

# **ZeniMax Europe Limited**

Directors' report and financial statements

31 December 2012

Registered number 6333300

TUESDAY



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10/09/2013  
COMPANIES HOUSE

## **Contents**

1	Directors' report
3	Statement of directors' responsibilities in respect of the directors' report and the financial statements
4	Independent auditor's report to the members of ZenMax Europe Limited
6	Consolidated profit and loss account
7	Consolidated balance sheet
8	Company balance sheet
9	Consolidated cash flow statement
10	Consolidated statement of total recognised gains and losses
11	Notes to the financial statements

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## **Directors**

James Lawrence Leder  
Cindy Lehmann Tallent

## **Secretary and registered office**

John Griffin Leshner,  
1st Floor,  
West Wing,  
Davidson House,  
Forbury Square,  
Reading,  
RG1 3EU

## **Company number**

6333300

## **Auditors**

KPMG LLP,  
Arlington Business Park,  
Theale,  
Reading,  
RG7 4SD

## **Directors' report**

The directors present their report together with the audited financial statements for the year ended the 31 December 2012

### **Principal activities, business review and future developments**

The group publishes and distributes video games and related content, in PAL markets throughout the world, by selling product either directly to local retailers (as in UK & Eire, France, Germany and the Benelux region) or via arrangements with sub-distributors (as in the rest of mainland Europe, Russia, South Africa, Australia, New Zealand and the Middle East) The games are published on standard platforms, including Microsoft Xbox 360™ and Sony PlayStation®3 - as well as personal computers

For the year ended 31 December 2012, the group made a gross profit of £25.8m (45% of turnover) (2011 - £66.6m), after payment of all cost of goods and royalties payable to ZeniMax Media Inc (as owner of the intellectual property in the games published), and is reporting a pre-tax profit of £4.9m (2011 - £28.9m) The group ended the year with cash balances in hand of £42.4m (2011 - £42.2m)

Pre-tax profit, gross profit, cash generation and game units shipped are primary KPIs used by the directors to measure the success of the group

In 2012 Dishonored was the main game launched, along with Doom 3 BFG Edition, Fallout New Vegas Ultimate Edition and Quake 4 (2011 - The Elder Scrolls Skyrim, Rage, Brink and Hunted and were the main games launched) Total game units shipped by the group across all titles in the year were 3.7 million (2011 - 7.1 million)

During 2012 the company's subsidiaries (ZeniMax Germany GmbH, ZeniMax France SAS & ZeniMax Benelux BV) continued shipping product, after being set up at the end of 2010 These 3 companies distribute ZeniMax games directly to retailers in Germany, France, Belgium, the Netherlands and Luxembourg Previously, product was sold in these territories using the services of a third party sub-distributor

The directors do not recommend the payment of a dividend

### **Employment of disabled persons**

The company is committed to a policy of recruitment and promotion on the basis of aptitude and ability without discrimination of any kind Management actively pursues both the employment of disabled persons whenever a suitable vacancy arises and the continued employment and retraining of employees who become disabled whilst employed by the company Particular attention is given to the training, career development and promotion of disabled employees with a view to encouraging them to play an active role in the development of the company

### **Employee involvement**

Members of the management team regularly discuss matters of current interest and concern to the business with members of staff

## Directors' report (*continued*)

### Principal risks and uncertainties

The main financial risks arising from the group's activities are credit risk and liquidity risk. These are monitored by the board of directors and were not considered to be significant at the balance sheet date.

The group's policy in respect of credit risk is to require appropriate credit checks on potential customers before sales are made and to take out credit insurance on major customers where possible and where possible secure cash in advance of shipping games.

The group's policy in respect of liquidity risk is to regularly forecast future cash flows and ensure adequate funding is in place for future operations.

