

Company Registration No. 04338525 (England and Wales)

**INDEPENDENT TALENT GROUP LIMITED**  
**ANNUAL REPORT AND FINANCIAL STATEMENTS**  
**FOR THE PERIOD ENDED 31 MARCH 2021**

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# INDEPENDENT TALENT GROUP LIMITED

## COMPANY INFORMATION

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<b>Directors</b>	L A Posner S Long-Innes P Lyon-Maris R Burkle D Barnes B D Heath
<b>Secretary</b>	L A Posner
<b>Company number</b>	04338525
<b>Registered office</b>	40 Whitfield Street London W1T 2RH
<b>Auditor</b>	RSM UK Audit LLP 25 Farringdon Street London EC4A 4AB
<b>Business address</b>	40 Whitfield Street London W1T 2RH
<b>Solicitors</b>	Lee & Thompson LLP 4 Gee's Court St Christopher's Place London W1U 1JD

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# INDEPENDENT TALENT GROUP LIMITED

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# **INDEPENDENT TALENT GROUP LIMITED**

## **STRATEGIC REPORT**

### **FOR THE PERIOD ENDED 31 MARCH 2021**

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The directors present the strategic report for the period ended 31 March 2021.

#### **Fair review of the business**

The Group shortened its accounting period from a 30 September year end to a 31 March year end, as it was considered more suitable to fairly reflect the pattern of activity of the group. These financial statements reflect a 6 month period, whilst the comparatives reflect an 18 month period.

The results for the period, as set out on page 11, and the group and company financial position at the period-end were considered satisfactory by the directors who expect the group's main activities to grow in the foreseeable future. Group turnover from continuing activities has decreased proportionally for a 12 month period in relation to the prior period, mainly as a result of an decrease in agency activities due to Covid-19.

The group profit after tax has fallen from £7,214,554 in (an 18 month period ended 30 September) 2020 to £2,122,710 in (a 6 month period ended 31 March) 2021. The prior period results includes deferred consideration on disposal of the majority share of a subsidiary, which took place in the 2018 financial year, of £3,347,607. Please refer to key performance indicators for more details.

Director's remuneration is as disclosed in note 7 to the financial statements.

#### **Principal risks and uncertainties**

The management of the business and the execution of the group's strategy are subject to a number of risks. The key business risks and uncertainties affecting the group continued to be related to the retention of key employees and their relationship with existing and prospective clients together with competition for client placement within the industry.

Other financial risks, such as credit, price and liquidity risks, can affect companies. Due to the nature of the group's activities, exposure to these risks is minimal. The group further minimises such risks via prudent cash management and the use of forecasting. The group do not foresee any specific risks arising as a result of Brexit uncertainty.

#### **Business environment and governance**

The talent management industry is highly competitive, although the group consider that, as an industry independent and sizeable organization within its market places, its offering is attractive to new clientele.

The group directors meet regularly to discuss the progress of the group and all other matters concerning the governance of the group and its subsidiaries.

# INDEPENDENT TALENT GROUP LIMITED

## STRATEGIC REPORT (CONTINUED)

**FOR THE PERIOD ENDED 31 MARCH 2021**

### Key Performance Indicators

The directors consider the key performance indications for the continuing operations of the business to be as follows:-

	2021	2020
Turnover	£16,320,127	£44,742,727
Gross profit	£15,654,995	£42,742,143
Profit before tax	£2,571,723	£7,877,818
Number of key agents	47	49

Turnover	6 months to 31 March 2021	£16,320,127
	18 months to 30 September 2020	£44,742,727
	12 months to 31 March 2021	£27,464,929
	12 months to 31 March 2020	£33,597,924

The directors of Independent Talent Group Limited manage the group's operations on a divisional basis, with the main source of continuing revenue being generated by individual agents. For this reason, and how yearly profits are distributed, the directors believe that the main key performance indicator for the group, to understand its development and performance for the year, is movement in turnover. Group activity levels, as reflected in turnover, are considered as part of management's review.

Group turnover is reported for the 6 month period to 31 March 2021. However, like-for-like turnover for the 12 months to 31 March 2021 reflects a decrease by 18% to £27,464,929 compared to a like 12 month period to 31 March 2020 largely due to the impact of Covid-19.

The gross profit margin remained consistent at 96% in 2021, due to the strength of talent management and staff retention.

### Going concern

The coronavirus pandemic has affected the theatrical, film and television industry, causing delays in company's clients work and auditioning of new talent. The directors have considered the impact of Covid 19 on the future performance of the company. The directors have seen a return in demand for productions and talent since the easing of lockdown restrictions, however, the directors are very much aware that the virus is not yet fully under control and further business disruption may arise during the course of this year. The directors continue to monitor developments closely and will take appropriate action to ensure the impact of any further developments on the business is minimised.

At the time of approving the financial statements, the directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future based upon the expected demand for clients work increasing to prior levels due to the easing of lockdown restrictions. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

## INDEPENDENT TALENT GROUP LIMITED

### STRATEGIC REPORT (CONTINUED)

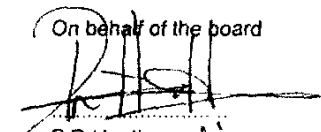
**FOR THE PERIOD ENDED 31 MARCH 2021**

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#### **Strategy, future developments and post balance sheet events**

The group and company continue to develop the existing client base and attract new and emerging talent. The group's strategy is to properly manage industry relationships and connections and to continue to attract new clients. In addition, the group will continue to assess potential investments in other businesses which will enhance the offering of the group.

On behalf of the board



B D Heath  
Director

23/2/2022

# **INDEPENDENT TALENT GROUP LIMITED**

## **DIRECTORS' REPORT**

### **FOR THE PERIOD ENDED 31 MARCH 2021**

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The directors present their annual report and financial statements for the 6 month period ended 31 March 2021. The comparative period is the 18 month period from 1 April 2019 to 30 September 2020.

#### **Principal activities**

The principal activities of the company and group continued to be that of an agency in the theatrical, film and television industry and television programme production.

#### **Directors**

The directors who held office during the period and up to the date of signature of the financial statements were as follows:

L A Posner  
S Long-Innes  
P Lyon-Maris  
R Burkle  
D Barnes  
B D Heath

#### **Results and dividends**

The results for the period are set out on page 11.

Preference shares' dividends recommended for the year were £1,724,753 (2020: £7,189,442). Dividends on other share classes were £Nil (2020: £Nil).

#### **Qualifying third party indemnity provisions**

The company has made qualifying third party indemnity provisions for the benefit of its directors during the period. These provisions remain in force at the reporting date.

#### **Directors' insurance**

The group maintains insurance policies on behalf of all the directors against liability arising from negligence, breach of duty and breach of trust in relation to the group.

#### **Financial instruments and risk management**

Information on the use of financial instruments by the group is disclosed in note 1 to the financial statements. Exposure and management of principal risks are disclosed in the strategic report.

#### **Future developments**

Likely future developments in the businesses of the group are discussed in the strategic report.

#### **Auditor**

RSM UK Audit LLP have indicated their willingness to be reappointed for another term and appropriate arrangements have been put in place for them to be deemed reappointed as auditors in the absence of an Annual General Meeting.

#### **Strategic report**

In accordance with section 414C(11) of the Companies Act 2006 (Strategic Report and Directors Report) Regulations 2013, the group has disclosed the information required by schedule 7 of the Large and Medium-sized Companies (Accounts and Reports) Regulations 2008 in its Strategic Report.

## INDEPENDENT TALENT GROUP LIMITED

### DIRECTORS' REPORT (CONTINUED)

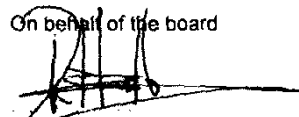
**FOR THE PERIOD ENDED 31 MARCH 2021**

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#### **Statement of disclosure to auditor**

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the auditor of the company is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the auditor of the company is aware of that information.

