

**THE CENTRE FOR SOCIAL JUSTICE  
REPORT OF THE DIRECTORS AND  
UNAUDITED FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MAY 2018**

**THE CENTRE FOR SOCIAL JUSTICE (REGISTERED NUMBER: 05137036)**

**CONTENTS OF THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MAY 2018**

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	<b>Page</b>
<b>Company Information</b>	<b>1</b>
<b>Report of the Directors</b>	<b>2</b>
<b>Income Statement</b>	<b>6</b>
<b>Balance Sheet</b>	<b>7</b>
<b>Notes to the Financial Statements</b>	<b>8</b>

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# THE CENTRE FOR SOCIAL JUSTICE

## COMPANY INFORMATION

*FOR THE YEAR ENDED 31 MAY 2018*

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**Directors:**

S Brien  
Mrs N M Oliver  
Ms C L Usher-Smith  
A T Cook  
I Duncan Smith  
Ms A Eastman  
J M Kinder  
S G Roden

**Secretary:**

Ms J L Heldreich

**Registered office:**

Ground Floor East  
Kings Buildings  
16 Smith Square  
London  
SW1P 3HQ

**Registered number:**

05137036 (England and Wales)

# THE CENTRE FOR SOCIAL JUSTICE (REGISTERED NUMBER: 05137036)

## REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 MAY 2018

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The directors present their report with the financial statements of the company for the year ended 31 May 2018.

### Principal activity

The principal activity of the company in the year under review was that of promoting social justice.

### Review of business

#### Director's Overview for the period 1 June 2017 to 31 May 2018

The Centre for Social Justice (CSJ) exists to put social justice at the heart of British politics. We partner with over 350 grassroots charities from Britain's poorest communities, as well as experts from across the world, to develop ambitious, evidence-based and experience-led reforms that tackle the root causes of poverty and social breakdown.

We then take our reforms and, working closely with an extensive network of political, policy and media contacts, campaign for their successful implementation. This is how we fight to transform people's lives by releasing them from poverty.

Seven core values underpin all that we do: we are ambitious about transforming people's lives; we do not believe poverty is only about money, but also people's quality of life and their opportunities to make the most of their potential; we tackle the root causes of poverty, not the symptoms; we are focused on what works; we are committed to following the evidence wherever it leads; we serve the interests of the poorest fifth in Britain; and we believe that prevention is better than cure.

CSJ research is disseminated through publications, media coverage, social media, online, and via high-profile influencing events throughout the year. The CSJ engages with policy makers from across the political spectrum and is regularly featured within major news outlets and newsprint.

### Results and Management

Income for the year was £1,595,822 (representing 35% increase from £1,179,150 raised in 2016-17). This growth in income enabled the CSJ to achieve more impact through its work. In total of the 95 recommendations the CSJ made to government 32 were fully or partially enacted upon. We saw the organisation to bolster its position as one of the leading think-tanks in the UK.

We were particularly proud of an independently commissioned ComRes poll of MPs that found the CSJ to be viewed as:

the most influential think tank for the Conservative MPs  
the fourth most influential think tank for the Labour MPs  
the second most influential think tank for MPs overall.

With a number of changes to both the staff team and Board in the previous financial year, the 2017/18 financial year brought a great deal of stability to the organisation with very little staff turnover and no departures of senior staff or Trustees.

During this financial year we have seen the new Unit structure of the CSJ thrive. We have seen increased focus on the five pathways to poverty and a renewed focus on the Alliance. A stronger focus on the core objectives of the CSJ has seen the organisation thrive, and has helped to turbo charge our mission to put social justice at the heart of British politics.

Over the course of the last year we:

1. Refocused our attention to our Alliance of poverty fighting charities. Our team significantly increased our interactions with our Alliance, learning from the individuals and organisations working in some of the most challenging communities around the country to transform lives.
2. Saw our unit structure thrive. To research and campaign relentlessly on the issues that we care most about we restructured our policy team as Units and sought the expertise of our stakeholders to support our work. The result is clear for all to see. The range of views and opinions contained in our work has increased and there has been a renewed focus on our Five Pathways.
3. Drove significant impact across each area of our work. We are respected as expert for the policy papers we produce and the recommendations we make. As a result, the advocacy work that flowed from our research has led to profound change for the most disadvantaged across the country. Over a third of all of recommendations were taken up by Government.

## REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 MAY 2018

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### **Our poverty-fighting charity Alliance**

The CSJ is inspired and nourished by its unique relationship with the CSJ Alliance: a group of 350 frontline, poverty-fighting charities. These organisations are spread across the length and breadth of Britain, acting as our "eyes and ears" on the ground. These, often very small and innovative, organisations are highly effective and truly understand the nature of poverty and social breakdown and more importantly, the ways in which to tackle it.

