_	192,000
Disposal	(1,500)	_	_	_	(1,500)
At 31 Dec 2019	789,375				789,375
NET BOOK VALUE	<del></del>	<del></del>	<del></del>	<del></del>	
At 31 Dec 2019	1,193,512	232,843	24,068,775	22,741,411	48,236,541
At 31 Dec 2018	3,522,995	227,653	25,050,608	19,532,659	48,333,915

## Listed investments

Listed investments held by the group had a market value of £28,134,954 (2018 - £32,389,872) and are included within equity and other investments and bonds with credit institutions above.

Company	Loans £	Shares in group undertakings £	Bonds with credit institutions	Equity and other investments	Total £
COST					
At 1 Jan 2019	-	16,719,802	5,044,604	192,785	21,957,191
Additions	-	22,049,261	_	2,210,490	24,259,751
Disposals			_	_	_
At 31 Dec 2019		38,769,063	5,044,604	2,403,275	46,216,942
NET BOOK VALUE					
At 31 Dec 2019		38,769,063	5,044,604	2,403,275	46,216,942
At 31 Dec 2018	_	16,719,802	5,044,604	192,785	21,957,191

## Subsidiaries, associates and other investments

Details in respect of group undertakings can be found within note 45 of the accounts.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

19.	STOCK				
		Gro	up	Compa	any
	Raw materials and consumables	2019 £ 115,263	2018 £ 123,340	2019 £	2018 £
20.	DEBTORS				
	Debtors falling due within one year are as fo	ollows:			
	,	Gro	up	Comp	any
	Trade debtors	2019 £ 3,471,021	2018 £ 2,985,517	2019 £ 18,000	2018 £
	Insurance debtors Amounts owed by group undertakings Amounts owed by undertakings in which the company has a participating interest	30,666,549	25,871,148	1,917,144	5,481,971
	Prepayments and accrued income Directors loan accounts Amounts recoverable on contracts	429,251 5,559,114 103,270 1,480,321	534,797 12,016,802 37,004 1,106,721	6,408 60,903	353 4,428
	Corporation tax recoverable Deferred tax asset Other debtors	125,881 643,015 9,271,781	104,340 386,353 4,645,309	125,274 - 2,478,273	103,696 - 629,114
		51,750,203	47,687,991	4,606,002	6,219,562
	Debtors falling due after one year are as foll	ows:	աթ	Comp	any
		2019 £	2018 £	2019 £	2018 £
	Amounts owed by group undertakings Prepayments and accrued income Other debtors Insurance debtors	40,000 2,735,798 13,804,054	40,000 7,570,651 16,787,281	733,515 - 669,856 -	6,323,956 - 2,220,956 -
		16,579,852	24,397,932	1,403,371	8,544,912
21.	CURRENT ASSET INVESTMENTS				
		Gro	up	Compa	any
	Cash deposits	2019 £ 16,518,150	2018 £ 20,610,864	2019 £	2018 £

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

## YEAR ENDED 31 DECEMBER 2019

## 22. CASH AND CASH EQUIVALENTS

Cash and cash equivalents comprise the following:

	Gro	up	Company	
	2019 £	2018 £	2019 £	2018 £
Cash at bank and in hand	27,197,723	18,045,771	1,855,420	1,685,841

During the year, the company and one if its subsidiaries, Hampden Legal Plc, entered into a registration of a charge whereby Hampden & Co Plc hold the first fixed charge on all of the companies present and future rights, title and interest in an account held with Hampden & Co Plc.

# 23. FINANCIAL INSTRUMENTS

	Gro	up	Comp	any
	2019	2018	2019	2018
	£	£	£	£
Carrying amount of financial assets Debt instruments measured at amortised	42 400 251	25.052.074	2 407 252	2 190 214
cost	43,409,351	35,053,074	2,496,273	2,180,214
Carrying amount of financial liabilities Measured at amortised cost	29,109,631	28,267,161	368,233	449,546

## 24. CREDITORS: Amounts falling due within one year

	Gro	ир	Comp	any
	2019	2018	2019	2018
	£	£	£	£
Bank loans and overdrafts	808,752	6,942,363	_	_
Trade creditors	1,508,658	1,026,924	55,335	755
Insurance creditors	7,960,436	9,274,823	_	_
Amounts owed to group undertakings	_	_	4,927,623	3,958,123
Accruals and deferred income	7,936,146	7,249,428	188,627	149,635
Corporation tax	481,029	1,445,627	63,855	534,340
Social security and other taxes	1,815,381	1,324,673	35,759	3,330
Other creditors	8,462,369	7,139,824	121,865	299,156
	28,972,771	34,403,662	5,393,064	4,945,339

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

#### YEAR ENDED 31 DECEMBER 2019

## 25. CREDITORS: Amounts falling due after more than one year

	Grou	1 <b>p</b>	Compa	ıny
	2019	2018	2019	2018
	£	£	£	£
Bank loans and overdrafts	10,223,434	600,000	-	
Amounts owed to group undertakings	_		15,000,000	_
Other loans	639,810	25,000		_
Other creditors (note 26)		3,828,000	39,810	_
Accruals and deferred income	3,242,022	3,576,162	2,406	
	14.105.066	0.020.162	15040016	
	14,105,266	8,029,162	15,042,216	

A group company entered into an arrangement with a funder during the period ended 31 December 2018 to borrow £3,828,000 and lend the funds over a platform within ArchOver Limited. Under the legal agreement executed, the funder agreed that the company will not be liable for any default by the borrowers over the platform, which totalled £3,900,000. Due to the legal substance of the agreement, the amounts are presented in the company accounts as a gross debtor and creditor to represent the underlying nature of the transaction. During the current year £2,328,000 (2018: £nil) of this agreement was repaid. At 31 December 2019, the balance outstanding was £1,500,000 (2018: £3,828,000) which is due for repayment in December 2020 and included within note 24.

The interest rate applicable to the mortgage is 2.1% above LIBOR rate which is repayable over 5 years.

There is no interest payable on trade creditors. Trade creditors will have been paid within 12 months of the year end.

Other loans are chargeable to interest at a rate of 4% per annum.

There is no interest payable on accruals. Accruals and deferred income are payable over 3 years.

#### 26. SECURED DEBTS

The following secured debts are included within creditors:

	Group		Company	
	2019	2018	2019	2018
	£	£	£	£
Bank loans and overdrafts – within one year				
(note 24)	395,000	420,000	_	_
Bank loans and overdrafts - more than one				
year (note 25)	600,000	607,819	_	_
Other creditors – within one year (note 24)	1,500,000	~		
Other creditors – more than one year				
(note 25)	-	3,828,000	_	_
Hire purchase contracts (note 27)	47,337	22,787	47,337	_
	2,542,337	4,878,606	47,337	

A debenture amounting to £1,500,000 (2018: £3,828,000) has been secured by a fixed and floating charge over the assets of ArchOver SPV 10 Limited. Additional security has been provided by ArchOver Limited by the way of a fixed charge over its 100% holding in ArchOver SPV 10 Limited.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

27.	OBLIGATIONS UNDER FINANCE I	LEASES			
	Expiring within one year Expiring within one and five years			2019 £ 7,527 39,810	2018 £ 22,787
				47,337	22,787
	Finance leases relate to leases in respect	of motor vehicles a	nd plant and mac	hinery equipme	nt.
28.	DEFERRED TAX				
	The deferred tax included in the statemen	nt of financial positi	ion is as follows:		
		Gro	•	Comp	
		2019 £	2018 £	2019 £	2018 £
	Included in debtors (note 20)	643,015	386,353		
	The deferred tax account consists of the t	ax effect of timing	differences in res	spect of:	
		Gro	•	Сотр	
		2019	2018	2019	2018
	Accelerated capital allowances	£ (19,310)	£ 20,521	£	£
	Other timing differences	63,865	129,529	_	_
	Unused tax losses	2,196,243	1,409,574	_	_
	Deferred tax on investment property	(1,597,783)	(1,173,271)	_	_
		643,015	386,353		
29.	PROVISIONS			<del></del> _	<del></del> _
	Group			Insurance	
	•	Other	Provision for	technical	
		provisions	run-off costs	provision	Total
		£	£	£	£
	At 1 January 2019	- 420 000	593,760	74,686,782	75,280,542
	Additions Acquired on acquisition	2,439,000	-	4,175,135	6,614,135
	Utilised against expenses	(610,620)	_	6,043,489	6,043,489 (610,620)
	Movement for the year	(010,020)	_	(3,381,879)	(3,381,879)
	Claims paid		_	(255,316)	(255,316)
	Currency translation differences	-	_	(1,436,467)	(1,436,467)
	Claims incurred			(3,741,858)	(3,741,858)
	At 31 December 2019	1,828,380	593,760	76,089,886	78,512,026
	Company	Provision against inter- company balances	Total		
	At 1 January 2019	£ 3,724,599	£ 3,724,599		
	Additions	350,454	350,454		
	At 31 December 2019	4,075,053	4,075,053		

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

#### YEAR ENDED 31 DECEMBER 2019

#### 30. CONTINGENCIES

Disputes arise from time to time between the company and individual Members of Lloyd's and their advisers, in the ordinary course of business. Disputes have arisen this year but no material costs to the company have resulted and, therefore, the directors believe that no provision in respect of such matters is required in the financial statements for the year ended 31 December 2019.

