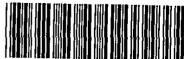
REGISTRAR OF COMPANIES COMPANY NO. 5892328

LPQ RUSSIA LIMITED AND SUBSIDIARIES

CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2013



A24 06/09/2014
COMPANIES HOUSE

#158

GOLDWYNS
CHARTERED ACCOUNTANTS
STATUTORY AUDITORS
13 DAVID MEWS, PORTER STREET
LONDON WIU 6EQ

CONTENTS OF THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2013

	Page
Company Information	1
Group Strategic Report	2
Report of the Directors	4
Report of the Independent Auditors	5
Consolidated Profit and Loss Account	7
Consolidated Balance Sheet	8
Company Balance Sheet	9
Consolidated Cash Flow Statement	10
Notes to the Consolidated Cash Flow Statement	11
Notes to the Consolidated Financial Statements	13

LPQ RUSSIA LIMITED AND SUBSIDIARIES

COMPANY INFORMATION FOR THE YEAR ENDED 31 DECEMBER 2013

DIRECTORS:

MS G GRAGOSSIAN
I ZILBERKWEIT
P S A ETTINGER
D W REED
I SAVELIEV
R AGEE
A NOVITSKY
L Y L RECANATI

SECRETARY:

PREISKEL & CO LLP

REGISTERED OFFICE:

5 FLEET PLACE LONDON EC4M 7RD

REGISTERED NUMBER:

05892328 (England and Wales)

SENIOR STATUTORY

AUDITOR:

MARTIN MYERS FCA

AUDITORS:

GOLDWYNS

CHARTERED ACCOUNTANTS STATUTORY AUDITORS

13 DAVID MEWS PORTER STREET

LONDON W1U 6EQ

BANKERS:

HSBC BANK PLC 38 HIGH STREET

DARTFORD, KENT DA1 1DG

GROUP STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2013

The directors present their strategic report of the company and the group for the year ended 31 December 2013

The principal activities of the group in the year under review were those of provision of a group of retail stores, including catering services, restaurant and café service, bread, baked goods and confectionery retailing, alcohol and other drinks retailing and other retailing of foodstuffs in speciality stores

REVIEW OF BUSINESS

The results for the year and the financial position of the group are as shown in the annexed financial statements. The Directors anticipate an improvement in the group's financial position in the coming year.

RISKS AND UNCERTAINTIES

The management team has identified the following factors as major potential risks to the successful performance of its business. Some, such as IT failures, are specific risks that require specific, identified actions to mitigate their effect. Others, such as the impact of competition, are areas addressed through strategic planning and operational management processes.

Competition

The Company and Group operates in highly competitive markets and its failure to compete effectively could have a material adverse effect on its results

Consumer preferences, perception and spending

The industry the Company and Group operates in is subject to changes in consumer preferences, perceptions and spending habits. The Company's and Group's performance depends on factors which may affect the level and patterns of consumer spending in Russia and on its ability to anticipate and respond to changes in consumer preferences.

Poor economic conditions

The Company and Group derive a substantial proportion of their trading from Russia and are therefore sensitive to fluctuations in the economies of this country

Seasonal fluctuations in sales

The Company's and Group's operations are characterised by seasonal fluctuations in sales requiring careful operational and stock management

Failure or interruption in product supply

Any failure, interruption or unavailability of the group's operational infrastructure could lead to disruption to supply and increased costs

Raw material costs

The price of the Company's and Group's products may be significantly affected by the cost of raw materials used to produce the product it sells, and by currency fluctuations

Failure or unavailability of operational infrastructure

Any failure, interruption or unavailability of the Company's and Group's operational infrastructure could lead to increased costs or disruption to supply

Cost inflation and legislative change

The Company's and Group's operational costs are affected by underlying cost inflation and legislative and fiscal policy changes in relation to, for example wages, rates and rent

Key areas of strategic development and performance

Sales and marketing new and repeat business is being secured, new markets have been developed in line with the Company's and Group's strategy, and key customer relationships are monitored on a regular basis

Health and Safety the Company and Group continue to seek ways of ensuring that a safe and healthy working environment is progressively improved

Environment new methods of achieving greater environmental effectiveness are continually being examined

GROUP STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2013

Key financial performance indicators include the monitoring and management of profitability and monetary working capital

Financial	2013	2012	Measure
Current ratio	0 77 🗸	0 87 ~	Current assets current liabilities
Creditors days	72 /	68	Trade creditors/cost of sales x 365 (cost of sales excludes wages)
Sales per employee £000	24 V	26 √	Turnover/average number of employees

EMPLOYEE INVOLVEMENT IN MATTERS OF CONCERN TO THEM

The Directors face the constant challenge of maintaining the high standards of customer service and product quality which is key to the Group's success. In this respect, the Directors believe the motivation and commitment of all staff, in particular those that interface directly with our customers in-store, to be crucial and this is reflected in all human resource strategies. Extending meaningful share based payments to a progressively larger proportion of employees is a goal of our board. The Directors believe this is not only socially responsible but also in the best long-tern interests of all the Group's stakeholders customers, employees and shareholders.

