

Company Information

Directors C G Longworth

A P Spiegel

Secretary E L Stace

R J Blacksell

Company number 06313721

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Auditor P R Hartley FCA

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Strategic Report

For the period ended 28 March 2021

The directors present the strategic report for the period ended 28 March 2021.

Principal activities, business review and future developments

The principal activity of the company and of the group is that of the provision of general management services for and the production of theatrical productions. There have been no changes in the company's activities in the period under review.

Due to the ongoing Coronavirus Pandemic and the various legal restrictions in force during the year which prevented theatres from opening at all or severely limited audience capacity the group was unable to produce any work or to manage any productions during the year. The directors undertook initial preparatory work in connection with a reopening of the group's production of 'The Mousetrap' in the West End during a brief relaxation of the rules at the end of the summer of 2020, however the reimposition of the lockdown in October 2020 proved their decision not to move forward with reopening at that time to be well judged. The primary focus of the directors during the year was maintaining the readiness of both the company, and those productions which they were forced to suspend as a result of government imposed restrictions in a state of readiness to reopen as soon as circumstances made such reopening's commercially viable.

The group reopened 'The Mousetrap' on 17 May 2021 and co-produced a revival of 'Hairspray', which successfully ended its limited run at The Coliseum in September 2021.

Principal risks and uncertainties

While legal limits on social distancing were removed and theatres were able to open at fully capacity from 21 July 2021 the theatre industry continued to face significant challenges.

The spread of the Omicron variant has not spared cast and crew. While the production is able to draw on a pool of understudies and deputies if the number of positive cases experienced at the same time is too high the directors may need to temporarily suspend performances of the show, as other produces have done.

The renewed rise in Coronavirus infections contributed to recommendations by the Government that the public reduce social contact has also had a negative impact on ticket sales. While theatres have put in place protection to minimise the risk of spread of infection among audience members, and the directors continue to operate Coronavirus protocols within cast and crew, the threat of renewed legal restrictions remains. While the directors are optimistic that the UK is emerging from this challenge the threat of new variants remain.

However, the directors have taken steps to put in place additional funding to ensure that the Group remains on a sound commercial footing and they continue closely to monitor the cash position of the company.

Key performance indicators

The board drives business performance through setting clearly defined budgets from which it derives key performance indicators, taking appropriate action where required to enhance the financial results of the business. The company considers its key performance indicators to be:

- Show attendance and advance bookings figures and how they compare to budget.
- Operating margins and how they compare to budget.
- Overhead expenditure and how it compares to budget.

Strategic Report (Continued)

For the period ended 28 March 2021

Financial risks

The main financial risks arising from the company's activities are credit risk, interest rate risk and liquidity risk. The directors monitor these risks on an ongoing basis and do not consider them to be significant.

The company's risk mitigation policy, in respect of credit risk, is to only deal with established reputable companies. The board does not consider this to be a significant risk.

The company does not consider interest rate risk to be significant. The company hold its cash reserves in a mixture of short term deposits and current accounts which earn interest at a floating rate.

The working capital requirements of the company are funded principally out of shareholder loans, bank loans and cash reserves.

Results and dividends

A dividend of £610,000 was paid in the period. The directors do not recommend the payment of a final dividend.

On behalf of the board

A P Spiegel **Director**16 March 2022

ADAM SPIEGEL PRODUCTIONS LIMITED

DIRECTORS' REPORT

For the period ended 28 March 2021

The directors present their annual report and financial statements for the period ended 28 March 2021.

Principal activities

The principal activity of the company and group continued to be that of the provision of general management services for and producing of theatrical productions.

Results and dividends

The results for the period are set out on page 9.

Ordinary dividends were paid amounting to £610,000. The directors do not recommend payment of a further dividend.

Directors

The directors who held office during the period and up to the date of signature of the financial statements were as follows:

C G Longworth

A P Spiegel

All the directors who are eligible offer themselves for election at the forthcoming first Annual General Meeting.

Post reporting date events

Post balance sheet events are discussed in the Strategic Report.

Auditor

P R Hartley was appointed as auditor to the company during the period and in accordance with section 485 of the Companies Act 2006, a resolution proposing that they be re-appointed will be put at a General Meeting.

Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the auditor of the company is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the auditor of the company is aware of that information.

On behalf of the board

A P Spiegel

Director

16 March 2022

Directors' Responsibilities Statement

For the period ended 28 March 2021

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and company, and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the;
- prepare the on the going concern basis unless it is inappropriate to presume that the group and company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group's and company's transactions and disclose with reasonable accuracy at any time the financial position of the group and company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent Auditor's Report

To the Members of Adam Spiegel Productions Limited

Opinion

I have audited the financial statements of Adam Spiegel Productions Limited (the 'parent company') and its subsidiaries (the 'group') for the period ended 28 March 2021 which comprise the Group Statement of Comprehensive Income, the Group Balance Sheet, the Company Balance Sheet, the Group Statement of Changes in Equity, the Company Statement of Changes in Equity, the Group Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In my opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 28 March 2021 and of the profit of the group for the period then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
 and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

I conducted my audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. My responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. I am independent of the company in accordance with the ethical requirements that are relevant to my audit of the financial statements in the UK, including the FRC's Ethical Standard, and I have fulfilled my other ethical responsibilities in accordance with these requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Conclusions relating to going concern

In auditing the financial statements, I have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work I have performed, I have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group or parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

My responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and my auditor's report thereon. My opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in my report, I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit or otherwise appears to be materially misstated. If I identify such material inconsistencies or apparent material misstatements, I am required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact.

I have nothing to report in this regard.

Independent Auditor's Report (Continued)

To the Members of Adam Spiegel Productions Limited

Opinions on other matters prescribed by the Companies Act 2006

In my opinion, based on the work undertaken in the course of our audit:

- the information given in the Strategic Report and the Directors' Report for the financial period for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Directors' Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, I have not identified material misstatements in the Strategic Report and the Directors' Report.

I have nothing to report in respect of the following matters where the Companies Act 2006 requires me to report to you if, in my opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for my audit
 have not been received from branches not visited by me; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- I have not received all the information and explanations we require for my audit.

