In accordance with Rule 3.35 of the Insolvency (England & Wales) Rules 2016 & Paragraph 49(4) of Schedule B1 to the Insolvency Act 1986

AM03 Notice of administrator's proposals



FRIDAY



110 01/12/2017 COMPANIES HOUSE

#142

1	Company details	
Company number	0 5 3 1 4 7 9 6	→ Filling in this form Please complete in typescript or in
Company name in full	Owen Pugh Holdings Limited	bold black capitals.
		_
2	Administrator's name	
Full forename(s)	Christopher	_
Surname	Petts	
3	Administrator's address	
Building name/number	Grant Thornton UK LLP	
Street	Rotterdam House	
	116 Quayside	
Post town	Newcastle upon Tyne	
County/Region		
Postcode	N E 1 3 D Y	
Country		
4	Administrator's name o	
Full forename(s)	David	Other administrator Use this section to tell us about
Surname	Dunckley	another administrator.
5	Administrator's address o	
Building name/number	Grant Thornton UK LLP	Other administrator Use this section to tell us about
Street	30 Finsbury Square	another administrator.
		Name of the state
Post town	London	
County/Region		
Postcode	EC2P2YU	
Country		

Notice of At	lministrator's Proposals		
6	Statement of proposals		
	I attach a copy of the statement of proposals		
7	Sign and date		
Administrator's Signature	signature CJWH3	×	
Signature date	36 11 2017		

AM03

Notice of Administrator's Proposals

Presenter information

You do not have to give any contact information, but if you do it will help Companies House if there is a query on the form. The contact information you give will be visible to searchers of the public record.

Contact name	
Company name Gran	t Thornton UK LLP
Address Rotterda	am House
116 Qua	ayside
j	
Post town Newcas	stle upon Tyne
County/Region	
Postcode	N E 1 3 D Y
Country	
DX	
Telephone	

Checklist

We may return forms completed incorrectly or with information missing.

Please make sure you have remembered the following:

- ☐ The company name and number match the information held on the public Register.
- ☐ You have attached the required documents.
- ☐ You have signed and dated the form.

Important information

All information on this form will appear on the public record.

Where to send

You may return this form to any Companies House address, however for expediency we advise you to return it to the address below:

The Registrar of Companies, Companies House, Crown Way, Cardiff, Wales, CF14 3UZ. DX 33050 Cardiff.

Further information

For further information please see the guidance notes on the website at www.gov.uk/companieshouse or email enquiries@companieshouse.gov.uk

This form is available in an alternative format. Please visit the forms page on the website at www.gov.uk/companieshouse



Our Ref CJP/ZLC/BLA/EZF/O20597005/7

To the creditors

Recovery and Reorganisation

Grant Thornton UK LLP 4 Hardman Square Spinningfields Manchester M3 3EB

T +44 (0)161 953 6900 F +44 (0)161 953 6317 grantthornton.co.uk

30 November 2017

Dear Sirs

Owen Pugh Holdings Limited - In Administration (the Company) High Court of Justice, Business and Property Court No 906 of 2017

1 Introduction

- 1.1 I was appointed as Joint Administrator of the Company with David Dunckley by the directors on 9 October 2017. We are both authorised by the Insolvency Practitioners Association to act as insolvency practitioners and are bound by the Insolvency Code of Ethics when carrying out all professional work relating to an insolvency appointment.
- 1.2 Following on from our appointment, we are submitting our proposals pursuant to paragraph 49(1) of Schedule B1 to the Insolvency Act 1986 for achieving the objectives of the Administration.
- 1.3 This report contains the information required by rule 3.35 of the Insolvency (England and Wales) Rules 2016.
- 1.4 In accordance with paragraph 100(2) of Schedule B1 to the Insolvency Act 1986, the functions of the Administrators are to be exercised by either or both of them.

2 Statutory information

2.1 The Company's statutory details are as follows:

Registered number 05314796

Date of incorporation 16/12/2004

Issued share capital 91668

Shareholder Red Poll Holdings Limited

Directors Shareholding

John DicksonNilRobin ArmstrongNilMark ColleyNilAlan ParkNil

Secretary Shareholding

Katherine Applegarth Nil

2.2 The Administration constitutes "main proceedings" under the EU Regulation on Insolvency Proceedings (article 3(1)) as the Company's registered office is and always has been in England and its management and principal trading activities are conducted in the United Kingdom.

