Report and Financial Statements

**31 December 2010** 

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# **REPORT AND FINANCIAL STATEMENTS 2010**

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# **REPORT AND FINANCIAL STATEMENTS 2010**

# OFFICERS AND PROFESSIONAL ADVISERS

# **DIRECTORS**

N J Marshall

P B Dykstra

E M Ingersoll

# **SECRETARY**

P D McKenna

#### REGISTERED OFFICE

Silverstone Drive Gallagher Business Park Coventry CV6 6PA

## **AUDITOR**

Deloitte LLP Chartered Accountants and Statutory Auditor Leeds

## **DIRECTORS' REPORT**

The directors present their annual report and the audited consolidated financial statements for the year ended 31 December 2010

#### PRINCIPAL ACTIVITIES

The principal activity of the company is the provision of exhibition and data registration services to organisers of exhibitions and events, exhibitors and exhibition venues

Turnover for the Group amounted to £51 6m (2009 £44 lm) The profit for the year amounted to £0 6m (2009 £0 lm)

The results of the Group continue to develop in line with expectations

#### GOING CONCERN

The directors have reviewed the financial position of the company, including the consideration of the uncertainties arising from the current difficult economic environment and consequential impact of this upon trading and financing. The company undertakes forecasts and projections of trading and cash flows on a regular basis and identify areas of focus for management.

Based on the Group's continued profitable performance post balance sheet, the strength of its balance sheet and its positive cash position, the directors believe that the company has adequate resources to continue in operational existence for the foreseeable future. Accordingly they continue to adopt the going concern basis in preparing the financial statements.

#### DIVIDENDS

The Group paid an interim dividend of £nil (2009 £Nil) during the period and the directors recommend that no final dividend be declared Accordingly, the profit for the period of £0 6m (2009 £0 1m) will be transferred to the reserves

#### **BUSINESS REVIEW**

The market in which the Group operates continues to be challenging as a result of continuous price pressure on core services in an extremely competitive market. Smaller niche exhibitions are being launched which generate smaller average exhibition revenues but still require the same level of management resource as a larger, more mature exhibition. Increased Health and Safety regulation also continues to provide significant challenges to the business.

#### STRATEGY

Management believes that the Group is well positioned to continue delivering and developing its level of profitability through the development and extension of existing client relationships, targeting new relationships in and outside of the home UK marketplace and seizing and executing exceptional project opportunities

#### PRINCIPAL RISKS AND UNCERTAINTIES

The management of the business and the execution of the Group's strategy are subject to a number of risks. These are set out below. Risks are formally reviewed by management and appropriate procedures put in place to monitor and mitigate them.

## Renewal of Contracts

The Group is in the position of having a substantial amount of its future revenues contracted on a long-term basis. The loss of a contract could have a detrimental effect on the Group although this could release equipment and resource for use in other exhibitions or events.

Cancellation of an Event at Short Notice

The consequences of the above may mean the loss of revenue and because of the short notice an inability to use the equipment on other projects, thus not generating replacement revenues

#### **DIRECTORS' REPORT**

#### PRINCIPAL RISKS AND UNCERTAINTIES (Continued)

Health and Safety

The Group has a stated commitment to and a reputation for rigorous health and safety compliance. An incident relating to the use of company's equipment could have a detrimental effect of the future performance of the company. The Group employs a full time Health and Safety Officer dedicated to ensuring the safety of clients, visitors and staff on site and on the Group's premises.

#### Credit Management

Credit risk is mitigated by ensuring that a significant proportion of a contract's value is collected before the handover of the project to the client

#### PERFORMANCE MANAGEMENT

The performance of the Group is continually reviewed formally at executive team meetings. The management team reviews forecasted revenue and operating profit every week to ensure targets are being adhered to. This culminates in a formal monthly review of financial forecasts by the controlling company, Viad Corp, incorporated in the United States of America.

