



2006 Report & Financial Statements

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### Highlights

- Net assets increased from £1,808.0 million at 31 December 2005 including the minority interest to £2,379.0 million at 31 December 2006, an increase of £571.0 million or 31.6% (note (i)) net of the dividend paid.
- Adjusted net asset value per share attributable to members of the company increased by 89p (48.1%) from £1.85 to £2.74 and adjusted triple net asset value ('NNNAV') per share increased by 82p (50.6%) from £1.62 to £2.44 (note (i)), net of the dividend paid of 18p per share.
- An interim dividend of 18p per share was paid on 19 April 2006 totalling £110.9 million. On 21 December 2006
  another interim dividend of 29.5p per share was declared which was paid on 14 February 2007 (note (ii)). This brings
  the total dividend paid since the acquisition of Canary Wharf Group to 64.11p per share.
- The market value of Canary Wharf Group's property portfolio at 31 December 2006 was £6,737.4 million against £5,658.5 million at 31 December 2005, an increase of 17.6%, disregarding additions in the year (note (iii)).
- In 2006 the group completed approximately 1.4 million sq ft of transactions, including 690,000 sq ft of lettings or preiets and 700,000 sq ft of pre-sales (note (iv) and note (v)).
- At 31 December 2006 the estimated net present value of space sub-let back to Canary Wharf Group had reduced to approximately £43.8 million (31 December 2005 – £149.0 million) (note (iv)).
- Construction commenced on four new buildings:
  - an approximately 300,000 sq ft building at 20 Churchill Place under an agreement for sale to Prudential Retirement Income Limited ('Prudential') for a consideration of £199.5 million (note (v)). Following completion the building will be occupied by SSB Realty LLC ('State Street').
  - an approximately 400,000 sq ft building at 15 Canada Square under an agreement for sale to KPMG for a consideration of £260.0 million (note (v)).
  - an adjacent building of approximately 300,000 sq ft to be constructed concurrently (note (v)).
  - an approximately 300,000 sq ft building to be constructed at 5 Churchill Place of which 206,000 sq ft has been pre-let to Bear Stearns Inc ('Bear Stearns') (note (v)).
  - in addition, infrastructure works commenced on the remaining site on the original Canary Wharf Estate (the 'Estate') (0.4 million sq ft) and on Riverside (1.8 million sq ft) (note (v)).
- At 31 December 2006 Canary Wharf Group's investment portfolio totalling 7.9 million sq ft was 95.6% let (31 December 2005 – 7.9 million sq ft of which 89.6% was let) (note (vi)).
- At 31 December 2006, the weighted average unexpired lease term for the investment property portfolio was 19.8 years (or 17.1 years assuming exercise of break options) (note (vi)).
- Planning permission was granted on North Quay, a site immediately north of the Estate for the development of 2.4 million sq ft of office and retail space (note (v)) and it is anticipated that application for the Wood Wharf scheme, in which Canary Wharf Group has a 25% interest, will be made during 2007.

### Notes

- (i) See 'Business and Financial Review Balance sheet and key performance indicators' for details.
- (ii) Refer to notes 7 and 29 of the notes to these financial statements.
- (iii) See 'Business and Financial Review Valuations' for details.
- (iv) See 'Business and Financial Review Leasing' for details.
- (v) See 'Business and Financial Review Construction' for details.
- (vi) See 'Business and Financial Review Property portfolio' for details.

### Results in Brief

	2006 £m	2005 £m
Rental income (note (i))	254.5	272.8
Exceptional item:		
- sale of long leasehold property (note (ii))	-	12.1
Operating profit	212.5	240.0
Operating profit excluding exceptional items (note (ii))	212.5	227.9
Exceptional items:		
- profit on disposal of investment properties (note (ii))	-	204.9
- deemed loss on part disposal of investment (note (ii))	-	(27.7)
- gains/(charges) relating to repayment of debt (note (ii))	123.3	(116.1)
Profit before taxation	77.2	3.6
Loss before taxation excluding exceptional items (note (ii))	(46.1)	(69.6)
Taxation - deferred tax (note (iii))	(61.9)	57.9
Profit after taxation	15.3	61.5
Minority interest	(35.2)	(77.7)
Loss on ordinary activities attributable to members of the company	(19.9)	(16.2)
Basic and diluted loss per share (note (iv))	(4.6)p	(3.8)p
Dividends per share (note (v))	18.0p	16.61p

### Notes:

<sup>(</sup>i) Refer to 'Business and Financial Review - Operating results' of the accompanying financial information.

<sup>(</sup>ii) Refer to note 11 of the notes to these financial statements for details of the profit on sale of properties, note 14 for details of the deemed loss on part disposal of investment and note 4 for details of the gains or charges relating to repayment of debt.

<sup>(</sup>iii) Refer to note 5 of the notes to these financial statements.

<sup>(</sup>iv) Refer to note 10 of the notes to these financial statements.

<sup>(</sup>v) Refer to note 7 of the notes to these financial statements.

### Chairman's Statement

2006 was an excellent year for the company. Songbird continued to make progress towards achieving the strategy outlined at the time of its offer for Canary Wharf Group plc in 2004. During the year net assets increased by 31.6% to £2,379.0 million and adjusted net asset value per share increased by 89p from £1.85 to £2.74. Dividends were declared during 2006 totalling 47.5p per share on the three remaining classes of shares. The market value of the Canary Wharf Group property portfolio increased by 17.6% to £6,737.4 million. At Canary Wharf leasing or pre-sale transactions were concluded on approximately 1.4 million sq ft and construction started on four new buildings.

### FINANCIAL REVIEW

Net assets at 31 December 2006 increased by £571.0 million to £2,379.0 million. This increase in net assets was primarily driven by the revaluation of the group's property portfolio, which increased by 17.6% of which the increase in the valuation of the investment property portfolio was £751.5 million or 14.2%. This was offset by the loss attributable to members of the company of £19.9 million and the dividend paid on the A Shares and B Shares of £78.0 million. Adjusted net asset value per share increased by 48.1% from £1.85 to £2.74.

Rental income for the year was £254.5 million, against £272.8 million for the prior year, reflecting the sale of seven properties during the course of 2005.

During the year, Canary Wharf Group acquired three finance leases relating to properties on the Estate, in connection with which it recognised an exceptional gain of £123.3 million. Excluding this exceptional item, the loss on ordinary activities before tax for the year was £46.1 million (2005 – £69.6 million). After tax, the group recorded a loss for the year attributable to members of £19.9 million (2005 – loss of £16.2 million).

Further detail on the group's results can be found in the 'Business and Financial Review - Operating results'.

### **DIVIDENDS**

In April 2006, an interim dividend of 18p per share was paid to all SG, A and B shareholders. On 21 December 2006 the Board declared a further interim dividend of 29.5p per share payable to all SG, A and B shareholders. This was paid on 14 February 2007 and brings the total dividend paid by the company to date to 64.11p per SG, A and B Share.

### STRATEGIC PROGRESS

During the year lettings of approximately 690,000 sq ft were concluded by Canary Wharf Group.

The most significant of these lettings was the pre-let to Bear Stearns of 206,000 sq ft in a new approximately 300,000 sq ft building now under construction at 5 Churchill Place; Bear Stearns also took call options over the remaining space in this building. A further 42,000 sq ft in One Canada Square was let to Bear Stearns, subject to break options in 2008. Lettings on over 48,000 sq ft were also concluded in One Canada Square to meet a number of smaller requirements.

In One Churchill Place approximately 130,000 sq ft was let to Barclays Wealth Management and in 25-30 Bank Street approximately 165,000 sq ft was let to five tenants. Finally, in 40 Bank Street new lettings of 102,000 sq ft were concluded during the year.

Taking into account certain of the lettings referred to above, lettings over a total of approximately 350,000 sq ft of sub-let space were concluded during the year. As a result all space previously sub-let back to the Canary Wharf Group has therefore now been re-let or, in relation to 11,000 sq ft, can be called by an existing tenant. The estimated net present value of the sub-let liabilities has fallen from £149 million at 31 December 2005 to £43.8 million, discounted at 6.1%. Taken together, these lettings mean that the vacancy rate in completed buildings at 31 December 2006 fell to 4.4%. These letting negotiations have also confirmed a trend of increasing headline rents and a reduction in lease incentives.

A second strategic element is the focus on the economic viability of each transaction and the realisation of value from undeveloped land.

In February 2006 the sale upon completion of 20 Churchill Place to Prudential was agreed by Canary Wharf Group for £199.5 million. This building will be occupied by State Street in early 2009. As a result of this transaction, State Street may surrender two floors in One Canada Square. The remaining space occupied by State Street in One Canada Square has break options in 2008.

More recently, in November 2006 it was announced that KPMG had entered into an agreement for sale upon completion of the 400,000 sq ft 15 Canada Square building. KPMG has also been granted call options over approximately 100,000 sq ft in the new building being constructed adjacent to 15 Canada Square. This building of approximately 300,000 sq ft will be known as 30 North Colonnade. KPMG has options to sub-let back to the group approximately 103,000 sq ft which it currently occupies in One Canada Square.

As mentioned above, construction has now been started on four separate buildings comprising 1.3 million sq ft, only 200,000 sq ft of which is neither let nor under option. The western end of Cabot Place Retail Mall is also being redeveloped, which will increase the Cabot Place retail area by approximately 42,600 sq ft. New retailers such as Zara and River Island will open in this completed redevelopment in 2008.

Canary Wharf Group achieved planning permission for 2.4 million sq ft of office and retail space on North Quay, which is a site immediately to the north of the Estate. Development of this site, which is dependent on the progress of Crossrail, will add to the 1.8 million sq ft at Riverside where initial ground work has started. There is also additional capacity of approximately 600,000 sq ft on Heron Quays West. Together with the final site available on the original Canary Wharf Estate this adds up to approximately 5.2 million sq ft of potential additional development capacity. In line with our stated strategy, full development of these sites will only proceed when market conditions allow.

Away from the original Canary Wharf Estate, Canary Wharf Group is acting as construction manager for two of Ballymore's developments. First, at Millharbour, a 40 floor and a 50 floor residential development comprising approximately 700,000 sq ft, and secondly, at Crossharbour in a development containing 8 buildings ranging from 7 to 43 storeys scheduled to produce approximately 1.5 million sq ft.

At Wood Wharf, where Canary Wharf Group is a 25% partner, further progress is being made on the master plan for the redevelopment of approximately 6.5 million sq ft of mixed commercial and residential use.

On asset value realisation, the disposal programme conducted in 2005 resulted in the sale of seven buildings for an exceptional profit of £204.9 million. During 2006 the only disposals were the pre-sales to Prudential and KPMG which are described more fully above.

In financing, during 2005 Canary Wharf Group completed a resecuritisation and comprehensively refinanced its fixed rate long term debt with medium term bank debt. In March 2006, the group repaid the balance of a £750 million bridge facility put in place to refinance assets released from security as part of this securitisation. Canary Wharf Group's retail assets were also refinanced with a new £300 million facility. In October 2006, Canary Wharf Group hedged this loan by means of an interest rate swap which fixes the interest rate on the loan.

Following the conclusion of the loan facility in November 2005, Songbird Acquisition Limited entered into a hedging arrangement in August 2006 using an interest rate collar which caps interest payable on this loan and also provides a floor. Discussions are continuing on the loan structure, and consideration is currently being given to further restructuring of the loan finance at the Songbird level as part of the ongoing cash flow and capital structure optimisation strategy.

Following our EGM in January 2007 14,478,260 B Shares in the company were issued to British Land (Joint Ventures) Limited as holder of the class D Share in exchange for the cancellation of all dividend rights on the D Share. This transaction presented an opportunity to simplify the capital structure, and the D Share has since been redeemed.

### CONCLUSION

This overview of our performance demonstrates that 2006 represented very strong progress towards the strategy outlined at the time of the offer for Canary Wharf Group. We are committed to making further progress towards achieving our goals to the benefit of our shareholders.

Pitchard

**DAVID PRITCHARD** 

Chairman

### Business and Financial Review

### PROPERTY PORTFOLIO

The principal asset of the company is its direct and indirect investment in Canary Wharf Group plc and its subsidiaries ('Canary Wharf Group'). The activities of Canary Wharf Group are focused on the development of the Estate (including Heron Quays and the adjacent sites at Canary Riverside and North Quay) and, through a joint venture with the British Waterways Board ('BWB') and Ballymore Properties Limited ('Ballymore'), land adjacent to the Estate

known as Wood Wharf. Canary Wharf Group is involved in both property investment and property development. At 31 December 2006 and 31 December 2005, the investment arm comprised 16 completed properties (out of the 30 constructed on the Estate) totalling 7.9 million sq ft of net internal area ('NIA'). The properties included in the total at 31 December 2006 are shown in the table below:

Property	Approx. NIA sq ft	% Leased	External valuation £m	Principal tenants
One Churchill Place	1,014,400	100.0	850.0	Barclays, BGC, LOCOG
10 Cabot Square	639,000	100.0	333.0	Barclays Capital, WPP Group
20 Cabot Square	562,000	100.0	260.0	Morgan Stanley, Barclays Capital
One Canada Square	1,236,200	9 <del>9</del> .5	857.6	Daily Telegraph, KPMG, Mirror Group Newspapers, State Street, Bear Stearns, Bank of New York
33 Canada Square	562,700	100.0	427.5	Citigroup
20 Bank Street	546,500	100.0	500.0	Morgan Stanley
25-30 Bank Street	1,023,300	98.9	975.0	Lehman Brothers
40 Bank Street	607,400	45.3	328.0	Skadden Arps Slate Meagher & Flom, Allen & Overy, BGC, ANZ
50 Bank Street	209,800	100.0	175.0	Northern Trust, Goldenberg Hehmeyer
10 Upper Bank Street	1,000,400	100.0	800.0	Clifford Chance, Infosys, FTSE, Total
Cabot Place Retail	95,700	100.0	154.4	Various retail tenants
Canada Place Retail	72,200	100.0	169.9	Various retail tenants
Jubilee Place Retail	89,400	100.0	100.0	Various retail tenants
Churchill Place Retail	22,400	100.0	10.2	Barclays and various retail tenants
16-19 Canada Square	204,500	100.0	46.7	Waitrose Food & Home, Canada Square Health & Fitness, Conran Restaurants
Reuters Plaza	8,900	100.0	12.4	Smollenskys, Carluccios
Car Parks	-		58.7	
Total	7,894,800	95.6	6,058.4	

At 31 December 2006 the investment property portfolio was 95.6% let (31 December 2005 – 89.6%), net of sub-lets back to Canary Wharf Group.