Unitbirwelco Limited, Unit Engineers & Constructors Limited, and Unit Superheater Engineering Limited have entered into an agreement in which each participating company has guaranteed a loan of £4,159,000 (2018: £4,799,000) made to Unitbirwelco (Group) Limited. As detailed in note 45, Unitbirwelco (Group) Limited is in liquidation, and therefore excluded from the consolidation.

#### 31. EMPLOYEE BENEFITS

#### Defined contribution plans

The group makes contributions to several defined contribution pension schemes. The assets of these schemes are held separately from those of the company in independently administered funds. The pension cost charge represents contributions payable by the group to the funds and amounted to £956,136 (2018 - £911,227), there were no contributions outstanding at the year end in either the current or prior year.

#### 32. CALLED UP SHARE CAPITAL

#### Authorised share capital

	201	9	2018		
Ordinary shares of £1 each	No 10,000,000	£ 10,000,000	No 10,000,000	£ 10,000,000	
Issued, called up and fully paid					
	201	9	201	8	
	No	£	No	£	
Ordinary shares of £1 each	1,800,893	1,800,893	1,800,893	1,800,893	

## 33. RESERVES

Called-up share capital - This represents the nominal value of shares that have been issued.

Revaluation reserve – This reserve records the value of asset revaluations movements on assets recognised in other comprehensive income.

Capital redemption reserve – This reserve records the nominal value of shares repurchased by the company.

Profit and loss account - This distributable reserve records retained earnings and accumulated losses.

Fair value reserve – This reserve records the fair value movements on assets recognised in other comprehensive income.

Other reserves - This reserve records the discounting on group loans provided to subsidiary undertakings

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

#### YEAR ENDED 31 DECEMBER 2019

## 34. CAPITAL MANAGEMENT REQUIREMENTS

The objective of the insurance companies of the group regarding capital management is to maintain a capital base that is structured and sufficiently diverse to hedge against the various risks facing the insurance companies within the group. Funds are held in accordance with the provisions of the local regulatory authorities.

The capital structure of the insurance companies within the group consists of equity attributable to the shareholders and is composed of issued share capital, revaluation reserve and retained earnings as presented in the Group's statement of financial position.

#### 35. FINANCIAL RISK MANAGEMENT REQUIREMENTS

The fundamental financial risks which affect the Group on an on-going basis include liquidity risk, market risk which is inherent in the economy in which the Group operates (for example interest rate risk and foreign exchange risk) and credit risk.

#### (a) Fair value

The following table presents the fair values and carrying amounts of financial assets and liabilities:

	2019	2019	2018	2018
	Fair	Carrying	mata and	Carrying
	Fair value	value	Fair value	value
Einensial acceptance and at a control	£	£	£	£
Financial assets measured at cost of	r			
amortised cost	1 40 4 520	1 404 530		
Property, plant and equipment	1,484,730	1,484,730		-
Intangible assets	331,817	331,817	36,230	36,230
Investments	29,645,784	29,645,784	29,814,264	29,814,264
Deposits	11,777,576	11,777,576	8,575,399	8,575,399
Cash and cash equivalents	19,086,999	19,086,999	18,945,641	18,945,641
Amounts due from group undertakings	19,030,850	19,030,850	3,022,290	3,022,290
Insurance debtors	31,095,565	31,095,565	26,321,915	26,321,915
Other debtors	5,660,568	5,660,568	9,447,341	9,447,341
	118,113,889	118,113,889	96,163,080	96,163,080
Financial liabilities measured at cost	t			
or amortised cost				
Technical reserves	63,236,366	63,236,366	58,820,504	58,820,504
Insurance creditors	6,831,037	6,831,037	4,981,526	4,981,526
Amounts due to credit institutions	1,145,500	1,145,500	4,296,714	4,296,714
Other creditors	2,520,551	2,520,551	2,333,983	2,333,983
	73,733,454	73,733,454	70,432,727	70,432,727
		<del></del>		<del></del>

## Fair value hierarchy

The Company analyses financial instruments carried at fair value by valuation method. The different levels have been defined as follows:

- Level 1: assets and liabilities quoted in active markets where a fair value is readily available
- Level 2: derivatives where the fair value is determined based on techniques for which all significant inputs are observable, either directly or indirectly.
- Level 3: inputs for the asset or liability that are not based on observable market data, for example financial guarantee contracts.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

#### YEAR ENDED 31 DECEMBER 2019

## 35. FINANCIAL RISK MANAGEMENT REQUIREMENTS (continued)

The fair value of financial assets and financial liabilities (not carried at fair value) equates the carrying amount as reflected in the statement of financial position and notes thereto. The fair values of these financial assets and liabilities are determined as follows:

- The fair value of financial assets and financial liabilities with standard terms and conditions traded on active liquid markets are determined with reference to quoted market prices.
- The fair value of other financial assets and financial liabilities are determined in accordance with generally accepted pricing models based on discounted cash flow analysis using prices from observable current market conditions.

#### (b) Liquidity risk

The Members have ultimate responsibility for liquidity risk management in maintaining adequate reserves. They do this by continually monitoring forecast and actual cash flows and matching the maturity profiles of financial assets and liabilities.

The following table details the remaining contractual maturities at the end of the reporting date. Amounts are based on undiscounted cash flows and the earliest date the insurance companies within the group can be required to pay:

2019

		_	.017		
A 4-	Carrying amount £	Within 1 year or on demand £	More than 1 year but less than 2 years £	More than 2 years but less than 5 years £	More than 5 years
Assets					
Property, plant and	1 494 730				1 484 720
equipment	1,484,730	=	_	_	1,484,730
Intangible assets	331,817		- 445 400		331,817
Investments	29,645,784	10,688,158	2,465,499	, ,	720,465
Deposits	11,777,576	6,811,596	965,980	500,000	3,500,000
Cash and cash equivalents	19,086,999	18,982,392	_	104,607	_
Insurance debtors	31,095,565	30,991,180		-	104,385
Amounts owed by group					
undertakings	19,030,850	19,030,850	_	-	_
Other debtors	5,660,568	5,660,568			
	118,113,889	92,164,744	3,431,479	16,376,269	6,141,397
Liabilities					
Insurance creditors Amounts owed to credit	6,831,037	6,831,037	-	-	-
institutions	1,145,500	1,145,500	_	_	
Other creditors	2,520,551	2,520,551	-	<del>-</del>	_
	10,497,088	10,497,088			
Technical provisions					
Claims provision	63,236,366	18,551,724	9,964,724	18,660,849	16,059,069
	73,733,454	29,048,812	9,964,724	18,660,849	16,059,069

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

#### YEAR ENDED 31 DECEMBER 2019

#### 35. FINANCIAL RISK MANAGEMENT REQUIREMENTS (continued)

2018 More than 2 years but Within 1 More than 1 year but less Carrying less than 5 More than 5 year or on amount demand than 2 years years years £ £ £ £ £ Assets Intangible assets 36,230 36,230 Investments 29,814,264 5,864,251 3,736,416 8,218,542 11,995,055 Deposits 8,575,399 8,575,399 Cash and cash equivalents 18,945,641 18,945,641 Insurance debtors 26,321,915 26,204,518 117,397 Amounts owed by group undertakings 3,022,290 3,022,290 Other debtors 9,447,341 9,447,341 8,218,542 96,163,080 72,059,440 3,736,416 12,148,682 Liabilities Insurance creditors 4,981,526 4,981,526 Amounts owed to credit institutions 4,296,714 4,296,714 Other creditors 2,333,983 2,333,983 11,612,223 11,612,223 Technical provisions Claims provision 58,820,504 8,017,902 10,581,451 18,049,146 22,172,005 70,432,727 19,630,125 10,581,451 18,049,146 22,172,005

#### (c) Market risk

Market risk is the risk resulting from the fluctuation in the values of assets and liabilities attributable to the movement in market factors such as foreign exchange rates and interest rates. The insurance companies within the group attempt to mitigate these risks by holding a diverse portfolio of cash and cash equivalents in a range of current and deposit accounts in line with their risk appetite.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

#### YEAR ENDED 31 DECEMBER 2019

#### 35. FINANCIAL RISK MANAGEMENT REQUIREMENTS (continued)

The Board has overall responsibility for the establishment and oversight of the insurance companies within the group's risk management framework.