ON BEHALF OF THE BOARD:

I ZILBERKWEIT - Director

25/8/14

Walf Ellerken!

Date

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 DECEMBER 2013

The directors present their report with the financial statements of the company and the group for the year ended 31 December 2013

DIVIDENDS

No dividends will be distributed for the year ended 31 December 2013

DIRECTORS

The directors shown below have held office during the whole of the period from 1 January 2013 to the date of this report

MS G GRAGOSSIAN
I ZILBERKWEIT
P S A ETTINGER
D W REED
I SAVELIEV
R AGEE
A NOVITSKY

Other changes in directors holding office are as follows

T D MAHER - appointed 14 January 2013 - resigned 7 October 2013 L Y L RECANATI - appointed 14 January 2013

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law) Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and accounting estimates that are reasonable and prudent,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's and the group's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the group's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the group's auditors are aware of that information

ON BEHALF OF THE BOARD:

I ZILBERKWEIT - Director

25/8/14

Date

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF LPQ RUSSIA LIMITED AND SUBSIDIARIES

We have audited the financial statements of LPQ RUSSIA LIMITED AND SUBSIDIARIES for the year ended 31 December 2013 on pages seven to twenty five. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

Respective responsibilities of directors and auditors

As explained more fully in the Statement of Directors' Responsibilities set out on page four, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the group's and the parent company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Group Strategic Report and the Report of the Directors to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Basis for qualified opinion on financial statements

Our audit work did not extend to the investments in Companies which are based in the British Virgin Island and have a carrying value of £671,125 on the balance sheet. We are informed by the Directors that these are the holding entities for the property in which the Group operates its main bakery in the Moscow region and that the structure was taken over from the previous owner. We have not verified if any adjustments might have been required in the consolidated financial statements in respect of these investments.

Qualified Opinion on financial statements

In our opinion, except for the possible effects of the matters described in the Basis for Qualified Opinion paragraph, the financial statements

- give a true and fair view of the state of the group's and of the parent company's affairs as at 31 December 2013 and of the group's loss for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

Emphasis of matter- Going concern

In forming our opinion on the financial statements, which is not qualified, we have considered the adequacy of the disclosure made in note 1 to the financial statements concerning the group's ability to continue as a going concern. The Group incurred losses of £8,262,869 for the year ended 31 December 2013, and had net liabilities of £3,462,937 as at 31 December 2013. The financial statements have been prepared on a going concern basis based on the availability of financial support from Directors, shareholders, banks and others and from anticipated future profitable trading. The Directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. The financial statements do not include any adjustments that would arise from a withdrawal of financial support.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Group Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF LPQ RUSSIA LIMITED AND SUBSIDIARIES

Matters on which we are required to report by exception

In respect solely of the limitation on our work relating to investments described above

- we have not obtained all the information and explanations that we considered necessary for the purpose of our audit, and
- we were unable to determine whether adequate accounting records have been kept

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us, or
- the parent company financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made

MARTIN MYERS FCA (Senior Statutory Auditor)
FOR AND ON BEHALF OF GOLDWYNS
CHARTERED ACCOUNTANTS
STATUTORY AUDITORS
13 DAVID MEWS
PORTER STREET
LONDON

01/09/2014.

W1U 6EQ

Date

Mary

CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2013

	Makaa	20		20 £	
	Notes	£	£	£	£
TURNOVER	3		17,384,314		14,498,924
Cost of sales			16,225,165		13,054,087
GROSS PROFIT			1,159,149		1,444,837
Distribution costs		128,005		57,637	
Administrative expenses		6,815,283	_6,943,288 ∨	5,221,858	5,279,495
			(5,784,139)		(3,834,658)
Other operating income			65,693		36,833
OPERATING LOSS	5		(5,718,446)		(3,797,825)
Exceptional items	6		2,082,242		2,782,573
			(7,800,688)		(6,580,398)
Interest receivable and similar incom	e				77 \
			(7,800,688)		(6,580,321)
Amounts written off investments	7				161,694
			(7,800,688)		(6,742,015)
Interest payable and similar charges	8		685,167		722,767
LOSS ON ORDINARY ACTIVITIES					
BEFORE TAXATION			(8,485,855)		(7,464,782)
Tax on loss on ordinary activities	9		(222,986)		188,114
LOSS FOR THE FINANCIAL YEAR					
FOR THE GROUP			(8,262,869)		(7,652,896)