As well as the rental income generated from completed properties, income is generated from managing the entire Estate which, in addition to the completed properties in the ownership of Canary Wharf Group, includes 14 properties totalling 6.3 million sq ft in other ownerships.

The properties of Canary Wharf Group are under lease to high quality tenants which provide a diversified income stream. At 31 December 2006 the weighted average unexpired lease term for the investment property portfolio was 19.8 years, or 17.1 years assuming exercise of outstanding break options (31 December 2005 – 21.0 years or 18.0 years respectively). Of the square footage under lease, 71.0% does not expire or cannot be terminated by tenants during the next ten years.

#### **LEASING**

During the course of 2006 Canary Wharf Group announced transactions over a total of 1.4 million sq ft including lettings totalling approximately 690,000 sq ft. The lettings concluded during the year comprised the following:

- Bear Stearns agreed to pre-let 206,000 sq ft in a new 300,000 sq ft building to be constructed at 5 Churchill Place for occupation in 2009 (see 'Business and Financial Review Construction' below). In addition Bear Stearns has been granted call options over the remaining space in the building exercisable in stages up to practical completion.
- Bear Stearns also agreed to lease a further 22,100 sq ft on level 50 of One Canada Square on a 7 year term and renewed its lease of 19,900 sq ft on level 25 until April 2013. These leases are subject to break options exercisable after July 2008 in the case of level 50 and, on three months' notice, at any time in relation to level 25. Bear Stearns has other leases over 87,500 sq ft in One Canada Square, expiring in April 2013.
- In One Churchill Place, Barclays Bank PLC ('Barclays')
  agreed to lease 97,100 sq ft to July 2014 and 33,400
  sq ft to July 2019. These lettings were of part of space
  originally sub-let back to Canary Wharf Group by
  Barclays.
- In 40 Bank Street Saxo Bank agreed to lease a total of 19,500 sq ft for a 7 year term; Duff & Phelps leased 7,300 sq ft, Language Line leased 6,000 sq ft and Iflex leased 5,000 sq ft, all until July 2010; and Skadden

Arps Slate Meagher & Flom ('Skadden') leased 19,500 sq ft to March 2008. These lettings were of space previously sub-let back to Canary Wharf Group by Skadden. In addition, Australia and New Zealand Banking Group Limited leased approximately 39,000 sq ft for 15 years and Situs Realty Services leased 6,100 sq ft for 10 years. As a result of these lettings, occupancy in the building has increased to 45.3%.

- In 25-30 Bank Street, Morgan Stanley agreed to lease 25,200 sq ft for an 18 month term; Atos Euronext Market Solutions agreed to lease approximately 40,000 sq ft until 2013 and has a call option over a further 10,800 sq ft; Jones Lang LaSalle Incorporated leased 51,000 sq ft on a 7 year term; State Street leased 24,100 sq ft until July 2009 and the FSA took a further 25,200 sq ft until July 2008. These lettings were of space previously sub-let back to Canary Wharf Group by Lehman Brothers.
- In One Canada Square SWX Swiss Exchange renewed its lease over 13,000 sq ft and further lettings totalling 34,700 sq ft were achieved, including 11,000 sq ft let to Metlife on a 5 year term. Alvarez & Marsal, CFA Institute, Atkins, City University, Coutts & Company, Diligence and Satyam took the remainder of the space on terms ranging from 5 to 10 years.

Reflecting these lettings, the vacancy rate in completed buildings at 31 December 2006 reduced to 4.4%.

All space previously sub-let back to Canary Wharf Group has now been re-let or is subject to a call option. The estimated net present value of the sub-let liabilities has reduced markedly over the year. At 31 December 2005 the net present value in respect of 713,900 sq ft of sub-let space was estimated at approximately £149.0 million, discounted at 5.5% being Canary Wharf Group's weighted average cost of debt at that date. At 31 December 2006 the estimated net present value had reduced to approximately £43.8 million, discounted at 6.1%, being Canary Wharf Group's weighted average cost of debt at that date. This reduction was primarily attributable to the lettings achieved during the year over 353,000 sq ft of the sub-let space. These sub-let commitments have been reflected in the market valuation of Canary Wharf Group's properties.

### Business and Financial Review continued

#### CONSTRUCTION

Properties under construction at 31 December 2006 comprised the following:

Property	Approx. NIA sq ft	Expected completion date	Status
20 Churchill Place 15 Canada Square	300,000 400,000	September 2008 April 2009	Agreement to sell on completion Agreement to sell on completion
	700,000		
5 Churchill Place 30 North Colonnade	300,000 300,000	May 2009 July 2009	206,000 sq ft let to Bear Stearns Available to lease
,	1,300,000		- 11

On 27 February 2006 Canary Wharf Group announced it had entered into an agreement for the sale, upon completion, of 20 Churchill Place to Prudential for £199.5 million for occupation by State Street in early 2009. When completed in 2008 the building will comprise approximately 300,000 sq ft, excluding ancillary space. State Street currently occupies approximately 114,700 sq ft in One Canada Square. The new building will enable State Street to consolidate its offices in the West End, the City and Canary Wharf into one location. In connection with the sale agreement Canary Wharf Group may take a surrender from State Street of two floors in One Canada Square totalling 57,000 sq ft, which have break options in 2013. The remaining space occupied by State Street has break options in 2008.

On 6 November 2006 Canary Wharf Group announced it had entered into an agreement for the sale to KPMG, upon completion, of 15 Canada Square, an approximately 400,000 sq ft building, for £260.0 million. KPMG currently occupies 140,800 sq ft in One Canada Square, of which 38,000 sq ft is subject to a break option on 31 December 2008. KPMG has been granted options to sub-let back to Canary Wharf Group the remaining space on practical completion of 15 Canada Square. In conjunction with the construction of this building, Canary Wharf Group has agreed to construct the adjacent building totalling approximately 300,000 sq ft. KPMG has been granted call options over approximately 100,000 sq ft in this building exercisable up to August 2007.

As noted under 'Leasing' above, Bear Stearns has entered into an agreement to lease 206,000 sq ft in 5 Churchill Place which is due to be completed in 2009.

In addition to the construction of new office buildings, Canary Wharf Group is currently redeveloping the western end of the Cabot Place Retail Mall, with completion scheduled for March 2008. This will increase the existing Cabot Place retail area by approximately 42,600 sq ft and will introduce new retailers to the Estate including Zara, Massimo Dutti, River Island and Leon.

The remaining development site on the original Estate could accommodate approximately 0.4 million sq ft of new development, and piling works have commenced on site. In addition, Canary Wharf Group has development sites at North Quay and Riverside. At Riverside, initial ground works are under way which will serve to reduce the completion time for development by approximately 18 months. At North Quay, in January 2007 the local authority granted consent for an increase in the permitted density to 2.4 million sq ft, adding to the 1.8 million sq ft of capacity at Riverside. There is further development capacity on Heron Quays West subject to planning consent. Construction of new buildings on these sites will commence as and when market conditions allow.

The following table summarises the development capacity at each of the above sites:

	Approx. NIA million sq ft
Based on existing planning permissions:	
- Canary Wharf	0.4
- Riverside South	1.8
- North Quay	2.4
	4.6
Subject to planning application:	
- Heron Quays West	0.6
Total <sup>(1)</sup>	5.2

### Note:

(1) Total for development sites which are wholly in the ownership of the group.

In addition to the above, Canary Wharf Group is working with Ballymore and BWB on the redevelopment of the Wood Wharf site which is immediately adjacent to the Estate. The master plan for the scheme, in which Canary Wharf Group has a 25.0% interest, sets a framework for 6.5 million sq ft (gross) of mixed commercial, residential and retail development.

### **VALUATIONS**

The net assets of the group, as stated in its consolidated balance sheet as at 31 December 2006, were £2,379.0 million including the minority interest. In arriving at this total:

- (i) properties held as investments were carried at £5,958.8 million, which represents the market value of those properties of £6,058.4 million at that date as determined by Canary Wharf Group's external valuers, CB Richard Ellis Limited, Surveyors and Valuers ('CBRE'), Savills Commercial Limited, Chartered Surveyors ('Savills'), or Cushman & Wakefield Healey & Baker, Real Estate Consultants ('CWHB'), less an adjustment of £99.6 million for tenant incentives as required by UITF 28;
- (ii) properties held for development were carried at £192.0 million, representing their cost to the group; and
- (iii) properties under construction to be retained by Canary Wharf Group were carried at £53.1 million, representing their cost to the group.

Excluding additions, the valuation of the investment portfolio on the basis of market value increased by £751.5 million or 14.2% over the year. The increase in valuation over the six months to 31 December 2006 was £312.5 million or 5.4%. After allowing for adjustments in respect of UITF 28, the carrying value of the investment property portfolio increased by £748.7 million in 2006, of which £310.6 million arose in the six months ended 31 December 2006. This increase was driven by a combination of new lettings achieved in the period, an increase in headline rents and further yield shift in the market for properties let on long leases to creditworthy tenants.

CBRE and Savills have provided a joint opinion as at 31 December 2006 that the market value of properties held for development was £415.0 million, in comparison with a carrying value for accounts purposes of £192.0 million. In valuing the properties held for development, the valuers have allowed for estimated costs to complete, including an allowance for fit-out. In addition, they have allowed for letting, disposal, marketing and financing costs. The market value of £415.0 million represents an increase of 49.5%, excluding additions and transfers, over the market value at 31 December 2005 which reflects the improving prospects for new development.

The valuers also provided an opinion as at 31 December 2006 that the market value of properties under construction was £264.0 million, in comparison with historical cost of £131.0 million.

The market value of the entire property portfolio, including investment properties, properties held for development and properties under construction, increased by £1,007.5 million or 17.6% over the year, excluding additions and transfers and by £483.3 million or 7.7% for the six months ended 31 December 2006. This increase was driven by the factors referred to above.

As previously disclosed, a number of properties are subject to leases back to Canary Wharf Group. These have been taken into account in the valuations summarised in the table below which shows the carrying value of Canary Wharf Group's properties for accounts purposes in comparison with the supplementary valuations provided by the external valuers.

	31 December 2006		31 Decen	nber 2005
	Carrying value £m	Market value in existing state £m	Carrying value £m	Market value in existing state £m
Investment properties	5,958.8(1)	6,058.4 <sup>(2)</sup>	5,204.7(1)	5,301.5(2)
Properties under construction	53.1	95.0	_	_
Properties held for development	192.0	415.0	259.1	357.0
	6,203.9	6,568.4	5,463.8	5,658.5
Properties under construction held for sale	77.9 <sup>(3)</sup>	169.0	_	
	6,281.8	6,737.4	5,463.8	5,658.5

### Notes:

- (1) The carrying value of investment properties represents market value less an adjustment for UITF 28.
- (2) Stated at market value in existing state before adjustment for UITF 28. The UITF 28 adjustment attributable to investment properties at 31 December 2006 was £99.6 million (31 December 2005 £96.8 million).
- (3) Represents historical cost to the group. The carrying value in the balance sheet at 31 December 2006 is stated net of £76.4 million transferred to cost of sales, £3.3 million transferred from payments on account and costs of £1.8 million accrued in accordance with Statement of Standard Accounting Practice 9 (Stocks and long term contracts) ('SSAP 9').

### Business and Financial Review continued

### **TAXATION**

Canary Wharf Group has Enterprise Zone Allowances ('EZAs') available to shelter future operating profits and taxable profits and gains arising on the sale of properties.

There is no uplift in the value of Canary Wharf Group's investment properties attributable to EZAs because, as a result of an internal property restructuring in 2005, the interests to which the EZAs attach are of negligible value. Whereas Canary Wharf Group can claim EZAs on the qualifying expenditure originally incurred, a third party purchaser would only be able to claim EZAs by reference to these negligible values. The £nil uplift in market value does not therefore represent the value of EZAs to the group.

In addition, as the assets to which the EZAs attach are of negligible value, a disposal of property will not trigger a clawback of any EZAs previously claimed. As a result, there is no longer any deferred tax liability provided in respect of prior year claims made by Canary Wharf Group. However, as a result of the acquisition of two companies from a third party in the year, a deferred tax liability of £61.1 million has been recognised in respect of EZA claims made by those companies in prior years (note 5).

If Canary Wharf Group were to dispose of its property portfolio at the market value disclosed in this 'Business and Financial Review', a tax liability of £129.1 million would arise (31 December 2005 - £nil) after taking into account all available losses including capital losses of £6.9 million. This amount includes tax on trading profits and net chargeable gains that would arise on the sale of properties under construction and properties held for development, including land interests. In addition, had the group disposed of its property portfolio at the balance sheet date, the benefit of the remaining EZAs would have been crystallised as a balancing allowance. This benefit has been taken into account in calculating the tax liability of £129.1 million. In line with Financial Reporting Standard 19 (Deferred tax) neither the benefit of these allowances nor the capital losses have been recognised through the creation of a deferred tax asset in the balance sheet.

### **OPERATING RESULTS**

The following review of the group's operating results relates to the year ended 31 December 2006 ('2006'). The comparatives relate to the year ended 31 December 2005 ('2005').

The group's turnover is generated primarily by the rents and service charges earned from Canary Wharf Group's property interests on the Estate. Turnover for 2006 was

£411.2 million compared with £348.6 million in 2005, of which rental income was £254.5 million (2005 – £272.8 million). The impact of UITF 28 was to reduce rental income by £1.2 million in 2006 (2005 – increase of £3.4 million). Excluding the impact of UITF 28, rental income reduced from £269.4 million in 2005 to £255.7 million in 2006, a reduction of £13.7 million or 5.1%, primarily attributable to rent foregone on the buildings sold in 2005, partly offset by the benefit of rent reviews. Turnover for 2006 also included £76.4 million recognised on the construction of 20 Churchill Place and 15 Canada Square in accordance with SSAP 9 (note 11).