The CSJ's draws heavily from the Alliance's experience, meaning government can be sure that the reforms we suggest are based on what has been road tested and proven to work on the ground. This helps government develop effective strategies to alleviate the suffering of the poorest and prevents policies being developed which are detached from reality.

The CSJ strengthened the role of the Alliance within the organisation. We also hosted our annual Awards Ceremony, at which we honoured the following grassroots charities, all of whom received a £10,000 award for excellence in tackling poverty: The Living Room, Cracked It, Lads Need Dads, Key 4 Life, Census Group. We were delighted to have a message from the Prime Minister, a number of Secretaries of State, politicians from all main political parties, and a number of celebrities join us and our supporters on the night.

### **Policy**

In the past year, 17 reports have been published by the CSJ, with a further 9 underway. These reports have not only attracted a great deal of media attention but have also had a significant impact on government policies and attitudes towards social justice. A full list of these publications is provided below.

Lowering the Stake on Fixed Odds Betting Terminals -August 2017  
What Happened to the Rehabilitation Revolution? - 14th September 2017  
The Great British Breakthrough - September 2017  
Social Justice in the Digital Age - September 2017  
Polling on Public Attitudes to Family in Policy - September 2017  
Universal Credit - Work and Pensions Select Committee Submission - October 2017  
The forgotten role of families: why it's time to find out voice on strengthening families - November 2017  
Transforming Rehabilitation- Justice Select Committee Submission - November 2017  
The Future Prison Population 2022- Justice Select Committee Submission - December 2017  
Off the scales- Tackling England's childhood obesity crisis - December 2017  
Acid Attacks and Offensive Weapons- Home Office Consultation Response - December 2017  
Growing the Local: Creating local freedom to fund the fight against crime - December 2017  
Productivity, Place and Poverty - January 2018  
The Great British Breakthrough: YouGov Polling Results - January 2018  
Relationships & Sex Education: A new report from the Centre for Social Justice and Family Stability Network - February 2018  
Taking Stock: Understanding the problems of shop theft and related "low-level" crime - February 2018  
A Woman-Centred Approach: Freeing vulnerable women from the revolving door of crime - March 2018

The CSJ also undertook a review of its policy priorities to ensure work was focussed on what will make the greatest difference in the fight against poverty. As a result, CSJ policy will be focused on the following for the coming year:

#### **Education**

Post-18 education  
Social Capital and Life Skills  
Apprenticeships and Further Education

#### **Work and Welfare**

Future of Work - Regional Dynamics  
Future of Work - Technology and Automation  
Future of Work - Skills  
Future of Work - the Supply of Labour

## REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 MAY 2018

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### Family

Developing a Dad Test for Public Services  
Children in care and the education system  
Reforming Child Benefit  
Demonstrating the consequences of family breakdown - an audit of government  
Reforming the Marriage Allowance

### Criminal Justice

Gangs and violence - the violence must stop  
Prisons - Order, Control and Hope: A manifesto for safe, decent, purposeful prisons  
Child Sexual Exploitation  
Future of Probation

### Addiction

State of the Nation  
Definition of Recovery  
The future of cannabis  
Follow the Money

### Cross-Unit Work

CSJ Housing Commission  
The Hollowing-out of Community  
The Future of Social Care  
The Social Justice Blueprint

### Impact

Over the years the CSJ has transformed the political landscape and our reforms have improved millions of people's lives and rescued hundreds of thousands from poverty.

Our work has directly led to the introduction of new laws that have brought about meaningful reform, new policy that has shifted culture and government practice and millions of pounds investment into programmes proven to tackle poverty.

Our work proves that better policy and laws can, and do, change people's lives. Here are three of the key reforms we have successfully helped bring in this year:

### Housing First

Mentioned in last years' Report, this year we saw Housing First become a reality. The aim of the Housing First model is to help people who are chronically homeless with severe mental health problems access permanent accommodation - it will transform tens of thousands of lives.

We published our Housing First report in Spring 2017, highlighting the example of Finland.

At our insistence, the Secretary of State visited Finland to see their work first hand.

Housing First appeared in all three major party manifestos and becomes policy when Conservatives win general election

The Chancellor confirms £28million for three Housing First pilots in the November budget

The Secretary of State opens the first Housing First pilot in Birmingham in Spring 2018

### Obesity

Amsterdam is the only example of a city in the developed world that is reducing obesity, particularly in its poorest areas.

