

LIQ13

Notice of final account prior to dissolution in MVL



Companies House

For further information, please
refer to our guidance at
www.gov.uk/companieshouse

1 Company details

Company number 0 5 2 6 7 8 1 9

Company name in full The London Organising Committee of the Olympic Games
and Paralympic Games Limited

→ Filling in this form

Please complete in typescript or in
bold black capitals.

2 Liquidator's name

Full forename(s) Jeremy

Surname Willmont

3 Liquidator's address

Building name/number 55 Baker Street

Street

Post town

London

County/Region

Postcode

W 1 U 7 E U

Country

4 Liquidator's name ①

Full forename(s) Emma

Surname Sayers

① Other liquidator

Use this section to tell us about
another liquidator.

5 Liquidator's address ②

Building name/number 55 Baker Street

Street

Post town

London

County/Region

Postcode

W 1 U 7 E U

Country

② Other liquidator

Use this section to tell us about
another liquidator.

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6 Final account

☒ I have delivered the final account of the winding up to the members in accordance with Section 94(2) and attach a copy.

7 Sign and date

Liquidator's signature

Signature

X T. Willmott

X

Signature date

d

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m

0

7

y

y

y

y

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LIQ13

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Presenter information

You do not have to give any contact information, but if you do it will help Companies House if there is a query on the form. The contact information you give will be visible to searchers of the public record.

Contact name **Emma Sayers**

Company name **BDO LLP**

Address **55 Baker Street**

Post town **London**

County/Region

Postcode **W 1 U 7 E U**

Country

DX

Telephone **020 7486 5888**



Checklist

We may return forms completed incorrectly or with information missing.

Please make sure you have remembered the following:

- ☐ The company name and number match the information held on the public Register.
- ☐ You have attached the required documents.
- ☐ You have signed the form.



Important information

All information on this form will appear on the public record.



Where to send

You may return this form to any Companies House address, however for expediency we advise you to return it to the address below:

The Registrar of Companies, Companies House,
Crown Way, Cardiff, Wales, CF14 3UZ.
DX 33050 Cardiff.



Further information

For further information please see the guidance notes on the website at www.gov.uk/companieshouse or email enquiries@companieshouse.gov.uk

This form is available in an alternative format. Please visit the forms page on the website at www.gov.uk/companieshouse



STRICTLY PRIVATE & CONFIDENTIAL

THE LONDON ORGANISING
COMMITTEE OF THE OLYMPIC
GAMES AND PARALYMPIC GAMES
LIMITED (IN MEMBERS' VOLUNTARY
LIQUIDATION) ("THE COMPANY")

JOINT LIQUIDATORS' FINAL ACCOUNT TO
MEMBERS

29 JULY 2021



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This report is intended for use by those parties entitled to a copy thereof under the Insolvency (England and Wales) Rules 2016. It may contain information that is privileged, confidential or exempt from disclosure and any dissemination, distribution or copying of it and its attachments is strictly prohibited.

Any estimated outcomes for members are for illustration only and cannot be relied upon as guidance as to the actual outcome for members.

Jeremy Willmont and Emma Sayers are authorised in the UK to act as insolvency practitioners by the Institute of Chartered Accountants in England and Wales.

1. STATUTORY INFORMATION

Company name:	The London Organising Committee of the Olympic Games and Paralympic Games Limited
Company number:	05267819
Registered office:	55 Baker Street London W1U 7EU
Date of appointment:	30 May 2013
Joint Liquidators:	Jeremy Willmont Phillip Sykes (to 12 January 2015) Emma Sayers (from 12 January 2015 to date)
Joint Liquidators' address:	BDO LLP 55 Baker Street London W1U 7EU

2. CONDUCT OF THE LIQUIDATION

- 2.1. The receipts and payments account attached at Appendix I details the assets realised during the liquidation together with the receipts and payments since my previous progress report.

EVENTS SINCE LAST PROGRESS REPORT

HMRC

- 2.2. No formal request has been received from HMRC in relation to a VAT audit. The Joint Liquidators have notified HMRC that in the absence of any such formal request steps are being taken to bring the liquidation to a close. It should be noted that all surplus monies following payment of LOCOG's creditors and the costs of the liquidation have been paid to the Crown (the Department for Media, Culture and Sport), as set out in paragraph 5.4 below.

