

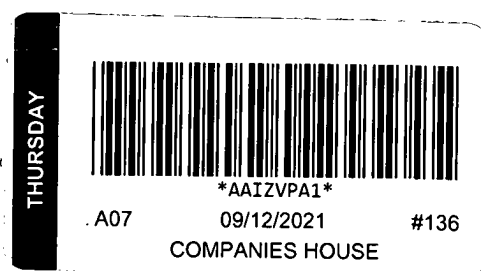
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ARTICLES OF ASSOCIATION  
OF  
SOLUS TILE CO. LIMITED

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Adopted by special resolution passed on  
18 November 2021

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THE COMPANIES ACT 2006  
PRIVATE COMPANY LIMITED BY SHARES  
ARTICLES OF ASSOCIATION

of

SOLUS TILE CO. LIMITED

(Adopted by special resolution passed on 18 November 2021)

PART 1

INTERPRETATION AND LIMITATION OF LIABILITY

1. DEFINED TERMS

1.1 In these articles, unless the context requires otherwise:

"Act"	means the Companies Act 2006;
"allocation notice"	has the meaning given in article 43.4;
"alternate" or "alternate director"	has the meaning given in article 23.1;
"articles"	means these articles of association;
"bad leaver"	has the meaning given in article 45.2.2;
"bankruptcy"	includes individual insolvency proceedings in a jurisdiction other than England and Wales or Northern Ireland which have an effect similar to that of bankruptcy, such as sequestration proceedings in Scotland;
"chairman"	has the meaning given in article 15;
"chairman of the meeting"	has the meaning given in article 57.3;
"Companies Acts"	means the Companies Acts (as defined in section 2 of the Act), in so far as they apply to the company;
"company's lien"	has the meaning given in article 35;

"controlling interest"	has the meaning given in article 47.3;
"director"	means a director of the company, and includes any person occupying the position of director, by whatever name called;
"distribution recipient"	has the meaning given in article 49.2;
"document"	includes, unless otherwise specified, any document sent or supplied in electronic form;
"electronic form"	has the meaning given in section 1168 of the Act;
"fair value"	has the meaning given in article 42.2;
"family trust"	a trust (whether arising under a settlement, declaration of trust or other instrument by whomsoever or wheresoever made, or under a testamentary disposition or on an intestacy) under which no immediate beneficial interest in any of the shares in question is for the time being vested in any person other than the particular shareholder and/or any of the privileged relations of that shareholder (and so that for this purpose a person shall be considered to be beneficially interested in a share if such share or the income thereof is liable to be transferred or paid or applied or appointed to or for the benefit of any such person or any voting or other rights attaching thereto are exercisable by or as directed by any such person pursuant to the terms of the relevant trusts or in consequence of an exercise of a power or discretion conferred thereby on a person or persons);
"Founder Shareholder"	means Peter Bentley;
"fully paid"	in relation to a share, means that the nominal value and any premium to be paid to the company in respect of that share have been paid to the company;
"good leaver"	has the meaning given in article 45.2.3
"hard copy form"	has the meaning given in section 1168 of the Act;

"holder"	in relation to shares means the person whose name is entered in the register of members as the holder of the shares;
"instrument"	means a document in hard copy form;
"lien enforcement notice"	has the meaning given in article 36;
"net asset value"	has the meaning given in article 45.2.4;
"ordinary resolution"	has the meaning given in section 282 of the Act;
"ordinary shares"	Ordinary shares of £1.00 each in the capital of the company;
"ordinary A shares"	"A" ordinary shares of £1.00 each in the capital of the company;
"other shareholders"	in relation to a transfer notice, means shareholders (other than those to whose shares the transfer notice relates), including the directors personally;
"paid"	means paid or credited as paid;
"participate"	in relation to a directors' meeting, has the meaning given in article 13;
"privileged relation"	in relation to a shareholder who is an individual, means that shareholder's children or grandchildren;
"proxy notice"	has the meaning given in article 63;
"related person"	means in relation to any person (or deceased person) any one or more of his wife or her husband, his widow or her widower, and any of his or her children or remoter issue;
"sale price"	has the meaning given in article 42.1;
"sale shares"	has the meaning given in article 41.5;
"shareholder"	means a person who is the holder of a share;
"shares"	means shares in the company;

"special resolution"	has the meaning given in section 283 of the Act;
"subscriber share"	means a share taken on the formation of the company by a subscriber of the company's memorandum;
"subsidiary"	has the meaning given in section 1159 of the Act;
"transfer notice"	has the meaning given in article 41.1;
"transmittee"	means a person entitled to a share by reason of the death or bankruptcy of a shareholder or otherwise by operation of law;
"unsold shares"	has the meaning given in article 44.5;
"vendor"	has the meaning given in article 41.3; and
"writing"	means the representation or reproduction of words, symbols or other information in a visible form by any method or combination of methods, whether sent or supplied in electronic form or otherwise.

- 1.2 Unless the context otherwise requires, other words or expressions contained in these articles bear the same meaning as in the Act as in force on the date when these articles become binding on the company.
- 1.3 Headings in these articles are used for convenience only and shall not affect the construction or interpretation of these articles.
- 1.4 A reference in these articles to an "article" is a reference to the relevant article of these articles unless expressly provided otherwise.
- 1.5 Unless expressly provided otherwise, a reference to a statute, statutory provision or subordinate legislation is a reference to it as it is in force from time to time, taking account of any subordinate legislation from time to time made under it and any amendment or re-enactment, and includes any statute, statutory provision or subordinate legislation which it amends or re-enacts.
- 1.6 Any phrase introduced by the terms "including", "include", "in particular" or any similar expression shall be construed as illustrative and shall not limit the sense of the words preceding those terms.

## 2. LIABILITY OF SHAREHOLDERS

The liability of the shareholders is limited to the amount, if any, unpaid on the shares held by them.

## 3. EXCLUSION OF PRESCRIBED ARTICLES

No regulations or articles prescribed by regulations under any statute concerning companies shall form part of the articles of the company and all such regulations and articles are hereby excluded.

# PART 2

## DIRECTORS

### DIRECTORS' POWERS AND RESPONSIBILITIES

#### 4. DIRECTORS' GENERAL AUTHORITY

Subject to these articles, the directors are responsible for the management of the company's business, for which purpose they may exercise all the powers of the company. The specific powers referred to in articles 5 and 6 below are without prejudice to the generality of this article.

#### 5. BORROWING POWERS

The directors may exercise all the powers of the company to borrow or raise money without limit as to amount and upon such terms and in such manner as they think fit and to mortgage or charge the whole or any part of its undertaking and property, and to issue debentures, debenture stock and other securities, whether outright or as collateral security for any debt, liability or obligation of the company or of any third party.

#### 6. EMPLOYEE BENEFITS

6.1 The directors may establish or concur or join with any relevant undertakings in establishing and making contributions out of the company's moneys to any relevant scheme.

6.2 The directors may pay, enter into agreements to pay or make grants (revocable or irrevocable and either subject or not subject to any terms and conditions) of pensions or other benefits to employees and ex-employees and their dependents, or

to any of such persons, including pensions or benefits additional to those, if any, to which such employees or ex-employees or their dependents are or may become entitled under any relevant scheme. Any such pension or benefit may, as the directors consider desirable, be granted to an employee either before and in anticipation of, or upon or at any time after, his actual retirement.

6.3 In this article:

6.3.1 "employees" includes any director who may hold or have held any executive office or other office or place of profit, or have been appointed to exercise special powers or authorities;

6.3.2 "relevant scheme" means any scheme or fund for providing pensions, sickness or compassionate allowances, life assurance or other benefits for employees and ex-employees of the company (and any other participating undertaking) and their dependents, or any class or classes of such persons; and

6.3.3 "relevant undertaking" means the parent undertaking of the company or subsidiary undertakings of such parent undertaking or undertakings with which the company is associated in business.

7. SHAREHOLDERS' RESERVE POWER

7.1 The shareholders may, by ordinary resolution, direct the directors to take, or refrain from taking, specified action.

7.2 No such ordinary resolution invalidates anything which the directors have done before the passing of the resolution.

8. DIRECTORS MAY DELEGATE

8.1 Subject to these articles, the directors may delegate any of the powers which are conferred on them under these articles:

8.1.1 to such person or committee;

8.1.2 by such means (including by power of attorney);

8.1.3 to such an extent;

8.1.4 in relation to such matters or territories; and

8.1.5 on such terms and conditions;

as they think fit.