Subsequent to the year end, HMV and Blockbuster UK, two of the group's major UK customers, have gone into administration (2011 - Game Stores Group). Having reviewed the position and financial forecasts as at the date of signature of these accounts, the directors consider that whilst this event creates additional uncertainty in the group and company's markets, it is unlikely to have a significant impact on the company and group's ability to meet its liabilities as they fall due for the foreseeable future and at least for the next twelve months. The group and company will also continue to benefit from support from ZeniMax Media Inc through a distribution agreement. Accordingly the financial statements continue to be prepared on a going concern basis.

### Political and charitable donations

During the year the company made no political donations (2011: £Nil) and no charitable donations (2011: £Nil).

### Directors

The directors of the company who held office during the year were as follows:

James Lawrence Leder  
Cindy Lehmann Tallent  
Ernest Del (resigned 1<sup>st</sup> August 2012)


### Disclosure of information to auditors

The directors who held office at the date of approval of this directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the group and company's auditors are unaware and each director has taken all the steps that they ought to have taken as a director to make themselves aware of any relevant audit information and to establish that the group and company's auditors are aware of that information.

### Auditors

Pursuant to Section 487 of the Companies Act 2006 the auditors will be deemed to be reappointed and KPMG LLP will therefore continue in office.

By order of the board

  
J.G. Leshner  
Secretary

1<sup>st</sup> Floor,  
West Wing, Davidson House,  
Forbury Square,  
Reading,  
RG1 3EU

Date: 28 Feb 2013

## **Statement of directors' responsibilities in respect of the directors' report and the financial statements**

The directors are responsible for preparing the directors' report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the group and parent company financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice).

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and parent company and of their profit or loss for that period. In preparing each of the group and parent company financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and the parent company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the parent company's transactions and disclose with reasonable accuracy at any time the financial position of the parent company and enable them to ensure that its financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the group and to prevent and detect fraud and other irregularities.



## **Independent auditor's report to the members of ZeniMax Europe Limited**

We have audited the financial statements of ZeniMax Europe Limited for the year ended 31 December 2012 which comprise the consolidated profit and loss account, the consolidated and company balance sheets, the consolidated cash flow statement, the consolidated statement of total recognised gains and losses, and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### **Respective responsibilities of directors and auditors**

As explained more fully in the statement of directors' responsibilities (see page 3), the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

### **Scope of the audit of the financial statements**

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at [www.frc.org.uk/auditscopeukprivate](http://www.frc.org.uk/auditscopeukprivate).

### **Opinion on financial statements**

In our opinion the financial statements

- give a true and fair view of the state of the group's and the parent company's affairs as at 31 December 2012 and of the group's profit for the year then ended,
- have been properly prepared in accordance with UK Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### **Opinion on other matters prescribed by the Companies Act 2006**

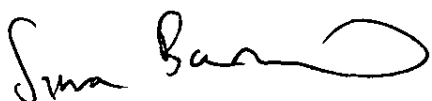
In our opinion the information given in the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements.

## **Independent auditor's report to the members of ZeniMax Europe Limited (*continued*)**

### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us, or
- the parent company financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit



28 February 2013

**Simon Baxter (Senior Statutory Auditor)**  
**for and on behalf of KPMG LLP, Statutory Auditor**  
Chartered Accountants

KPMG LLP  
Arlington Business Park  
Theale  
Reading  
RG7 4SD

**Consolidated profit and loss account**  
*for the year ended 31<sup>st</sup> December 2012*

	Note	2012 £	2011 £
<b>Group turnover</b>	2	<b>57,362,413</b>	141,731,243
Cost of sales		<u>(31,528,121)</u>	<u>(75,150,204)</u>
<b>Gross profit</b>		<b>25,834,292</b>	66,581,039
Administrative expenses		<u>(20,975,409)</u>	<u>(37,710,280)</u>
<b>Group operating profit</b>	3-5	<b>4,858,883</b>	28,870,759
Interest receivable		<b>51,672</b>	18,003
Interest payable	6	<u>(198)</u>	<u>(5,047)</u>
<b>Profit on ordinary activities before taxation</b>		<b>4,910,357</b>	28,883,715
Tax on profit from ordinary activities	7	<u>(1,285,583)</u>	<u>(7,621,919)</u>
<b>Profit for the financial year</b>		<u><b>3,624,774</b></u>	<u>21,261,796</u>

