Company Registered Number: 6333300

## ZeniMax Europe Limited

**Annual Report and Consolidated Financial Statements** 

31 December 2016

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#### **Group Information**

#### Directors

James L Leder Cindy L Tallent

#### Secretary

John G Lesher

### **Independent Auditors**

KPMG LLP Arlington Business Park Theale, Reading, RG7 4SD United Kingdom

#### Bankers

Barclays Bank Plc Slough Town Centre, East Berkshire Group PO Box 756, Slough, SL1 4SG United Kingdom

#### Registered Office

1st Floor, West Wing Davidson House Forbury Square Reading, RG1 3EU United Kingdom

#### Registration Number

6333300

### Strategic Report

#### **Business Review**

The group publishes and distributes video games and related content, in markets throughout the world, by selling products either directly to local retailers (in the United Kingdom & Eire, France, Germany, the Benelux region and in Australia and New Zealand) or via arrangements with sub-distributors (as in the rest of mainland Europe, Russia, South Africa and the Middle East). The games are published on standard platforms, including Microsoft Xbox One<sup>TM</sup>, Sony PlayStation®4 as well as personal computers and mobile devices. The games are delivered to the end consumers by both physical and digital means, including downloads in the European region from Steam, Sony and Microsoft.

During 2016, the group launched the following titles: DOOM (the 4th instalment of our Doom franchise) and Dishonored 2, as well as the Massively Multiplayer Online Game (MMOG) game The Elder Scrolls Online: Gold Edition, and Skyrim Special Edition, a remastered version of Skyrim for the latest consoles: Microsoft Xbox One<sup>TM</sup>, Sony PlayStation®4. 2016 also saw multiple Downloadable Content (DLC) releases for Fallout 4 and DOOM.

For the year ended 31 December 2016, the group made a gross profit of £102m (60% of turnover) (2015: £119m (56% of turnover)), after expensing all cost of goods and royalties payable to ZeniMax Media Inc. (as owner of the intellectual property in the games published), and is reporting a pre-tax profit of £55.5m (2015 pre-tax profit: £63.5m). The group ended the year with cash balances in hand of £112.2m (2015: £57.9m).

Pre-tax profit, gross profit, and cash generation are primary KPIs used by the directors to measure the success of the group.

During 2016 the subsidiaries (ZeniMax Germany GmbH, ZeniMax France SAS, ZeniMax Benelux BV and ZeniMax Australia Pty Limited) continued shipping product. These four companies distribute ZeniMax games directly to retailers in Germany, Austria, Switzerland, France, Belgium, The Netherlands, Luxembourg, Australia and New Zealand. ZeniMax Online Ireland Limited continued to provide administration and support services to customers during the year.

#### Going Concern

In accordance with their responsibilities, the directors of the company have considered the appropriateness of the going concern basis, which has been used in the preparation of these financial statements. The company's business activities during the period ended 31 December 2016 have been set out above. Further, the amounts due to creditors are stated under note 12 of these financial statements.

The directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

#### Principal Risks and Uncertainties

The main financial risks arising from the group's activities are credit risk and liquidity risk. These are monitored by the board of directors and were not considered to be significant at the balance sheet date.

The group's policy in respect of credit risk is to require appropriate credit checks on potential customers before sales are made and to take out credit insurance on major customers where possible, and where possible, secure cash in advance of shipping games.

The group's policy in respect of liquidity risk is to regularly forecast future cash flows and ensure adequate funding is in place for future operations.

On behalf of the Board

J G Lesher Secretary

Date: 15 March 2017

## **Directors' Report**

The directors present their report and audited financial statements of ZeniMax Europe Limited (the "company") for the year ended the 31 December 2016.

#### Directors

The directors who held office during the period were as follows:

James L Leder Cindy L Tallent

#### Political and Charitable Donations

During the year, the company made no political donations (2015: £Nil) and no charitable donations (2015: £Nil).

#### Disclosure of Information to the Auditor

The directors who held office at the date of approval of this directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the company's auditor is unaware; and each director has taken all the steps that he/she ought to have taken as a director to make himself/herself aware of any relevant audit information and to establish that the company's auditor is aware of that information.

#### Auditor

Pursuant to Section 487 of the Companies Act 2006, the auditor will be deemed to be reappointed and KPMG LLP will therefore continue in office.

On behalf of the Board

J G Lesher Secretary

Date: 15 March 2017

### Statement of Directors' Responsibilities

The directors are responsible for preparing the strategic report, directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the group and parent company financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102).

