Registration number: 05823072

# Casual Dining London Limited

**Annual Report and Financial Statements** 

for the Period from 29 May 2017 to 27 May 2018

FRIDAY



.D4 05/04/201

COMPANIES HOUSE

# Contents

Company Information	1
Strategic Report	2
Directors' Report	3 to 4
Independent Auditors' Report	5 to 6
Statement of Comprehensive Income	7
Statement of Financial Position	8
Statement of Changes in Equity	9
Notes to the Financial Statements	10 to 15

### **Company Information**

**Directors** G. David

S. Richards

Registered office 1st Floor

163 Eversholt Street

London NW1 1BU

Solicitors Taylor Wessing .

5 New Street Square

London EC4A 3TW

Bankers Barclays Bank PLC

1 Churchill Place

London E14 SHP

Independent Auditors PricewaterhouseCoopers LLP

**Chartered Accountants and Statutory Auditors** 

. ...

1 Embankment Place

London WC2N 6RH

# Strategic Report for the Period from 29 May 2017 to 27 May 2018

The Directors present their strategic report for the period from 29 May 2017 to 27 May 2018.

#### **Business Review**

#### Summary

The principal activities of Casual Dining London Limited (the 'Company') are to operate as a holding company of companies that operate restaurants. There has been no change in these activities during the period. The Company is a subsidiary of Casual Dining Bidco Limited which forms one of the largest mid-market restaurant operators in the UK with 276 restaurants as at 27 May 2018. Refer to the financial statements of Casual Dining Bidco Limited for the review of the wider Group's performance in the current financial period.

#### Key results and position

The results of the Company for the 52 week period ended 27 May 2018 show a loss for the financial period of £53,224,000 (2017: loss £1,233,000).

Arising from the refinancing and restructure of the group completed in August 2018 the cost of the Company's investments has been impaired in full, resulting in an impairment of investments of £51,938,000 as at 27 May 2018.

The net liabilities of the Company at 27 May 2018 were £63,146,000 (2017: £9,922,000).

### Principal risks and uncertainties

From the perspective of the Company, its principal risks and uncertainties are integrated with the principal risks of Casual Dining Bidco Limited and its subsidiaries ("the Group") of which the Company is a member and are not managed separately. The principal risks and uncertainties of the Group are disclosed in Casual Dining Bidco Limited's consolidated financial statements which does not form part of this report.

## Future operational growth

From the perspective of the Company, its future operational growth is integrated with the future operational growth of the Group and is not managed separately. The future operational growth of the Group is disclosed in Casual Dining Bidco Limited's consolidated financial statements which does not form part of this report.

#### Key performance indicators

The Directors of Casual Dining Bidco Limited manage the Group's operations on a divisional basis. For this reason, the Company's directors believe that analysis using key performance indicators for the Company is not necessary or appropriate for an understanding of the development, performance or position of the business of Casual Dining London Limited. The development, performance and position of the business of the Group is discussed within the Strategic and Directors' Reports of Casual Dining Bidco Limited's consolidated financial statements which do not form part of this report.

Approved by the Board on 29 November 2018 and signed on its behalf by:

G. David

Director

# Directors' Report for the Period from 29 May 2017 to 27 May 2018

The Directors present their annual report and the audited financial statements of Casual Dining London Limited ("the Company") for the period from 29 May 2017 to 27 May 2018.

#### **Directors of the Company**

The directors of the company who were in office during the period and up to the date of signing (unless otherwise stated) the financial statements were:

- G. David (appointed 21 June 2017)
- T. Doubleday (resigned 31 August 2017)
- S. Richards

#### Results and dividends

The results for the Company for the 52 week period ended 27 May 2018 are presented in the statement of comprehensive income on page 7.

The Directors do not propose the payment of a dividend (2017: £nil).

#### Review of developments and future prospects

The Company will continue to be a holding company for the foreseeable future.

#### Financial risk management

From the perspective of the Company, the financial risks of the Company are integrated with the financial risks of the Group and are not managed separately. Accordingly, the management of the financial risks of the Group, which include those of the Company, are disclosed in Casual Dining Bidco Limited's consolidated financial statements which does not form part of this report.

#### **Employee involvement**

The Board recognises the importance of employees being fully informed of events which directly affect them and their working conditions. The Company has in place a number of channels of communication including regular team and area meetings, weekly and monthly publications and a company intranet. In addition, the management board carries out two business updates a period with all restaurant managers. Senior employees receive a bonus based upon business performance.

