Charity number: 1118980 Company number: 06049370

Hindu Cultural Society of Bradford (A company limited by guarantee)

Trustees' report and financial statements

for the year ended 31 March 2019

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## Legal and administrative information

Charity registration

number

1118980

Company registration

number

06049370

**Business address** 

341 Leeds Road

Bradford BD3 9LS

**Senior Trustees** 

(appointed 22 September 2019)

M Chawla 5 K Sharma

Chair Vice Chair Vice Chair Secretary

R Sharma S Tailor

R Dharni

B Krishen V Joshi I Bhanabhai Treasurer Managing Director **Assistant Secretary** Assistant Treasurer

**Trustees** 

S Balakrishnan -

(appointed 25 September 2019)

P B Vig R Bhardwaj . S Gupta Dr H Gupta A K Nair K Kamaravel D Sharma D Shukla

**Company Secretary** 

Dr S Tailor

## Previous officers of the company:

**Senior Trustees** 

K Sharma

Chair

(resigned 22 September 2019)

B Krishen S Dharni S Tailor N Sharma S Balakrishnan M Chawla

Vice Chair Vice Chair Secretary Treasurer

Managing Director **Assistant Secretary** V Dharni Assistant Treasurer

## Legal and administrative information

Trustees

P B Vig

(resigned 22 September 2019)

R Bhardwaj S Gupta H Gupta R Dewedi Dr S P Singh R Dharni A K Nair

D Sharma R Sharma

**Auditors** 

Bohorun & Co Ltd

Chartered Certified Accountants & Registered Auditors

6 Howley Park Business Village

Pullan Way Morley, Leeds LS27 0BZ

**Bankers** 

Lloyds Bank

Yorkshire Bank Plc 721 Leeds Road

Hustlergate Bradford PO Box 1000

Bradford BD3 8LL

BX1 1LT

## Report of the trustees (incorporating the directors' report) for the year ended 31 March 2019

The trustees present their report and the financial statements for the year ended 31 March 2019. The trustees, who are also directors of Hindu Cultural Society of Bradford for the purposes of company law and who served during the year and up to the date of this report are set out on page 1 - 2.

### Structure, governance and management

#### Directors

The Directors wo served during the year and up to the date of this report are set out on page 1.

#### Members

the members guarantee to contribute an amount not exceeding £1 to the assets of the charitable organisation in the event of winding up. The total such guarantees at 31 March 2019 was 18.

#### Management

The Board consisting of the committed 18 Directors was responsible for the overseeing of the policies, strategic development and growth of the company by drawing on their expertise.

#### Risk Management

The directors have assessed the major risks to which the charity is exposed and are satisfied that systems are in place to mitigate exposure to the major risks.

## Objectives and activities

## Mission and Vision of the company

To promote the social, cultural, religious and educational aspirations of Hindus living in Bradford. With a clear vision to develop a more cohesive and sustainable community by building partnerships with the local people of Bradford and the region.

The charity promotes its vision by managing the Shree Lakshmi Narayan Hindu Temple, Bradford and running the Shree Krishna Elderly Day Care Centre.

#### Financial review

#### Financial Commitments

The financial commitments related duties for the year ahead will be £800,000. The venture will include spending on expansion of the kitchen for the utilisation of the Shree Krishna Community Centre and building a Sports Centre focusing on health and well being of the users.

## Financial Review - Reserves

The deficit for the year ended 31 March 2019 was £209,531 (2018: surplus of £156,234). This was represented by an unrestricted deficit of £209,616 (2018: £156,114) and restricted surplus of £85 (2018: £120).

The Reserve balance as at 31st March 2019 was £3,570,808 (2018: £3,780,339) and this was represented by an unrestricted fund of £3,570,458 (2018: £3,780,074) and a restricted fund of £350 (2018: £265).

## Report of the trustees (incorporating the directors' report) for the year ended 31 March 2019

#### Statement as to disclosure of information to auditors

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

## Statement of trustees' responsibilities

The trustees (who are also directors of Hindu Cultural Society of Bradford for the purpose of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and which enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **Auditors**

Bohorun & Co Ltd were appointed auditors to the charitable company and are deemed to be reappointed in accordance with Section 487(2) of the Companies Act 2006.

### Small company provisions

This report has been prepared in accordance with the special provisions for small companies under Part 15 of the Companies Act 2006.

Report of the trustees (incorporating the directors' report) for the year ended 31 March 2019

On behalf of the board

M.K. Charles

Chair

S Tailor

5. H. Tailor

Treasurer

Date: 25-11- 2019.