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- Select suitable accounting policies and then apply them consistently;
- Make judgments and estimates that are reasonable and prudent;
- State whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements, including FRS 102;
- Notify its shareholders in writing about the use of disclosure exemptions, if any, of FRS 102 used in the preparation of financial statements; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that
  the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the parent company's transactions and disclose with reasonable accuracy at any time the financial position of the parent company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## **Independent Auditor's Report**

#### to the members of ZeniMax Europe Limited

We have audited the financial statements of ZeniMax Europe Limited for the year ended 31 December 2016 set out on pages 8 to 28. The financial reporting framework that has been applied in their preparation is applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective Responsibilities of Directors and Auditor

As explained more fully in the Directors' Responsibilities Statement set out on page 5, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### Scope of the Audit of the Financial Statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at www.frc.org.uk/auditscopeukprivate.

#### **Opinion on the Financial Statements**

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent company's affairs as at 31 December 2016 and of the group's profit for the year then ended;
- have been properly prepared in accordance with UK Generally Accepted Accounting Practice;
   and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Opinion on Other Matters Prescribed by the Companies Act 2006

In our opinion the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Based solely on the work required to be undertaken in the course of the audit of the financial statements and from reading the Directors' Report and Strategic Report

- we have not identified material misstatements in those reports; and
- in our opinion, those reports has been prepared in accordance with the Companies Act 2006.

## Independent Auditor's Report (continued)

to the members of ZeniMax Europe Limited

#### Matters on which we are required to Report by Exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- · the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of Directors' remuneration specified by law are not made; or
- We have not received all the information and explanations we require for our audit.

Simon Baxter (Senior Statutory Auditor)

For and on behalf of KPMG LLP, Statutory Auditor

Chartered Accountants
Arlington Business Park

Theale, Reading, RG7 4SD

Date: 21 March 2017

## **Consolidated Profit and Loss Account**

For the year ended 31 December 2016

	Notes	2016 £	2015 £
Turnover	2	169,513,749	212,347,079
Cost of sales	-	(67,029,284)	(93,305,009)
Gross Profit		102,484,465	119,042,070
Administrative expenses	-	(47,094,648)	(55,598,596)
Operating Profit		55,389,817	63,443,474
Interest receivable and similar income Interest payable and similar expenses	-	81,997 (17,559)	49,156 (491)
Profit before taxation		55,454,255	63,492,139
Tax on profit	6	(12,557,520)	(13,225,450)
Profit for the Financial Year		42,896,735	50,266,689

All items dealt with in arriving at the above results relate to continuing operations. The notes on pages 15 to 28 form an integral part of these Financial Statements.

## **Consolidated Other Comprehensive Income**

For the year ended 31 December 2016

	Notes	2016 £	2015 £
Profit for the financial year		<b>42,896,73</b> 5	50,266,689
Foreign exchange differences	_	847,132	555,687
Total comprehensive income for the financial year	_	43,743,86 7	50,822,376

## **Consolidated Balance Sheet**

At 31 December 2016

	Notes	2016 £	2015 £
Fixed Assets			
Tangible assets	7	1,575,639	5,612,740
		1,575,639	5,612,740
Current Assets			
Stock	10	4,887,515	2,883,475
Debtors	11	39,079,756	81,926,609
Cash at bank and in hand	,	112,248,303	57,931,514
		156,215,574	142,741,598
Creditors: Amounts falling due within one year	12	(52,001,368)	(86,308,359)
Net Current Assets		104,214,206	56,433,239
Total Assets Less Current Liabilities		105,789,845	62,045,979
N.A.A.		105 700 045	62,045,979
Net Assets	•	105,789,845	V2,U43,777
Capital and Reserves			
Called up share capital	13	100	100
Profit and loss account		105,789,745	62,045,879
Shareholders' Funds	-	105,789,845	62,045,979

The Financial Statements were approved and authorised for issue by the Board and were signed on its behalf on the 15 March 2017.

C L Tallent Director

## **Company Balance Sheet**

At 31 December 2016

	Notes	2016 £	2015 £
Fixed Assets		2/2/4/2	425 505
Tangible assets Investments	8 9	367,469	435,585
investments	٧.	209,847	209,847
		577,316	645,432
Current Assets		·	
Stock	10	2,550,522	1,226,615
Debtors	11	41,776,301	93,645,756
Cash at bank and in hand		100,204,230	26,941,208
	-	144,531,053	121,813,579
Creditors: Amounts falling due within one year	12	(36,462,376)	(60,099,867)
Net Current Assets		108,068,677	61,713,712
Total Assets Less Current Liabilities		108,645,993	62,359,144
Net Assets		108,645,993	62,359,144
Capital and Reserves			
Called up share capital	13	100	100
Profit and loss account		108,645,893	62,359,044
Shareholders' Funds	-	108,645,993	62,359,144

The Financial Statements were approved and authorised for issue by the Board and were signed on its behalf on the 15 March 2017.

