

Flexcrete Technologies Limited

Annual Report and Financial Statements

Registered number 5401028

31 December 2018



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Strategic Report

The directors present their Strategic Report for the 12 month period ended 31 December 2018.

Principal activities

The principal activities of the Company are the manufacture and sale of cement based compounds.

Business review

The Company's business is part of the AkzoNobel Performance Coatings Business Unit of the group headed by Akzo Nobel N.V. Full information on the strategy of the Business Unit can be found in the Financial Statements of the ultimate parent company; Akzo Nobel N.V. Copies are available as indicated in note 19 of the financial statements.

Strategic developments

Our strategy is to develop the market segments of our business leading to profitable growth for the business.

Operational performance

The results for the 12 months to 31 December 2018 are in line with expectations.

Key performance indicators

The Company assesses business performance over many indicators; both stand alone and also as a key part of the Performance Coatings Business of AkzoNobel N.V. Full analysis of this business unit is provided in the annual report, pages 38 – 51, of Akzo Nobel N.V. as indicated above. The standalone indicators are presented in the below table.

Indicator	Year ended 31 December 2018	8 months to 31 December 2017
Turnover from sale of product	£5,035,000	£3,236,000
Profit before tax margin	7.9%	17.4%

Turnover includes both third parties and intercompany sales.

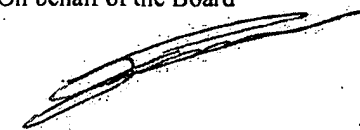
Future developments

For 2019, we will continue with our customer focus and our growth ambitions for the coming years.

Principal risks and uncertainties

The Company recognises that the possible risks to its operations are unfavourable exchange rates and its exposure to credit risks, which are managed through reducing the Company's exposure to foreign currency and strict adherence to the Group's credit policy.

On behalf of the Board



J. Morton
Director

Registered office:
The AkzoNobel Building
Wexham Road
Slough
SL2 5DS

Date O/S

Directors' Report

The directors present their Directors' Report and the audited Financial Statements for the 12 month period ended 31 December 2018.

Results and dividends

The results for the 12 month period ended 31 December 2018 are set out on page 7 of the financial statements. The profit for the period after taxation was £318,000 (8 months ended 31 December 2017: £460,000). The net assets at 31 December 2018 were £2,852,000 (31 December 2017: £2,537,000). No dividends were paid or proposed in the 12 month period ended 31 December 2018 (8 months ended 31 December 2017: no dividends proposed or paid).

Directors

The directors of the company who held office during the period and up to the date of signing of the financial statements were as follows:

N. Atkinson

D. Williams

J. Morton Appointed 06 February 2018

M. Booth Resigned 01 May 2018

Employees

The Company's policy is to consider all job applications by disabled persons sympathetically in relation to the duties, responsibilities and physical requirements of the vacancies, the aptitudes of the applicants, including the nature of the disability, the working environment and the facilities required for the effective performance of the job by the applicant.

If any existing employee becomes disabled, the Company will examine any effects of the disability on current job performance and take all practicable steps to maintain the employees' continued employment through the provision of appropriate retraining, changes in working facilities or, with mutual agreement, the provision of alternative employment more closely related to the employees' capabilities.

The Company will continue to identify and monitor the employment of Registered Disabled persons to determine its position in relation to the current statutory requirements.

Employee involvement

The policy of providing employees with information about the Company will be continued through various media used by the Company to present such information. An annual bonus scheme is in operation which rewards employees and is linked to the performance of the Company.

Political contributions

The Company did not make any political donations or incurred any political expenditure during the current or prior period.

Financial risk management

Financial risk includes price risk, credit risk, liquidity risk and cash flow risk. These are addressed and managed at a group level as disclosed in the AkzoNobel Report 2018. An overall risk management program seeks to identify, assess and if necessary, mitigate these financial risks in order to minimise potential adverse effects on financial performance.

Directors' Report (continued)

Going concern

The directors who held office at the date of approval of this Directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the Company's auditors are unaware; and each director has taken all the steps that they ought to have taken as a director to make themselves aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

Statement of directors' responsibilities

The directors are responsible for preparing the Strategic Report, Directors' Report and the financial statements in accordance with applicable law and regulation.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework", and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable United Kingdom Accounting Standards, comprising FRS 101, have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006.