Service charge income increased from £50.2 million for 2005 to £53.6 million in 2006, an increase of £3.4 million or 6.8%. The increase over 2005 was attributable to higher occupancy on the Estate. Miscellaneous income, which includes insurance rents and the provision of tenant specific services (outside the standard service charge), increased from £25.6 million in 2005 to £26.7 million.

Cost of sales includes rents payable, property management costs, movements on provisions for vacant leasehold properties and certain other lease commitments, as well as costs allocated to cost of sales on the construction of 20 Churchill Place and 15 Canada Square. Rents payable and property management costs were £82.2 million for 2006 in comparison with £84.0 million for 2005. Taking into account service charge and miscellaneous income totalling £80.3 million for 2006 (2005 – £75.8 million), void costs were £1.9 million (2005 – £8.2 million). The reduction in void costs relates to recent lettings and the consequent increase in occupancy on the

In 2006, Canary Wharf Group sub-let a vacant leasehold resulting in a net release of a provision held in respect of this liability of £2.1 million which was taken to cost of sales. The group also released £2.0 million of a provision held against rent support commitments (note 19). Cost of sales for 2006 included £76.4 million of costs recognised on the construction of the two buildings subject to agreements for sale.

For 2006 gross profits were £257.3 million compared with £263.9 million for 2005. The reduction in gross profit was attributable to property sales in 2005.

Administrative expenses for 2006 were £46.7 million in comparison with £39.5 million in 2005, of which £41.7 million (2005 – £34.1 million) related to Canary Wharf Group. The increase in administrative costs incurred by Canary Wharf Group was partly attributable to costs associated with lettings achieved and partly to fees relating

to internal property restructurings undertaken in the year. The increase in administrative costs also reflects the payment of higher bonuses to management and staff in recognition of the group's strong performance during the year. Included in the company's administration expenses is amortisation of goodwill of £4.0 million (2005 – £3.8 million).

For 2006 operating profit was £212.5 million in comparison with £240.0 million for 2005. Included within the total for 2005 was a net profit of £12.1 million on the disposal by Canary Wharf Group of its long leasehold interests in Aldersgate Street (note 11) which was recorded as an exceptional item. Excluding this exceptional item the operating profit for 2006 of £212.5 million compared with £227.9 million for 2005. The reduction in operating profit excluding the exceptional item was in part attributable to the reduction in net property income and in part to the increase in administrative expenses.

In 2005 the group recorded a net profit of £204.9 million on the disposal of seven properties by Canary Wharf Group (note 11). This was shown as an exceptional item after operating profit in accordance with Financial Reporting Standard 3 (Reporting financial performance).

Also in 2005, IPC Advisors Limited exercised warrants to subscribe for 54,007,620 ordinary shares in Canary Wharf Group. The exercise of warrants was accounted for as a deemed partial disposal of the interest in Canary Wharf Group resulting in a charge to the group's profit and loss account of £27.7 million (note 14).

Net interest payable excluding exceptional items for 2006 was £258.6 million (2005 - £297.5 million) including the finance cost of non-equity shares of £33.0 million (2005 -£44.7 million). In 2006 the group recognised a gain of £123.3 million in connection with the acquisition of three finance leases by Canary Wharf Group which was treated as an exceptional item (note 18(2)). In 2005 there were exceptional charges of £116.1 million incurred in respect of the early repayment of debt by Canary Wharf Group (refer to 'Business and Financial Review - Borrowings'). Excluding these exceptional items, the reduction in net interest payable of £38.9 million was attributable in part to lower levels of debt resulting from property sales during 2005, in part to a restructuring of debt undertaken by Songbird Acquisition Limited ('SAL') in November 2005 and in part to the reduced charge in respect of non-equity shares. Net interest payable is stated after the capitalisation of £0.7 million of interest (2005 – £nil).

The profit on ordinary activities before tax for 2006 was £77.2 million (2005 – £3.6 million). The results for 2006 and 2005 included certain exceptional profits and losses as

described above. Excluding exceptional items, the loss on ordinary activities before tax for 2006 was £46.1 million (2005 – £69.6 million).

Taxation for 2006 was attributable to an increase in the deferred tax provision of £61.9 million primarily arising from the acquisition of three finance leases by Canary Wharf Group in the year (note 18(2)). In 2005 the deferred tax provision reduced by £57.9 million.

The profit after taxation for 2006 was £15.3 million (2005 – £61.5 million), of which a profit of £35.2 million was attributable to the minority interest (2005 – £77.7 million).

On 19 April 2006, the company paid an interim dividend of 18p per share on the SG 10p shares ('SG Shares'), ordinary class A 10p shares ('A Shares') and ordinary class B 10p shares ('B Shares') totalling £110.9 million. Of this amount, £32.9 million was attributable to the preferred dividend payable to the SG shareholders which has been treated as a finance cost of non-equity shares.

### BALANCE SHEET AND KEY PERFORMANCE INDICATORS

On the basis of the group's statutory balance sheet, which does not reflect any revaluation of properties held for development or under construction, net assets at 31 December 2006 were £1,254.5 million excluding the minority interest, equivalent to £2.86 per equity share calculated on the basis of the number of shares in issue excluding the SG Shares and the D Share (31 December 2005 – £892.0 million equivalent to £2.06 per equity share). The increase in net asset value over 31 December 2005 was primarily attributable to the revaluation surplus attributable to members of the company of £455.3 million (£1.04 per equity share) partly offset by the loss for the year of £19.9 million attributable to members of the company (5p per equity share) and the dividend paid of £78.0 million (18p per equity share).

The group's objective is to manage its investment in Canary Wharf Group so as to maximise growth in net assets from increases in investment property values and property development activities. Accordingly the board considers that the most appropriate indicator of the group's performance is growth in adjusted net asset value per share attributable to members of the company prior to the payment of dividends. This measure serves to capture the board's judgements concerning, inter alia, letting strategy, redevelopments and financial structure.

Adjusted net asset value takes into account the market value of properties under construction and held for development which are held in the balance sheet at cost.

### Business and Financial Review continued

It also adds back the provision for deferred tax required by accounting standards but which, in the board's judgement, is unlikely to crystallise. In calculating adjusted net asset value, minority interests have been deducted and the SG Shares and the D Share are treated as equity, whereas for statutory purposes Financial Reporting Standard 25

(Financial Instruments: Disclosure and Presentation) ('FRS 25') requires these classes of shares to be treated as debt.

Adjusted net asset value per share is set out in the table below which, for comparison purposes, also includes adjusted NNNAV per share.

	31 December 2006 £m	31 December 2005 £m	Change %
Net assets per statutory balance sheet Add back deferred tax provision/(asset)	2,379.0 32.9	1,808.0 (29.0)	
Net assets prior to deferred tax provision	2,411.9	1,779.0	
Revaluation of property portfolio:			
<ul> <li>properties held for development<sup>(1)</sup></li> </ul>	223.0	97.9	
- properties under construction <sup>(1)</sup>	133.0	_	
	2,767.9	1,876.9	
Minority interest per statutory balance sheet	(1,124.5)	(916.0)	
Minority interest in adjustments above	(152.4)	(27.0)	
Reclassify D Share and SG Shares as equity <sup>(2)</sup>	142.6	174.6	
Add back accrued interest on shares <sup>(2)</sup>	57.5	30.1	
Adjusted net assets attributable to members of the company	1,691.1	1,138.6	48.5
Further adjustments:			
- fair value adjustment in respect of financial assets and			
liabilities net of tax relief thereon(3)	(92.2)	(255.7)	
- contingent tax on property disposals <sup>(4)</sup>	(129.1)	-	
– undiscounted deferred taxation(6)	(84.5)	28.7	
- minority interest in further adjustments	119.9	89.0	
Adjusted NNNAV	1,505.2	1,000.6	50.4
Cumulative dividend <sup>(6)</sup>	179.9	95.2	
	1,685.1	1,095.8	53.8
Adjusted net assets per share(7)	£2.74	£1.85	48.1
Adjusted net assets per share before dividends <sup>(7)</sup>	£3.04	£2.00	52.0
Adjusted NNNAV per share belove dividends	£2.44		50.6
Adjusted NNNAV per share before dividends <sup>(7)</sup>	£2.74	£1.78	53.9

### Notes:

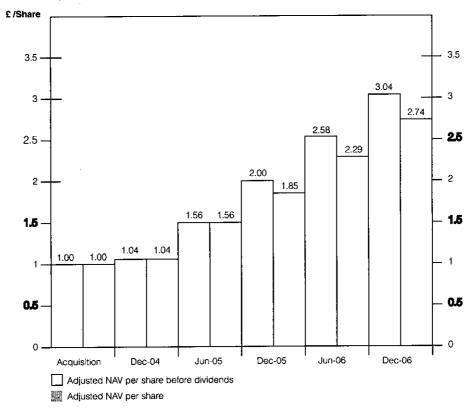
- (1) Stated at market value in existing state.
- (2) The reclassifications required by FRS 25 have been reversed in order that net assets per share can be calculated on all shares in issue.
- (3) Refer to note 18(11).
- (4) Refer to 'Business and Financial Review Taxation'.
- (5) Refer to note 19
- (6) Total dividend paid of £213.2 million of which £33.3 million (31 December 2005 £102.3 million of which £7.1 million) was accounted for as a reduction in the flability recorded in respect of the SG Shares (note 6).
- (7) Calculated by reference to the closing number of shares of 616.1 million in issue at 31 December 2006 and 31 December 2005. There were no dilutive instruments outstanding at either date.

Subsequent to the year end, 14,478,260 B Shares were issued to British Land (Joint Ventures) Limited in exchange for the cancellation of the dividend and distribution rights attached to the D Share. The impact of this share issue was to reduce adjusted net asset value per share by 6p to £2.68 and to reduce adjusted NNNAV per share by 5p to £2.39.

On 14 February 2007, a dividend of 29.5p was paid on each of the SG Shares, A Shares and B Shares. This

dividend served to reduce adjusted NAV per share, reflecting the conversion of the D Share to B Shares, from £2.68 to £2.38 and to reduce adjusted NNNAV per share from £2.39 to £2.09.

The growth in net asset value per share from the issue price of £1.00 in May 2004 to December 2006 is shown in the following chart which also shows the position both before and after dividends.



In arriving at adjusted net asset value per share, the deferred tax adjustment recognised in accordance with FRS 19 has been added back. FRS 19 requires, inter alia, recognition of deferred tax on capital allowances claimed, notwithstanding that no tax would become payable unless the related properties were disposed of. In contrast, no provision is required for the tax which would become payable if the group were to dispose of its properties at their revalued amount. This inconsistency in the standard has therefore been reversed in calculating the adjusted net asset value per share. In calculating NNNAV per share, however, the full undiscounted deferred tax adjustment has been taken into account along with the contingent tax payable (if any) on disposal of properties at their revalued amount.

NNNAV per share also factors in the fair value of financial assets and liabilities and any tax payable in the event of disposing of the property portfolio.

### TREASURY OBJECTIVES

The principal objectives of the group's treasury function are to ensure the availability of finance to meet the group's current and anticipated requirements and to minimise the group's cost of capital. The treasury function operates as a cost centre rather than a profit centre and does not engage in the trading of financial instruments.

The group's financial instruments, other than derivatives, comprise borrowings, cash and liquid resources, and various items such as trade debtors and trade creditors that arise directly from its operations. The group enters into derivative transactions (principally interest rate swaps, caps and collars) only in order to manage the interest rate risk arising from the group's variable rate borrowings.

### Business and Financial Review continued

### Interest rate risk

The group finances its operations through a mixture of surplus cash, bank borrowings and debentures. The group borrows principally in sterling at both fixed and floating rates of interest and then uses interest rate swaps, caps or collars to generate the desired interest profile and to manage the group's exposure to interest rate fluctuations. The group's policy is to keep the majority of its borrowings at fixed rates, and at 31 December 2006 99.4% (31 December 2005 – 79.7%) of the group's borrowings were fixed after taking account of interest rate hedging and cash deposits held as cash collateral (see note 18(10)).

### Liquidity risk

The group's policy is to ensure continuity of funding and at 31 December 2006 the average maturity of Canary Wharf Group's debt was 14.7 years. Shorter term flexibility is achieved by holding cash on deposit and through construction facilities with a term of typically 3 to 6 years arranged to fund the development of new properties. In addition, SAL has undrawn facilities that may be borrowed by SAL for certain purposes (see note 18(1)). SAL's facility is repayable in full in November 2007, although repayment of the amount drawn, which at 31 December 2006 was £520.9 million, may be extended by six months at the option of SAL.

### Exchange rate risk

Although the group's policy is to maximise all financing in sterling, it currently has some borrowings in US dollars. Such borrowings are fully hedged with all principal and interest liabilities swapped into sterling at fixed rates.

### **BORROWINGS**

In February 2006, Canary Wharf Group acquired three finance leases secured on certain properties on the Estate, funded by the release of charges over £836.7 million of cash deposits as described in note 18(2). As a result, the group recognised a gain of £123.3 million which has been included in interest payable and treated as an exceptional item.

During 2005 Canary Wharf Group completed a comprehensive refinancing exercise, the objective of which was to refinance fixed rate long term debt with medium term bank debt. In connection with this refinancing Canary Wharf Group entered into a three year £750.0 million bridge facility to refinance the assets released from the securitisation structure. At 31 December 2005, £546.4 million of this loan had been repaid, primarily following the sale of certain properties. In March 2006 the remainder of the loan was repaid and Canary Wharf Group's retail assets were refinanced with a new £300.0 million facility (note 18(4)).

The refinancing completed in March 2006 resulted in initial net proceeds of approximately £95.0 million net of financing expenses. The new loan initially carried interest at LIBOR plus a variable margin subject to, inter alia, prevailing loan to value and interest cover ratio tests. In October 2006 the loan was hedged by means of an interest rate swap which serves to fix the interest rate on the loan at 5.15% until maturity in March 2011.