C L Tallent Director

## Consolidated Statement of Changes in Equity

·		Called up share capital	Profit and loss account	Total equity
	Notes	£	£	£
Balance at 1 January 2015		100	11,223,503	11,223,603
Profit for the financial period		-	50,266,689	50,266,689
Currency translation differences			555,687	555,687
Total comprehensive income for the year		<del>.</del> -	50,822,376	50,822,376
Balance at 31 December 2015		100	62,045,879	62,045,979
			•	
		Called up share capital	Profit and loss account	Total equity
	Notes		_	Total equity
Balance at 1 January 2016	Notes	share capital	account	
Balance at 1 January 2016  Profit for the financial period	Notes	share capital £	account £	£
·	Notes	share capital £	account £ 62,045,879	£ 62,045,979
Profit for the financial period	Notes .	share capital £	account £ 62,045,879 42,896,735	£ 62,045,979 42,896,735

## Company Statement of Changes in Equity

		Called up share capital	Profit and loss account	Total equity
	Notes	£	£	£
Balance at 1 January 2015		100	12,527,993	12,528,093
Profit for the financial period		-	49,831,051	49,831,051
Currency translation differences		<u> </u>	-	
Total comprehensive income for the year			49,831,051	49,831,051
Balance at 31 December 2015		100	62,359,044	62,359,144
		Called up share capital	Profit and loss account	Total equity
	Notes	£	£	£
Balance at 1 January 2016		100	62,359,044	62,359,144
Profit for the financial period		-	46,286,849	46,286,849
Currency translation differences			<u> </u>	<u> </u>
Total comprehensive income for the year	_		46,286,849	46,286,849
Balance at 31 December 2016	·	100	108,645,893	108,645,993

## **Consolidated Cash Flow Statement**

At 31 December 2016

	2016 £	2015 £
Cash flows from operating activities	47,742,987	38,986,173
Net cash generated for operating activities	47,742,987	38,986,173
	• •	
Cash flows for investing activities		•
Acquisition of tangible fixed assets	(610,145)	(400,740)
Proceeds from sale of tangible fixed assets	167,150	46,333
Movement in Exchange Rates	<u>-</u>	(821,287)
Interest received	81,997	49,156
Net cash (used in) investing activities		
The case (asso in) in cooling weather	(360,988)	(1,126,538)
Cash flows for financing activities		
Interest paid	(17,559)	(491)
Net cash (used in) financing activities	(17,559)	(491)
Cash and cash equivalents at the beginning of the year	57,931,514	20,072,370
Net Increase in cash at bank and in hand	54,316,789	37,859,144
Effect of exchange rates on cash held	6,952,360	_
-		
Cash and cash equivalents at the end of the year	112,248,303	57,931,514
•		
	2016	2015
Reconciliation of Operating Profit to Net Cash Flows	2010 £	£
from Operating Activities		
Operating profit	55,389,817	63,443,474
Depreciation charges	3,696,521 (9,192,011)	3,666,189 1,169,858
Unrealised foreign exchange Loss/(profit) on disposals	1,375,229	(4,676)
Share based payment charges	1,077,734	988,549
Increase in stock	(1,685,741)	(444,944)
Decrease/(increase) in debtors	46,945,296	(71,122,44)
(Decrease)/increase in creditors	(32,517,385)	42,252,261
Tax Paid	(17,346,473)	(962,093)
Net Cash Inflow from Operating Activities	47,742,987	38,986,173
the same range. It am a battering transfer		

### Notes to the Financial Statements

For the year ended 31 December 2016

#### 1. Accounting policies

ZeniMax Europe Limited (the "company") is a company limited by shares and incorporated and domiciled in the UK.

The financial statements are prepared on the historical cost basis.

These group and parent company financial statements were prepared in accordance with Financial Reporting Standard 102, The Financial Reporting Standard applicable in the UK and Republic of Ireland ("FRS 102") as issued in August 2015. The amendments to FRS 102 issued in July 2016 and effective immediately have been applied. The presentation currency of these financial statements is sterling.

The parent company is included in the consolidated financial statements, and is considered to be a qualifying entity under FRS 102 paragraphs 1.8 to 1.12. The following exemptions available under FRS 102 in respect of certain disclosures for the parent company financial statements have been applied:

- The reconciliation of the number of shares outstanding from the beginning to the end of the period
  has not been included a second time;
- No separate parent company Cash Flow Statement with related notes is included;
- · Certain disclosures required by FRS 102.26 Share Based Payments are not provided; and
- The disclosures required by FRS 102.11 Basic Financial Instruments and FRS 102.12 Other Financial Instrument Issues in respect of financial instruments not falling within the fair value accounting rules of Paragraph 36(4) of Schedule 1 have not been included.

