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Charity Registration No. 1105622

Company Registration No. 5190717 (England and Wales)









CREATIVITY ENTHUSIASM ENERGY VISION

JEWISH COMMUNITY CENTRE UK

(LIMITED BY GUARANTEE)

TRUSTEES' REPORT AND ACCOUNTS

FOR THE YEAR ENDED 31 DECEMBER 2013

TUESDAY



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JEWISH COMMUNITY CENTRE UK (LIMITED BY GUARANTEE) LEGAL AND ADMINISTRATIVE INFORMATION

Trustees

E. Goldstein

D. Klein

J. Sandelson

Chief Executive

R. Simonson

Charity number

1105622

Company number

5190717

Principal address

341-351 Finchley Road

London NW3 6ET

Registered office

341-351 Finchley Road

London NW3 6ET

Auditors

H W Fisher & Company

Acre House

11-15 William Road

London NW1 3ER

Bankers

Lloyds TSB

25 Gresham Street

London EC2V 7HN

Barclays Bank PLC

Leicester LE87 2BB

JEWISH COMMUNITY CENTRE UK (LIMITED BY GUARANTEE) CONTENTS

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JEWISH COMMUNITY CENTRE UK (LIMITED BY GUARANTEE)

TRUSTEES' REPORT
FOR THE YEAR ENDED 31 DECEMBER 2013

The Trustees present their report and accounts for the year ended 31 December 2013.

The accounts have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the charity's Memorandum and Articles of Association, the Companies Act 2006, and the Statement of Recommended Practice, "Accounting and Reporting by Charities", issued in March 2005.

Public Benefit

The Trustees have complied with their duty in section 17 of the Charities Act 2011 to have due regard to guidance published by the Charity Commission.

Structure, Governance and Management

The Trustees, who are also directors for the purpose of company law, serving during the year, were:

Dame V. Duffield DBE Resigned 1 October 2013 Dr B. Bulkin Resigned 1 October 2013 Sir T. Chinn CVO Resigned 1 October 2013 L.M. Dorfman CBE Resigned 1 October 2013 E. Goldstein M. Goldstein Resigned 19 March, 2013 D. Klein (Chairman) R. Klein Resigned 1 October 2013 C. Lawton Resigned 1 October 2013 M. Nohr Resigned 1 October 2013 J. Sandelson Resigned 1 October 2013 M. Zur-Szpiro

The Board of Trustees has the power to appoint additional trustees as it considers appropriate. Potential trustees are identified as part of an ongoing review of the charity's needs by the Board and senior management, with particular reference to enriching skills and increasing representation from different sections of the Jewish community.

Trustees maintain a good working knowledge of charity and company law and best practice. New trustees are provided with full details of Board minutes, financial reports, and the company's Memorandum and Articles of Association. They also receive notes on the role of a corporate director in a charitable company (and the associated Charity Commission guidelines, CC3 – The Essential Trustee). There are also informal procedures in place for their induction and training.

The Board meets approximately every two to three months to review ongoing activities, decide on matters of policy, and to guide the direction of the charity. In addition, the Board has delegated responsibility for some activities to several operational Board Committees e.g. Finance, Programming, Communications. Between Board meetings, the Chief Executive is in close contact with the Chairman for advice and guidance on operational matters. Every six months, a formal report on the progress of the charity is submitted to the charity's principal funders.

The JCC is managed day-to-day by a team of experienced professionals, reporting to the Board. In 2013, the senior team comprised:

Nick Viner, Chief Executiveto September 2013Raymond Simonson, Chief Executivefrom September 2013Naomi Nevies, responsible for developmentto September 2013Simon Raperport, responsible for financeto September 2013Gideon Osen responsible for financefrom September 2013

This team is supported by a cadre of staff with expertise in marketing, programming, fundraising and administration, with assistance from specialist freelancers as required.

JEWISH COMMUNITY CENTRE UK (LIMITED BY GUARANTEE)

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 DECEMBER 2013

Aims and Objectives of the Charity

The objects of the JCC include the advancement of education in Jewish history, culture, and customs; the provision of facilities for recreation and other leisure time occupation, particularly but not exclusively for Jewish people; and the establishment of a community centre.

The JCC aims to provide Jews with a lasting sense of community and to promote the best of Jewish values. At its core is building Jewish life, through cultural, social, educational, and recreational activities. Social action is also central to the JCC movement – helping those in need both within and outside the Jewish community. The JCC also aims to strengthen both Jewish and local communities, working closely and collaboratively with other organisations and encouraging new leadership.