The directors are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In the case of each director in office at the date the Directors' Report is approved:

- so far as the director is aware, there is no relevant audit information of which the company's auditors are unaware; and
- they have taken all the steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

Independent auditors

PricewaterhouseCoopers LLP were appointed as external auditors during the period and have indicated their willingness to continue as external auditors for the Company for the year ending 31 December 2019.

On behalf of the Board



J. Morton
Director

The AkzoNobel Building
Wexham Road
Slough
SL2 5DS

Date O/S

Independent auditors' report to the members of Flexcrete Technologies Limited

Report on the audit of the financial statements

Opinion

In our opinion, Flexcrete Technologies Limited's financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2018 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual Report and Financial Statements (the "Annual Report"), which comprise: Balance Sheet as at 31 December 2018; the statement of comprehensive income, the statement of changes in equity for the period ended 31 December 2018; and the notes to the financial statements, which include a description of the significant accounting policies.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

ISAs (UK) require us to report to you when:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

We have nothing to report in respect of the above matters.

However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the company's ability to continue as a going concern. For example, the terms on which the United Kingdom may withdraw from the European Union are not clear, and it is difficult to evaluate all of the potential implications on the company's trade, customers, suppliers and the wider economy.

Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic Report and Directors' Report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on the responsibilities described above and our work undertaken in the course of the audit, ISAs (UK) require us also to report certain opinions and matters as described below.

Independent auditors' report to the members of Flexcrete Technologies Limited (continued)

Strategic Report and Directors' Report

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic Report and Directors' Report for the year ended 31 December 2018 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic Report and Directors' Report.

Responsibilities for the financial statements and the audit

Responsibilities of the directors for the financial statements

As explained more fully in the Statement of directors' responsibilities set out on page 3, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

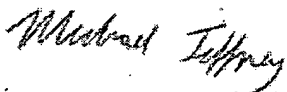
Other required reporting

Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not received all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of directors' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.



Michael Jeffrey (Senior Statutory Auditor)
for and on behalf of PricewaterhouseCoopers LLP
Chartered Accountants and Statutory Auditors
Newcastle upon Tyne
September 2019

Statement of Comprehensive Income
for the period ended 31 December 2018

	<i>Note</i>	Year ended 31 December 2018 £000	8 months ended 31 December 2017 £000
Turnover	4	5,035	3,236
Cost of sales		(3,103)	(1,889)
Gross profit		1,932	1,347
Distribution costs		(418)	(281)
Administrative expenses		(1,119)	(500)
Operating profit		395	566
Interest payable and similar expenses	6	3	(3)
Profit before taxation		398	563
Tax on profit	9	(80)	(103)
Profit and total comprehensive income for the financial period/year		318	460

Balance sheet
as at 31 December 2018

	Note	31 December 2018 £000	31 December 2017 £000
Fixed assets			
Intangible assets	10	-	-
Tangible assets	11	721	638
		<u>721</u>	<u>638</u>
Current assets			
Stocks	12	680	632
Debtors	13	2,905	754
Cash at bank and in hand		76	1,206
		<u>3,661</u>	<u>2,592</u>
Creditors: amounts falling due within one year	14	<u>(1,474)</u>	<u>(577)</u>
Net current assets		<u>2,187</u>	<u>2,015</u>
Total assets less current liabilities		<u>2,908</u>	<u>2,653</u>
Creditors: amounts falling due in more than one year	15	<u>(4)</u>	<u>(43)</u>
Provisions for liabilities	16	<u>(49)</u>	<u>(73)</u>
Net assets		<u>2,855</u>	<u>2,537</u>
Capital and reserves			
Called up share capital	17	50	50
Retained earnings		2,805	2,487
		<u>2,855</u>	<u>2,537</u>
Total Shareholders' funds		<u>2,855</u>	<u>2,537</u>

The notes on pages 10 to 20 are an integral part of these financial statements.