The accounting policies set out below have, unless otherwise stated, been applied consistently to all periods presented in these financial statements.

Judgements made by the directors, in the application of these accounting policies that have significant effect on the financial statements and estimates with a significant risk of material adjustment in the next year are discussed in note 19.

#### 1.1 Change in accounting policy/prior period adjustment

In these financial statements, the group and company have not changed their accounting policies, nor have there been any prior period adjustments.

#### 1.2 Going Concern

The group and company had net current assets at the year end and have prepared forecasts that suggest that they will continue to meet their liabilities as they fall due for the foreseeable future. The group benefits from support from ZeniMax Media Inc. through a distribution agreement. Accordingly, the financial statements have been prepared on a going concern basis.

#### 1.3 Basis of consolidation

The consolidated financial statements include the financial statements of the company and its subsidiary undertakings made up to 31 December 2016. A subsidiary is an entity that is controlled by the parent. The results of subsidiary undertakings are included in the consolidated profit and loss account from the date that control commences until the date that control ceases. Control is established when the company has the power to govern the operating and financial policies of an entity so as to obtain benefits from its activities. In assessing control, the group takes into consideration potential voting rights that are currently exercisable.

Under Section 408 of the Companies Act 2006 the company is exempt from the requirement to present its own profit and loss account.

#### 1. Accounting policies (continued)

#### 1.4 Revenue recognition

Turnover represents sales to external customers based on what has been received or receivable; net of VAT and other sales related taxes. Turnover is recognised when the risks and rewards of owning the goods have been transferred to the customer.

Consistent with industry practices the group recognises, as a reduction of turnover, reserves for returns and future price concessions based on both contractual and commercial considerations, in line with management's ability to reliably estimate such items, in the year in which the sale is recognised. Trade debtors are shown net of these reserves and any allowances for doubtful debts. Where the reserves for a customer exceed the trade debtor balance the trade debtor net of the reserves for returns and future price concessions are included in current liabilities.

Royalty revenue is recognised in the year earned based on royalty reports received.

When the company sells products with multiple deliverables (elements), the company allocates revenue to each element of the product, using fair values, if possible. If fair value information is not available, revenue for products with multiple deliverables, including games played online, is recognised rateably over the estimated service period. Membership and virtual currency revenue are also recognised rateably over the applicable estimated service period.

#### 1.5 Foreign Currencies

Transactions in foreign currencies are recorded using the rate of exchange ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated using the contracted rate or the rate of exchange ruling at the balance sheet date. All exchange differences are dealt with through the profit and loss account.

The assets and liabilities of overseas subsidiary undertakings are translated at the closing exchange rates. Gains and losses arising on these translations are taken to reserves.

#### 1.6 Tangible Fixed Assets

Tangible fixed assets are stated at cost less accumulated depreciation and accumulated impairment losses.

Where parts of an item of tangible fixed assets have different useful lives, they are accounted for as separate items of tangible fixed assets, for example land is treated separately from buildings.

Leases in which the entity assumes substantially all the risks and rewards of ownership of the leased asset are classified as finance leases. All other leases are classified as operating leases.

The company assesses at each reporting date whether tangible fixed assets are impaired.

Depreciation is charged to the profit and loss account on a straight-line basis over the estimated useful lives of each part of an item of tangible fixed assets. Leased assets are depreciated over the shorter of the lease term and their useful lives. Land is not depreciated. The estimated useful lives are as follows:

Leasehold improvements - 20% per annum
Computers and electronics - 33% per annum
Fixtures, fittings and equipment - 33% per annum

Depreciation methods, useful lives and residual values are reviewed if there is an indication of a significant change since the last annual reporting date in the pattern by which the company expects to consume an asset's future economic benefits.

#### 1. Accounting policies (continued)

#### 1.7 Basic financial investments

#### Trade and other debtors / creditors

Trade and other debtors are recognised initially at transaction price less attributable transaction costs. Trade and other creditors are recognised initially at transaction price plus attributable transaction costs. Subsequent to initial recognition they are measured at amortised cost using the effective interest method, less any impairment losses in the case of trade debtors. If the arrangement constitutes a financing transaction, for example if payment is deferred beyond normal business terms, then it is measured at the present value of future payments discounted at a market rate of instrument for a similar debt instrument.