All amounts relate to continuing activities



**Consolidated balance sheet**  
*as at 31<sup>st</sup> December 2012*

	Note	2012 £	2012 £	2011 £	2011 £
<b>Fixed assets</b>					
Tangible assets	9		227,697		294,127
<b>Current assets</b>					
Stocks	11	1,295,161		2,732,723	
Debtors	12	9,015,712		51,558,706	
Cash at bank and in hand		42,370,587		42,165,891	
		<u>52,681,460</u>		<u>96,457,320</u>	
Creditors amounts falling due within one year	13	(23,735,546)		(71,202,610)	
		<u></u>		<u></u>	
<b>Net current assets</b>			28,945,914		25,254,710
			<u></u>		<u></u>
<b>Net assets</b>			29,173,611		25,548,837
			<u></u>		<u></u>
<b>Capital and reserves</b>					
Called up share capital	14		100		100
Profit and Loss account	15		29,173,511		25,548,737
			<u></u>		<u></u>
<b>Shareholders' funds</b>	15		29,173,611		25,548,837
			<u></u>		<u></u>

The financial statements were approved by the board of directors on 28 February 2013 and were signed on its behalf by



C L Tallent  
Director

Company registered number 6333300

**Company balance sheet**  
*as at 31<sup>st</sup> December 2012*

	Note	2012 £	2012 £	2011 £	2011 £
<b>Fixed assets</b>					
Tangible assets	9		99,397		269,183
Investments	10		44,240		44,240
			<hr/>		<hr/>
			143,637		313,423
<b>Current assets</b>					
Stocks	11	376,890		1,400,956	
Debtors	12	15,104,165		49,235,018	
Cash at bank and in hand		31,085,802		36,040,403	
		<hr/>		<hr/>	
		46,566,857		86,676,377	
Creditors amounts falling due within one year	13	(18,321,801)		(61,878,965)	
		<hr/>		<hr/>	
<b>Net current assets</b>			28,245,056		24,797,412
			<hr/>		<hr/>
<b>Net assets</b>			28,388,693		25,110,835
			<hr/>		<hr/>
<b>Capital and reserves</b>					
Called up share capital	14		100		100
Profit and Loss account	15		28,388,593		25,110,735
			<hr/>		<hr/>
<b>Shareholders' funds</b>	15		28,388,693		25,110,835
			<hr/>		<hr/>

The financial statements were approved by the board of directors on 28 February 2013 and were signed on its behalf by



C L Tallent  
Director

Company registered number 6333300

**Consolidated cash flow statement**  
*for the year ended 31<sup>st</sup> December 2012*

	Note	2012 £	2011 £
<b>Cash inflow from operating activities</b>	18	7,388,301	21,282,990
<b>Returns on investments and servicing of finance</b>			
Interest received		51,672	18,003
Interest paid		(198)	(5,047)
<b>Taxation</b>		(7,086,502)	2,375,606
<b>Capital expenditure and financial investment</b>			
Purchase of tangible fixed assets		(148,577)	(227,195)
		<hr/>	<hr/>
<b>Cash inflow before use of liquid resources and financing</b>		204,696	23,444,357
		<hr/>	<hr/>
<b>Increase in cash</b>	19	204,696	23,444,357
		<hr/> <hr/>	<hr/> <hr/>

**Consolidated statement of total recognised gains and losses**  
*for the year ended 31<sup>st</sup> December 2012*

	<b>2012</b> <b>£</b>	<b>2011</b> <b>£</b>
<b>Profit for the financial year</b>	<b>3,624,774</b>	21,261,796
Net exchange differences on the retranslation of net investments	-	267
	<hr/>	<hr/>
<b>Total recognised gains for the financial year</b>	<b>3,624,774</b>	21,262,063
	<hr/>	<hr/>