## Independent Auditor's Report to the Trustees of Hindu Cultural Society of Bradford for the year ended 31 March 2019

## **Opinion**

We have audited the financial statements of Hindu Cultural Society of Bradford (the 'charity') for the year ended 31 March 2019 which comprise the Statement of Financial Activities, the Balance Sheet, and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2019, and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
   and
- have been prepared in accordance with the requirements of the Charities Act 2011.

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

### Other information

The trustees are responsible for the other information. The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a

material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

### Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 4, the trustees are responsible for the preparation of financial statements which give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 145 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
  appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of
  the charity's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed

Date: 3th November 2014

D'Prakash Bohorun FCCA, ACIE, FCMI, Senior Statutory Auditor Bohorun & Co Ltd **Chartered Certified Accountants and Registered Auditors** 6 Howley Park Business Village Pullan Way Leeds **LS27 0BZ** 

## Statement of financial activities (incorporating the income and expenditure account)

## For the year ended 31 March 2019

	Notes	Unrestricted funds £	Restricted funds	2019 Total £	2018 Total £
Incoming resources					
Incoming resources from generating funds:					
Voluntary income	3	183,478	35,290	218,768	317,547
Investment income	4	1,713		1,713	701
Total incoming resources		185,191	35,290	220,481	318,248
Resources expended					
Charitable activities	5	137,919	35,627	173,546	151,760
Governance costs	6	9,442	617	10,059	10,254
Other resources expended	7	246,407	-	246,407	-
Total resources expended		393,768	36,244	430,012	162,014
Net incoming/(outgoing) resources before transfers		(208,577)	(954)	(209,531)	156,234
Transfer between funds		(1,039)	1,039		
Net movement in funds/Net income/(expenditure) for the year		(209,616)	85	(209,531)	156,234
Net incoming/(outgoing) resources for the year / Net income/(expenditure) for the year		(209,616)	85	(209,531)	156,234
Total funds brought forward		3,780,074	265	3,780,339	3,624,105
Total funds carried forward		3,570,458	350	3,570,808	3,780,339

The statement of financial activities includes all gains and losses in the year and therefore a separate statement of total recognised gains and losses has not been prepared.

All of the above amounts relate to continuing activities.

## Balance sheet as at 31 March 2019

			2018		
	Notes	£	£	£	£
Fixed assets					
Tangible assets	11		3,259,283		3,511,021
Current assets					
Debtors	12	14,220		32,275	
Cash at bank and in hand		306,157		237,043	
		320,377		269,318	
Creditors: amounts falling					
due within one year	13	(8,852)	•	<u>.</u>	
Net current assets			311,525		269,318
Net assets			3,570,808		3,780,339
Funds	14				
Restricted income funds			350		265
Unrestricted income funds			3,570,458		3,780,074
Total funds			3,570,808		3,780,339

The financial statements are prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

The financial statements were approved by the board on 25-11-2019, and signed on its behalf by

M.K. Chantla.

S.H/Tailo

M Chawla Chair S Tailor Treasurer

Notes to financial statements for the year ended 31 March 2019

### 2. Accounting policies

The principal accounting policies are summarised below. The accounting policies have been applied consistently throughout the year and the preceding year.

### 2.1. Basis of accounting

The accounts have been prepared under the historical cost convention, as modified by the revaluation of certain fixed assets and investments measured at market value. The accounts have been prepared in accordance with the FRS102 (effective January 2015), and the requirements of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with SORP 2015 (effective January 2015).

#### **Transition to FRS102**

The charity transitioned from previous UK GAAP to FRS 102 as at 1 April 2015. Detail of how FRS 102 has affected the reported financial position and financial performance is given in note 20.

#### 2.2. Cashflow

The charity has taken advantage of the exemption in FRS1 from the requirement to produce a cashflow statement because it is a small charity.

### 2.3. Incoming resources

All incoming resources are included in the statement of financial activities when the charity is entitled to the income and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

Voluntary income is received by way of grants, donations and gifts and is included in full in the statement of financial activities when receivable. Grants where entitlement is not conditional on the delivery of a specific performance by the charity, are recognised when the charity becomes unconditionally entitled to the grant.

Donation and gift income is credited to the income and expenditure account in the period received.

Membership income is credited to the income and expenditure account in the period received.

Gift aid income is credited to the income and expenditure account in the period receivable.

The restricted funds relate to the activities of the Shree Krishna Elderly Day Care Centre.

Grants, including grants for the purchase of fixed assets, are recognised in full in the statement of financial activities in the year in which they are receivable.

