# **M Piercy Limited**

Director's report and consolidated financial statements Registered number 06169267 Year ended 31 December 2011

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M Piercy Limited
Director's report and consolidated financial statements
Year ended 31 December 2011
Registered number 06169267

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# Director's report

The Director presents his annual report and the audited consolidated financial statements for the year ended 31 December 2011

#### Principal activities

The Group's principal activity is the wholesaling of motor vehicle components and accessories

#### Trading results

The loss after tax for the year ended 31 December 2011 was £151,974 (2010 £303,460) The Director does not propose payment of a dividend (2010 £ntl)

#### **Business Review**

The results for 2011 showed a decrease in sales of 4% to £20,510,480 with gross profit decreasing by £495,361 to £8,465,686 and loss after taxation of £151,974 (2010) profit after taxation £303,460) The Director consider these to be the key performance indicators for the business

The Company has obtained support from the bank on the current facilities which has enabled the Company to meet its working capital requirements. The Company's commitment to investment in its infrastructure ensures that it maintains and improves the high quality of our offering to market and ensures the Company is well placed to face the future. The Director continues to investigate and evaluate potential new outlets to further expand our strong position in the market place.

#### Principal risks and uncertainties

The Company is funded by using bank facilities together with cash, trade debtors and trade creditors that arise directly from the Company's operations

The Company's principal risk exposure includes credit risk and liquidity risk. The Director reviews and agrees policies for managing these risks regularly

The Company's credit risk is primarily attributed to its trade debtors. All debtors are credit checked and assigned credit limits which are reviewed and assessed continually. The amounts presented in the balance sheet are net of any doubtful debts.

The Company seeks to manage financial risk by ensuring sufficient liquidity is available to meet foreseeable needs. Trade creditors liquidity risk is managed in conjunction with the Company's bank balance on a daily basis and strict controls are maintained on both short and medium term cash flow.

In common with many other companies in the sector, the other principal risks facing the Company include the current economic environment and the resulting slowdown in the UK economy along with increased competition in the sector. These risks are managed by regular reporting and monitoring of performance and by general management review controls.

## Director's report (continued)

#### **Employment Policies**

The Company's policy is to consult and discuss with employees on a regular basis through Manager, Sales and Staff meetings, matters likely to affect the employee's interests

Information on matters of concern to employees is given through monthly bulletin and performance reports which seek to raise awareness of all employees of the factors affecting both their and the overall Company's performance

The Company operates an Equal Opportunity Policy to ensure that employees are not discriminated against by way of race, religion, ethnic origin, sex, age, disability or for any other reason. The Company also has policies in place to prevent harassment and bullying in the workplace.

#### Disabled persons

The Company's policy is to recruit disabled workers for those vacancies that they are able to fill

#### Director

The Director who held office during the year was

MD Piercy

#### Political and charitable donations

Chantable donations in the year amounted to £353 (2010 £nil) The Group made no political donations during the year

#### Disclosure of information to auditors

The Director who held office at the date of approval of this Director's report confirms that, so far as he is aware, there is no relevant audit information of which the Group's auditor is unaware, and he has taken all the steps that he ought to have taken as a Director to make himself aware of any relevant audit information and to establish that the Group's auditor is aware of that information

#### Auditors

Pursuant to Section 487 of the Companies Act 2006, the auditors will be deemed to be reappointed and KPMG LLP will therefore continue in office

MD Piercy

Director

Date 25-9-2012

7-11 Stewarts Road Wellingborough Northants NN8 4RJ

# Statement of director's responsibilities in respect of the Director's Report and the financial statements

The Director is responsible for preparing the Director's Report and the financial statements in accordance with applicable law and regulations

Company law requires the Director to prepare financial statements for each financial year Under that law they have elected to prepare the group and parent company financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice)

Under company law the director must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and parent company and of their profit or loss for that period In preparing each of the group and parent company financial statements the director is required to

- select suitable accounting policies and then apply them consistently,
- make judgments and estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and the parent company will continue in business

The director is responsible for keeping adequate accounting records that are sufficient to show and explain the parent company's transactions and disclose with reasonable accuracy at any time the financial position of the parent company and enable them to ensure that its financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the group and to prevent and detect fraud and other irregularities.