## **Notes**

*(forming part of the financial statements)*

### **1 Accounting policies**

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the financial statements

#### ***Basis of preparation***

The financial statements have been prepared in accordance with applicable accounting standards and under the historical cost accounting rules

As the company is a wholly owned subsidiary of ZeniMax Media Inc, the company has taken advantage of the exemption contained in FRS 8 and has therefore not disclosed transactions or balances with entities which form part of the group (or investees of the group qualifying as related parties)

#### ***Going concern***

The group and company had net current assets at the year end and has prepared forecasts that suggest that it will continue to meet its liabilities as they fall due for the foreseeable future. The group benefits from support from ZeniMax Media Inc through a distribution agreement. Accordingly, the financial statements have been prepared on a going concern basis.

#### ***Basis of consolidation***

The consolidated financial statements include the financial statements of the company and its subsidiary undertakings made up to 31<sup>st</sup> December 2012. The acquisition method of accounting has been adopted. Under this method, the results of subsidiary undertakings acquired or disposed of in the year are included in the consolidated profit and loss account from the date of acquisition or up to the date of disposal.

Under Section 408 of the Companies Act 2006 the company is exempt from the requirement to present its own profit and loss account.

#### ***Turnover***

Turnover represents sales to external customers at invoiced amounts less value added tax or local taxes on sales. Turnover is recognised when the risks and rewards of owning the goods have passed to the customer.

Consistent with industry practices the group recognises, as a reduction of turnover, reserves for returns and future price concessions based on both contractual and commercial considerations, in line with management's ability to reliably estimate such items, in the year in which the sale is recognised. Trade debtors are shown net of these reserves and any allowances for doubtful debts. Where the reserves for a customer exceed the trade debtor balance the trade debtor net of the reserves for returns and future price concessions are included in creditors' amounts falling due within one year.

Royalty revenue is recognised in the year earned based on royalty reports received.

#### ***Foreign currencies***

Transactions in foreign currencies are recorded using the rate of exchange ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated using the contracted rate or the rate of exchange ruling at the balance sheet date and the gains or losses on translation are included in the profit and loss account.

The assets and liabilities of overseas subsidiary undertakings are translated at the closing exchange rates. Gains and losses arising on these translations are taken to reserves.

## Notes (continued)

### 1 Accounting policies (continued)

#### **Tangible Fixed Assets and Depreciation**

Depreciation is provided to write off the cost or valuation, less estimated residual values, of all tangible fixed assets, except freehold land, evenly over their expected useful lives. It is calculated at the following rates:

Leasehold improvements	- 20% per annum
Computers and electronics	- 33% per annum
Fixtures, fittings and equipment	- 33% per annum

#### **Investments**

In the company's financial statements, investments in subsidiary undertakings, associates and joint ventures are stated at cost.

#### **Stocks**

Stocks are valued at the lower of cost and net realisable value. Cost is based on the cost of purchase on a first in, first out basis. Net realisable value is based on estimated selling price less additional costs to completion and disposal.

#### **Taxation**

The charge for taxation is based on the profit for the year and takes into account taxation deferred because of timing differences between the treatment of certain items for taxation and accounting purposes.

Deferred tax is recognised, without discounting, in respect of all timing differences between the treatment of certain items for taxation and accounting purposes which have arisen but not reversed by the balance sheet date, except as otherwise required by FRS 19.