#### **Employment of disabled persons**

The Company's policy is that, wherever it is practicable and reasonable within existing legislation, all employees, including disabled persons, are treated in the same way in matters relating to employment, training, career development and promotion. Every effort is made to retain and assist any individuals disabled during their employment. Full and fair consideration is given to applications for employment made by disabled persons, having regard to their particular aptitudes and abilities.

### Going concern

The Directors believe that preparing the financial statements on the going concern basis is appropriate due to the continued financial support of Casual Dining Bidco Limited. The Directors have received written confirmation that Casual Dining Bidco Limited intend to support the Company for at least one year after these financial statements are signed.

### Subsequent events

As more fully disclosed in the financial statements of Casual Dining Bidco Limited, a refinancing of the Group was concluded on 15 August 2018, which resulted in the Group being sold to funds under the control of KKR. Apollo, the previous controlling shareholder, remain a material shareholder of the Group.

## Directors' Report for the Period from 29 May 2017 to 27 May 2018 (continued)

#### Statement of directors' responsibilities in respect of the financial statements

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial 52 week period. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework", and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
   state whether applicable United Kingdom Accounting Standards, comprising FRS 101, have been followed, subject to any
- material departures disclosed and explained in the financial statements;
- · make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group and Company will continue in business.

The directors are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006.

#### **Directors' confirmations**

In the case of each director in office at the date the Directors' Report is approved:

- so far as the director is aware, there is no relevant audit information of which the company's auditors are unaware; and
- they have taken all the steps that they ought to have taken as a director in order to make themselves aware of any relevant

Approved by the Board on 29 November 2018 and signed on its behalf by:

G. David

Director

# Independent auditors' report to the members of Casual Dining London Limited

# Report on the audit of the financial statements

### **Opinion**

In our opinion, Casual Dining London Limited's financial statements:

- give a true and fair view of the state of the company's affairs as at 27 May 2018 and of its loss for the 52 week period (the "period") then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual Report and Financial Statements (the "Annual Report"), which comprise: the Statement of Financial Position as at 27 May 2018; the Statement of Comprehensive Income, the Statement of Changes in Equity for the period from 29 May 2017 to 27 May 2018; and the notes to the financial statements, which include a description of the significant accounting policies.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence

We remained independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

# Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which ISAs (UK) require us to report to you when:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the company's ability to continue as a going concern.

### Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic Report and Directors' Report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on the responsibilities described above and our work undertaken in the course of the audit, ISAs (UK) require us also to report certain opinions and matters as described below.

Strategic Report and Directors' Report

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic Report and Directors' Report for the period ended 27 May 2018 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic Report and Directors' Report.

# Responsibilities for the financial statements and the audit

Responsibilities of the directors for the financial statements

As explained more fully in the Statement of directors' responsibilities in respect of the financial statements set out on page 4, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

# Other required reporting

#### Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not received all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of directors' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

Genna Clark

Gemma Clark (Senior Statutory Auditor) for and on behalf of PricewaterhouseCoopers LLP Chartered Accountants and Statutory Auditors London 30 November 2018

# Statement of Comprehensive Income for the period from 29 May 2017 to 27 May 2018

		·52 weeks ended 27 May 2018			52 weeks	ended 28 May	2017
		Before excpetional items	Exceptional items (note 3)	Total	Before excpetional items	Exceptional items (note 3)	Total
	Note	£'000	£'000	£'000	£'000	£'000	£'000
Administrative expenses			(51,939)	(51,939)		<u> </u>	
Operating loss	3		(51,939)	(51,939)	<u>-</u>	_	-
Finance costs	4	(1,285)		(1,285)	(1,233)		(1,233)
Loss before tax		(1,285)	(51,939)	(53,224)	(1,233)	-	(1,233)
Tax on loss	7	-	•	-	-	<u>-</u>	-
Loss for the financial period and total comprehensive expense		(1,285)	(51,939)	(53,224)	(1,233)	-	(1,233)

The above results were derived from continuing operations unless otherwise stated.

The notes on pages 10 to 15 form an integral part of these financial statements.

# (Registration number: 05823072) Statement of Financial Position as at 27 May 2018

		27 May 2018	28 May 2017
	Note	£'000	£'000
Assets			
Non-current assets			
Investments	8	•	51,938
Total assets			51,938
Equity and liabilities			
Current liabilities			
Trade and other payables	9	(63,146)	(61,860)
Total liabilites		(63,146)	(61,860)
Net liabilities		(63,146)	(9,922)
Equity			
Share capital	10	348	348
Capital contribution		10,000	10,000
Other reserves		890	890
Profit and loss account		(74,384)	(21,160)
Total equity		(63,146)	(9,922)

These financial statements on pages 7 to 15 were approved by the Board of Directors on 29 November 2018 and signed on its

behalf by:

G. David Director

The notes on pages 10 to 15 form an integral part of these financial statements.

