In accordance with Rule 18.7 of the Insolvency (England & Wales) Rules 2016 and Sections 92A, 104A and 192 of the Insolvency Act 1986.

LIQ03
Notice of progress report in voluntary winding up





05/02/2019

		COMPANIES HOUSE
1	Company details	-
Company number	0 5 3 3 9 3 0 3	Filling in this form Please complete in typescript or in
Company name in full	RISC Management Ltd	bold black capitals.
2	Liquidator's name	
Full forename(s)	Jeremy	
Surname	Willmont	
3	Liquidator's address	
Building name/number	150 Aldersgate Street	
Street	London	
Post town	EC1A 4AB	
County/Region		
Postcode		į
Country		
4	Liquidator's name ●	
ull forename(s)	Christine	Other liquidator Use this section to tell us about
iumame	Francis	another liquidator.
5	Liquidator's address 🛚	
Building name/number	150 Aldersgate Street	Other liquidator Use this section to tell us about
treet	London	another liquidator.
ost town	EC1A 4AB	
ounty/Region		
ostcode		1
ountry		

Continuation page Name and address of insolvency practitioner

`	Vise this continuation page to tell us about another insolvency practitioner where more than 2 are already jointly appointed. Attach this to the relevant form. Use extra copies to tell us of additional insolvency practitioners.	Please complete in typescript or in bold black capitals. All fields are mandatory unless specified or indicated by *
	Appointment type	
	Tick to show the nature of the appointment: ☐ Administrator ☐ Administrative receiver ☐ Receiver ☐ Manager ☐ Nominee ☐ Supervisor ☐ Liquidator ☐ Provisional liquidator	Tyou can use this continuation page with the following forms: VAM1, VAM2, VAM3, VAM4, VAM6, VAM7 CVA1, CVA3, CVA4 AM02, AM03, AM04, AM05, AM06, AM07, AM08, AM09, AM10, AM12, AM13, AM14, AM19, AM20, AM21, AM22, AM23, AM24, AM25 REC1, REC2, REC3 LIQ2, LIQ3, LIQ05, LIQ13, LIQ14, WU07, WU15 COM1, COM2, COM3, COM4 NDISC
2	Insolvency practitioner's name	
ull forename(s)	Diane	
urname	Hill	J
3	Insolvency practitioner's address	
Building name/number	Ship Canal House	
treet	98 King Street	
ost town	Manchester	
ounty/Region ostcode	M 2 4 W U	
Country		

LIQ03
Notice of progress report in voluntary winding up

6	Period of progress report
From date	0 2 1 2 7 7
To date	0 1 2 2 0 1 8
7	Progress report
	☑ The progress report is attached
8	Sign and date
Liquidator's signature	X J. Willaut X
Signature date	12 9 0 1 2 0 1 9



Strictly Private & Confidential

RISC MANAGEMENT LTD ('THE COMPANY')

Progress report to the members and creditors for the period 2 December 2017 to 1 December 2018 pursuant to Rules 18.3 and 18.7 of The Insolvency (England and Wales) Rules 2016

29 January 2019

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Appendix I Receipts and payments account

Appendix II Breakdown of time costs and examples of work undertaken in a liquidation

Appendix III Schedule of expenses incurred

This report is intended for use by those parties entitled to a copy thereof under. The Insolvency (England and Wales) Rules 2016. It may contain information that is privileged, confidential or exempt from disclosure and any dissemination, distribution or copying of it and its attachments is strictly prohibited. It is not suitable to be relied upon by any other person, or for any other purpose, or in any other context.

Any estimated outcomes for creditors are for illustration only and cannot be relied upon as guidance as to the actual outcome for creditors.

Jeremy Willmont, Michael Finch and Diane Hill are authorised in the UK to act as insolvency practitioners by The Institute of Chartered Accountants in England and Wales. All work is conducted in accordance with the Insolvency Code of Ethics. The Office Holders are Data Controllers of Personal Data, as defined by the Data Protection Act 1998, General Data Protection Regulation or other prevailing data protection legislation in the United Kingdom. Moore Stephens LLP will act as Data Processor on the instructions of the Data Controller. Personal Data will be kept secure and processed only for matters relating to the insolvency appointment. This applies both before and after the appointment. For further information on how Moore Stephens LLP complies with data protection law please refer to the privacy notice here: www.moorestephens.co.uk/pages/llplegal/privacy-notice.