In November 2006 Canary Wharf Group extended the maturity of its £369.4 million loan facility secured against 10 Cabot Square and 20 Cabot Square from April 2008 to January 2013.

In November 2005 SAL concluded a refinancing of its loan facility, and in August 2006 SAL entered into a hedging arrangement utilising an interest rate collar whereby the LIBOR element of the interest rate payable on its loan will be capped at 5.75% with a floor of 4.63%. At 31 December 2006, £45.0 million remained available to draw under the facility.

At 31 December 2006, net debt (after cash in hand and cash collateral) stood at £3,593.5 million, down from £3,703.2 million at 31 December 2005, comprising:

	31 December 2006 £m	31 December 2005 £m
Securitised debt	2,563.2	2,582.9
SAL loans	522.9	542.4
Other secured loans	1,290.7	1,201.1
Finance lease obligations	42.0	1,002.0
Total borrowings	4,418.8	5,328.4
Less: cash collateral for borrowings	(288.2)	(985.6)
Less: other cash collateral	(24.7)	(2.3)
	4,105.9	4,340.5
Less: cash deposits	(712.5)	(842.0)
Net debt excluding non-equity share capital and financing	3,393.4	3,498.5
Non-equity share capital and financing	200.1	204.7
	3,593.5	3,703.2

The reduction in total borrowings from £5,328.4 million at 31 December 2005 to £4,418.8 million at 31 December 2006 primarily reflects the acquisition of three finance leases and the repayment of the remainder of the £750.0 million loan facility referred to above, partially offset by Canary Wharf Group's draw-down under the new retail facility. The reduction in total borrowings was accompanied by a reduction in cash and term deposits from £1,829.9 million to £1,025.4 million, primarily as a result of the cash used to acquire the finance leases described above and dividends paid, partially offset by the net proceeds from the draw-down of the new retail loan facility and amounts received under the agreements to sell 5 Churchill Place and 15 Canada Square.

The weighted average interest rate on the outstanding facilities (including credit wraps) was 6.2% at 31 December 2006 (31 December 2005 – 5.6%). These facilities are guaranteed by the company and by charges over the assets of the company and SAL. The facilities contain detailed covenants, representations and warranties and events of default which apply to the company and SAL. The increase in the group's weighted average cost of debt is attributable to the acquisition of finance leases by Canary Wharf Group which were previously fully cash collateralised and incurred interest at a rate linked to LIBID.

At 31 December 2006 the fair value adjustment in respect of the group's financial assets and liabilities (excluding

debtors and creditors falling due within one year) calculated in accordance with Financial Reporting Standard 13 (Derivatives and other financial instruments) ('FRS 13') was £131.6 million before tax relief (31 December 2005 – £365.3 million).

### **CASH FLOW**

Net cash inflow from operating activities for 2006 was £221.6 million, in comparison with £178.1 million for 2005. The increase in net cash inflow was attributable to changes in working capital partly offset by rental income foregone on buildings sold in 2005. Dividends of £78.0 million were paid to the company's A and B shareholders in 2006 in comparison with £72.0 million in 2005.

Returns on investments and servicing of finance totalled £354.1 million for 2006 compared with £785.2 million for 2005. 2006 included £4.5 million of fees on loans drawndown and repaid in the year compared with £227.4 million of breakage costs and fees in respect of the restructuring of financing facilities in 2005. In 2006 dividends totalling £120.1 million were paid to the minority interest shareholders in Canary Wharf Group compared with £268.3 million in 2005.

Capital expenditure and financial investment for 2006 resulted in a cash inflow of £215.5 million compared with £1,161.6 million for 2005. 2006 included £274.8 million of payments on account received in connection with the agreements to sell 20 Churchill Place and 15 Canada

### Business and Financial Review continued

Square and £27.0 million deferred consideration received in January 2006 from the sale of 30 South Colonnade in 2005. These inflows were partly offset by development expenditure of £68.5 million, property acquisition expenditure of £7.2 million and funding of Canary Wharf Group's associated undertaking of £10.5 million. 2005 included proceeds of £1,175.6 million on the disposal of seven properties, development expenditure of £68.5 million and the acquisition of Aldersgate Street for a cash consideration of £52.8 million and its subsequent disposal for £110.0 million.

The financing cash outflow for 2006 was £809.5 million compared with an inflow of £246.1 million for 2005. 2006 included £836.6 million expended on the acquisition of three finance leases by Canary Wharf Group, funded by the removal of restrictions over certain cash collateral

accounts (note 18(2)) and a net repayment of £23.6 million under SAL's loan facility. 2006 also included repayment by Canary Wharf Group of £203.6 million remaining on its £750.0 million loan facility (note 18(4)) funded by the drawdown of a new £300.0 million retail facility (note 18(4)). 2005 included draw-downs under Canary Wharf Group's new bank facilities totalling £1,728.2 million, draw-downs under SAL's loan facilities of £549.4 million and the issue of notes under Canary Wharf Group's securitisation of £360.4 million. These were partially offset by the redemption of certain notes, the repayment of the acquisition loans and the repayment of certain finance leases and other loans totalling £2,563.1 million. In addition the financing cash inflow for 2005 included proceeds from the exercise of warrants in Canary Wharf Group (note 14) of £142.7 million.

## Directors' Report for the year ended 31 December 2006

The directors present their report with the audited financial statements for 2006.

### **BUSINESS REVIEW**

The principal activity of the company is the management of its investment in its main subsidiary, Canary Wharf Group plc, a holding company for a group which specialises in integrated property development, investment and management.

Since the original offer for Canary Wharf Group closed in July 2004, the company and its wholly owned subsidiary, SAL, have been contacted by a number of Canary Wharf Group shareholders wishing to dispose of their minority holdings. At such times as the company and/or SAL were free to trade in Canary Wharf Group shares and deemed it appropriate, the company responded with proposals based on the original offer of 295p per Canary Wharf Group share less the dividend paid on each share since 2004. On this basis, SAL acquired a further 2,563 Canary Wharf Group shares in April 2006. However, having regard to the increase in the net asset value of Canary Wharf Group and the dividends paid by Canary Wharf Group during 2005 and 2006, the board does not at present feel it appropriate to make further proposals on these terms. The 2,563 Canary Wharf Group shares acquired in April 2006 made no appreciable difference to the overall interest of the company in Canary Wharf Group which, taken together with that of SAL, remains at 60.80%.

The results for the year are set out in the consolidated profit and loss account. The 'Business and Financial Review' should be read in conjunction with this report. Changes in the market value of land and buildings during the year are reviewed in the 'Business and Financial Review – Property portfolio'.

### **RISKS AND UNCERTAINTIES**

The risks and uncertainties facing the business are monitored through continuing assessment by management and more regular and formal quarterly review and discussion at audit committee and board level. Board and audit committee discussion focuses on the risks identified as part of the system of internal control which highlights key risks faced by the company and allocates specific day to day monitoring and control responsibilities to management. These key risks include the cyclical nature of the property market, interest and liquidity risks, concentration risk and policy and planning risks.

### Cyclical nature of the property market

The valuation of the group's assets is subject to many external economic and market factors which are cyclical in nature. These cycles manifest themselves in the property market by such factors as the oversupply of available space in the office market, a decline in tenant demand for

space in London or a change in the market perception of property as an investment. Such potential factors are constantly monitored in order to ensure that the company can react swiftly and flexibly should they arise.

### Financing risk

The broader economic cycle inevitably leads to movement in inflation, interest rate and bond yields. The group finances its operations largely through a mixture of surplus cash, secured borrowing and debentures. Although the group borrows at both fixed and floating rates it uses interest rate swaps, caps or collars to modify exposure to interest rate fluctuations. Further details of the management of treasury risk can be found in the section entitled 'Business and Financial Review – Treasury objectives'.

### Concentration risk

The group's real estate assets are all currently located on or adjacent to the Estate. Wherever possible steps are taken to mitigate or avoid material consequences arising from this concentration.

### Policy and planning risks

All of the group's assets are currently located within a single London borough. Appropriate contact is maintained with local and national government, but changes in governmental policy on planning or taxation could limit the ability of the group to maximise the long term potential of its assets.

### **POST BALANCE SHEET EVENTS**

Details of post balance sheet events are shown in note 29 to the financial statements.

### **DIVIDENDS AND RESERVES**

On 22 March 2006 the Board declared an interim dividend of 18p on each of the SG Shares, A Shares and B Shares, which was paid on 19 April 2006. The trustee of the Canary Wharf Employees' Share Ownership Plan Trust waived its right to this dividend (except for 0.01p per share) on 222,711 B Shares.

On 21 December 2006, the Board declared an interim dividend of 29.5p on each of the SG Shares, A Shares and B Shares, which was paid on 14 February 2007.

The 8% fixed cumulative ordinary dividend on the A Shares and B Shares, which is payable quarterly in arrears, accrues daily and is compounded quarterly at 8% per annum.

The fixed cumulative preferred dividend on the SG Shares (which accrues daily and compounds quarterly) was accrued at 8% from 20 April 2006 to 30 June 2006, increasing to 8.5% from 1 July 2006 to 30 September 2006, and increasing further to 9% from 1 October 2006 to 31 December 2006. This is because the dividend on the

### Directors' Report for the year ended 31 December 2006 continued

SG Shares increases automatically by 0.5% (subject to a maximum of 10%) on each quarterly dividend payment date on which the accrued fixed cumulative preferential dividend is not paid. However, in consideration of the payment of the interim dividend of 29.5p per SG Share on 14 February 2007, the holders of the SG Shares agreed to waive their entitlement to any preferred dividend in excess of 8% per annum in respect of the period from 1 July 2006 to 31 March 2007. The SG Shares are classified as liabilities, and dividends payable on the SG Shares are treated as interest payable and included within creditors payable within one year (note 17).

At 31 December 2006, dividends potentially payable to British Land (Joint Ventures) Limited as holder of the D Share were classified as interest payable and included in creditors payable within one year. No dividend has been paid on the D Share since it was issued, and any right of the holder to accrued or future dividend on the D Share was surrendered by British Land (Joint Ventures) Limited on 26 January 2007 in exchange for 14,478,260 new issue B Shares.

The retained loss of £19.9 million (2005 - £16.2 million) attributable to the members of the company was transferred from reserves.

### **GOING CONCERN**

The directors are required to prepare the financial statements for each financial period on a going concern basis unless to do so would not be appropriate. Having made requisite enquiries, the directors have a reasonable expectation that the company and the group have adequate resources to continue their operations for the foreseeable future and hence the financial statements have been prepared on that basis.

### TREASURY OBJECTIVES

Details of the group's treasury objectives can be found in the 'Business and Financial Review - Treasury objectives' and the fair value of the group's debt is disclosed in note 18(11).

### **SHARE CAPITAL**

At 31 December 2006, the authorised and issued share capital of the company comprised:

	Authorised	Issued
A Shares	886,642,391	260,849,750
B Shares	712,593,848	178,513,389
C Shares	150,000,000	-
D Share	1	1
SG Shares	250,763,760	176,754,408

On 28 April 2006, a valid notice of conversion in respect of 5,813,470 SG Shares was delivered to the company by

Chichester Offshore Limited. The resultant 5,813,470 B Shares were issued and admitted to listing with effect from 2 May 2006.

Following the extraordinary general meeting of the company held on 24 January 2007, £1,447,826 was capitalised from the company's share premium account in order to issue 14,478,260 B Shares to British Land (Joint Ventures) Limited in exchange for cancellation of all dividend and distribution rights attaching to the D Share. The D Share was redeemed by the company on 26 February 2007.

### SUBSTANTIAL SHAREHOLDINGS

At the date of this report, 74.42% of the issued share capital of the company is held by the initial entities involved in the offer for Canary Wharf Group, with the remaining 25.58% held in the form of B Shares which are listed on the London Stock Exchange Alternative Investment Market ('AIM').

The various rights attaching to each class of share are summarised in note 20 to the financial statements.

At 21 March 2007 the company had been notified of the following disclosable interests of 3% or more in shares in the company:

	No. of shares (m)	% of issued capital	% of voting rights
Glick entities(1)	176.75	28.03	38.28
Morgan Stanley			
related funds <sup>(2)</sup>	166.63	26.42	33.94
British Land			
(Joint Ventures)			
Limited <sup>(3)</sup>	112.10	17. <b>7</b> 8	20.42
The Kingdom Trust(4)	40.67	6.45	1.10
BlackRock Inc(5)	21.17	3.36	0.57
Credit Suisse			
Securities (Europe)			
Limited <sup>(6)</sup>	14.86	2.36	0.40

### Notes:

- investment vehicles and trusts connected with Simon Glick and his family, holding SG Shares.
- (2) Comprises the MSREF Funds, Princes Gate Investors, MSQ (a Morgan Stanley related entity comprising State of Qatar 99.5%, MSREF 0.5%) and Morgan Stanley Real Estate Special Situations Fund II, together holding A Shares and B Shares.
- (3) A wholly owned subsidiary of The British Land Company PLC, holding A Shares and B Shares.
- (4) The Kingdom Trust is a trust established for the benefit of his Royal Highness Prince Alwaleed Bin Talal Bin Abdulaziz Al Saud and his family and holds B Shares only.
- (5) B Shares only.

### **DIRECTORS**

Brian Carr (appointed 21 June 2006)
Eugene Doyle
Tiffanie Fisher (resigned 21 June 2006)
Robert Gray
Gabriela Gryger (appointed 21 June 2006)
Philip Lader (appointed 21 June 2006)
Shmuel (Sam) Levinson
Gavin MacDonald

In accordance with the company's articles of association, the appointment of David Pritchard as the independent director of the company will be put forward for ratification at a separate class meeting of the B shareholders to be held on the same day as the forthcoming annual general meeting. Biographical details for David Pritchard and the other directors are provided in 'Shareholder Information'.