Responsibilities of directors

As explained more fully in the Directors' Responsibilities Statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. I design procedures in line with my responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which my procedures are capable of detecting irregularities, including fraud is detailed below.

Independent Auditor's Report (Continued)

To the Members of Adam Spiegel Productions Limited

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

The objectives of my audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the group and parent company.

My approach was as follows:

- I obtained an understanding of the legal and regulatory requirements applicable to the group and parent company and considered that the most significant are the Companies Act 2006, UK financial reporting standards as issued by the Financial Reporting Council, and UK taxation legislation.
- I obtained an understanding of how the group and parent company comply with these requirements by discussions with management and those charged with governance.
- I assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.
- I inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.
- Based on this understanding, designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

As part of an audit in accordance with ISAs (UK) I exercised professional judgement and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the
 group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the group's or the parent company's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the group or the parent company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business
 activities within the group to express an opinion on the consolidated financial statements. I am responsible for
 the direction, supervision and performance of the group audit. I remain solely responsible for my audit opinion.

Independent Auditor's Report (Continued)

To the Members of Adam Spiegel Productions Limited

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Paul Hartley FCA Statutory Auditor Owner PO Box 27075 London N2 0FZ

16 March 2022

Group Statement of Comprehensive Income

Turnover Cost of sales Gross (loss)/profit Distribution costs Administrative expenses Other operating income	Notes 3	Period ended Continuing operations £ 200,830 (1,141,011) (940,181) (28,928) (1,527,108) 1,236,647	Discontinued operations	Period ended 28 March 2021 £ 200,830 (1,141,011) (940,181) (28,928) (1,527,108) 1,236,647	Period ended Continuing operations £ 15,897,398 (12,283,508) 3,613,890 (114,036) (3,190,067) (123,512)	Discontinued operations £ 765,375 (1,011,599) (246,224) - (199,827) 125,000	Period ended 29 March 2020 as restated £ 16,662,773 (13,295,107) 3,367,666 (114,036) (3,389,894) 1,488
Share of results of associates and joint ventures	•	234,397		234,397	(549,299)	ı	(549,299)
Interest receivable and similar income Interest payable and similar expenses Amounts written off investments	ယ လ	774 (113,513) 559,024	(279,512)	774 (113,513) 279,512	81 (188,569) 1,172,297	1 1 1	81 (188,569) 1,172,297
(Loss)/profit before taxation		(578,888)	(279,512)	(858,400)	620,785	(321,051)	299,734
Tax on (loss)/profit	10	171,504	ı	171,504	(363,602)	ı	(363,602)
Loss for the financial period		(407,384)	(279,512)	(686,896)	257,183	(321,051)	(63,868)

Company Balance Sheet

As at 28 March 2021

		202	1	2020 as restato	_
	Notes	£	£	£	£
Fixed assets					
Tangible assets	13		13,960		26,006
Investments	15		186		187
			14,146		26,193
Current assets					
Debtors	20	1,917,270		2,697,030	
Cash at bank and in hand		94,500		275,611	
		2,011,770		2,972,641	
Creditors: amounts falling due within	•	(4.504.407)		(0.005.005)	
one year	21	(1,561,127)		(2,025,265)	
Net current assets			450,643		947,376
Total assets less current liabilities			464,789		973,569
Creditors: amounts falling due after more than one year	22		(270,000)		(270,000)
Provisions for liabilities	25		(4,941)		(4,941)
Net assets			189,848		698,628
Capital and reserves					
Called up share capital	27		10		10
Profit and loss reserves			189,838		698,618
Total equity			189,848		698,628

As permitted by s408 Companies Act 2006, the company has not presented its own profit and loss account and related notes. The company's profit for the year was £101,220 (2020 - £208,793 loss).

The financial statements were approved by the board of directors and authorised for issue on 16 March 2022 and are signed on its behalf by:

A P Spiegel

Director

Company Registration No. 06313721

Group Balance Sheet

As at 28 March 2021

		20:	21	20: as resta	
	Notes	£	£	£	£
Fixed assets					
Goodwill	14		5,410,475		6,188,591
Tangible assets	13		18,437		32,699
Investments	15		102		101
			5,429,014		6,221,391
Current assets					
Stocks	19	18,477		44,066	
Debtors	20	1,992,501		1,359,381	
Cash at bank and in hand		3,902,721		3,259,946	
		5,913,699		4,663,393	
Creditors: amounts falling due within one year	21	(3,458,058)		(3,972,617)	
Net current assets			2,455,641		690,776
Total assets less current liabilities			7,884,655		6,912,167
Creditors: amounts falling due after more than one year	22		(7,610,941)		(5,341,557)
Provisions for liabilities	25		(6,035)		(6,035)
Net assets			267,679		1,564,575
Capital and reserves					
Called up share capital	27		10		10
Profit and loss reserves			267,667		1,564,563
Equity attributable to owners of the					
parent company			267,677		1,564,573
Non-controlling interests			2		2
			267,679		1,564,575

The financial statements were approved by the board of directors and authorised for issue on 16 March 2022 and are signed on its behalf by:

A P Spiegel **Director**

Company Statement of Changes in Equity

	\$	Share capital los	Profit and ss reserves	Total
As restated for the period ended 29 March 2020:	Notes	£	£	£
Balance at 1 April 2019		10	1,482,411	1,482,421
Period ended 29 March 2020: Loss and total comprehensive income for the period Dividends	12	-	(208,793) (575,000)	(208,793) (575,000)
Balance at 29 March 2020		10	698,618	698,628
Period ended 28 March 2021: Profit and total comprehensive income for the period Dividends	12	- -	101,220 (610,000)	101,220 (610,000)
Balance at 28 March 2021		10	189,838	189,848