On behalf of the board



B D Heath  
Director

23/2/2022



# **INDEPENDENT TALENT GROUP LIMITED**

## **DIRECTORS' RESPONSIBILITIES STATEMENT**

***FOR THE PERIOD ENDED 31 MARCH 2021***

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The directors are responsible for preparing the Strategic and Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and company, and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group's and company's transactions and disclose with reasonable accuracy at any time the financial position of the group and company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## **INDEPENDENT TALENT GROUP LIMITED**

### **INDEPENDENT AUDITOR'S REPORT**

#### **TO THE MEMBERS OF INDEPENDENT TALENT GROUP LIMITED**

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##### **Opinion**

We have audited the financial statements of Independent Talent Group Limited (the 'parent company') and its subsidiaries (the 'group') for the period ended 31 March 2021 which comprise group profit and loss account, the group statement of comprehensive income, the group balance sheet, the company balance sheet, the group statement of changes in equity, the company statement of changes in equity, the group statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 31 March 2021 and of the group's profit for the period then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

##### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

##### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or the parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

##### **Other information**

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

# **INDEPENDENT TALENT GROUP LIMITED**

## **INDEPENDENT AUDITOR'S REPORT (CONTINUED)**

### **TO THE MEMBERS OF INDEPENDENT TALENT GROUP LIMITED**

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#### **Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

#### **Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the group and the parent company and their environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### **Responsibilities of directors**

As explained more fully in the directors' responsibilities statement on page 6, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

#### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

## INDEPENDENT TALENT GROUP LIMITED

### INDEPENDENT AUDITOR'S REPORT (CONTINUED)

#### TO THE MEMBERS OF INDEPENDENT TALENT GROUP LIMITED

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**The extent to which the audit was considered capable of detecting irregularities, including fraud**

*Irregularities are instances of non-compliance with laws and regulations. The objectives of our audit are to obtain sufficient appropriate audit evidence regarding compliance with laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements, to perform audit procedures to help identify instances of non-compliance with other laws and regulations that may have a material effect on the financial statements, and to respond appropriately to identified or suspected non-compliance with laws and regulations identified during the audit.*

*In relation to fraud, the objectives of our audit are to identify and assess the risk of material misstatement of the financial statements due to fraud, to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud through designing and implementing appropriate responses and to respond appropriately to fraud or suspected fraud identified during the audit.*

*However, it is the primary responsibility of management, with the oversight of those charged with governance, to ensure that the entity's operations are conducted in accordance with the provisions of laws and regulations and for the prevention and detection of fraud.*

*In identifying and assessing risks of material misstatement in respect of irregularities, including fraud, the group audit engagement team:*

- obtained an understanding of the nature of the industry and sector, including the legal and regulatory framework that the group and parent company operates in and how the group and parent company are complying with the legal and regulatory framework;*
- inquired of management, and those charged with governance, about their own identification and assessment of the risks of irregularities, including any known actual, suspected or alleged instances of fraud;*
- discussed matters about non-compliance with laws and regulations and how fraud might occur including assessment of how and where the financial statements may be susceptible to fraud.*

*As a result of these procedures we consider the most significant laws and regulations that have a direct impact on the financial statements are FRS 102, the Companies Act 2006 and tax compliance regulations. We performed audit procedures to detect non-compliances which may have a material impact on the financial statements which included reviewing financial statement disclosures and evaluating advice received from external tax advisors.*

*There were no significant laws and regulations that were considered to have an indirect impact on the financial statements.*

*The group audit engagement team identified the risk of management override of controls and valuation of accrued income as the areas where the financial statements were most susceptible to material misstatement due to fraud. Audit procedures performed included but were not limited to testing manual journal entries and other adjustments and evaluating the business rationale in relation to significant, unusual transactions and transactions entered into outside the normal course of business, challenging judgments and estimates applied in the recognition of accrued income.*

*A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities> This description forms part of our auditor's report.*

## **INDEPENDENT TALENT GROUP LIMITED**

### **INDEPENDENT AUDITOR'S REPORT (CONTINUED)**

#### **TO THE MEMBERS OF INDEPENDENT TALENT GROUP LIMITED**

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##### **Use of our report**

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

*RSM UK Audit LLP*

**Mandy Girder (Senior Statutory Auditor)**  
for and on behalf of RSM UK Audit LLP

**Chartered Accountants**  
**Statutory Auditor**  
25 Farringdon Street  
London  
EC4A 4AB

23 February 2022  
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# INDEPENDENT TALENT GROUP LIMITED

## GROUP PROFIT AND LOSS ACCOUNT

FOR THE PERIOD ENDED 31 MARCH 2021

		6 month Period ended 31 March 2021	18 month Period ended 30 September 2020 as restated
	Notes	£	£
Turnover	3	16,320,127	44,742,727
Cost of sales		(665,132)	(2,000,584)
<b>Gross profit</b>		<b>15,654,995</b>	<b>42,742,143</b>
Administrative expenses		(13,462,121)	(40,373,911)
Other operating income		95,149	97,639
Profit on disposal of subsidiary	24	-	3,347,607
<b>Operating profit</b>	<b>4</b>	<b>2,288,023</b>	<b>5,813,478</b>
Share of results of associates and joint ventures		281,548	1,808,741
Interest receivable and similar income	8	2,249	264,853
Interest payable and similar expenses	9	(97)	(9,254)
<b>Profit before taxation</b>		<b>2,571,723</b>	<b>7,877,818</b>
Tax on profit	10	(449,013)	(663,264)
<b>Profit for the financial period</b>		<b>2,122,710</b>	<b>7,214,554</b>
Profit for the financial period is attributable to:			
- Owners of the parent company		2,094,824	7,328,253
- Non-controlling interests		27,886	(113,699)
		<b>2,122,710</b>	<b>7,214,554</b>

The profit and loss account has been prepared on the basis that all operations are continuing operations.

# INDEPENDENT TALENT GROUP LIMITED

## GROUP STATEMENT OF COMPREHENSIVE INCOME

FOR THE PERIOD ENDED 31 MARCH 2021

	6 month period ended 31 March 2021 £	18 month period ended 30 September 2020 as restated £
Profit for the period	2,122,710	7,214,554
Other comprehensive income	-	-
Total comprehensive income for the period	<u>2,122,710</u>	<u>7,214,554</u>
Total comprehensive income for the period is attributable to:		
- Owners of the parent company	2,094,824	7,328,253
- Non-controlling interests	27,886	(113,699)
	<u>2,122,710</u>	<u>7,214,554</u>

# INDEPENDENT TALENT GROUP LIMITED

## GROUP BALANCE SHEET

AS AT 31 MARCH 2021

		31 March 2021		30 September 2020 as restated	
	Notes	£	£	£	£
<b>Fixed assets</b>					
Goodwill	12		112,075		151,819
Tangible assets	13		624,780		682,061
Investments	14		1,068,305		786,757
			<u>1,805,160</u>		<u>1,620,637</u>
<b>Current assets</b>					
Debtors	15	3,466,660		6,912,170	
Cash at bank and in hand		17,262,843		14,454,237	
		<u>20,729,503</u>		<u>21,366,407</u>	
<b>Creditors: amounts falling due within one year</b>	17	(17,402,780)		(18,253,118)	
<b>Net current assets</b>			<u>3,326,723</u>		<u>3,113,289</u>
<b>Total assets less current liabilities</b>			<u>5,131,883</u>		<u>4,733,926</u>
<b>Provisions for liabilities</b>					
Provisions	21	260,000		260,000	
		<u>(260,000)</u>		<u>(260,000)</u>	
<b>Net assets</b>			<u>4,871,883</u>		<u>4,473,926</u>
<b>Capital and reserves</b>					
Called up share capital	19		2,359		2,359
Share premium account			2,499,572		2,499,572
Equity reserve			(38,383)		(38,383)
Capital redemption reserve			200		200
Profit and loss reserves			2,541,680		2,171,609
<b>Equity attributable to owners of the parent company</b>			<u>5,005,428</u>		<u>4,635,357</u>
<b>Non-controlling interests</b>			<u>(133,545)</u>		<u>(161,431)</u>
			<u>4,871,883</u>		<u>4,473,926</u>