# KPMG LLP

Altius House One North Fourth Street Milton Keynes MK9 1NE United Kingdom

# Independent auditor's report to the members of M Piercy Limited

We have audited the financial statements of M Piercy Limited for the year ended 31 December 2011 set out on pages 6 to 21 The financial reporting framework that has been applied in their preparation is applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice)

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed

#### Respective responsibilities of director and auditors

As explained more fully in the Director's Responsibilities Statement set out on page 3, the director is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the APB's web-site at www frc org uk/apb/scope/private cfm

#### Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the group's and parent company's affairs as at 31 December 2011 and of the group's loss for the year then ended,
- have been properly prepared in accordance with UK Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Director's Report for the financial year for which the financial statements are prepared is consistent with the financial statements

# Independent auditor's report to the members of M Piercy Limited (continued)

# Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us, or
- the parent company financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of director's remuneration specified by law are not made, or

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• we have not received all the information and explanations we require for our audit

David Neale (Senior Statutory Auditor)

for and on behalf of KPMG LLP, Statutory Auditor

Chartered Accountants
Altius House
One North Fourth Street
Milton Keynes

Date

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# Consolidated profit and loss account

for the year ended 31 December 2011

	Note	2011 £	2010 £
Turnover Cost of sales	2	20,510,480 (12,044,794)	21,471,189 (12,510,142)
Gross profit Distribution costs Administrative expenses		8,465,686 (1,226,406) (7,266,291)	8,961,047 (1,195,934) (7,219,233)
Operating (loss)/profit		(27,011)	545,880
Profit on sale of fixed asset Interest receivable and similar income Interest payable and similar charges	6 7	2,791 - (105,642)	5,079 4 (99,497)
(Loss)/profit on ordinary activities before taxation Taxation on profit on ordinary activities	3-7 8	(129,862) (22,112)	451,466 (148,006)
(Loss)/profit on ordinary activities for the financial year	19	(151,974)	303,460

There are no recognised gains and losses for the financial period except for those shown above. Accordingly, no statement of total recognised gains and losses has been prepared

There is no difference between the (loss)/profit on ordinary activities before taxation and the retained (loss)/profit for the period and their historical cost equivalent

All results arise from continuing activities The notes on pages 9 to 21 form part of these financial statements

# Balance sheets at 31 December 2011

	Note	Group 2011 £	Company 2011 £	Group 2010 £	Company 2010 £
Fixed assets					
Intangible assets	9	639,475	-	680,293	-
Tangible assets	10 11	3,508,382 100	5,125,521	3,826,191 100	5,125,521
Investments	11				
		4,147,957	5,125,521	4,506,584	5,125,521
Current assets					
Stock	12	4,020,928	-	4,296,985	400 151
Debtors	13	3,395,068	487,712	3,388,764	489,171
Cash at bank and in hand		16,327	6,694	27,723	6,694
		7,432,323	494,406	7,713,472	495,865
Creditors amounts falling due within one year	14	(6,917,937)	(124,311)	(6,631,171)	(110,025)
Net current assets		514,386	370,095	1,082,301	385,840
Total assets less current liabilities		4,662,343	5,495,616	5,588,885	5,511,361
Creditors amounts falling due after more					
than one year	15	(754,150)	(215,628)	(1,566,598)	(323,442)
Provisions for liabilities	16	(81,797)	-	(43,917)	-
Net assets		3,826,396	5,279,988	3,978,370	5,187,919
Capital and reserves					
Called up share capital	17	3,321,927	3,321,927	3,321,927	3,321,927
Profit and loss account	18	504,469	1,958,061	656,443	1,865,992
Shareholders' funds	19	3,826,396	5,279,988	3,978,370	5,187,919
			-		

The notes on pages 9 to 21 form part of these financial statements

These financial statements were approved by the director on 25-9-2012 and were signed by