Trade and other receivables

- 2.3. The rates refund and the rates demand detailed in the Joint Liquidators' last progress report have now been resolved with the assistance of a rating agent. This resulted in a small refund of in the period since the last progress report of £188.92.
- 2.4. There has been a further small debtor recovery in the period since the last progress report of £25.38.

SUMMARY AND CONCLUSION OF THE LIQUIDATION

Cash and cash receivable

- 2.5. According to the Declaration of Solvency, it was anticipated that a balance of £34,500,000 would be recovered from the Company's bank accounts.
- 2.6. A total of £35,054,356.48 was recovered in this regard.

Trade and other receivables

- 2.7. According to the Declaration of Solvency, it was anticipated that a balance of £5,000,000, would be recovered from the Company's debtors.
- 2.8. A total of £9,156,091.83 has been recovered in this regard. The higher than predicted recovery is a result of actual receivables being higher than anticipated and the receipt of other, unexpected, monies.

Shareholder distribution

- 2.9. This relates to the monies distributed to the Company in respect of its shareholding in London 2012 Ceremonies Limited (formerly in Members' Voluntary Liquidation) following the conclusion of the winding up of that company.

IT Equipment

- 2.10. The servers and the hardware remaining at the Company's premises at the commencement of the winding up were removed and sold for £12,408.33.

Gross interest

- 2.11. Interest received on monies held amounts to £93,778.14. The Company is exempt from Corporation Tax and thus there will be no tax to pay on this sum.
- 2.12. All assets have been realised.

3. JOINT LIQUIDATORS' REMUNERATION

- 3.1. At the time of liquidation, the proposed liquidation costs as approved by the Company's management team were forecast to be £60,000 plus VAT. On this basis, at the general meeting of members held on 30 May 2013 the following resolutions were passed:
- That the remuneration of the Joint Liquidators be determined by reference to the time properly given by the Joint Liquidators and their staff in attending to matters arising in the winding up (pre and post appointment) in accordance with Rule 4.148A(2)(b) of the Insolvency Rules 1986, limited to £20,000 plus VAT in relation to pre appointment matters and to £60,000 plus VAT in relation to post appointment matters without further resolution from the members of the Company.
 - The Joint Liquidators shall be authorised to draw their firm's internal costs and expenses in dealing with the estate, including photocopying, printing, facsimile, storage, mileage and room hire, as and when funds permit.
- 3.2. The above forecast was based on the assumption that any remaining matters relating to the winding down of the Company would have been materially completed by the Company's staff in the period through to the end of June 2013. It transpired that there were significantly more items that needed to be handed over to the Joint Liquidators than originally planned and this resulted in the Joint Liquidators' costs being significantly higher than originally envisaged. Because of the increased costs, the Joint Liquidators sought the approval of the members to increase their remuneration to £300,000 plus VAT. A resolution was passed by the members to this effect on 6 May 2014.
- 3.3. Subsequently, due to the existence of previously unforeseen complications in bringing the liquidation to a close, including, but not limited to, issues surrounding insurance claims and

personal injury claims as detailed at paragraphs 3.6.7 and 3.6.9 below, the Joint Liquidators sought a further resolution from members to increase the level of their remuneration. The members resolved to increase the Joint Liquidators' remuneration to £410,000 plus VAT on 15 April 2016.

- 3.4. On 15 April 2016 a further resolution was passed to the effect that, if it became necessary to issue progress reports after the anniversary of the liquidation on 29 May 2016, the Joint Liquidators would be entitled to their costs of preparing this report and complying with their regulatory requirements limited to £5,000 plus VAT per year thereafter. This is in addition to the remuneration authorised at £410,000 plus VAT. This would provide for total authorised remuneration of £435,000 up to 28 May 2021.
- 3.5. As can be seen from Appendix II, total time costs incurred amount to £502,790.80. Against this, the Joint Liquidators have drawn the sum of £433,120.40 plus VAT in accordance with the resolution passed on 15 April 2016 as set out above.
- 3.6. The work carried out by the Joint Liquidators can be summarised as follows:

Administration/Meetings

- 3.6.1. A significant volume of queries were received from the public, former employees and contractors, with numerous meetings being held with the relevant parties.