8.2 If the directors so specify, any such delegation may authorise further delegation of the directors' powers by any person to whom they are delegated.

8.3 The directors may revoke any delegation in whole or part, or alter its terms and conditions.

## 9. COMMITTEES

9.1 Committees to which the directors delegate any of their powers must follow procedures which are based as far as they are applicable on those provisions of these articles which govern the taking of decisions by directors.

9.2 The directors may make rules of procedure for all or any committees, which prevail over rules derived from these articles if they are not consistent with them.

## DECISION-MAKING BY DIRECTORS

### 10. DIRECTORS TO TAKE DECISIONS COLLECTIVELY

10.1 The general rule about decision-making by directors is that any decision of the directors must be either a majority decision at a meeting or a written resolution in accordance with article 11.

10.2 If:

10.2.1 the company only has one director in office; and

10.2.2 no provision of these articles requires it to have more than one director;

10.2.3 the general rule does not apply, and the director may (for so long as he remains the sole director) take decisions without regard to any of the provisions of these articles relating to directors' decision-making.

### 11. WRITTEN RESOLUTIONS

11.1 A decision of the directors may take the form of a resolution in writing, to which each eligible director has indicated agreement in writing.

11.2 References in this article to eligible directors are to directors who would have been entitled to vote on the matter, and whose vote would be counted under these articles, had it been proposed as a resolution at a directors' meeting.



- 11.3 A decision may not be taken in accordance with this article if the eligible directors would not have formed a quorum at such a meeting.

## 12. CALLING A DIRECTORS' MEETING

- 12.1 Any director may call a directors' meeting by giving notice of the meeting to the directors or by authorising the company secretary (if any) to give such notice.

- 12.2 Notice of any directors' meeting must indicate:

- 12.2.1 its proposed date and time;

- 12.2.2 where it is to take place; and

- 12.2.3 if it is anticipated that directors participating in the meeting will not be in the same place, how it is proposed that they should communicate with each other during the meeting.

- 12.3 Reasonable notice of a directors' meeting must be given to each director, but need not be in writing.

- 12.4 Notice of a directors' meeting need not be given to directors who waive their entitlement to notice of that meeting, by giving notice to that effect to the company. Where such notice is given after the meeting has been held, that does not affect the validity of the meeting, or of any business conducted at it.

## 13. PARTICIPATION IN DIRECTORS' MEETINGS

- 13.1 Subject to these articles, directors "participate" in a directors' meeting, or part of a directors' meeting, when:

- 13.1.1 the meeting has been called and takes place in accordance with these articles; and

- 13.1.2 they can each communicate to the others any information or opinions they have on any particular item of the business of the meeting.

- 13.2 In determining whether directors are participating in a directors' meeting, it is irrelevant where any director is or how they communicate with each other.

- 13.3 If all the directors participating in a meeting are not in the same place, they may decide that the meeting is to be treated as taking place wherever any of them is.

#### 14. QUORUM FOR DIRECTORS' MEETINGS

- 14.1 At a directors' meeting, unless a quorum is participating, no proposal is to be voted on, except a proposal to call another meeting.
- 14.2 Subject to article 14.3, the quorum for directors' meetings may be fixed from time to time by a decision of the directors, but it must never be less than two, and unless otherwise fixed, it is two.
- 14.3 For the purposes of any meeting (or part of a meeting) held to consider or decide on any matter in which one or more directors have an interest, if there is only one director in office who would, if present, be counted in the quorum at that meeting (or part of a meeting), the quorum is one.
- 14.4 If the total number of directors for the time being in office is less than the quorum required, the directors must not take any decision other than a decision:
  - 14.4.1 to appoint further directors; or
  - 14.4.2 to call a general meeting so as to enable the shareholders to appoint further directors.

#### 15. CHAIRING OF DIRECTORS' MEETINGS

- 15.1 The directors may appoint a director to chair their meetings.
- 15.2 The person so appointed for the time being is known as the chairman.
- 15.3 The directors may terminate the chairman's appointment at any time.
- 15.4 If there is no chairman, or if the chairman is not participating in a directors' meeting within ten minutes of the time at which it was to start, or if he is unwilling to chair the meeting, the participating directors must appoint one of themselves to chair it.

#### 16. CASTING VOTE

- 16.1 If the numbers of votes for and against a proposal are equal, the chairman, or other director chairing the relevant meeting, has a casting vote.
- 16.2 But this does not apply if, in accordance with these articles, the chairman or other director is not to be counted as participating in the decision-making process for quorum or voting purposes.

## 17. CONFLICTS OF INTEREST

- 17.1 Provided that the matter has been authorised by the directors in accordance with section 175 of the Act or by resolution of the shareholders, a director may be in any situation in which he has, or can have, a direct or indirect interest that conflicts, or possibly may conflict, with the interests of the company and which he would otherwise be under a duty to avoid pursuant to section 175 of the Act. For this purpose, a conflict of interest includes a conflict of interest and duty and a conflict of duties.
- 17.2 A director shall not be accountable to the company for any profit, remuneration or benefit realised by or accruing to him in consequence of any situation authorised by the directors in accordance with section 175 of the Act or by resolution of the shareholders, and no transaction or arrangement shall be liable to be avoided, by reason of his office or of the fiduciary relationship thereby established.
- 17.3 Any authorisation pursuant to article 17.1 shall be for such duration and subject to such terms and conditions as the directors or shareholders (as the case may be) shall determine and may be varied or terminated at any time. In particular, but without limitation, any such authorisation may (but need not) provide that:
- 17.3.1 if the director has obtained any information in relation to the matter which has been authorised, otherwise than as a director of the company, in respect of which he owes a duty of confidentiality to another person, the director is under no obligation to disclose such information to the company or to use or apply such information in performing his duties as a director of the company where to do so would be a breach of that duty of confidentiality; and/or
  - 17.3.2 the director shall not be given any information relating to the matter which has been authorised; and/or
  - 17.3.3 if a proposed decision of the directors is concerned with the matter which has been authorised, the director is not to be counted as participating in the decision-making process for quorum or voting purposes.
- 17.4 A director is not to be counted as participating in the decision-making process for quorum or voting purposes:
- 17.4.1 in respect of any decision to authorise a matter pursuant to article 17.1; or

17.4.2 in respect of any decision relating to a matter which has been authorised pursuant to article 17.1 where the terms of that authorisation do not permit this; or

17.4.3 in respect of any other decision in which he has an interest unless:

(a) his interest cannot reasonably be regarded as likely to give rise to a conflict of interest; or

(b) he has disclosed the nature and extent of his interest to the other directors (to the extent that they are not already aware of it).

17.5 For the purposes of this article, references to proposed decisions and decision-making processes include any directors' meeting or part of a directors' meeting.

17.6 Subject to article 17.7, if a question arises in relation to a proposed decision of the directors or of a committee of directors as to the right of a director to participate in the decision-making process for voting or quorum purposes, the question may be referred to the chairman (or other director chairing the relevant meeting) whose ruling in relation to any director other than himself is to be final and conclusive.

17.7 If a question arises in relation to a proposed decision of the directors or of a committee of directors as to the right of the chairman (or other director chairing the relevant meeting) to participate in the decision-making process for voting or quorum purposes, the question is to be decided by a decision of the directors excluding the chairman or such other director (as the case may be).

## 18. RECORDS OF DECISIONS TO BE KEPT

The directors must ensure that the company keeps a record, in accordance with section 1135 of the Act, for at least ten years from the date of the decision recorded, of every decision taken by the directors, whether at a meeting or otherwise.

## 19. DIRECTORS' DISCRETION TO MAKE FURTHER RULES

Subject to these articles, the directors may make any rule which they think fit about how they take decisions, and about how such rules are to be recorded or communicated to directors.

## APPOINTMENT OF DIRECTORS

### 20. NUMBER OF DIRECTORS

- 20.1 The maximum number and minimum number of directors may be determined from time to time by ordinary resolution of the company.
- 20.2 If no such determination has been made, there will be no maximum number of directors and the minimum number will be one.