3 Background to administrators' appointment

3.1 The Company is part of a wider group of companies consisting of:

Owen Pugh Holdings Limited (the parent);

Owen Pugh & Company Limited

Owen Pugh Civil Engineering Limited;

Owen Pugh Aggregates Limited;

Owen Pugh Contracts Limited;

Owen Pugh Properties Limited; and

H C S Drain Services Limited (together the Group)

- 3.2 The Group is a long established contractor, providing a range of vertically integrated services to the construction sector, including civil engineering, earth moving, ground works, and drain services, in addition to being the owner and operator of Marsden Quarry & landfill site.
- 3.3 The Company employed 22 staff. A total of 289 people were directly employed across the Group, plus additional agency labour.
- 3.4 The Group had been suffering from working capital pressure and cash flow constraints in recent years and Grant Thornton UK LLP (the firm) was first engaged by the Company on 14 September 2015 to undertake a covenant and cash flow review in respect of the Group. The firm was subsequently engaged to undertake a follow-up assignment in January 2016.
- 3.5 The firm was then re-engaged in April 2017 to further review the financial position of the Group and provide advice to the senior secured lender, HSBC Bank plc (the Bank).
- 3.6 The fortunes of each member of the Group were linked through intra-Group trade and subcontracting, in order to deliver Group's projects.
- 3.7 It is, therefore, necessary to understand the position of the Group as a whole to understand why the Company entered Administration.

- 3.8 There is no single project or event that can be highlighted as leading to the failure of the Company and the Group, but, as larger and more complex civil engineering projects were undertaken, which was the Group's strategy, the level of working capital required to continue trading increased, particularly as the Group encountered problems in recovering payment from customers for work performed, which was often disputed by the end customer.
- 3.9 In April 2017, there was a request of the Bank for additional Group funding. The Bank agreed to provide additional funding to the Group, but it was conditional on the Group taking steps to improve its financial performance and seeking the support of other stakeholders to effect change.
- 3.10 All members of the Group are members of a VAT group, meaning that each Group member is jointly and severally liable for the VAT liabilities of the Group.
- 3.11 In May 2017, the Group sought a Time To Pay (TTP) arrangement from HM Revenue & Customs in the sum of £1 million, covering a range of Group VAT and payroll liabilities. The TTP request was granted against the backdrop of the Group looking to effect a turnaround and the additional lending that had been provided by the Bank.
- 3.12 Despite the significant levels of support from key stakeholders, the Group was unable to effect the necessary changes quickly enough and a further cash requirement arose by the end of June 2017.
- 3.13 As the Bank and HM Revenue and Customs had provided significant additional financial support in April and May 2017, it fell to the shareholders of the Group to provide additional support, beyond that already received. The shareholders were unable to provide the necessary additional financial support to the Group.
- 3.14 Alternative solutions were therefore explored, including an additional equity investment, or a sale of the business. The Company's shares were sold at the end of July 2017 to Red Poll Holdings Limited, a company owned by Merino Industries Ltd (Merino).
- 3.15 Merino provided a £1 million loan to the Group in order to provide additional working capital and sought to provide a stable platform on which to effect the necessary change within the Group.
- 3.16 Despite the support of the Bank, Merino, and the Time To Pay arrangement with HM Revenue and Customs, the Group remained in a highly distressed state.
- 3.17 During August and September 2017, the new owners of the Group looked to effect an operational restructure to support its turnaround strategy.
- 3.18 Meanwhile, the Group was engaged in a number of adjudications in which it was seeking recourse for amounts it felt were due from customers under a number of contracts. Despite significant resources and costs being incurred in preparing the adjudications, the ultimate adjudication rewards were significantly below management's expectations and provided no solution to the mounting cash challenges within the Group.

- 3.19 On 2 October 2017, the Directors and shareholders of the Group presented the Group-wide restructuring plan to the Bank. The plan required significant funding to implement, estimated at at least £1 million, which was requested of the Bank.
- 3.20 Whilst the Bank considered the request in detail, during the week commencing 2 October 2017, winding up petitions were presented in court against Owen Pugh Civil Engineering Limited and Owen Pugh Contracts Limited. In addition, agency labour and hired plant had been withdrawn, resulting in certain works being at a standstill and the erosion of customer goodwill.
- 3.21 Given the high degree of uncertainty in the Group's ability to successfully deliver the restructuring plan and the trading funding required, the Bank was unable to agree to provide the additional lending being requested.
- 3.22 Having considered all the options, the directors concluded that the best route for the Company was for it to be placed into Administration and subsequently, on 9 October 2017 made the direct appointment of Administrators in accordance with paragraph 22 of Schedule B1 to the Insolvency Act 1986.
- 3.23 The objective of an Administration is to rescue the Company as a going concern, or to achieve a better result for the Company's creditors as a whole than would be likely if the Company were wound up, or, if neither of these is reasonably practicable, to realise property in order to make a distribution to one or more secured or preferential creditors.

4 Assets and liabilities

- 4.1 The directors have prepared a statement of affairs of the Company, which is attached at Appendix A. Please note that asset valuations are the directors' estimates only and may or may not reflect the ultimate realisable value of the assets. The property valuations are estimates and are not meant as a guide price.
- 4.2 The floating charge debt is cross-guaranteed by each of the Group companies. Therefore the amount shown in the statement of affairs is the total Group debt, for which the Company is jointly and severally liable.