MD Piercy Director

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# Consolidated cash flow statement

for the year ended 31 December 2011

	Note		
		2011 £	2010 £
Cashflow from operating activities	20	103,389	614,922
Returns on investment and servicing of finance	21	(93,573)	(88,871)
Taxation		(107,712)	(245,997)
Capital expenditure	21	68,187	(106,610)
Cash (outflow)/inflow before financing		(29,709)	173,444
Financing	21	(715,019)	(287,804)
Decrease in cash in the period		(744,728)	(114,360)

# Reconciliation of net cash flow to movement in net debt

for the year ended 31 December 2011

	Note		
		2011 £	2010 £
Decrease in cash in the period Cash outflow from increase in debt and lease financing	21	(744,728) 715,019	(114,360) 287,804
Change in net debt resulting from cash flows New finance leases	22	(29,709) (222,355)	173,444 (535,285)
Movement in net debt in the period Net debt at the start of the period		(252,064) (3,633,432)	(361,841) (3,271,591)
Net debt at the end of the period	22	(3,885,496)	(3,633,432)

#### **Notes**

(forming part of the financial statements)

#### 1 Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the consolidated financial statements

#### Basis of preparation

The consolidated financial statements have been prepared in accordance with applicable accounting standards and under the historical cost rules

#### Basis of consolidation

The consolidated financial statements include the financial statements of the Company and its subsidiary undertakings, S T. Piercy Limited and M.D. Piercy Limited made up to 31 December 2011

Under section 408 of the Companies Act 2006, the Company is exempt from the requirement to present its own profit and loss account. The Company's profit for the period is shown in note 18

#### Going concern

The Company's business activities, together with the factors likely to affect future development and position, are set out in the Business Review section of the Director's Report on page 1. The director monitor their facilities and cash requirement and have agreed with the banks to provide facilities which are necessary to meet their current cash flow forecast and working capital requirements in the next 12 months.

The director has no reason to believe that a material uncertainty exists that may cast significant doubt about the ability of S T. Piercy Limited to continue as a going concern and have a reasonable expectation that the Company will be able to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

#### Turnover

Turnover represents the amounts (excluding value added tax) derived from the provision of goods and services to customers

## Goodwill

Goodwill arising on acquisitions is capitalised and amortised on a straight-line basis over its expected useful life of 20 years, which the director believes to be its useful economic life

### Investments

Investments in subsidiary undertakings, associates and joint ventures are stated at cost

#### 1 Accounting policies (continued)

#### Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its estimated useful economic life, as follows

Land & buildings 2% per annum reducing balance

Plant and machinery 15% per annum reducing balance or 25% per annum straight line

Motor vehicles 30% per annum reducing balance

No depreciation is provided on freehold land

#### Leases

Tangible fixed assets acquired under finance leases and hire purchase contracts are capitalised at the estimated fair value at the date of inception of each lease or contract. The total finance charges are allocated over the period of the lease in such a way as to give a reasonably constant charge on the outstanding liability.

All other leases are considered to be "operating leases" and the rental charges are charged to the profit and loss account on a straight line basis over the life of the lease

#### Stock

Stock is valued at the lower of cost and net realisable value

#### **Taxation**

The charge for taxation is based on the profit for the period and takes into account taxation deferred because of timing differences between the treatment of certain items for taxation and accounting purposes

Deferred taxation is recognised, without discounting, in respect of all timing differences between the treatment of certain items for taxation and accounting purposes which have arisen but not reversed by the balance sheet date, except as otherwise required by FRS19

#### Post retirement benefits

The Company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The amount charged against profits represents contributions payable to the scheme in respect of the accounting period.

#### Cash and liquid resources

Cash, for the purpose of the cash flow statement comprises cash in hand and deposits repayable on demand, less overdrafts payable on demand

## Interest bearing borrowings

Immediately after issue debt is stated at the fair value of the consideration received on the issue of the capital instrument after deducting issue costs. The finance cost of the debt is allocated to periods over the term of the debt at a constant rate on the carrying amount.