### 21. METHODS OF APPOINTING DIRECTORS

- 21.1 Any person who is willing to act as a director, and is permitted by law to do so, may be appointed to be a director:

21.1.1 by ordinary resolution; or

21.1.2 by a decision of the directors, provided that the appointment does not cause the number of directors to exceed any number determined in accordance with article 20.1 as the maximum number of directors.

- 21.2 In any case where the company has no directors, then any shareholder may call a general meeting (or instruct the company secretary, if any, to do so) for the purpose of appointing one or more directors.

- 21.3 In any case where, as a result of death or bankruptcy, the company has no shareholders and no directors, the transmittee(s) of the last shareholder to have died or to have a bankruptcy order made against him (as the case may be) have the right, by notice in writing, to appoint a person who is willing to act and is permitted by law to do so to be a director.

- 21.4 For the purposes of article 21.3, where two or more shareholders die in circumstances rendering it uncertain who was the last to die, a younger shareholder is deemed to have survived an older shareholder.

### 22. TERMINATION OF DIRECTOR'S APPOINTMENT

- 22.1 A person ceases to be a director as soon as:

22.1.1 that person ceases to be a director by virtue of any provision of the Act or is prohibited from being a director by law;

22.1.2 a bankruptcy order is made against that person;

- 22.1.3 a composition is made with that person's creditors generally in satisfaction of that person's debts;
- 22.1.4 a registered medical practitioner who is treating that person gives a written opinion to the company stating that that person has become physically or mentally incapable of acting as a director and may remain so for more than three months;
- 22.1.5 by reason of that person's mental health, a court makes an order which wholly or partly prevents that person from personally exercising any powers or rights which that person would otherwise have;
- 22.1.6 the director shall for more than six consecutive months have been absent without permission of the directors from meetings of the directors held during the period and his alternate director (if any) shall not during such period have attended in his stead and the directors resolve that his office be vacated;
- 22.1.7 notification is received by the company from the director that the director is resigning from office, and such resignation has taken effect in accordance with its terms.

## 23. ALTERNATE DIRECTORS

- 23.1 Any director may appoint as an "alternate" any person (including another director) to exercise the powers and carry out the responsibilities of that director and may remove any alternate so appointed.
- 23.2 Any such appointment or removal shall be effected by notice in writing to the company or delivered at a meeting of the directors and shall be effective forthwith upon the receipt or delivery (as the case may be).
- 23.3 The notice must identify the proposed alternate and, in the case of a notice of appointment, contain a statement signed by the proposed alternate that the proposed alternate is willing to act as the alternate of the director appointing him.
- 23.4 Except as these articles specify otherwise, alternate directors:
  - 23.4.1 are deemed for all purposes to be directors;
  - 23.4.2 are liable for their own acts and omissions;
  - 23.4.3 are subject to the same restrictions as the director appointing them; and

23.4.4 are not deemed to be agents of or for the directors appointing them.

23.5 Subject to articles 23.6, 23.7 and 23.8, an alternate director has the same rights in relation to any directors' meeting or directors' written resolution as the director appointing him.

23.6 An alternate director may indicate agreement to a written resolution in place of the director appointing him, in which case the director appointing him shall be deemed to have indicated agreement to the written resolution.

23.7 A person who is an alternate director but not a director may be counted as participating in a directors' meeting for the purposes of determining whether a quorum is participating (but only if the director appointing him is not participating). No alternate may be counted as more than one director for such purpose.

23.8 In addition to any vote he may have as a director in his own right, an alternate director has an additional vote on behalf of each director for whom he acts as alternate who is:

23.8.1 not participating in a directors' meeting; and

23.8.2 would have been entitled to vote if they were participating in it.

23.9 An alternate director is not entitled to receive any remuneration from the company for serving as an alternate director, except as provided in this article. The director appointing an alternate may by notice in writing to the company from time to time direct that a part of the remuneration otherwise payable to him shall be paid to his alternate instead.

23.10 An alternate director shall cease to be an alternate director if the director appointing him ceases for any reason to be a director.

## 24. DIRECTORS' REMUNERATION

24.1 Directors may undertake any services for the company that the directors decide.

24.2 Directors are entitled to such remuneration as the shareholders determine by special resolution:

24.2.1 for their services to the company as directors; and

24.2.2 for any other service which they undertake for the company.

24.3 Subject to these articles, a director's remuneration may:

24.3.1 take any form; and

24.3.2 include any arrangements in connection with the payment of a pension, allowance or gratuity, or any death, sickness or disability benefits, to or in respect of that director.

24.4 Unless the shareholders decide otherwise by special resolution, directors' remuneration accrues from day to day.

24.5 Unless the shareholders decide otherwise by special resolution, directors are not accountable to the company for any remuneration which they receive as directors or other officers or employees of the company's subsidiaries or of any other body corporate in which the company is interested.

## 25. DIRECTORS' EXPENSES

25.1 The company may pay any reasonable expenses which the directors, and the company secretary (if any), properly incur in connection with their attendance at:

25.1.1 meetings of directors or committees of directors;

25.1.2 general meetings; or

25.1.3 separate meetings of the holders of any class of shares or of debentures of the company;

or otherwise in connection with the exercise of their powers and the discharge of their responsibilities in relation to the company.

## 26. SECRETARY

26.1 The shareholders may appoint any person who is willing to act as secretary for such term, at such remuneration and upon such conditions as they may think fit and from time to time remove such person and if the shareholders so decide appoint a replacement, in each case by a special resolution.



SHARES AND DISTRIBUTIONS

SHARES

27. SHARE CAPITAL

- 27.1 Except as otherwise provided in these articles, the ordinary shares and the ordinary A shares shall rank pari passu in all respects but shall constitute separate classes of shares.
- 27.2 The Shares in the company shall carry the following rights and entitlements:

**Ordinary Shares**

- 27.2.1 the holders of the ordinary shares shall be entitled to:
- 27.2.1.1 receive notice of and to attend and to vote at general meetings of the company;
  - 27.2.1.2 participate in the profits of the company available for distribution provided that the dividend payable on each ordinary share shall be equal to that payable on each ordinary A share; and
  - 27.2.1.3 in the event of a winding-up, participate in the distribution of any assets of the company (including uncalled shares at the commencement of the winding-up) remaining after paying and discharging the debts and liabilities of the company and the costs of the winding-up;

**Ordinary A Shares**

- 27.2.2 the holders of the ordinary A shares shall:
- 27.2.2.1 receive notice of and to attend but not vote at general meetings of the company
  - 27.2.2.2 be entitled to participate in the profits of the company available for distribution provided that the dividend payable on each ordinary A share shall be equal to that payable on each ordinary share; and
  - 27.2.2.3 be entitled to in the event of a winding-up, participate in the distribution of any assets of the company (including uncalled shares at the commencement of the winding-up) remaining after paying and

discharging the debts and liabilities of the company and the costs of the winding-up;

**29. ALL SHARES TO BE FULLY PAID UP**

29.1 No share is to be issued for less than the aggregate of its nominal value and any premium to be paid to the company in consideration for its issue.

29.2 This does not apply to the subscriber shares.

**30. POWERS TO ISSUE DIFFERENT CLASSES OF SHARE**

30.1 Without prejudice to the rights attached to any existing share, the company may issue shares with such rights or restrictions as may be determined by the directors.

30.2 In particular and without limitation, the company may issue shares which are to be redeemed, or are liable to be redeemed at the option of the company or the holder, and the directors may determine the terms, conditions and manner of redemption of any such shares.

**31. ALLOTMENT OF SHARES**

31.1 Subject to article 31.2 and the Companies Acts, the directors may allot, grant options over or otherwise dispose of shares to such persons at such times and generally on such terms and conditions as they think fit.

31.2 All shares which the directors propose to allot must first be offered to the shareholders in accordance with this article unless the company shall by special resolution otherwise direct:

31.2.1 The directors shall give notice to each of the shareholders of the total number and subscription price of the shares they propose to allot and invite each of the shareholders to state in writing within 21 days (or such longer period as the directors may decide) from the date of the notice whether he is willing to subscribe for any of such shares and if so the maximum number for which he is willing to subscribe;

31.2.2 The directors shall allocate the new shares to and amongst the shareholders as nearly as may be in proportion to the existing numbers of shares held by them and shall allot them accordingly, provided that none of the shareholders shall be obliged to take more than the maximum number of shares which he has stated he is willing to purchase;

31.2.3 The directors must not dispose of any shares which are not accepted pursuant to an offer under this article on terms which are more favourable to the persons subscribing for them than the terms on which they were offered to the shareholders.