Income from investments is included in the year in which it is receivable.

## Notes to financial statements for the year ended 31 March 2019

## 2.4. Resources expended

Expenditure is recognised on an accrual basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates.

Costs of generating funds comprise the costs associated with attracting voluntary income and the costs of trading for fundraising purposes including the charity's shop.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

## 2.5. Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less accumulated depreciation. Depreciation is provided at rates calculated to write off the cost less residual value of each asset over its expected useful life, as follows:

Fixtures, fittings and equipment - 25% reducing balance Motor vehicles - 25% reducing balance

Depreciation of freehold buildings has not been provided for as they are consistently kept at a high standard of repair, their economic life is sufficiently long so that accumulated depreciation is not material to these financial statements.

### 3. Voluntary income

	Unrestricted funds	Restricted funds	2019 Total	2018 Total
	£	£	£	£
Donations	95,065	11,364	106,428	119,842
Gifts Aid Tax Refunds	6,183		6,183	77,249
Grants receivable	4,330	31,613	35,943	37,604
Membership	9,529	-	9,529	6,805
Shree Krishna Utility Charges	8,114	(8,114)	-	-
Shree Krishna Other Income	-	427	427	426
Other Income	60,257	-	60,257	75,621
	183,478	35,290	218,767	317,547

### 4. Investment income

	Unrestricted funds £	2019 Total	2018 Total £
Bank interest receivable	1,713	1,713	701
	1,713	1,713	701

# Notes to financial statements for the year ended 31 March 2019

5.	Costs of charitable activities - by fund type				
	· · · · · · · · · · · · · · · · · · ·	Unrestricted	Restricted	2019	2018
		funds	funds	Total	Total
		£	£	£	£
	HCS Charitable activities	137,919	35,627	173,545	151,760
		137,919	35,627	173,545	151,760
6.	Governance costs				
	1	Unrestricted	Restricted	2019	2018
		funds	funds	Total	Total
		£	£	£	£
	Auditor remuneration	2,530	-	2,530	2,500
	Professional fees	1,213	500	1,713	1,320
	Bank Charges	549	-	549	508
	Payroll Services	299	-	297	237
	Depreciation & impairment	4,851	117	4,968	5,689
		9,442	617	10,057	10,254
7.	Other resources expended				
<b>,</b> •	Other resources expended		Unrestricted	2019	2018
			funds	Total	Total
			£	£	£
	Loss on disposal of tangible fixed assets		246,407	246,407	-
	•		246,407	246,407	<u>-</u>
8.	Net (outgoing)/incoming resources for the year			2019	2018
				2019 £	2018 £
	Net (outgoing)/incoming resources is stated after charging.			£	r
	Depreciation and other amounts written off tangible fixed			4,968	5,689
	Loss on disposal of tangible fixed assets			246,407	-
	Auditors' remuneration			2,530	2,500

## Notes to financial statements for the year ended 31 March 2019

## 9. Employees

Employment costs	2019	2018
	£	£
Wages and salaries	57,987	49,435
No employee received emoluments of more than £60,000 (2018 : None).	<del></del> .	

## Number of employees

The average monthly numbers of employees during the year, calculated on the basis of full time equivalents, was as follows:

	2019 Number	2018 Number
Management and administration of the charity	1	1
Community Cente	7	7

### 10. Taxation

The charity's activities fall within the exemptions afforded by the provisions of the Income and Corporation Taxes Act 1988. Accordingly, there is no taxation charge in these accounts.

. 11.	Tangible fixed assets	Land and buildings fi	Fixtures, ttings and	Motor	Silver	
	<b>J</b>	freehold	equipment	vehicles	& Gold	Total
		£	£	£	£	£
	Cost					
	At 1 April 2018	3,482,955	140,025	13,000	11,000	3,646,980
	Additions	-	637	-	-	637
	Disposals	(246,407)	-	(13,000)	-	(259,407)
	At 31 March 2019	3,236,548	140,662	_	11,000	3,388,210
	Depreciation					
	At 1 April 2018	-	124,234	11,725	-	135,959
	Charge for the year	-	4,693	275	-	4,968
	On disposals	-	-	(12,000)	-	(12,000)
	At 31 March 2019	<u> </u>	128,927		-	128,927
	Net book values					<u> </u>
	At 31 March 2019	3,236,548	11,735		11,000	3,259,283
	At 31 March 2018	3,482,955	15,791	1,275	11,000	3,511,021