The insurance companies within the group's risk management policies are established to identify and analyse the risks faced by them, to set appropriate risk limits and controls, and to monitor risks and adhere to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the activities of the insurance companies within the group.

#### i) Foreign exchange risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The exposure of the group of insurance companies to foreign exchange risk relates primarily to the undertaking of transactions and the holding of assets and liabilities in foreign currencies.

#### ii) Interest rate risk

Interest rate risk is the risk that future cash flows of a financial instrument will fluctuate due to changes in market interest rates.

The insurance companies within the group are exposed to interest rate risk as it is part of the capital management policy of the insurance companies within the group to hold funds in a variety of current and deposit accounts.

The Company does not use any derivative instruments to reduce its economic exposure to changes in interest rates.

#### iii) Sensitivity analysis

Details regarding the sensitivity of each market risk in isolation are summarised in the following table:

		2019			2018		
Impact on profit before tax (£)		Appreciation of US Dollar (+5%)	Appreciation of Canadian Dollar (+5%)	Appreciation of Euro (+5%)	Appreciation of US Dollar (+5%)	Appreciation of Canadian Dollar (+5%)	
Gross of reinsurance	1,100,694	45,712	12,172	1,051,609	477,420	17,128	
Net of reinsurance	1,089,697	(329,601)	11,358	1,035,434	32,607	12,935	
Impact on shareholders' equity before tax (£)							
Gross of reinsurance	1,100,694	45,712	12,172	1,051,609	477,420	17,128	
Net of reinsurance	1,089,697	(329,601)	11,358	1,035,434	32,607	12,935	

The sensitivity analysis above has been determined assuming that the change in exchange rates had occurred at the end of reporting date and had been applied to the exposure to the foreign exchange risk for financial instruments in existence at that date.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

#### YEAR ENDED 31 DECEMBER 2019

#### 35. FINANCIAL RISK MANAGEMENT REQUIREMENTS (continued)

#### iv) Segmental analysis

The insurance companies within the group operate for the majority in one insured event, being casualty business, and in one geographical area, being the European Union. As a result, no segmental analysis has been presented.

#### (d) Credit risk

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument leading to a financial loss. The Company is exposed to credit risk from its financing activities, including deposits with banks and financial institutions, foreign exchange transactions and other financial instruments.

#### (e) Operational risk

Supervision and control of operational risks ensures robust business processes. Operational risk can lead to financial loss but also to non-financial loss in the form of lost data, idle time or personal impact. Effective operational risk management includes supporting general management with raising operational risk and loss transparency, improving early warning information, action-tracking and follow-up. This should improve the business processes, lower operational risk costs and ultimately also lowers economic capital which needs to be allocated to operational risk.

#### (f) Syndicate risk

The activities of the syndicates within the Namecos expose the Namecos and the group to a variety of financial and non-financial risks. The managing agent is responsible for managing the syndicate's exposure to these risks and, where possible, introducing controls and procedures that mitigate the effects of the exposure to risk. Each year, the managing agent prepares a Lloyd's Capital Return ("LCR") for the syndicate, the purpose of this being to agree capital requirements with Lloyd's based on an agreed assessment of the risks impacting the syndicate's business, and the measures in place to manage and mitigate those risks from a quantitative and qualitative perspective. The risks described are typically reflected in the LCR, and, often, the majority of the total assessed value of the risks concerned is attributable to insurance risk.

#### i) Insurance risk

The insurance risks faced by a syndicate includes the occurrence of catastrophic events, downward pressure on pricing of risks, reductions in business volumes and the risk of inadequate reserving. Reinsurance risks arise from the risk that a reinsurer fails to meet their share of a claim. The management of the syndicate's funds is exposed to risks of investment, liquidity, currency and interest rates leading to financial loss. The syndicate is also exposed to regulatory and operational risks including its ability to continue to trade. However, supervision by Lloyd's provides additional controls over the syndicate's management of risks.

The Group manages the risks faced by the syndicates on which it participates by monitoring the performance of the syndicates it supports. This commences in advance of committing to support a syndicate for the following year, with a review of the business plan prepared for each syndicate by its managing agent. In addition, quarterly reports and annual accounts together with any other information made available by the managing agent are monitored and if necessary enquired into. If the Company considers that the risks being run by the syndicate are excessive it will seek confirmation from the managing agent that adequate management of the risk is in place and, if considered appropriate will withdraw support from the next underwriting year. The Company relies on advice provided by the members' agent which acts for it, who are specialists in assessing the performance and risk profiles of syndicates. Each Nameco and the group as a whole mitigate its insurance risks by spreading and participating across several syndicates.

As part of this review process the group considers credit risk and more specifically the credit ratings, due dates and impairments to all syndicate assets emerging directly from insurance activities as follows:

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

# YEAR ENDED 31 DECEMBER 2019

# 35. FINANCIAL RISK MANAGEMENT REQUIREMENTS (continued)

				BBB or		
2019	AAA	AA	$\mathbf{A}$	lower	Not rated	Total
	£	£	£	£	£	£
Financial investments	246,971	543,987	5,558,562	172,416	156,594	6,678,530
Deposits with ceding undertakings	_	_	_	_	138	138
Reinsurers share of claims outstanding	35,046	161,107	1,877,676	918	56,602	2,131,349
Reinsurance debtors	407	7,673	29,372	746	21,149	59,347
Cash at bank and in hand	252	698	3,441,405	8,612	_ 15 <u>,</u> 100	3,466,067
	282,676	713,465	10,907,015	182,692	249,583	12,335,431

				BBB or		
2018	AAA	AA	A	lower	Not rated	Total
	£	£	£	£	£	£
Financial investments	304,338	357,426	1,620,203	154,336	188,414	2,624,717
Deposits with ceding undertakings	-	_	_	_	135	135
Reinsurers share of claims outstanding	32,511	137,781	1,643,155	499	68,275	1,882,221
Reinsurance debtors	775	5,053	29,918	_	11,699	47,445
Cash at bank and in hand	470	2,250	4,294,772	9,605	11,912	4,319,009
	338,094	502,510	7,588,048	164,440	280,435	8,873,527

	Neither	Past due but not impaired					
	past due		Between				
	nor	Less	6 months	Greater			
2019	impaired	than 6	and 1	than 1	Impaired	Total	
		months	year	year			
	£	£	£	£	£	£	
Financial investments	6,678,530	_	_	_	_	6,678,530	
Deposits with ceding undertakings	138	_		_	_	138	
Reinsurers share of claims	2,131,349	698			(97)	2,131,950	
outstanding			-				
Reinsurance debtors	59,347	19,298	1,289	1,107	(2)	81,039	
Cash at bank and in hand	3,466,067	_	_	_	_	3,466,067	
Insurance and other debtors	24,079,675	37,574	_10,487_	4,325	(154)	24,131,907	
	36,415,106	57,570	11,776	5.432	(253)	36,489,631	

	Neither	either Past due but not impaired				
	past due nor	Less	Between 6 months	Greater		
2018	impaired	than 6 months	and 1	than 1 year	Impaired	Total
	£	£	£	£	£	£
Financial investments	2,618,285	_	_	_	_	2,618,285
Deposits with ceding undertakings	125	-	_	-	_	125
Reinsurers share of claims outstanding	1,884,141	2,794	_	_	(151)	1,886,784
Reinsurance debtors	41,001	17,361	683	746	(10)	59,781
Cash at bank and in hand	4,316,322	· _	_	_	· -	4,316,322
Insurance and other debtors	26,594,341	33,820	5,701	7,616	(197)	26,641,281
	35,454,215	53,975	6,384	8,362	(358)	35,522,578

Details in respect of assets and liabilities held on behalf of the syndicates are detailed in note 40.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

## YEAR ENDED 31 DECEMBER 2019

# 36. CLAIMS DEVELOPMENT MATRIX

The following matrix demonstrates how the development of claims, on a gross of reinsurance basis, has progressed over the past 10 years.