IT costs

- 3.6.2. Due to the number of outstanding matters handed over to the Joint Liquidators, it was necessary to take a complete copy of the Company's record management and financial systems. This was required to allow the Joint Liquidators the access required to enable them to resolve the Company's outstanding affairs and deal with the various enquiries being made.

Tax VAT

- 3.6.3. The Joint Liquidators have dealt with the Company's VAT returns and finalised the pre and post appointment position. In addition, all employee tax matters have been resolved to the satisfaction of HM Revenue & Customs ("HMRC").

Business rates

- 3.6.4. A number of the venues issued demands for rates which were disputed. A significant amount of work was undertaken in reviewing the various venue licence agreements and specialist advice was sought in this regard.
- 3.6.5. Ultimately, the position in relation to all rates disputes has now been resolved, with effective savings to the Company of over £1m.

Creditors

- 3.6.6. Despite the Company's best efforts, it was not possible to pay all creditors prior to liquidation. Following the appointment, the Joint Liquidators dealt with a number of additional claims, many of which required detailed investigation, including the review of the Company's electronic records referred to at point 3.6.2., before any payment could be made.

Insurance claims

- 3.6.7. The Company had made a number of insurance claims and the Joint Liquidators assisted in the recovery of those claims which remained outstanding following their appointment. All

monies due in this regard have now been received, and form part of the trade and other receivables balance.

Debtors

- 3.6.8. The Joint Liquidators worked closely with the Company's former management team in seeking recovery of the outstanding debtors. All debtors which were considered recoverable have been collected. A view was taken, in consultation with the former management team, in relation to a small number of outstanding debts which it was not considered cost effective to pursue any further.

Personal injury claims

- 3.6.9. A number of personal injury claims were received and the Joint Liquidators worked closely with the insurers to assist in the resolution of these. This included reviewing the Company's records for the relevant documentation relating to the claim, site, or accident report.
- 3.6.10. All personal injury claims have now been resolved.

Maintenance/preservation of records

- 3.6.11. The Company's records contained a significant amount of data, some of which included medical records. Specialist advice was therefore sought on the Joint Liquidators' obligations in relation to the maintenance, storage and use of this data and the Joint Liquidators' duties under the Department of Health Code of Practice on Records Management ("the Code"), the Data Protection Act 1998 ("DPA") and the General Data Protection Regulation 2016 ("GDPR").

- 3.7. In addition we have dealt all statutory matters and administrative work in relation to the liquidation and either required by legislation or necessary to perform the basic duties of a liquidator.
- 3.8. Since my previous progress report, time costs of £23,503.40 have been incurred over 96.50 hours at an average rate of £243.56 per hour. Total time costs of £502,790.80 have been incurred over 2,262.25 hours at an average rate of £222.25 per hour. A detailed breakdown of the time costs of the Joint Liquidators, together with current charge out rates are attached in Appendix II.
- 3.9. £433,120.40 has been drawn in this respect. The value of the unbilled time, outstanding costs and also the time that will be incurred in concluding the liquidation will be written off.
- 3.10. Should you wish to receive a copy of "A Creditors' Guide to Liquidators' Fees" this is available on the R3 website <https://www.r3.org.uk/what-we-do/publications/professional/fees> or by requesting a copy from this office in writing or by telephone.

4. MEMBERS' RIGHTS

- 4.1. Within 21 days of receipt of the proposed final account, members with at least 5% in value of the total voting rights of all members having the right to vote at general meetings of the Company, or any member with the permission of the court, may request in writing that the Joint Liquidators provide further information about their remuneration or expenses which have been itemised in the proposed final account.
- 4.2. Within 14 days of receipt of the request, the Joint Liquidators must provide all of the information asked for, except so far as they consider that:

- the time or cost of preparation of the information would be excessive, or
- disclosure of the information would be prejudicial to the conduct of the liquidation or might reasonably be expected to lead to violence against any person, or
- they are subject to an obligation of confidentiality in respect of the information.