# Notes to financial statements for the year ended 31 March 2019

12.	Debtors					
					2019	2018
					£	£
	Trade debtors				11,388	32,275
	Prepayments and accrued income				2,832	-
					14,220	32,275
13.	Creditors: amounts falling due					
	within one year				2019	2018
				•	£	£
	Trade creditors				8,852	_
	Trade creditors					
14.	Analysis of net assets between funds					
17.	Analysis of het assets between funds			Unrestricted	Restricted	Total
				funds	funds	funds
	7 11 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2			£	£	£
	Fund balances at 31 March 2019 as represent Tangible fixed assets	ted by:		3,258,933	350	3,259,283
	Current assets			320,377	-	320,377
	Current liabilities			(8,852)	-	(8,852)
				3,570,458	350	3,570,808
15.	Unrestricted funds	At				Λt
		1 April	Incoming	Outgoing		31 March
	•	2018	resources	resources	Transfers	2019
		£	£	£	£	£
	Unrestricted Funds- General Fund	3,780,074	185,191	(393,768)	(1,039)	3,570,458
					· · · · · · ·	
16.	Restricted funds At				At	
	1 April	Incoming	Outgoing	70	31 March	
	2018 £	resources £	resources £	Transfers £	2019 £	
	å.	<i>3</i> -	<b>a</b> -	<b>~</b>	*	
	Restricted Funds- SKEDC Fund265	35,290	(36,244)	1,039	350	

Notes to financial statements for the year ended 31 March 2019

### 17. Financial commitments

At 31 March 2017 the company has no annual commitments under operating leases.

However, the financial commitments related to duties for the year ahead will be £800,000. The venture will include spending on demolishment of the old building, expansion of the kitchen for the utilisation of the Shree Krishna Community Centre and building a Sports Centre focusing on health and well being of the users.

### 18. Securities

Lloyds Bank has a 1st Charge over the Commercial Freehold Property known as 311 - 321 Leeds Road, Bradford, West Yorkshire, dated 15/11/2007 and an unlimited Debenture dated 16/09/2007 incorporating a fixed and floating charge.

## 19. Company limited by guarantee

Hindu Cultural Society of Bradford is a company limited by guarantee and accordingly does not have a share capital. The liability of each member is the event of winding up is limited to £1. There were 18 members at 31 March 2019.

The following pages do not form part of the statutory accounts.

## Detailed statement of financial activities

## For the year ended 31 March 2019

	2019		2018	
	£	£	£	£
Incoming resources				
Incoming resources from generating funds:				
Voluntary income				
Donations	106,42	28		119,842
Gifts Aid Tax Refunds	6,18	13		77,249
Grants receivable	35,94	13		37,604
Membership	9,52	!9		6,805
Shree Krishna Other Income	42	!7		426
Other Income	60,25	7		75,621
	218,76			317,547
Investment income				
Bank interest receivable	1,71	.3		701
	1,71	.3		701
Total incoming resources from generating funds	220,48	<del>-</del> 80		318,248
		_		
Total incoming resources	220,48	0		318,248
		=		

Resources expended

Costs of generating funds:

Fundraising trading:

cost of goods sold and other costs

## Detailed statement of financial activities

## For the year ended 31 March 2019

		2019 £		2018 £
Charitable activities				
HCS Charitable activities				
Activities undertaken directly				
Wages & Salaries	57,987		49,435	
Rates & water	3,537		2,246	
Light & heat	12,984		7,073	
Repairs & maint.	31,667		21,134	
Insurance	660		3,847	
Printing, Postage & Stationery	2,260		2,029	
Advertisement	556		260	
Motor vehicle expenses	4,155		5,063	
Plates/Spoons & Groceries	5,942		5,591	,
Festival Celebrations	24,703		21,605	
Travel Expenses	1,071		4,432	
Telephone & Internet	1,719		1,677	
Professional fees	6,528		5,458	
Cleaning & Waste Disposal	3,124		3,367	
Other expenses	4,158		1,350	
		161,051		134,567
Grant funding activities				
Donations	12,494		17,193	
·		12,494		17,193
HCS Charitable activities total expenditure		173,545	`	151,760
Total charitable activity expenditure	÷ .	173,545		151,760
Governance costs				
Activities undertaken directly				
Auditor remuneration	2,530		2,500	
Professional fees	1,713		1,320	
Bank Charges	549		508	
Payroll Services	297		237	
Depreciation & impairment	4,968	,	5,689	
		10,057		10,254
Total governance costs		10,057		10,254
Total governance costs		====		
Other resources expended				
Loss on disposal of tangible fixed assets		246,407		-
Net incoming/(outgoing) resources for the year		(209,529)		156,234