31.3 Section 561 of the Act, or any statutory modification or re-enactment thereof for the time being in force, shall not apply to an allotment of any equity security by the company.

## 32. TRUSTS MAY BE RECOGNISED

32.1 The company shall be entitled to recognise in such manner and to such extent as it may think fit any trust in respect of any shares. However, the company shall not be bound to recognise any such trust, even if it has express notice of it, except as required by the Companies Acts.

32.2 Notwithstanding any such recognition, the company shall not be bound to see to the execution, administration or observance of any trust, whether expressed, implied or constructive, in respect of any shares, and shall be entitled to recognise and give effect to the acts and deeds of the holder of such shares as if they were the absolute owners thereof.

32.3 For the purposes of this article, "trust" includes any right or interest (whether equitable, contingent, future, partial or otherwise) in respect of any share, or any fractional part of a share, other than an absolute right of the holder to the entirety of the same.

## 33. SHARE CERTIFICATES

33.1 The company must issue each shareholder, free of charge, with one or more certificates in respect of the shares which that shareholder holds.

33.2 Every certificate must specify:

33.2.1 in respect of how many shares, of what class, it is issued;

33.2.2 the nominal value of those shares;

33.2.3 that the shares are fully paid (or, in the case of the subscriber shares, the amount paid up on them); and

33.2.4 any distinguishing numbers assigned to them.

33.3 No certificate may be issued in respect of shares of more than one class.

33.4 If more than one person holds a share, only one certificate may be issued in respect of it.

33.5 Certificates must be executed in accordance with the Companies Acts.

#### 34. REPLACEMENT SHARE CERTIFICATES

34.1 If a certificate issued in respect of a shareholder's shares is:

34.1.1 damaged or defaced; or

34.1.2 said to be lost, stolen or destroyed;

that shareholder is entitled to be issued with a replacement certificate in respect of the same shares.

34.2 A shareholder exercising the right to be issued with such a replacement certificate:

34.2.1 may at the same time exercise the right to be issued with a single certificate or separate certificates;

34.2.2 must return the certificate which is to be replaced to the company if it is damaged or defaced; and

34.2.3 must comply with such conditions as to evidence, indemnity and the payment of a reasonable fee as the directors decide.

#### 35. COMPANY'S LIEN OVER SHARES

35.1 The company has a lien (the "company's lien") over every share, whether or not fully paid, which is registered in the name of any person indebted or under any liability to the company, whether he is the sole registered holder or one of several joint holders, for all monies payable by him (either alone or jointly with any other person) to the company, whether payable immediately or at some time in the future.

35.2 The company's lien over a share:

35.2.1 takes priority over any third party's interest in that share; and

35.2.2 extends to any dividend or other money payable by the company in respect of that share and (if the lien is enforced and the share is sold by the company) the proceeds of sale of that share.

35.3 The directors may at any time decide that a share which is or would otherwise be subject to the company's lien shall not be subject to it, either wholly or in part.

### 36. ENFORCEMENT OF THE COMPANY'S LIEN

36.1 Subject to the provisions of this article, if:

36.1.1 a lien enforcement notice has been given in respect of a share; and

36.1.2 the person to whom the notice was given has failed to comply with it;

the company may sell that share in such manner as the directors decide.

36.2 A "lien enforcement notice":

36.2.1 may only be given in respect of a share which is subject to the company's lien, in respect of which a sum is payable and the due date for payment of that sum has passed;

36.2.2 must specify the share concerned;

36.2.3 must require payment of the sum payable within 14 clear days of the notice (that is, excluding the date on which the notice is given and the date on which that 14 day period expires);

36.2.4 must be addressed either to the holder of the share or to a person entitled to it by reason of the holder's death, bankruptcy or otherwise; and

36.2.5 must state the company's intention to sell the share if the notice is not complied with.

36.3 Where shares are sold under this article:

36.3.1 the directors may authorise any person to execute an instrument of transfer of the shares to the purchaser or a person nominated by the purchaser; and

36.3.2 the transferee is not bound to see to the application of the consideration, and the transferee's title is not affected by any irregularity in or invalidity of the process leading to the sale.

36.4 The net proceeds of any such sale (after payment of the costs of sale and any other costs of enforcing the lien) must be applied:

36.4.1 first, in payment of so much of the sum for which the lien exists as was payable at the date of the lien enforcement notice;

36.4.2 second, to the person entitled to the shares at the date of the sale, but only after the certificate for the shares sold has been surrendered to the company for cancellation or an indemnity in a form reasonably satisfactory to the directors has been given for any lost certificates, and subject to a lien equivalent to the company's lien over the shares before the sale for any monies payable by him (either alone or jointly with any other person) to the company after the date of the lien enforcement notice.

36.5 A statutory declaration by a director or the company secretary that the declarant is a director or the company secretary and that a share has been sold to satisfy the company's lien on a specified date:

36.5.1 is conclusive evidence of the facts stated in it as against all persons claiming to be entitled to the share; and

36.5.2 subject to compliance with any other formalities of transfer required by these articles or by law, constitutes a good title to the share.

## 37. SHARE TRANSFERS

37.1 References in these articles to the transfer of any share shall be construed as including reference to the sale or other parting with the beneficial ownership of such share whether by transfer, renunciation of a renounceable letter of allotment or otherwise, but not as including reference to the transfer of a share in security.

37.2 Save as otherwise provided in these articles, no shareholder may transfer any shares without the consent in writing of all of the ordinary shareholders.

37.3 Shares may be transferred by means of an instrument of transfer in any usual form or any other form approved by the directors, which is executed by or on behalf of the transferor.

37.4 No fee may be charged for registering any instrument of transfer or other document relating to or affecting the title to any share.

37.5 The company may retain any instrument of transfer which is registered.

37.6 The transferor remains the holder of a share until the transferee's name is entered in the register of members as holder of it.

37.7 No transfer of a share (other than a transfer made in accordance with articles 40, 41 and 45) shall be registered unless the shareholders approve such transfer by special resolution.

38. TRANSMISSION OF SHARES

- 38.1 If title to a share passes to a transmittee, the company may only recognise the transmittee as having any title to that share.
- 38.2 Subject to these articles, and pending any transfer of the shares to another person, a transmittee has the same rights as the holder had.
- 38.3 But transmittees do not have the right to attend or vote at a general meeting, or agree to a proposed written resolution, in respect of shares to which they are entitled, by reason of the holder's death or bankruptcy or otherwise, unless they become the holders of those shares.
- 38.4 Any transfer made or executed under this article is to be treated as if it were made or executed by the person from whom the transmittee has derived rights in respect of the share, and as if the event which gave rise to the transmission had not occurred.

39. TRANSMITTEES BOUND BY PRIOR NOTICES

If a notice is given to a shareholder in respect of shares and a transmittee is entitled to those shares, the transmittee is bound by the notice if it was given to the shareholder before the transmittee's name, or the name of any person to whom the transmittee transfers those shares, has been entered in the register of members.

40. PERMITTED TRANSFERS

- 40.1 Any share may be transferred by a shareholder:
  - 40.1.1 to their privileged relation; or
  - 40.1.2 to trustees to be held upon a family trust (subject to Article 32);
 each a "permitted transferee", without being required to follow the steps set out in article 41.
- 40.2 Where any share has been transferred to pursuant to articles 40.1.1 or 40.1.2 the privileged relation or the trustees (as the case may be) may transfer any such shares to a person or persons shown to the reasonable satisfaction of the directors to be:
  - 40.2.1 the trustees for the time being (on a change of trustee) of the family trust in question; and/or

40.2.2 the shareholder or any privileged relation of the shareholder who made the transfer pursuant to articles 40.1.1 or 40.1.2.

40.3 Where shares are held by trustees on a family trust and any such shares cease to be held upon family trust (otherwise than in consequence of a transfer authorised under Article 40.2) the trustees shall forthwith transfer such shares to a transferee permitted under Article 40.2 and in default of doing so the trustees shall be deemed to have given a transfer notice in respect of the shares in question.