(resigned 21 June 2006)

(resigned 21 June 2006)

### **DIRECTORS' INTERESTS**

Alexander (Alex) Midgen

Richard Powers

David Pritchard

Bryan Southergill

Stephane Theuriau

None of the directors, or their families, had a beneficial interest in the ordinary shares of the company or any of its subsidiary companies at 1 January 2006 or 31 December 2006. All of the directors are non-executive directors, and the company has not, therefore, adopted any share plan for the benefit of its directors.

Except as stated in note 28 no other contract subsisted during the year in relation to the business of the company in which any director was materially interested.

### **CORPORATE GOVERNANCE**

Due to the concentrated shareholder base and shareholder representation on the board of the company, it is not practical for the company to comply with all of the principles of the QCA Corporate Governance Guidance for AIM Companies. However, the directors are mindful of their responsibilities to all shareholders, and as such the following principles of corporate governance apply:

• The board comprises an independent non-executive chairman whose appointment must be ratified by the B shareholders at a separate class meeting to be held on the same day as the company's annual general meeting. Shareholders holding in aggregate 20% or more of the issued B Shares are entitled under the articles of association of the company to propose a person to be nominated as the independent director.

- The board meets at least four times a year and has formally adopted a schedule of powers which are reserved to the board. The board has full and timely access to all relevant information to enable it to discharge its duties effectively.
- All directors have direct access to the advice and services of the company secretary and are able to seek independent professional advice at the expense of the company if required in connection with their duties.
- Independent advisers have been appointed by the company.
- Formal agreements are in place between the company, significant shareholders (as appropriate) and their associates and Canary Wharf Group in relation to the dissemination of information, provision of services and consultancy arrangements.
- A share dealing code has been adopted by the company.

### THE COMMITTEES

Announcement, audit and executive committees have been established with formally delegated duties and responsibilities. David Pritchard, the independent non-executive director and chairman of the company, chairs all of the committees.

The announcement committee, which has two members in addition to the chairman, meets as required to consider information that should or may be required to be disseminated to the market having regard to the company's and the directors' continuing obligations.

The audit committee meets at least four times a year and has three members in addition to the chairman. All meetings are attended by the company's external auditors and, as appropriate, certain members of senior management of Canary Wharf Group, which is the main subsidiary of the company.

Powers to implement the decisions of the board and the day-to-day management and administration of the company and its wholly owned subsidiary, SAL, are delegated to the executive committee, which meets on a quarterly basis. The executive committee has four members, including the chairman.

Members of the committees are identified by name in 'Shareholder Information'.

### **DIRECTORS' AND OFFICERS' LIABILITY INSURANCE**

The group has in place liability insurance covering the directors and officers of the company and its subsidiary undertakings.

# Directors' Report for the year ended 31 December 2006 continued

### **ENVIRONMENTAL AND SOCIAL POLICY**

Due to the nature of the company's business, being the management of its investment in Canary Wharf Group, it is not appropriate for the company to adopt an environmental and social policy. However, the directors are conscious of environmental issues and adhere, as appropriate, to the Canary Wharf Group Environmental and Social Policy. Details of the Canary Wharf Group policy, together with a copy of the latest Canary Wharf Group Environmental and Social Report, can be obtained from the Canary Wharf Group website, www.canarywharf.com.

### **DIRECTORS' RESPONSIBILITIES**

The financial statements for 2006 have been prepared in accordance with the Companies Act 1985. The Companies Act 1985 requires the directors to prepare financial statements for each financial period which give a true and fair view of the state of affairs of the company and the group and of the results of the group for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of each company in the group and which enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for taking such steps as are reasonably open to them to safeguard the assets of the group and to prevent and detect fraud and other irregularities.

Each director holding office at the date of this report confirms that: firstly, he or she was not aware of any relevant audit information of which the company's auditors were unaware; and, secondly, he or she has taken all appropriate steps, having regard to the common law duty of directors to exercise due care, skill and diligence, to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of such relevant audit information.

For accounting periods commencing on or after 1 January 2007, the company will be required to prepare its consolidated accounts in accordance with International Financial Reporting Standards ('IFRS').

#### **PAYMENT OF SUPPLIERS**

It is the group's policy to settle the terms of payment with its suppliers when agreeing the terms of each transaction, to ensure that suppliers are made aware of the terms of payment and to abide by the terms of payment.

The number of days' purchases outstanding for the group at 31 December 2006 was 27 (2005 – 41). The company had no purchases outstanding at either 31 December 2006 or 31 December 2005.

### **DONATIONS**

No political donations (as defined by the Political Parties Referendums Act 2000) or charitable donations were made by the company during 2006 (2005 – £nii).

During the year, Canary Wharf Group made charitable donations of £208,838 in aggregate (2005 – £284,317), primarily in support of local community initiatives. Political donations (as defined by the Political Parties Referendum Act 2000 and which include donations in kind) made by Canary Wharf Group during the year comprised £10,000 to the Labour Party (2005 – £17,000 to the Labour Party and £4,500 to the Conservative Party), reflecting Canary Wharf Group's continued commitment to the promotion of Crossrail and the local community.

### **AUDITORS**

A resolution to re-appoint Deloitte & Touche LLP as the company's auditors will be proposed at the annual general meeting.

### ANNUAL GENERAL MEETING AND CLASS MEETING

The annual general meeting will be held at 2.30pm on Tuesday 5 June 2007 at 10 Upper Bank Street, Canary Wharf, London E14 5JJ, followed by the B shareholder class meeting in accordance with the articles of association of the company. The notices of meetings, together with explanations of the items of special business to be considered at the meetings, are enclosed with this report.

By order of the board

JOHN GARWOOD

Secretary

21 March 2007

# Independent Auditors' Report to the Members of Songbird Estates plc

We have audited the group and individual company financial statements ('the financial statements') of Songbird Estates plc for the year ended 31 December 2006 which comprise the consolidated profit and loss account, the consolidated statement of total recognised gains and losses, the note of historical cost profits and losses, the balance sheets, the consolidated cash flow statement and the notes numbered 1 to 29. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS

The directors' responsibilities for preparing the annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the statement of directors' responsibilities. Our responsibility is to audit the financial statements in accordance with relevant United Kingdom legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you whether in our opinion the information given in the directors' report is consistent with the financial statements.

In addition we report to you if, in our opinion, the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed.

We read the other information contained in the annual report as described in the contents section, and consider whether it is consistent with the audited financial statements. We consider the implications for our report if we become aware of any apparent mis-statements or material inconsistencies with the financial statements. Our

responsibilities do not extend to any further information outside the annual report.

### **BASIS OF AUDIT OPINION**

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements and of whether the accounting policies are appropriate to the circumstances of the company and the group, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material mis-statement, whether caused by fraud or other irregularity or error. In forming our opinion, we also evaluated the overall adequacy of the presentation of information in the financial statements.

### **OPINION**

In our opinion:

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of affairs of the individual company and of the group as at 31 December 2006 and of the loss of the group for the year then ended:
- the financial statements have been properly prepared in accordance with the Companies Act 1985; and
- the information given in the directors' report is consistent with the financial statements.

Delotte & coule W.

**DELOITTE & TOUCHE LLP** 

Chartered Accountants and Registered Auditors London

21 March 2007

# Consolidated Profit and Loss Account for the year ended 31 December 2006

	Note	2006 £m	2005 £m
Turnover Cost of sales		411.2 (153.9)	348.6 (84.7)
GROSS PROFIT Administrative expenses Other experting income:		257.3 (46.7)	263.9 (39.5)
Other operating income:  - before exceptional item  - exceptional item: net profit on sale of long leasehold property		1.9 -	3.5 12.1
OPERATING PROFIT	2	212.5	240.0
Exceptional items:  - net profit on sale of properties  - loss on deemed part disposal of investment Interest receivable Interest payable:	11 14 3 4	- - 46.1	204.9 (27.7) 91.1
<ul> <li>before exceptional item:</li> <li>group</li> <li>associated undertaking</li> <li>exceptional item: gains/(charges) relating to repayment of debt</li> </ul>	4	(304.4) (0.3) 123.3	(388.6) - (116.1)
		(181.4)	(504.7)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION Taxation	5	77.2 (61.9)	3.6 57.9
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION Minority interest	21	15.3 (35.2)	61.5 (77.7)
LOSS ON ORDINARY ACTIVITIES ATTRIBUTABLE TO MEMBERS OF THE COMPANY		(19.9)	(16.2)
Basic and diluted loss per share	10	(4.6)p	(3.8)p

The above results relate to the continuing activities of the group and its share of its associated undertaking.

The notes numbered 1 to 29 form an integral part of these financial statements.

Movements in reserves are shown in note 21 to these financial statements.

# Consolidated Statement of Total Recognised Gains and Losses for the year ended 31 December 2006

	Note	2006 £m	2005 £m
Loss on ordinary activities after taxation attributable to members of the company:			
- group - share of associated undertaking		(19.6) (0.3)	(16.2) -
Unrealised surplus on revaluation of investment properties attributable to members of the company	11	455.3	547.2
TOTAL RECOGNISED GAINS AND LOSSES RELATING TO THE YEAR		435.4	531.0

# Note of Historical Cost Profits and Losses for the year ended 31 December 2006

	2006 £m	2005 £m
Reported profit on ordinary activities before taxation	77.2	3.6
Realisation of property revaluation gains of the previous year	_	22.5
HISTORICAL COST PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	77.2	26.1
HISTORICAL COST LOSS FOR THE YEAR AFTER TAXATION AND MINORITY INTERESTS	(19.9)	(2.5)

The notes numbered 1 to 29 form an integral part of these financial statements.

# Consolidated Balance Sheet at 31 December 2006

	Note	2006 £m	2005 £m
FIXED ASSETS			
Investment properties	11	5,958.8	5,204.7
Properties under construction	11	53.1	_
Properties held for development	11	192.0	259.1
Other tangible fixed assets	12	0.4	2.4
Investments	13	12.8	2.8
Goodwill	14	66.4	72.6
		6,283.5	5,541.6
CURRENT ASSETS			
Debtors: due in more than one year	15	99.6	96.8
Debtors: due within one year	15	53.5	104.0
Cash at bank and in hand	16	1,025.4	1,829.9
		1,178.5	2,030.7
CREDITORS: Amounts falling due within one year	17	(492.3)	(245.5)
NET CURRENT ASSETS		686.2	1,785.2
TOTAL ASSETS LESS CURRENT LIABILITIES		6,969.7	7,326.8
CREDITORS: Amounts falling due after more than one year	18	(4,517.2)	(5,462.4)
Provisions for liabilities	19	(73.5)	(56.4)
NET ASSETS		2,379.0	1,808.0
CADITAL AND DECEDIFIC			
CAPITAL AND RESERVES Called up share capital	20	43.9	43.3
Reserves:			
- share premium	21	380.7	375.5
- revaluation reserve	21	1,059.8	604.5
- own shares	21	(0.6)	(1.0)
- profit and loss account	21	(229.3)	(130.3)
SHAREHOLDERS' FUNDS		1,254.5	892.0
Minority interest	21	1,124.5	916.0
TOTAL CAPITAL EMPLOYED		2,379.0	1,808.0

The notes numbered 1 to 29 form an integral part of these financial statements.

Approved by the board on 21 March 2007 and signed on its behalf by:

**DAVID PRITCHARD** 

Chairman

# Company Balance Sheet at 31 December 2006

	Note	2006 £m	2005 £m
FIXED ASSETS			
Investments	13	647.3	647.3
CURRENT ASSETS			
Debtors due in less than one year	15	29.6	_
Cash at bank and in hand		128.8	38.3
		158.4	38.3
CREDITORS: Amounts falling due within one year	17	(58.3)	(59.4)
NET CURRENT ASSETS/(LIABILITIES)		100.1	(21.1)
TOTAL ASSETS LESS CURRENT LIABILITIES		747.4	626.2
CREDITORS: Amounts falling due after more than one year	18	(142.6)	(174.6)
NET ASSETS		604.8	451.6
CAPITAL AND RESERVES			
Called up share capital	20	43.9	43.3
Reserves:			
share premium	21	380.7	375.5
- profit and loss account	· 21	180.2	32.8
SHAREHOLDERS' FUNDS		604.8	451.6

The notes numbered 1 to 29 form an integral part of these financial statements.

Approved by the board on 21 March 2007 and signed on its behalf by:

**DAVID PRITCHARD** 

Chairman

Songbird Estates plc

# Consolidated Cash Flow Statement for the year ended 31 December 2006

	Note	2006 £m	2005 £m
NET CASH INFLOW FROM OPERATING ACTIVITIES	24	221.6	178.1
Returns on investments and servicing of finance	25	(354.1)	(785.2)
Capital expenditure and financial investment*	25	215.5	1,161.6
Dividends		(78.0)	(72.0)
Acquisitions	25	-	(1.3)
		(216.6)	303.1
Cash inflow before management of liquid resources and financing		5.0	481.2
Management of liquid resources	25	675.0	(528.3)
Financing	25	(809.5)	246.1
(DECREASE) / INCREASE IN CASH IN THE YEAR	26	(129.5)	199.0

The above cash flows relate to the continuing activities of the group.

Notes 24 to 26 form an integral part of this cash flow statement.

<sup>\*</sup> Capital expenditure and financial investment for 2005 included £1,175.6 million proceeds from the sale of investment properties.

# Notes to the Financial Statements for the year ended 31 December 2006

### 1 BASIS OF PREPARATION AND PRINCIPAL ACCOUNTING POLICIES

A summary of the principal accounting policies of the group, all of which have been applied consistently throughout the year, is set out below.

The published 2005 Report and Financial Statements contained a typographical error in the consolidated profit and loss account, where turnover was incorrectly stated as £384.6 million rather than £348.6 million. All other references to turnover were correctly stated. In the preliminary announcement released on 23 March 2006 turnover was correctly stated throughout at £348.6 million.

### (1) Accounting convention

The financial statements have been prepared under the historical cost convention, as modified by the revaluation of investment properties in accordance with note 1(6) below, and in accordance with applicable United Kingdom law and accounting standards.