Company Registration No. 04338525

The financial statements were approved by the board of directors and authorised for issue on 23/02/22 and are signed on its behalf by:

  
B D Heath  
Director



# INDEPENDENT TALENT GROUP LIMITED

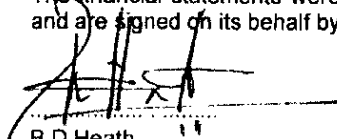
## COMPANY BALANCE SHEET

AS AT 31 MARCH 2021

		31 March 2021		30 September 2020	
	Notes	£	£	£	£
<b>Fixed assets</b>					
Goodwill	12		47,761		66,067
Tangible assets	13		610,710		663,185
Investments	14		1		1
			<u>658,472</u>		<u>729,253</u>
<b>Current assets</b>					
Debtors	15	3,659,675		7,115,444	
Cash at bank and in hand		16,892,128		14,044,886	
		<u>20,551,803</u>		<u>21,160,330</u>	
<b>Creditors: amounts falling due within one year</b>	17	(16,882,284)		(17,588,595)	
<b>Net current assets</b>			<u>3,669,519</u>		<u>3,571,735</u>
<b>Total assets less current liabilities</b>			<u>4,327,991</u>		<u>4,300,988</u>
<b>Provisions for liabilities</b>					
Provisions	21	260,000		260,000	
		<u>(260,000)</u>		<u>(260,000)</u>	
<b>Net assets</b>			<u>4,067,991</u>		<u>4,040,988</u>
<b>Capital and reserves</b>					
Called up share capital	19		2,359		2,359
Share premium account	23		2,499,572		2,499,572
Capital redemption reserve	23		200		200
Profit and loss reserves	23		1,565,860		1,538,857
<b>Total equity</b>			<u>4,067,991</u>		<u>4,040,988</u>

As permitted by s408 Companies Act 2006, the company has not presented its own profit and loss account and related notes. The company's profit for the year was £1,751,756 (2020 - £8,040,585 profit).

The financial statements were approved by the board of directors and authorised for issue on 23/02/22 and are signed on its behalf by:

  
B D Heath  
Director

Company Registration No. 04338525

# INDEPENDENT TALENT GROUP LIMITED

## GROUP STATEMENT OF CHANGES IN EQUITY FOR THE PERIOD ENDED 31 MARCH 2021

	Notes	Share capital £	Share premium account £	Equity reserve £	Capital redemption reserve £	Profit and loss reserves £	Total controlling interest £	Non-controlling interest £	Total £
<b>As restated for the period ended 30 September 2020:</b>									
<b>Balance at 1 April 2019</b>		2,313	999,999	(38,383)	200	2,032,798	2,996,927	(47,289)	2,949,638
<b>Period ended 30 September 2020:</b>									
Profit and total comprehensive income for the period as previously reported	32	-	-	-	-	7,921,074	7,921,074	(113,699)	7,807,375
Prior period adjustment	32	-	-	-	-	(592,821)	(592,821)	-	(592,821)
As restated		-	-	-	-	7,328,253	7,328,253	(113,699)	7,214,554
Dividends	11	-	-	-	-	(7,189,442)	(7,189,442)	-	(7,189,442)
Disposal of shares in subsidiary to non-controlling interest		-	-	-	-	-	-	(443)	(443)
Acquisition of shares from non-controlling interest		46	1,499,573	-	-	-	1,499,619	-	1,499,619
<b>Balance at 30 September 2020</b>		2,359	2,499,572	(38,383)	200	2,171,609	4,635,357	(161,431)	4,473,926
<b>Period ended 31 March 2021:</b>									
Profit and total comprehensive income for the period		-	-	-	-	2,094,824	2,094,824	27,886	2,122,710
Dividends	11	-	-	-	-	(1,724,753)	(1,724,753)	-	(1,724,753)
<b>Balance at 31 March 2021</b>		2,359	2,499,572	38,383	200	2,541,680	5,005,428	133,545	4,871,883

# INDEPENDENT TALENT GROUP LIMITED

## COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE PERIOD ENDED 31 MARCH 2021

	Notes	Share capital £	Share premium account £	Capital redemption reserve £	Profit and loss reserves £	Total £
<b>Balance at 1 April 2019</b>		2,313	999,999	200	687,714	1,690,226
<b>Period ended 30 September 2020:</b>						
Profit and total comprehensive income for the period		-	-	-	8,040,585	8,040,585
Dividends	11	-	-	-	(7,189,442)	(7,189,442)
Other movements		46	1,499,573	-	-	1,499,619
<b>Balance at 30 September 2020</b>		2,359	2,499,572	200	1,538,857	4,040,988
<b>Period ended 31 March 2021:</b>						
Profit and total comprehensive income for the for the 6 month period		-	-	-	1,751,756	1,751,756
Dividends	11	-	-	-	(1,724,753)	(1,724,753)
<b>Balance at 31 March 2021</b>		2,359	2,499,572	200	1,565,860	4,067,991

# INDEPENDENT TALENT GROUP LIMITED

## GROUP STATEMENT OF CASH FLOWS

FOR THE PERIOD ENDED 31 MARCH 2021

		30 September 2021		31 March 2020	
	Notes	£	£	£	£
<b>Cash flows from operating activities</b>					
Cash generated from operations	30	1,830,067		6,988,747	
Interest paid		(97)		(9,254)	
Income taxes refunded/(paid)		35,409		(809,824)	
<b>Net cash inflow from operating activities</b>		<b>1,865,379</b>		<b>6,169,669</b>	
<b>Investing activities</b>					
Proceeds of disposal of subsidiaries		3,479,135		(27,500)	
Purchase of tangible fixed assets		(40,041)		(249,507)	
Proceeds on disposal of tangible fixed assets		5,800		21,760	
Interest received		2,249		264,853	
Dividends received from Joint Ventures		286,650		1,861,178	
<b>Net cash generated from investing activities</b>		<b>3,733,793</b>		<b>1,870,784</b>	
<b>Financing activities</b>					
Repayment of bank loans		9		-	
Payment of finance leases obligations		-		(2,780)	
Dividends paid to equity shareholders		(2,790,575)		(3,348,255)	
<b>Net cash used in financing activities</b>		<b>(2,790,566)</b>		<b>(3,351,035)</b>	
<b>Net increase in cash and cash equivalents</b>		<b>2,808,606</b>		<b>4,689,418</b>	
Cash and cash equivalents at beginning of period		14,454,237		9,764,819	
<b>Cash and cash equivalents at end of period</b>		<b>17,262,843</b>		<b>14,454,237</b>	

# INDEPENDENT TALENT GROUP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE PERIOD ENDED 31 MARCH 2021

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#### 1 Accounting policies

##### Company information

Independent Talent Group Limited ("the Company") is a limited company domiciled and incorporated in England and Wales. The registered office is 40 Whitfield Street, London, W1T 2RH. The company's registered number is 04338525.

The Group consists of Independent Talent Group Limited and all of its subsidiaries as set out in note 27 to the accounts.

##### 1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006 including the provisions of the Large and Medium-sized Companies and Group (Accounts and reports) Regulations 2008.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of certain financial instruments at fair value where required by accounting standards. The principal accounting policies adopted are set out below.

The Company has taken advantage of exemption from disclosing the following information in its company only accounts, as permitted by the reduced disclosure regime with FRS102:

- Section 7 'Statement of Cash Flows' – Presentation of a statement of cash flow and related notes and disclosures;
- Section 33 'Related Party Disclosures' – Compensation for key management personnel.

As permitted by s408 Companies Act 2006, the company has not presented its own profit and loss account and related notes. The company's profit for the year was £1,751,756 (2020 - £8,040,585 profit).

The reporting period is the 6 month period to 31 March 2021. The comparative period is for the 18 months to 30 September 2020. The periods are therefore not completely comparable. The directors shortened the period end as they consider it more fairly reflects the pattern of activity for the group.