40.4 Where, under a deceased shareholder's will (or the laws as to intestacy) the persons legally or beneficially entitled to any shares (whether immediately or contingently) are permitted transferees of the deceased shareholder, the personal representative of the deceased shareholder may transfer any shares to those permitted transferees, in each case without restriction as to price or otherwise. Shares previously transferred as permitted by this Article 40.4 may be transferred by the transferee to any other permitted transferee without any price or other restriction.

#### 41. TRANSFER NOTICE

41.1 If at any time a shareholder desires to transfer any shares registered in his name (save with the consent of the ordinary shareholders in accordance with article 37.2 or to a permitted transferee in accordance with article 40) he shall give to the company notice in writing specifying the shares which he desires to transfer (a "transfer notice").

41.2 A transfer notice shall be deemed to have been given to the company (if one has not already been received):

41.2.1 save where shares have been transferred pursuant to articles 37.2 or 40, by a transmittee, in respect of the shares to which he becomes entitled by transmission, immediately on the company becoming aware of the event giving rise to the transmission;

41.2.2 by any person who would otherwise be entitled to shares on the enforcement of any encumbrance or security interest granted by a shareholder, in respect of those shares, immediately on the company becoming aware of the enforcement of the encumbrance or security interest; and

41.2.3 by any person in the employment of the company (save for the Founder Shareholder and his related persons) who leaves such employment for any



reason, in respect of any shares held by him in the company, if and when the directors so decide.

41.3 For the purposes of these articles, the "vendor" means any shareholder, transmittee or other person who gives or is deemed to give a transfer notice to the company pursuant to article 41.1 or 41.2.

41.4 Once a transfer notice has been given or is deemed to be given it may not be withdrawn except as provided in these articles.

41.5 Subject to these articles, a transfer notice shall constitute the company the vendor's agent for the sale of the shares specified in it (the "sale shares") in accordance with these articles.

#### 42. SALE PRICE

42.1 The sale price of the sale shares (the "sale price") shall be the price agreed by the vendor and the directors. But if the vendor and the directors are unable to agree a price within 15 days of the date of the transfer notice or if the transfer notice is a deemed transfer notice, the sale price shall be the fair value of the sale shares.

42.2 The "fair value" of any shares being transferred shall be the sum that the company's accountants or auditors shall, in accordance with these articles, determine and certify as the sum considered by them to be the fair value of such shares as at the date of the transfer notice.

42.3 In determining the fair value of any shares, the company's accountants or auditors shall have proper regard to the market value of the shares as between a willing buyer and a willing seller, taking into account:

42.3.1 any discount that might attach to such shares if they constitute a minority interest; and

42.3.2 any transfer restrictions which might apply to such shares pursuant to these articles.

42.4 The vendor and the shareholders may make representations to the company's accountants or auditors as to the fair value of the relevant shares.

42.5 The company's accountants or auditors shall act as experts and not as arbiters and their determination of the fair value shall be final and binding for all purposes, save in the case of manifest error.

- 42.6 The cost of the company's accountants or auditors shall be borne as to one half by the vendor and as to the other half by the purchasers of the shares concerned in proportion to the number of shares purchased by them respectively. But if the vendor exercises his right pursuant to article 42.7 to withdraw his transfer notice, he shall be liable to pay the whole of the cost of the company's accountants or auditors.
- 42.7 Where the sale price is determined by the company's accountants or auditors, the sale price shall be notified in writing to the vendor. The vendor may withdraw the transfer notice, unless the transfer notice has been given or is deemed to have been given in the circumstances set out in article 41.2. Any such withdrawal must be made by notice in writing to the company and be received within 14 days of receipt by the vendor of notification of the sale price.
43. OFFER OF SALE SHARES
- 43.1 Immediately after the sale price has been fixed in accordance with these articles, the board shall:
- 43.2 invite the following shareholders to apply in writing within 28 days of the date of the offer ("first offer period") for the maximum number of shares they wish to buy as follows:
- 43.2.1 In the case of ordinary shares, they shall be offered for sale to all holders of the ordinary shares (other than the seller) pro rata. If, at the end of the first offer period, there are any ordinary shares that have not been allocated, the remaining sale shares shall be offered to the holders of the ordinary A shares who have accepted all the sale shares offered to them. Any sale shares that subsequently remain unallocated shall be offered holders of the shares of other classes in proportion to the number of shares held by them respectively.
- 43.2.2 In the case of ordinary A shares, they shall be offered for sale to the holders of the ordinary shares pro rata their existing shareholding. If, at the end of the first offer period, there are any ordinary A shares that have not been allocated, the remaining sale shares shall be offered to the holders of the ordinary A shares who have accepted all the sale shares offered to them. Any sale shares that subsequently remain unallocated shall be offered holders of the shares of other classes in proportion to the number of shares held by them respectively.

43.3 If pursuant to article 43.1 the company finds other shareholders willing to purchase some or all of the sale shares the company shall allocate the sale shares to and amongst the other shareholders as nearly as may be in proportion to the existing numbers of shares held by them, provided that none of the other shareholders shall be obliged to take more than the maximum number of shares which it has stated it is willing to purchase.

43.4 The directors shall immediately give notice of the allocation of sale shares made under article 43.3 (an "allocation notice") to the vendor and to the shareholders to whom the sale shares have been allocated. The allocation notice shall specify the place and time (not being earlier than 14 and not later than 28 days after the date of the allocation notice) at which the sale of the shares so allocated shall be completed.

#### 44. TRANSFER OF SALE SHARES

44.1 If the directors give an allocation notice pursuant to article 43.4, subject to article 44.2 the vendor shall be bound to execute and deliver a transfer or transfers of the sale shares referred to in that allocation notice together with the relative share certificate, and the shareholders to whom the sale shares have been allocated shall be bound to pay the sale price in respect of the shares allocated to them, at the time and place specified in the allocation notice.

44.2 This article will apply if, within six months of receipt by the company of the transfer notice, the company has not given the vendor an allocation notice in respect of all of the sale shares. In these circumstances, the vendor may withdraw the transfer notice, unless the transfer notice has been given or is deemed to have been given in the circumstances set out in article 41.2. Any such withdrawal must be made by notice in writing to the company and be received within one month of the expiry of the said six month period.

44.3 If the vendor fails to comply with article 44.1, the company may:

44.3.1 receive and give a good discharge for the purchase money on behalf of the vendor;

44.3.2 authorise any director to execute transfers of the sale shares in favour of the purchasers; and

44.3.3 (subject to stamping) enter the names of the purchasers in the register of members as the holder of such of the sale shares as shall have been transferred to them.

After the names of the purchasers have been entered in the register of members, the validity of the proceedings shall not be questioned by any person.

44.4 This article 44.4 will apply if, within six months of receipt by the company of the transfer notice, the directors have not given the vendor an allocation notice in respect of all of the sale shares, and the vendor has not withdrawn the transfer notice pursuant to article 44.2. In these circumstances, the vendor may at any time within three months of the expiry of the said six month period:

44.4.1 If the vendor is the transmittee of the sale shares, elect by notice in writing to the company to be registered as the holder of the unsold shares; or

44.4.2 if the vendor is a person who would otherwise be entitled to the sale shares on the enforcement of any encumbrance or security interest granted by a shareholder, elect to be registered as the holder of the unsold shares by submitting to the company a transfer of the sale shares in its favour; or

44.4.3 subject to the restrictions set out in article 44.6, sell, transfer or dispose of the unsold shares.

44.5 For the purposes of article 44.4, the "unsold shares" means those of the sale shares which the vendor has not become bound to sell pursuant to article 44.1.

44.6 The restrictions referred to in article 44.4.3 are that:

44.6.1 the vendor may not sell, transfer or dispose of the sale shares at a price less than the sale price; and

44.6.2 the directors may, if so directed by special resolution, refuse to register any transfer of a share pursuant to article 43.6.3.

44.7 The directors shall register any transfer of a share pursuant to article 44.1 which is presented for registration duly stamped.