Year	Paid claim movement £'000	Cumulative paid claims	Provision for claims at the year end £'000	Gross ultimate losses £'000
Brought forward	_	_	66,943	66,943
2007	1,567	1,567	61,959	63,526
2008	2,638	4,205	82,694	86,899
2009	1,205	5,410	76,595	82,005
2010	1,230	6,640	38,153	44,793
2011	1,193	7,833	37,740	45,573
2012	2,029	9,861	51,227	61,088
2013	5,332	15,193	58,723	73,916
2014	3,714	18,907	59,653	78,560
2015	5,256	24,163	69,324	93,487
2016	5,823	29,986	68,319	98,305
2017	7,473	37,459	61,816	99,275
2018	8,027	45,486	62,392	107,878
2019	14,302	59,788	67,254	127,042

The following matrix demonstrates how the development of claims, on a net of reinsurance basis, has progressed over the past 10 years.

Year	Paid claim movement £'000	Cumulative paid claims £'000	Provision for claims at the year end £'000	Gross ultimate losses £'000
Brought forward	_	_	5,250	5,250
2007	300	300	4,900	5,200
2008	176	476	6,397	6,873
2009	176	652	5,662	6,314
2010	131	783	9,081	9,864
2011	453	1,236	8,716	9,952
2012	1,257	2,492	22,682	25,174
2013	3,581	6,073	29,621	35,694
2014	2,084	8,157	31,562	39,719
2015	3,949	12,106	45,994	58,100
2016	4,695	16,801	43,538	60,339
2017	5,781	22,582	39,163	61,745
2018	6,517	29,099	45,758	74,857
2019	13,478	42,577	53,625	96,202

The figures in the tables are undiscounted and have been translated into Sterling using the rates of exchange ruling at the statement of financial position date.

Cumulative paid claims figures are included for the period from the start of the first year shown.

# GROUP AND COMPANY - NOTES TO THE FINANCIAL STATEMENTS (continued)

# YEAR ENDED 31 DECEMBER 2019

# 37. CLASS OF BUSINESS

	Gross written	Gross premiums	Gross claims	Net operating	Reinsurance	
2019	premiums	earned	incurred	expenses	balance	Total
	£	£	£	£	£	£
Direct insurance						
Accident and health	38,185	42,781	(25,296)	(19,506)	(2,216)	(4,237)
Motor – third party liability	3,159	4,354	(2,861)	(1,373)	(192)	(72)
Motor - other classes	86,599	92,699	(57,288)	(30,840)	(2,057)	2,514
Marine, aviation and transport	130,875	141,020	(72,738)	(47,853)	(12,204)	8,225
Fire and other damage to property	418,661	403,364	(216,791)	(126,288)	(53,065)	7,220
Third party liability	429,924	423,936	(270,530)	(141,754)	(5,374)	6,278
Credit and suretyship	50,782	53,059	(24,491)	(15,820)	(5,715)	7,033
Legal expenses	2,798	2,147	(851)	(1,204)	(117)	(25)
Assistance	-	· -	` _		` -	` -
Miscellaneous	1,769	1,935	(1,563)	(715)	(3)	(346)
Total direct	1,162,752	1,165,295	(672,409)	(385,353)	(80,943)	26,590
Reinsurance inwards	27,130,714	36,714,380	(27,767,675)	(13,500,830)	3,699,782	(854,343)
Total	28,293,466	37,879,675	(28,440,084)	(13,886,183)	3,618,839	(827,753)

	Gross written	Gross premiums	Gross claims	Net operating	Reinsurance	
2018	premiums	earned	incurred	expenses	balance	Total
	£	£	£	£	£	£
Direct insurance						
Accident and health	71,439	67,161	(33,366)	(30,316)	(1,609)	1,870
Motor – third party liability	6,794	7,205	(3,873)	(2,551)	(658)	123
Motor - other classes	115,828	115,798	(50,806)	(38,544)	(24,331)	2,117
Marine, aviation and transport	192,336	190,672	(101,959)	(70,695)	(18,715)	(697)
Fire and other damage to property	495,312	496,685	(307,615)	(176,793)	(58,792)	(46,515)
Third party liability	526,254	481,842	(285, 168)	(174,477)	(8,158)	14,039
Credit and suretyship	44,703	62,899	(23,290)	(25,645)	(3.359)	10,605
Legal expenses	2,784	2,287	(835)	(1,463)	11	_
Assistance	_	_	-	-	-	_
Miscellaneous	18,156	16,904	(8,059)	(6,051)	(1,959)	835
Total direct	1,473,606	1,441,453	(814,971)	(526,535)	(117,570)	(17,623)
Reinsurance inwards	39,912,180	22,766,439	(16,256,270)	(10,957,950)	4,367,224	(80,557)
Total	41,385,786	24,207,892	(17,071,241)	(11,484,485)	4,249,654	(98,180)

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

## YEAR ENDED 31 DECEMBER 2019

## 38. GROUP-OWNED NET ASSETS

The Group statement of financial position includes the following assets and liabilities held by the Syndicates on which the Group participates. These assets are subject to trust deeds for the benefit of the relevant Syndicates' insurance creditors. The table below shows the split of the statement of financial position between Group and Syndicate assets and liabilities:

	31 December 2019			31 December 2018		
	Group	Syndicate	Total		Syndicate	Total
	£'000	£,000	£'000	£,000	£'000	£'000
Assets						
Intangible assets	2,787		2,787	676	_	676
Tangible assets	25,748	_	25,748	25,138	_	25,138
Stock	115	-	115	123	_	123
Investments	41,558	6,679	48,237	45,709	2,625	48,334
Insurance debtors	21,520	22,951	44,471	20,482	22,176	42,658
Other receivables, including	17,848	412	18,260	17,011	360	17,371
insurance and reinsurance						
receivables						
Prepayments and accrued income	2,342	3,257	5,599	5,615	6,442	12,057
Current asset investments	16,518		16,518	20,611	_	20,611
Cash and cash equivalents	23,732	3,466	27,198	13,727	4,319	18,046
Total assets	152,168	36,765	188,933	149,092	35,922	185,014
Liabilities				_		
Insurance creditors	2,967	4,993	7,960	3,382	5,893	9,275
Insurance provisions	38,005	40,507	78,512	40,944	34,337	75,281
Other payables, including insurance				22,059	272	22,331
and reinsurance payables	23,823	117	23,940			
Accruals and deferred income	10,937	241	_11,178	10,714	112	10,826
Total liabilities	75,732	45,858	121,590	77,099	40,614	117,713
Equity attributable to owners of						
the Parent						
Share capital	1,801		1,801	1,801	_	1,801
Revaluation reserve	9,495	-	9,495	7,917	_	7,917
Fair value reserve	391	_	391	341	-	341
Capital redemption reserve	347	_	347	347	_	347
Retained earnings	59,529	(9,093)	50,436	56,270	(4,692)	<u>51,578</u>
Total equity	71,563	(9,093)	62,470	66,676	(4,692)	61,984
Non-controlling interest	4,873		4,873	5,317		5,317
Total liabilities and equity	152,168	36,765	188	149,092	35,922	185,014

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

# YEAR ENDED 31 DECEMBER 2019

#### 39. SHARE-BASED PAYMENT TRANSACTIONS

Within a subsidiary company, ArchOver Limited, share options are granted to directors and selected employees of the subsidiary company, the exercise price for each option is stated in the share option agreement. These equity-settled options have a term of five years from the grant date and vest in accordance with a schedule determined at the time the option is granted, some of which vest immediately and the remainder vesting over a period of three to five years.

The fair value of each option within the subsidiary company is estimated on the date of grant using the Black Scholes Option Pricing Model.

Share options outstanding at the end of the year for ArchOver Limited have the following exercise prices:

Grant date	Weighted average exercise price	Share op	otions
	£	2019 No	2018 No
22/01/2014 15/05/2014	3.98 3.99	- -	5,000 37,807
	3.99	_	42,807

During the year 5,000 (2018: nil) share options were exercised in ArchOver Limited. There were 37,807 (2018: nil) share options in ArchOver Limited which expired without being exercised.