##### 1.2 Basis of consolidation

In the parent company financial statements, the cost of a business combination is the fair value at the acquisition date of the assets given, equity instruments issued and liabilities incurred or assumed, plus costs directly attributable to the business combination. The excess of the cost of a business combination over the fair value of the identifiable assets, liabilities and contingent liabilities acquired is recognised as goodwill. The cost of the combination includes the estimated amount of contingent consideration that is probable and can be measured reliably and is adjusted for changes in contingent consideration after the acquisition date. Provisional fair values recognised for business combinations in previous periods are adjusted retrospectively for final fair values determined in the 12 months following the acquisition date. Investments in subsidiaries, joint ventures and associates are accounted for at cost less impairment.

Deferred tax is recognised on differences between the value of assets (other than goodwill) and liabilities recognised in a business combination accounted for using the purchase method and the amounts that can be deducted or assessed for tax, considering the manner in which the carrying amount of the asset or liability is expected to be recovered or settled. The deferred tax recognised is adjusted against goodwill or negative goodwill.

# INDEPENDENT TALENT GROUP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE PERIOD ENDED 31 MARCH 2021

### 1 Accounting policies

(Continued)

The consolidated financial statements incorporate those of Independent Talent Group Limited and all of its subsidiaries (ie entities that the group controls through its power to govern the financial and operating policies so as to obtain economic benefits). *Subsidiaries acquired during the year are consolidated using the purchase method. Their results are incorporated from the date that control passes.*

All financial statements are made up to 31 March 2021 except for those disclosed as otherwise in note 27. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by other members of the group.

All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation. *Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.*

#### Associated undertakings

The group's share of profits less losses of associated undertakings is included in the consolidated profit and loss account, and the group's share of their net assets is included in the consolidated balance sheet. Where necessary, adjustments are made to the financial statements to bring the accounting policies used into line with those by the group.

#### Joint ventures

The group's share of operating profits and losses of joint ventures is included in the group profit and loss account, and the group's share of their net assets/liabilities are included in the group balance sheet. Where necessary, adjustments are made to the financial statements to bring the accounting policies used into line with those by the group. Where there are losses in excess of the investment and no constructive obligation to make payments on the joint venture's behalf, the parent will discontinue recognising further losses and reduce its interest in the group balance sheet to zero.

### 1.3 Going concern

The coronavirus pandemic has affected the theatrical, film and television industry, causing delays in the group's clients work and auditioning of new talent. The directors have considered the impact of Covid 19 on the future performance of the group. The directors have seen a return in demand for productions and talent since the easing of lockdown restrictions, however, the directors are very much aware that the virus is still present and further business disruption may arise during the course of this year. The directors continue to monitor developments closely and will take appropriate action to ensure the impact of any further developments on the business is minimised.

At the time of approving the financial statements, the directors have a reasonable expectation that the Group has adequate resources to continue in operational existence for the foreseeable future for a period of at least 12 months following the signing of the financial statements based upon the expected demand for clients work increasing to prior levels due to the easing of lockdown restrictions. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

# INDEPENDENT TALENT GROUP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE PERIOD ENDED 31 MARCH 2021

### 1 Accounting policies

(Continued)

#### 1.4 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

Turnover represents commission on fees received and royalties. Commission is credited to the profit and loss account when fees and royalties are accepted on behalf of clients.

When cash inflows are deferred and represent a financing arrangement, the fair value of the consideration is the present value of the future receipts. The difference between the fair value of the consideration and the nominal amount received is recognised as interest income.

Rental income is recognised on an accruals basis. Other operating income includes government monies received for staff furlough.

Dividend income from investments in subsidiaries, associates and jointly controlled entities is recognised when the companies right to receive payment is established.

#### 1.5 Intangible fixed assets - goodwill

Intangible assets are initially recognised at cost (which for intangible assets acquired in a business combination is the fair value at acquisition date) and are subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

Acquired goodwill is written off in equal annual instalments over its estimated useful economic life of ten years. Other goodwill is written off in equal instalments over a period of eight years since the transition date of 1 April 2014 to FRS 102. The economic life of all goodwill does not exceed ten years which the directors believe represents a true and fair view of the economic life, unless a reliable estimate of its useful economic life can be formed. Amortisation charge is included within administrative expenses in the profit and loss account.

#### 1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Leasehold improvements	20% per annum on a straight line basis over the remaining lease term
Fixtures, fittings & equipment	20% per annum on a reducing balance basis
General equipment & computers	25% - 33% per annum on a reducing balance basis
Motor vehicles	25% per annum on a reducing balance basis

Depreciation charge is included within administrative expenses in the profit and loss account. The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset and is recognised in the profit and loss account.

# INDEPENDENT TALENT GROUP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE PERIOD ENDED 31 MARCH 2021

### 1 Accounting policies

(Continued)

#### 1.7 Fixed asset investments

Equity investments are measured at fair value through profit or loss, except for those equity investments that are not publicly traded and whose fair value cannot otherwise be measured reliably, which are recognised at cost less impairment until a reliable measure of fair value becomes available.

In the parent company financial statements, investments in subsidiaries, associates and jointly controlled entities are initially measured at cost and subsequently measured at cost less any accumulated impairment losses.

#### 1.8 Impairment of fixed assets

At each reporting period end date, the group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

The carrying amount of the investments accounted for using the equity method is tested for impairment as a single asset. Any goodwill included in the carrying amount of the investment is not tested separately for impairment.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

#### 1.9 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### 1.10 Financial instruments

The group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the group's balance sheet when the group becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

##### **Basic financial assets**

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price, including transaction costs, and are subsequently carried at amortised cost using the effective interest method, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.



# INDEPENDENT TALENT GROUP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE PERIOD ENDED 31 MARCH 2021

### 1 Accounting policies

(Continued)

#### **Other financial assets**

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

#### **Impairment of financial assets**

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

#### **Derecognition of financial assets**

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the group transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

#### **Classification of financial liabilities**

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

#### **Basic financial liabilities**

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

# INDEPENDENT TALENT GROUP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 31 MARCH 2021

### 1 Accounting policies

(Continued)

#### **Other financial liabilities**

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or finance income as appropriate, unless hedge accounting is applied and the hedge is a cash flow hedge. Convertible preference shares are recognised at fair value through the profit and loss account.

#### **Derecognition of financial liabilities**

Financial liabilities are derecognised when the group's contractual obligations expire or are discharged or cancelled.

#### **1.11 Equity instruments**

Equity instruments issued by the group are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the group.

#### **1.12 Taxation**

The tax expense represents the sum of the tax currently payable and deferred tax.

##### **Current tax**

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

##### **Deferred tax**

Deferred taxation is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the company's taxable profits and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements.

Deferred tax is measured at the average tax rates that are expected to apply in the periods in which timing differences are expected to reverse, based on tax rates and laws that have been enacted or substantially enacted by the balance sheet date. Deferred tax is measured on a non-discounted basis.

#### **1.13 Provisions**

Provisions are recognised when the group has a legal or constructive present obligation as a result of a past event, it is probable that the group will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting end date, taking into account the risks and uncertainties surrounding the obligation. Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value. When a provision is measured at present value, the unwinding of the discount is recognised as a finance cost in profit or loss in the period in which it arises.

# **INDEPENDENT TALENT GROUP LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

**FOR THE PERIOD ENDED 31 MARCH 2021**

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### **1 Accounting policies**

**(Continued)**

#### **1.14 Employee benefits**

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### **1.15 Retirement benefits**

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

#### **1.16 Leases**

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease, except where another more systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

#### **1.17 Foreign exchange**

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation in the period are included in profit or loss.

#### **1.18 Cash flow liquid resources**

The only liquid resources within the company are bank balances.