#### Interest-bearing borrowings classified as basic financial instruments

Interest-bearing borrowings are recognised initially at the present value of future payments discounted at a market rate of interest. Subsequent to initial recognition, interest-bearing borrowings are stated at amortised cost using the effective interest method, less any impairment losses.

#### Investments in ordinary shares

Investments in equity instruments are measured initially at fair value, which is normally the transaction price. Transaction costs are excluded if the investments are subsequently measured at fair value through profit and loss. Subsequent to initial recognition investments that can be measured reliably are measured at fair value with changes recognised in profit or loss. Other investments are measured at cost less impairment in profit or loss.

#### Cash and cash equivalents

Cash and cash equivalents comprise cash balances and call deposits. Bank overdrafts that are repayable on demand and form an integral part of the Company's cash management are included as a component of cash and cash equivalents for the purpose only of the cash flow statement.

#### 1.8 Other financial instruments

Financial instruments not considered to be Basic Financial Instruments (Other financial instruments)

Other financial instruments not meeting the definition of Basic Financial Instruments are recognised initially at fair value. Subsequent to initial recognition other financial instruments are measured at fair value with changes recognised in profit or loss except as follows:

 investments in equity instruments that are not publicly traded and whose fair value cannot otherwise be measured reliably shall be measured at cost less impairment.

#### 1.9 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost is based on the first-in first-out principle and includes expenditure incurred in acquiring the stocks, production or conversion costs and other costs in bringing them to their existing location and condition.

#### 1.10 Taxation

Tax on the profit or loss for the year comprises current and deferred tax. Tax is recognised in the profit and loss account except to the extent that it relates to items recognised directly in equity or other comprehensive income, in which case it is recognised directly in equity or other comprehensive income.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the balance sheet date, and any adjustment to tax payable in respect of previous years.

#### 1. Accounting policies (continued)

#### 1.10 Taxation (continued)

Deferred tax is provided on timing differences which arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in the financial statements. The following timing differences are not provided for: differences between accumulated depreciation and tax allowances for the cost of a fixed asset if and when all conditions for retaining the tax allowances have been met; and differences relating to investments in subsidiaries, to the extent that it is not probable that they will reverse in the foreseeable future and the reporting entity is able to control the reversal of the timing difference. Deferred tax is not recognised on permanent differences arising because certain types of income or expense are non-taxable or are disallowable for tax or because certain tax charges or allowances are greater or smaller than the corresponding income or expense.

Deferred tax is provided in respect of the additional tax that will be paid or avoided on differences between the amount at which an asset (other than goodwill) or liability is recognised in a business combination and the corresponding amount that can be deducted or assessed for tax. Goodwill is adjusted by the amount of such deferred tax.

Deferred tax is measured at the tax rate that is expected to apply to the reversal of the related difference, using tax rates enacted or substantively enacted at the balance sheet date.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

#### 1.11 Related party transactions

The company does not disclose transactions with members of the same group that are wholly owned.

#### 1.12 Employee benefits

#### Share-based payment transactions

Share-based payment arrangements in which the entity receives goods or services as consideration for its own equity instruments are accounted for as equity-settled share-based payment transactions, regardless of how the equity instruments are obtained by the entity.

The grant date fair value of share-based payments awards granted to employees is recognised as an employee expense, with a corresponding increase in equity, over the period in which the employees become unconditionally entitled to the awards. The fair value of the awards granted is measured based on an observable market price, taking into account the terms and conditions upon which the awards were granted. The amount recognised as an expense is adjusted to reflect the actual number of awards for which the related service and non-market vesting conditions are expected to be met, such that the amount ultimately recognised as an expense is based on the number of awards that do meet the related service and non-market performance conditions at the vesting date. For share-based payment awards with non-vesting conditions, the grant date fair value of the share-based payment is measured to reflect such conditions and there is no true-up for differences between expected and actual outcomes.

Share-based payment transactions in which the entity receives goods or services by incurring a liability to transfer cash or other assets that is based on the price of the entity's equity instruments are accounted for as cash-settled share-based payments. The fair value of the amount payable to employees is recognised as an expense, with a corresponding increase in liabilities, over the period in which the employees become unconditionally entitled to payment. The liability is re measured at each balance sheet date and at settlement date. Any changes in the fair value of the liability are recognised as personnel expense in profit or loss.

#### I. Accounting policies (continued)

#### 1.13 Expenses

Operating lease

Payments (excluding costs for services and insurance) made under operating leases are recognised in the profit and loss account on a straight-line basis over the term of the lease.

Interest receivable and Interest payable

Interest payable and similar charges includes interest payable.