#### **Classification of financial instruments**

Following the adoption of FRS 25, financial instruments issued are treated as equity (i.e. forming part of shareholders' funds) only to the extent that they meet the following two conditions:

- they include no contractual obligations upon the company (or group as the case may be) to deliver cash or other financial assets or to exchange financial assets or financial liabilities with another party under conditions that are potentially unfavourable to the company (or group), and
- where the instrument will or may be settled in the company's own equity instruments, it is either a non-derivative that includes no obligation to deliver a variable number of the company's own equity instruments or is a derivative that will be settled by the company's exchanging a fixed amount of cash or other financial assets for a fixed number of its own equity instruments.

To the extent that this definition is not met, the proceeds of an issue are classified as a financial liability.

#### **Cash and liquid resources**

Cash, for the purpose of the cash flow statement, comprises cash in hand and deposits repayable on demand.

#### **Share-based payments**

Where share options are awarded to employees, the fair value of the options at the date of grant is charged to the income statement over the vesting period. Non-market vesting conditions are taken into account by adjusting the number of equity instruments expected to vest at each balance sheet date so that, ultimately, the cumulative amount recognised over the vesting period is based on the number of options that eventually vest. Market vesting conditions are factored into the fair value of the options granted. As long as all other vesting conditions are satisfied, a charge is made irrespective of whether the market vesting conditions are satisfied. The cumulative expense is not adjusted for failure to achieve a market vesting condition.

**Notes (continued)**

**2 Turnover**

The table below sets out the turnover for each of the group's geographic areas of operation. All revenues are derived from the group's sole industry segment being the provision of computer game software.

	2012 £	2011 £
UK	16,805,715	43,541,654
Europe (excluding UK)	31,764,955	83,043,361
Rest of the world	8,791,743	15,146,228
	<u>57,362,413</u>	<u>141,731,243</u>

**3 Notes to the profit and loss account**

	2012 £	2011 £
This has been arrived at after charging		
Exchange differences	330,171	1,598,219
Hire of assets - operating leases	677,553	668,416
Depreciation	215,007	110,139
Auditors' remuneration KPMG LLP	23,570	23,705
Predecessor auditor's remuneration BDO LLP	-	4,800
	<u></u>	<u></u>

**4 Remuneration of directors**

Directors' remuneration during the year was £2,023,460 (2011 - £1,689,559). The amount paid to the highest paid Director during the year was £2,023,460 (2011 - £1,689,559). Directors are paid by the ultimate parent company and the amounts disclosed are an apportionment of these payments.

No directors were members of the ZeniMax Europe Limited defined contribution pension scheme during the year.

**Notes (continued)**

**5 Staff numbers and costs**

The aggregate payroll cost of persons employed by the group (excluding directors) during the year, analysed by category, was as follows

	2012 £	2011 £
Wages and salaries	4,117,061	2,613,220
Share-based payment (note 20)	205,004	255,187
Social security costs	499,974	316,388
Other pension costs	145,377	89,958
	<u>4,967,416</u>	<u>3,274,753</u>

The average number of persons employed by the group (excluding directors) during the year was as follows

	2012 Number	2011 Number
	<u>52</u>	<u>43</u>

**6 Interest payable and similar charges**

	2012 £	2011 £
Interest payable	<u>198</u>	<u>5,047</u>



**Notes (continued)**

**7 Taxation**

*Analysis of charge in period - group*

	2012		2011	
	£	£	£	£
<i>UK corporation tax</i>				
Current tax on income for the period	1,182,341		7,428,604	
Adjustments in respect of prior periods	(6,340)		(8,035)	
		1,176,001		7,420,569
<i>Foreign tax</i>				
Current tax on income for the period		158,297		241,257
Total current tax		1,334,298		7,661,826
<i>Deferred tax</i>				
Origination/reversal of timing differences	(59,845)		(48,199)	
Effect of increased/decreased tax rate	6,962		4,293	
Adjustment in respect of previous years	4,168		3,999	
		(48,715)		(39,907)
Tax on profit on ordinary activities		1,285,583		7,621,919

*Factors affecting the tax charge for the current period*

The current tax charge for the period is higher (2011 higher) than the standard rate of corporation tax in the UK of 24% (2011 26 %). The differences are explained below