# INDEPENDENT TALENT GROUP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE PERIOD ENDED 31 MARCH 2021

### 2 Judgements and key sources of estimation uncertainty

In the application of the group's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

#### Critical judgements

The following judgements (apart from those involving estimates) have had the most significant effect on amounts recognised in the financial statements.

#### Revenue recognition

Revenue from commission may involve estimating the fair value of consideration before it is received. In making these judgements, the company considers the detailed criteria for recognition of revenue set out in section 23 of FRS 102 and the accounting policies criteria set out in note 1 and whether the company has transferred significant risks and rewards of the services to the customer.

#### Share of results in joint ventures and associates and Impairment of Investments

If the group's share of losses in joint ventures or associates equals or exceeds the carrying amount of its investment in the associate, the directors discontinue recognising the group's share of further losses and make the appropriate adjustments to the carrying amount of the group's investments.

#### Impairment of goodwill

Goodwill is subject to impairment reviews based on whether current or future events and circumstances suggest that its recoverable amount may be less than their carrying value. Recoverable amount is based on the higher of the value in use and fair value less costs to dispose. Value in use is calculated from expected future cash flows using suitable discount rates and includes management assumptions and estimates of future performance.

#### Contingent consideration

When a business combination agreement provides for consideration contingent on future events, the group consider the mechanics of that consideration and whether that should be recognised or disclosed in the accounts. The group recognises contingent consideration when the contingent event can, in the judgment of the directors, be measured reliably and is virtually certain to occur. The consideration will be disclosed only when, in the judgement of the directors, the outcome of the event is considered probable and can be measured reliably. The group recognised contingent consideration of a partial sale of a subsidiary during the comparative period.

#### Carrying value of receivables

The directors assess the carrying value of receivables based on whether current or future events and circumstances suggest the balance may not be recoverable.

# INDEPENDENT TALENT GROUP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 31 MARCH 2021

### 3 Turnover and other revenue

An analysis of the group's turnover is as follows:

	6 month period ended 31 March 2021 £	18 month period ended 30 September 2020 £
<b>Turnover analysed by class of business</b>		
Talent management	14,385,257	39,503,930
Other	1,934,870	5,238,797
	<u>16,320,127</u>	<u>44,742,727</u>
	<b>2021</b> <b>£</b>	<b>2020</b> <b>£</b>
<b>Other significant revenue</b>		
Interest income	2,249	239,519
Dividends received	-	25,334
	<u>2,249</u>	<u>25,334</u>
	<b>2021</b> <b>£</b>	<b>2020</b> <b>£</b>
<b>Turnover analysed by geographical market</b>		
United Kingdom	<u>16,320,127</u>	<u>44,742,727</u>

### 4 Operating profit

	6 month period ended 31 March 2021 £	18 month period ended 30 September 2020 £
Operating profit for the period is stated after charging/(crediting):		
Exchange losses/(gains)	998	(389)
Depreciation of owned tangible fixed assets	94,737	322,823
Profit on disposal of tangible fixed assets	(3,215)	(3,059)
Amortisation of intangible assets	39,744	76,356
Operating lease charges	<u>700,863</u>	<u>2,029,091</u>

# INDEPENDENT TALENT GROUP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 31 MARCH 2021

### 5 Auditors' remuneration

	6 month period ended 31 March 2021 £	18 month period ended 30 September 2020 £
Fees payable to the company's auditor and its associates:		
<b>For audit services</b>		
Audit of the financial statements of the group and company	43,000	45,750
Audit of the company's subsidiaries	2,000	2,000
	<u>45,000</u>	<u>47,750</u>

### 6 Employees

The average monthly number of persons (including directors) employed by the group during the period was:

	6 month period ended 31 March 2021 Number	18 month period ended 30 September 2020 Number
Directors	6	6
Agents	49	49
Assistants	48	43
Administration	31	31
Production	26	30
	<u>160</u>	<u>159</u>

The average monthly number of persons (including directors) employed by the company during the period was 126 (2020: 159), made up as follows: Directors 6 (2020: 6), Other staff: 120 (2020: 153).

	2021 £	2020 £
Wages and salaries	10,124,748	29,910,123
Social security costs	1,321,214	3,888,888
Pension costs	75,882	217,451
	<u>11,521,844</u>	<u>34,016,462</u>

# INDEPENDENT TALENT GROUP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 31 MARCH 2021

### 7 Directors' remuneration

	6 month period ended 31 March 2021 £	18 month period ended 30 September 2020 £
Remuneration for qualifying services	2,377,053	8,731,389

Remuneration disclosed above includes the following amounts paid to the highest paid director:

	2021 £	2020 £
Remuneration for qualifying services	843,571	2,549,529

### 8 Interest receivable and similar income

	6 month period ended 31 March 2021 £	18 month period ended 30 September 2020 as restated £
<b>Interest income</b>		
Interest on bank deposits	2,249	94,148
Income from shares in group undertakings	-	25,334
Other interest income	-	145,371
Total interest revenue	2,249	264,853

Investment income includes the following:

Interest on financial assets not measured at fair value through profit or loss	2,249	94,148
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# INDEPENDENT TALENT GROUP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

**FOR THE PERIOD ENDED 31 MARCH 2021**

**9 Interest payable and similar expenses**

	6 month period ended 31 March 2021 £	18 month period ended 30 September 2020 £
<b>Interest on financial liabilities measured at amortised cost:</b>		
Interest on finance leases and hire purchase contracts	-	145
Other interest on financial liabilities	97	9,109
	<u>97</u>	<u>9,254</u>
<b>Other finance costs:</b>		
Total finance costs	<u>97</u>	<u>9,254</u>



# INDEPENDENT TALENT GROUP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 31 MARCH 2021

### 10 Taxation

	6 month period ended 30 September 2021 £	18 month period ended 31 March 2020 £
<b>Current tax</b>		
UK corporation tax on profits for the current period	449,013	669,891
<b>Deferred tax</b>		
Origination and reversal of timing differences	-	(6,627)
<b>Total tax charge</b>	<b>449,013</b>	<b>663,264</b>

The actual charge for the period can be reconciled to the expected charge for the period based on the profit or loss and the standard rate of tax as follows:

	2021 £	2020 £
Profit before taxation	2,571,723	7,877,818
Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2020: 19.00%)	488,627	1,609,421
Tax effect of expenses that are not deductible in determining taxable profit	(46,263)	(553,543)
Tax effect of income not taxable in determining taxable profit	-	(440,142)
Group relief and tax losses	315	53,442
Permanent capital allowances in excess of depreciation	6,945	(5,333)
Profit or loss on disposal	(611)	(581)
<b>Taxation charge</b>	<b>449,013</b>	<b>663,264</b>

# INDEPENDENT TALENT GROUP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 31 MARCH 2021

### 11 Dividends

	2021 £	2020 £
Preference dividend	1,724,753	7,189,442
	<u>1,724,753</u>	<u>7,189,442</u>

Preference Share dividends of £1,724,753 (2020: £7,189,442) were payable for the period ended 31 March 2021. The total dividends for the year were £43.12 (2020: £179.74) per share on the 19,600 A1 preference shares and also £43.12 (2020: £179.74) per share on the 20,400 A2 preference shares. This being dividends on A1 and A2 shares of £845,129 (2020: £3,522,827) and £879,624 (2020: £3,666,615) respectively.

At each year end £1,724,753 (2020: £6,772,909) of the dividend for the year was unpaid and included in other creditors.