1. Statutory information

Company name:

RISC Management Ltd

Company number:

05339303

Registered office:

Suite 17, Building 6 Croxley Park Hatters Lane Watford WD18 8YH

Date of appointment:

2 December 2014

Former liquidators:

Simon Paterson (2 December 2014 to 15 May 2015)

David Elliott (15 May 2015 to 23 January 2018)

Joint liquidators:

Jeremy Willmont (15 May 2015 to date) Michael Finch (23 January 2018 to date)

Diane Hill (15 May 2015 to date)

Joint liquidators' addresses:

Moore Stephens LLP Suite 17, Building 6 Croxley Park Hatters Lane Watford WD18 8YH

CLB Coopers Limited Ship Canal House 98 King Street Manchester M2 4WU

2. Progress to date

- 2.1. The receipts and payments account attached in Appendix I details the asset realisations during the period of this report. Please refer to previous progress reports dated 29 January 2016, 1 February 2017 and 26 January 2018 for details relating to asset realisations completed in previous periods.
- 2.2. During the period reported, an interim dividend distribution of £1,963 was received from the liquidator of Siraj Capital Limited ('Siraj'). The claim against Siraj relates to an outstanding book debt in the sum of £39,934 and it is understood that a further, possibly final dividend distribution, will be effected in early 2019. Whilst the actual quantum of this is not yet known, it is not anticipated its size will give rise to sufficient funds becoming available to the Company that would enable me to declare a dividend to the Company's unsecured creditors.
- 2.3. At the time of writing, the due annual progress report of the Siraj liquidation has yet to be received.
- 2.4. As previously advised, a potential corporation tax liability had arisen following the sale by the former joint administrators of the Company's business and certain assets, to Animus Associates Limited. In this regard, calculations were completed by my Tax Department and a payment of corporation tax in the sum of £11,073 was made to HM Revenue & Customs in February 2018.
- 2.5. There are no other known realisable assets to be realised.

3. Investigations

3.1. An appropriate submission on the actions of the directors has been forwarded to the Disqualification Unit of the Department for Business, Energy & Industrial Strategy in accordance with the joint liquidators' statutory duties. Please note that the content of this submission is of a confidential nature and so cannot be disclosed to third parties by myself.

4. Joint liquidators' remuneration and category 2 disbursements

- 4.1. At the Paragraph 58 meeting held by correspondence on 14 April 2014 pursuant to paragraph 51 of Schedule B1 of the Insolvency Act 1986, the following resolutions were passed:
 - That the remuneration of the Joint Administrators be fixed by reference to the time properly given by the Joint Administrators and their staff in attending to matters arising in the Administration in accordance with Rule 2.106(2)(b) of the Insolvency Rules 1986.
 - The Joint Administrators shall be authorised to draw their firm's internal costs and expenses in dealing with the estate, including photocopying, printing, facsimile, document storage, mileage and room hire, as and when funds permit.
- 4.2. Accordingly, pursuant to Rule 4.127(5A), the remuneration of the liquidators is deemed to have been fixed under Rule 4.127(2)(b).
- 4.3. During the period of this report, time costs of £10,030 have been incurred by Moore Stephens LLP over 46.20 hours at an average rate of £217.09 per hour. Detailed breakdowns of these costs and those for the liquidation cumulatively together with current charge out rates and examples of work undertaken in a liquidation, are attached at Appendix II.
- 4.4. These time costs have arisen primarily as a result of liaising with the liquidator of Siraj, as referred to at 2.2 above. Additionally, we have dealt with all statutory matters and administrative work in relation to the liquidation and either required by legislation or necessary to perform the basic duties of a liquidator.
- 4.5. During the period of this report, time costs of £838.50 have been incurred by CLB Coopers Limited over 3.7 hours at an average rate of £226.62 per hour. These costs relate to statutory compliance and administration matters and breakdowns of these time costs for the current reporting period and cumulatively, are included in Appendix II.
- 4.6. In the period reported, sums of £10,000 and £482 have been drawn by Moore Stephens LLP and CLB Coopers Limited respectively, on account of their time costs.
- 4.7. Should you wish to receive a copy of "A Creditors' Guide to Liquidators' Fees" this is available on the Moore Stephens website http://www.moorestephens.co.uk/corporaterecovery.aspx or by requesting a copy from this office in writing or by telephone.