Group Statement of Changes in Equity

		Share capital lo	Profit and ss reserves	Tolkon-controlling	controlling interest	Total
	Notes	£	£	£	£	£
As restated for the period ended 29 March 2020:						
Balance at 1 April 2019		10	2,203,431	2,203,441	2	2,203,443
Period ended 29 March 2020:						
Loss and total comprehensive income for the period		_	(63,868)	(63,868)	_	(63,868)
Dividends	12		(575,000)	, , ,		(575,000)
Balance at 29 March 2020		10	1,564,563	1,564,573	2	1,564,575
Period ended 28 March 2021: Loss and total comprehensive income						
for the period		-	(686,896)	(686,896)	_	(686,896)
Dividends	12		(610,000)	(610,000)		(610,000)
Balance at 28 March 2021		10	267,667	267,677	2	267,679

Group Statement of Cash Flows

	20:	21	20:	20
Notes	£	£	£	£
Cash flows from operating activities				
Cash (absorbed by)/generated from 33				
operations		(986,313)		1,843,440
Interest paid		(34,129)		(23,233)
Income taxes (paid)/refunded		-		402,294
Income taxes paid		(2,428)		(96,127)
Net cash (outflow)/inflow from operating activities				
		(1,022,870)		2,126,374
Investing activities				
Purchase of intangible assets	-		(147,631)	
Purchase of tangible fixed assets	(1,855)		(16,353)	
(Investment in) / Return of investment in joint				
ventures	(625,000)		(739,724)	
Interest received			81 	
Net cash used in investing activities		(626,855)		(903,627)
Financing activities				
Repayment of debentures	(400,000)		(920,000)	
Proceeds of other loans	625,000		-	
Proceeds of new bank loans	2,700,000		-	
Repayment of bank loans	(22,500)		(135,000)	
Dividends paid to equity shareholders	(610,000)		(575,000)	
Net cash generated from/(used in)				
financing activities		2,292,500		(1,630,000)
Net increase/(decrease) in cash and cash equivalents		642,775		(407,253)
Cash and cash equivalents at beginning of period		3,259,946		3,667,199
Cash and cash equivalents at end of period		3,902,721		3,259,946

Notes to the financial statements

For the period ended 28 March 2021

1 Accounting policies

Company information

Adam Spiegel Productions Limited ("the company") is a private limited company domiciled and incorporated in England and Wales. The registered office is 6th Floor, Charlotte Building, 17 Gresse Street, London, W1T 1QL.

The group consists of Adam Spiegel Productions Limited and all of its subsidiaries.

1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary a mounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

The company is a qualifying entity for the purposes of FRS 102, being a member of a group where the parent of that group prepares publicly available consolidated financial statements, including this company, which are intended to give a true and fair view of the assets, liabilities, financial position and profit or loss of the group. The company has therefore taken advantage of exemptions from the following disclosure requirements for parent company information presented within the consolidated financial statements:

- Section 4 'Statement of Financial Position' Reconciliation of the opening and closing number of shares;
- Section 7 'Statement of Cash Flows' Presentation of a statement of cash flow and related notes and disclosures:
- Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instrument Issues' Carrying
 amounts, interest income/expense and net gains/losses for each category of financial instrument; basis
 of determining fair values; details of collateral, loan defaults or breaches, details of hedges, hedging fair
 value changes recognised in profit or loss and in other comprehensive income;
- Section 26 'Share based Payment' Share-based payment expense charged to profit or loss, reconciliation of opening and closing number and weighted average exercise price of share options, how the fair value of options granted was measured, measurement and carrying amount of liabilities for cash-settled share-based payments, explanation of modifications to arrangements;
- Section 33 'Related Party Disclosures' Compensation for key management personnel.

The company has taken the exemption under Section 33 Related Party Disclosures paragraph 33.1A from disclosing transactions with other members of a wholly owned group.

Notes to the financial statements

For the period ended 28 March 2021

1 Accounting policies

(Continued)

1.2 Basis of consolidation

In the parent company financial statements, the cost of a business combination is the fair value at the acquisition date of the assets given, equity instruments issued and liabilities incurred or assumed, plus costs directly attributable to the business combination. The excess of the cost of a business combination over the fair value of the identifiable assets, liabilities and contingent liabilities acquired is recognised as goodwill. The cost of the combination includes the estimated amount of contingent consideration that is probable and can be measured reliably, and is adjusted for changes in contingent consideration after the acquisition date. Provisional fair values recognised for business combinations in previous periods are adjusted retrospectively for final fair values determined in the 12 months following the acquisition date. Investments in subsidiaries, joint ventures and associates are accounted for at cost less impairment.

The consolidated financial statements incorporate those of Adam Spiegel Productions Limited and all of its subsidiaries (ie entities that the group controls through its power to govern the financial and operating policies so as to obtain economic benefits). Subsidiaries acquired during the year are consolidated using the purchase method. Their results are incorporated from the date that control passes.

All financial statements are made up to 28 March 2021. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by other members of the group.

All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

Entities other than subsidiary undertakings or joint ventures, in which the group has a participating interest and over whose operating and financial policies the group exercises a significant influence, are treated as associates. In the group financial statements, associates are accounted for using the equity method.

Entities in which the group holds an interest and which are jointly controlled by the group and one or more other venturers under a contractual arrangement are treated as joint ventures. In the group financial statements, joint ventures are accounted for using the equity method.

Notes to the financial statements

For the period ended 28 March 2021

1 Accounting policies

(Continued)

1.3 Going concern

The group made a loss for the period of £686,896, and had net assets and cash at 28 March 2021 of £267,679 and £3,902,721 respectively. The group traded profitably until 16 March 2020 when theatres in the UK were closed following the UK government's announcement that the public should not visit theatres to minimise the spread of the coronavirus.

Between that date and 17 May 2021 when theatres and indoor performances were permitted to open with limited capacity the Group had no significant income. The Group's principal production, The Mousetrap, reopened on 17 May 2021 to a socially distanced audience and a co-production of Hairspray opened on 29 June 2021. Legal limits on social distancing were removed and theatres able to open at full capacity from 19 July 2021. The later emergence of the Omicron variant led to the Government recommending that the public work from home if possible from 8 December 2021, which was later lifted on 27 January 2022.

The Covid pandemic and the opening restrictions introduced by Government in response have had an unprecedented impact on the sector. While the directors are optimistic that the UK is emerging from this challenge the threat of new variants remain.