### 12 Intangible fixed assets

Group	Goodwill £
<b>Cost</b>	
At 1 October 2020 and 31 March 2021	975,301
<b>Amortisation and impairment</b>	
At 1 October 2020	823,482
Amortisation charged for the period	39,744
At 31 March 2021	863,226
<b>Carrying amount</b>	
At 31 March 2021	112,075
At 30 September 2020	151,819

# INDEPENDENT TALENT GROUP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE PERIOD ENDED 31 MARCH 2021

#### 12 Intangible fixed assets

(Continued)

Company	Goodwill £
<b>Cost</b>	
At 1 October 2020 and 31 March 2021	760,922
<b>Amortisation and impairment</b>	
At 1 October 2020	694,855
Amortisation charged for the period	18,306
At 31 March 2021	713,161
<b>Carrying amount</b>	
At 31 March 2021	47,761
At 30 September 2020	66,067

#### 13 Tangible fixed assets

Group	Leasehold land and buildings £	Fixtures, fittings & equipment £	General equipment & computers £	Motor vehicles £	Total £
<b>Cost</b>					
At 1 October 2020	512,625	935,463	1,779,577	555,573	3,783,238
Additions	-	-	11,891	28,150	40,041
Disposals	-	-	-	(20,427)	(20,427)
At 31 March 2021	512,625	935,463	1,791,468	563,296	3,802,852
<b>Depreciation and impairment</b>					
At 1 October 2020	512,625	770,012	1,502,493	316,047	3,101,177
Depreciation charged in the period	-	19,845	41,754	33,138	94,737
Eliminated in respect of disposals	-	-	-	(17,842)	(17,842)
At 31 March 2021	512,625	789,857	1,544,247	331,343	3,178,072
<b>Carrying amount</b>					
At 31 March 2021	-	145,606	247,221	231,953	624,780
At 30 September 2020	-	165,451	277,084	239,526	682,061

# INDEPENDENT TALENT GROUP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE PERIOD ENDED 31 MARCH 2021

### 13 Tangible fixed assets

(Continued)

Company	Leasehold land and buildings £	Fixtures, fittings & equipment £	General Motor vehicles equipment & computers £	£	Total £
<b>Cost</b>					
At 1 October 2020	512,625	899,583	1,752,147	555,573	3,719,928
Additions	-	-	11,891	28,150	40,041
Disposals				(20,127)	(20,427)
At 31 March 2021	512,625	899,583	1,764,038	563,296	3,739,542
<b>Depreciation and impairment</b>					
At 1 October 2020	512,625	749,181	1,478,891	316,046	3,056,743
Depreciation charged in the period	-	15,039	41,754	33,138	89,931
Eliminated in respect of disposals	-	-	-	(17,842)	(17,842)
At 31 March 2021	512,625	764,221	1,520,645	331,341	3,128,832
<b>Carrying amount</b>					
At 31 March 2021	-	135,362	243,393	231,955	610,710
At 30 September 2020	-	150,402	273,256	239,527	663,185

### 14 Fixed asset investments

	Notes	Group 2021 £	2020 as restated £	Company 2021 £	2020 £
Investments in subsidiaries	27	-	-	1	1
Investments in joint ventures and associates	28	1,068,305	786,757	-	-
		1,068,305	786,757	1	1

# INDEPENDENT TALENT GROUP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 31 MARCH 2021

### 14 Fixed asset investments

(Continued)

#### Movements in fixed asset investments Group

Shares in  
group  
undertakings  
and  
participating  
interests  
£

#### Cost or valuation

At 1 October 2020 as restated  
Share of results of associates

786,757  
281,548

At 31 March 2021

1,068,305

#### Carrying amount

At 31 March 2021

1,068,305

At 30 September 2020 as restated

786,757

#### Movements in fixed asset investments Company

Shares in  
group  
undertakings  
£

#### Cost or valuation

At 1 October 2020 and 31 March 2021

1

#### Carrying amount

At 31 March 2021

1

At 30 September 2020

1

# INDEPENDENT TALENT GROUP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 31 MARCH 2021

### 15 Debtors

	Group 2021	2020	Company 2021	2020
	£	£	£	£
<b>Amounts falling due within one year:</b>				
Trade debtors	338,284	485,992	3,498	250,752
Corporation tax recoverable	110,685	75,275	110,685	75,275
Amounts owed by group undertakings	-	-	749,062	4,233,132
Amounts owed by undertakings in which the company has a participating interest	24,888	23,988	24,888	23,988
Other debtors	650,287	756,709	524,526	449,622
Prepayments and accrued income	2,309,221	5,536,911	2,213,721	2,049,380
	<u>3,433,365</u>	<u>6,878,875</u>	<u>3,626,380</u>	<u>7,082,149</u>
<b>Amounts falling due after more than one year:</b>				
Deferred tax asset (note 20)	<u>33,295</u>	<u>33,295</u>	<u>33,295</u>	<u>33,295</u>
<b>Total debtors</b>	<u>3,466,660</u>	<u>6,912,170</u>	<u>3,659,675</u>	<u>7,115,444</u>

# INDEPENDENT TALENT GROUP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE PERIOD ENDED 31 MARCH 2021

### 16 Loans and overdrafts

	Group 2021 £	2020 £	Company 2021 £	2020 £
Bank loans	9	-	-	-
Payable within one year	9	-	-	-

### 17 Creditors: amounts falling due within one year

	Notes	Group 2021 £	2020 £	Company 2021 £	2020 £
Loans and bank loans	16	9	-	-	-
Corporation tax payable		743,332	258,909	692,230	226,013
Other taxation and social security		2,547,453	2,222,695	2,384,285	2,048,534
Trade creditors		224,882	286,647	56,995	250,133
Amounts due to subsidiary undertakings		-	-	1	8,210
Other creditors		5,793,393	6,775,915	5,707,086	6,772,909
Accruals and deferred income		8,093,711	8,708,952	8,041,687	8,282,796
		17,402,780	18,253,118	16,882,284	17,588,595

### 18 Financial instruments

	Group 2021 £	2020 £	Company 2021 £	2020 £
<b>Carrying amount of financial assets</b>				
Debt instruments measured at amortised cost	2,740,016	2,824,448	3,028,531	6,553,022
Equity instruments measured at cost less impairment	-	-	1	1
<b>Carrying amount of financial liabilities</b>				
Measured at amortised cost	13,850,745	15,405,264	14,587,019	14,947,798

# INDEPENDENT TALENT GROUP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 31 MARCH 2021

### 19 Share capital

	Group and company	
	2021	2020
	£	£
<b>Ordinary share capital</b>		
<b>issued and fully paid</b>		
19,600 'A' Ordinary shares of 1p each	196	196
14,000 'B1' Ordinary shares of 1p each	140	140
6,400 'B2' Ordinary shares of 1p each	64	64
3,067 'C1' Ordinary shares of 1p each	30	30
1,933 'C2' Ordinary shares of 50p each	967	967
990 'D1' Ordinary shares of 1p each	10	10
1,010 'D2' Ordinary shares of 50p each	505	505
4,600 19,600 Convertible series A1 preference shares of 1p each	196	196
20,400 Convertible series A2 preference shares of 1p each	204	204
4,614 Convertible series A3 preference shares of 1p each	46	46
Deferred share of £1 each	1	1
	<u>2,359</u>	<u>2,359</u>

#### Ordinary Shares

The company's ordinary shares carry no right to fixed income, voting rights are described below.

#### Preference shares

A1 and A2 preference shares are classified as equity, with the A3 preference shares being reclassified as equity during the prior period.



# INDEPENDENT TALENT GROUP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE PERIOD ENDED 31 MARCH 2021

### 19 Share capital

(Continued)

#### Voting:

Only the holders of the 'A' ordinary shares and A1 preference shares have voting rights in general meetings.

#### Conversion:

A preference shareholder may at any time, by notice in writing to the company, convert all but not part of their A1 preference shares into an equal number of A ordinary shares and A2 preference shares into an equal number of B ordinary shares. If such an event occurs, an A3 preference share holder may, prior to such realisation convert all (but not part only) of its A3 preference shares into an equal number of A2 preference shares.

#### Income:

Amounts distributed shall be applied: first, arrears or accruals of the dividend on the A3 Preference Shares (in creditors); second, a fixed cumulative preferential dividend of 6% p.a. on the subscription price of the A3 Preference Shares. This condition ceased to apply in the year; third an amount as the Board shall determine shall be distributed to the holders of the A1 Preference Shares and A2 Preference Shares ("Preference Shares") in proportion to the numbers of shares held; and fourth, an amount as the Board shall determine shall be distributed to the holders of the A ordinary shares and B ordinary shares ("Ordinary Shares") in proportion to the numbers of Ordinary Shares held.