44.8 If any shares specified in a transfer notice are not purchased pursuant to this article (unless the transfer notice has been withdrawn as permitted by these articles), the vendor may request a general meeting for the purpose of proposing that the company be wound up pursuant to section 84(1) of the Insolvency Act 1986:

44.8.1 If so requested, the directors must convene the general meeting within one month from the date of receipt of the request. If they do not do so, the vendor may convene the general meeting. Any such general meeting must be held within three months from the date of receipt of the request;

44.8.2 At the general meeting, only those in favour of the resolution shall be entitled to vote.

45. DEEMED TRANSFERS

45.1 If at any time any employee and/or a director of the company (who is not the Founder Shareholder or his related persons) shall cease to be an employee or a director of the company (whichever shall last occur) (a "leaver") then unless the shareholders resolve by special resolution otherwise, that person, if he is the holder of shares, his related persons who are holders and, where relevant, his personal representatives or trustee in bankruptcy, shall immediately upon the cessation of his employment or appointment (as the case may be) be deemed to have served a transfer notice pursuant to article 41, in respect of all of the shares held by him or his permitted transferees.

45.2 For the purposes of this article 45.2:

45.2.1 "transfer price" means:

- (a) in the case of a good leaver, the fair value (as fair value is determined by article 42.2).
- (b) in the case of a bad leaver, the lower of net asset value and fair value (as fair value is determined by article 42.2).

45.2.2 "bad leaver" means a leaver who is not a good leaver.

45.2.3 "good leaver" means a person whose employment is terminated unlawfully or unfairly by the company or by reason of (i) serious illness or incapacity which results in either resignation or dismissal pursuant to the terms of the relevant person's service contract (if any) or (ii) retirement at normal retirement age or (iii) any other cessation where the ordinary shareholders of the company deem him to be a good leaver by written notice.

45.2.4 "net asset value" means the sum that the company's accountants or auditors shall, in accordance with these articles, determine and certify as the sum considered by them to be the amount by which such shares are worth proportional to the total net asset value of the company and its subsidiaries (being the underlying value of the assets of the company less all liabilities) as at the date of the transfer notice.

45.3 All voting rights attached to any shares which are the subject of the deemed transfer notice pursuant to article 45.1 shall be suspended from the date of such

transfer notice. Those voting rights shall be restored upon completion of a transfer of those shares (being, for the avoidance of doubt, the registration of the transferee's name in the register of members in respect of those shares).

45.4 A leaver shall be deemed to have irrevocably appointed the company to be his attorney to execute any stock transfer form and to do such other things as may be necessary or desirable to accept, transfer and complete the sale of the shares which are the subject of the deemed transfer notice pursuant to article 45.1 and after the transferee is entered into the register of members, the validity of the proceedings shall not be questioned by any person.

45.5 In the event that the transfer price exceeds £100,000.00 then the transfer price shall be payable in the following manner:

45.5.1 an amount equal to £100,000.00 shall be paid by bankers or electronic transfer on completion of the share transfer; and

45.5.2 the balance of the transfer price shall be payable by ten equal instalments by bankers draft the first of which shall be due six months after the completion of the share transfer and the others on the dates falling six months thereafter PROVIDED THAT in addition to the instalments of the transfer price if the transferor is a good leaver only, there shall be payable on each of such dates interest on such instalment at the rate equivalent to the base rate from time to time of the Bank of England.

#### 46. DRAG ALONG

46.1 If the holders of more than 75% of the issued shares (the "selling shareholders") wish to transfer all their shares (the "sale shares") to an independent, bona fide and arm's length third party purchaser (the "third party purchaser"), they shall have the option (the "drag along option") to require, in accordance with this article 46, all of the other holders of shares (the "other shareholders") to transfer all their shares to such third party purchaser.

46.2 The selling shareholders may exercise the drag along option by giving notice to that effect (a "drag along notice") to all the other shareholders. A drag along notice shall specify that the other shareholders are required to transfer all of their shares pursuant to this article to the third party purchaser, the price at which the shares are to be transferred (determined in accordance with article 46.4) the proposed date of transfer and the identity of the third party purchaser.

- 46.3 A drag along notice shall be irrevocable and shall lapse if for any reason the selling shareholders shall not sell their shares to the third party purchaser within 45 days after the date of the drag along notice. A further drag along notice may be served following the lapse of any particular drag along notice.
- 46.4 The other shareholders shall be obliged to sell their shares at the highest price specified in the drag along notice which shall attribute an equal value to each of the shares.
- 46.5 Upon any person, following the issue of a drag along notice, becoming a member of the company pursuant to the exercise of a pre-existing option to acquire shares or otherwise (a "new member"), a drag along notice shall be deemed to have been served upon the new member on the same terms as the previous drag along notice who shall be bound to sell and transfer all such shares acquired by him to the third party purchaser and the provisions of this article 46.5 shall apply to the new member.
- 46.6 Completion of the sale of the other shareholders' shares shall take place on the same date as the date proposed for completion of the sale of the selling shareholders' shares.
- 46.7 Each of the other shareholders shall on the date of service of the drag along notice be deemed to have irrevocably appointed each of the selling shareholders separately to be his attorney to execute any stock transfer and to do such other things as may be necessary or desirable to accept, transfer and complete the sale of the shares pursuant to this article 46.7 and after the third party purchaser (or such person as he may direct) is entered into the register of members in purported exercise of the powers of this article 46.7, the validity of the proceedings shall not be questioned by any person.
- 46.8 The rights of pre-emption and other restrictions contained in these articles shall not apply on any sale and transfer of shares to the third party purchaser named in a drag along notice.
- 46.9 Subject to article 37, no sale, transfer or other disposition of more than 50% of the issued shares or of any interest in any of those shares to a bona fide and arm's length third party purchaser (as defined in article 46.1) shall be permitted unless and until the third party purchaser shall have offered to purchase all of the shares in the company held by members who are unconnected with the third party purchaser (the "remaining members").

46.10 The offer to be made by the third party purchaser under article 46.9 shall be in writing and capable of acceptance by the members for not less than 14 days from the date of the offer. The offer shall be deemed to have been irrevocably rejected by a member if that member shall not accept the offer in accordance with its terms, conditions and provisions and the specified period for acceptance of the offer.

46.11 The price for the remaining members' shares shall be no less than the highest price offered by the third party purchaser for the other shares.

#### 47. NO CONTROLLING INTEREST

47.1 Notwithstanding any provision of these articles, no sale or transfer of any shares to which article 47.2 applies shall be made or registered without the previous sanction of the holders of a majority in nominal value of the issued shares of the company.

47.2 This article 47.2 applies to any sale or transfer of shares which, if made and registered, would result in a person or persons who are not the Founder Shareholder or his related persons obtaining a controlling interest in the company.

47.3 For the purposes of this article, "controlling interest" means shares conferring more than 50% of the total voting rights conferred by all the issued shares in the company for the time being.

#### DIVIDENDS AND OTHER DISTRIBUTIONS

##### 48. PROCEDURE FOR DECLARING DIVIDENDS

48.1 The company may by ordinary resolution declare dividends, and the directors may decide to pay interim dividends.

48.2 A dividend must not be declared unless the directors have made a recommendation as to its amount. Such a dividend must not exceed the amount recommended by the directors.

48.3 No dividend may be declared or paid unless it is in accordance with shareholders' respective rights.

48.4 Unless the shareholders' resolution to declare or directors' decision to pay a dividend, or the terms on which shares are issued, specify otherwise, it must be paid by reference to each shareholder's holding of shares on the date of the resolution or decision to declare or pay it.



- 48.5 If the company's share capital is divided into different classes, no interim dividend may be paid on shares carrying deferred or non-preferred rights if, at the time of payment, any preferential dividend is in arrear.
- 48.6 The directors may pay at intervals any dividend payable at a fixed rate if it appears to them that the profits available for distribution justify the payment.
- 48.7 If the directors act in good faith, they do not incur any liability to the holders of shares conferring preferred rights for any loss they may suffer by the lawful payment of an interim dividend on shares with deferred or non-preferred rights.