These financial statements on pages 7 to 20 were authorised for issue by the board of directors and were signed on Date O/Sits behalf by:


J. Morton
Director

Date O/S

Statement of changes in equity

	Called up share Capital £000	Retained earnings £000	Total shareholders' funds £000
Balance at 1 May 2017	50	2,027	2,077
Profit for the financial year	-	460	460
Total comprehensive income for the financial year	-	460	460
Dividends paid	-	-	-
Balance at 31 December 2017	50	2,487	2,537

	Called up share Capital £000	Retained earnings £000	Total equity £000
Balance at 1 January 2018	50	2,487	2,537
Profit for the financial period	-	318	318
Total comprehensive income for the financial period	-	318	318
Balance at 31 December 2018	50	2,805	2,855

Notes to the financial statements

1 General information

Flexcrete Technologies Limited (the "Company") is a private Company limited by shares and is incorporated and domiciled in England, within the UK. The Company registration number is 05401028 and the registered office address is The AkzoNobel Building, Wexham Road, Slough, United Kingdom SL2 5DS.

2 Accounting policies

The principal accounting policies applied in the preparation of these financial statements are set out below and have, unless otherwise stated, been applied consistently to all years presented in these financial statements.

2.1 Basis of preparation

These financial statements were prepared in accordance with the Companies Act 2006 as applicable to companies using FRS 101, and Financial Reporting Standard 101 Reduced Disclosure Framework ("FRS 101") under historical cost convention in pound sterling. The amendments to FRS 101 (2013/14 Cycle) issued in July 2015 and effective immediately have been applied.

In preparing these financial statements, the Company applies the recognition, measurement and disclosure requirements of International Financial Reporting Standards as adopted by the EU ("Adopted IFRSs"), but makes amendments where necessary in order to comply with the Companies Act 2006.

The financial statements are prepared on the historical cost basis.

The Company's ultimate parent undertaking, Akzo Nobel N.V. includes the Company in its consolidated financial statements. The consolidated financial statements of Akzo Nobel N.V. are prepared in accordance with International Financial Reporting Standards and are available to the public and may be obtained from Velperweg 76, PO Box 9300, 6800 SB Arnhem, The Netherlands.

In these financial statements, the Company has applied the exemptions available under FRS 101 in respect of the following disclosures:

- a Statement of Compliance with IFRS;
- a Cash Flow Statement and related notes;
- Comparative period reconciliations for share capital;
- Disclosures in respect of transactions entered into by two or more members of a wholly owned group;
- Disclosures in respect of capital management;
- The effects of new but not yet effective IFRSs; and
- Disclosures in respect of the compensation of Key Management Personnel.

As the consolidated financial statements of Akzo Nobel N.V. include the equivalent disclosures, the Company has also taken the exemptions under FRS 101 available in respect of the following disclosures:

- Certain disclosures required by IFRS 13 Fair Value Measurement and the disclosures required by IFRS 7 Financial Instrument Disclosures.
- Certain disclosures required by IAS 1 Presentation of financial statements and IAS 8 Accounting policies, changes in accounting estimates and errors.

Notes to the financial statements (*continued*)

2 Accounting policies (*continued*)

2.2 *Going concern*

The directors have made the necessary enquiries and assessed the Company's financial position and have a reasonable expectation that the Company has adequate resources to continue operating for the foreseeable future. The directors therefore, continue to adopt the going concern basis of accounting in preparing the annual financial statements.

2.3 *New standards, amendments and IFRIC interpretations*

IFRS 9 and IFRS 15 are new accounting standards that are effective for the year ended 31 December 2018. The adoption of these standards has not had a material impact on the Company and no restatement has been made.

There are no new accounting standards, or amendments to accounting standards, or IFRIC interpretations, effective for the year ended 31 December 2018 that have had a material impact on the Company.

2.4 *Foreign currency translation*

(a) *Functional and presentation currency*

Items included in the financial statements of the company are measured using the currency of the primary economic environment in which the company operates ('the functional currency'). The financial statements are presented in 'Pounds Sterling' (£), which is also the company's functional currency.