The directors have assessed the trading and cash flow forecasts for the 12 months from the date of signing of the accounts and consider that the company will be able to continue to meet its liabilities as they fall due. On this basis the directors have prepared the accounts on a going concern basis.

The directors have taken steps to put in place additional funding to ensure that the Group remains on a sound commercial footing and they continue closely to monitor the cash position of the company. This additional funding includes both bank loans under the Coronavirus Business Interruption Loan Scheme and a grant from the Coronavirus Recovery Fund. Taking into account both the results of the group's productions, since the limited reopening of theatres and the cash balances currently held by the group the directors consider that the company and the group will have sufficient funds to meet their liabilities and to continue to trade for a period of not less than 12 months from the date of signature of these accounts.

1.4 Reporting period

The group prepares its results to the Sunday closest to 31 March each year on account of box office income being reported on a week ended Sunday basis. As a result the current period run is 28 March 2021.

1.5 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

When cash inflows are deferred and represent a financing arrangement, the fair value of the consideration is the present value of the future receipts. The difference between the fair value of the consideration and the nominal amount received is recognised as interest income.

Notes to the financial statements

For the period ended 28 March 2021

1 Accounting policies

(Continued)

Revenue from contracts for the provision of professional services is recognised by reference to the stage of completion when the stage of completion, costs incurred and costs to complete can be estimated reliably. The stage of completion is calculated by comparing costs incurred, mainly in relation to contractual hourly staff rates and materials, as a proportion of total costs. Where the outcome cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that are recoverable.

Turnover consists of amounts receivable for general management fees and other related services, royalty income, profit shares, box office income and merchandising income and is measured at fair value of the consideration received or receivable, excluding discounts, rebates and value added tax.

1.6 Intangible fixed assets - goodwill

Goodwill represents the excess of the cost of acquisition of a business over the fair value of net assets acquired. It is initially recognised as an asset at cost and is subsequently measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is considered to have a finite useful life and is amortised on a systematic basis over its expected life, which is taken to be 10 years.

For the purposes of impairment testing, goodwill is allocated to the cash-generating units expected to benefit from the acquisition. Cash-generating units to which goodwill has been allocated are tested for impairment at least annually, or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the cash-generating unit is less than the carrying amount of the unit, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro-rata on the basis of the carrying amount of each asset in the unit.

1.7 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Plant and equipment 25% on cost Fixtures and fittings 25% on cost Computers 25% on cost

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the profit and loss account.

1.8 Fixed asset investments

Equity investments are measured at fair value through profit or loss, except for those equity investments that are not publicly traded and whose fair value cannot otherwise be measured reliably, which are recognised at cost less impairment until a reliable measure of fair value becomes available.

In the parent company financial statements, investments in subsidiaries, associates and jointly controlled entities are initially measured at cost and subsequently measured at cost less any accumulated impairment losses

A subsidiary is an entity controlled by the group. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

Notes to the financial statements

For the period ended 28 March 2021

1 Accounting policies

(Continued)

An associate is an entity, being neither a subsidiary nor a joint venture, in which the company holds a long-term interest and where the company has significant influence. The group considers that it has significant influence where it has the power to participate in the financial and operating decisions of the associate.

Investments in associates and joint ventures are initially recognised at the transaction price (including transaction costs) and are subsequently adjusted to reflect the group's share of the profit or loss, other comprehensive income and equity of the associate using the equity method. Any difference between the cost of acquisition and the share of the fair value of the net identifiable assets of the associate on acquisition is recognised as goodwill. Any unamortised balance of goodwill is included in the carrying value of the investment in associates.

Losses in excess of the carrying amount of an investment in an associate are recorded as a provision only when the company has incurred legal or constructive obligations or has made payments on behalf of the associate.

In the parent company financial statements, investments in associates are accounted for at cost less impairment.

Entities in which the group has a long term interest and shares control under a contractual arrangement are classified as jointly controlled entities.

1.9 Impairment of fixed assets

At each reporting period end date, the group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

The carrying amount of the investments accounted for using the equity method is tested for impairment as a single asset. Any goodwill included in the carrying amount of the investment is not tested separately for impairment.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

Notes to the financial statements

For the period ended 28 March 2021

1 Accounting policies

(Continued)

1.10 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

Consignment stock represents merchandise which is legally owned by third parties and held by the Company for resale on terms which give the Company the right to sell the stock in the normal course of business. Consignment stocks and their related liabilities are not incorporated in the financial statements until the sale of such stocks.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

1.11 Cash at bank and in hand

Cash at bank and in hand are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.12 Financial instruments

The group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the group's balance sheet when the group becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest m ethod unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Other financial assets

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

Notes to the financial statements

For the period ended 28 March 2021

1 Accounting policies

(Continued)

Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the group transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Other financial liabilities

Debt instruments that do not meet the conditions in FRS 102 paragraph 11.9 are subsequently measured at fair value through profit or loss. Debt instruments may be designated as being measured at fair value though profit or loss to eliminate or reduce an accounting mismatch or if the instruments are measured and their performance evaluated on a fair value basis in accordance with a documented risk management or investment strategy.

Derecognition of financial liabilities

Financial liabilities are derecognised when the group's contractual obligations expire or are discharged or cancelled.

Notes to the financial statements

For the period ended 28 March 2021

1 Accounting policies

(Continued)

1.13 Equity instruments

Equity instruments issued by the group are recorded at the proceeds received, net of direct issue costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the group.

1.14 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset if, and only if, there is a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

1.15 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.16 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.17 Leases

Rentals payable under operating leases, including any lease incentives received, are charged to income on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the lease asset are consumed.

Notes to the financial statements

For the period ended 28 March 2021

1 Accounting policies

(Continued)

1.18 Government grants

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

A grant that specifies performance conditions is recognised in income when the performance conditions are met . Where a grant does not specify performance conditions it is recognised in income when the proceeds are received or receivable. A grant received before the recognition criteria are satisfied is recognised as a liability.

1.19 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation are included in the profit and loss account for the period.