# Statement of Changes in Equity for the period from 29 May 2017 to 27 May 2018

	Share capital £000	Capital contribution £000	Other reserves	Profit and loss account £000	Total equity £000
At 30 May 2016	348	10,000	890	(19,927)	(8,689)
Comprehensive loss for the period		-		(1,233)	(1,233)
At 28 May 2017	348	10,000	890	(21,160)	(9,922)
,					
At 29 May 2017	348	10,000	890	(21,160)	(9,922)
Comprehensive loss for the period	<u> </u>	<u>-</u>		(53,224)	(53,224)
At 27 May 2018	348	10,000	890	(74,384)	(63,146)

The notes on pages 10 to 15 form an integral part of these financial statements.

# Notes to the Financial Statements for the Period from 29 May 2017 to 27 May 2018

#### 1. General Information

Casual Dining London Limited ("the Company") is incorporated in the United Kingdom. The registered office is 1st Floor, 163 Eversholt Street, London NW1 1BU. The Company is a subsidiary of Casual Dining Bidco Limited which forms one of the largest mid-market restaurant operators in the UK with 276 restaurants as at 27 May 2018, operating primarily under the Café Rouge, Bella Italia, Las Iguanas and La Tasca brands.

Information on the ultimate parent of the Company is provided in Note 12.

#### 2. Accounting policies

#### Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the periods presented, unless otherwise stated.

#### **Basis of preparation**

The financial statements of the Company have been prepared in accordance with Financial Reporting Standard 101, "Reduced Disclosure Framework" (FRS 101). The financial statements have been prepared on the going concern basis and under the historical cost convention, as modified by financial assets and financial liabilities (including derivative instruments) at fair value through profit or loss, and in accordance with the Companies Act 2006 as applicable to companies using FRS 101.

The financial statements of the Company have been prepared for the accounting period ended 27 May 2018.

The preparation of financial statements in conformity with FRS 101 requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Company's accounting policies.

The functional and presentational currency of the Company is pounds sterling, rounded to the nearest thousand.

### **Going Concern**

The Directors believe that preparing the financial statements on the going concern basis is appropriate due to the continued financial support of Casual Dining Bidco Limited. The Directors have received written confirmation that Casual Dining Bidco Limited intend to support the Company for at least one year after these financial statements are signed.

#### Summary of disclosure exemptions

The Company has taken advantage of the following disclosure exemptions under FRS 101:

- IAS 7 "Statement of cash flows"
- Paragraph 30 of IAS 8 "Accounting policies, changes in accounting estimates and errors" (disclosure of standard issued but not yet adopted)
- IFRS 7 "Financial Instruments: Disclosures"
- Paragraph 17 of IAS 24, "Related party disclosures" (key management compensation)
- The requirements in IAS 24, "Related party disclosures" to disclose related party transactions entered into between two or more members of a group.

### **Exemption from preparing Group financial statements**

The Company has taken advantage of the exemption provided by Section 400 of the Companies Act 2006 and has not prepared Group financial statements. Casual Dining Bidco Limited is registered in England and Wales and has drawn up consolidated financial statements for the period ended 27 May 2018, which includes the Company.

# Notes to the Financial Statements for the Period from 29 May 2017 to 27 May 2018 (continued)

#### 2. Accounting policies (continued)

#### Changes in accounting policy and disclosures

None of the standards, interpretations and amendments effective for the first time for the period ended 27 May 2018 has had a material effect on the financial statements.

#### Tax

The tax expense for the period comprises current and deferred tax. Tax is recognised in the income statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

The current tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the company and its subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

Deferred tax is recognised on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill; deferred tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss.

Deferred tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the balance sheet date and are expected to apply when the related deferred tax asset is realised or the deferred tax liability is settled.

Deferred tax assets are recognised only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

Deferred tax liabilities are provided on taxable temporary differences arising from investments in subsidiaries, associates and joint arrangements, except for any deferred tax liability where the timing of the reversal of the temporary difference is controlled by the Company and it is probable that the temporary difference will not reverse in the foreseeable future. Generally the Company is unable to control the reversal of the temporary difference for associates. Only where there is an agreement in place that gives the Company the ability to control the reversal of the temporary difference is the deferred tax liability not recognised.

Deferred tax assets are recognised on deductible temporary differences arising from investments in subsidiaries, associates and joint arrangements only to the extent that it is probable the temporary difference will reverse in the future and there is sufficient taxable profit available against which the temporary difference can be utilised.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred tax assets and liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities and there is an intention to settle the balances on a net basis.