5. Joint liquidators' expenses

- 5.1. A schedule of all expenses incurred in the period is detailed in Appendix III.
- 5.2. In the period reported, disbursements (relating to postage and specific penalty bonding) totalling £53 have been incurred but have not yet been drawn.

6. Creditors' rights

- 6.1. Within 21 days of receipt of this report, a secured creditor, or an unsecured creditor (with the concurrence of at least 5% in value of the unsecured creditors) or any unsecured creditor with the permission of the court may request in writing that the joint liquidators provide further information about their remuneration or expenses which have been itemised in the progress report.
- 6.2. Within 14 days of receipt of the request, the joint liquidators must provide all of the information asked for, except so far as they consider that:
 - · the time or cost of preparation of the information would be excessive, or
 - disclosure of the information would be prejudicial to the conduct of the liquidation or might reasonably be expected to lead to violence against any person, or
 - they subject to an obligation of confidentiality in respect of the information.

The joint liquidators are also required to give reasons for not providing all of the requested information.

6.3. Any secured creditor, or an unsecured creditor (with the concurrence of at least 10% in value of the unsecured creditors) may, within eight weeks of receipt of this progress report make an application to court on the grounds that the basis fixed for the joint liquidators' remuneration, the remuneration charged, or the expenses incurred by the joint liquidators as set out in the progress report are excessive.

7. Liabilities

Secured creditors

- 7.1. Keith Lindsay Hunter held a fixed and floating charge debenture dated 16 December 2009 over the Company's assets and was owed the sum of £42,000 under the terms of his charge. Mr Hunter was paid £30,341 by the former joint administrators whilst the Company was in administration and as previously reported, a further £11,659 was paid to him from the liquidation estate.
- 7.2. The fixed and floating charge-holder has been repaid in full. Accordingly, in accordance with Section 176A of the Insolvency Act 1986, a prescribed part will not apply.

Preferential creditors

7.3. I am not aware of any preferential creditors.

Unsecured creditors

- 7.4. The statement of the joint administrator's proposals dated 14 March 2014 scheduled the Company's unsecured creditors at £410,436 and by 54 in number. To date, I have received claims from 32 creditors totalling £592,421.
- 7.5. As detailed at 2.2 above, based on current information there will not be a distribution to the unsecured creditors.

Jeremy Willmont Joint Liquidator

Appendix I Receipts and payments account

	Statement of affairs £	From 02/12/2017 To 01/12/2018 £	From 02/12/2014 To 01/12/2018 £
RECEIPTS			
Goodwill	15,000.00	0.00	58,201.28
Intellectual property rights		0.00	1.00
Office equipment		0.00	2,053.00
Seller's records		0.00	1.00
Work in progress	48,330.00	0.00	3,951.15
Surplus from Administrator		0.00	13,538.36
Cash at bank		0.00	47.99
Debtors	13,000.00	1,962.50	17,138.34
VAT reclaimed from Administration		0.00	500.00
Interest gross of tax		35.79	48.74
		1,998.29	95,480.86
PAYMENTS			
Keith Hunter: Debenture		0.00	11,659.00
Legal fees & expenses		0.00	2,515.00
Debt collection fee		0.00	9,625.00
Court fees		0.00	292.84
Bank charges		0.37	1.11
Corporation tax		11,073.00	11,073.00
Postage		0.00	6.95
Statutory advertising		0.00	75.00
Specific penalty bond		0.00	66.00
Storage costs		0.00	4,152.60
Joint Administrators' fees		0.00	18,639.75
Joint Liquidators' fees		10,482.00	21,044.00
		21,555.37	79,150.25
Net Receipts/(Payments)		(19,557.08)	16,330.61
MADE UP AS FOLLOWS			
Bank			16,330.61
			16,330.61

Appendix II Breakdown of time costs and examples of work undertaken in a liquidation

	Partner / Director	Associate director / Manager	Administrator	Support staff	Total hours	Time cost (£)	Av rate £/l
Statutory compliance, administration and planning	0.35	0.90	35.55	6.50	43.30	8,988.25	207.58
Tax	0.20	2.70	•	-	2.90	1,041.50	359.14
Total hours	0.55	3.60	35.55	6.50	46.20		
Total time costs £	292.50	1,215.00	7,352.25	1,170.00		10,029.75	217.09