5 Conduct of the Administration Trading and financing of the Administration

- 5.1 The Company was the holding company and employed staff to carry out central head office functions such as payroll, HR and finance, the costs of which were recharged to other Group Companies as appropriate.
- 5.2 As there was no business to trade and given that all other Group companies had ceased to trade, it was necessary to make a number of redundancies following our appointment. 15 employees were made redundant shortly after of our appointment.

- 5.3 The Administrators have retained a small number of employees to assist with the orderly wind-down of the Group, complete various statutory obligations and to continue to provide head office functions such as payroll and HR.
- 5.4 In this Administration, the rescue of the Company as a going concern is not an appropriate strategy because the Company was not a trading company and there was therefore no trade and business to rescue.
- Our receipts and payments account covering the period from 9 October 2017 to 30 November 2017 is attached at Appendix B.

6 Proposals for achieving the objective of the Administration

- 6.1 The Administrators will pursue the objective of realising assets for the benefit of preferential and secured creditors. The rescue of the Company cannot be achieved because its sole purpose was the holding company of the Group and its only asset was its investment in the other Group companies. With all the Group entities in Administration, there was no trade and business to rescue. A better result for the Company's creditors as a whole than would be likely if the Company were wound up cannot be achieved as the realisable value of the Company's assets is not expected to be sufficient to permit payment in full of the preferential and secured creditors.
- 6.2 It is proposed that the Administration will end by the Administrators filing a notice to dissolve the Company, or if more time is needed to complete realisations or distributions after any extension of the Administration, the Administrators may present a petition to wind up the Company and then seek their appointment as Liquidators.

7 Agents and outsourcing

- 7.1 We instructed ERA Solutions Limited to assist with the management of the employees' rights and their claims. Their costs are included within professional fees in the receipts and payments account at Appendix B.
- 7.2 DLA Piper UK LLP has been instructed to act as legal advisors in regards to the Administration.

8 Administrators' remuneration and disbursements

- 8.1 The basis of the Administrators' remuneration is to be fixed by the creditors. If a creditors committee is appointed, then this is a matter for the committee. If no committee is appointed, then as we are of the opinion that the Company has insufficient property to enable any distribution to be made to unsecured creditors other than by virtue of section 176A of the Insolvency Act 1986, approval will be obtained from the secured and preferential creditors.
- 8.2 Pre-Administration costs unpaid at the date of appointment of the Administrators may also be approved as above under rule 3.52 to rank as an expense of the Administration. Approval of the statement of proposals does not constitute approval either of the Administrators' remuneration or of unpaid pre-Administration costs.

- 8.3 In the period immediately prior to the appointment, my firm held meetings to consider the logistical arrangements following appointment. The Company instructed DLA Piper UK LLP to draft the legal documents to place the Group into Administration.
- 8.4 Solicitors' costs incurred for the pre-Administration work amount to £2,272 and this has yet to be paid as an expense of the Administration.
- 8.5 My firm has not charged any of its time or expenses incurred in the period immediately prior to appointment and we are not seeking to recover these costs.
- 8.6 The Administrators will charge out of pocket expenses at cost, subject to creditor approval. Mileage is charged at 45p a mile. VAT is added to disbursement charges as necessary.
- 8.7 The Administrators' remuneration and disbursements are paid from funds held in the Administration in priority to the claims of creditors.
- 8.8 Time costs to date amount to £29,990. An analysis of time in accordance with Statement of Insolvency Practice 9 is attached at Appendix C. Prior to seeking approval of the basis of remuneration, a detailed fees estimate will be provided.

9 Decision of creditors

- 9.1 A decision of the creditors is not required because, in accordance with paragraph 52(1) of Schedule B1 to the Insolvency Act 1986, we are of the opinion that the company has insufficient property to enable a distribution to be made to unsecured creditors, other than by virtue of section 176A of the Insolvency Act 1986
- 9.2 The proposals contained in this statement will be deemed to have been approved by the creditors unless, within eight business days of this statement being sent out, creditors whose debts amount to at least 10% by value of the total debts of the Company request that the Administrators seek a decision from the creditors as to whether they approve the proposals.
- 9.3 Background information regarding the fees of Administrators can be found at https://www.r3.org.uk/media/documents/publications/professional/Guide to Administrators fees April 2017.pdf. Alternatively, we will supply this information by post on request free of charge.

Yours faithfully for and on behalf of Owen Pugh Holdings Limited

Christopher Petts Joint Administrator

The affairs, business and property of Owen Pugh Holdings Limited are being managed by Christopher J Petts and David J Dunckley, appointed as joint administrators on 9 October 2017.