#### Investments

Investments are stated at cost less provision for any impairment in value. Impairment reviews are performed by the Directors when there is an indication of impairment.

#### Trade payables

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within 12 months or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

Trade payables are recognised initially at the transaction price and subsequently measured at amortised cost using the effective interest method.

#### Share capital

Ordinary shares are classified as equity. Equity instruments are measured at the fair value of the cash or other resources received or receivable, net of the direct costs of issuing the equity instruments. If payment is deferred and the time value of money is material, the initial measurement is on a present value basis.

#### Significant accounting estimates and judgments

The preparation of the Company's financial statements requires management to make judgments, estimates and assumptions that affect the application of the accounting policies as described above. The following are the most significant:

#### a) Investments

The Company has impaired the cost of its investments in full.

# Notes to the Financial Statements for the Period from 29 May 2017 to 27 May 2018 (continued)

#### 3. Operating loss

	29 May 2017 to 27 May 2018 £'000	30 May 2016 to 28 May 2017 £'000
Exceptional item Impairment of investments	51,939	
4. Finance costs	<del></del> :	
,	52 weeks ended 27 May 2018 <u>£</u> '000	52 weeks ended 28 May 2017 £'000
Interest expense on loans from other members of the Group	1,285	1,233

Interest is payable on the intercompany loan the Company holds with Casual Dining Bidco Limited, at LIBOR plus 3% (2017: LIBOR plus 3%).

#### 5. Staff costs

The Company had no employees during the period (2017: none). Neither of the two Directors (2017: two) received any emoluments from the company in respect of services provided to the company (2017: £nil).

#### 6. Auditors' remuneration

	52 weeks ended 27 May 2018 £'000	52 weeks ended 28 May 2017 £'000
Audit of the financial statements  Other fees to auditors		
All other tax advisory services	•	•
All other non-audit services		

The current period auditors' remuneration of £5,500 (2017: £8,000) was borne by a fellow Group company. Fees paid in the current period to the Company's auditor, PricewaterhouseCoopers LLP, and its associates for services other than the statutory audit of the Company are not disclosed in these financial statements. This is on the basis that such non-audit fees are disclosed in the consolidated financial statements of the Company's parent company Casual Dining Bidco Limited.

# Notes to the Financial Statements for the Period from 29 May 2017 to 27 May 2018 (continued)

#### 7. Tax on loss

Tax charged in the statement of comprehensive income:

	52 weeks	52 weeks
	ended 27	ended 28
	May 2018	May 2017
_	£'000	£'000
Current taxation		
UK corporation tax		<del> </del>

The tax on loss before tax for the period is higher than the standard rate of corporation tax in the UK (2017 - higher than the standard rate of corporation tax in the UK) of 19% (2017 19.8%). The tax rate for the prior period is based on a weighted average rate of enacted corporation tax rates during the period.

The differences are reconciled below:

	52 weeks ended 27 May 2018 £'000	52 weeks ended 28 May 2017 £'000
Loss before tax	(53,224)	(1,233)
Corporation tax at standard rate Effects of:	(10,113)	(245)
Expenses not deductible for tax purposes	9,868	
Group relief surrendered for nil consideration	245	245
Tax charged in the statement of comprehensive income		

The Company has an unrecognised deferred tax asset in respect of losses carried forward of £217,589 (2017 - £217,589) due to it not being sufficiently probable that these will be utilised in the near future.

The Finance Act 2015 introduced a reduction in the main rate of corporation tax from 20% to 19% from April 2017 and from 19% to 18% from April 2020. These reductions were substantively enacted on 26 October 2015. A rate of 19% (2017: blended rate of 19.8%) has been used to calculate the tax provision for the 52 weeks to 27 May 2018. The Finance Act 2016 introduced a further reduction in the main rate of corporation tax to 17% from April 2020. This was substantively enacted on 6 September 2016. The net deferred tax liability at the balance sheet date has been calculated at this rate.

# Notes to the Financial Statements for the Period from 29 May 2017 to 27 May 2018 (continued)

8. Investments in subsidiaries	
Cost or valuation	
At 29 May 2017	51,938
At 27 May 2018	51,938
Provision	
At 29 May 2017	-
Provided in the period	51,938
At 27 May 2018	51,938
Carrying amount	
At 27 May 2018	
At 28 May 2017	51,938

Arising from the refinancing and restructure of the group completed in August 2018 (refer to note 13) the cost of the Company's investments has been impaired in full, resulting in an impairment of investments of £51,938,000 as at 27 May 2018.