#### 2 Turnover

Turnover represents the amounts (excluding value added tax) derived from the provision of goods and services to customers during the period

# 3 (Loss)/Profit on ordinary activities before taxation

	2011	2010
	£	£
(Loss)/Profit on ordinary activities before taxation is stated after charging/(crediting).		
Auditor's remuneration		
- audit of these financial statements	3,000	3,000
<ul> <li>audit of subsidiary financial statements</li> </ul>	22,868	25,068
Amounts receivable by the auditors and their associates in respect of		
- other services relating to taxation	4,585	2,000
Depreciation of tangible fixed assets	•	,
Owned	337,786	249,920
Leased	134,191	207,229
Amortisation of goodwill	40,818	40,818
Hire of other assets – operating leases	404,869	518,255
(Profit) on sale of fixed assets – other	(2,791)	(5,079)
		•••
Remuneration of director		
	2011	2010
	£	£
Director's emoluments	188,826	210,415
Company contributions to money purchase pension scheme	20,500	66,000
	<del></del>	
	209,326	276,415

The emoluments, excluding pension contributions, of the highest paid director were £188,826 (2010 £210,415) and company contributions of £20,500 (2010 £66,000) were made to a defined contribution scheme on his behalf

# 5 Staff numbers and costs

The average number of persons employed by the group (including the director) during the period, analysed by category, was as follows

	2011 Number	2010 Number
Sales staff Administrative staff	243 41	231 41
	284	272
The aggregate payroll costs of these persons were as follows		
	2011 £	2010 £
Wages and salaries Social security costs Other pension costs	4,513,095 367,502 56,644	4,402,404 377,127 99,659
	4,937,241	4,879,190
6 Interest receivable and similar income		
	2011 £	2010 £
Bank interest	<u>-</u>	4
7 Interest payable and similar charges		
	2011 £	2010 £
On bank loans and overdrafts On loan notes	79,220 1,645	73,443 1,819
Finance charges in respect of finance leases and hire purchase contracts	24,777 ———	24,235
	105,642	99,497

#### 8 Taxation

		2011 £	2010 £
	nalysis of charge in the period		
	K corporation tax		
	orporation tax on income for the period	(15.760)	153,847
A	djustments in respect of prior periods	(15,769)	(7,831)
To	otal current tax	(15,769)	146,016
D	eferred tax		
	rigination and reversal of timing differences current		
	eriod	37,881	1,907
	rigination and reversal of timing differences		
pr	reviously unrecognised	-	83
To	otal deferred tax	37,881	1,990
Ta	ax on profit on ordinary activities	22,112	148,006
		·	

The tax charge for the period is higher (2010 higher) than the standard rate of corporation tax 26 5%, 2010 28%) The differences are explained below

		2011 £	2010 £
		T.	r
<i>b)</i>	Factors affecting current tax charge in the period		
	(Loss)/profit on ordinary activities before tax	(129,862)	451,466
	Tax on profit on ordinary activities in the period at the standard		
	rate of corporation tax 26 5% (2010 28%)	(34,413)	126,410
	Expenses not deductible for tax purposes	62,216	34,253
	Depreciation in excess of capital allowances	(41,545)	(3,898)
	Short-term timing differences	409	492
	Adjustments to tax charge in respect of previous periods	(15,768)	(7,831)
	Marginal relief	-	(3,284)
	Losses relieved outside period	15,788	-
	Impact of rate difference	(2,456)	(126)
		<del></del>	<del></del>
	Total current tax	(15,769)	146,016

#### Factors affecting future tax charge

The 2012 Budget on 21 March 2012 announced that the UK corporation tax rate will reduce to 22% by 2014 A reduction in the rate from 26% to 25% (effective from 1 April 2012) was substantively enacted on 5 July 2011, and a further reduction to 24% (effective from 1 April 2012) was substantively enacted on 26 March 2012

This will reduce the Company's future current tax charge accordingly and further reduce the deferred tax asset at 31 December 2011 (which has been calculated based on the rate of 25% substantively enacted at the balance sheet date) by £1,515