We publish our report focused on the Amsterdam Weight Reduction Programme in December 2017, joined by the deputy mayor of Amsterdam.

We used our report and our political networks to encourage wider discussion with the NHS Chief Executive and key ministers.

We facilitated meetings in Amsterdam for key ministers and Health and Social Care Select Committee.

The Select Committee report published in May, heavily quoted the CSJ and Amsterdam model.

### Fixed Odds Betting Terminals

# **THE CENTRE FOR SOCIAL JUSTICE (REGISTERED NUMBER: 05137036)**

## **REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 MAY 2018**

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This work joined with a wider campaign to set out why decreasing the maximum stake on Fixed Odds Betting Terminals (FOBTs) from £100 to £2 is vital in preventing individuals from serious gambling addiction.

In August 2017 we published a short briefing in order to outline our position and to use as a lobbying tool within government.

The CSJ team campaigned both publicly and privately, with other MPs, to see change in the law, including events with the All Part Parliamentary Group, Party conference speeches and media articles.

In May the Culture Secretary announced the cut to £2.

### **Thanks**

We are most grateful to all of our donors who have so generously supported our work over the last year - none of our work would be possible without them. We would specifically like to thank Stuart Roden for his support of the CSJ Awards which sees us celebrate the best grassroots charities across the UK. In addition, thanks go out to Unseen, Sourcecard, Lankelly Chase, City Year, Politics and Economics Research Trust and Barrow Cadbury Trust for their contributions during the year.

### **Directors**

The directors shown below have held office during the whole of the period from 1 June 2017 to the date of this report.

S Brien  
Mrs N M Oliver  
Ms C L Usher-Smith  
A T Cook  
I Duncan Smith  
Ms A Eastman

Other changes in directors holding office are as follows:

J M Kinder - appointed 22 March 2018  
S G Roden - appointed 22 March 2018

This report has been prepared in accordance with the provisions of Part 15 of the Companies Act 2006 relating to small companies.

### **On behalf of the board:**

I Duncan Smith - Director

23 January 2019

**THE CENTRE FOR SOCIAL JUSTICE (REGISTERED NUMBER: 05137036)****INCOME STATEMENT  
FOR THE YEAR ENDED 31 MAY 2018**

		<b>2018</b>	<b>2017</b>
	<b>Notes</b>	<b>£</b>	<b>£</b>
<b>Turnover</b>		1,595,822	1,179,150
Direct Costs		<u>(234,248)</u>	<u>(171,993)</u>
<b>Gross surplus</b>		1,361,574	1,007,157
Administrative expenses		<u>(1,235,551)</u>	<u>(1,090,269)</u>
<b>Operating surplus/(deficit)</b>	4	126,023	(83,112)
Interest receivable and similar income		<u>250</u>	<u>221</u>
<b>Surplus/(deficit) before taxation</b>		126,273	(82,891)
Tax on surplus/(deficit)		<u>-</u>	<u>-</u>
<b>Surplus/(deficit) for the financial year</b>		<u>126,273</u>	<u>(82,891)</u>

The notes form part of these financial statements



# THE CENTRE FOR SOCIAL JUSTICE (REGISTERED NUMBER: 05137036)

## BALANCE SHEET 31 MAY 2018

	Notes	2018 £	£	2017 £	£
<b>Fixed assets</b>					
Tangible assets	5		307		1,042
<b>Current assets</b>					
Debtors	6	143,168		64,727	
Cash at bank		<u>796,000</u>		<u>464,295</u>	
		939,168		529,022	
<b>Creditors</b>					
Amounts falling due within one year	7	<u>335,898</u>		<u>52,760</u>	
<b>Net current assets</b>			<u>603,270</u>		<u>476,262</u>
<b>Total assets less current liabilities</b>			<u>603,577</u>		<u>477,304</u>
<b>Reserves</b>					
Income and expenditure account	8		<u>603,577</u>		<u>477,304</u>
			<u>603,577</u>		<u>477,304</u>

The company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 May 2018.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 May 2018 in accordance with Section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for:

- (a) ensuring that the company keeps accounting records which comply with Sections 386 and 387 of the Companies Act 2006 and preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.
- (b)

The financial statements have been prepared in accordance with the provisions of Part 15 of the Companies Act 2006 relating to small companies.

The financial statements were approved by the Board of Directors on 23 January 2019 and were signed on its behalf by:

I Duncan Smith - Director

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MAY 2018**

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**1. Statutory information**

The Centre for Social Justice is a private company, limited by guarantee, registered in England and Wales. The company's registered number and registered office address can be found on the Company Information page.