Capital: On a return of capital on liquidation, Realisation (as defined) or otherwise, surplus assets remaining after liabilities shall be applied:

If the A3 Preference Shares have not converted:

First, the subscription price paid for the A3 Preference Shares plus arrears and accruals of the dividend; second in paying to the holders of the Preference Shares the Preferred Payment (as defined); third, in paying to the holders of the Preference Shares an amount equal to any declared but unpaid dividends outstanding; fourth, in paying to the holders of the Ordinary Shares the Preferred Payment; fifth, in respect of the balance remaining in distributing; sixth paying to the holders of the 'C1' and 'C2' Ordinary Shares in respect of the balance remaining in distributing; and, seventh paying to the holders of the 'D1' and 'D2' Ordinary Shares in respect of the balance remaining in distributing: (a) 50% to the holders of the Preference Shares in proportion to the number of shares held; and (b) 50% to the holders of the Ordinary Shares in proportion to the number of shares held.

If the A3 Preference Shares have converted:

First, in paying to the holders of the A1 Preference Shares, A2 Preference Shares and A3 Preference Shares the Adjusted Preferred Payment (as defined); second, in paying to the holders of the Preference Shares an amount equal to any declared but unpaid dividends outstanding; third, in paying to the holders of the Ordinary Shares the Preferred Payment; and fourth, in respect of the balance remaining in distributing; fifth paying to the holders of the 'C1' and 'C2' Ordinary Shares in respect of the balance remaining in distributing; and, sixth paying to the holders of the 'D1' and 'D2' Ordinary Shares in respect of the balance remaining in distributing: (a) the Adjusted Investor Percentage to the holders of the Preference Shares in proportion to the number of shares held; and (b) the remainder of such balance to the holders of the Ordinary Shares in proportion to the number of shares held. Holders of 'D2' Ordinary Shares shall be entitled to receive notice of and attend but not vote at general meetings.

Deferred Shares: Shall not be transferrable;

Shall not otherwise entitle the holders thereof to receive or participate in any dividend or other distribution paid, made or declared by the company; not entitled to receive any value or consideration whatsoever in the event of a sale of shares in the capital of the company at anytime whilst Deferred Shares are in issue.

# INDEPENDENT TALENT GROUP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE PERIOD ENDED 31 MARCH 2021

### 19 Share capital

(Continued)

On a liquidation, reduction in capital, dissolution or winding up of the company, entitle the holders thereof to the repayment of the amounts paid up or credited as paid up or credited as paid up on such shares which payment shall be made only after all the other shareholder classes have received in cash the amount paid up on each such share held by them plus an aggregate amount of £250,000,000 between them.

### 20 Deferred taxation

Deferred tax assets and liabilities are offset where the group or company has a legally enforceable right to do so. The following is the analysis of the deferred tax balances (after offset) for financial reporting purposes:

	Assets 2021 £	Assets 2020 £
<b>Group</b>		
Accelerated Capital Allowances	33,295	33,295
	<u>33,295</u>	<u>33,295</u>
	Assets 2021 £	Assets 2020 £
<b>Company</b>		
Accelerated Capital Allowances	33,295	33,295
	<u>33,295</u>	<u>33,295</u>

There were no deferred tax movements in the period

### 21 Provisions for liabilities

	Group 2021 £	2020 £	Company 2021 £	2020 £
Dilapidations on rented property	260,000	260,000	260,000	260,000
	<u>260,000</u>	<u>260,000</u>	<u>260,000</u>	<u>260,000</u>

Movements on provisions:

	Dilapidations on rented property £
<b>Group</b>	
At 1 October 2020 and 31 March 2021	260,000
	<u>260,000</u>

# INDEPENDENT TALENT GROUP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE PERIOD ENDED 31 MARCH 2021

### 21 Provisions for liabilities (Continued)

Company	Dilapidations on leased property £
At 1 October 2020 and 31 March 2021	260,000

The provision of £260,000 represents the company's estimated obligation as part of their contractual dilapidation commitment to return its leased property back to its original state at the end of the lease agreement.

### 22 Retirement benefit schemes

	2021 £	2020 £
Defined contribution schemes		
Charge to profit or loss in respect of defined contribution schemes	75,882	217,451

A defined contribution pension scheme is operated for all qualifying employees. The assets of the scheme are held separately from those of the group in an independently administered fund.

### 23 Reserves

Share premium account - includes any premiums received on issue of share capital. Any transaction costs associated with the issuing of shares are deducted from share premium.

Capital redemption reserve - represents amounts transferred following the redemption of the company's own shares.

Equity reserve - represents the additional consideration above the cost of additional shares in subsidiary Gulp! Marketing Limited

The Profit & Loss Account reserve reflects accumulated retained historic profits and losses.

### 24 Disposals

On 22 September 2020 Broad Bean Media Limited, Feature Spot Productions Ltd and High Seas Films Limited were dissolved, and on 29 September 2020 TMGI Podcasts Limited was dissolved.

The group had 100% holding in Feature Spot Productions Ltd and High Seas Films Limited and 90% holding in Broad Bean Media Limited. Included in these financial statements are profits of £90,418 arising from the companies' interests in them up to the date of disposal. The companies did not trade during the period.

The group received contingent consideration from the sale of investments in prior years.

## INDEPENDENT TALENT GROUP LIMITED

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE PERIOD ENDED 31 MARCH 2021

#### 25 Operating lease commitments

##### Lessee

At the reporting end date the group had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	Group 2021 £	2020 £	Company 2021 £	2020 £
Within one year	939,350	939,350	939,350	939,350
Between two and five years	3,757,400	3,757,400	3,757,400	3,757,400
In over five years	1,878,700	2,348,375	1,878,700	2,348,375
	<u>6,575,450</u>	<u>7,045,125</u>	<u>6,575,450</u>	<u>7,045,125</u>

# INDEPENDENT TALENT GROUP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE PERIOD ENDED 31 MARCH 2021

#### 26 Related party transactions

##### Remuneration of key management personnel

The total remuneration of the Directors who are considered to be the key management personnel of the Group is as follows:

	2021 £	2020 £
Aggregate compensation	2,686,521	9,153,080

##### Other information

The company has taken advantage of the exemption under FRS 102 not to disclose related party transactions between and with wholly owned group members.

The company charged SID Gentle Films Limited, an associate £65,336 (2020: £182,852) in respect of services provided in the period. Included in other debtors is £31 (2020: £1,935) owed to the company.

Included in other debtors is £24,888 (2020: £23,988) owed by Codependent Limited, a joint venture to the company.

Independent Talent Group Limited charged, or recharged expenses to non-wholly owned undertakings during the period as follows: Influence Digital Limited £20,539 (2020: £180,881); Independent Talent Digital Limited £10,627 (2020: £1,474); Expanded Media Productions Limited £23,243 (2020: £13,515); Merman Independent Limited £36,333 (2020: £15,800)

Expanded Media Productions Limited provided services during the period to Expanded Media, LLC, a related party, amounting to £481,288 (2020: £1,182,346). A balance of £Nil (2020: £Nil) was owing at year end.

During the year the company was recharged costs totalling £Nil (2020: £3,885) from Paradigm Agency Limited, a company with common key management.

Included in other debtors is £342,094 (2020: £233,329) owed to the company by directors. A balance of £340,091 (2020: £231,137) was owed to the company by BD Heath, a director, an amount of £335,452 (2020: £431,832) was advanced and £226,499 (2020: £200,695) repaid during the year. A balance of £19 (2020: £19) was owed to the company by L Posner, expenses of £132 (2020: £1,080) were paid on behalf of director and £132 (£1,062) was repaid by the director. A balance of £1,974 (2020: £1,300) was due from P Lyon-Maris, £15,391 (2020: £55,957) of expenses were paid by the company on behalf of the director and £14,717 (2020: £56,210) was repaid by the director. A balance of £10 (2020: £872) was due from S Long-Innes, £434 (2020: £34,719) of expenses were paid by the company on behalf of the director and £1,294 (2020: £34,072) was repaid by the director.