The JCC is for anyone interested in Jewish life and in our programme of activities and events. It is not a place of worship, nor is it linked to any particular group, movement or synagogue. It is a gateway into all things Jewish: from food to the arts to debate, with an emphasis on the Jewish tradition of charitable work. The JCC actively welcomes observant and secular Jews, mixed partnerships, and non-Jews. An important part of our vision is to create better understanding between different faiths and cultures.

From mid-2013, the focus of JCC shifted. It ceased to run programmes, and now acts as a fundraising organisation only, seeking to raise funds on behalf of JW3 Trust in support of JW3.

During 2013, with the successful launch of JW3 it was decided to begin to wind down the activities of JCC and hand over the task of fundraising to JW3 Development. JCC will continue to collect pledges made but will cease to actively fundraise.

Achievements and Performance

With the shift in emphasis the main objectives for the year were to increase awareness of JW3, and to assist the JW3 to fund the Community Centre building.

Our priority during 2013 has been to continue to build awareness in the Jewish community, to bring people to the project and to support the capital campaign. We have developed good relationships with the Jewish and local press, and receive good, regular coverage of our events. We received good coverage of the project, with features in The JC, Jewish News, and the Ham & High.

The last JCC programme was delivered from January to March 2013, after which JCC programming ceased.

Fundraising

We would like to thank the Clore Duffield Foundation for its invaluable and extremely generous support for our programme and operations.

On the capital side, we continued with our fundraising efforts in support of our sister organisation, JW3 Trust. The initial 2009 capital campaign target was £25m and thanks to the extraordinary generosity of Board members and other major donors and foundations we raised a significant sum during the year.

JEWISH COMMUNITY CENTRE UK (LIMITED BY GUARANTEE)

TRUSTEES' REPORT
FOR THE YEAR ENDED 31 DECEMBER 2013

We would like to thank all the donors who have contributed for their support. A full list of the benefactors is available on the JW3 website. It is not our policy to name individual donors, but we would like to recognise the following foundations:

City Bridge Trust Garfield Weston Foundation Pears Foundation

Board members have also been directly involved in supporting fundraising efforts through various initiatives, including hosting awareness events and making introductions to prospective funders. The fundraising team continued to canvass potential donors and apply to relevant trusts and foundations.

Financial Review

The organisation generated an overall deficit of f575,387 for 2013, thereby reducing total reserves to f264,340.

Risk Factors

The Trustees acknowledge the management of risks faced by the JCC as a prime responsibility. The Trustees are satisfied that systems are in place to mitigate the major risks. Detailed consideration of risks is delegated to the Chief Executive, who operates and refines the risk management policy. In terms of this policy, risks are continually identified and their impact assessed. It can be reported that, to date, the exercise of risk management has indicated minimal areas of concern, though it is recognised that systems can only provide reasonable, not absolute, assurance that all major risks have been adequately identified.

Reserves Policy

It is the policy of the charity that unrestricted funds which have not been designated for a specific use should be maintained at a level equivalent to between three and six months' expenditure. The Trustees consider that reserves at this level will ensure that, in the event of a significant drop in funding, they will be able to continue the charity's current activities while consideration is given to ways in which additional funds may be raised. This level of reserves has been maintained throughout the period. As at 31 December 2013, the balance of unrestricted, undesignated funds represented approximately two months' unrestricted expenditure. Given the nature of current activities, the Trustees decided to leave surplus funds on treasury deposit during the year. These have been placed at the most attractive interest rates available.

Asset Cover for Funds

Note 17 sets out an analysis of the assets attributable to the various funds and a description of the trusts. These assets are sufficient to meet the charity's obligations on a fund-by-fund basis.

Disclosure of Information to Auditors

Each of the directors has confirmed that there is no information of which they are aware, but of which the auditors are unaware, which is relevant to the audit. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditors are aware of such information.

Auditors

The auditors, H W Fisher & Company, are deemed reappointed under section 487(2) of the Companies Act 2006.