(b) *Transactions and balances*

Transactions in foreign currencies are translated to the Company's functional currency at the foreign exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are retranslated to the functional currency at the foreign exchange rate ruling at that date. Non-monetary assets and liabilities that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the date of the transaction. Non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are retranslated to the functional currency at foreign exchange rates ruling at the dates the fair value was determined.

Foreign exchange differences arising on translation are recognised in the statement of comprehensive income.

2.5 *Fixed assets*

All tangible fixed assets are stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items. Cost may also include transfers from equity of any gains/losses on qualifying cash flow hedges of foreign currency purchases of tangible fixed assets. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the company and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

Depreciation on other assets is calculated using the straight-line method to allocate their cost or revalued amounts to their residual values over their estimated useful lives, as follows:

Plant and machinery	15% reducing balance
Computer equipment	33% reducing balance
Fixtures, fittings and office equipment	20% reducing balance
Motor vehicles	25% reducing balance

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the statement of comprehensive income.

Notes to the financial statements *(continued)*

2 Accounting policies *(continued)*

2.6 Inventories

Stocks are stated at the lower of cost and net realisable value. In determining the cost of goods purchased for resale, the weighted average purchase price is used. For work in progress and finished goods cost is taken as production cost, which includes an appropriate proportion of attributable overheads.

2.7 Debtors

Trade and other receivables are amounts due from customers for merchandise sold or services performed in the ordinary course of business. If collection is expected in one year or less (or in the normal operating cycle of the business if longer), they are classified as current assets. If not, they are presented as non-current assets.

Trade and other receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment.

2.8 Creditors

Creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers.

Creditors are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

2.9 Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently carried at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the income statement over the period of the borrowings using the effective interest method.

2.10 Borrowing costs

General and specific borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised in the statement of comprehensive income in the period in which they are incurred.

2.11 Current and deferred tax

The tax expense for the period comprises current and deferred tax. Tax is recognized in the income statement, except to the extent that it relates to items recognised in other comprehensive income or directly in shareholders' funds. In this case, the tax is also recognised in other comprehensive income or directly in shareholders' funds, respectively.

The current tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the company operates and generates taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

Deferred tax is recognised on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill; or arise from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the balance

Notes to the financial statements (*continued*)

2 Accounting policies (*continued*)

Current and deferred tax (continued)

sheet date and are expected to apply when the related deferred tax asset is realised or the deferred income tax liability is settled.

Deferred tax assets are recognised only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income taxes assets and liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

2.12 Employee benefits

Defined contribution plans

A defined contribution plan is a post-employment benefit plan under which the Company pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution pension plans are recognised as an expense in the statement of comprehensive income in the periods during which services are rendered by employees.

2.13 Turnover

Sale of goods

Turnover represents the fair value of consideration received and receivable for goods and services supplied to customers after deducting sales allowances, rebates and value added taxes. Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have been transferred to the customer, the revenue can be measured reliably and collectability is reasonably assured.

2.14 Interest income

Interest income is recognised using the effective interest method. When a loan and receivable is impaired, the company reduces the carrying amount to its recoverable amount, being the estimated future cash flow discounted at the original effective interest rate of the instrument, and continues unwinding the discount as interest income. Interest income on impaired loan and receivables is recognised using the original effective interest rate.

2.15 Leases

Operating lease rentals are charged to the profit and loss account on a straight line basis over the period of the lease. Assets held under finance leases, which transfer to the Company substantially all the risks and benefits incidental to ownership of the leased item, are capitalised at the inception of the lease, with a corresponding liability being recognised for the lower of the fair value of the leased asset and the present value of the minimum lease payments. Lease payments are apportioned between the reduction of the lease liability and finance charges in the income statement so as to achieve a constant rate of interest on the remaining balance of the liability. Assets held under finance leases are depreciated over the shorter of the estimated useful life of the asset and the lease term.

2.16 Research and development expenditure

Expenditure on research and development is charged to profit in the year in which it is incurred. If relevant criteria are met, it would be capitalised.

2.17 Dividends on shares presented within shareholders' funds

Dividends unpaid at the balance sheet date are only recognised as a liability at that date to the extent that they are appropriately authorised and are no longer at the discretion of the Company. Unpaid dividends that do not meet these criteria are disclosed in the notes to the financial statements.