CONTINUING OPERATIONS

None of the group's activities were acquired or discontinued during the current year or previous year

TOTAL RECOGNISED GAINS AND LOSSES

The group has no recognised gains or losses other than the losses for the current year or previous year

CONSOLIDATED BALANCE SHEET 31 DECEMBER 2013

		20:	13	201	.2
	Notes	£	£	£	£
FIXED ASSETS					,
Intangible assets	11		1,414,711		1,502,799 [\]
Tangible assets	12		3,501,924		2,527,801 -
Investments	13		671,125		<u>=</u>
					\.
			5,587,760		4,030,600
CURRENT ACCETS					
CURRENT ASSETS Stocks	1.4	1 202 066		442.265	i
Debtors	14 15	1,303,866		442,365 ⁹	
Cash at bank	15	3,345,399		442,365 $^{\lor}$ 2,214,189 $^{\lor}$ 2,527,190 $^{\lor}$	
Cash at Dank		593,387		2,527,190 \	
		5,242,652		5,183,744 [\]	
CREDITORS		1			
Amounts falling due within one year	16	6,764,8 <u>1</u> 8 \		5,965,271 [\]	
NET CURRENT LIABILITIES			(1,522,166)		<u>(781,527</u>) ⁽
TOTAL ASSETS LESS CURRENT					
LIABILITIES			4,065,594		3,249,073 [\]
			· · ·		
CREDITORS					
Amounts falling due after more than					V
one year	17		7,528,531		6,023,271
NET LIABILITIES			(3,462,937)		(2,774,198) [[]
			(5/402/557)		(2,774,150)
CAPITAL AND RESERVES	24		74 740 \		το τιο Ι
Called up share capital	21		74,748		58,510
Share premium	22		22,873,398 \		16,321,657
Profit and loss account	22		(26,411,083)	+	(19,154,365)
SHAREHOLDERS' FUNDS	24		(3,462,937)		(2,774,198) [[]
	- ·		(27:02/00/)		<u> </u>

25/8/14

The financial statements were approved by the Board of Directors on and were signed on its behalf by $% \left\{ 1,2,\ldots,n\right\}$

I ZILBERKWEIT - Director

COMPANY BALANCE SHEET 31 DECEMBER 2013

		20	13	20	12
	Notes	£	£	£	£
FIXED ASSETS	• •		400 200	•	441 520 /
Intangible assets Tangible assets	11 12		409,306	•	441,538 (
Investments	13		1,341,531		1,341,531
			1,750,837		1,783,069
CURRENT ASSETS		,	,		
Debtors	15	16,660,525	,	10,947,363	,
Cash at bank		276,528		1,749,924	
		16,937,053		12,697,287	/
CREDITORS		10,35.,000		22,001,201	
Amounts falling due within one year	16	912,662	/	2,195,023	
NET CURRENT ASSETS			16,024,391		10,502,264
TOTAL ASSETS LESS CURRENT LIABILITIES			17,775,228		12,285,333
CREDITORS					
Amounts falling due after more than					
one year	17		<u>3,005,793</u>		2,729,416
NET ASSETS			14,769,435		9,555,917
CAPITAL AND RESERVES					,
Called up share capital	21		74,748	,	58,510
Share premium	22		22,873 <i>,</i> 3 9 8		16,321,657
Profit and loss account	22		(8,178,711)		<u>(6,824,250</u>) /
SHAREHOLDERS' FUNDS	24		14,769,435		

25/8/14

The financial statements were approved by the Board of Directors on and were signed on its behalf by

I ZILBERKWEIT - Director

CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2013

		2	013		2012
	Notes	£	£	£	£
Net cash outflow from operating activities	1		(6,895,571)√		(1,079,324)
Returns on investments and servicing of finance	2		(685,167)		(722,690)
Taxation			(119,791)		(188,114)
Capital expenditure and financial investment	2		(2,713,407) V		(5,422,530)
			(10,413,936) 🗸		(7,412,658)
Financing	2		8,480,133		9,806,783
(Decrease)/increase in cash ın	the period		(1,933,803)		2,394,125

Reconciliation of net cash flow to movement in net debt 3		
(Decrease)/increase in cash in the period Cash inflow from increase in debt		2,394,125 (2,399,190) W
Change in net debt resulting from cash flows	<u>(3,964,557</u>)∨	(5,065) Lk
Movement in net debt in the period Net debt at 1 January	(3,964,557) (2,980,924) ((5,065) W (2,975,859) W
Net debt at 31 December	<u>(6,945,481</u>) V	(2,980,924) (L

NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2013

1 RECONCILIATION OF OPERATING LOSS TO NET CASH OUTFLOW FROM OPERATING ACTIVITIES

Net cash outflow from operating activities	<u>(6,895,571) $\sqrt{(1,0)}$</u>)79,324) V
Increase in creditors	392,653 V4	188,990 V
(Increase)/decrease in debtors	(788,433) V 1,6	543,169
Increase in stocks	(861,501) ✓ (3	386,370)
Exceptional item	(2,082,242)	- 12
Foreign exchange differences	1,240,093 🗸 2	235,158
Loss on disposal of fixed assets	43.621 V	_ 00
Depreciation charges	878,684 🗸 7	737,554 🏸
Operating loss	(5,718,446) (3,7 878,684	797,825)
	£ ,,	£ W/
	2013	2012

2 ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN THE CASH FLOW STATEMENT

ANALISIS OF CASH FLOWS FOR HEADINGS NEITED IN THE CA	SH FLOW SIAI	EMEIA!
	2013 £	2012 £
Returns on investments and servicing of finance Interest received Interest paid		77 ₩ (<u>722,767</u>) ₩
Net cash outflow for returns on investments and servicing of finance	(<u>685,167</u>)	(<u>722,690</u>) W
Capital expenditure and financial investment Purchase of intangible fixed assets Purchase of tangible fixed assets Purchase of fixed asset investments Sale of tangible fixed assets Exceptional item Elimination on consolidation	- V (2,226,758) V (671,125) V 167,013 V - 17,463	(1,117,117) (1,302,189)
Net cash outflow for capital expenditure and financial investment	<u>(2,713,407)</u>	(5,422,530) ^L
Financing New loans in year Amount introduced by directors Amount withdrawn by directors Share issue Share Premium	6,551,741	2,399,190 W 474,932 W (244,772) W 19,036 W 7,158,397 W
Net cash inflow from financing	8,480,133	9,806,783 W

NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2013

3 ANALYSIS OF CHANGES IN NET DEBT

Αt 31 12 13 At 1 1 13 Cash flow £ £ £ Net cash 2,527,190 V Cash at bank .933,803)ン Debt Debts falling due within one year Debts falling due after one year (5,508,114) $\sqrt{(2,030,754)}$ (2,980,924) $\dot{\sqrt{(3,964,557)}}$ $\sqrt{(6,945,481)}$ \checkmark Total

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2013

1 GOING CONCERN

The Group incurred losses of £8,262,869 for the year ended 31 December 2013, and had net liabilities of £3,462,937 as at 31 December 2013. These are going concern problem indicators and the financial statements have been prepared on a going concern basis based on the availability of financial support from Directors, shareholders, banks and others and from anticipated future profitable trading. The Directors have a reasonable expectation that the Group has adequate resources to continue in operational existence for the foreseeable future. Furthermore, the Directors continue to attract additional investments resulting in the opening of new stores in 2014. The financial statements do not include any adjustments that would arise from a withdrawal of financial support.

2 **ACCOUNTING POLICIES**

Accounting convention

The financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards

Basis of consolidation

The Group financial statements comprise the financial statements of LPQ Russia Limited and all its subsidiary undertakings (LLC LPK, LLC Cumergersky, LLC Tverskaya, LLC Gorkiy Park, LLC Nash Xleb-Filion, LLC Xleb Nasyshnii Novinskii, LLC Xleb Nasyshnii Pyatniskay, LLC Razvitie, LLC LPK Taganka, Yuvin Holdings Limited, LLC Vlasta, LLC Andreevskie Bulochnie, LLC Khleboteka, LLC Nash Xleb Nord West and LLC Nash Xleb Food & Go) drawn up to 31 December of each year Subsidiaries are consolidated from the date of their acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date such control ceases Control comprises the power to govern the financial and operating policies of the investee so as to obtain benefit from its activities and is achieved through direct or indirect ownership of voting rights. The financial statements of subsidiaries are prepared for the same reporting year as the parent Company, using consistent accounting policies. All inter-company balances and transactions are eliminated.

Turnover

Turnover represents net invoiced sales of goods, excluding value added tax

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured

Goodwill

Goodwill, being the amount paid in connection with the acquisition of a business, is being amortised evenly over its estimated useful life of twenty years

Other intangible assets

Initial franchise costs incurred are being amortised evenly over their estimated useful life of twenty years. The asset is reviewed for impairment annually

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life

Leasehold Improvements

10 years straight line

Fixtures, fittings & equipment

Between 3 years and 5 years straight line

Motor Vehicles

5 years straight line

Construction work in progress is transferred to other fixed asset categories on completion of work

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date

Page 13 continued

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

2 ACCOUNTING POLICIES - continued

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

Investments

Unlisted investments are carried at cost less provision for any permanent diminution in value

