Company Registration No. 5133822 (England and Wales)

# 4CHILDREN (DIRECT) LIMITED

# ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2013

SATURDAY



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#### **COMPANY INFORMATION**

Directors

Mr J Cove (Chairperson) Ms. H. Mosienko Ms. A Longfield OBE Mr. C. Ellis Mr G Walker

Mr C Ellis Secretary and registered office

City Reach

5 Greenwich View Place London E14 9NN

5133622 Company number

Saffery Champness Lion House **Auditors** 

Red Lion Street London WC1R 4GB

**Bankers** 

HSBC Bank plc 8 Canada Square

London E14 5HQ

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# REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 MARCH 2013

The directors present their report and the financial statements for the year ended 31 March 2013.

#### **Directors' Responsibilities**

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law) Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the profit and loss of the company for that penod. In preparing those financial statements, the directors are required to

presun	ne that the company will continue in business
	prepare the financial statements on the going concern basis unless it is inappropriate to
	make judgements and accounting estimates that are reasonable and prudent,
	select suitable accounting policies and then apply them consistently,

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In the case of each of the persons who are directors at the time when this report is approved, the following applies

- so far as the director is aware, there is no relevant audit information of which the company's auditors are unaware, and
- b) the director has taken all the steps that he/she ought to have taken as a director in order to make himself/ herself aware of any relevant audit information and to establish that the company's auditors are aware of that information

#### Principal activities and review of the business

The principal activity during the year was the provision of childcare services. The company has entered into a gift aid arrangement under which the taxable profit in any accounting period is donated to the parent charity.

#### Risk statement

4Children (Direct) Limited operates a hierarchical risk management strategy with the company retaining overall responsibility. As part of the overall risk management strategy, the directors have put in place a number of processes to assess business risk and implement risk management strategies. This involves a detailed review of the type of risks that the company faces, the level of risk that is regarded as acceptable, the likelihood of the risk materialising and the implementation of effective controls to mitigate them. The strategies incorporate the following

- Disaster Recovery Plan
- Finance Operations Manual
- Review of internal controls
- Clarification of responsibilities
- Review of insurable risks

In addition, as part of the overall strategy of following a robust risk management strategy, the directors at board level regularly review other areas of risk faced by the company, with a view to setting policies in place which can mitigate them. The risk statement is assessed and reviewed as appropriate quarterly by Board. The main factor identified during the year which was outside the direct control of the organisation was the continuing global.

#### REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 MARCH 2013

financial exposure. In response to this risk, 4Children (Direct) Ltd. reviewed and adjusted, where appropriate, its policies and procedures to minimise risk and impact.

#### Directors

The directors listed below held office during the whole of the period from 1 April 2012 to the date of this report, unless otherwise stated

Mr J Cove

Ms H Mosienko

Ms A. Longfield OBE

Mr C Ellis

Mr G Walker (appoint)ed 20 July 2012)

Mr G Lust (resigned 20 July 2012)

#### **Auditors**

Saffery Champness have expressed their willingness to remain as auditors of the company

The directors have prepared this report in accordance with the special provisions of the Companies Act 2006 relating to small companies.

On behalf of the Board

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## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS

We have audited the financial accounts on pages 5 to 11. Those financial statements have been prepared under the historical cost convention and the accounting policies set out therein and the Financial Reporting Standard for Smaller Entities (effective April 2008), (United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

#### Respective responsibilities of the directors and auditors

As explained more fully in the Directors' Responsibilities Statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit the financial statements in accordance with the applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements. In addition we read all the financial and nonfinancial information in the Report of the Directors to identify material inconsistencies within the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of affairs of the company as at 31 March 2013 and of its result for the year the ended, and
- have been properly prepared in accordance with the United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities, and
- have been prepared in accordance with the requirements of the Companies Act 2006

#### Opinion on other matters prescribed by the Companies Act 2006

In our opinion the information given in the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- · the financial statements are not in agreement with the accounting records and returns, or
- · certain disclosures of directors' remuneration specified by law are not made, or
- · we have not received all the information and explanations we require for our audit
- the directors were not entitled to prepare the financial statements in accordance with the small companies exemption in preparing the Report of the Directors

# INDEPENDENT AUDITORS' REPORT TO THE MEMBERS

Cara Turtington (Senior Statutory Auditor) For and on behalf of Saffery Champness

Oblingto

Chartered Accountants Registered Auditors Lion House Red Lion Street London WC1R 4GB