Summary of Moore Stephens tir	ne-costs from	02/12/2014 1	o 01/12/2018				
	Partner / Director	Associate director / Manager	Administrator	Support staff	Total hours	Time cost (£)	Av. rate £/h
Statutory compliance, administration and planning	2.00	1.35	95.75	44.10	143.20	23,134.00	161.55
Investigations	-	0.80	4.95	-	5.75	841.50	146.35
Realisation of assets	0.70	-	7.25	-	7.95	1,176.00	147.92
Creditors	5.65	2.00	18.20	-	25.85	6,057.50	234.33
Tax	0.20	2.70	-	-	2.90	1,041.50	359.14
Total hours	8.55	6.85	126.15	44.10	185.65		
Total time costs £	3,972.00	2,162.75	19,616.75	6,499.00		32,250.50	173.72

Total remuneration drawn on account £17,578.50

Charge out rates

Rates effective from	29th-Oct-2017
Partner / Director	£440 - £550
Associate director / Manager	£275 - £400
Administrator	£110 - £245
Support staff	£110 - £180

Time charged in 3 minute units or multiples thereof.

Examples of the work which may be undertaken, but which is not limited to, include:

Statutory compliance, administration and planning

- Setting up and maintenance of internal hard copy files and case file on the Insolvency Practitioners System (IPS)
- Data input including basic details of case, assets, creditor names and addresses and employee names and addresses
- Obtaining specific penalty bond
- Setting up of liquidation bank account including inputting details on the IPS system

- Preparation and filing (with the Registrar of Companies) of various statutory forms including statement of affairs, change of registered office form, notice of appointment and the resolution to wind up
- Advertisement of notice of appointment, resolution to wind up and the notice to creditors to claim in The Gazette
- Notification to the Registrar of Companies of the formation of a liquidation committee (if applicable)
- Convening and holding meetings of members and creditors
- Holding meetings and reporting to the liquidation committee (if applicable)
- Letters to directors regarding the provisions of sections 216 and 217 of Insolvency Act 1986, enclosing directors questionnaires
- Obtaining approval for the basis of fees from creditors
- Initial notification to HM Revenue & Customs
- Enquiries as to any pension schemes and the auto-enrolment staging dates and subsequent notification of appointment (if applicable)
- Preparation and filing (with the Registrar of Companies, Land Registry and all persons claiming an interest in the property) of notices of disclaimer in relation to leasehold premises
- Preparation and distribution of progress reports to members and creditors
- Preparation and submission of statutory receipts and payments accounts
- General administration of case including case planning and strategy
- Completion of internal reviews including asset realisation review, 6 month review and annual reviews
- Collection, preservation and review of the Company's book and records
- · Review of the Company's redirected post
- Completion of the internal investigation checklist
- Written and verbal communications with the unsecured creditors
- Written and verbal communication with employees
- Dealing with lease and hire purchase creditors in conjunction with our agents
- Liaising with the Company's former professional advisors and bankers
- Review work pursuant to the Statement of Insolvency Practice 2
- Review of creditor questionnaires and other information received in relation to the affairs of the Company
- Review of director questionnaires
- Preparation of liquidators' submission on the actions of the directors to the disqualification unit of the Department for Business, Energy & Industrial Strategy
- Correspondence with compliance department in respect of on-going case issues/matters
- Complying with money laundering regulations
- Completing bill requisitions and raising invoices against time incurred in respect of work carried out and outlays incurred
- Reconciliation of post appointment bank accounts to the liquidation records
- Maintaining time-costs and disbursement schedules on firm's PMS system (including timesheet entries)
- Dealing with pension issues
- Arrangement and review of insurance policies in relation to the Company's assets
- Preparation and submission of corporation tax returns
- Preparation and submission of VAT returns
- Chargeable gains tax calculations
- Closure formalities

Asset realisations

- Identifying, securing and insuring the assets
- Instructing agents to value assets
- Liaising with agents regarding the realisation of assets
- Liaising with solicitors regarding the realisation of assets
- · Liaising with secured creditors regarding the realisation of charged assets
- Liaising with pre-appointment bankers regarding the closure of the Company's bank accounts
- Dealing with retention of title claims in conjunction with our agents
- Written and verbal correspondence with debtors
- Monitoring and collection of outstanding debtors, retentions and work in progress
- Property, business and asset sales
- Tax reclaims
- Review of interest rate hedging products