Notes to the financial statements *(continued)*

3 Critical accounting estimates and judgements

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

3.1 *Critical accounting estimates and assumptions*

The company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

(a) Useful economic lives of tangible fixed assets

The annual depreciation charge for tangible fixed assets is sensitive to changes in the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are re-assessed annually. They are amended when necessary to reflect current estimates, based on technological advancement, future investments, economic utilisation and the physical condition of the assets.

(b) Inventory provisioning

The company is subject to changing consumer demands and fashion trends. As a result it is necessary to consider the recoverability of the cost of inventory and the associated provisioning required. When calculating the inventory provision, management considers the nature and condition of the inventory, as well as applying assumptions around anticipated saleability of finished goods and future usage of raw materials.

(c) Impairment of debtors

The company makes an estimate of the recoverable value of trade and other debtors. When assessing impairment of trade and other receivables, management considers factors including the credit rating of the receivable, the ageing profile of receivables and historical experience.

Notes to the financial statements (continued)

4 Turnover

Analysis of turnover by geography:

	Year ended 31 December 2018 £000	8 months ended 31 December 2017 £000
United Kingdom	3,216	2,203
Rest of Europe	1,016	938
Rest of World	803	95
	<u>5,035</u>	<u>3,236</u>

All turnover represents sale of goods.

5 Expenses and auditors' remuneration

	Year ended 31 December 2018 £000	8 months ended 31 December 2017 £000
Audit fees payable to the Company's auditors	12	12
Inventory recognised as an expense	1,979	1,203
Loss on disposal of tangible fixed assets	6	31
Depreciation charged to the statement of income	121	88
	<u></u>	<u></u>

6 Other interest payable and similar expenses

	Year ended 31 December 2018 £000	8 months ended 31 December 2017 £000
Finance lease interest payable	3	3
	<u></u>	<u></u>

Notes to the financial statements (continued)

7 Remuneration of directors

	Year ended 31 December 2018 £000	8 months ended 31 December 2017 £000
Aggregate remuneration (including pension contributions)		27

	Number of directors	
	Year ended 31 December 2018	8 months ended 31 December 2017
Retirement benefits are accruing to the following number of directors under:		
Defined contribution schemes		

8 Staff numbers and costs

The average monthly number of persons (including executive directors) employed by the Company during the period was:

	Year ended 31 December 2018 Number	8 months ended 31 December 2017 Number
By activity		
General & Administration	6	-
Management	2	-
Production	13	-
RD&I	6	-
Distribution and Sales	5	34
	<u>32</u>	<u>34</u>

The aggregate payroll costs of these persons were as follows:

	Year ended 31 December 2018 £000	8 months ended 31 December 2017 £000
Wages and salaries	1,039	718
Social security costs	112	74
Other pension costs (see note 18)	151	30
	<u>1,302</u>	<u>822</u>

Notes to the financial statements (continued)

9 Tax on profit

Recognised in the statement of comprehensive income

	Year ended 31 December 2018 £000	8 months ended 31 December 2017 £000
<i>UK corporation tax</i>		
Current tax charge for the period	104	134
Adjustments in respect of prior year		
Total current tax	104	134
<i>Deferred tax</i>		
Origination and reversal of timing differences	(24)	(31)
Total deferred tax	(24)	(31)
Tax charge on profit	80	103

Reconciliation of effective tax rate

	Year ended 31 December 2018 £000	8 months ended 31 December 2017 £000
Profit before taxation	398	563
Tax using UK corporation tax rate 19.00% (2017:19.00%)	76	107
Expenses not deductible for tax purposes – other disallowable	4	3
Adjustment to deferred tax		(7)
Total tax charge	80	103

Factors that may affect future current and total tax charges

In the Summer 2015 Budget Statement, it was announced that the rate of corporation tax was reduced from 20% to 19% effective 1 April 2017, with a further reduction to 18% effective 1 April 2020. In the March 2016 Budget Statement, it was announced that the rate of corporation tax would reduce from 18% to 17% effective 1 April 2020. These changes have been substantively enacted at the balance sheet date.