<i>Current tax reconciliation</i>	2012 £	2011 £
Profit on ordinary activities before tax	4,910,357	28,883,715
Profit on ordinary activities at standard UK partial year rate of 24.5% (2011 – 26.49%)	1,203,038	7,652,171
<i>Effects of</i>		
Tax rates on overseas earnings	36,293	(55,962)
Fixed assets not deductible for tax purposes	6,108	8,185
Expenses not deductible for tax purposes	25,147	18,675
Capital allowances for period in excess of depreciation	30,865	(8,871)
Other short term timing differences	39,187	55,663
Adjustments to tax charge in respect of previous periods	(6,340)	(8,035)
Total current tax charge	1,334,298	7,661,826

## Notes (continued)

### 8 Profit

The company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own profit and loss account in these financial statements. The group profit for the year includes a company profit after tax of £3,277,858 (2011 – £20,395,243) which is dealt with in the financial statements of the parent company.

### 9 Tangible fixed assets

Group	Leasehold improvements £	Computers and electronics £	Fixtures, and fittings £	Total £
<b>Cost</b>				
At 1 January 2012	244,697	152,535	140,394	537,626
Additions	58,183	72,059	18,335	148,577
	<hr/>	<hr/>	<hr/>	<hr/>
At 31 December 2012	<b>302,880</b>	<b>224,594</b>	<b>158,729</b>	<b>686,203</b>
	<hr/>	<hr/>	<hr/>	<hr/>
<b>Depreciation</b>				
At 1 January 2012	114,013	69,067	60,419	243,499
Provided for the year	108,355	45,328	61,324	215,007
	<hr/>	<hr/>	<hr/>	<hr/>
At 31 December 2012	<b>222,368</b>	<b>114,395</b>	<b>121,743</b>	<b>458,506</b>
	<hr/>	<hr/>	<hr/>	<hr/>
<b>Net book value</b>				
At 31 December 2012	<b>80,512</b>	<b>110,199</b>	<b>36,986</b>	<b>227,697</b>
	<hr/>	<hr/>	<hr/>	<hr/>
At 31 December 2011	130,684	83,468	79,975	294,127
	<hr/>	<hr/>	<hr/>	<hr/>
<b>Company</b>				
	Leasehold improvements £	Computers and electronics £	Fixtures, and fittings £	Total £
<b>Cost</b>				
At 1 January 2012	244,697	114,301	140,394	499,392
Additions	-	17,436	-	17,436
	<hr/>	<hr/>	<hr/>	<hr/>
At 31 December 2012	<b>244,697</b>	<b>131,737</b>	<b>140,394</b>	<b>516,828</b>
	<hr/>	<hr/>	<hr/>	<hr/>
<b>Depreciation</b>				
At 1 January 2012	114,013	55,777	60,419	230,209
Provided for the year	98,013	29,923	59,286	187,222
	<hr/>	<hr/>	<hr/>	<hr/>
At 31 December 2012	<b>212,026</b>	<b>85,700</b>	<b>119,705</b>	<b>417,431</b>
	<hr/>	<hr/>	<hr/>	<hr/>
<b>Net book value</b>				
At 31 December 2012	<b>32,671</b>	<b>46,037</b>	<b>20,689</b>	<b>99,397</b>
	<hr/>	<hr/>	<hr/>	<hr/>
At 31 December 2011	130,684	58,524	79,975	269,183
	<hr/>	<hr/>	<hr/>	<hr/>

**Notes (continued)**

**10 Fixed asset investments**

	Shares in subsidiary undertaking £
<b>Company</b>	
<i>Cost</i>	
At beginning of year	44,240
Additions	-
Disposals	-
	<hr/>
At end of year	44,240
	<hr/>
<i>Net book value</i>	
At 31 December 2012	<b>44,240</b>
	<hr/>
At 31 December 2011	44,240
	<hr/>