3 TURNOVER

Revenue, which is stated net of value added tax or local sales tax, represents amounts received from the sale of goods from the Group's principal activity, being the operation of high quality retail stores including catering services, restaurant and café services, bread, baked goods and confectionery retailing, alcohol and other drinks retailing and other retailing of foodstuffs in speciality stores. All of the revenue is generated in Russia

4 STAFF COSTS

	2013	2012
	£ \/	£ \X
Wages and salaries	<u>7,563,916</u> *	6,028,714

The average monthly number of employees during the year was as follows

	2015	2014
Operational employees Administration Executive officers	530 V 195 V	411 139 12 W
		<u>562</u>

2013

2012

5 **OPERATING LOSS**

The operating loss is stated after charging

	2013 2012	
Depreciation - owned assets Loss on disposal of fixed assets Goodwill amortisation Patents and licences amortisation Auditors' remuneration	790,596 649,466 43,621 69,458 48,630 18,630 46,339	/
Directors' remuneration	304,130 186,045 U	1

Information regarding the highest paid director for the year ended 31 December 2013 is as follows

Emoluments etc $\begin{array}{c} 2013 \\ \pounds \\ 204,051 \end{array} \checkmark$

6 **EXCEPTIONAL ITEMS**

Exceptional items consist of expenses relating to new shop opening costs, payroll costs in respect of employees participating in opening of new shops and significant foreign exchange losses for the year

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

7 **AMOUNTS WRITTEN OFF INVESTMENTS**

Amount written off investments	2013 £	2012 £ 161,694
INTEREST PAYABLE AND SIMILAR CHARGES	2013	2012

Bank interest 21,518
$$\checkmark$$
 3,998 \checkmark Loan interest 663,649 \checkmark 718,769 \checkmark 685,167 \checkmark 722,767 \checkmark

9 **TAXATION**

8

Analysis of the tax (credit)/charge

The tax (credit)/charge on the loss on ordinary activities for the year	was as follows		
	2013	2012	
	£	£	
Current tax Foreign tax Deferred tax	119,791 V (342,777) V	188,114	,
Tax on loss on ordinary activities	<u>(222,986</u>)√	188,114 V	

The tax charge is attributable to the subsidiary companies, LLC Cumergersky, LLC Tverskaya, LLC Nash Xleb-Filion, LLC Xleb Nayshnii Pyatniskayi, LLC LPK Taganka, LLC Razivite and LLC Khleboteka, companies incorporated in Russia

10 **LOSS OF PARENT COMPANY**

As permitted under section 408 of the Companies Act 2006, the profit and loss account of the parent company is not presented as part of these financial statements. The parent company's loss for the financial year was £1,354,641 (2012 - £1,676,404) χ

11 **INTANGIBLE FIXED ASSETS**

Group

	Goodwill £	Patents and licences £	Totals £
COST At 1 January 2013 and 31 December 2013	1,389,156	372,605 ^V	1,761,761
AMORTISATION At 1 January 2013 Amortisation for year	139,418 69,458	119,544 18,630	258,962 88,088
At 31 December 2013	208,876	138,174	347,050 V
NET BOOK VALUE At 31 December 2013	1,180,280	234,431	1,414,711 V
At 31 December 2012	1,249,738	253,061	1,502,799

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

11

12

13

INTANGIBLE FIXED ASSETS - cor	ntınued			
Company			Datanto	
			Patents and	
		Goodwill	licences	Totals
		£	£	£
COST At 1 January 2013			\checkmark	. /
and 31 December 2013		272,039 V	372,605	644,644
AMORTISATION		\/	\ /	\checkmark
At 1 January 2013		83,562	119,544	203,106
Amortisation for year		13,602 [\] _/	<u>18,630</u> ∨	32,232
At 31 December 2013		97,164	138,174	235,338 ~
NET BOOK VALUE		/	<i>'</i>	\vee
At 31 December 2013		174,875	234,431	409,306
At 31 December 2012		188,477 V	253,061	441,538
TANGIBLE FIXED ASSETS				
Group				
		Fixtures	•• .	
	Leasehold	and fittings	Motor vehicles	Totals
	improvements £	fittings £	£	£
COST	· · · · · · · · · · · · · · · · · · ·	/		🗸
At 1 January 2013 Additions	1,466,041 3 333,756 1	,015,799 ~	73,160 [✓] 78,563 ✓	4,555,000
Disposals		,614,439 V (274,074) V	/8,303 ♥ / (13.011)\/	(287,085) ∪
Eliminated	- , ,	(17,463)	- 🗸	′ (17,463) ∨
Exchange differences	(135,677)	(279,105) <u>~</u>	(6,771)	/ (421,553) √
At 31 December 2013	1,664,120 4	,259,596	131,941 \vee	6,055,657 🗸
DEPRECIATION	1/			
At 1 January 2013 Charge for year	460,150	,545,102	21,947	2,027,199 790,596
Eliminated on disposal	131,980 -	(70,859)	(5,592)	(76,451)
Exchange differences	<u>(42,584</u>) V	<u>(142,996</u>)	(2,031)	<u>(187,611</u>)
At 31 December 2013	569,552	,954,420	29,761 と	- 2,553,733
NET BOOK VALUE		/		
At 31 December 2013	1,094,568 2	<u>,305,176</u>	102,180	3,501,924
At 31 December 2012	1,005,891 1	,470,697 	51,213	2,527,801 V
FIXED ASSET INVESTMENTS				
	Grou		Comp	
	2013 £	2012 £	2013	2012 £
Shares in group undertakings Interests in group associates	671,125	- -	£ 1,341,531	1,341,531
	671,125	<u> </u>	1,341,531	1,341,531
				