# 9 Intangible fixed assets - Group

	Goodwill £
Cost	
At beginning and end of year	816,352
Amortisation	
At beginning of year	136,059
Charge for year	40,818
At end of year	176,877
Net book value	
At 31 December 2011	639,475
At 31 December 2010	680,293

Goodwill is amortised on a straight-line basis over 20 years, which the director believes to be its useful economic life

# 10 Tangible fixed assets - Group

	Motor Vehicles	Plant and machinery	Land and Buildings	Total
Cost	£	ı	ž.	£
At beginning of year Additions	1,443,825 222,356	2,476,388 34,209	2,621,103	6,541,316 256,565
Disposals	(337,461)	=	-	(337,461)
				<del></del>
At end of year	1,328,720	2,510,597	2,621,103	6,460,420
Depreciation				
At beginning of year	522,488	1,775,822	416,815	2,715,125
Charge for year	297,576	124,624	49,777	471,977
On disposals	(235,064)	-	· -	(235,064)
	<del></del>			
At end of year	585,000	1,900,446	466,592	2,952,038
•				
Net book value				
At 31 December 2011	743,720	610,151	2,154,511	3,508,382
	<u> </u>	<u></u>		
At 31 December 2010	921,337	700,566	2,204,288	3,826,191
711 51 5000111001 2010	721,557	700,500	• •	3,020,171

The net book value of motor vehicles and plant and machinery includes £418,325 (2010 £908,435) in relation to assets held under finance leases Depreciation charged on these assets during the year was £134,191 (2010 £207,228)

#### 10 Tangible fixed assets - Group (continued)

The net book value of land and buildings comprise

	2011 £	2010 £
Freehold	2,154,511	1,368,051

During 1996, certain freehold buildings were revalued on an open market basis, by Martin Pendered & Co, Chartered Surveyors

The following information relates to assets carried at revalued amounts which have been retained under the transitional provisions set out in FRS 15 Tangible fixed assets

	2011	2010
	£	£
Land and buildings		
At 1996 open market value	570,220	570,220
Aggregate depreciation thereon	(139,681)	(131,802)
Net book value	430,539	438,418
Historical cost of revalued assets	594,948	594,948
Aggregate depreciation based on historical cost	(147,100)	(138,727)
Historical cost net book value	447,848	456,221
·		

Other tangible fixed assets, including additions subsequent to the revaluation of land and buildings, are included at cost

## 11 Investments in group undertakings

### Group

The investment in group undertakings cost and net book value at the beginning and end of the year for the group was £100

The company in which the Company has an interest at the year end is as follows

	Country of incorporation	Principal activity	Class and Percentage of shares Held
Other investments UK Parts Alliance Limited	UK	Motor vehicle accessories	14% ordinary share capital

# 11 Investments in group undertakings (continued)

# Company

The investment in group undertakings cost and net book value at the beginning and end of the year for the Company was £5,125,521

Details of the subsidiary undertakings of the Company are provided below

	Subsidiary undertaking		Country of orporation	Principal activity	Class and percentage shareholding
	ST Piercy Limited	England	and Wales	Sale of motor vehicle components and accessories	100% ordinary shares
	MD Piercy Limited	England	and Wales	Lease of property	100% ordinary shares
	The above companies are included in this	consolidation			
12	Stocks				
				Group 2011 £	Group 2010 £
	Finished goods and goods for resale			4,020,928	4,296,985
13	Debtors				
		Group 2011 £	Company 2011 £	Group 2010 £	Company 2010 £
	Trade debtors	2,968,225	_	2,954,742	_
	Amounts due from subsidiary undertaking	· ·	463,918		463,918
	Other debtors	136,518	1	-	-
	Prepayments	218,569	<u>-</u>	225,720	
	Deferred tax asset Corporation tax	71,756	23,793	208,302	25,253
		3,395,068	487,712	3,388,764	489,171