### (2) Accounting for acquisitions

Acquisitions have been accounted for in accordance with Financial Reporting Standard 6 (Acquisitions and mergers) ('FRS 6'). The identifiable assets and liabilities of the company acquired are included in the consolidated balance sheet at their fair value at the date of acquisition, and its results included in the profit and loss account from the date of acquisition. The difference between the fair value of the consideration given and the fair values of the net assets of the entity acquired is accounted for as goodwill.

### (3) Goodwill

Goodwill arising from the acquisition of Canary Wharf Group has been calculated as the difference between the cost of acquisition and the fair value of the net assets of Canary Wharf Group at that date. In accordance with Financial Reporting Standard 10 (Goodwill and intangible assets) the directors have concluded that acquisition goodwill should be recognised as an intangible fixed asset and amortised to the profit and loss account on a straight-line basis over a period of 20 years.

### (4) Basis of consolidation

The consolidated financial statements incorporate the assets and liabilities of all subsidiary undertakings at 31 December 2006 and their results for the year then ended.

### (5) Profit and loss account

Turnover, which is stated net of VAT, comprises rental income and service charges. Marketing and administrative costs which are not development expenses are charged to the profit and loss account when incurred.

### (6) Property interests

Canary Wharf Group's property interests comprise investment properties, properties under construction and properties held for development.

### Investment properties

Investment properties are revalued at each balance sheet date and, in accordance with SSAP 19 (Accounting for investment properties), no provision is made for depreciation. This departure from the requirements of the statutory accounting rules (which require all properties to be depreciated), is, in the opinion of the directors, necessary for the financial statements to show a true and fair view. Depreciation is only one of the factors reflected in the annual valuation, and the amount attributable to this factor is not capable of being separately identified or quantified. Surpluses or deficits on investment properties are transferred to the revaluation reserve, unless a deficit is expected to be permanent and exceeds previous surpluses recognised on the same property, in which case the excess is charged to the profit and loss account.

### Properties under construction and properties held for development

Properties held for development and properties under construction which are to be retained are categorised as fixed assets and included in the consolidated balance sheet at their fair value at the date of acquisition, together with subsequent additions at cost, less subsequent disposals, subject to any provision for impairment.

## Notes to the Financial Statements for the year ended 31 December 2006 continued

Properties under construction which are to be retained are transferred to investment properties on an individual building basis when construction is complete and the properties are substantially let.

Properties under construction or held for development where Canary Wharf Group has entered into an agreement for sale are categorised as current assets and stated at the lower of cost (namely fair value at the date of acquisition plus subsequent additions at cost) and net realisable value. Profits on sale of such properties are recognised when earned in accordance with Financial Reporting Standard 5 (Reporting the substance of transactions) ('FRS 5') and SSAP 9.

Additions to properties under construction or held for development include all expenses of development, including attributable interest where appropriate. Interest capitalised is calculated by reference to the rate of interest payable on the borrowings drawn-down to finance the development.

### Disposals of properties

Properties acquired with the intention of resale are categorised as current assets and stated at the lower of cost and net realisable value. Profits or losses arising on sale of such assets are included in the profit and loss account as an exceptional item.

Profits or losses arising from the sale of investment properties are calculated by reference to the carrying value at the end of the previous year, adjusted for UITF 28 and subsequent capital expenditure, and included in the profit and loss account as an exceptional item.

### (7) Lease incentives

Lease incentives include rent-free periods and other incentives given to lessees on entering into lease agreements. Under UITF 28 the aggregate cost of post acquisition lease incentives is recognised as an adjustment to rental income, allocated evenly over the lease term or the term to the first open market rent review if earlier. The cost of lease incentives is included within debtors due in more than one year and spread from the later of the date of acquisition or lease commencement on a straight-line basis. The valuation of investment properties is reduced for these incentives.

### (8) Other tangible fixed assets

Other tangible fixed assets are held at cost less depreciation and any provision for impairment. These are depreciated so as to write-off the cost in equal annual instalments over the expected useful economic lives of the assets concerned.

Computer equipment 33% Fixtures and equipment 25%

### (9) Debt

Debt instruments are stated initially at the amount of net proceeds. The finance costs of such debt instruments are allocated to periods over the term of the debt at a constant rate on the carrying amount. The carrying amount is increased by the finance cost in respect of the reporting period and reduced by payments made in respect of the debt in that period. Finance costs are charged to the profit and loss account, except in the case of development financings where interest and related financing costs are capitalised as part of the cost of development.

Debt held by Canary Wharf Group is initially stated at the fair value of such debt at the date of acquisition. The adjustment to fair value arising is written-off to the profit and loss account over the term of the debt.

Amounts receivable and payable, arising from derivatives which hedge interest rate exposures, are treated as part of financing costs.

### (10) Investments

Fixed asset investments are stated at cost less any provision for impairment.

Investments in associates are included in the financial statements using the equity method. In the consolidated balance sheet, investments in associates are stated at the group's share of net assets. The group's share of the associates' profits or losses after tax is included in the consolidated profit and loss account.

### (11) Finance leases

Sales and leasebacks (where the leaseback is treated as a finance lease, as defined by Statement of Standard Accounting Practice 21 (Accounting for leases and hire purchase contracts) and FRS 5) are recorded in the balance sheet as assets and as obligations to pay future rentals. Rentals payable are apportioned between the finance charge and a reduction in the outstanding obligation for future amounts payable.

The total finance charge, which includes the amortisation of deferred expenses relating to finance leases, is allocated to accounting periods over the lease terms so as to produce a constant periodic charge on the remaining balance of the obligation for each accounting period.

### (12) Vacant leasehold property

Provision is made for the present value of the anticipated net commitments in relation to leasehold properties where there is a shortfall in rental income receivable against the rent and other costs payable.

### (13) Pensions

Canary Wharf Group operates two defined contribution pension schemes. Pension contributions in respect of both these schemes are accrued for as they fall due.

### (14) Accounting for share options

Ordinary class B shares in the company ('B Shares') are held in trust in connection with Canary Wharf Group's share plan. Under some of the options outstanding at 31 December 2006 holders may opt for a cash settlement at the end of the vesting period, linked to the market price of the B Shares at that date. For cash-settled options, a liability is recorded based on the market value of the B Shares at each balance sheet date. The cost of equity-settled share options is measured at the grant date and is based on the market value of B Shares at that date. In both cases the associated cost is charged to the same expense category as the employment cost of the relevant employee, spread on a straight-line basis over the relevant vesting period. Previously the historical cost of the B Shares was amortised over the vesting period of the relevant plan on a straight-line basis. The carrying value of the B Shares held in trust continues to be presented as a deduction in arriving at shareholders' funds.

The change in accounting policy did not give rise to a material adjustment to the carrying value of the B Shares or the liabilities of the group at 31 December 2005.

### (15) Deferred tax

Deferred tax assets and liabilities arise from timing differences between the recognition of gains and losses in the financial statements and their recognition in the corporation tax return. Under FRS 19 deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date. A net deferred tax asset is regarded as recoverable and therefore recognised only when, on the basis of all available evidence, it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

Deferred tax is not recognised when fixed assets are revalued unless by the balance sheet date there is a binding agreement to sell the revalued assets and the gain or loss expected to arise on sale has been recognised in the financial statements.

# Notes to the Financial Statements for the year ended 31 December 2006 continued

Deferred tax is measured on a discounted basis to reflect the time value of money over the period between the balance sheet date and the dates on which it is estimated that the underlying timing differences will reverse or, where the timing differences are not expected to reverse, a period not exceeding 50 years. Discount rates of 3.3% to 3.5% have been adopted reflecting the post tax yield to maturity that can be obtained on government bonds with similar maturity dates and currencies to those of the deferred tax assets or liabilities.

### (16) Accounting for share capital classified as non-equity

In accordance with FRS 25, both the D Share and the SG Shares are classified as liabilities and are included in creditors payable in more than one year.

Dividends that were potentially payable to the D shareholder were recognised as they fell due and classified as interest payable and included in creditors falling due within one year.

The finance cost of the SG Shares is also classified as interest payable and included in creditors due within one year. The excess of amounts paid over interest accrued in accordance with the shareholders' rights (note 20) serves to reduce the carrying value of the liability included in creditors payable in more than one year.

### 2 OPERATING PROFIT

	2006 £'000	2005 £'000
The operating profit is stated after charging:		
- depreciation (note 12)	180	613
- amortisation of goodwill (note 14)	3,956	3,771
- directors' emoluments (note 9)	60	120
- amortisation of investment in own shares	459	1,708
- operating lease rentals:		
- land and buildings	4,752	9,061
- remuneration of the auditors:		
- audit fees	80	80
- fees for other services:		
- audit of subsidiaries	357	305
<ul> <li>pursuant to legislation</li> </ul>	60	60
<ul> <li>corporate finance transactions</li> </ul>	130	15
- taxation	447	483
- other services	95	104
- pension fund audit	12	4
,	40	18
<ul> <li>– other pension fund services</li> </ul>	40	18

The operating lease rentals relate to the vacant leasehold property referred to in note 19.

### **Audit fees**

Audit fees of £80,000 were incurred in 2006 of which £45,000 related to the audit of the consolidated accounts of Canary Wharf Group (2005 - £80,000 and £45,000 respectively). In addition, fees totalling £143,000 were paid to the auditors in connection with certain refinancing activity in 2005 (and charged to interest payable).

### 3 INTEREST RECEIVABLE

4

	2006 £m	2005 £m
Bank interest receivable	46.1	91.1
INTEREST PAYABLE		
	2006 £m	2005 £m
Notes and debentures	150.3	164.4
SAL loans	39.1	55.0
Bank loans and overdrafts	78.3	79.3
Finance lease charges	4.4	45.2
Share of associated undertaking	0.3	_
Finance costs of non-equity shares (note 6)	33.0	44.7
	305.4	388.6
Less: Interest at 6.2% on development financings		
transferred to development properties	(0.7)	_
Interest payable before exceptional items	304.7	388.6
Exceptional items:		
gains relating to repayment of finance leases	(123.3)	_
Charges relating to early repayment of debt:		
- prepayment and breakage costs	-	194.1
<ul> <li>write-off of deferred financing costs, fair value</li> <li>adjustments and other accounting adjustments</li> </ul>	-	(78.0)
	(123.3)	116.1

During 2006, the group recognised gains on the acquisition of finance leases totalling £123.3 million as detailed in note 18(2). These gains have been taken to the profit and loss account as an exceptional item. As a result of the property interests acquired, the group has recognised a deferred tax provision at 31 December 2006 of £61.1 million (note 19).

During 2005 Canary Wharf Group incurred prepayment and breakage costs totalling £194.1 million in relation to the prepayment and refinancing of certain loans, principally Canary Wharf Group's first securitisation. These costs were charged to the profit and loss account as an exceptional item.

Financing costs relating to the inception of the group's borrowings are deferred and amortised to the profit and loss account over the term of the debt at a constant rate based on the carrying amount of the debt in accordance with FRS 4. As a result of prepaying certain of Canary Wharf Group's borrowings early, the unamortised portion of the financing costs relating to the debt prepaid was written-off to the profit and loss account in 2005. The repayment of debt by Canary Wharf Group in 2005 also resulted in the release of certain fair value adjustments together with the related deferred tax provision which was recognised at the time of the acquisition of Canary Wharf Group in May 2004. The net amount written-off totalling £116.1 million was taken to the profit and loss account and shown as an exceptional item.

In 2006 interest payable of £0.7 million was transferred to properties under construction (note 11). This amount was attributable to the cost of funds forming part of the group's general borrowings which were utilised in financing construction on the property under construction held for investment. At 31 December 2005 there were no properties under construction and no such transfer was made in 2005.

There was no deferred tax as a result of any of the transactions in 2005.

# Notes to the Financial Statements for the year ended 31 December 2006 continued

### 5 TAXATION

	2006 £m	2005 £m
Current tax: UK corporation tax (see below)	_	_
Deferred tax: Origination and reversal of timing differences in the current year Net effect of discount	(62.0) 0.1	58.0 (0.1)
Total deferred tax (note 19)	(61.9)	57.9
Total tax on profit on ordinary activities	(61.9)	57.9
Tax reconciliation: Group profit on ordinary activities before tax Tax on profit on ordinary activities at UK corporation tax rate of 30%	77.2 23.2	3.6 1.1
Effects of:  - tax losses and other timing differences  - expenses not deductible for tax purposes	(34.5) 11.3	(14.7) 13.6
Current tax charge for the year	-	_

The tax (charge)/credit for 2006 and 2005 relates solely to deferred tax.

In accordance with FRS 19 the group provides for the potential clawback of EZAs claimed in the event of the sale of the property interest to which those claims relate. In connection with certain refinancings during 2005, certain property interests were restructured and transferred between companies within the Canary Wharf Group. As a result of this property restructuring the potential for clawback of EZAs was reduced and provisions for deferred tax totalling £158.4 million, net of a discount of £68.7 million, were released to the profit and loss account.

As a result of the acquisitions referred to in note 18(2) Canary Wharf Group has acquired property interests where it is possible that a clawback of EZAs may arise in the event that those property interests are sold. Under FRS 19 a provision was required in respect of this potential liability of £185.4 million, net of a discount of £75.1 million, resulting in a charge to the profit and loss account of £110.3 million. As a result of an internal lease restructuring, the potential clawback of EZAs was subsequently reduced by £72.7 million, net of a discount of £23.5 million. Other movements in deferred tax of £0.8 million resulted in a total charge to the profit and loss account for the year of £61.9 million.

No provision for corporation tax has been made in the consolidated results of the group for 2006 or 2005 due to tax losses arising in the period, the availability of tax losses brought forward from previous periods and other tax reliefs available. It is anticipated that remaining capital losses and other tax reliefs, including EZAs, will reduce future tax charges.

### 6 FINANCE COSTS OF SHARES

As a result of the redemption rights attaching to the SG Shares, and in accordance with FRS 25, the profit and loss account reflects an appropriation of profit shown as interest payable in respect of the SG Shares accumulated at a rate of 8% per annum subject to escalation in certain circumstances (note 20).