**2. Accounting policies**

**Basis of preparing the financial statements**

These financial statements have been prepared in accordance with the provisions of Section 1A "Small Entities" of Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

A summary of principal accounting policies, all of which have been applied consistently throughout the year and the preceding year is set out below.

**Turnover**

Turnover represents income received as grants or other contributions.

**Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.  
Plant and machinery etc - Straight line over 3 years

**Hire purchase and leasing commitments**

Rentals paid under operating leases are charged to surplus or deficit on a straight line basis over the period of the lease.

**Pension costs and other post-retirement benefits**

The company operates a defined contribution pension scheme. Contributions payable to the company's pension scheme are charged to profit or loss in the period to which they relate.

**Going concern**

These financial statements have been prepared on a going concern basis.

The current economic conditions present increased risks for all businesses. In response to such conditions, the directors have carefully considered these risks including an assessment on uncertainty on future trading projection for a period of at least 12 months from the date of signing the financial statements, and the extent to which they might affect the preparation of the financial statements on a going concern basis.

Based on assessment, the directors consider that the Company maintains an appropriate level of liquidity, sufficient to meet the demands of the business including any capital and servicing obligations and external debt liabilities.

In addition, the Company's assets are assessed for recoverability on a regular basis, and the directors consider that the Company is not exposed to losses on these assets which would affect their decision to adopt the going concern basis.

The directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future and that there are no material uncertainties that lead to significant doubts upon the Company's ability to continue as a going concern. Thus the directors have continued to adopt the going concern basis of accounting in preparing these financial statements.

**NOTES TO THE FINANCIAL STATEMENTS - continued**  
**FOR THE YEAR ENDED 31 MAY 2018**

2. **Accounting policies - continued**

**Financial instruments**

Financial assets and liabilities are recognised when the Company becomes party to the contractual provisions of the financial instrument. The Company holds basic financial instruments which comprise cash and cash equivalents, trade and other receivables, trade and other payables. The company has chosen to apply the provisions of Section 11 Basic Financial Instruments and Section 12 Other Financial Instruments in full.

Financial assets - classified as basic financial instruments

(i) Cash and cash equivalents include cash in hand, deposits held with banks, and other short-term highly liquid investments with original maturities of three months or less.

(ii) Trade and other receivables

Trade and other receivables are initially recognised at the transaction price, including any transaction costs, and subsequently measured at amortised cost including the effective interest method, less any provision for impairment. Amounts that are receivable within one year are measured at the undiscounted amount of the cash expected to be received, net of any impairment.

At the end of each reporting period, the Company assesses whether there is objective evidence that an receivable amount may be impaired. A provision for impairment is established when there is objective evidence that the Company will not be able to collect all amounts due according to the original terms of the receivables. The amount of the provision is the difference between the asset's carrying amount and the present value of the estimated future cash flows, discounted at the effective interest rate. The amount of the provision is recognised immediately in profit or loss.

(iii) Trade and other payables

Trade and other payables are initially measured at the transaction price, including any transaction costs, and subsequently measured at amortised cost using the effective interest method. Amounts that are payable within one year are measured at the discounted amount of the cash expected to be paid.

3. **Employees and directors**

The average number of employees during the year was 19 (2017 - 13) .

4. **Operating surplus/(deficit)**

The operating surplus (2017 - operating deficit) is stated after charging:

	2018	2017
	£	£
Depreciation - owned assets	<u>735</u>	<u>735</u>

5. **Tangible fixed assets**

	Plant and machinery etc £
<b>Cost</b>	
At 1 June 2017	
and 31 May 2018	<u>12,668</u>
<b>Depreciation</b>	
At 1 June 2017	11,626
Charge for year	<u>735</u>
At 31 May 2018	<u>12,361</u>
<b>Net book value</b>	
At 31 May 2018	<u>307</u>
At 31 May 2017	<u>1,042</u>

# THE CENTRE FOR SOCIAL JUSTICE (REGISTERED NUMBER: 05137036)

## NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MAY 2018

### 6. Debtors: amounts falling due within one year

	2018	2017
	£	£
Other debtors	71,150	48,418
Prepayments	72,018	16,309
	<u>143,168</u>	<u>64,727</u>

### 7. Creditors: amounts falling due within one year

	2018	2017
	£	£
Trade creditors	72,454	9,111
Pension Control Ac	3,596	2,804
Net Pay Control	(1,797)	-
Social security and other taxes	30,336	18,823
Accrued expenses	231,309	22,022
	<u>335,898</u>	<u>52,760</u>

### 8. Reserves

	Income and expenditure account £
At 1 June 2017	477,304
Surplus for the year	126,273
At 31 May 2018	<u>603,577</u>

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.