49. PAYMENT OF DIVIDENDS AND OTHER DISTRIBUTIONS

- 49.1 Where a dividend or other sum which is a distribution is payable in respect of a share, it must be paid by one or more of the following means:
- 49.1.1 transfer to a bank or building society account specified by the distribution recipient in writing;
  - 49.1.2 sending a cheque made payable to the distribution recipient by post to the distribution recipient at the distribution recipient's registered address (if the distribution recipient is a holder of the share), or (in any other case) to an address specified by the distribution recipient in writing;
  - 49.1.3 sending a cheque made payable to such person by post to such person at such address as the distribution recipient has specified in writing; or
  - 49.1.4 any other means of payment as the directors agree with the distribution recipient in writing.
- 49.2 In these articles, the "distribution recipient" means, in respect of a share in respect of which a dividend or other sum is payable:
- 49.2.1 the holder of the share; or
  - 49.2.2 if the share has two or more joint holders, whichever of them is named first in the register of members; or
  - 49.2.3 if the holder is no longer entitled to the share by reason of death or bankruptcy, or otherwise by operation of law, the transmittee.

50. NO INTEREST ON DISTRIBUTIONS

50.1 The company may not pay interest on any dividend or other sum payable in respect of a share unless otherwise provided by:

50.1.1 the terms on which the share was issued; or

50.1.2 the provisions of another agreement between the holder of that share and the company.

51. UNCLAIMED DISTRIBUTIONS

51.1 All dividends or other sums which are:

51.1.1 payable in respect of shares; and

51.1.2 unclaimed after having been declared or become payable;

may be invested or otherwise made use of by the directors for the benefit of the company until claimed.

51.2 The payment of any such dividend or other sum into a separate account does not make the company a trustee in respect of it.

51.3 If:

51.3.1 twelve years have passed from the date on which a dividend or other sum became due for payment; and

51.3.2 the distribution recipient has not claimed it;

the distribution recipient is no longer entitled to that dividend or other sum and it ceases to remain owing by the company.

52. NON-CASH DISTRIBUTIONS

52.1 Subject to the terms of issue of the share in question, the company may, by ordinary resolution on the recommendation of the directors, decide to pay all or part of a dividend or other distribution payable in respect of a share by transferring non-cash assets of equivalent value (including, without limitation, shares or other securities in any company).

52.2 For the purposes of paying a non-cash distribution, the directors may make whatever arrangements they think fit, including, where any difficulty arises regarding the distribution:

- 52.2.1 fixing the value of any assets;
- 52.2.2 paying cash to any distribution recipient on the basis of that value in order to adjust the rights of recipients; and
- 52.2.3 vesting any assets in trustees.

### 53. WAIVER OF DISTRIBUTIONS

- 53.1 Distribution recipients may waive their entitlement to a dividend or other distribution payable in respect of a share by giving the company notice in writing to that effect, but if:

- 53.1.1 the share has more than one holder; or
- 53.1.2 more than one person is entitled to the share, whether by reason of the death or bankruptcy of one or more joint holders, or otherwise;

the notice is not effective unless it is expressed to be given, and signed, by all the holders or persons otherwise entitled to the share.

### CAPITALISATION OF PROFITS

#### 54. AUTHORITY TO CAPITALISE AND APPROPRIATION OF CAPITALISED SUMS

- 54.1 Subject to these articles, the directors may, if they are so authorised by an ordinary resolution:

- 54.1.1 decide to capitalise any profits of the company (whether or not they are available for distribution) which are not required for paying a preferential dividend, or any sum standing to the credit of the company's share premium account or capital redemption reserve; and
- 54.1.2 appropriate any sum which they so decide to capitalise (a "capitalised sum") to the persons who would have been entitled to it if it were distributed by way of dividend (the "persons entitled") and in the same proportions.

- 54.2 Capitalised sums must be applied:

- 54.2.1 on behalf of the persons entitled; and
- 54.2.2 in the same proportions as a dividend would have been distributed to them.

- 54.3 Any capitalised sum may be applied in paying up new shares of a nominal amount equal to the capitalised sum which are then allotted credited as fully paid to the persons entitled or as they may direct.
- 54.4 A capitalised sum which was appropriated from profits available for distribution may be applied in paying up new debentures of the company which are then allotted credited as fully paid to the persons entitled or as they may direct.
- 54.5 Subject to these articles the directors may:
  - 54.5.1 apply capitalised sums in accordance with articles 54.3 and 54.4 partly in one way and partly in another;
  - 54.5.2 make such arrangements as they think fit to deal with shares or debentures becoming distributable in fractions under this article (including the issuing of fractional certificates or the making of cash payments); and
  - 54.5.3 authorise any person to enter into an agreement with the company on behalf of all the persons entitled which is binding on them in respect of the allotment of shares and debentures to them under this article.

## PART 4

### DECISION-MAKING BY SHAREHOLDERS

#### ORGANISATION OF GENERAL MEETINGS

##### 55. ATTENDANCE AND SPEAKING AT GENERAL MEETINGS

- 55.1 A person is able to exercise the right to speak at a general meeting when that person is in a position to communicate to all those attending the meeting, during the meeting, any information or opinions which that person has on the business of the meeting.
- 55.2 A person is able to exercise the right to vote at a general meeting when:
  - 55.2.1 that person is able to vote, during the meeting, on resolutions put to the vote at the meeting; and
  - 55.2.2 that person's vote can be taken into account in determining whether or not such resolutions are passed at the same time as the votes of all the other persons attending the meeting.

- 55.3 The directors may make whatever arrangements they consider appropriate to enable those attending a general meeting to exercise their rights to speak or vote at it.
- 55.4 In determining attendance at a general meeting, it is immaterial whether any two or more members attending it are in the same place as each other.
- 55.5 Two or more persons who are not in the same place as each other attend a general meeting if their circumstances are such that if they have (or were to have) rights to speak and vote at that meeting, they are (or would be) able to exercise them.

#### 56. QUORUM FOR GENERAL MEETINGS

No business other than the appointment of the chairman of the meeting is to be transacted at a general meeting if the persons attending it do not constitute a quorum.

#### 57. CHAIRING GENERAL MEETINGS

- 57.1 If the directors have appointed a chairman, the chairman shall chair general meetings if present and willing to do so.
- 57.2 If the directors have not appointed a chairman, or if the chairman is unwilling to chair the meeting or is not present within ten minutes of the time at which a meeting was due to start:

57.2.1 the directors present; or

57.2.2 (if no directors are present), the meeting;

must appoint a director or shareholder to chair the meeting, and the appointment of the chairman of the meeting must be the first business of the meeting.

- 57.3 The person chairing a meeting in accordance with this article is referred to as the "chairman of the meeting".

#### 58. ATTENDANCE AND SPEAKING BY DIRECTORS AND NON-SHAREHOLDERS

- 58.1 Directors may attend and speak at general meetings, whether or not they are shareholders.
- 58.2 The chairman of the meeting may permit other persons who are not:
  - 58.2.1 shareholders of the company; or

58.2.2 otherwise entitled to exercise the rights of shareholders in relation to general meetings, to attend and speak at a general meeting.

59. ADJOURNMENT

59.1 If the persons attending a general meeting within half an hour of the time at which the meeting was due to start do not constitute a quorum, or if during a meeting a quorum ceases to be present, the chairman of the meeting must adjourn it. If the persons attending the adjourned meeting within half an hour of the time at which the meeting was due to start do not constitute a quorum, the adjourned meeting shall be dissolved.

59.2 The chairman of the meeting may adjourn a general meeting at which a quorum is present if:

59.2.1 the meeting consents to an adjournment; or

59.2.2 it appears to the chairman of the meeting that an adjournment is necessary to protect the safety of any person attending the meeting or ensure that the business of the meeting is conducted in an orderly manner.

59.3 The chairman of the meeting must adjourn a general meeting if directed to do so by the meeting.

59.4 When adjourning a general meeting, the chairman of the meeting must:

59.4.1 either specify the time and place to which it is adjourned or state that it is to continue at a time and place to be fixed by the directors; and

59.4.2 have regard to any directions as to the time and place of any adjournment which have been given by the meeting.

59.5 If the continuation of an adjourned meeting is to take place more than 14 days after it was adjourned, the company must give at least 7 clear days' notice of it (that is, excluding the day of the adjourned meeting and the day on which the notice is given):

59.5.1 to the same persons to whom notice of the company's general meetings is required to be given; and

59.5.2 containing the same information which such notice is required to contain.

- 59.6 No business may be transacted at an adjourned general meeting which could not properly have been transacted at the meeting if the adjournment had not taken place.