JEWISH COMMUNITY CENTRE UK (LIMITED BY GUARANTEE) TRUSTEES' REPORT FOR THE YEAR ENDED 31 DECEMBER 2013

On behalf of the Board of Trustees:

D. Klein Trustee

Dated: 30.9.14

JEWISH COMMUNITY CENTRE UK (LIMITED BY GUARANTEE) STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Trustees, who are also the directors of Jewish Community Centre UK for the purpose of company law, are responsible for preparing the Trustees' Report and the accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare accounts for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these accounts, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

JEWISH COMMUNITY CENTRE UK (LIMITED BY GUARANTEE) INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF JEWISH COMMUNITY CENTRE UK

We have audited the accounts of Jewish Community Centre UK for the year ended 31 December 2013 set out on pages 7 to 16. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of Trustees and auditors

As explained more fully in the Trustees' Responsibilities Statement on page 5, the Trustees, who are also the directors of the charitable company for the purposes of company law, are responsible for the preparation of the accounts and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the accounts in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the accounts

An audit involves obtaining evidence about the amounts and disclosures in the accounts sufficient to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the accounts. In addition, we read all the financial and non-financial information in the Trustees' Report to identify material inconsistencies with the audited accounts and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on accounts

In our opinion:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2013, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- the accounts have been properly prepared in accordance with United Kingdom Generally Accounting Practice;
- have been prepared in accordance with the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Trustees' Report for the financial year for which the accounts are prepared is consistent with the accounts.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the accounts are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Sailesh Mehta (Senior Statutory Auditor)

for and on behalf of H W Fisher & Company

Chartered Accountants

Statutory Auditor

Acre House 11-15 William Road London

NW1 3ER United Kingdom Dated: ...

Sontante Poly

JEWISH COMMUNITY CENTRE UK (LIMITED BY GUARANTEE) STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 DECEMBER 2013

		Unrestricted funds	Designated funds	Restricted funds	Total 2013	Total 2012
	Notes	£	£	£	£	£
Incoming resources from generated				*		
Voluntary income	2	1,307,802	*	76,717	1,384,519	1,100,735
Investment income	3	3,672	. .		3,672	11,820
		1,311,474	-2	76,717	1,388,191	1,112,555
Incoming resources from charitable						
activities	4	12,025		-	12,025	41,646
Other incoming resources	5	ب مر سمان	-	-	<u>.</u>	42,300
Total incoming resources		1,323,499	-	76,717	1,400,216	1,196,501
Resources expended	6					
Charitable activities						
Programming and events		1,864,199	. -	44,817	1,909,016	950,261
Governance costs		66,587		٥.	66,587	79,362
Total resources expended		1,930,786	<u> </u>	44,817	1,975,603	1,029,623
Net (outgoing)/incoming resources before transfers		(607,287)	-	31,900	(575,387)	166,878
Gross transfers between funds		300,000	(300,000)		-	•
Net (expenditure)/income for the ye Net movement in funds	ar/	(307,287)	(300,000)	31,900	(575,387)	166,878
Fund balances at 1 January 2013		537,839	300,000	1,888	839,727	672,849
Fund balances at 31 December 2013		230,552		33,788	264,340	839,727

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

JEWISH COMMUNITY CENTRE UK (LIMITED BY GUARANTEE) BALANCE SHEET

AS AT 31 DECEMBER 2013

		2013		2012	
	Notes	£	£	£	£
Fixed assets					
Tangible assets	11		=		3,447
Current assets					
Debtors	12	287,747		464,606	
Cash at bank and in hand		41,686		482,459	
		329,433	_	947,065	
Creditors: amounts falling due within one					
year	13	(65,093)	_	(110,785)	
Net current assets			264,340		836,280
Total assets less current liabilities		=	264,340	=	839,727
Income funds					
Restricted funds	15		33,788		1,888
Unrestricted funds:					
Designated funds	16		-		300,000
Other charitable funds			230,552		537,839
		_	264,340		839,727

The accounts were approved by the Board on 30.9.14

D. Klein

Trustee

FOR THE YEAR ENDED 31 DECEMBER 2013

1 Accounting policies

1.1 Basis of preparation

The accounts have been prepared under the historical cost convention..

The accounts have been prepared in accordance with applicable accounting standards, the Statement of Recommended Practice, "Accounting and Reporting by Charities", issued in March 2005 and the Companies Act 2006.

1.2 Incoming resources

Income has been recognised gross on the basis of entitlement, certainty and measurement.

Donations, legacies and other forms of voluntary income are recognised as incoming resources on a receipts basis, except insofar as they are incapable of financial measurement.

Grants are recognised in full in the Statement of Financial Activities on a receipts basis.

Investment income is recognised on a receivable basis.

1.3 Resources expended

Direct charitable expenditure comprises all the expenditure relating to the activities carried out to achieve the objectives.

Governance includes the costs of compliance with constitutional and statutory requirements.

Expenditure is allocated directly to the expenditure headings as far as practically possible to reflect the activities of the charity.-

Wages are allocated to different activities on the basis of time spent.