14 October 2013

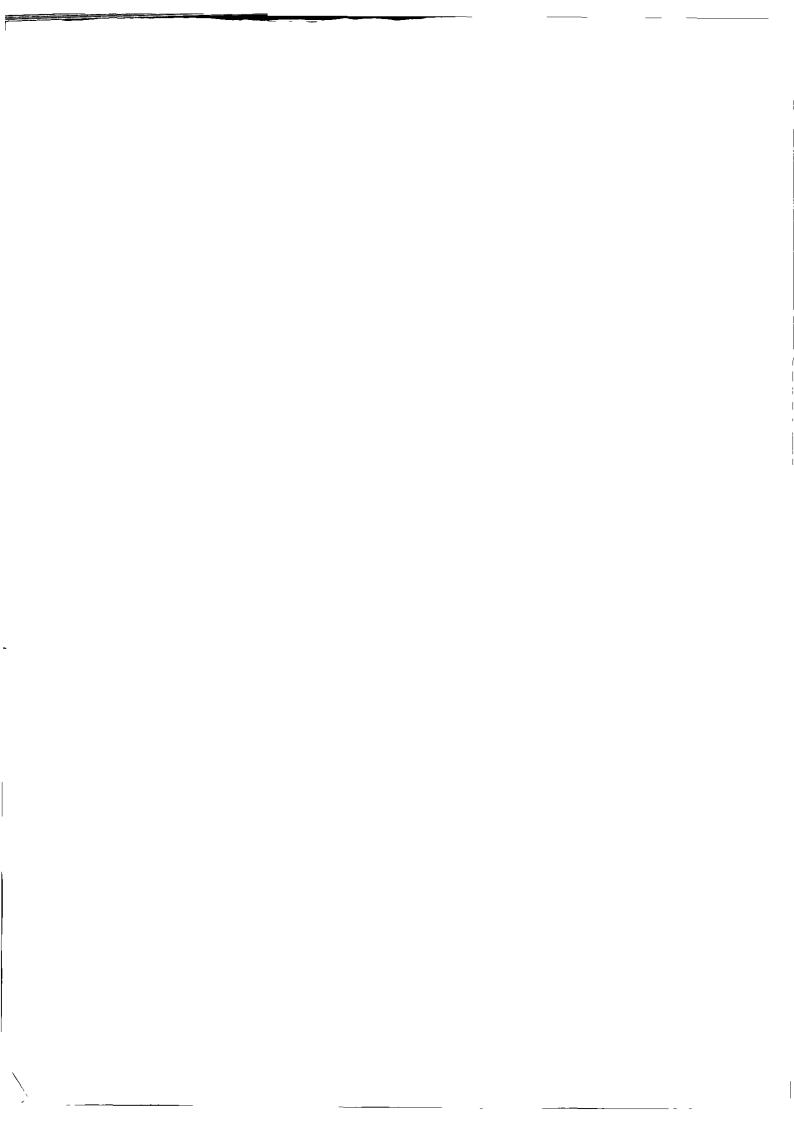
## PROFIT AND LOSS ACCOUNT

# FOR THE YEAR ENDED 31 MARCH 2013

	Note	2013	2012
		£	£
TURNOVER	2	8,582,032	5,707,417
Cost of sales		(7,493,624)	(5,037,910)
GROSS PROFIT		1,088,408	669,507
Administrative expenses		(1,009,667)	(600,870)
OPERATING PROFIT	3	78,741	68,637
Less: Interest payable and similar e	expenses	(18,594)	(37,343)
Payment under Gift Aid		(28,853)	(31,294)
PROFIT/(LOSS) FOR THE F	INANCIAL YEAR	31,294	

All amounts relate to continuing activities

There are no movements of shareholders' funds apart from the profit/(loss) for the year.



## BALANCE SHEET

## AT 31 MARCH 2013

	Nata		2013		2012
			£		£
FIXED ASSETS					
Tangible assets	5		344,371		223,901
Development expenditure	6		167,622		209,528
			511,993		433,429
CURRENT ASSETS					
Work in progress	7	907,338		1,190,716	
Debtors	•	633,270		720,309	
Cash at bank and in hand		113,500		156,810	
		1,654,108		2,067,835	
CREDITORS amounts falling due					
within one year	9	(2,211,615)		(2,532,614)	
NET CURRENT (LIABILITIES)			(557,507)		(464,779)
CREDITORS Amounts falling due after one year	•		-		(45,458)
TOTAL ASSETS LESS CURRENT LIABILITIES	;		(45,514)		(76,808)
CAPITAL AND RESERVES					
Called up share capital	10		1		1
Net (loss) brought forward	10		(76,809)		(76,809)
Profit/(Loss) for the year			31,294		-
EQUITY SHAREHOLDERS' FUNDS			(45,514)		(76,808)

These financist statements have been prepared in accordance with the special provisions of part VII of the Companies Act 2008, and the Financist Reporting Standard for Smaller Entitles (April 2008) relating to small companies.