The weighted average remaining contractual life for the share options outstanding in ArchOver Limited as at 31 December 2019 is nil (2018: 2.33 years).

#### 40. OPERATING LEASES

#### As lessee

The total future minimum lease payments under non-cancellable operating leases are as follows:

	Group		Compa	ny
	2019	2018	2019	2018
	£	£	£	£
Not later than 1 year	1,252,272	1,248,518		_
Later than 1 year and not later than 5 years	4,663,947	4,724,333	_	_
Later than 5 years	1,665,972	3,709,132	_	_
		2 (21 222		
	7,582,191	9,681,983		

The lease payments recognised as an expense during the year total £1,148,762 (2018: £1,137,260).

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

#### YEAR ENDED 31 DECEMBER 2019

#### 40. OPERATING LEASES (continued)

#### As lessor

The total future minimum lease payments receivable under non-cancellable operating leases are as follows:

	Group		Company	
	2019	2018	2019	2018
	£	£	£	£
Not later than 1 year	15,460	18,696	_	_
Later than 1 year and not later than 5 years	-	15,460	_	_
	15.460	24.156		
	15,460	34,156		

The rents receivable recognised as income during the year total £161,412 (2018: £286,505).

#### 41. DIRECTORS ADVANCES, CREDITS AND GUARANTEES

At the year end a balance of £113,616 (2018: £297,461) included within creditors was payable to directors. The group was owed £103,270 (2018: £4,428) by three directors in respect of their director's current accounts. The maximum balance overdrawn during the year was £52,285 (2018: £248,089). No interest has been applied to these loans.

#### 42. RELATED PARTY TRANSACTIONS

Related party transactions aren't disclosed where the subsidiary which is party to the transaction is wholly owned within the group in accordance with FRS 102 section 33.1A exemptions.

## i) Entities over which the group has control

During the year, the following transactions took place between fellow group entities over which the group has control:

	2019	2018
	£	£
Company secretarial services	1,002,532	986,246
Administration services	2,665,340	2,605,581
Management services	302,000	120,000
Legal services	208,138	77,219
Disaster recovery	100,000	100,000
Utilisation of tax losses	685,383	746,299
Accountancy and taxation services	7,400	15,349
Overseas property		53,084
Rent	743,763	371,846
Marketing services	-	120,000

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

#### YEAR ENDED 31 DECEMBER 2019

#### 42. RELATED PARTY TRANSACTIONS (continued)

#### ii) Other related parties

At the year end, within a subsidiary where the group doesn't have 100% control, £16,077 (2018: £3,638,157) was owed to a fellow group company, and £299,137 (2018: £206,598) was owed by a fellow group company.

At the year end, within a subsidiary where the group doesn't have 100% control, £50,000 (2018: £50,000) was owed from an associated company.

At the year end, a limited liability partnership which T P C Oliver, C G Camroux-Oliver and J R C Oliver are members, owed the company £707,373 (2018: £607,373).

A non-executive director of an entity is also a director of Hampden Holdings Limited. A subsidiary company have a loan balance outstanding due from the entity amounting to £141,923 (2018: £237,346). The interest charged on the loan during the year amounted to £3,798 (2018: £6,352) and is considered to be at market rate. Purchases of £176,430 (2018: £220,789) were made in addition to the loan.

#### 43. SUBSIDIARIES EXEMPT FROM AUDIT

Listed below are subsidiaries controlled and consolidated by the group, where the Directors have taken the exemption from having an audit of its financial statements for the year ended 31 December 2019. This exemption is taken in accordance with the UK Companies Act, S479A.

Name of subsidiary undertaking	Registered number
BVF Underwriting Management Limited	00838358
Hampden Insurance Group Limited	04745977
Hampden Private Office Limited	10221571
Hampden SPV No 1 Limited	08965347
42 CF Management Company Limited	06372002
Hampden Property Management Limited	06295639
Hampden Property Development Limited	06295636
ST Hampden Limited	06668740
Hampden Group Management Limited	01085256
ArchOver Intellectual Property Limited	11506620
ArchOver SPVs Limited	11505820
Hampden Private Capital Limited	06714209
Hampden Legal Plc	01988859

#### 44. ULTIMATE CONTROLLING PARTY

The ultimate controlling party is T P C Oliver.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

## YEAR ENDED 31 DECEMBER 2019

## 45. SUBSIDIARY AND ASSOCIATED UNDERTAKINGS

At 31 December 2019 the company had the following subsidiary undertakings. Unless otherwise stated the company or a direct subsidiary holds 100% of the equity share capital of the companies listed. All companies are incorporated in England and Wales unless otherwise stated. The registered office for all companies unless otherwise stated is Hampden House, Great Hampden, Great Missenden, Buckinghamshire, England, HP16 9RD.

Name of subsidiary undertaking		Principal activity
Hampden Legal Plc		Company secretarial & legal services
Hampden Private Office Limited	80%	Administrative services
Hampden Plc		Investment company
Hampden Property Development Limited	76%	Investment company
ST Hampden Limited		Financial services
Hampden Private Capital Limited		Holding company
Nomads Holdings Bv (The Netherlands) <sup>6</sup>	75%	Holding company
Media Catalyst International Bv (The Netherlands) <sup>6</sup>	75%	Media services
Nomads By (The Netherlands) <sup>6</sup>	75%	Media services
Shake Interactive Limited (Scotland) <sup>21 9</sup>	75%	Dormant
Shake Interactive SA (Pty) Limited (South Africa) 18	75%	Website and internet services
Hampden Insurance Holdings Limited		Investment company
Hampden Reinsurance Company Limited (Republic		
of Ireland) <sup>17</sup>		Reinsurance company
Hampden Property Management Ltd		Property management
42 CF Management Company Limited		Management company
Hampden Insurance Group Limited		Investment company
Hampden Insurance Group BV (The Netherlands) <sup>3</sup>		Administrative services
Community Reinsurance Corporation Limited		Reinsurance company
Hampden Insurance N.V (The Netherlands) <sup>3</sup>		Investment insurance services
NV Schadeverzekeringsmaatschappij Maas Lloyd		
(The Netherlands) <sup>3</sup>		Insurance company
Hampden Group Management Limited		Investment company
Old Company 13 Limited		Non-life insurance
Old Company 14 Limited		Non-life insurance
Old Company 15 Limited		Non-life insurance
Old Company 16 Limited		Non-life insurance
Marlow Underwriting S.A. (Switzerland) <sup>4</sup>		Underwriting managers
BVF (Underwriting Management) Limited		Underwriting managers
NV De Ark (The Netherlands) <sup>3</sup>		Reinsurance services
Lakewood Insurance Company Limited		Dormant
Hampden Underwriting Services Limited		Dormant
Kingaby Simmons Limited		Dormant
NameCo (No.1042) Limited <sup>1</sup>		Investment company
NameCo (No.982) Limited <sup>1</sup>		Investment company
Hampden SPV (No.1) Limited		Investment company
Hampden & Co GP Limited <sup>1</sup>		Investment management company
Hampden & Co LP Limited <sup>1</sup>		Investment management company
Hampden Capital Plc <sup>1</sup>	79%	Holding company
Hampden Agencies Limited <sup>1</sup>	79%	Lloyd's Members' Agent