Page 16

continued

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

13 FIXED ASSET INVESTMENTS - continued

Additional information is as follows

Com	pa	ny
-----	----	----

Share in group subsidiaries £

COST

At 1 January 2013 and 31 December 2013

1,341,531

NET BOOK VALUE

At 31 December 2013

1,341,531

At 31 December 2012

1,341,531

The group or the company's investments at the balance sheet date in the share capital of companies include the following

Subsidiaries

LLC LPK

Country of incorporation Russia
Nature of business Retail store and restaurant

Class of shares Ordinary shares % holding 100 00

Aggregate capital and reserves Loss for the year

2013 2012 £ (10,083,164) (6,452,232) _(4,228,067) (869,574)

LLC CUMERGERSKY

Country of incorporation Russia Nature of business Retail store and restaurant

Class of shares Ordinary shares % holding 100 00

Aggregate capital and reserves Profit for the year 2013 £ 809,541 163,877 290,368

LLC GORKIY PARK

Country of incorporation Russia
Nature of business Retail store and restaurant

Class of shares Ordinary % holding 100 00

Aggregate capital and reserves Profit/(loss) for the year

2013 / £ 95,560 60 2012 £ 105,242 (58,038)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

13 FIXED ASSET INVESTMENTS - continued

Country of incorporation Russia Nature of business Retail store and restaurant Class of shares Ordinary Aggregate capital and reserves Loss for the year	% holding 100 00	$ \begin{array}{c cccc} 2013 & 2012 \\ £ & £ \\ (111,236) & (23,262) \\ \underline{(90,127)} & \underline{(3,089)} \end{array} $
Class of shares Ordinary Aggregate capital and reserves Profit for the year	% holding 100 00	2013 2012 £ / £ 463,664 429,030 74,340 235,470
LLC RAZVITIE Country of incorporation Russia Nature of business Retail store and restaurant Class of shares Ordinary Aggregate capital and reserves Loss for the year	% holding 100 00	2013 2012 £ £ £ (825,534) (636,243) (248,174) (130,235)
Country of incorporation Russia Nature of business Retail store and restaurant Class of shares Ordinary Aggregate capital and reserves Profit for the year	% holding 100 00	2013 2012 £ £ (55,854) (96,374) 31,599 188,377
Country of incorporation Russia Nature of business Retail store and restaurant Class of shares Ordinary Aggregate capital and reserves Loss for the year	% holding 100 00	2013 2012 £ £ (1,171,091) (1,071,181) (199,048) (262,482)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

13 FIXED ASSET INVESTMENTS - continued

LLC NASH XLEB-FILION Country of incorporation Russia Nature of business Retail store and restaurant Class of shares	% holding	
Ordinary Aggregate capital and reserves	100 00	2013 2012 £ £ £ y 154,857 137,611
YUVIN HOLDINGS LIMITED Country of incorporation Cyprus Nature of business Retail store and restaurant	%	<u>29,981</u> <u>104,181</u>
Class of shares Ordinary Aggregate capital and reserves	holding 100 00	2013, 2012 £
LLC VLASTA Country of incorporation Russia Nature of business Retail store and restaurant	%	<u>(380,741</u>) <u>(392,722</u>)
Class of shares Ordinary Aggregate capital and reserves Loss for the year	holding 100 00	2013 2012 £ £ (6,382,230) (4,726,345) (2,093,295) \((2,293,622)\)
LLC ANDREEVSKIE BULOCHNIE Country of incorporation Russia Nature of business Retail store and restaurant Class of shares	% holding	
Ordinary Aggregate capital and reserves Profit for the year	100 00	2013 2012 £ £ £ 666,553 260,059 666,364 259,851
LLC KHLEBOTEKA Country of incorporation Russia Nature of business Retail store and restaurant	%	
Class of shares Ordinary	holding 100 00	2013 2012 X
Aggregate capital and reserves (Loss)/profit for the year		(20,299) $(9,236)$ $(11,920)$ $(10,219)$ $(10,219)$