Approved by the Board on 3 October 2013

Company registration number 5133622

#### NOTES TO THE FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED 31 March 2013

#### 1 ACCOUNTING POLICIES

#### Basis of accounting

The financial statements have been prepared under the historical cost convention and in accordance with the Financial Reporting Standard for Smaller Entitles (effective April 2008). These financial statements have been prepared on a going concern basis. The company has not produced a cash flow on the grounds that as a small company it is exempt. The following principal accounting policies have been applied.

#### 1.1 Turnover

Turnover is attributable to the one principal activity of the company which arose wholly in the United Kingdom Turnover represents sales to outside customers at invoiced amounts net of value added tax

#### 1.2 Depreciation

Depreciation is provided to write off the cost, less its estimated residual value, of all fixed assets evenly over their expected useful lives. It is calculated at the following rates

Computer equipment Fixtures & Fittings 25% per annum 25% per annum

Fixtures & Fittings
Sundry assets

33% per annum

#### 1.3 Stocks and work in progress

Stocks and work in progress are valued at the lower of cost and net realisable value. The work in progress policy is to write down the initial centre cost over a three year period from the time that it becomes operative. Costs incurred after a centre has opened do not form pert of work in progress. Details are shown in note 7.

#### 1.4 Development expenditure

Development expenditure is accounted for in accordance with SSAP13 "Research and Development" Details are shown in note 6

## 2 TURNOVER

Turnover is attributable to the one principal activity of the company which arose wholly in the United Kingdom Government grants are recognised in the profit and loss account so as to match them with the expenditure towards which they are Intended to contribute. Where the recognition of part or all of a grant that has been received is deferred it is treated as deferred income and included in creditors.

3	OPERATING PROFIT	2013 £	2012 £
	The operating profit is stated after charging		
	Auditors' remuneration current year	12,000	10,000
	Depreciation - own tangible assets	97,795	74,498

#### 4 TAXATION

The company is liable to taxation on its taxable profits. However, no tax provision is included in these accounts as the profits were paid by Gift Aid to the ultimate parent company (see note 12) reducing the taxable profit to £nil for the year.

## NOTES TO THE FINANCIAL STATEMENTS

## FOR THE YEAR ENDED 31 March 2013

5 TANGIBLE FIXED ASSETS	Computer	Fixtures	Sundry	Total
	Equipment	and fittings	assets	OLE
	£	£	£	£
COST				
At 1 April 2012	61,934	88,913	292,034	442,881
Additions	14,779	91,114	112,372	218,265
Disposals	-	•	(75,861)	(75,861)
At 31 March 2013	76,712	180,027	328,545	585,285
DEPRECIATION				
At 1 April 2012	18,734	37,888	182,360	215,980
Charge for the year	16,355	20,553	60,887	97,795
Disposals	-	-	(75,861)	(75,861)
At 31 March 2013	35,089	58,439	147,386	240,914
NET BOOK VALUE				
At 31 March 2013	41,624	121,588	181,159	344,371
At 31 March 2012	43,200	51,027	129,673	223,901
DEVELOPMENT EXPENDITURE		2013 €		2012 £
		_		
Product development		34,075		42,595
Project development		117,296		146,623
Modelling development		16,251		20,310
		167,622		209,528

Development expenditure incurred to 31st March 2013 related to the Children's Centres project and is to be written off to the profit and loss account over the period of the definable project life, being a ten year period from 1 April 2007 and is in compliance with SSAP 13

## NOTES TO THE FINANCIAL STATEMENTS

## FOR THE YEAR ENDED 31 March 2013

Work in progress	907,338	1,190,716
7 WORK IN PROGRESS	2013 £	2012 £

The ongoing expenditure relating to the Children's Nurseries is charged to Work in Progress £345,687 (2011/12 £963,567). £629,065 (2011/12 £503,084) was written off during the year. This is an ongoing project with Nurseries phased to open during the next three years, funded over a ten year period.