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

Nomina Services Limited <sup>1</sup> Nomina Designated Member No. 1. Limited <sup>1</sup> Nomina Designated Member No. 2 Limited <sup>1</sup> Nomina Representatives Limited <sup>1</sup> Hampden Tax Consultants Limited <sup>1</sup> Hampden Insurance Partners Management (Cayman) Limited <sup>5</sup> Hampden Insurance GP Limited <sup>5</sup> Hampden Bermuda Holdings Limited (Bermuda) <sup>2</sup> Hampden Syndicate Services Limited <sup>1</sup>	79% 79% 79% 79% 60% 60% 79%	Administrative servio Investment compa Investment compa Investment compa Tax consultan Management compa
Nomina Designated Member No. 2 Limited <sup>1</sup> Nomina Representatives Limited <sup>1</sup> Hampden Tax Consultants Limited <sup>1</sup> Hampden Insurance Partners Management (Cayman) Limited <sup>5</sup> Hampden Insurance GP Limited <sup>5</sup> Hampden Bermuda Holdings Limited (Bermuda) <sup>2</sup> Hampden Bermuda Insurance Limited (Bermuda) <sup>2</sup> Hampden Syndicate Services Limited <sup>1</sup>	79% 79% 79% 60% 60% 79%	Investment compa Investment compa Tax consultan Management compa
Nomina Representatives Limited <sup>1</sup> Hampden Tax Consultants Limited <sup>1</sup> Hampden Insurance Partners Management (Cayman) Limited <sup>5</sup> Hampden Insurance GP Limited <sup>5</sup> Hampden Bermuda Holdings Limited (Bermuda) <sup>2</sup> Hampden Bermuda Insurance Limited (Bermuda) <sup>2</sup> Hampden Syndicate Services Limited <sup>1</sup>	79% 79% 60% 60% 79% 79%	Investment compa Tax consultan Management compa
Hampden Tax Consultants Limited <sup>1</sup> Hampden Insurance Partners Management (Cayman) Limited <sup>5</sup> Hampden Insurance GP Limited <sup>5</sup> Hampden Bermuda Holdings Limited (Bermuda) <sup>2</sup> Hampden Bermuda Insurance Limited (Bermuda) <sup>2</sup> Hampden Syndicate Services Limited <sup>1</sup>	79% 60% 60% 79% 79%	Tax consultan  Management compa
Hampden Insurance Partners Management (Cayman) Limited <sup>5</sup> Hampden Insurance GP Limited <sup>5</sup> Hampden Bermuda Holdings Limited (Bermuda) <sup>2</sup> Hampden Bermuda Insurance Limited (Bermuda) <sup>2</sup> Hampden Syndicate Services Limited <sup>1</sup>	60% 60% 79% 79%	Management compa
(Cayman) Limited <sup>5</sup> Hampden Insurance GP Limited <sup>5</sup> Hampden Bermuda Holdings Limited (Bermuda) <sup>2</sup> Hampden Bermuda Insurance Limited (Bermuda) <sup>2</sup> Hampden Syndicate Services Limited <sup>1</sup>	60% 79% 79%	
Hampden Insurance GP Limited <sup>5</sup> Hampden Bermuda Holdings Limited (Bermuda) <sup>2</sup> Hampden Bermuda Insurance Limited (Bermuda) <sup>2</sup> Hampden Syndicate Services Limited <sup>1</sup>	60% 79% 79%	
Hampden Bermuda Holdings Limited (Bermuda) <sup>2</sup> Hampden Bermuda Insurance Limited (Bermuda) <sup>2</sup> Hampden Syndicate Services Limited <sup>1</sup>	79% 79%	Investment management compa
Hampden Bermuda Insurance Limited (Bermuda) <sup>2</sup> Hampden Syndicate Services Limited <sup>1</sup>	79%	Holding compa
Hampden Syndicate Services Limited <sup>1</sup>		Insurance compa
	1770	Management servi
	79%	Investment compa
Nameco (No. 1315) Limited <sup>1</sup> Nameco (No. 1316) Limited <sup>1</sup>	79%	
Nameco (No. 214) Limited  Nameco (No. 214) Limited	79% 79%	Investment compa
ArchOver Limited		Investment compa
ArchOver SPV 10 Limited <sup>1</sup>	99%	Insured crowdlend
	99%	Financial servi
Unit Superheater Engineering Limited <sup>1</sup>		Manufacture of metal structure
II-4 Facilities 8 Canada Anna I facile 11		fabricated metal produ
Unit Engineers & Constructors Limited <sup>1</sup>		Manufacture of metal structure
T1 '41' 1 . T' '. 11 11		fabricated metal produ
Unitbirwelco Limited <sup>1 11</sup>		Holding comp
Birwelco Limited <sup>10</sup>		Industrial engineering de
D		Engineering design activities for indus
Birwelco SPV 10 Limited <sup>10</sup>		process and product
D' I ODIVATAL IIA		Engineering design activities for indus-
Birwelco SPV 11 Limited <sup>10</sup>	0.00/	process and product
Unitbirwelco (Group) Limited <sup>9 15</sup>	90%	Holding company (in liquidat
Sustainable Engineering Limited <sup>1</sup>		Holding comp
ArchOver Intellectual Property Limited <sup>1</sup>		Holding comp
ArchOver P2P Limited 1		Dorn
ArchOver SPVs Limited <sup>1</sup>		Holding comp
ArchOver SPV 8 Limited <sup>1</sup>		Dorn
ArchOver SPV 12 Limited <sup>1</sup>		Dorn
ArchOver SPV 14 Limited <sup>1</sup>		Dorn
ArchOver SPV 15 Limited <sup>1</sup>		Dorn
ArchOver SPV 16 Limited <sup>1</sup>		Dorn
ArchOver SPV 17 Limited <sup>1</sup>		Dorn
ArchOver SPV 18 Limited <sup>1</sup>		Dorn
ArchOver SPV 19 Limited <sup>1</sup>		Dorn
ArchOver SPV 21 Limited <sup>1</sup>		Dom
ArchOver SPV 22 Limited <sup>1</sup>		Dorn
ArchOver SPV 23 Limited <sup>1</sup>		Dorn
ArchOver SPV 24 Limited <sup>1</sup>		Dorn
ArchOver Unsecured Limited <sup>1</sup>		Dorn
Railway Viaduct Holdings Limited		Holding comp
Rail Signalling and Power Limited <sup>1</sup>		Railway Enginee
Maxfort Insurance Limited <sup>12 13</sup>		Reinsurance serv
John Morris & Sons, Limited <sup>12</sup>		Dorn
Ranco Controls Limited <sup>12</sup>		Reinsurance serv
Procura Seguro B.V.		Dorn
HampdenFX Limited 1 14	80%	Financial servi
<sup>1</sup> The registered office for these companies is 5 <sup>th</sup> Floor	r, 40 Gra	cechurch Street, London, England, EC31

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

#### YEAR ENDED 31 DECEMBER 2019

#### 45. SUBSIDIARY AND ASSOCIATED UNDERTAKINGS (continued)

- <sup>3</sup> The registered office for these companies is s-Gravenweg 431, 3065 SC Rotterdam, The Netherlands
- <sup>4</sup> The registered office for this company is Pletschenstrasse 20, CH +3952, Susten
- <sup>5</sup> The registered office for this company is c/o Mourant Ozannes Corporate Services (Cayman) Limited,
- 94 Solaris Avenue, Camana Bay, P.O Box 1348, Grand Cayman KY1-1108, Cayman Islands
- <sup>5</sup> The registered office for these companies is Herengracht 182, 1016 BR, Amsterdam
- <sup>7</sup> The registered office for this company is Third Floor, The Metropolitan, James Joyce Street, Dublin 1
- <sup>3</sup> The registered office for this company is 64 Roeland Square, Roeland Street, Cape Town, 8001
- <sup>9</sup>The registered office for this company is Lameys, One Courtenay Park, Newton Abbot, Devon, TQ12 2HD
- <sup>10</sup> The registered office for this company is Unit House Elba Business Park, Crymlyn Burrows, Swansea, West Glamorgan, SA1 8QE
- 11 The registered office for this company is 16 Young Street, Edinburgh, Midlothian, Scotland, EH2 4JB
- <sup>12</sup> These companies were acquired by Hampden Holdings Limited on 18th December 2019
- <sup>13</sup> The registered office of this company is PO Box 34, St Martin's House, Le Bordage, St Peter port, Guernsey, GY1 4AU
- <sup>14</sup> This company was incorporated on 4<sup>th</sup> July 2019
- <sup>15</sup> The results of this subsidiary undertaking have not been consolidated in accordance with FRS 102 section 9.9B, as it was held exclusively with a view to subsequent resale.