1.20 Insurance recoveries

The benefit of business continuity/interruption insurance is recognised only when the recovery is virtually certain. If the insurance recovery is probable at the balance sheet date, a description of the contingent asset and, when practicable, an estimate of the financial effect is disclosed. If an insurance recovery becomes virtually certain after the balance sheet date, the amount is disclosed as a non-adjusting post balance sheet event when material.

2 Judgements and key sources of estimation uncertainty

In the application of the group's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Notes to the financial statements

For the period ended 28 March 2021

2 Judgements and key sources of estimation uncertainty

(Continued)

Key sources of estimation uncertainty

The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are as follows.

Accruals

The company makes an estimate of accruals at the year end based on invoices received after the year end and work undertaken which has not been invoiced based on quotations or estimates of amounts that are due for payment.

Holiday pay accrual

A liability is recognised to the extent of any unused holiday pay entitlement which has accrued at the balance sheet date and carried forward to future periods. This is measured at the undiscounted salary cost of the future holiday entitlement so accrued at the balance sheet date.

Production asset prepayments

The company makes certain advance payments for theatrical assets including assets held for their service potential, which supports future performances. As a result of the COVID 19 pandemic, the recoverable amount of these advances has been re-assessed. Advance payments are only carried forward where the directors consider the asset will have service value when the production reopens and to the extent of the expected service value remaining at that date.

3 Turnover and other revenue

	2021 £	2020 £
Turnover analysed by class of business	£	£,
Box office income	_	12,651,230
Profit share, royalties & fees	200,830	3,613,471
Other income	,	398,072
	200,830	16,662,773
	2021	2020
	£	£
Other significant revenue		
Interest income	774	81
Grants received	1,042,272	1,068
	2021	2020
	£	£
Turnover analysed by geographical market	~	~
United Kingdom	34,764	16,267,920
Rest of the world	166,066	394,853
	200,830	16,662,773

Notes to the financial statements

For the period ended 28 March 2021

4	Operating loss		
		2021	2020
	On a waiting a large fact that was in all is a state of affice a base in all and distinguish	£	£
	Operating loss for the period is stated after charging/(crediting):		
	Exchange losses	1,691	8,475
	Government grants	(1,042,272)	(1,068)
	Depreciation of owned tangible fixed assets	13,102	12,546
	Amortisation of intangible assets	778,116	2,048,387
5	Auditor's remuneration		
		2021	2020
	Fees payable to the company's auditor and associates:	£	£
	For audit services		
	Audit of the financial statements of the group and company	12,750	17,000
	Audit of the financial statements of the		
	company's subsidiaries	13,000	31,000
		25,750	48,000
6	Directors' remuneration		
		2021	2020
		£	£
	Remuneration for qualifying services	10,800	24,000
7	Employees		
	The average monthly number of persons (including directors) employed by the greeriod was:	oup and company	during the
	periou was.	C	

Group

Number

2021

2020

10

Number

Company

Number

2021

9

2020

170

Number

Notes to the financial statements

7	Employees				(Continued)
	Their aggregate remuneration comprised:				
	o. agg. aga.o. aaaa apaa	Group		Company	
		2021	2020	2021	2020
		£	£	£	£
	Wages and calaries	1 066 624	5 090 660	229 057	479,137
	Wages and salaries	1,066,634	5,989,660	238,057	
	Social security costs	68,080	235,070	25,059	51,875
	Pension costs	38,137	407,627	11,340	15,066
		1,180,308	6,632,357	274,456	546,078
8	Key management personnel include all directors for planning, directing and controlling the activition interest receivable and similar income			o dutionly and re	ороловыку
				2021	2020
				£	£
	Interest income				
	Interest on bank deposits			11	-
	Other interest income			763	81
	Total income			774	81
	Investment income includes the following:				
	Interest on financial assets not measured at fair	value through profi	t or loss	11	
9	Interest payable and similar expenses				
-				2021	2020
				£	£
	Interest on financial liabilities measured at a	mortised cost:		-	~
	Interest on bank overdrafts and loans	mortisca tost.		19,834	
	Other interest on financial liabilities			81,289	165,336
	Other interest on imandarnabilities				
				101,123	165,336
	Other finance costs:			46.555	
	Other interest			12,390	23,233
	Total finance costs			113,513	188,569