Other interest receivable and similar income includes interest receivable on funds invested.

Interest income and interest payable are recognised in profit or loss as they accrue, using the effective interest method. Dividend income is recognised in the profit and loss account on the date the entity's right to receive payments is established. Foreign currency gains and losses are reported on a net basis.

#### 2. Turnover

The table below sets out the turnover for each of the group's geographical areas of operation. All revenues are derived from the group's sole industry segment being the provision of video game software.

	2016 £	2015 £
Geographical markets supplied: UK	10 (70 500	69,584,227
Europe (excluding UK)	40,679,592 94,368,395	105,132,150
Rest of World	34,465,762	37,630,702
_	169,513,749	212,347,079
3. Expenses and auditor's remuneration		
Included in profit/loss are the following;	2016 £	2015 £
Loss on sale of fixed assets	1,375,229	_
Exchange differences	(9,192,011)	1,174,535
Operating lease charges	1,682,851	1,624,312
Depreciation of tangible fixed assets (Note 7)	3,696,521	3,666,189
Audit of these financial statements	60,953	50,587
Disclosures below based on amounts receivable in respect of other services to the group and its subsidiarles		
Amounts receivable by the group's auditor and its associates in respect of:		
Audit of financial statements of the group's subsidiaries	62,770	16,862

#### 4. Staff numbers and costs

The average monthly number of employees during the year was:	2016	2015
	No.	No.
	99	94
The aggregate payroll costs of these persons were as follows:		
	2016	2015
·	£	£
Wages and salaries	6,419,724	10,012,222
Share based payment	1,077,734	988,549
Social security costs	1,142,349	1,127,436
Pension costs	287,518	107,736
	8,927,325	12,235,943

#### 5. Directors' remuneration

The directors' remuneration including fees was borne by the ultimate parent undertaking in the current year. The directors are also directors of other companies within the ZeniMax Media Inc. group. These directors' services are not significant to the company and therefore they have received no emoluments in relation to the company for the year to 31 December 2016 (2015: £Nil).

#### 6. Tax on Profit/loss on Ordinary Activities

·	2016	2015
Taxation on profit/(loss) on ordinary activities comprises:	£	£
UK Corporation Tax		
Current Tax on Income for the Period	11,898,041	9,970,495
Adjustments in respect of prior periods	(12,745)	-
Foreign Tax:		
Current tax on income for the period	608,158	857,622
Adjustments in respect of prior periods	132	(47,526)
Total Current Tax Charge	12,493,586	10,780,591
Deferred Tax		
Origination / reversal of timing differences	43,849	-
Effect of decreased / increased tax rate	(810)	307,919
Adjustment in respect of previous years	-	2,136,940
FX effects on deferred tax asset	20,895	<del></del>
Total Deferred Tax	63,934	2,444,859
Tax charge on profit from ordinary activities	12,557,520	13,225,450
Reconciliation of Total Tax Charge:		
Profit on ordinary activities before tax	55,454,255	63,492,139
Profit on ordinary activities multiplied by standard rate of UK Corporation Tax of 20% (2015: 20.25%)	11,090,851	12,857,158
Effects of:		
Tax rates on overseas earnings	221,824	857,622
Fixed assets not deductible for tax purposes	-	3,860
Expenses not deductible for tax purposes	39,354	57,328
Capital allowances for the period in excess of depreciation	32,197	(558,998)
Adjustments to tax charges	269,121	(172,968)
Other timing differences not recognised as a deferred tax asset	904,173	181,448
Tax Charge for the Period	12,557,520	13,225,450
Deferred tax asset reconciliation		
Capital Allowances in advance of depreciation	(6,661)	(28,356)
Other timing differences	983,585	1,048,319
Tax losses carried forward	<u> </u>	<u> </u>
Total Deferred Tax Asset	976,924	1,019,963
·		

The deferred tax assets are treated as recoverable as, in the directors' opinion; there will be suitable taxable profits within the ZeniMax Europe group from which the future reversal of the underlying timing differences can be deducted.