The following subsidiaries are dormant companies incorporated in England and Wales. The companies listed below are considered immaterial to be included within the consolidated figures

Gracechurch UTG Limited	Consolium la CITC No. 62 I invited
Gracechurch UTG No 1 Limited	Gracechurch UTG No 53 Limited Gracechurch UTG No 54 Limited
Gracechurch UTG No 2 Limited	Gracechurch UTG No 55 Limited
Gracechurch UTG No 3 Limited	Gracechurch UTG No 56 Limited
Gracechurch UTG No 4 Limited	Gracechurch UTG No 57 Limited
Gracechurch UTG No 5 Limited	Gracechurch UTG No 58 Limited
Gracechurch UTG No 6 Limited	Gracechurch UTG No 59 Limited
Gracechurch UTG No 7 Limited	Gracechurch UTG No 60 Limited
Gracechurch UTG No 8 Limited	Gracechurch UTG No 61 Limited
Gracechurch UTG No 9 Limited	Gracechurch UTG No 62 Limited
Gracechurch UTG No 10 Limited	Gracechurch UTG No 63 Limited
Gracechurch UTG No 11 Limited	Gracechurch UTG No 64 Limited
Gracechurch UTG No 12 Limited	Gracechurch UTG No 65 Limited
Gracechurch UTG No 13 Limited	Gracechurch UTG No 66 Limited
Gracechurch UTG No 14 Limited	Gracechurch UTG No 67 Limited
Gracechurch UTG No 15 Limited	Gracechurch UTG No 68 Limited
Gracechurch UTG No 16 Limited	Gracechurch UTG No 69 Limited
Gracechurch UTG No 17 Limited	Gracechurch UTG No 70 Limited
Gracechurch UTG No 18 Limited	Gracechurch UTG No 71 Limited
Gracechurch UTG No 19 Limited	Gracechurch UTG No 72 Limited
Gracechurch UTG No 20 Limited	Gracechurch UTG No 73 Limited
Gracechurch UTG No 21 Limited	Gracechurch UTG No 74 Limited
Gracechurch UTG No 22 Limited	Gracechurch UTG No 75 Limited
Gracechurch UTG No 23 Limited	Gracechurch UTG No 76 Limited
Gracechurch UTG No 24 Limited	Gracechurch UTG No 77 Limited
Gracechurch UTG No 25 Limited	Gracechurch UTG No 78 Limited
Gracechurch UTG No 26 Limited	Gracechurch UTG No 79 Limited
Gracechurch UTG No 27 Limited	Gracechurch UTG No 80 Limited
Gracechurch UTG No 28 Limited	Gracechurch UTG No 81 Limited
Gracechurch UTG No 29 Limited	Gracechurch UTG No 82 Limited
Gracechurch UTG No 30 Limited	Gracechurch UTG No 83 Limited
Gracechurch UTG No 31 Limited	Gracechurch UTG No 84 Limited
Gracechurch UTG No 32 Limited	Gracechurch UTG No 85 Limited
Citation VI City De Committee	C.a.t.a.a.a.a.a.a.a.a.a.a.a.a.a.a.a.a.a.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

# YEAR ENDED 31 DECEMBER 2019

# 45. SUBSIDIARY AND ASSOCIATED UNDERTAKINGS (continued)

Gracechurch UTG No 33 Limited	Gracechurch UTG No 86 Limited
Gracechurch UTG No 34 Limited	Gracechurch UTG No 87 Limited
Gracechurch UTG No 35 Limited	Gracechurch UTG No 88 Limited
Gracechurch UTG No 36 Limited	Gracechurch UTG No 89 Limited
Gracechurch UTG No 37 Limited	Gracechurch UTG No 90 Limited
Gracechurch UTG No 38 Limited	Gracechurch UTG No 91 Limited
Gracechurch UTG No 39 Limited	Gracechurch UTG No 92 Limited
Gracechurch UTG No 40 Limited	Gracechurch UTG No 93 Limited
Gracechurch UTG No 41 Limited	Gracechurch UTG No 94 Limited
Gracechurch UTG No 42 Limited	Gracechurch UTG No 95 Limited
Gracechurch UTG No 43 Limited	Gracechurch UTG No 96 Limited
Gracechurch UTG No 44 Limited	Gracechurch UTG No 97 Limited
Gracechurch UTG No 45 Limited	Gracechurch UTG No 98 Limited
Gracechurch UTG No 46 Limited	Gracechurch UTG No 99 Limited
Gracechurch UTG No 47 Limited	Gracechurch UTG No 100 Limited
Gracechurch UTG No 48 Limited	Gracechurch UTG No 101 Limited
Gracechurch UTG No 49 Limited	Gracechurch UTG No 102 Limited
Gracechurch UTG No 50 Limited	Gracechurch UTG No 103 Limited
Gracechurch UTG No 51 Limited	Gracechurch UTG No 104 Limited
Gracechurch UTG No 52 Limited	Gracechurch UTG No 105 Limited
Gracechurch UTG No 106 Limited	Gracechurch UTG No 169 Limited
Gracechurch UTG No 107 Limited	Gracechurch UTG No 170 Limited
Gracechurch UTG No 108 Limited	Gracechurch UTG No 171 Limited
Gracechurch UTG No 109 Limited	Gracechurch UTG No 172 Limited
Gracechurch UTG No 111 Limited	Gracechurch UTG No 173 Limited
Gracechurch UTG No 112 Limited	Gracechurch UTG No 174 Limited
Gracechurch UTG No 113 Limited	Gracechurch UTG No 175 Limited
Gracechurch UTG No 114 Limited	Gracechurch UTG No 176 Limited
Gracechurch UTG No 115 Limited	Gracechurch UTG No 177 Limited
Gracechurch UTG No 116 Limited	Gracechurch UTG No 178 Limited
Gracechurch UTG No 117 Limited	Gracechurch UTG No 179 Limited
Gracechurch UTG No 118 Limited	Gracechurch UTG No 180 Limited
Gracechurch UTG No 119 Limited	Gracechurch UTG No 181 Limited
Gracechurch UTG No 120 Limited	Gracechurch UTG No 182 Limited
Gracechurch UTG No 121 Limited	Gracechurch UTG No 183 Limited
Gracechurch UTG No 123 Limited	Gracechurch UTG No 200 Limited
Gracechurch UTG No 124 Limited	Gracechurch UTG No 201 Limited
Gracechurch UTG No 126 Limited	Gracechurch UTG No 202 Limited
Gracechurch UTG No 127 Limited	Gracechurch UTG No 203 Limited
Gracechurch UTG No 128 Limited	Gracechurch UTG No 204 Limited
Gracechurch UTG No 129 Limited	Gracechurch UTG No 205 Limited
Gracechurch UTG No 130 Limited	Gracechurch UTG No 206 Limited
Gracechurch UTG No 133 Limited	Gracechurch UTG No 207 Limited
Gracechurch UTG No 134 Limited	Gracechurch UTG No 208 Limited
Gracechurch UTG No 135 Limited	Gracechurch UTG No 209 Limited
Gracechurch UTG No 136 Limited	Gracechurch UTG No 210 Limited
Gracechurch UTG No 137 Limited	Gracechurch UTG No 211 Limited
Gracechurch UTG No 138 Limited	Gracechurch UTG No 212 Limited
Gracechurch UTG No 139 Limited	Gracechurch UTG No 213 Limited
Gracechurch UTG No 140 Limited	Gracechurch UTG No 214 Limited
Gracechurch UTG No 141 Limited	Gracechurch UTG No 215 Limited
Gracechurch UTG No 142 Limited	Gracechurch UTG No 216 Limited
Gracechurch UTG No 143 Limited	Gracechurch UTG No 217 Limited
Gracechurch UTG No 144 Limited	Gracechurch UTG No 218 Limited