#### VOTING AT GENERAL MEETINGS

##### 60. VOTING: GENERAL

- 60.1 A resolution put to the vote of a general meeting must be decided on a show of hands or by a poll, if duly demanded in accordance with these articles.

##### 61. ERRORS AND DISPUTES

- 61.1 No objection may be raised to the qualification of any person voting at a general meeting except at the meeting or adjourned meeting at which the vote objected to is tendered, and every vote not disallowed at the meeting is valid.
- 61.2 Any such objection must be referred to the chairman of the meeting, whose decision is final.

##### 62. POLL VOTES

- 62.1 A poll on a resolution may be demanded:
  - 62.1.1 in advance of the general meeting where it is to be put to the vote; or
  - 62.1.2 at a general meeting, either before a show of hands on that resolution or immediately after the result of a show of hands on that resolution is declared.
- 62.2 A poll may be demanded by any person having the right to vote on the resolution.
- 62.3 A demand for a poll may be withdrawn if:
  - 62.3.1 the poll has not yet been taken; and
  - 62.3.2 the chairman of the meeting consents to the withdrawal.
- 62.4 Polls must be taken immediately and in such manner as the chairman of the meeting directs.

##### 63. CONTENT OF PROXY NOTICES

- 63.1 Proxies may only validly be appointed by a notice in writing (a "proxy notice") which:

- 63.1.1 states the name and address of the shareholder appointing the proxy;
  - 63.1.2 identifies the person appointed to be that shareholder's proxy and the general meeting in relation to which that person is appointed;
  - 63.1.3 is signed by or on behalf of the shareholder appointing the proxy, or is authenticated in such manner as the directors may determine; and
  - 63.1.4 is delivered to the company in accordance with these articles and any instructions contained in the notice of the general meeting to which they relate.
- 63.2 The company may require proxy notices to be delivered in a particular form, and may specify different forms for different purposes.
- 63.3 Proxy notices may specify how the proxy appointed under them is to vote (or that the proxy is to abstain from voting) on one or more resolutions.
- 63.4 Unless a proxy notice indicates otherwise, it must be treated as:
- 63.4.1 allowing the person appointed under it as a proxy discretion as to how to vote on any ancillary or procedural resolutions put to the meeting; and
  - 63.4.2 appointing that person as a proxy in relation to any adjournment of the general meeting to which it relates as well as the meeting itself.
64. DELIVERY OF PROXY NOTICES
- 64.1 A person who is entitled to attend, speak or vote (either on a show of hands or on a poll) at a general meeting remains so entitled in respect of that meeting or any adjournment of it, even though a valid proxy notice has been delivered to the company by or on behalf of that person.
- 64.2 A proxy notice shall be invalid unless it is received (together with such evidence as the directors may require in relation to any authority under which it is executed) by the company at least one hour before the commencement of the meeting or adjourned meeting which the proxy is to attend or the time appointed for taking the poll at which the proxy is to vote.
- 64.3 An appointment under a proxy notice may be revoked by delivering to the company a notice in writing given by or on behalf of the person by whom or on whose behalf the proxy notice was given.



- 64.4 A notice revoking a proxy appointment or the appointment of a duly authorised representative of a corporation only takes effect if it is delivered at least one hour before the start of the meeting or adjourned meeting to which it relates or, in the case of a poll, the time appointed for taking the poll.
- 64.5 If a proxy notice is not executed by the person appointing the proxy, it must be accompanied by written evidence of the authority of the person who executed it to execute it on the appointor's behalf.
- 65. AMENDMENTS TO RESOLUTIONS
- 65.1 An ordinary resolution to be proposed at a general meeting may be amended by ordinary resolution if:
  - 65.1.1 notice of the proposed amendment is given to the company in writing by a person entitled to vote at the general meeting at which it is to be proposed not less than 48 hours before the meeting is to take place (or such later time as the chairman of the meeting may determine); and
  - 65.1.2 the proposed amendment does not, in the reasonable opinion of the chairman of the meeting, materially alter the scope of the resolution.
- 65.2 A special resolution to be proposed at a general meeting may be amended by ordinary resolution, if:
  - 65.2.1 the chairman of the meeting proposes the amendment at the general meeting at which the resolution is to be proposed; and
  - 65.2.2 the amendment does not go beyond what is necessary to correct a grammatical or other non-substantive error in the resolution.
- 65.3 If the chairman of the meeting, acting in good faith, wrongly decides that an amendment to a resolution is out of order, the chairman's error does not invalidate the vote on that resolution.

## PART 5

### ADMINISTRATIVE ARRANGEMENTS

- 66. MEANS OF COMMUNICATION TO BE USED
- 66.1 Subject to these articles, anything sent or supplied by or to the company under these articles may be sent or supplied in any way in which the Act provides for

documents or information which are authorised or required by any provision of that Act to be sent or supplied by or to the company.

66.2 This article 66.2 applies to anything sent or supplied by the company to any shareholder or by any shareholder to the company:

66.2.1 Where it is sent by post (whether in hard copy or electronic form) and the company is able to show that it was properly addressed, prepaid and posted, it is deemed to have been received by the proposed recipient 48 hours after it was posted to an address in the United Kingdom or 5 days after posting to an address outside the United Kingdom;

66.2.2 Where it is sent or supplied by electronic means and the company is able to show that it was properly addressed, it is deemed to have been received by the proposed recipient at the time it was sent;

66.2.3 Where properly addressed and delivered by hand, when it was given or left at the appropriate address.

66.3 Every person who becomes entitled to a share shall be bound by any notice in respect of that share which, before his name is entered in the register of members, has been duly given to a person from whom he derives his title.

66.4 Subject to these articles, any notice or document to be sent or supplied to a director in connection with the taking of decisions by directors may also be sent or supplied by the means by which that director has asked to be sent or supplied with such notices or documents for the time being.

66.5 A director may agree with the company that notices or documents sent to that director in a particular way are to be deemed to have been received within a specified time of their being sent, and for the specified time to be less than 48 hours.

## 67. COMPANY SEAL

The company shall not have a common seal.

## 68. RIGHT TO INSPECT ACCOUNTS AND OTHER RECORDS

Every shareholder is entitled to inspect any of the company's accounting or other records or documents.

## 69. PROVISION FOR EMPLOYEES ON CESSATION OF BUSINESS

The directors may decide to make provision for the benefit of persons employed or formerly employed by the company or any of its subsidiaries (other than a director or former director or shadow director) in connection with the cessation or transfer to any person of the whole or part of the undertaking of the company or that subsidiary.

## DIRECTORS' INDEMNITY AND INSURANCE

### 70. INDEMNITY

70.1 Subject to article 70.2, but without prejudice to any indemnity to which a relevant officer is otherwise entitled, each relevant officer of the company shall be indemnified out of the company's assets against all losses or liabilities which he may sustain or incur:

70.1.1 in or about the execution of the duties of his office or otherwise in relation thereto;

70.1.2 in connection with any negligence, default, breach of duty or breach of trust in relation to the company or an associated company;

70.1.3 in connection with the activities of the company or an associated company in its capacity as a trustee of an occupational pension scheme (as defined in section 235(6) of the Act ).

70.2 This article does not authorise any indemnity which would be prohibited or rendered void by any provision of the Companies Acts or by any other provision of law.

70.3 In this article:

70.3.1 companies are "associated" if one is a subsidiary of the other or both are subsidiaries of the same body corporate; and

70.3.2 a "relevant officer" means any director or secretary, or former director or secretary, of the company or an associated company.

### 71. INSURANCE

71.1 The directors may decide to purchase and maintain insurance, at the expense of the company, for the benefit of any relevant officer or employee in respect of any relevant loss.

71.2 In this article:

71.2.1 a "relevant officer or employee" means any director, secretary or employee, or former director, secretary or employee, of the company or an associated company;

71.2.2 a "relevant loss" means any loss or liability which has been or may be incurred by a relevant officer or employee in connection with that officer's or employee's duties or powers in relation to the company, any associated company or any pension fund or employees' share scheme of the company or associated company; and

71.2.3 companies are "associated" if one is a subsidiary of the other or both are subsidiaries of the same body corporate.

I certify that this is a true copy of the Articles of Association of the company adopted by special resolution on the 18 day of November 2021



.....  
Director