Notes to the financial statements

For the period ended 28 March 2021

Taxation (credit)/charge for the period

10	Taxation		
	Taxaton	2021	2020
		£	£
	Current tax	(14.500)	222.025
	UK corporation tax on profits for the current period	(41,580)	362,285
	Adjustments in respect of prior periods	(129,924)	
	Total current tax	(171,504)	362,285
	Deferred tax		
	Origination and reversal of timing differences	-	1,317
	Total tax (credit)/charge for the period	(171,504)	363,602
	· · · · · · · · · · · · · · · · · · ·		
	standard rate of tax as follows:		
		2021	2020
		2021 £	2020 £
	(Loss)/profit before taxation		
	(Loss)/profit before taxation	£	£
	Expected tax (credit)/charge based on the standard rate of corporation tax in the	£ (858,400)	299,734 —
	Expected tax (credit)/charge based on the standard rate of corporation tax in the UK of 19.00% (2020: 19.00%)	£ (858,400) (163,096)	£
	Expected tax (credit)/charge based on the standard rate of corporation tax in the UK of 19.00% (2020: 19.00%) Tax effect of expenses that are not deductible in determining taxable profit	(858,400) (163,096) 927	299,734
	Expected tax (credit)/charge based on the standard rate of corporation tax in the UK of 19.00% (2020: 19.00%) Tax effect of expenses that are not deductible in determining taxable profit Tax effect of income not taxable in determining taxable profit	(858,400) (163,096) 927 (97,860)	299,734 —
	Expected tax (credit)/charge based on the standard rate of corporation tax in the UK of 19.00% (2020: 19.00%) Tax effect of expenses that are not deductible in determining taxable profit Tax effect of income not taxable in determining taxable profit Tax effect of utilisation of tax losses not previously recognised	(858,400) (163,096) 927 (97,860) 51,941	£ 299,734 = 56,949 (76,000)
	Expected tax (credit)/charge based on the standard rate of corporation tax in the UK of 19.00% (2020: 19.00%) Tax effect of expenses that are not deductible in determining taxable profit Tax effect of income not taxable in determining taxable profit Tax effect of utilisation of tax losses not previously recognised Unutilised tax losses carried forward	(858,400) (163,096) 927 (97,860) 51,941 13,941	299,734 =
	Expected tax (credit)/charge based on the standard rate of corporation tax in the UK of 19.00% (2020: 19.00%) Tax effect of expenses that are not deductible in determining taxable profit Tax effect of income not taxable in determining taxable profit Tax effect of utilisation of tax losses not previously recognised Unutilised tax losses carried forward Permanent capital allowances in excess of depreciation	£ (858,400) (163,096) 927 (97,860) 51,941 13,941 (530)	299,734 56,949 (76,000) 129,114 (3,146)
	Expected tax (credit)/charge based on the standard rate of corporation tax in the UK of 19.00% (2020: 19.00%) Tax effect of expenses that are not deductible in determining taxable profit Tax effect of income not taxable in determining taxable profit Tax effect of utilisation of tax losses not previously recognised Unutilised tax losses carried forward Permanent capital allowances in excess of depreciation Depreciation on assets not qualifying for tax allowances	(858,400) (163,096) 927 (97,860) 51,941 13,941 (530) 2,069	299,734 56,949 (76,000) 129,114 (3,146) 2,384
	Expected tax (credit)/charge based on the standard rate of corporation tax in the UK of 19.00% (2020: 19.00%) Tax effect of expenses that are not deductible in determining taxable profit Tax effect of income not taxable in determining taxable profit Tax effect of utilisation of tax losses not previously recognised Unutilised tax losses carried forward Permanent capital allowances in excess of depreciation Depreciation on assets not qualifying for tax allowances Amortisation on assets not qualifying for tax allowances	£ (858,400) (163,096) 927 (97,860) 51,941 13,941 (530)	299,734 56,949 (76,000) 129,114 (3,146) 2,384 317,603
	Expected tax (credit)/charge based on the standard rate of corporation tax in the UK of 19.00% (2020: 19.00%) Tax effect of expenses that are not deductible in determining taxable profit Tax effect of income not taxable in determining taxable profit Tax effect of utilisation of tax losses not previously recognised Unutilised tax losses carried forward Permanent capital allowances in excess of depreciation Depreciation on assets not qualifying for tax allowances Amortisation on assets not qualifying for tax allowances Other permanent differences	(858,400) (163,096) 927 (97,860) 51,941 13,941 (530) 2,069 147,842	299,734 56,949 (76,000) 129,114 (3,146) 2,384
	Expected tax (credit)/charge based on the standard rate of corporation tax in the UK of 19.00% (2020: 19.00%) Tax effect of expenses that are not deductible in determining taxable profit Tax effect of income not taxable in determining taxable profit Tax effect of utilisation of tax losses not previously recognised Unutilised tax losses carried forward Permanent capital allowances in excess of depreciation Depreciation on assets not qualifying for tax allowances Amortisation on assets not qualifying for tax allowances Other permanent differences Under/(over) provided in prior years	(858,400) (163,096) 927 (97,860) 51,941 13,941 (530) 2,069	299,734 56,949 (76,000) 129,114 (3,146) 2,384 317,603 45,310
	Expected tax (credit)/charge based on the standard rate of corporation tax in the UK of 19.00% (2020: 19.00%) Tax effect of expenses that are not deductible in determining taxable profit Tax effect of income not taxable in determining taxable profit Tax effect of utilisation of tax losses not previously recognised Unutilised tax losses carried forward Permanent capital allowances in excess of depreciation Depreciation on assets not qualifying for tax allowances Amortisation on assets not qualifying for tax allowances Other permanent differences	(858,400) (163,096) 927 (97,860) 51,941 13,941 (530) 2,069 147,842	299,734 56,949 (76,000) 129,114 (3,146) 2,384 317,603

363,602

(171,504)

Notes to the financial statements

For the period ended 28 March 2021

11 Discontinued operations

De-recognition of Once 2020 Limited and closure of tour

On 24 February 2021, at a general meeting of the Members of Once 2020 Limited, it was resolved that the company be wound up voluntarily and a liquidator appointed. As at that the date the company was not under the control of Adam Spiegel Productions Limited, Once 2020 Limited was derecognised as a subsidiary of the group.

In the consolidated financial statements £270,891 of net liabilities were duly derecognised.

12 Dividends

	2021 £	2020 £
Interim paid	610,000	575,000

13 Tangible fixed assets

Group	Leasehold land and buildings	Plant and equipment	Fixtures and fittings	Computers	Total
	£	£	£	£	£
Cost					
At 30 March 2020	18,506	46,975	94,089	30,009	189,579
Additions	-	-	1,855	-	1,855
Disposals			(7,235)		(7,235)
At 28 March 2021	18,506	46,975	88,709	30,009	184,199
Depreciation and impairment					
At 30 March 2020	18,506	41,747	68,083	28,544	156,880
Depreciation charged in the period	-	1,734	10,886	482	13,102
Eliminated in respect of disposals	=	-	(4,220)	-	(4,220)
At 28 March 2021	18,506	43,481	74,749	29,026	165,762
Carrying amount					
At 28 March 2021	-	3,494	13,960	983	18,437
At 29 March 2020	-	5,228	26,006	1,465	32,699
At 29 March 2020		5,228	26,006	1,465 	32,699