#### DIRECTORS AND INTERESTS

The following directors held office during the year and subsequently

N J Marshall

P B Dykstra

E M Ingersoll

#### CREDITOR PAYMENT POLICY

Where the supply of goods and services is satisfactory and in the absence of any dispute, the Group's policy is to pay its suppliers in accordance with the terms agreed upon prior to the supply of goods and services. Where no such agreement exists, the Group's policy is to pay suppliers in accordance with the terms contained in the invoice

#### **EMPLOYEE INVOLVEMENT**

The Group has a policy of keeping employees informed and seeks their views on matters of common concern. This is principally dealt with through the managers of each division and via regular works council meetings with employees and a formal presentation to the whole company by the CEO every six months.

## DISABLED EMPLOYEES

The Group gives full consideration to applications for employment from disabled persons where the requirements of the job can be adequately fulfilled by a disabled person

Where existing employees become disabled, it is the Group's policy wherever practicable to provide continuing employment under normal terms and conditions and to provide training, career development and promotion to disabled employees wherever appropriate

## **DIRECTORS' REPORT**

## DISCLOSURE OF INFORMATION TO THE AUDITOR

Each of the persons who is a director at the date of approval of this report confirms that

- (1) so far as the director is aware, there is no relevant audit information of which the company's auditor is unaware, and
- (2) the director has taken all the steps that he ought to have taken as a director to make himself aware of any relevant audit information and to establish that the company's auditor is aware of that information

The confirmation is given and should be interpreted in accordance with the provisions of s418 of Companies Act 2006

Deloitte LLP have expressed their willingness to continue in office as the auditor. A resolution to reappoint them will be proposed at the forthcoming Annual General Meeting.

Approved by the Board of Directors and signed on behalf of the Board

P D McKenna

Secretary

12th September 2011

## DIRECTORS' RESPONSIBILITIES STATEMENT

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- · make judgments and accounting estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF GES SERVICE COMPANIES LIMITED

We have audited the financial statements of GES Service Companies Limited for the year ended 31 December 2010 which comprise the Consolidated profit and loss account, the Consolidated and company balance sheets, the Consolidated cash flow statement and the related notes 1 to 23. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

#### Respective responsibilities of directors and auditor

As explained more fully in the Directors' Responsibilities Statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the group's and the parent company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements.

#### Opinion on the financial statements

In our opinion, the financial statements

- give a true and fair view of the state of the group and company's affairs as at 31 December 2010 and of the group's profit for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements requirements and International Standards on Auditing (UK and Ireland)

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the parent company financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit

Simon Manning (Senior Statutory Auditor)

for and on behalf of Deloitte LLP

Chartered Accountants and \$tatutory Auditor

Leeds, UK

September 2011

# CONSOLIDATED PROFIT AND LOSS ACCOUNT Year ended 31 December 2010

	Note	2010 £'000	2009 £'000
TURNOVER	2	51,593	44,054
Cost of sales		(32,121)	(27,070)
Gross profit		19,472	16,984
Administration expenses		(18,078)	(15,789)
Exceptional items	5	-	(502)
Total operating expenses		(18,078)	(16,291)
OPERATING PROFIT		1,394	693
Interest receivable	6	<u> </u>	1
PROFIT ON ORDINARY ACTIVITIES BEFORE			
TAXATION	4	1,394	694
Tax on profit on ordinary activities	7	(769)	(668)
PROFIT FOR THE YEAR	20	625	26

The profit for the year is derived entirely from continuing operations

There are no recognised gains or losses in the current or prior periods other than the profit for the year stated above, therefore no separate statement of total recognised gains and losses has been presented

There is no difference between the results presented on an historical cost basis and those presented above

# CONSOLIDATED BALANCE SHEET 31 December 2010

	Note	2010 £'000	2009 £'000
FIXED ASSETS			
Intangible assets	8	15,705	16,973
Tangible assets	9	6,649	6,284
		22,354	23,257
CURRENT ASSETS			
Stocks	11	777	952
Debtors	12	9,513	5,849
Cash at bank and in hand		2,380	679
		12,670	7,480
CREDITORS: amounts falling due within one year	14	(15,126)	(11,370)
NET CURRENT LIABILITIES		(2,456)	(3,890)
TOTAL ASSETS LESS CURRENT LIABILITIES		19,898	19,367
PROVISION FOR LIABILITIES	15	(729)	(823)
NET ASSETS		19,169	18,544
CAPITAL AND RESERVES			
Called up share capital	17	•	-
Share premium account	18	17,725	17,725
Profit and loss account	19	1,444	819
SHAREHOLDERS' FUNDS	20	19,169	18,544