On 25 November 2005 a dividend of 16.61p per SG Share, totalling £30.3 million, was paid to the SG shareholders and accounted for as £23.2 million of interest payable with the remaining £7.1 million serving to reduce the liability recorded in respect of the SG Shares. On 19 April 2006, a dividend of 18.00p per SG Share, totalling £32.9 million, was paid to the SG shareholders which was accounted for as £5.6 million of interest payable with the remaining £27.3 million serving to reduce the liability recorded in respect of the SG Shares.

On 28 April 2006 5,813,470 SG Shares were converted into B Shares. As a result of this conversion, £1.1 million of dividends paid to the SG shareholders and previously classified as a reduction in the liability recorded in respect of this class of shares was reclassified as an appropriation of profit (note 21).

At 31 December 2006, £8.7 million was accrued in respect of interest accumulated on the SG Shares (31 December 2005 – £1.4 million).

In accordance with FRS 25, the terms of the dividends payable on the D Share require the classification of this share within creditors falling due in more than one year and the recognition of dividends as interest payable. This resulted in an accrual in respect of D Share dividends of £48.8 million at 31 December 2006 (31 December 2005 – £28.7 million). Subsequent to the year end, the dividend rights on the D Share were cancelled in exchange for B Shares (note 29), and on 26 February 2007 the D Share was redeemed by the company.

No appropriation of profit is required to be recognised in respect of the other classes of shares under FRS 4 or FRS 25. Net of dividends paid (note 7), the appropriation of profit accruing for 2006, but not recognised in these financial statements, was £12.1 million on the A Shares (2005 – £2.0 million) and £9.0 million on the B Shares (2005 – £1.3 million).

### 7 DIVIDENDS

	2006 £m	2005 £m
Dividend paid at 16.61p per ordinary share	· —	72.0
Dividend paid at 18.00p per ordinary share	78.0	
The amount recognised as dividend paid comprised:		
- payment on A Shares	47.0	43.3
- payment on B Shares	31.0	28.7

An interim dividend of 18.00p per share was paid on 19 April 2006 totalling £110.9 million of which £32.9 million was paid to the SG shareholders and accounted for as described in note 6.

On 25 November 2005 the company paid an interim dividend of 16.61p per share totalling £102.3 million, of which  $\pm 30.3$  million was paid to the SG shareholders.

### 8 LOSS FOR THE FINANCIAL YEAR

For 2006, of the consolidated loss attributable to members of the company and transferred from reserves of £19.9 million (2005 – £16.2 million), a profit of £226.5 million (2005 – £114.8 million) is dealt with in the company's financial statements, of which £260.0 million was attributable to subsidiary dividends received in the year (2005 – £160.9 million). As permitted by Section 230(3) of the Companies Act 1985, no profit and loss account is presented for the company in respect of 2006.

# Notes to the Financial Statements for the year ended 31 December 2006 continued

### 9 DIRECTORS AND EMPLOYEES

With the exception of fees paid to the independent non-executive chairman, all other staff costs relate to employees of Canary Wharf Group.

### (1) Staff costs

All employees of the group, including directors:

	2006 £m	2005 £m
Wages and salaries	45.8	38.7
Social security costs	5.2	4.3
Other pension costs (note 23)	2.6	2.1
	53.6	45.1

The average monthly number of employees, including Canary Wharf Group, during 2006 was 761 (2005 - 752).

	2006	2005
Construction	114	103
Property management	517	511
Administration	130	138
	761	752

A deferred cash incentive plan has been established to retain and incentivise the executive directors and senior employees of Canary Wharf Group. Initial payments under this plan were made in July 2006. Further payments are linked to continuing employment by the group and to two sets of performance related milestones which include leasing, financial and operational targets.

### (2) Directors' remuneration

	2006 £'000	2005 £'000
Emoluments (including bonuses)	60	120

No pension scheme is operated by the company and none of the directors participates in Canary Wharf Group's pension schemes.

### (3) Highest paid director

	2006 £'000	2005 £'000
Emoluments (including bonuses)	60	100

### (4) Directors' share options

No executive share plan has been adopted by the company and none of the directors of the company participates in Canary Wharf Group's share plan.

### 10 BASIC AND DILUTED LOSS PER SHARE

The basic and diluted loss per share are calculated by reference to the loss attributable to ordinary shareholders for 2006 of £19.9 million (2005 – £16.2 million) and on the weighted average of 436.5 million ordinary shares in issue (31 December 2005 – 430.7 million) excluding the SG Shares, the D Share and the B Shares held in trust in connection with the Canary Wharf 2004 Deferred Share Plan.

### 11 INVESTMENT PROPERTIES, PROPERTIES HELD FOR DEVELOPMENT AND PROPERTIES UNDER CONSTRUCTION

### Freehold properties held as tangible fixed assets

	Investment properties £m	Properties held for development £m	Properties under construction held for investment £m	Properties under construction held for sale £m
1 January 2006 pre-adjustment for UITF 28 Adjustment for UITF 28	5,301.5 (96.8)	259.1		
1 January 2006 Additions (net of adjustment for UITF 28)	5,204.7 5.4	259.1 25.4	- 5.5	
Transferred Revaluation	- 748.7	(92.5)	47.6 	
31 December 2006	5,958.8	192.0	53.1	<del>_</del>
Adjustment for UITF 28 (note 15)	99.6			<del></del>
Market value at 31 December 2006	6,058.4	<del></del>		
Of which, subject to lease and finance leaseback arrangements Historical cost	101.8 4,215.5			
Freehold properties under construction held for sale	ř			
Transferred Additions Transferred to cost of sales				46.8 31.1 (76.4)
Transferred from payments on account Accrued costs				(3.3) 1.8
31 December 2006				_

Investment properties are recorded at valuation less the cost of unamortised tenant incentives incurred at the balance sheet date in accordance with UITF 28. The remaining unamortised tenant incentives are held within debtors falling due in more than one year (note 15).

Additions to properties for 2006 totalied £71.4 million. In the above table additions are stated net of £4.0 million of tenant works which have been classified as other tenant incentives for the purposes of UITF 28 and included within debtors falling due after one year (note 15).

Canary Wharf Group's investment properties have been revalued externally at 31 December 2006 on the basis of market value. The valuation of office investment properties was undertaken by either CBRE or Savills. The valuation of retail investment properties was undertaken by CWHB. Each property has been valued individually on a free and clear basis and not as part of a portfolio and no account has been taken of any intragroup leases or arrangements. Whilst allowance has been made for any purchaser's expenses, no allowance has been made for any seller's expenses of realisation nor for any taxation that might arise in the event of disposal. The surplus arising on the valuations at 31 December 2006 of £748.7 million has been transferred to the revaluation reserve. Of the total revaluation surplus of £748.7 million, £293.4 million is attributable to the minority interest and £455.3 million to the members of the company.

Properties held for development at 31 December 2006, which are to be retained as investment properties, are carried at their fair value at the time of the acquisition of Canary Wharf Group in May 2004, less subsequent disposals plus additions at cost, subject to any provision for impairment.

In February 2006 Canary Wharf Group entered into an agreement for the sale of 20 Churchill Place upon completion for a consideration of £199.5 million (see 'Business and Financial Review – Construction'). As a result, the historical cost to the group of this site of £14.9 million has been transferred from properties held for development to freehold properties under construction held as a current asset. At 31 December 2006 the carrying value is stated net of £35.6 million taken to cost of sales in accordance with SSAP 9 as Canary Wharf Group fulfils its obligations under the sale agreement. The remaining balance of £3.3 million after additions in the year of £24.0 million has been offset against payments on account in creditors falling due within one year.

In November 2006 Canary Wharf Group entered into an agreement for the sale of 15 Canada Square for an initial consideration of £260.0 million (see 'Business and Financial Review – Construction'). As a result the historical cost to the group of this site of £31.9 million has been transferred from properties held for development to freehold properties under construction held as a current asset. At 31 December 2006 the carrying value is stated net of £40.8 million taken to cost of sales in accordance with SSAP 9. The remaining balance of £1.8 million after additions in the year of £7.1 million has been accrued for.

Utilisation of the payments on account received in connection with the agreements for sale of 20 Churchill Place and 15 Canada Square:

	20 Churchill Place £m	15 Canada Square £m	Total £m
Amounts received	182.3	92.5	274.8
Recorded as turnover	(35.6)	(40.8)	(76.4)
Applied as an offset against long term contract balances	(3.3)	. –	(3.3)
Deferred interest	5.2	0.2	5.4
31 December 2006 (note 17)	148.6	51.9	200.5

At 31 December 2006 the properties under construction held for investment included £0.7 million in respect of financing costs.

During 2005 Canary Wharf Group completed the sale of seven properties which resulted in a total profit on disposal of £204.9 million shown as an exceptional item. There was no deferred tax charge as a result of these disposals.

In April 2005 Canary Wharf Group acquired the long leasehold interests in Aldersgate Street. The valuation at the date of acquisition on this basis, ignoring intragroup leases, was £97.0 million. On 2 December 2005, Canary Wharf Group disposed of its long leasehold interests in Aldersgate Street for a total consideration of £110.0 million and recognised a profit of £12.1 million after expenses attributable to the sale, which was taken to the profit and loss account and shown as an exceptional item. There was no deferred tax charge as a result of this transaction.

#### 12 OTHER TANGIBLE FIXED ASSETS

	Fixtures and equipment £m	Computer equipment £m	Total £m
Cost:			
1 January 2006	3.1	0.3	3.4
Additions	0.1	_	0.1
Transferred to properties held for development	(1.9)	_	(1.9)
31 December 2006	1.3	0.3	1.6
Depreciation:			
1 January 2006	(0.8)	(0.2)	(1.0)
Charge for the year (note 2)	(0.1)	(0.1)	(0.2)
31 December 2006	(0.9)	(0.3)	(1.2)
Net book amount: 31 December 2006	0.4	_	0.4
31 December 2005	2.3	0.1	2.4
3 FDecember 2000	2.0	0.1	2.4

### 13 INVESTMENTS

	2006		2005	
	Group £m	Company £m	Group £m	Company £m
Subsidiary undertakings		647.3	_	647.3
Associated undertaking	12.6	_	2.5	_
Other investments	0.2	_	0.3	
	12.8	647.3	2.8	647.3

The company holds the entire issued share capital of SAL comprising 396,518,130 ordinary shares of 10p each. The principal activity of SAL is to act as a finance company and manage its investment in Canary Wharf Group. In addition, the company holds 85,004,663 ordinary shares in Canary Wharf Group representing 13.3% of the ordinary shares in issue at 31 December 2006. The directors are of the view that the value of the company's investments at 31 December 2006 is not less than the amount at which they are stated in the company's balance sheet at that date.

A complete list of Canary Wharf Group's subsidiary undertakings will be attached to that company's annual return when it is submitted to Companies House.

Canary Wharf Group owns 52,079 0.1p B preferred ordinary shares and 72,050 0.1p ordinary shares in HighSpeed Office Limited ('HSO'), an unlisted company registered in England and Wales, being approximately 13% of its nominal share capital. The principal activity of HSO is the provision of broadband telecommunications services. The fair value on acquisition of this investment was £0.6 million. At 31 December 2006 the carrying value of the investment was £0.2 million (after a total provision of £0.4 million), based on the net asset value of HSO at that date.

In April 2005, British Waterways Board appointed Canary Wharf Group, together with Ballymore, as its partner for the development of Wood Wharf, a site adjacent to the Estate. The Wood Wharf Limited Partnership ('WWLP') has been established to oversee the development of an approximately 6.5 million sq ft (gross) mixed use scheme in which Canary Wharf Group has a 25.0% effective interest. Canary Wharf Group has subscribed £1,000 of equity share capital in the partners of WWLP and has, in addition, provided interest free long term loans totalling £11.0 million to fund the working capital requirements of the partnership, which are repayable out of development profits.

The funding of WWLP has been accounted for as an investment in an associated undertaking and comprises an initial entry premium (plus expenses) of £1.9 million together with the group's share of the net assets of WWLP. The results of WWLP attributable to the group have been derived from WWLP's management accounts for 2006. The group's share of the results and net assets of WWLP is as follows:

	2006 £m
Loss before interest and tax	(0.7)
Interest receivable	1.3
nterest payable	(1.7)
	(1.1)
Taxation	
Loss after tax	(1.1)
Group share (25%)	(0.3)
Net assets excluding loans from investors	43.1
Group share (25%)	10.7

#### 14 GOODWILL

On 8 March 2005 outstanding warrants over 42,273,251 ordinary shares in Canary Wharf Group were exercised at a subscription price of £2.86 per share resulting in the combined interest of the company and SAL reducing to 61.85%. On 29 November 2005 further outstanding warrants at a subscription price of £1.86 per share were exercised over 11,734,369 ordinary shares in Canary Wharf Group further reducing the combined interest of the company and SAL to 60.72%. The exercise of warrants was accounted for as a deemed disposal by the company and SAL of part of their combined interest in Canary Wharf Group, as a result of which their share of the net assets of Canary Wharf Group reduced by £27.7 million. This was taken to the profit and loss account and shown as an exceptional item.

During 2006, SAL acquired an additional 2,563 shares (2005 – 553,922) in Canary Wharf Group from certain of that company's minority shareholders who had contacted either the company or SAL, at a cost of £6,539 (2005 – £1.3 million). Taking into account these transactions, the combined interest of the company and SAL in Canary Wharf Group was 60.80% at 31 December 2006 (2005 – 60.80%).

The cost of the investment in Canary Wharf Group included provision for certain fees payable by the company or SAL in connection with the acquisition of Canary Wharf Group in May 2004. In 2006 a fee totalling £2.2 million was waived. The revised amount of goodwill is being amortised on a straight-line basis over the remainder of the period of 20 years to May 2024.

The movements in goodwill during 2006 comprise:

(4.0)
(2.2)
72.6

### 15 DEBTORS

	2006		2005	
	Group £m	Company £m	Group £m	Company £m
Due within one year:				
Trade debtors	6.0	_	5.7	_
Deferred taxation (note 19)		-	29.0	_
Other debtors	10.5	_	43.2	_
Prepayments and accrued income	37.0	_	26.1	_
Amounts owed by subsidiary undertaking	_	29.6	_	-
	53.5	29.6	104.0	_

In accordance with FRS 7, a deferred tax asset was recognised on the mark to market of debt and other adjustments relating to Canary Wharf Group's tax position in May 2004. The deferred tax asset will be amortised to the profit and loss account in line with the amortisation of the fair value adjustments that gave rise to this asset. Following the acquisition by Canary Wharf Group of three finance leases in 2006 which resulted in the recognition of a deferred tax provision, the deferred tax asset has been transferred to provisions (note 19).