#### 7. Tangible Fixed Assets - Group

_	Leasehold Improvements	Computer & Electronics	Fixtures & Fittings	Total
Cost	£	£	£	£
At 1 January 2016	3,384,863	10,375,566	594,781	14,355,210
Additions	•	603,235	6,910	610,145
Disposals	(2,867,857)	(1,184,891)	(407, <i>777</i> )	(4,460,525)
Movement in Exchange Rates	8,493	1,485,592	14,386	1,508,471
At 31 December 2016	525,499	11,279,502	208,300	12,013,301
Depreciation	·			
At 1 January 2016	1,434,303	7,024,470	283,697	8,742,470
Depreciation charge for the year	593,338	3,011,455	91,728	3,696,521
Disposals	(1,790,962)	(1,069,992)	(285,453)	(3,146,337)
Movement in Exchange Rates	7,559	1,132,565	4,884	1,145,008
At 31 December 2016	244,238	10,098,568	94,856	10,437,662
Net Book Value			ŧ	
At 31 December 2016	281,261	1,180,934	113,444	1,575,639
At 31 December 2015	1,950,560	3,351,096	311,084	. 5,612,740

#### 8. Tangible Fixed Assets - Company

	Leasehold Improvements	Computer & Electronics	Fixtures & Fittings	Total
Cost	£	£	£	£
At 1 January 2016 Additions	464,610	170,731 20,522	100,100	735,441 20,522
At 31 December 2016	464,610	191,253	100,100	755,963
Depreciation				
At I January 2016	137,548	123,126	39,183	299,857
Depreciation charge for the year	51,622	22,715	14,300	88,637
At 31 December 2016	189,170	145,841	53,483	388,494
Net Book Value				
At 31 December 2016	275,440	45,412	46,617	367,469
At 31 December 2015	327,064	47,604	60,917	435,585

### 9. Fixed Asset Investments - Company

Cost	Shares in Group Undertaking £
At beginning of year	209,847
Additions	•
Disposals	•
At end of year	209,847
Net Book Value	
At 31 December 2016	209,847
At 31 December 2015	209,847

#### 9. Fixed Asset Investments - Company (continued)

The undertakings in which the company's interest at the year-end is more than 20% are as follows:

Proportion of voting Principal Activity Subsidiary undertakings Country incorporation rights and ordinary ZeniMax Benelux B.V The Netherlands 100% Games distributor Registered address: Grote Berg 18E, 5611 KK Eindhoven 100% Games distributor ZeniMax France SAS France Registered address: 1-3 rue du Depart, 75014 Paris 100% Games distributor ZeniMax Germany GnibH Germany Registered address: Schillerstr. 15-17, 60313 Frankfurt am Main 100% Games distributor ZeniMax Australia Pty Ltd Australia Registered address: BC LAW PTY Ltd, Level 12, 60 Castlereagh St, Sydney, NSW 2000 100% Bethesda Softworks Europe Ltd Great Britain Dormant company Registered address: I" Floor, West Wing Davidson house, Forbury Square, Reading, Berkshire, RG1 3EU ZeniMax Online Ireland Ltd 100% Support Services Ireland Registered address: 6th Floor, South Bank House, Barrow Street, Dublin 4, D04 TR29

10. Stock	•			
	Group	Group	Company	Company
	2016	2015	2016	2015
	£	£	£	£
Finished goods and goods for resale	4,748,249	2,758,993	2,411,256	1,102,133
Work in progress	139,266	124,482	139,266	124,482
	4,887,515	2,883,475	2,550,522	1,226,615
11. Debtors				
	Group	Group	Company	Company
	2016	2015	2016	2015
	£	£	£	£
Trade debtors	17,613,685	80,196,385	11,095,600	49,549,719
Prepayments	686,189	385,304	310,575	176,590
Corporation tax receivable	99,702	43,986	. =	-
Deferred tax asset	976,924	1,019,963	23,828	368,889
Amount owed by group undertakings	19,290,708	-	30,304,044	43,508,304
Other debtors	412,548	280,971	42,254	42,254
	39,079,756	81,926,609	41,776,301	93,645,756

#### 12. Creditors

	Group 2016	Group 2015	Company 2016	Company 2015
	. <b>£</b>	£	£	£
Trade creditors	2,367,058	5,601,636	1,102,522	1,711,080
Amount owed to group undertakings	, ,	16,443,076	•	16,460,821
Corporation tax payable	5,020,514	9,944,938	4,898,041	9,565,495
Other taxation and social security	2,046,391	14,049,195	2,808,296	11,116,897
Accruals and deferred income	31,825,680	27,699,711	20,274,779	17,697,108
Reserve for future price concessions	10,741,725	12,569,803	7,378,738	3,548,466
•	52,001,368	86,308,359	36,462,376	60,099,867

### 13. Called up Share Capital

	Ordin	Ordinary Shares 2016 £		
On issue at 1 January		100		
Issued for cash				
On issue at 31 December - fully paid	•	100		
	2016	2015		
	£	£		
Allotted, Called Up and Fully Paid:				
100 Ordinary shares of £1 each	100	100		
•	100	100		

All shares were subscribed at par and there is no share premium reserve.