Proportion of

Details of the subsidiaries as at 27 May 2018 are as follows:

			ownership into voting rights ar held by t	
Name of subsidiary	Principal activity	and principal place of business	2018	2017
Casual Dining Restaurants Group Limited*	Holding company	England and Wales	100%	100%
Casual Dining Limited	Holding company	England and Wales	100%	100%
Casual Dining Services Limited	Service company	<b>England and Wales</b>	100%	100%
TRM Tisch Limited	Restaurateur	<b>England and Wales</b>	100%	100%
Cafe Rouge Restaurants Limited	Restaurateur	England and Wales	100%	100%
Bella Italia Group Limited	Dormant, holding company	England and Wales	100%	100%
Bella Italia Restaurants Limited	Restaurateur	England and Wales	100%	100%
Las Iguanas Holdings Limited	Holding company	England and Wales	100%	100%
Las Iguanas Limited	Restaurateur	<b>England and Wales</b>	100%	100%
La Tasca Holdings Limited	Dormant, holding company	England and Wales	100%	100%
La Tasca Group Limited	Holding company	England and Wales	100%	100%
La Tasca Restaurants Holdings Limited	Holding company	England and Wales	100%	100%
La Tasca Restaurants Limited	Restaurateur	<b>England and Wales</b>	100%	100%
San Gregorio UK Limited	Restaurateur	England and Wales	100%	-
Oriel Restaurants Limited	Restaurateur	<b>England and Wales</b>	100%	100%
Ortega Restaurants Limited	Restaurateur	<b>England and Wales</b>	100%	100%
Abbaye Restaurants Limited	Restaurateur	England and Wales	100%	100%
Ortega Bars Limited	Non-trading	<b>England and Wales</b>	100%	100%
Mamma Amalfi Restaurants Limited	Restaurateur	England and Wales	100%	100%
Espresso UK Limited	Restaurateur	England and Wales	100%	100%
Espresso Limited	Restaurateur	England and Wales	98%	98%
Café Pelican Limited	Dormant	England and Wales	100%	100%
Huxleys Bar & Kitchen Limited	Restaurateur	England and Wales	100%	100%
Café Rouge International Limited	Franchising	England and Wales	100%	100%
Red Restaurants Limited	Dormant	<b>England and Wales</b>	100%	100%
Café Rouge Limited	Dormant	<b>England and Wales</b>	100%	100%
Bella Italia International Limited	Franchising	England and Wales	100%	100%

<sup>\*</sup>indicates direct investment of the Company.

In accordance with section 409 of the Companies Act 2006, a full list of subsidiaries, the country of incorporation and effective percentage ownership has been disclosed above with this note.

The registered office all all the subsidiaries is 163 Eversholt Street, London NW1 1BU.

# Notes to the Financial Statements for the Period from 29 May 2017 to 27 May 2018 (continued)

#### 9. Trade and other payables

27 May	28 May
2018	2017
£'000	£'000
63,146	61,860

Amounts owed to other members of the Group

Amounts owed to other members of the Group are interest free and unsecured, except for an intercompany loan of £39,758,000 (2017: £38,473,000) with Casual Dining Bidco Limited. Interest is charged on this loan as disclosed in note 3.

Amounts owed to other members of the Group have no fixed repayment date.

#### 10. Share capital

#### Allocated, called up and fully paid shares

	27 May	27 May	28 May	28 May
	2018	2018	2017	2017
	No.000	£'000	No.000	£'000
Ordinary shares of £0.10 each	3,483	348	3,483	348

#### 11. Related party transactions

The Company has taken advantage of the exemption in FRS101 "Related Party Disclosures" from disclosing transactions with other members of the Group.

#### 12. Parent and ultimate parent undertaking

The immediate parent undertaking is Casual Dining Bidco Limited, registered in England and Wales. Casual Dining Bidco Limited, registered in England and Wales, together with its subsidiaries form the smallest and largest Group of which the Company is a member and for which Group financial statements are prepared.

As at 27 May 2018 the Company considered Casual Dining Group S.C.A., a partnership company incorporated in Luxemburg and managed by Casual Dining Group GP S.A. a company incorporated in Luxemburg, as the ultimate parent undertaking. Apollo Global Management LLC, through its managed funds, was the the ultimate controlling party.

At the date of signing these financial statements the Company considers Dining (UK) Holdco LLP, a limited liability partnership incorporated in England and Wales as the ultimate parent undertaking and the Company considers KKR & Co. Inc, through its managed funds, to be the ultimate controlling party.

#### 13. Subsequent events

As detailed in the Directors' report on 15 August 2018 the Group ownership structure changed. No other events were noted.