4.3. The Joint Liquidators are also required to give reasons for not providing all of the requested information.

4.4. Members with at least 10% in value of the total voting rights of all members having the right to vote at general meetings of the Company, may, within 8 weeks of receipt of the proposed final account, make an application to court on the grounds that the basis fixed for the Joint Liquidators' remuneration, the remuneration charged, or the expenses incurred by the Joint Liquidators as set out in the proposed final account are excessive.

4.5. The Joint Liquidators may conclude that the affairs of the Company are fully wound up before the final account is delivered to members if every member confirms in writing to the Joint Liquidators that they do not intend to make any such request or application.

4.6. The Joint Liquidators are bound by the Insolvency Code of Ethics when carrying out all professional work relating to this appointment. A copy of the code is at:

<https://www.icaew.com/membership/regulations-standards-and-guidance/ethics/code-of-ethics-d>

5. LIABILITIES

Secured creditors

5.1. There are no secured creditors.

Preferential creditors

5.2. There are no preferential creditors.

Unsecured creditors

5.3. According to the declaration of solvency, trade and other payables amounted to £16.6million and there were provisions made for further payments of £22.8million. To date, total payments made to creditors are c£19.5million and payments made in respect of provisions are £24.24million. The latter primarily relates to payments made to the Department of Culture, Media and Sport, which collectively total £23.54million.

5.4. All known creditors' claim have now been dealt with.

6. RETURN ON CAPITAL

6.1. There will be no return to the members.



Jeremy Willmont
Joint Liquidator

Joint Liquidators' receipts and payments account

The London Organising Committee of the Olympic Games and Paralympic Games Limited (In Liquidation)

	Declaration of Solvency £	From 30/05/2020 To 29/07/2021 £	From 30/05/2013 To 29/07/2021 £
RECEIPTS			
Cash and cash receivables	34,000,000.00	0.00	35,054,356.48
Trade and other receivables	5,000,000.00	214.30	9,156,091.83
Shareholder distribution		0.00	7,638.48
IT Equipment (Servers)		0.00	12,408.33
Receipt from former employee re P60		0.00	25.78
Interest gross of tax		0.00	93,778.14
		<u>214.30</u>	<u>44,324,299.04</u>
PAYMENTS			
Agent's fees & expenses		0.00	11,340.07
Room hire		0.00	2,250.00
IT related costs		0.00	10,389.00
Courier charges		0.00	330.99
Printing & photocopying		0.00	1,108.89
Legal fees & expenses		0.00	21,355.00
Enquiry fees		0.00	5.00
Subsistence		0.00	171.12
Non recoverable VAT		1,000.00	62,580.72
Telephone fax & telex		0.00	116.32
Stationery & postage		0.00	1,028.91
Statutory advertising		0.00	2,666.85
Specific penalty bond		0.00	200.00
Travel train/taxi		0.00	859.80
Land registry & company search fees		0.00	3.00
Bank charges		0.00	483.01
Liquidators' fees		5,000.00	433,120.40
Companies House searches		0.00	1.00
Consultancy fees		0.00	15,000.00
Trade and other payables		11,675.00	19,475,360.45
Provisions		41,740.42	24,285,928.51
		<u>59,415.42</u>	<u>44,324,299.04</u>
Net Receipts/(Payments)		<u>(11,460.70)</u>	<u>(0.00)</u>

Notes

- 1 According to the declaration of solvency, trade and other payables amounted to £16.6million and there were provisions for further payments of £22.8million. Total payments made to creditors are c£19.5million and payments made in respect of provisions are c£24.2million. The latter primarily relates to payments made to the Department of Culture, Media and Sport, which collectively total £23.54million.