481,660

138,618

620,278

# Notes (continued)

Within one year In the second to fifth year

		Group	Company	Group	Company
		2011	2011	2010	2010
		£	£	£	£
Bank ove	rdrafts	2,037,709	-	1,304,377	-
Bank loar	ns reclassified	556,256	-	-	_
Bank loar	ns	41,024	-	295,024	-
Other loa	ns	176,044	7,844	7,844	7,844
Loan note		113,467	113,467	5,653	5,653
Net oblig	ations under finance leases				
and hire p	ourchase contracts	223,174	-	481,660	-
Trade cre		2,964,192	=	3,811,847	-
Other tax	ation including social				
security		483,155	-	402,454	-
Corporati		-	-	68,865	-
Other cre		203,939	-	132,979	_
Accruals	and deferred income	118,977	3,000	120,468	96,528
		6.017.027	124211		
		6,917,937	124,311	6,631,171	110,025
15 Creditor	rs: amounts falling due af	ter more than one Group 2011 £	year Company 2011 £	Group 2010 £	Company 2010 £
Bank loan	ıs	Group 2011	Company 2011	2010	2010
Bank loan Obligation	s as under finance leases and	Group 2011 £ 507,911	Company 2011	2010 £ 1,104,538	2010
Bank loan Obligation	s is under finance leases and ase contracts	Group 2011 £	Company 2011	2010 £	2010
Bank loan Obligatior hire purch	s is under finance leases and ase contracts	Group 2011 £ 507,911 30,611	Company 2011 £	2010 £ 1,104,538 138,618	2010 £
Bank loan Obligatior hire purch Loan note	s is under finance leases and ase contracts	Group 2011 £ 507,911 30,611 215,628 754,150	Company 2011 £ - 215,628 - 215,628	2010 £ 1,104,538 138,618 323,442 1,566,598	2010 £ - 323,442
Bank loan Obligatior hire purch Loan note	s ns under finance leases and ase contracts s	Group 2011 £ 507,911 30,611 215,628 754,150	Company 2011 £ - 215,628 - 215,628	2010 £ 1,104,538 138,618 323,442 1,566,598	2010 £ - 323,442

223,174

253,785

30,611

# 15 Creditors. amounts falling due after more than one year (continued)

	Group 2011 £	Company 2011 £	Group 2010 £	Company 2010 £
Repayable within one year Repayable in one to five years	289,511 215,628	121,311 215,628	13,497 323,442	13,497 323,442
Repayable in more than five years		<del>-</del>		
	336,939	336,939	336,939	336,939
	<del></del>			

The loan notes incur interest at the Bank of England base rate and are repayable by instalments

#### Analysis of bank debt.

·	Group 2011 £	Company 2011 £	Group 2010 £	Company 2010 £
Repayable within one year	597,280	-	295,024	-
Repayable in one to five years	194,981	-	644,314	-
Repayable in more than five years	312,930	-	460,224	-
	1,105,191	-	1,399,562	-
				-

The bank loan is secured on one of the properties owned by the group. It incurs interest at 1.5% above the Bank of England base rate and is repayable by instalments

S T Piercy Limited was in breach of certain covenants during the year ended 31 December 2011 and as a consequence the bank debt for two loans totalling £556,256 are shown as repayable within 1 year

# 16 Provisions for liabilities

Group	Deferred tax £	Total £
	42.015	42.017
At the start of the year	43,917	43,917
Additional amounts provided	38,800	34,961
At the end of the year	81,797	81,797
The elements of deferred taxation are as follows		
	2011	2010
	£	£
D.C. and between the state of t		
Difference between accumulated depreciation and amortisation and capital allowances	105,590	69,169
Short term timing differences	(23,793)	(25,252)
		42.015
	81,797	43,917

#### Company

Included within other debtors is a deferred tax asset of £26,712 (2010 £25,252) relating to short-term timing differences