Page 19

continued

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

13 FIXED ASSET INVESTMENTS - continued

LLC NASH XLEB NORD	WEST
--------------------	------

Country of incorporation Russia Nature of business Retail store and restaurant

Class of shares holding Ordinary 100 00

Aggregate capital and reserves (275,922)Loss for the year (276,107)

2013

LLC NASH XLEB FOOD & GO

Country of incorporation Russia Nature of business Dormant

Class of shares holding Ordinary 100 00

GREENLAND PARTNERS LIMITED

Country of incorporation British Virgin Islands Nature of business Property Investment

Class of shares holding Ordinary 24 22

BALANCE INVESTING LIMITED

Country of incorporation British Virgin Islands Nature of business Providing loan funding

Class of shares holding Ordinary 24 22

Group

Interests in group associates

Let $\frac{E}{E}$ At 31 December 2013

In group associates $\frac{E}{E}$ 671,125

14 STOCKS

Finished goods and small items held for use $\begin{array}{c|c} \mathbf{Group} \\ 2013 & 2012 \\ \mathbf{\pounds} & \mathbf{\pounds} \\ \end{array}$ $\mathbf{1,303,866} \quad \mathbf{442,365} \quad \mathbf{442,365}$

Interest

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

15 **DEBTORS**

	Group		Group Comp		ompany	
	2013	2012	2013	2012		
	£	£	£	£		
Amounts falling due within one year Trade debtors Other debtors VAT Prepayments and accrued income	678,381 767,276 136,530 1,420,435 3,002,622	375,979 567,114 V 1,271,096 2,214,189	298,263 , 26,704 (324,967	270,373 22,101 18,726 311,200		
Amounts falling due after more than one Amount owed by subsidiary company Deferred tax asset	year 342,777 342,777	- -	6,335,558 ——————————————————————————————————	10,636,163		
Aggregate amounts	3,345,399		6,660,525	10,947,363		

Nature of evidence supporting recognition of deferred tax asset

Based on future profits of the company (LLC Andreevskie Bulochnie), there is evidence to support that there will be future taxable profits from which to recover the deferred tax asset

16 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group		Group Company		Company	
	2013	2012	2013	2012		
	£	£	£	£		
Other loans (see note 18)	56,463	116,715	- V	- .		
Trade creditors	2,222,643	1,695,376 💛	161,214	384,718		
Social security and other taxes	2,531,570	894,847	-	-		
VAT	- /	804,610	- <i>ン</i>	- 1.7		
Other creditors	975,940	1,472,439	334,932	1,300,555 كتا		
Directors' current accounts	240,550	359,150 W	341,512	رسيا 376,865		
Accrued expenses	737,652	622,134	75,004	132,885		
	6,764,818	5,965,271 V	912,662 _	2,195,023		

17 CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	Grou	ıp	Comp	any	
	2013	2012	2013	2012	
	£	£ ix	£	£	
Bank loans (see note 18)	2,033,556 🔾	2,053,224	على -	- , (× /
Other loans (see note 18)	5,448,849 \(\times \).	3,338,175	,2,959,667	2,097,544 631,872	_
Other creditors	46,126	631,872 📆	46,126 V	631,872	L
	7 520 524		2 225 222 ✓	0 700 446)	· /
	7,528,531	5,023,2/1 °	3,005,793 <u>′</u>	$2,729,416$ \sim	_

Page 21

continued

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

18 LOANS

An analysis of the maturity of loans is given below

	Group		Cor	npany
	2013	2012	2013	2012
	£	£	£	£
Amounts falling due within one year or o		/ 116 715 W	/	
Other loans	_56,463 V	116,715		
Amounts falling due between two and fiv		/ <u> </u>	/	
Bank loans - 2-5 years	2,033,556	_2,053,224 _3,338,175 _	-	
Other loans - 2-5 years	5,448,849 🗸	∕3,338,175 [™]	1,392,947	42,593 ∨
Amount owed to parent company		- ,	1,566,720	<u>2,054,951</u>
	١.		/	
	7,482,405	5,391,399 ~	2,959,667	<u>2,097,544</u>

19 OPERATING LEASE COMMITMENTS

The following operating lease payments are committed to be paid within one year

Group

 $\begin{array}{c} \text{Land and buildings} \\ 2013 & 2012 \\ \text{£} & \text{£} \\ \\ \text{In more than five years} & \underline{4,800,707} & \underline{5,000,879} \\ \end{array}$