Breakdown of time costs

The London Organising Committee of the Olympic Games and Paralympic Games Limited (In Members Voluntary Liquidation)

Summary of time-costs from 30/05/2013 to 29/05/2014

	Partner / Associate	Director / Manager	Assistant manager	IT Support	Tax	Administrative Assistant	Total hours	Time cost(£)	Av. rate £/h
Comp/admin	39.20	148.10	92.30	-	-	160.60	440.20	88,718.80	201.54
Realisation of assets	18.30	36.25	28.70	-	-	16.65	99.90	24,083.00	241.07
IT	14.25	27.20	27.65	143.25	-	27.45	239.80	35,945.80	149.90
Tax	14.10	39.70	13.45	-	98.75	35.40	201.40	36,688.60	182.17
Creditors and claims	49.90	111.90	101.95	-	-	75.05	338.80	75,710.40	223.47
Total hours	135.75	363.15	264.05	143.25	98.75	315.15	1,320.10		
Total time costs £	54,300.00	111,850.20	38,023.20	15,471.00	13,769.00	27,733.20		261,146.60	197.82

Summary of time-costs from 30/05/2014 to 29/05/2015

	Partner / Associate	Director / Manager	Assistant manager	IT Support	Tax	Administrative Assistant	Total hours	Time cost(£)	Av. rate £/h
Comp/admin	8.25	65.90	12.50	-	-	77.15	163.80	32,186.40	196.50
Realisation of assets	2.15	15.25	0.20	-	-	2.15	19.75	5,775.00	292.41
IT	-	-	-	-	-	-	-	-	-
Tax	0.65	10.45	-	-	31.10	1.35	43.55	9,059.00	208.01
Creditors and claims	29.70	92.95	22.70	-	-	43.75	189.10	47,627.40	251.86
Total hours	40.75	184.55	35.40	-	31.10	124.40	416.20		
Total time costs £	16,300.00	56,841.40	5,097.60	-	5,461.60	10,947.20		94,647.80	227.41

Summary of time-costs from 30/05/2015 to 29/05/2016

	Partner / Associate	Director / Manager	Assistant manager	IT Support	Tax	Administrative Assistant	Total hours	Time cost(£)	Av. rate £/h
Comp/admin	12.90	92.40	15.80	-	-	1.35	122.45	36,013.20	294.11
Realisation of assets	0.20	2.25	0.80	-	-	1.20	4.45	993.80	223.33
IT	-	6.50	-	-	-	-	6.50	2,002.00	308.00
Tax	0.15	8.20	0.20	-	3.50	-	12.05	3,062.40	254.14
Creditors and claims	12.45	47.40	11.95	-	-	0.80	72.60	21,370.40	294.36
Total hours	25.70	156.75	28.75	-	3.50	3.35	218.05		
Total time costs £	10,280.00	48,279.00	4,140.00	-	448.00	294.80		63,441.80	290.95

Summary of time-costs from 30/05/2016 to 29/05/2017

	Partner / Associate	Director / Manager	Assistant manager	IT Support	Tax	Administrative Assistant	Total hours	Time cost(£)	Av. rate £/h
Comp/admin	2.20	18.15	22.20	-	-	-	42.55	9,667.00	227.19
Realisation of assets	0.15	1.85	1.10	-	-	-	3.10	788.20	254.26
IT	-	-	-	-	-	-	-	-	-
Tax	0.20	3.20	2.45	-	2.90	-	8.75	2,114.80	241.69
Creditors and claims	1.80	13.85	5.80	-	-	-	21.45	5,821.00	271.38
Total hours	4.35	37.05	31.55	-	2.90	-	75.85		
Total time costs £	1,740.00	11,411.40	4,543.20	-	696.40	-		18,391.00	242.47

Summary of time-costs from 30/05/2017 to 29/05/2018

	Partner / Associate	Director / Manager	Assistant manager	IT Support	Tax	Administrative Assistant	Total hours	Time cost (£)	Av. rate £/h
Comp/admin	1.90	16.25	9.05	-	-	-	27.20	7,068.20	259.86
Realisation of assets	0.40	2.60	-	-	-	-	3.00	960.80	320.27
IT	-	-	-	-	-	-	-	-	-
Tax	0.25	1.75	-	-	2.25	-	4.25	927.00	218.12
Creditors and claims	1.10	5.35	0.20	-	-	-	6.65	2,116.60	318.29
Total hours	3.65	25.95	9.25	-	2.25	-	41.10		
Total time costs £	1,460.00	7,992.60	1,332.00	-	288.00	-		11,072.60	269.41