8	DEBTORS	2013	2012
-		£	£
	Trade debtors	386,952	242,518
	Other debiors	14,024	166,758
	Accrued income	232,294	311,033
		633,270	720,309
9	CREDITORS · Amounts failing due within one year	2013 £	2012 £
	Loan and loan interest		63,863
	Trade creditors	466,532	527,547
	Accruals	30,126	82,222
	Sundry Creditors	7,394	14,100
	Payroll and social security costs	208,025	272,832
	Amounts owed to group undertakings	1,499,538	1,572,050
		2,211,615	2,532,614

## NOTES TO THE FINANCIAL STATEMENTS

# FOR THE YEAR ENDED 31 March 2013

CREDITORS (Continued)		
Creditors Amounts falling due after more than one year	2013 £	2012 £
External loans		45,458
Loan maturity analysis	2013 £	2012 £
In less than one year	•	63,883
In more than one year but not more than two years	-	45,458
In more than two years but not more than five years	-	-
	<del></del>	109,321
Included in current liabilities	•	(63,863)
	<del></del>	45,458

The external loan (2012) was from Big lasue Investments Limited This was repaid in July 2012.

10	SHAREHOLDERS FUNDS	Profit and loss account	Share capital	Tot	ta i
		£	cirpun	•	£
	As at 1 April 2012	(76,809)	1	(76,80	8)
	Net profit/(loss) for the year	31,294	•	31,2	94
	As at 31 March 2013	(45,515)		(45,51	4)
	The share capital comprises	2013 £		20	112 £
	Authorised	-			_
	100 Ordinary shares of £1 each	100		1	00
	Allotted, issued called up and fully paid				
	1 Ordinary share of £1	1			1

#### NOTES TO THE FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED 31 March 2013

## 11 CONTINGENT LIABILITY

The bank overdraft of the immediate perent company, 4 Children (Trading) Ltd., Is secured by way of a cross guarantee over the assets of 4Children (Direct) Limited

#### 12 ULTIMATE PARENT UNDERTAKING

The ultimate parent undertaking is 4Children, a chantable company registered in England and Wales (Registered Company No. 1789253) 4Children owns 100% of the issued share capital of 4Children (Trading) Limited (Registered Company No. 2433565) which owns 100% of the issued share capital of 4Children (Direct) Limited. 4Children and 4Children (Trading) Ltd will continue to support 4Children (Direct) Limited and will not demand repayment of the loan account which represents £1,499,536 of the company's creditors, until a surplus becomes available. 4Children (Direct) has Gift Aided taxable profit totalling £28,853 to the charity. Group accounts may be obtained from:

4Children City Reach 5 Greenwich View Place London E14 9NN

4Children (Direct) Limited is, as a wholly-owned subsidiary under FRS 8, exempt from disclosing transactions with other group companies.

# TRADING AND PROFIT AND LOSS ACCOUN THIS PAGE IS FOR MANAGEMENT INFORMATION ONLY FOR THE YEAR ENDED 31 MARCH 2013

	201	3	201	2
	£	£	£	1
TURNOVER				
Grants and donations	3,005,824		1,909,941	
Nursery fees	4,887,052		3,073,936	
Other income	3,195		170,646	
Out of school fees	685,961		552,894	
		8,582,032		5,707,417
COST OF SALES				
Staff costs	6,339,268		3,931,256	
Printing and publications	31,236		27,886	
Food and beverages	474,458		301,017	
Consumables	55,880		43,440	
Project costs	592,782		734,311	
•		7,493,624		5,037,910
GROSS PROFIT		1,088,408		669,50
ADMINISTRATIVE EXPENSES				
Printing, postage and stationery	301		1,568	
Other staff costs	50,701		58,392	
Depreciation	97,797		74,497	
Equipment costs	48,834		63,907	
Telephone	53,549		27,657	
Travel expenses	67,754		48,865	
Premises costs	635,598		298,208	
Sundry expenses	6,013		(10,823)	
Legal and professional	15,158		12,772	
Computer maintenance	8,029		6,777	
Audit fees	12,000		10,000	
Bank charges	13,933		8,950	
		1,009,667		600,87
PROFIT ON ORDINARY ACTIVITIES BE	FORE TAXATION	78,741		68,63
		-		
INTEREST AND GIFT AID		M9 0E21		/24 20/
Gift Aid		(28,853)		(31,294
Interest payable		(18,594)		(37,343
Profit/(Loss) for the financial year		31,294		-