These financial statements for GES Service Companies Limited, registered number (6067905) were approved by the Board of Directors on 12th September 2011

Signed on behalf of the Board of Directors

N J Marshall

Director

# COMPANY BALANCE SHEET 31 December 2010

	Note	2010 £'000	2009 £'000
FIXED ASSETS			
Investments	10	17,725	17,725
NET ASSETS		17,725	17,725
CAPITAL AND RESERVES			
Called up share capital	17	-	-
Share premium account	18	17,725	17,725
Profit and loss account	19	-	
SHAREHOLDERS' FUNDS	20	17,725	17,725

# CONSOLIDATED CASH FLOW STATEMENT 31 December 2010

	Note	2010 £'000	2009 £'000
Net cash inflow from operating activities	16	3,057	1,839
Returns on investments and servicing of finance Interest Received			1
Net cash inflow from returns on investments and servicing of finance			1
Taxation UK Corporation tax paid		(570)	(663)
Capital Expenditure and financial investment Purchase of tangible fixed assets		(1,956)	(2,495)
Cash outflow from capital expenditure and financial investment		(1,956)	(2,495)
Increase/(Decrease) in cash in the period Cash at beginning of period Effect of foreign exchange		531 474 (44)	(1,318) 1,863 (71)
Cash at end of period		961	474
Cash at balance sheet date consists of: Cash at bank and in hand Bank overdraft (note 14)		2,380 (1,419)	679 (205)
		961	474

# NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2010

## 1. ACCOUNTING POLICIES

#### Basis of preparation

These financial statements have been prepared under the historical cost convention and in accordance with the Companies Act 2006, through consistent application of these accounting policies. The principal accounting policies consistently applied in the preparation of the accounts of the Company are described below

#### Going concern

The directors have reviewed the financial position of the company, including the consideration of the uncertainties arising from the current difficult economic environment and consequential impact of this upon trading and financing. The company undertakes forecasts and projections of trading and cash flows on a regular basis and identify areas of focus for management. Based on the Group's continued profitable performance post balance sheet, the strength of its balance sheet and its positive cash position, the directors believe that the company has adequate resources to continue in operational existence for the foreseeable future. Accordingly they continue to adopt the going concern basis in preparing the financial statements.

#### Basis of consolidation

The Group financial statements consolidate the accounts of the Company and all its subsidiary undertakings made up to 31 December for each year Business combinations are accounted for by the acquisition method of accounting. The results of subsidiary undertakings acquired during the period are included in the consolidated profit and loss account from the effective date of acquisition. Those companies sold during the period are included up to the effective date of disposal. Turnover and profits arising on trading between Group companies are eliminated fully on consolidation. On acquisition of a subsidiary, all of the subsidiary's assets and liabilities that exist at the date of acquisition are recorded at their fair values reflecting their condition at that date. All changes to these assets and liabilities that arise after the Group gained control of the subsidiary are charged or credited to the post acquisition profit and loss account. The result for the financial year dealt with in the financial statements of the parent company was £nil (2009 £nil). As permitted by section 408 of the Companies Act 2006, no separate profit and loss account is presented in respect of the parent company.

#### **Investments**

Fixed asset investments are shown at cost less, where appropriate, provision for impairment

#### Goodwill

Goodwill is calculated as the difference between the cost of an acquired entity or business and the aggregate of the fair values of that entity's or business's separately identifiable assets and liabilities at the date of acquisition. Positive purchased goodwill is capitalised in the balance sheet at cost and amortised over its estimated useful life, not exceeding 20 years, on a straight line basis.