17	Called up share capital				
				2011	2010
	Allotted, called up and fully paid 3,321,927 ordinary shares of £1 each			£ 3,321,927	£ 3,321,927
18	Reserves				
	Group			Pro	ofit and loss
					account £
	At beginning of year Retained (loss) for the year				656,443 (151,974)
	At end of year				504,469
	Company			Pro	ofit and loss Account
	At beginning of year Retained profit for the year				1,865,992 92,069
	At end of year				1,958,061
19	Reconciliation of movement in shareholders'	funds			
		Group 2011 £	Company 2011 £	Group 2010 £	Company 2010 £
	Shareholders' funds at beginning of year (Loss)/profit for the year	3,978,370 (151,974)	5,187,919 92,069	3,674,910 303,460	4,980,175 207,744
	Shareholders' funds at end of year	3,826,396	5,279,988	3,978,370	5,187,919
20	Deconciliation of anomating and 64 to not conh	i=06			
20	Reconciliation of operating profit to net cash	iniiow irom ope	rating activitie	es 2011	2010
				£	£
	Operating (loss)/profit for the period Gain on sale of fixed assets Depreciation			(27,011) 2,791 471,977	545,880 - 457,149
	Amortisation Working capital movements			40,818	40,818
	Increase/(decrease) in stock			276,057	(130,763)
	Increase/(decrease) in debtors (Decrease)/increase in creditors			65,452 (726,695)	(392,178) 94,016
	Cash inflow from operating activities			103,389	614,922

22

# 21 Analysis of cash flows for heading netted in the cash flow statement

			2011 £	2010 £
Returns on investment and servicing of financ	e:		<b>.</b>	2
Interest received			-	4
Interest paid			(68,796)	(66,104)
Interest element of finance lease rental payments			(24,777)	(22,771)
			(93,573)	(88,871)
Capital expenditure:			<del></del>	<del></del>
Purchase of tangible fixed assets			(34,209)	(226,974)
Sale of tangible fixed assets			102,396	120,364
			68,187	(106,610)
Acquisitions: Purchase of subsidiary undertaking net of cash ac	caured		_	(1)
, ,	•			
Financing:				
Repayment of debt			(294,371)	(465,499)
Capital element of finance lease rental payments			(588,848)	(422,305)
Increase in short-term borrowing			168,200	-
New loans issued			-	600,000
			(715,019)	(287,804)
Analysis of debt				
	At beginning		Non cash	
	of the year	Cash flow	movements	2011
	£	£	£	£
Cash at bank and in hand	27,723	(11,396)	-	16,327
Bank overdraft	(1,304,377)	(733,332)	-	(2,037,709)
	(1,276,654)	(744,728)	-	(2,021,382)
Debt due within one year	(308,521)	294,371	(872,641)	(886,791)
Debt due after more than one year	(1,427,979)	-	704,441	(723,538)
Finance leases	(620,278)	588,848	(222,355)	(253,785)
			<del></del>	

(3,633,432)

138,491

(390,555)

(3,885,496)

#### 23 Pensions

The group operates a defined contribution scheme The assets of the scheme are held separately from those of the group in an independently administered fund. The pension cost charge represents contributions payable by the Group to the fund and amounted to £56,644 (2010 £99,659). There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

#### 24 Commitments

- (1) There were no capital commitments at the end of the current financial period.
- (11) Annual commitments under non-cancellable operating leases are as follows

	Land and buildings	Other	Total	Land and buildings	Other	Total
	2011	2011	2011	2010	2010	2010
	£	£	£	£	£	£
Within one year	45,000	4,117	49,117	136,000	7,365	143,365
Between 1 and 5 years	258,750	6,862	265,612	159,500	_	159,500
Over 5 years	90,140	, <u>.</u>	90,140	215,390	-	215,390
	393,890	10,979	404,869	510,890	7,365	518,255

#### 25 Related party transactions

The Group rents property owned by the S T Piercy Limited 1983 Retirement Benefits Scheme Rental payments were £43,500 (2010 £43,500)

The Company also rents a property owned by the ST Piercy Limited (MDP2003) Executive Pension Scheme Rental payments were £30,000 (2010 £30,000)

Also included in debtors is £117,650 (2010 £55,000) owed by the UK Parts Alliance, a company in which Mr MD Piercy is a director

The Group has an interest free loan of £68,200 from Mr MD Piercy The loan is repayable on demand

The Group has a loan of £100,000 from S T Piercy Limited (MDP2003) Executive Pension Scheme The loan is repayable on demand