As a result of these changes, the effective corporation tax rate applicable for 2017 was 19.25% and the rate applicable for 2018 was 19%. The rate applied to deferred tax balances is 17% as these balances are not expected to be utilised until after this rate takes effect.

Notes to the financial statements (continued)

10 Intangible assets

	Goodwill and intellectual property £000
Cost	
At 1 January 2018 and 31 December 2018	58
Accumulated Amortisation	
At 1 January 2018 and 31 December 2018	58
Net book value at 31 December 2017 and 31 December 2018	

11 Tangible assets

	Plant and Machinery £000	Fixtures, fittings and office equipment £000	Motor vehicles £000	Total £000
Cost				
At beginning of period	1,066	179	274	1,519
Additions	191	20	-	211
Disposals	(5)	(15)	-	(20)
At end of period	1,252	184	274	1,710
Accumulated Depreciation				
At beginning of period	657	122	102	881
Charge for period	65	13	43	121
Disposals	(3)	(10)	-	(13)
At end of period	719	125	145	989
Net book value				
At 31 December 2018	533	59	129	721
At 31 December 2017	409	57	172	638

Included in motor vehicles are assets with a net book value of £111,184 (31 December 2017: £148,245) on finance leases.

Notes to the financial statements (continued)

12 Stocks

	31 December 2018 £000	31 December 2017 £000
Raw materials and packaging	470	428
Finished goods and goods purchased for resale	210	204
	<u>680</u>	<u>632</u>

The cost of inventories recognised as an expense and included in cost of sales amount to £1,979,000 (2017: £1,203,000).

13 Debtors

	31 December 2018 £000	31 December 2017 £000
Trade debtors	559	506
Amounts owed by group undertakings: due in less than one year	2,249	156
Other receivables	97	92
	<u>2,905</u>	<u>754</u>

Amounts owed by group undertakings are unsecured, interest free, have no fixed date of repayment and are repayable on demand.

14 Creditors: amounts falling due within one year

	31 December 2018 £000	31 December 2017 £000
Net obligations under finance leases	41	61
Trade creditors	133	132
Amounts owed to group undertakings	950	-
Corporation tax	248	257
Other taxes and social security	19	43
Other creditors	83	84
	<u>1,474</u>	<u>577</u>

Creditors falling due in less than one year of £61,000 (30 April 2017: £109,692) are secured by the Company on the assets to which they relate.

Notes to the financial statements (continued)

15 Creditors: amounts falling due after more than one year

	31 December 2018 £000	31 December 2017 £000
Net obligations under finance leases	4	43
	<u>4</u>	<u>43</u>

Creditors falling due in more than one year of £4,000 (31 December 2017: £43,000) are secured by the Company on the asset to which they relate.

16 Provision for liabilities

Deferred tax liabilities

	Year ended 31 December 2018 £000	8 months ended 31 December 2017 £000
Deferred tax liability at the beginning of the period	73	104
Credit for the period	(24)	(31)
	<u>49</u>	<u>73</u>
Deferred tax liability at the end of the period		

Deferred tax liabilities are attributable to the following:

	31 December 2018 £000	31 December 2017 £000
Unutilised capital allowances	49	73

17 Called up share capital

	31 December 2018 £000	31 December 2017 £000
<i>Authorised, allotted, called up and fully paid</i>		
50,000 (2017: 50,000) ordinary shares of £1 each	50	50

Notes to the financial statements (continued)

18 Pension Schemes

Defined contribution plans

The Company operates a defined contribution plan. The total expense relating to this plan was £151,000 (year ended 31 December 2017 - £30,000).

19 Ultimate parent company and parent undertaking of largest group of which the Company is a member

The Company is a subsidiary undertaking of International Paint Limited, a company incorporated in England and Wales. The Company was acquired by International Paint Limited on 30 June 2017.

The largest group in which the results of the Company are consolidated is that headed by Akzo Nobel N.V., incorporated in the Netherlands and that company is considered to be the ultimate parent company.

Copies of the Akzo Nobel N.V. Annual Report and Accounts are available to the public and may be obtained from Velperweg 76, PO Box 9300, 6800 SB Arnhem, The Netherlands.