During the period a sum of £68,280 (2020: £204,840) was paid to a Director through the company which was subsequently repaid by Yucaipa Entertainment Group, a subsidiary of company shareholder, Yucaipa Entertainment Holdings LLC.

## INDEPENDENT TALENT GROUP LIMITED

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE PERIOD ENDED 31 MARCH 2021

#### 27 Subsidiaries

Details of the company's subsidiaries at 31 March 2021 are as follows:

Name of undertaking and country of incorporation or residency	Nature of business	Class of shareholding	% Held
8th Floor Productions Limited*	England and Wales TV production services	Ordinary	100.00
Gulp! Marketing Limited*	England and Wales Holding company	Ordinary	55.01
Independent Talent Digital Limited	England and Wales Digital agency	Ordinary	80.00
Independent Talent Investments Limited *	England and Wales Investment holding company	Ordinary	100.00
Influence Digital Limited*	England and Wales Marketing agency	Ordinary	55.01
Talent Media Group Investments Limited	England and Wales Investment holding company	Ordinary	100.00
TMGI Holdings Limited*	England and Wales Non-trading company	Ordinary	100.00
Expanded Media Productions	England and Wales TV and film production	Ordinary	40.00
Off Script Limited*	England and Wales Podcasts production	Ordinary	85.00

\*Held by a subsidiary undertaking.

Expanded Media Productions Limited is a subsidiary by nature as Independent Talent Group Limited has control over it.

The registered offices of all UK subsidiaries is the same as that of this company.

Independent Talent Investments Limited, Independent Talent Digital Limited, 8th Floor Productions Limited, Expanded Media Productions Limited, Gulp! Marketing Limited, Influence Digital Limited and Off Script Limited are exempt from audit by virtue of s479A of the Companies Act 2006 as there are cross guarantees given by the parent.

#### 28 Joint ventures

Details of joint ventures at 31 March 2021 are as follows:

Name of undertaking and country of incorporation or residency	Nature of business	Class of shareholding	% Held
Black Label Productions (International) Limited**	England and Wales TV Commercial production	Ordinary	50.00
Codependent Limited**	England and Wales Holding company	Ordinary	50.00
TMGI Sports Ltd	England and Wales Dormant	Ordinary	50.00
Merman London Subco Limited	England and Wales Film production	Ordinary	50.00

## **INDEPENDENT TALENT GROUP LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

***FOR THE PERIOD ENDED 31 MARCH 2021***

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#### **28 Joint ventures**

**(Continued)**

Companies annotated as \*\* are held indirectly.

Black Label Productions (International) Limited is in liquidation.

The registered offices of all UK subsidiaries is the same as that of this company.

# INDEPENDENT TALENT GROUP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 31 MARCH 2021

### 29 Associates

Details of associates at 31 March 2021 are as follows.

Name of undertaking	Registered office	Nature of business	Class of shares held	% Held
Sid Gentle Films Limited	England and Wales	T.V. production	Ordinary	22.05
Sid Gentle Films (SS-GB) Limited **	England and Wales	T.V. production	Ordinary	22.05
Sid Gentle Films (Gaiman) Limited **	England and Wales	T.V. production	Ordinary	22.05
Sid Gentle Films (The Durrells) Limited **	England and Wales	T.V. production	Ordinary	22.05
Sid Gentle Films (Corfu) Limited **	England and Wales	T.V. production	Ordinary	22.05
Sid Gentle Films (TD4) Limited**	England and Wales	T.V. production	Ordinary	22.05
Sid Gentle Films (Killing Eve) Ltd **	England and Wales	T.V. production	Ordinary	22.05
Sid Gentle Films (KE2) Limited**	England and Wales	T.V. production	Ordinary	22.05
Sid Gentle Films (KE3) Limited**	England and Wales	T.V. production	Ordinary	22.05
Y Festival Limited***	England and Wales	Music Events	Ordinary	25.00
Sid Gentle Films (KE4) Limited**	England and Wales	T.V. Production	Ordinary	22.05
Sid Gentle Films (Ragdoll) Limited**	England and Wales	T.V Production	Ordinary	22.05
TMGI (Music) Limited***	England and Wales	Dormant	Ordinary	20.00
Coda ITG Sports Limited***	England and Wales	Holding Company	Ordinary	25.00

The company owns 22.05% of the ordinary shares of SID Gentle Films Limited and its subsidiary undertakings. The aggregate capital and reserves of the company and its subsidiary undertakings at 31 March 2021 is £4,565,804 and profit during the period is £1,276,862.

Companies annotated as \*\* are subsidiaries of SID Gentle Films Limited and held indirectly by the company.

The registered offices is Ground Floor, Charles House, 5-11 Regent Street, St James's, London, SW1Y 4LR.

Companies annotated as \*\*\* are held indirectly.

The registered offices of Y Festival Limited and Coda ITG Sports Limited is 1 Wenlock Road, London, England, N1 7SL.

The registered office of TMGI (Music) Limited is Ground Floor, Charles House, 5-11 Regent Street, St James's, London, SW1Y 4LR.



# INDEPENDENT TALENT GROUP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE PERIOD ENDED 31 MARCH 2021

### 30 Cash generated from group operations

	2021 £	2020 £
Profit for the period after tax	2,122,710	7,214,554
<b>Adjustments for:</b>		
Share of results of associates and joint ventures	(281,548)	(1,808,741)
Taxation charged	449,013	663,264
Finance costs	97	9,254
Investment income	(2,249)	(264,853)
Gain on disposal of tangible fixed assets	(3,215)	(3,059)
Amortisation and impairment of intangible assets	39,744	76,356
Depreciation and impairment of tangible fixed assets	94,736	322,823
Profit on disposal of subsidiary/associate	-	(3,347,607)
<b>Movements in working capital:</b>		
Increase in debtors	(320,272)	(383,458)
(Decrease)/increase in creditors	(268,949)	4,510,214
<b>Cash generated from operations</b>	<b>1,830,067</b>	<b>6,988,747</b>

### 31 Analysis of changes in net funds - group

	1 October 2020 £	Cash flows £	31 March 2021 £
Cash at bank and in hand	14,454,237	2,808,606	17,262,843
Borrowings excluding overdrafts	-	(9)	(9)
	<u>14,454,237</u>	<u>2,808,597</u>	<u>17,262,834</u>

### 32 Prior period adjustment

In the prior period, share of results from associate Sid Gentle Films Limited were overstated due to the cut-off of dividends and dividends being recognised separately from the share of the results. The effect of this error was to overstate income from associates for the period by £592,821, subsequently overstating retained earnings and the value of investment in associate by the same amount. In addition to this £1,700,379 of dividends was incorrectly recognised as dividend income instead of income from associate. These errors have been corrected via a prior year adjustment.

# INDEPENDENT TALENT GROUP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 31 MARCH 2021

### 32 Prior period adjustment

(Continued)

#### Changes to the balance sheet - group

	As previously reported £	Adjustment £	As restated at 30 Sep 2020 £
<b>Fixed assets</b>			
Investments	1,379,578	(592,821)	786,757
<b>Capital and reserves</b>			
Profit and loss reserves	2,764,430	(592,821)	2,171,609
Equity attributable to owners of the parent company	5,228,178	(592,821)	4,635,357
Non-controlling interest	(161,431)	-	(161,431)
Total	5,066,747	(592,821)	4,473,926

#### Changes to the profit and loss account - group

	As previously reported £	Adjustment £	As restated £
<b>Period ended 30 September 2020</b>			
Interest receivable and similar income	2,558,053	(2,293,200)	264,853
Share of results of associates and joint ventures	108,362	1,700,379	1,808,741
Profit after taxation	7,807,375	(592,821)	7,214,554

The prior period adjustments do not give rise to any effect upon the company