20 SECURED DEBTS

The following secured debts are included within creditors

	Group	
	$\stackrel{2013}{\epsilon} \bigvee \stackrel{2012}{\epsilon} \bigvee$	
Bank loans	2,033,556 2,053,224	

Bank loans are secured over assets of the Group

21 CALLED UP SHARE CAPITAL

Allotted, issued and fully paid Number Class Nominal 2013 2012 value £ £ 7,474,773 Ordinary shares £0 01 74,748 58,510 (2012 - 5,850,973)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

21 **CALLED UP SHARE CAPITAL - continued**

The following ordinary shares with a nominal value of £0 01 were issued during the year

Issue Price Number of Shares £4 10 1,623,800

The total number of shares in issue at 31 December 2013 was 7,474,773 ordinary shares. These shares have been issued at prices ranging from 0 01 pence to 437 pence per share and have been issued for both cash and consideration in lieu of services provided to the company

Shares issued at a premium resulted in a share premium account of £22,873,398

The company was incorporated with an Authorised Capital of 1,000 shares of £1 each On 1 November 2006 the company passed an ordinary resolution where the nominal value of the Ordinary shares was reduced from £1 to £0 01 each. The Authorised share capital of the company was also increased from £1,000 to £10,000,000 by the creation of 399,900,000 Ordinary shares of £ 01 each, 400,000,000 B Preference shares of £0 01 each and 2,000,000 A Preference shares of £1 each

RESERVES 22

G	Г	O	u	Р	

	Profit and loss account £	Share premium £	Totals £
At 1 January 2013 Deficit for the year Cash share issue Translation reserve	(19,154,365) (8,262,869) - 1,006,151	16,321,657 6,551,741	(2,832,708) (8,262,869) 6,551,741 1,006,151
At 31 December 2013	(<u>26,411,083</u>)	22,873,398	(3,537,685)
Company	Profit and loss account £	Share premium £	Totals £
At 1 January 2013 Deficit for the year Cash share issue	(6,824,250) (1,354,461)	16,321,657 6,551,741	9,497,407 (1,354,461) 6,551,741
At 31 December 2013	(8,178,711)	22,873,398	14,694,687

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

23 RELATED PARTY DISCLOSURES

Group

Opening shareholders' funds

Closing shareholders' funds

The main shareholders in the Company are as follows, who in total control over 51% of the issued and alloted shares

Name of Shareholder	Shares Allotted	%age of shares allotted
LPQ Holdings Limited	1,234,465 √,	16 52%
A Mladentsev	273,060 🧸	3 65% ✓
R Agee	261,354 🗸	3 50% 🗸
Essedel Russian Opportunity Fund KY	1,053,200 🏑	14 09% 🗸
Australian Investments Limited	319,832 🗸	4 28% 🗸
Denton Holdings Limited	672 000 🗸	8 99%

Included in Executive Management services are consultancy services paid to Retail Experience Ventures Limited, a company under the control of I Zilberkweit amounting to £31,856 and consultancy services to G Gragossian amounting to £31,856 \checkmark

The amounts owed to Directors as at 31 December 2012 which mainly arose from expenses incurred on behalf of the Group are as follows

I Zilberkweit £238,998 \checkmark (2012 £334,267) G Gragossian £1,552 \checkmark (2012 £24,883)

24 RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

·	2013 2012
Loss for the financial year Share Issue Share Premium Translation Reserve	$ \begin{array}{cccccccccccccccccccccccccccccccccccc$
Net reduction of shareholders' funds Opening shareholders' funds	(688,739) (584,496) (2,774,198) (2,189,702) (
Closing shareholders' funds	<u>(3,462,937)</u> (2,774,198)
Company	2013 2012 £ £ £
Loss for the financial year Share Issue Share Premium	$ \begin{array}{cccccccccccccccccccccccccccccccccccc$
Net addition to shareholders' funds	5,213,518 5,501,029

9,555,917 - 4,054,888

14,769,435 (9,555,917 °

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

25 DEFERRED COMPENSATION SCHEME

During the year the Group awarded cash settled deferred compensation to certain employees of group subsidiaries in Moscow in the form of consulting payments

These deferred compensation packages consist of annual bonuses whose value is adjusted proportionally to the development of the share price of the Company. The aim of these payments is retention and motivation of employees who have worked within the group for over 12 months.

The total effect of share price linked payment on the Group's Profit & Loss amounted to £73,960 and the total accrued deferred compensation as at 31 December 2013 was £119,111 (included in other creditors) though this sum is unlikely to be paid out in full because people who leave employment of the group voluntarily forfeit the deferred compensation

In the absence of market prices, fair value was estimated using a valuation technique to estimate what the price of those equity instruments would have been on the measurement date in an arm's length transaction between knowledgeable and willing parties as evidenced by actual new share capital raised by the Company in the period in question