Summary of time-costs from 30/05/2018 to 29/05/2019

	Partner / Associate	Director / Manager	Assistant manager	IT Support	Tax	Administrative Assistant	Total hours	Time cost (£)	Av. rate £/h
Comp/admin	12.70	14.30	-	-	-	1.20	28.20	9,590.00	340.07
Realisation of assets	3.95	2.10	-	-	-	-	6.05	2,226.80	368.07
IT	-	-	-	-	-	-	-	-	-
Tax	3.90	0.30	-	-	-	-	4.20	1,652.40	393.43
Creditors and claims	4.85	0.20	-	-	-	-	5.05	2,001.60	396.36
Total hours	25.40	16.90	-	-	-	1.20	43.50		
Total time costs £	10,160.00	5,205.20	-	-	-	105.60		15,470.80	355.65

Summary of time-costs from 30/05/2019 to 29/05/2020

	Partner / Associate	Director / Manager	Assistant manager	IT Support	Tax	Administrative Assistant	Total hours	Time cost (£)	Av. rate £/h
Comp/admin	7.10	20.70	-	-	-	7.10	34.90	9,840.40	281.96
Realisation of assets	7.15	2.00	-	-	-	1.75	10.90	3,630.00	333.03
IT	-	-	-	-	-	-	-	-	-
Tax	0.65	2.60	-	-	-	-	3.25	1,060.80	326.40
Creditors and claims	1.20	0.20	-	-	-	0.50	1.90	585.60	308.21
Total hours	16.10	25.50	-	-	-	9.35	50.95		
Total time costs £	6,440.00	7,854.00	-	-	-	822.80		15,116.80	296.70

Summary of time-costs from 30/05/2020 to 29/07/2021

	Partner / Associate	Director / Manager	Assistant manager	IT Support	Tax	Administrative Assistant	Total hours	Time cost (£)	Av. rate £/h
Comp/admin	15.00	13.95	-	-	-	40.45	69.40	13,856.20	199.66
Realisation of assets	3.00	0.95	-	-	-	1.55	5.50	1,629.00	296.18
IT	-	-	-	-	-	-	-	-	-
Tax	4.35	0.10	-	-	-	0.10	4.55	1,779.60	391.12
Creditors and claims	13.60	2.25	-	-	-	1.20	17.05	6,238.60	365.90
Total hours	35.95	17.25	-	-	-	43.30	96.50		
Total time costs £	14,380.00	5,313.00	-	-	-	3,810.40		23,503.40	243.56

Summary of time-costs from 30/05/2013 to 29/07/2021

	Partner / Associate	Director / Manager	Assistant manager	IT Support	Tax	Administrative Assistant	Total hours	Time cost (£)	Av. rate £/h
Comp/admin	99.25	389.75	151.85	-	-	287.85	928.70	206,940.20	222.83
Realisation of assets	35.30	63.25	30.80	-	-	23.30	152.65	40,086.60	262.60
IT	14.25	33.70	27.65	143.25	-	27.45	246.30	37,947.80	154.07
Tax	24.25	66.30	16.10	-	138.50	36.85	282.00	56,344.60	199.80
Creditors and claims	114.60	274.10	142.60	-	-	121.30	652.60	161,471.60	247.43
Total hours	287.65	827.10	369.00	143.25	138.50	496.75	2,262.25		
Total time costs £	100,680.00	249,433.80	53,136.00	15,471.00	20,663.00	39,903.60		502,790.80	222.25

Total remuneration drawn on account

433,120.40

Note

The time the period 30/05/15 - 29/05/16 includes an adjustment for director time of 44.95 hours which was not previously included for the period 30/05/13 - 29/05/14. Further details are available on request.

Charge out rates:-

Rates

Partner / Associate	£400
Director / Manager	£308
Assistant manager	£144
IT Support	£108
Tax	£56-296
Administrative assistant	£88

Time charged in 3 minute units or multiples thereof

FOR MORE INFORMATION:

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