The undertakings in which the company's interest at the year-end is more than 20% are as follows

*Subsidiary undertakings*

	Country of incorporation	Proportion of voting rights and ordinary	Principal Activity
ZenıMax Benelux B V	The Netherlands	100%	Games distributor
ZenıMax France SAS	France	100%	Games distributor
ZenıMax Germany GmbH	Germany	100%	Games distributor
Bethesda Softworks Europe Ltd	Great Britain	100%	Dormant company

**11 Stocks**

	Group 2012 £	2011 £	Company 2012 £	2011 £
Finished goods and goods for resale	1,279,913	2,670,594	361,642	1,338,827
Work in progress	15,248	62,129	15,248	62,129
	<hr/>	<hr/>	<hr/>	<hr/>
	<b>1,295,161</b>	<b>2,732,723</b>	<b>376,890</b>	<b>1,400,956</b>
	<hr/>	<hr/>	<hr/>	<hr/>

**Notes (continued)**

**12 Debtors**

	Group 2012 £	2011 £	Company 2012 £	2011 £
Trade debtors	7,581,941	50,490,164	2,924,760	25,234,950
Prepayments and accrued income	325,357	171,076	230,058	143,990
Corporation tax and tax asset	254,502	98,180	145,837	91,199
Amounts owing from group undertakings	-	-	11,369,435	23,322,886
Other debtors	853,912	799,286	434,075	441,993
	<u>9,015,712</u>	<u>51,558,706</u>	<u>15,104,165</u>	<u>49,235,018</u>

Trade debtors are shown net of reserves for returns and future price concessions of group £4,696,457 (2011 £20,136,555) and company £2,149,976 (2011 £11,868,712)

All amounts shown under debtors fall due for payment within one year

Deferred tax assets are disclosed within corporation tax and tax asset The elements of deferred taxation are as follows

	Group 2012 £	2011 £	Company 2012 £	2011 £
Accelerated capital allowances	(783)	(29,263)	(1,841)	(29,263)
Sundry timing differences	147,678	127,443	147,678	120,462
	<u>146,895</u>	<u>98,180</u>	<u>145,837</u>	<u>91,199</u>

**13 Creditors: amounts falling due within one year**

	Group 2012 £	2011 £	Company 2012 £	2011 £
Trade creditors	4,900,852	9,448,226	4,596,648	7,831,894
Amounts owed to group undertakings	7,552,218	32,348,644	7,496,719	32,426,135
Corporation tax	917,235	6,561,832	858,340	6,328,604
Other taxation and social security	1,460,721	10,685,722	1,897,267	7,026,622
Accruals	2,639,299	8,547,394	1,404,650	2,643,028
Provision for future price concessions	6,265,221	3,610,792	2,068,177	5,622,682
	<u>23,735,546</u>	<u>71,202,610</u>	<u>18,321,801</u>	<u>61,878,965</u>

**Notes (continued)**

**14 Called up share capital**

	2012 Number	2011 Number	2012 £	2011 £
<i>Allotted, called up and fully paid</i>				
Ordinary shares of £1 each	100	100	100	100

All shares were subscribed at par and there is no share premium reserve

**15 Reconciliation of movements in shareholders' funds**

	Group 2012 £	2011 £	Company 2012 £	2011 £
Profit for the year	3,624,774	21,261,796	3,277,857	20,395,243
Foreign exchange translation differences	-	267	-	-
Additions to shareholders' funds	3,624,774	21,262,063	3,277,857	20,395,243
Opening shareholders' funds	25,548,837	4,286,774	25,110,836	4,715,592
Closing shareholders' funds	29,173,611	25,548,837	28,388,693	25,110,835

**16 Commitments under operating leases**

As at 31 December 2012, the group and company had annual commitments under non-cancellable operating leases as set out below

	2012 Land and buildings £	2012 Other £	2011 Land and buildings £	2011 Other £
Operating leases which expire				
In the next year	206,970	1,637	61,539	-
In two to five years	103,466	51,576	446,682	50,838
In over 5 years	793,287	-	-	-

**17 Related party disclosures**

The company is controlled by Zenimax Media Inc, a US registered private company. The ultimate controlling party is Zenimax Media Inc.