#### 14. Financial Instruments

The group and company have the following financi	al investments.			
, , , , , , , , , , , , , , , , , , ,	Group	Group	Company	Company
	2016	2015	2016	2015
	£	£	£	£
Financial assets that are debt instruments measured at amortised cost				
Amounts owed by group undertakings	19,290,708	_	30,304,044	43,508,304
Other receivables	19,789,048	81,926,608	11,472,257	50,137,452
Cash and cash equivalents	112,248,303	57,931,514	100,204,230	26,941,208
•	151,328,059	139,858,122	141,980,531	120,586,964
•	Group	Group	Company	Company
	2016	2015	2016	2015
	£	£	£	£
Financial liabilities measured at amortised cost				
Amounts owed to group undertakings	-	16,443,076	_	16,460,821
Other creditors	52,001,368	69,865,283	36,462,376	43,639,045
-	52,001,368	86,308,359	36,462,376	60,099,866
		69,865,283		43,639,04

#### 15. Operating leases

Non-cancellable operating lease rentals are payable as follows:

	Group 2016 £	Group 2015 £	Company 2016 £	Company 2015 £
In less than one year				
Land and building	1,031,232	950,660	480,780	480,780
Other	32,892	59,266	10,866	16,908
Between one and five years				
Land and building	916,697	1,533,774	491,646	480,780
Other	20,051	63,796	-	9461
More than five years				
Land and building	v	-	-	•

During the year £1,682,851 was recognised as an expense in the profit and loss account in respect of operating leases (2015: £1,624,312).

#### 16. Employee benefits in relation to share-based payments

The share-based remuneration expense (note 4) comprises:

	2016	2015
	£	£
Equity-settled schemes	1,077,734	988,549

The group did not enter into any share-based payment transactions with parties other than employees in the current or preceding year. The scheme is denominated in US Dollars and translated at 1.2305 (2015: 1.4826).

The parent company operates an equity-settled share option scheme for employees of the group so they may participate in the stock of the parent company, ZeniMax Media Inc. The exercise price of each option equals the fair market value of ZeniMax Media Inc.'s stock on the date of the grant, as estimated by the board of directors of ZeniMax Media Inc., and unexercised options expire after a period of 10 years from the date of the grant. Employee options generally vest over a 4 or 5 year period or cliff vest at the end of such periods.

Details of the share based payments and weighted average exercise price (WAEP) outstanding are as follows:

	2016	2016	2015	2015
	No.	WAEP £	No.	WAEP £
Outstanding at beginning of the year	232,500	54.22	232,500	42.94
Granted during the year	22,000	16.25	-	-
Cancelled during the year	-	-	-	•
Outstanding at 31 December	254,500	50.93	232,500	45.00

Of the total number of options outstanding at the end of the year, 70,500 (2015: 70,500) had vested and were exercisable at the year end.

The company utilises a standard option pricing model, the Black-Scholes model, to measure the fair value of the stock options issued. The inputs into the Black-Scholes option pricing model are as follows:

	2016	2015
	£	£
Weighted average exercise price at grant date	16.25	45.00
Expected volatility	33.96%	43.95%
Weighted average expected life (year)	6.357	7.025
Risk-free rate	1.43%	2.25%

Since ZeniMax Media Inc. is a private company, expected volatility was determined using the "calculated method" to reasonably estimate its expected volatility, which is based on the historic volatility of an appropriate industry sector index over the period which is approximately equal to the expected life of the options being valued.

#### 17. Related Party Transactions

The company is exempt from disclosing related party transactions as they are with other companies that are wholly owned within the group.

Total compensation of key management personnel in the year amounted to £2.8M (2015: £3.6M).

#### 18. Controlling party

The immediate and ultimate parent undertaking is ZeniMax Media Inc., a company incorporated in the United States of America.

#### 19. Critical accounting estimates and assumptions

The company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. These estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

#### Accounting assumptions/estimates

For the purpose of the figures disclosed herein, we have made estimates relating to the reserves required for future price concessions. These estimates are based upon the inventory of each title still in the channel during the period following the balance sheet date, the post balance sheet date rate of sell through of those titles in each of our markets and other factors.

With respect to the deferred income for our MMOG: The Elder Scrolls Online, we have made estimates as to the average time, that each player of the game continues to play beyond the initial purchase of the game, based on data collected via the game systems.

#### Useful economic lives of tangible assets

The annual depreciation charge for tangible assets is sensitive to changes in the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are re-assessed annually. They are amended when necessary to reflect current estimates, based on technological advancement, future investments, economic utilisation and the physical condition of the assets. See note 7&8 for the carrying amount of the property, plant and equipment and note 1.6 for the useful economic lives for each class of assets.