A Owen Pugh Holdings Limited - in Administration Estimated statement of affairs as at 9 October 2017

Statement of Affairs

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Owen Pugh Holdings Limited

On the 9 October 2017, the date of the Joint Administrators' appointment

Statement of Truth

I believe that the facts stated in this statement of the affairs are true

Full name: Alan Park

Signed Sevente

Dated: 30 November 2017

12,360,991

0

Estimated total assets available for preferential creditors

Date: 30 November 2017

			Estimated to realise
			£
Estimated total assets available for preferential creditors (carried from page A)	1	£	0
Liabilities Preferential creditors:-		£	(11,000)
Estimated deficiency/surplus as regards preferential creditors	1	£	(11,000)
Estimated prescribed part of net property where applicable (to carry forward)	£		0
Estimated total assets available for floating charge holders		£	(11,000)
Debts secured by floating charges	£		(6,659,245)
Estimated deficiency/surplus of assets after floating charges		£	(6,670,245)
Estimated prescribed part of net property where applicable (brought down) f			0
Total assets available to unsecured creditors	I	£	(6,670,245)
Unsecured non-preferential claims (excluding any shortfall to floating charge £ holders)			(243,516)
Estimated deficiency/surplus as regards non-preferential creditors (excluding any shortfall to floating charge holders)	ı	£	(243,516)
Shortfall to floating charge holders (brought down)	£		(6,670,245)
Estimated deficiency/surplus as regards creditors		£	(6,913,761)
Issued and called up capital	£		91,668
Estimated total deficiency/surplus as regards members	-	£	(6,822,093)

	\	
Signature	Marak	Date: 30 November 2017

COMPANY CREDITORS

Address 1					Ат	Amount of debt		Date security	•
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Giv Quadrant It Wazerloo Square Newsaste Upon Tyne NE1 4DP	British Standards Institution	Accounts Receivable	PO Box 3000	Milton Keynes	MK 19EL	1,111	•		
Kiosk + Gaster Court Manor Walls Shopping Center Camilington Northumberland NE23 6UT	Cavu Corporate Finance Ltd	Gry Quadrant	11 Waterloo Square	Newastle Upon Tyne	NE14DP	36,320	•	,	
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1.S. James' Gate Newsastle upon Tyne NE99 1YQ	Technology Servines Group	One Gosforth Parkway	Gosforth Business Park	Newcastle Upon Tyne		24,108	•		-
	Watson Burton LIP	1 St. James' Gate	Newcastle upon Tyne	NE99 1YQ	•	26,573	•		

Date: 30 November 2017

Signature Signature

SCHEDULE OF EMPLOYEES

Per attached document

Signature Signature

Date: 30 November 2017

CONSUMER CREDITOR SCHEDULE

None

Signature

Date: 30 November 2017

B Owen Pugh Holdings Limited - in Administration Receipts and payments account 9 October 2017 to 30 November 2017

Receipts	Statement of	Total (£)
	Affairs (£)	
Misc Float Receipts		18.37
Vehicle Licence Refunds		420.00
		438.37
Payments		
Statutory Advertising		68.70
Bank Charges		13.82
Vat on Purchases		13.74
		96.26
Balance - 30 November 2017		342.11
Made up as follows		
Floating Current Account NIB		342.11

C SIP 9 time analysis

Introduction

The following information is provided in connection with the administrators' remuneration and disbursements in accordance with Statement of Insolvency Practice 9.

Explanation of Grant Thornton UK LLP charging and disbursement recovery policies

Time costs

All partners and staff are charged out at hourly rates appropriate to their grade, as shown below. Tasks are allocated to staff at the appropriate level. Support staff (ie secretaries, cashiers and filing clerks) are charged to the case for the time they work on it.

Current rates from 1 October 2017	£
Partner	485-615
Director	485
Manager	445-485
Other senior professional	245-315
Administrators	170-235
Assistants and support staff	155-180

Disbursements

Out of pocket expenses are charged at cost. Mileage is charged at 45p a mile. VAT is added to disbursement charges as necessary.

	Administrator
TASIS	Executive
P 9 TIME COST ANA	Manager
Owen Pugh Holdings Limited - SIP 9 TIME COST ANALYSIS	Partner
Owen Pugh H	

Administration 3.85 1,893.25 13.9 6,133 13.85 3,459 3.479 4.491 4.495 4.493.5 1.493.25 1.493.25 1.493.25 1.493.25 1.493.25 1.493.25 1.493.2 1.		Hrs £	Hrs	£ Avg. Hr
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Unsecured 0.5 222.5 5.75 1,430.75 creditors		4.7 500.5	10.95 2,153.75	.75 196.69
Total 8.1 3,954.5 26.45 12,648.25 36.7 9,079.26		45.9 4,307.5	117.15 29,989.5	9.5 255.99

Total fees billed to date (Time): Nil