	Group 2012 £	2011 £	Company 2012 £	2011 £
Sales made to Zenimax Media Inc	-	-	-	-
Acquisition of services from Zenimax Media Inc	18,310,078	35,395,652	18,265,554	35,332,534
Amounts owing to Zenimax Media Inc at year-end	7,552,218	32,348,644	7,496,619	32,426,035

**Notes (continued)**

**18 Reconciliation of operating profit to operating cash flows**

	2012 £	2011 £
Operating profit	4,858,883	28,870,759
Depreciation	215,007	110,139
Share based payment charge	205,004	255,187
Decrease/(increase) in stock	1,437,562	(2,600,617)
Decrease/(increase) in debtors	42,699,316	(41,018,733)
(Decrease)/increase in creditors	(42,027,471)	35,666,255
	<hr/>	<hr/>
Net cash inflow from operating activities	7,388,301	21,282,990
	<hr/>	<hr/>

**19 Reconciliation of net cash inflow/ (outflow) to movement in net funds**

	2012 £	2011 £
Increase in cash in the year	204,696	23,444,357
Movement in net funds	204,696	23,444,357
	<hr/>	<hr/>
Opening net funds	42,165,891	18,721,534
	<hr/>	<hr/>
Closing net funds	42,370,587	42,165,891
	<hr/>	<hr/>

**20 Employee Share Schemes**

The share-based remuneration expense (note 5) comprises

	2012 £	2011 £
Equity-settled schemes	205,004	255,187
	<hr/>	<hr/>

The group did not enter into any share-based payment transactions with parties other than employees in the current or preceding year. The scheme is denominated in US Dollars and translated at 1.6168 USD GBP (2011 – 1.5456).

The parent company operates an equity-settled share option scheme for employees of the group so they may participate in the stock of the parent company, ZenMax Media Inc. The exercise price of each option equals the fair market value of ZenMax Media Inc.'s stock on the date of the grant, as estimated by the board of directors of ZenMax Media Inc., and unexercised options expire after a period of 10 years from the date of the grant. Employee options generally vest over a 4 or 5 year period or cliff vest at the end of such periods.

**Notes (continued)**

**20 Employee Share Schemes (continued)**

Details of the share options outstanding during the year are as follows

	2012	2012	2011	2011
	Number	Weighted	Number	Weighted
	of share	average	of share	average
	options	exercise	options	exercise
		price		price
		£		£
Outstanding at beginning of the period	72,500	31.48	72,500	30.75
Granted during the period	-	-	-	-
Cancelled during the period	(2,000)	27.90	-	-
Outstanding at the end of the period	70,500	30.16	72,500	31.48

Of the total number of options outstanding at the end of the year, 28,875 (2011 – 20,865) had vested and were exercisable at the year end

The company utilizes a standard option pricing model, the Black-Scholes model, to measure the fair value of the stock options issued. The inputs into the Black-Scholes option pricing model are as follows

	2012
	£
Weighted average exercise price at grant date	30.16
Expected volatility	49.83%
Weighted average expected life (years)	5.36
Risk-free rate	0.99%
Expected dividend growth rate	-

Since ZeniMax Media Inc is a private company, expected volatility was determined using the “calculated method” to reasonably estimate its expected volatility, which is based on the historic volatility of an appropriate industry sector index over the period which is approximately equal to the expected life of the options being valued

As no new options were granted in 2012, no additional disclosures for the year have been provided

**21 Ultimate parent company**

At 31 December 2012 the group's ultimate parent company was ZeniMax Media Inc, a company incorporated in the USA, which is the parent of both the smallest and largest groups of which the group is a member