1.4 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Fixtures, fittings & equipment

50% Straight line

Fixed assets above £250 are capitalised.

1.5 Leasing and hire purchase commitments

Rentals payable under operating leases are charged against income on a straight line basis over the period of the lease.

1.6 Pensions

The charity operates a defined contributions pension scheme. Contributions are charged in the accounts as they become payable in accordance with the rules of the scheme.

1.7 Accumulated funds

Unrestricted funds are general funds that are available for use at the Trustees' discretion in furtherance of the objectives of the charity.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the accounts.

Designated funds comprise funds which have been set aside at the discretion of the Trustees for specific purposes. The purposes and uses of the designated funds are set out in the notes to the accounts.

FOR THE YEAR ENDED 31 DECEMBER 2013

_		,			
2	Voluntary income	Unrestricted funds £	Restricted funds	Total 2013 £	Total 2012 £
	Donations and gifts	1,307,802	76,717	1,384,519	38,892
	Grants receivable for core activities	•	= ;	•	1,061,843
		1,307,802	76,717	1,384,519	1,100,735
3	Investment income				
-	Anvestment mediae				
				2013	2012
				£	£
	Bank interest			3,672	11,820
4	Incoming resources from charitable activities				
				2013	2012
				£	£
	Event income		;;: :	12,025	41,646
5	Other incoming resources				
,	Olici meolinig resources				
				Total	Total
				2013 £	2012 £
				×	2.
	Other income			-	42,300

FOR THE YEAR ENDED 31 DECEMBER 2013

	Staff	Depreciation	Other	Grant	Total	Total
	costs		costs	funding	2013	2012
	£	£	£	£	£	£
Charitable activities						
Programming and events						
Activities undertaken directly	301,236	•	7	<u> </u>	301,236	509,681
Grant funding of activities	Ý	÷		1,308,077	1,308,077	. =
Support costs	78,541	2,745	218,417		299,703	440,580
Total	379,777	2,745	218,417	1,308,077	1,909,016	950,261
Governance costs	54,063		12,524	· <u>*</u> *	66,587	79,362
_	433,840	2,745	230,941	1,308,077	1,975,603	1,029,623

Governance costs includes payments to the auditors of £9,900 (2012: £9,120) for audit fees, including the associated costs of accounts preparation as incurred.

7 Grants payable

	2013	2012
	£	£
Programming and events	1,308,077	4
	 ,	 .

Grants payable relate to amounts received by JCC for capital costs of building the Jewish Community Centre - these have been granted across to JW3 Trust for its charitable purposes.

8 Support costs

	2013 €	2012 £
	۶	£
Other costs	218,417	362,888
Staff costs	78,541	70,242
Depreciation	2,745	7,450
	299,703	440,580
		 -

Included within other costs are: marketing and PR expenses £59,592 (2012: £179,492), office rental and business rates £23,750 (2012: £67,538), accountancy £20,343 (2012: £32,613), gas, electricity and service charges £17,346 (2012: £1,792), arts and culture £22,644 (2012: £nil), and other costs of £74,742 (2012: £81,453).

FOR THE YEAR ENDED 31 DECEMBER 2013

9 Trustees

None of the Trustees (or any persons connected with them) received any remuneration or benefits from the charity during the year.

10 Employees

Number of employees

The average monthly number of employees during the year was:

	2013	2012
	Number	Number
Administration	13	14
Employment costs	2013	2012
*	£	£
Wages and salaries	374,616	496,962
Social security costs	52,670	54,797
Other pension costs	6,554	4,717
	433,840	556,476
The number of employees whose annual emoluments were £60,000 or more were:		
	2013	2012
	Number	Number
£60,000 - £69,999	÷	2
£110,000 - £119,999	á.	1
		

Of the employees whose emoluments exceed £60,000, none (2012: 1 had) have retirement benefits accruing under defined contribution pension schemes. Contributions for the year totalled £nil (2012: £4,284).