#### Tangible fixed assets

The cost of tangible fixed assets is their purchase cost, together with any incidental expense of acquisition

Depreciation is provided by the Group to write off the cost less the estimated residual value of tangible fixed assets by equal instalments over their estimated useful economic lives as follows

Assets held for hire 2 to 5 years
Plant and equipment 2 to 5 years

Leasehold improvements 10 years or over the lease term if shorter

Office equipment and furniture 5 to 10 years Motor vehicles 4 to 6 years

Tangible fixed assets acquired as part of businesses acquired are depreciated over the remaining estimated useful economic lives of those assets

# NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2010

# 1. ACCOUNTING POLICIES (continued)

#### Leases

Costs in respect of operating leases are charged to the profit and loss account on a straight line basis over the life of the lease

# Stocks and work in progress

Stocks and work in progress are valued at the lower of cost and net realisable value. Provision is made where necessary for obsolete, slow moving and defective stock

#### Taxation

Current tax is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date

Deferred tax is measured at the average tax rates that are expected to apply in the periods in which the timing differences are expected to reverse based on tax rates and laws that have been enacted or substantively enacted by the balance sheet date. Deferred tax is measured on a non-discounted basis

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date

Timing differences are differences between the company's taxable profits and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements

A net deferred tax asset is regarded as recoverable and, therefore, recognised only when, on the basis of all available evidence, it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted

#### Pension costs

The Group operates a defined contribution pension scheme The assets of the scheme are held separately from those of the Group in independently administered funds. Contributions to the scheme are charged to the profit and loss account in the year in which accrued

## Turnover

Turnover which excludes value added tax and trade discounts, represents the value of goods and services supplied. Turnover is recognised at the end of the event

#### Provision for bad debts

Provisions for bad debts are made against specific balances that are considered by the Group to be irrecoverable

### 2. TURNOVER

	2010 £'000	2009 £'000
United Kingdom	43,514	37,530
Rest of EU	3,103	3,727
Rest of World	4,976	2,797
	51,593	44,054

The Group's activities consist of exhibition services originating wholly from the United Kingdom, Germany and United Arab Emirates

# NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2010

## 3. INFORMATION REGARDING DIRECTORS AND EMPLOYEES

None of the directors were employed by the company in the current or prior periods. The directors did not receive any emoluments from the company in the current or prior periods. The directors were remunerated by other companies in the Viad Group. Total remuneration from other Group companies amounted to £334,000 (2009 £301,000). It is not practicable to ascertain what proportion of their emoluments relates to the company.

The average monthly number of persons (including directors) employed by the Group during the period was

	By activity	2010 No	2009 No.
	Technical support and maintenance	12	12
	Administration and finance	199	192
	Warehouse, transport and distribution	94	94
	Sales and marketing	23	23
		328	321
	Staff costs	2010 £'000	2009 £'000
	Wages and salaries	10,648	11,124
	Social Security costs	1,021	1,105
	Other pension costs	259	268
		11,928	12,497
4.	PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		
	Profit on ordinary activities before taxation is stated after charging	2010 £'000	2009 £'000
	Depreciation of tangible owned fixed assets	1,635	1,375
	Goodwill amortisation	1,268	1,295
	Operating lease charges		
	Plant and machinery	382	149
	Other Fees payable to the Company's auditor for the audit of the Company's	895	1,351
	Annual accounts		
	- Audit services	87	87
	- Taxation		20
5.	EXCEPTIONAL ITEMS		
	The exceptional items are categorised as follows		
		2010 £'000	2009 £'000
	Reorganisation costs	-	502
		-	502
		<del></del>	

The current year tax effect of the exceptional items is a corporation tax credit of £nil (2009 £140,000)

# NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2010

# 6 INTEREST RECEIVABLE

6	INTEREST RECEIVABLE		
		2010 £'000	2009 £'000
	Bank interest received	-	1
7.	TAX ON PROFIT ON ORDINARY ACTIVITIES		
	Analysis of tax charge in the year	2010 £'000	2009 £'000
	Current tax	663	466
	UK corporation tax at 28% (2009 28%) Adjustment in respect of prior years	33	49
	Total current tax	696	515
	Deferred taxation	20	134
	Current year Adjustment in respect of prior years	39 19	134
	Effect of rate change	15	-
	Total deferred taxation	73	153
	Tax on profit on ordinary activities	769	668
	Factors affecting the current tax charge for the year		
		2010 £'000	2009 £'000
	Profit on ordinary activities	1,394	694
	Tax on Group profit on ordinary activities at standard UK corporation tax rate of 28% (2009 28%)	390	194
	Effects of	450	506
	Expenses not deductible for tax purposes	473	506
	Capital allowances in excess of depreciation Differences in overseas tax rates	(40) (160)	(134)
	Adjustments in tax charge in respect of previous years	33	(100) 49
	Current tax charge for the year	696	515

# NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2010

# 8. INTANGIBLE FIXED ASSETS

	Goodwill £'000
Cost	
At 1 January 2010 and 31 December 2010	20,816
Amortisation	
At 1 January 2010	3,843
Charge for the year	1,268
	<del></del>
At 31 December 2010	5,111
Net book value	
At 31 December 2010	15,705
At 31 December 2010	13,703
At 31 December 2009	16,973
11.51.200	10,715

The goodwill arising on acquisitions is being amortised on a straight line basis over 20 years from the effective dates of acquisition. The directors consider 20 years as the period over which the values of the underlying businesses are expected to exceed the value of the underlying assets. The company had no other intangible assets.

#### 9. TANGIBLE FIXED ASSETS

	Leasehold Improvement £'000	Plant and hire equipment £'000	Office equipment and furniture £'000	Motor vehicles £'000	Total £'000
Cost					
At 1 January 2010	2,377	9,126	4,973	459	16,935
Exchange Rate Movements	3	41	6	1	51
Additions	615	1,029	294	18	1,956
Disposals		(1)			(1)
At 31 December 2010	2,995	10,195	5,273	478	18,941
Depreciation					
At 1 January 2010	888	5,270	4,133	360	10,651
Exchange Rate Movements	1	5	1		7
Charge for the year	214	979	411	31	1,635
Disposals		(1)	<u> </u>	-	(1)
At 31 December 2010	1,103	6,253	4,545	391	12,292
Net book value					
At 31 December 2010	1,892	3,942	728	<del></del>	6,649
At 31 December 2009	1,489	3,856	840	99	6,284

There are no tangible fixed assets held within the company (2009 £nil) The net book value of assets held under finance leases and hire purchase agreements totals £nil (2009 £nil) within both the company and the Group

# NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2010

#### 10. INVESTMENTS

Company £'000

Cost and net book value

At 1 January 2010 and 31 December 2010

17,725

The following information relates to the principal subsidiary undertakings of the company. All companies operate principally in their country of incorporation which is the United Kingdom unless stated otherwise. All subsidiaries have a year end of 31 December and are included within the Group consolidated financial statements. Those marked with an \* are indirectly owned.

The company indirectly owns 49% of Melville Middle East LLC, which is directly owned by Melville Exhibition and Event Services Limited, a wholly owned subsidiary of MES Holdings Melville Middle East LLC has been treated as a subsidiary undertaking because the group exercises dominant influence over this investment, directing its financial and operating policies. All other subsidiary undertakings are wholly owned

## Name of Company

#### Nature of business

Melville Data Services Limited (formerly Corporate Technical Services Limited)
Melville Middle East LLC (UAE)\*
Melville Logistics Gmbh\*
MES Holdings Limited
Melville Exhibition and Event Services Limited\*
Melville Hire Services Limited\*
Melville Electrical Services Limited\*
Proj-X4 Exhibitions and Events Limited\*

Provision of services to the exhibitions industry Dormant

Dormant

Managing event technical organising services

## 11. STOCKS

	Group 2010 £'000	Company 2010 £'000	Group 2009 £'000	Company 2009 £'000
Raw materials	538	-	352	-
Work-ın-progress	239		600	
	777	_	952	-
		<del></del>	<del></del>	<del></del>

There is no material difference between the balance sheet value of stocks and their replacement cost

#### 12. DEBTORS

	Group 2010	Company 2010	Group 2009	Company 2009
Amounts due in less than one year	£'000	£'000	£'000	£'000
Trade debtors	6,446	-	3,675	-
Other debtors	2,090	-	738	-
Prepayments and accrued income	612	-	998	-
Deferred taxation (note 13)	365	-	438	
Total debtors	9,513		5,849	

Amounts owed from group undertakings are unsecured, interest free and repayable on demand

# NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2010

#### 13. DEFERRED TAXATION

DEFERRED TAXATION		2010 £'000
Movement on deferred taxation balance in the period		2 000
At beginning of period		438
Charge to the profit and loss account		(73)
		365
Analysis of closing deferred tax balance		
	2010	2009
	£'000	£'000
Amounts recognised		
Accelerated capital allowances	259	319
Other timing differences	106	119
	365	438
There is no unprovided deferred tax (2009 £nil)		