Notes to the financial statements

13	Tangible fixed assets			(Continued)
	Company	Plant and equipment	Fixtures and fittings	Total
		£	£	£
	Cost			
	At 30 March 2020	833	92,566	93,399
	Additions Disposals	-	1,855 (7,235)	1 ,855 (7,235)
	Disposais		(7,233)	(7,233)
	At 28 March 2021	833	87,186	88,019
	Depreciation and impairment			
	At 30 March 2020	833	66,560	67,393
	Depreciation charged in the period	-	10,886	10,886
	Eliminated in respect of disposals	-	(4,220)	(4,220)
	At 28 March 2021	833	73,226	74,059
	Carrying amount			
	At 28 March 2021		13,960	13,960
	At 29 March 2020		26,006	26,006
14	Intangible fixed assets			
	Group	Goodwill	Pre-production costs	Total
		£	£	£
	Cost			
	At 30 March 2020	7,811,092	1,993,189	9,804,281
	Eliminated		(1,993,189)	(1,993,189)
	At 28 March 2021	7,811,092		7,811,092
	Amortisation and impairment			
	At 30 March 2020	1,622,501	1,993,189	3,615,690
	Amortisation charged for the period	778,116	-	778,116
	Eliminated		(1,993,189)	(1,993,189)
	At 28 March 2021	2,400,617		2,400,617
	Carrying amount			
	At 28 March 2021	5,410,475		5,410,475
	At 29 March 2020	6,188,591		6,188,591

Notes to the financial statements

		Group		Company	
		2021	2020	2021	2020
	Notes	£	£	£	£
Investments in subsidiaries	16	-	-	84	86
Investments in joint ventures	17	1	1	1	1
Unlisted investments		101	100	101	100
		102	101	186	187
			_		_
Movements in fixed asset investr	ments				
Group			Shares in	Other	Total
			group	investments	
		une	dertakings	other than	
			and	loans	
		pa	rticipating		
			interest <u>s</u>	£	£
Cost or valuation					
At 30 March 2020			1	100	101
Additions			-	1	1
At 28 March 2021			1	101	102
Carrying amount					
			1	404	400
At 28 March 2021				11111	107
At 28 March 2021				101 ====	102 ——

Notes to the financial statements

For the period ended 28 March 2021

Fixed asset investments (Continued) 15 Movements in fixed asset investments Company Shares in Other Total investments group other than undertakings and loans participating interests £ £ Cost or valuation At 30 March 2020 87 100 187 Additions 1 1 At 28 March 2021 101 87 188 Impairment At 30 March 2020 2 Disposals 2 2 At 28 March 2021 2 Carrying amount At 28 March 2021 85 101 186 At 29 March 2020 87 100 187

16 Subsidiaries

Details of the company's subsidiaries at 28 March 2021 are as follows:

Name of undertaking	Registered office	Nature of business	Class of shares held	% H	eld Indirect
MOT19 Ltd	England and Wales	Theatre Production	Ordinary	100.00	0
ASP MPL Limited	England and Wales	Theatre Production	Ordinary	100.00	0
ASP MTM Limited	England and Wales	Theatre Production	Ordinary	100.00	0
KMK Tour Limited	England and Wales	Theatre Production	Ordinary	100.00	0
KMK 2021 Ltd	England and Wales	Theatre Production	Ordinary	100.00	0
Mousetrap Productions Limited	England and Wales	Theatre Production	Ordinary	0	100.00
MTM UK Tour Limited	England and Wales	Theatre Production	Ordinary	0	100.00

Notes to the financial statements

For the period ended 28 March 2021

17 Joint ventures

Details of joint ventures at 28 March 2021 are as follows:

	Name of undertaking	Registered office	Nature of busines	-	lass of hares held	% H Direct	eld Indirect
	Hairspray 2020 Limited	England and Wales	Theatre Production	=	lass A ordinary	50.00	0
18	Financial instruments						
			Group		Company		
			2021	2020	2021		2020
			£	£	£		£
	Carrying amount of financ	ial assets					
	Debt instruments measured	at amortised cost					
			1,642,379	1,174,490	1 , 877, 4 70	2	,684,029
	Equity instruments measure	d at cost less					
	impairment		101	100	101		100
	Carrying amount of financ	ial liabilities					
	Measured at amortised cost		10,045,521	7,812,187	1,731,349	2	,103,909
						_	
19	Stocks						
			Group		Company		
			2021	2020	2021		2020
			£	£	£		£
	Stock		18,477	44,066	_		_
	0.00.1			=====		_	

Stock recognised in cost of sales during the period as an expense was £nil (2020: £171,822).

An impairment loss of £25,589 on stock was recognised in cost of sales during period.

Notes to the financial statements

20	Debtors					
			Group		Company	
			2021	2020	2021	2020
	Amounts falling due within one year	:	£	£	£	£
	Trade debtors		8,163	256,426	156	1
	Corporation tax recoverable		178,271	-	-	-
	Amounts due from group undertakings		-	-	3,060	1,333,660
	Amounts due from undertakings in whi	ch the				
	company has a participating interest		1,052,095	190,424	1,366,997	739,723
	Other debtors		586,644	790,858	507,257	610,645
	Prepayments and accrued income		166,708	121,053	39,800	13,001
			1,991,881	1,358,761	1,917,270	2,697,030
	Amounts falling due after more than	one year:				
	Deferred tax asset (note 25)		620	620	-	-
	Total debtors		1,992,501	1,359,381	1,917,270	2,697,030
21	Creditors: amounts falling due withi	n one vear				
	5	•	Group		Company	
			2021	2020	2021	2020
		Notes	£	£	£	£
	Debenture loans	23	400,000	400,000	<u>-</u>	-
	Bank loans and overdrafts	23	222,500	135,000	112,500	135,000
	Trade creditors		251,197	399,899	85,613	25,221
	Amounts due to group undertakings		-	-	557,913	1,597,104
	Corporation tax payable		706,579	704,534	17,239	83,885
	Other taxation and social security		244,606	421,098	82,539	107,471
	Deferred income	24	72,293	376,355	-	-
	Other creditors		1,367,395	833,977	658,028	38,016
	Accruals and deferred income		193,488	701,754	47,295	38,568
			3,458,058	3,972,617	1,561,127	2,025,265

Notes to the financial statements

For the period ended 28 March 2021

22 Creditors: amounts falling due after more than one year

		Notes	Group 2021 £	2020 £	Company 2021 £	2020 £
				_		
	Debenture loans	23	4,750,941	5,071,557	-	-
	Bank loans and overdrafts	23	2,860,000	270,000	270,000	270,000
			7,610,941	5,341,557	270,000	270,000
23	Loans and overdrafts					
			Group		Company	
			2021	2020	2021	2020
			£	£	£	£
	Debenture loans		5,150,941	5,471,557	-	-
	Bank loans		3,082,500	404,350	382,500	405,000
	Bank overdrafts		-	650	-	-
			8,233,441	5,876,557	382,500	405,000
	Payable within one year		622,500	535,000	112,500	135,000
	Payable after one year		7,610,941	5,341,557	270,000	270,000

Within Bank loans and overdrafts falling due within one year and after year is a loan aggregating to £382,500 which is secured via a fixed and floating charge over the assets of the company and its subsidiary Mousetrap Productions Limited.