FOR THE YEAR ENDED 31 DECEMBER 2013

Tangible fixed assets		
		Fixtures, fittings &
		equipment
_		£
		70,698
Disposals		(70,698)
At 31 December 2013		
Depreciation		
At 1 January 2013		67,251
Charge for the year		(69,996) 2,745
	•	
At 51 December 2015	ä	
At 31 December 2012	=	3,447
Debtors	2013	2012
	£	£
Trade debtors	667	ē
Other debtors	287,080	421,013
Prepayments and accrued income	<u></u>	43,593
	287,747	464,606
		·
Creditors: amounts falling due within one year	2013	2012
•	£	£
Trade creditors	16.963	17,354
Taxes and social security costs	30,503	29,198
Other creditors	8,627	8,627
Accruals	9,000	55,606
	65,093	110,785
		
	Cost At 1 January 2013 Disposals At 31 December 2013 Depreciation At 1 January 2013 On disposals Charge for the year At 31 December 2013 Net book value At 31 December 2013 At 31 December 2012 Debtors Trade debtors Other debtors Prepayments and accrued income Creditors: amounts falling due within one year Trade creditors Taxes and social security costs Other creditors	Cost At 1 January 2013 Disposals At 31 December 2013 Depreciation At 1 January 2013 On disposals Charge for the year At 31 December 2013 Net book value At 31 December 2013 At 31 December 2012 Debtors 2013 Trade debtors 667 Other debtors 287,080 Prepayments and accrued income 287,747 Creditors: amounts falling due within one year 2013 Lass and social security costs 30,503 Taxes and social security costs 30,503 Other creditors 8,627 Accruals 9,000

FOR THE YEAR ENDED 31 DECEMBER 2013

14 Pension and other post-retirement benefit commitments

Defined contribution

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension cost charge represents contributions payable by the company to the fund

	2013	2012
	£	£
Contributions payable by the company for the year	6,554	4,717

15 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Movement in funds				
	Balance at 1 January 2013	Incoming Resources resources expended		Balance at 31 December 2013	
	£	£	£	£	
Mentoring Fund	1,888	-	-	1,888	
Move-It Dance Programme	· -	25,000	-	25,000	
Dame Vivien Duffield Portrait	-	6,900	-	6,900	
Heritage Lottery Fund	-	6,900	(6,900)	-	
Rothschild Sponsorship	-	31,250	(31,250)		
Social Action Funding	<u> </u>	6,667	(6,667)	<u> </u>	
	1,888	76,717	(44,817)	33,788	

The Mentoring Fund has been provided for the mentoring and befriending of Darfuri refugees and asylum seekers.

The Move-It Dance Programme is to provide dance programming.

The Dame Vivien Duffield Portrait fund is to pay for a portrait of Dame Vivien Duffield to be hung in JW3.

Heritage Lottery Fund provided funding for 2013 events.

Rothschild sponsorship has been provided towards the cost of the salary of a Programme Manager.

Social Action Funding has been provided towards the cost of the salary of the Social Action and Campaign Coordinator.

FOR THE YEAR ENDED 31 DECEMBER 2013

16 Designated funds

The income funds of the charity include the following designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes:

	Movement in funds Balance at 1 Incoming Resources Transfers Balanc January 2013 resources expended Decemb							
	£	£	£	£	£			
Development Fund	300,000		<u>.</u>	(300,000)	<u></u>			
	300,000	-	·#	(300,000)	<u>.</u>			

Designated funds were held to support the activities of JW3 Trust Limited. These have been transferred to unrestricted funds in the year for the general use of the charity.

17 Analysis of net assets between funds

	Unrestricted funds	Designated Restricted funds funds		Total
	£	£	£	£
Fund balances at 31 December 2013 are represented by:				
Current assets	295,645	- .	33,788	329,433
Creditors: amounts falling due within one year	(65,093)	•	•	(65,093)
•	230,552		33,788	264,340

18 Commitments under operating leases

At 31 December 2013 the company had annual commitments under non-cancellable operating leases as follows:

	Land and buildings		Other	
	. 2013	2012	2013	2012
	£	£	£	£
Expiry date:				
Within one year	¥	31,250	2	4,548
Between two and five years	÷	-	4,548	13,644
			· · · · · · · · · · · · · · · · · · ·	
	•	31,250	4,548	18,192
			=	

FOR THE YEAR ENDED 31 DECEMBER 2013

19 Related parties

A combination of payroll and management recharges were paid over from JW3 Trust Limited ("JW3") to Jewish Community Centre ("JCC") in the year.

D. Klein is a director of Engine Partners UK, of which Fantastic Thinking is a trading division. During 2013, Fantastic Thinking billed JCC £nil (2012: £6,750), excluding VAT.

Included within other debtors at the year-end is £286,590 (2012: £420,523) owed by JW3 and its subsidiaries. During the year, JCC paid grants of £1,308,077 to JW3.

Dame Vivien Duffield DBE was a Trustee of JCC until 1 October 2013 and a member of JW3. D. Klein is a Trustee of both charities.