## 14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group 2010 £'000	Company 2010 £'000	Group 2009 £'000	Company 2009 £'000
Bank overdrafts	1,419	-	205	-
Trade creditors	1,572	-	1,351	-
Amounts owed to group undertakings	951	-	396	-
Other taxes and social security	1,467	•	1,177	-
Corporation tax	210	-	79	-
Other creditors	3,802	-	2,831	-
Accruals and deferred income	5,705	-	5,331	
	15,126		11,370	

<sup>&#</sup>x27;Amounts owed to group undertakings' disclosed for the Group reflect amounts owed to other parts of the larger Viad Group Amounts owed to group undertakings are unsecured, interest free and repayable on demand

## 15. PROVISION FOR LIABILITIES

	2010 £'000	2010 £'000
At 1 January 2010	823	-
Utilised in the year	(94)	-
At end of year	729	

The closing provision includes £0 6m (2009 £0 5m) relating to dilapidation costs on various sites occupied and leased by the Group This provision has been calculated through reference to information provided to the company by surveyors, and is expected to be settled at the end of the respective lease terms

# NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2010

# 16. CASH FLOW INFORMATION

16.	CASH FLOW INFORMATION				
	Reconciliation of operating profit to operating	cash flows		2010	2009
				£'000	£'000
	Operating profit			1,394	693
	Loss on disposal of fixed assets			- -	121
	Amortisation of goodwill (note 8)			1,268	1,295
	Depreciation (note 9)			1,635	1,375
	(Increase)/Decrease in stock			175	(353)
	Increase in debtors			(3,667)	(306)
	Increase/ (Decrease) in creditors			2,252	(986)
	Net cash inflow from operating activities			3,057	1,839
	Analysis of net funds				
		At 31 Dec	Cash	Non-Cash	At 31 Dec
		2009	Flow	Movements	2010
		£'000	£'000	£'000s	£'000
	Cash at bank and in hand	679	1,701	-	2,380
	Bank overdraft	(205)	(1,214)	<del>-</del>	(1,419)
	Net funds	474	487		961
17	CALLED UP SHARE CAPITAL				
				2010	2009
	Authorised			£	£
	100 ordinary shares of £1 each			100	100
	Allotted, called up and fully paid				
	100 ordinary shares of £1 each			100	100
10	SHARE PREMIUM ACCOUNT				
18.	SHARE PREMIUM ACCOUNT				2010
					£'000
	Group and Company				
	At 1 January 2010 and 31 December 2010				17,725

# NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2010

# 19. PROFIT AND LOSS ACCOUNT

TROTTI III D BOSS TROOG C	2010		2009	
	Group £'000	Company £'000	Group £'000	Company £'000
At 1 January	819	-	793	-
Profit for the year	625		26	
At 31 December	1,444		819	

# 20. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

	201	2010		2009	
	Group £'000	Company	Group £'000	Company £'000	
At 1 January Profit for the year	18,544 625	17,725	18,518 26	17,725	
At 31 December	19,169	17,725	18,544	17,725	

#### 21. FINANCIAL COMMITMENTS

Annual commitments of the Group under non-cancellable operating leases are as follows

	31 December 2010 Land and		31 December 2009 Land and	
	buildings £'000	Other £'000	buildings £'000	Other £'000
Operating leases which expire.				
Within one year	119	358	358	322
Within two to five years	87	303	85	149
After five years	500	32	500	<b>-</b>
	706	693	943	471

#### 22. RELATED PARTY TRANSACTIONS

In accordance with FRS 8 "Related Party Disclosures" transactions with Viad Corp have not been disclosed in these financial statements. No other related party transactions occurred which require disclosure

#### 23. ULTIMATE PARENT COMPANY

The company's immediate and ultimate parent and controlling company is Viad Corp which is incorporated in the United States of America Copies of the financial statements of Viad Corp are available from Viad Corp, 1850 N Central Avenue, Suite 800, Phoenix, Arizona, 85004-4545 or the company's website at www Viad com