Investigations

- Liaising with the Company's former professional advisors and bankers
- Review work pursuant to the Statement of Insolvency Practice 2
- Liaising with solicitors in relation to investigations
- Forensic accounting
- Review of Company's bank statements
- Further review of the Company's book and records
- Review of director/creditor questionnaires
- Land Registry and Companies House searches
- Consideration of legislation relating to, but not limited to, wrongful trading, fraudulent trading, antecedent transactions, preferences, transactions at undervalue

Distributions to creditors

- The processing and submission of the relevant forms to the Redundancy Payments
 Directorate
- Processing of creditors' proof of debt forms and entering onto IPS system
- Liaising with agents in relation to the agreement of creditor claims
- Liaising with solicitors in relation to contentious proof of debt forms
- Agreement of creditors' claims (including employees and other preferential creditors)
- Calculation and payment of dividends
- Preparation of distribution paperwork including the notice of declaration

Summary of time-costs of CLB Coopers Limited from 02/12/2017 to 01/12/2018

	Partner / Senior Director	Manager / Director	Senior Professional	Assistants / Support	Total hours	Time cost (£)	Av. rate £/h
Statutory compliance, administration and planning	0.40	0 90	2.40		3.70	838.50	226.62
Total hours	0.40	0.90	2.40	-	3.70		
Total time costs £	149.00	265.50	424.00			838.50	226.62
		·					

Summary of time-costs of CLB Coopers Limited from 15/05/2015 to 01/12/2018

	Partner / Senior Director	Manager / Director	Senior Professional	Assistants / Support	Total hours	Time cost (£)	Av. rate £/h
Statutory compliance, administration and planning	1.95	7.15	7.90	0.65	17.65	3,902.75	221 12
Total hours	1.95	7.15	7.90	0.65	17.65		
Total time costs £	691.50	1,894.00	1,249.00	68 25		3,902.75	221 12

Total remuneration draw n on account 3,465.50

Charge out rates:-

	£
Senior Director	350 - 395
Director	295
Assistant Manager	210
Administrator	130
Assistant and Support Staff	120

Appendix III Schedule of expenses incurred

	Undrawn costs brought forward from previous		This period om 02/12/2017 to 01/12/2018	fro	Cumulative om 02/12/2014 to 01/12/2018
Cost description	period(s)	Cost incurred	Cost drawn	Cost incurred	Cost drawn
		<u>.</u>	E	£	
Legal fees & expenses	-	-	-	2,515.00	2,515.00
Debt Collection Fee	•	-	-	9,625.00	9,625.00
Court Fees	-	-		292.84	292.84
Postage	-	42 99	42.99	49.94	6.95
Statutory advertising	-	•	-	75.00	75.00
Specific penalty bond	-	10.00	10.00	76.00	66.00
Storage costs	-	•	-	4,152.60	4,152.60
Total		52.99	52.99	16,786.38	16,733,39
Total	-	52.93	J2.33	10,700.30	10,733.35
Total undrawn costs carried forward				•	£52.99

Suite 17, Building 6 Croxley Park Hatters Lane Watford WD18 8YH

LIQ03

Notice of progress report in voluntary winding up

Prese	enter information
you do it w on the forπ	have to give any contact information, but if ill help Companies House if there is a query n. The contact information you give will be earchers of the public record.
Contact name	an Willmott
Company name	Moore Stephens LLP
Address	Suite 17, Building 6
	Croxley Park
Post town	Hatters Lane
County/Region V	Vatford
Postcode	W D 1 8 8 Y H
Country	
DX	
Telephone	+44 (0)1923 236622
✓ Check	dist
	turn forms completed incorrectly or nation missing.
following: () The com- informat — You have	pany name and number match the ion held on the public Register. e attached the required documents. e signed the form.

Important information

All information on this form will appear on the public record.

Where to send

You may return this form to any Companies House address, however for expediency we advise you to return it to the address below:

The Registrar of Companies, Companies House, Crown Way, Cardiff, Wales, CF14 3UZ. DX 33050 Cardiff.

Further information

For further information please see the guidance notes on the website at www.gov.uk/companieshouse or email enquiries@companieshouse.gov.uk

This form is available in an alternative format. Please visit the forms page on the website at www.gov.uk/companieshouse