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

# YEAR ENDED 31 DECEMBER 2019

# 45. SUBSIDIARY AND ASSOCIATED UNDERTAKINGS (continued)

Gracechurch UTG No 145 Limited	Gracechurch UTG No 219 Limited
Gracechurch UTG No 146 Limited	Gracechurch UTG No 220 Limited
Gracechurch UTG No 147 Limited	Gracechurch UTG No 221 Limited
Gracechurch UTG No 148 Limited	Gracechurch UTG No 222 Limited
Gracechurch UTG No 149 Limited	Gracechurch UTG No 223 Limited
Gracechurch UTG No 150 Limited	Gracechurch UTG No 224 Limited
Gracechurch UTG No 151 Limited	Gracechurch UTG No 225 Limited
Gracechurch UTG No 152 Limited	Gracechurch UTG No 226 Limited
Gracechurch UTG No 153 Limited	Gracechurch UTG No 227 Limited
Gracechurch UTG No 154 Limited	Gracechurch UTG No 228 Limited
Gracechurch UTG No 155 Limited	Gracechurch UTG No 229 Limited
Gracechurch UTG No 156 Limited	Gracechurch UTG No 230 Limited
Gracechurch UTG No 157 Limited	Gracechurch UTG No 231 Limited
Gracechurch UTG No 158 Limited	Gracechurch UTG No 232 Limited
Gracechurch UTG No 159 Limited	Gracechurch UTG No 233 Limited
Gracechurch UTG No 160 Limited	Gracechurch UTG No 234 Limited
Gracechurch UTG No 161 Limited	Gracechurch UTG No 235 Limited
Gracechurch UTG No 162 Limited	Gracechurch UTG No 236 Limited
Gracechurch UTG No 163 Limited	Gracechurch UTG No 237 Limited
Gracechurch UTG No 164 Limited	Gracechurch UTG No 238 Limited
Gracechurch UTG No 165 Limited	Gracechurch UTG No 239 Limited
Gracechurch UTG No 166 Limited	Gracechurch UTG No 240 Limited
Gracechurch UTG No 167 Limited	Gracechurch UTG No 241 Limited
Gracechurch UTG No 168 Limited	Gracechurch UTG No 242 Limited
Gracechurch UTG No 243 Limited	Gracechurch UTG No 293 Limited
Gracechurch UTG No 244 Limited	Gracechurch UTG No 294 Limited
Gracechurch UTG No 245 Limited	Gracechurch UTG No 295 Limited
Gracechurch UTG No 246 Limited	Gracechurch UTG No 296 Limited
Gracechurch UTG No 247 Limited	Gracechurch UTG No 297 Limited
Gracechurch UTG No 248 Limited	Gracechurch UTG No 298 Limited
Gracechurch UTG No 249 Limited	Gracechurch UTG No 299 Limited
Gracechurch UTG No 250 Limited	Gracechurch UTG No 300 Limited
Gracechurch UTG No 251 Limited	Gracechurch UTG No 301 Limited
Gracechurch UTG No 252 Limited	Gracechurch UTG No 302 Limited
Gracechurch UTG No 253 Limited	Gracechurch UTG No 303 Limited
Gracechurch UTG No 254 Limited	Gracechurch UTG No 304 Limited
Gracechurch UTG No 255 Limited	Gracechurch UTG No 305 Limited
Gracechurch UTG No 256 Limited Gracechurch UTG No 257 Limited	Gracechurch UTG No 306 Limited
Gracechurch UTG No 257 Limited Gracechurch UTG No 258 Limited	Gracechurch UTG No 307 Limited Gracechurch UTG No 308 Limited
Gracechurch UTG No 258 Limited	Gracechurch UTG No 308 Limited
Gracechurch UTG No 260 Limited	Gracechurch UTG No 319 Limited
Gracechurch UTG No 261 Limited	
Gracechurch UTG No 262 Limited	Gracechurch UTG No 311 Limited Gracechurch UTG No 125 Limited
Gracechurch UTG No 263 Limited	Gracechurch UTG No 123 Limited
Gracechurch UTG No 264 Limited	Gracechurch UTG No 313 Limited
Gracechurch UTG No 265 Limited	Gracechurch UTG No 314 Limited
Gracechurch UTG No 266 Limited	Gracechurch UTG No 314 Elimited
Gracechurch UTG No 267 Limited	Gracechurch UTG No 317 Limited
Gracechurch UTG No 268 Limited	Gracechurch UTG No 318 Limited
Gracechurch UTG No 269 Limited	Gracechurch UTG No 319 Limited
Gracechurch UTG No 270 Limited	Gracechurch UTG No 320 Limited
Gracechurch UTG No 271 Limited	Gracechurch UTG No 321 Limited
Gracechurch UTG No 272 Limited	Gracechurch UTG No 322 Limited
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## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

#### YEAR ENDED 31 DECEMBER 2019

#### 45. SUBSIDIARY AND ASSOCIATED UNDERTAKINGS (continued)

Gracechurch UTG No 273 Limited
Gracechurch UTG No 274 Limited
Gracechurch UTG No 275 Limited
Gracechurch UTG No 276 Limited
Gracechurch UTG No 277 Limited
Gracechurch UTG No 278 Limited
Gracechurch UTG No 279 Limited
Gracechurch UTG No 280 Limited
Gracechurch UTG No 281 Limited
Gracechurch UTG No 282 Limited
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Gracechurch UTG No 291 Limited
Gracechurch UTG No 292 Limited
Gracechurch UTG No 110 Limited
Gracechurch UTG No 132 Limited
Gracechurch UTG No 316 Limited
Gracechurch UTG No 334 Limited
Gracechurch UTG No 335 Limited
Gracechurch UTG No 336 Limited
Gracechurch UTG No 337 Limited
Gracechurch UTG No 338 Limited
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Gracechurch UTG No 341 Limited
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Gracechurch UTG No 346 Limited
Gracechurch UTG No 356 Limited
Gracechurch UTG No 357 Limited
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Gracechurch UTG No 360 Limited
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Gracechurch UTG No 362 Limited
Gracechurch UTG No 363 Limited
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Gracechurch UTG No 366 Limited
Gracechurch UTG No 367 Limited
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Gracechurch UTG No 371 Limited
Gracechurch UTG No 372 Limited

Gracechurch UTG No 323 Limited Gracechurch UTG No 324 Limited Gracechurch UTG No 326 Limited Gracechurch UTG No 327 Limited Gracechurch UTG No 328 Limited Gracechurch UTG No 329 Limited Gracechurch UTG No 330 Limited Gracechurch UTG No 331 Limited Gracechurch UTG No 332 Limited Gracechurch UTG No 333 Limited Gracechurch UTG No 312 Limited Gracechurch UTG No 325 Limited Gracechurch UTG No 347 Limited Gracechurch UTG No 348 Limited Gracechurch UTG No 349 Limited Gracechurch UTG No 350 Limited Gracechurch UTG No 351 Limited Gracechurch UTG No 352 Limited Gracechurch UTG No 353 Limited Gracechurch UTG No 354 Limited Gracechurch UTG No 355 Limited Gracechurch UTG No 365 Limited North American London Underwriters Limited SJL Ltd Gracechurch UTG No 373 Limited Gracechurch UTG No 374 Limited Gracechurch UTG No 375 Limited Gracechurch UTG No 376 Limited Gracechurch UTG No 377 Limited Gracechurch UTG No 378 Limited Gracechurch UTG No 379 Limited Gracechurch UTG No 380 Limited Gracechurch UTG No 381 Limited Gracechurch UTG No 382 Limited Gracechurch UTG No 383 Limited Gracechurch UTG No 384 Limited Gracechurch UTG No 385 Limited Gracechurch UTG No 386 Limited Gracechurch UTG No 387 Limited Gracechurch UTG No 388 Limited Gracechurch UTG No 389 Limited Gracechurch UTG No 390 Limited Gracechurch UTG No 391 Limited Gracechurch UTG No 392 Limited Gracechurch UTG No 393 Limited Gracechurch UTG No 394 Limited Gracechurch UTG No 395 Limited Gracechurch UTG No 396 Limited Gracechurch UTG No 397 Limited Gracechurch UTG No 390 Limited Gracechurch UTG No 47 Limited

# GROUP AND COMPANY - NOTES TO THE FINANCIAL STATEMENTS (continued)

#### YEAR ENDED 31 DECEMBER 2019

#### 46. POST BALANCE SHEET EVENTS

Since the end of the reporting period the world has been plunged into the uncertainty of the COVID-19 pandemic, the ultimate economic consequences of which are currently unknown. The Group was well prepared for the 2020 Calendar year operational requirements of all staff resorting to working remotely from our office workplaces as travel and social distancing measures have been applied by the UK government. All functions of the business are continuing with minimal disruption to the delivery of our services to our clients.

The Directors are confident that the business continues to be a going concern for the following reasons:

- The Group continues to be sufficiently capitalised and comfortably meets its regulatory solvency requirements in all our regulated businesses.
- For the majority of businesses our income for the immediate future is both known and reliable in its recoverability.
- Our costs are predictable and controllable within the timeframe of any changes to our income.
- We conduct annual financial stress testing of the key businesses with a forecast of 5 years and are confident that the business will continue to operate effectively within the tested parameters.
- Our forecast cashflow has remained accurate since the end of the reporting period supporting our confidence in the reliability of our income and costs for the foreseeable future.

In our Lloyd's market related businesses our clients are, by the nature of the investment they make, more focused on the longer term performance of their investment. It is unlikely that the expected short term disruption to the return on their investments during this period would cause them to seek alternative investment options. In some cases our offering may become less viable as an investment for some clients but the proven long term performance and lack of direct correlation with most other forms of investment continues to attract new potential investors.

In our run-off management businesses COVID-19's largest expected impact is on the return on investment portfolios. As these are predominantly lower risk investments, the impact of reduced returns is minimal due to the low return investment environment prior to COVID-19.