Debenture loans falling due within one year and after one year, totalling £5,150,941 are secured via fixed and floating charges over the assets of ASP MPL Limited.

Loans falling due within one year and after one year, totalling £2,700,000 are secured via fixed and floating charges over the assets of the company and its subsidiary Mousetrap Productions Limited.

24 Deferred income

	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Other deferred income	72,293	376,355		

Notes to the financial statements

For the period ended 28 March 2021

25 Deferred taxation

The following are the major deferred tax liabilities and assets recognised by the group and company, and movements thereon:

	Liabilities 2021	Liabilities 2020	Assets 2021	Assets 2020
Group	£	£	£	£
Accelerated capital allowances	6,035	6,035	-	-
Unpaid pension costs			620	620 ———
	6,035	6,035	620	620
	Liabilities	Liabilities	Assets	Assets
	2021	2020	2021	2020
Company	£	£	£	£
Accelerated capital allowances	4,941	4,941	-	-

There were no deferred tax movements in the period.

The deferred tax asset set out above is expected to reverse within 12 months and relates to the utilisation of tax losses against future expected profits of the same period. The deferred tax liability set out above is expected to reverse within 12 months and relates to accelerated capital allowances that are expected to mature within the same period.

26 Retirement benefit schemes

Defined contribution schemes	2021 £	2020 £
Charge to profit or loss in respect of defined contribution schemes	33,736	379,727

A defined contribution pension scheme is operated for all qualifying employees. The assets of the scheme are held separately from those of the group in an independently administered fund.

27 Share capital

•	Group and company	
	2021	2020
Ordinary share capital	£	£
Issued and fully paid		
750 Class A Ordinary shares of 0.1p each	7	7
250 Class B Ordinary shares of 0.1p each	3	3
		
	10	10

Notes to the financial statements

For the period ended 28 March 2021

28 Operating lease commitments

Lessee

At the reporting end date the group had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	Group		Company		
	2021	2020	2021	2020	
	£	£	£	£	
Within one year	340,744	240,000	45,000	-	
Between two and five years	1,281,606	927,452	98,630	-	
In over five years	6,139,775	4,337,534	-	-	
	7,762,125	5,504,986	143,630		

29 Events after the reporting date

On 22 December 2021 the company paid out dividends totalling £535,713.

Notes to the financial statements

For the period ended 28 March 2021

30 Related party transactions

The company has taken the exemption under Section 33 Related Party Disclosures paragraph 33.1A from disclosing transactions with other members of a wholly owned group.

Fat Friends Productions Limited

A company in which A P Spiegel is a director.

During the period, the company received £nil (2020: £43,200) in recharges and royalties.

MTM West End Limited

Associated company

During the period, the company received £nil (2020: £47,248) in fees and royalties. As at the balance sheet date, MTM West End Limited owed the company £nil (2020: £nil).

MTM (Group) Limited

Associated company

During the period, the company received £nil (2020: £157.997) in fees and royalties. As at the balance sheet date, the company owed MTM (Group) Limited £100,545 (2020: £102,395).

Hairspray 2020 Limited

Associated company

During the period, the company received £nil (2020: £436.790) in fees and royalties. As at the balance sheet date, Hairspray 2020 Limited owed the company £1,366,997 (2020: £739,723).

A Spiegel

Director and shareholder

At the period end, a balance of £388,352 (2020: £539,983) was due from A P Spiegel. This was repaid within 9 months of the year end.

C G Longworth

Director and shareholder

31 Obthe onright and a balance of £105,871 (2020: £69,053) was due from C G Longworth. This was repaid within 9 months of the year end.

The ultimate controlling party is A P Spiegel by virtue of owning majority issued share capital of the company.

Changes to the balance sheet - group

Notes to the financial statements

For the period ended 28 March 2021

32 Prior period adjustment

Capital and reserves
Profit and loss

g	At 29 March 2020			
	As previously reported	Adjustment	As restated	
	£	£	£	
Fixed assets				
Goodwill	6,436,296	(247,705)	6,188,591	
Creditors due after one year				
Loans and overdrafts	(5,519,759)	178,202	(5,341,557)	
Net assets	1,634,078	(69,503)	1,564,575	

Changes to the profit and loss account - group

Changes to the profit and loss account - group	Period ended 29 March 2020			
	As previously reported	Adjustment	As restated	
	£	£	£	
Administrative expenses	(3,221,212)	31,145	(3,190,067)	
Interest payable and similar expenses	(54,124)	(134,445)	(188,569)	
Profit for the financial period	588,731	(103,300)	485,431	

1,634,066

(69,503)

1,564,563

Notes to the financial statements

33	Cash generated from group operations		
	• • • • • • • • • • • • • • • • • • • •	2021	2020
		£	£
	(Loss)/profit for the period after tax	(686,896)	39,432
	Adjustments for:		
	Share of loss in joint venture	(234,397)	549,299
	Taxation (credited)/charged	(114,433)	363,602
	Finance costs	-	188,569
	Investment income	-	(81)
	Amortisation and impairment of intangible assets	778,116	2,048,387
	Depreciation and impairment of tangible fixed assets	(254,774)	12,546
	Third party loans written back	-	(1,172,297)
	Movements in working capital:		
	(Increase) / Decrease in stocks	25,589	(17,445)
	Decrease in debtors	419,005	867,177
	(Decrease) in creditors	(1,032,036)	(932,449)
	Cash (absorbed by)/generated from operations	(1,099,826)	1,946,740

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