At 31 December 2006, there was an unprovided deferred tax asset of £41.9 million relating to tax losses (31 December 2005 – £30.7 million).

31 December 2006	60.2	39.4	99.6
Amortisation of lease incentives	<u> </u>	(13.8)	(13.8)
Recognition of rent during rent-free periods	12.6	_	12.6
Transfer from properties held as fixed assets (note 11)	-	4.0	4.0
1 January 2006	47.6	49.2	96.8
Due in more than one year:	•		
	Rent-free periods £m	Other tenant incentives £m	Tota! £m

Debtors due in more than one year comprise the cumulative adjustment in respect of lease incentives required by UITF 28 since the acquisition of Canary Wharf Group in May 2004. Lease incentives include rent-free periods and other incentives given to lessees on entering into lease arrangements. Under UITF 28, the aggregate cost of lease incentives is recognised as an adjustment to rental income, allocated evenly over the lease term or the term to the first market rent review if earlier. As the cost of lease incentives is included within the balance sheet as debtors due after one year, the external valuation of investment properties has been reduced for these incentives.

### 16 FINANCIAL ASSETS

The group's financial assets comprise short term trade debtors (note 15) and cash deposits. Cash deposits totalled £1,025.4 million at 31 December 2006 (31 December 2005 – £1,829.9 million), comprising deposits placed on money market at call and term rates. Total cash deposits included £288.2 million (31 December 2005 – £985.6 million) held by third parties as cash collateral for the group's borrowings and a further £24.7 million (31 December 2005 – £2.3 million) charged to third parties as security for the group's obligations.

All cash deposits were invested at floating rates.

## 17 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2006			2005
	Group £m	Company £m	Group £m	Company £m
Borrowings (note 18)	44.2	-	40.6	-
Trade creditors	13.5		18.3	<del></del>
Amounts due to subsidiary undertakings	_	_	_	28.7
Taxation and social security costs	5.3	_	4.5	_
Other creditors	30.8	_	15.9	_
Accruals	85.5	0.8	92.8	0.6
Deferred income	55.0	_	43.3	-
Payments on account (note 11)	200.5	-	-	_
Financing costs of non-equity share capital (note 6)	57.5	57.5	30.1	30.1
	492.3	58.3	245.5	59.4

### 18 CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

Creditors due after more than one year comprise:

	2006			2005
	Group £m	Company £m	Group £m	Company £m
SAL loans	518.6	-	542.4	_
Securitised debt	2,544.3	_	2,561.9	. –
Secured loans	1,269.7	_	1,181.5	_
Finance lease obligations	42.0	-	1,002.0	_
Non-equity share capital	142.6	142.6	174.6	174.6
	4,517.2	142.6	5,462.4	174.6

In accordance with FRS 25, the D Share and SG Shares have been classified as creditors falling due in more than one year, and the dividends accrued (but not declared or paid) in respect of these shares are included in creditors due in less than one year (note 17). At 31 December 2006 £48.8 million had been accrued in respect of the D Share (31 December 2005 – £28.7 million), and £8.7 million in respect of the SG Shares (31 December 2005 – £1.4 million).

The amounts at which borrowings are stated, including share capital reclassified in accordance with FRS 25, comprise:

Se	ecuritised debt £m	SAL Ioans £m	Secured loans £m	Finance lease obligations £m	Total borrowings £m	Non-equity share capital £m	Total £m
1 January 2006	2,582.9	542.4	1,201.1	1,002.0	5,328.4	204.7	5,533.1
Drawn-down in year	-	175.2	300.0	_	475.2	_	475.2
Deferred financing expenses	(2.7)	4.6	(1.5)	(3.2)	(2.8)	_	(2.8)
Accrued finance charges	(5.1)	(0.5)	1.2	3.1	(1.3)	27.4	26.1
Reclassified in year		_	_	_	_	(4.7)	(4.7)
Repaid in year	(11.9)	(198.8)	(210.1)	(836.6)	(1,257.4)	(27.3)	(1,284.7)
Exceptional gain on acquisition	on						
of finance leases	_	_		(123.3)	(123.3)	_	(123.3)
31 December 2006	2,563.2	522.9	1,290.7	42.0	4,418.8	200.1	4,618.9
Payable within one year							
or on demand	18.9	4.3	21.0	-	44.2	57.5	101.7
Payable in more than							
one year	2,544.3	518.6	1,269.7	42.0	4,374.6	142.6	4,517.2
	2,563.2	522.9	1,290.7	42.0	4,418.8	200.1	4,618.9

The disclosures in this note should be read in conjunction with the 'Treasury objectives' and 'Borrowings' sections of the 'Business and Financial Review'.

- (1) In November 2005 SAL entered into a new loan facility, of which £544.5 million had been drawn-down at 31 December 2005. The amount of the facility drawn at 31 December 2006 was £520.9 million and a further £45.0 million was available to be drawn at that date. The loan is repayable in full in November 2007, although repayment of the amount drawn at 31 December 2006 may be extended by six months at the option of SAL. Interest is payable at three month LIBOR plus 1.771%. The weighted average interest rate on the outstanding facilities was 7.4% at 31 December 2006. In August 2006, SAL entered into a hedging arrangement using an interest rate collar under which the LIBOR element of the interest rate payable is capped at 5.75% with a floor of 4.63%. These facilities are guaranteed by the company and by charges over the assets of the company and SAL.
- (2) On 1 February 2006, Canary Wharf Group concluded the acquisition from Barclays of CWCB Finance Leasing (DS7B) Limited (formerly Barclays Capital Leasing (No 165) Limited) ('BCL (165)') and Canary Wharf Finance Leasing (BP1/DS6) Limited (formerly Barclays Capital Leasing (No 166) Limited) ('BCL (166)') for a consideration of £0.1 million in excess of net assets acquired. In September 1997 BCL (165) entered into an agreement for lease in respect of certain floors in One Canada Square which were immediately leased back to Canary Wharf Group from the date of acquisition on finance lease terms. As a result of the acquisition of BCL (165), cash deposits totalling £112.0 million held by Canary Wharf Group as security for the finance lease were released from charge. BCL (165) has been consolidated in the accounts of Canary Wharf Group from the date of acquisition, the effect of which was that finance lease receivables and payables totalling £111.9 million were offset.

In March 1998 BCL (166) entered into an agreement for lease in respect of certain floors in 33 Canada Square and in September 2003 it entered into an agreement for lease of One Churchill Place. In each case the respective property was subject to an agreement to lease back to Canary Wharf Group from the date of acquisition on finance lease terms. As a result of the acquisition of BCL (166), cash deposits totalling £724.6 million held by Canary Wharf Group as security for the finance leases were released from charge. BCL (166) has been consolidated in the accounts of Canary Wharf Group from the date of acquisition, the effect of which was that finance lease receivables totalling £728.0 million were offset against finance lease payables totalling £852.2 million resulting in a gain of £123.3 million after fees which has been recorded as an exceptional item.

The consideration payable on acquisition of the two companies has been treated as a charge required to restructure the finance leases and shown as a component within interest payable in 2006. As a result of these acquisitions a deferred tax provision of £110.3 million was recognised (note 5).

- (3) In March 2005 Canary Wharf Group drew-down £369.4 million under a new bank loan facility secured against 10 Cabot Square and 20 Cabot Square. The loan carried interest at a rate of 5.82% and was originally repayable in 2008. In December 2006 Canary Wharf Group extended the repayment date of this loan from April 2008 to January 2013 upon payment of an arrangement fee of £2.4 million. The loan remains on a fixed interest basis until April 2008 when it becomes floating rate. Canary Wharf Group has entered into a forward starting interest rate swap from April 2008 to January 2013 at a fixed rate of 5.031%.
- (4) In May 2005, Canary Wharf Group completed a refinancing of its securitised properties which involved the repayment of all debt outstanding under its first securitisation, the repayment of a bank loan facility of £85.0 million and repayment of £135.0 million of notes from its second securitisation. These repayments were funded by a bank loan facility of £750.0 million and a tap issue of £360.0 million of floating rate notes on Canary Wharf Group's second securitisation.

The £750.0 million facility was drawn in full and carried interest at an initial rate of LIBOR plus 1%. During the course of 2005 £546.4 million of this facility was repaid primarily as a result of the disposal of four properties. Following these loan repayments, the margin on the loan reduced to LIBOR plus 85 bps by March 2006 when the remainder of the loan was refinanced with a new £300.0 million facility secured against Canary Wharf Group's principal retail properties. The retail loan facility carries interest at LIBOR plus a variable margin rate, subject to, inter alia, prevailing loan to value and interest cover ratio tests. At 31 December 2006 the margin was set at 70 bps. In October 2006 the group entered into an arrangement whereby the exposure to the movement in three month LIBOR rates on the facility was fully hedged with a fixed interest rate swap at 5.15%.

(5) At 31 December 2006 the following notes issued by a subsidiary of Canary Wharf Group, were outstanding:

Tranche	£m	Interest	Repayment
A1	1,215.0	6.455%	By instalment 2009 to 2033
A3	400.0	5.952%	By instalment 2032 to 2037
A5	221.5	Floating	By instalment 2012 to 2033
В	224.6	6.800%	By instalment 2005 to 2033
B2	104:1	Floating	By instalment 2005 to 2027
C1	224.0	Floating	By instalment 2006 to 2027
D1	25.0	Floating	By instalment 2011 to 2030
	2,414.2		

The carrying value of the outstanding notes at 31 December 2006 was £2,563.2 million.

The notes are secured on certain property interests of the group and the rental income stream therefrom.

Interest on the B2 notes is payable at three month LIBOR plus 0.35% and hedged at 5.032%. There is a step up in the margin on the B2 notes to 0.875% in July 2012. Interest on the C1 notes is payable at three month LIBOR plus 0.6% and hedged at 5.278%. There is a step up in the margin to 1.5% in July 2012. Interest on the D1 notes is payable at three month LIBOR plus 0.9% and there is a step up in the margin to 2.25% in July 2012. There is an interest rate collar on the D1 notes with a notional principal of £25.0 million, a floor of 5.0% and a cap of 9.0%.

The remaining A5 notes are in a principal amount of US\$315.1 million with interest payable at three month US\$ LIBOR plus a margin of 0.39% to July 2010 and thereafter 0.975%. These notes are hedged via cross currency swaps, whereby principal and interest liabilities are swapped into sterling providing a principal of £221.5 million. The weighted average interest rate payable under the A5 notes is 6.289% to July 2010 and 6.556% thereafter. The margin step up to 0.975% is not hedged.

The weighted average maturity of the debentures at 31 December 2006 was 15.9 years. The debentures may be redeemed at the option of the issuer in an aggregate amount of not less than £1.0 million (except the A5 notes which may not be less than \$1.0 million) on any interest payment date subject to the current rating of the debentures not being adversely affected and certain other conditions affecting the amount to be redeemed.

- (6) In December 2002, Canary Wharf Group entered into a loan facility secured against One Churchill Place which was drawn-down in January 2005. The loan is fully amortising with a final maturity in July 2034. The loan carries a hedged interest rate of 5.82%. In 2006, £6.4 million of the loan was amortised in accordance with the loan agreement.
- (7) In accordance with Financial Reporting Standard 7 (Fair values in acquisition accounting), a fair value adjustment was made to the carrying value of Canary Wharf Group's debt on the acquisition of Canary Wharf Group by the company and SAL in May 2004 which gave rise to an increased liability of £207.5 million. This amount is amortised to the profit and loss account over the life of the relevant debt instrument. As a result of the restructuring of Canary Wharf Group's financing in 2005, £94.9 million of the fair value adjustment was released. At 31 December 2006 £92.2 million remained unamortised (31 December 2005 £97.3 million). The fair value adjustment initially gave rise to a deferred tax asset of £55.9 million of which £28.4 million remained unamortised at 31 December 2006 (31 December 2005 £29.2 million).
- (8) Canary Wharf Group's obligations under its remaining finance lease are secured by first ranking fixed and floating charges over the property which is the subject of the finance lease and over certain cash deposits (note 27). The rate of interest implicit in the finance lease, linked to LIBOR, was 4.9% at 31 December 2006 (31 December 2005 4.3%).
- (9) Loans and finance lease obligations (excluding accrued interest payable):

2006			2005
Loans £m	Finance leases £m	Loans £m	Finance leases £m
21.6	-	18.3	<del>-</del>
538.6	_	564.0	_
500.4	_	728.3	_
3,297.9	42.0	2,952.7	1,002.0
4,358.5	42.0	4,263.3	1,002.0
	Loans £m 21.6 538.6 500.4 3,297.9	Loans Em Finance leases Em Em 21.6 - 538.6 - 500.4 - 3,297.9 42.0	Loans £m         Finance leases £m         Loans £m           21.6         -         18.3           538.6         -         564.0           500.4         -         728.3           3,297.9         42.0         2,952.7

(10) After taking into account interest rate hedging and currency swaps entered into by the group, the interest rate profile of the group's borrowings (including accrued interest payable) was:

		2006		2005		
	Floating rate borrowings £m	Fixed rate borrowings £m	Total £m	Floating rate borrowings £m	Fixed rate borrowings £m	Total £m
Securitised debt	25.3	2,537.9	2,563.2	25.3	2,557.6	2,582.9
SAL loans	_	522.9	522.9	542.4	_	542.4
Secured loans	_	1,290.7	1,290.7	204.1	997.0	1,201.1
Finance leases	42.0	-	42.0	1,002.0	_	1,002.0
Less: Cash collateral fo	<b>67.3</b>	4,351.5	4,418.8	1,773.8	3,554.6	5,328.4
borrowings (note 16)	(42.4)	(245.8)	(288.2)	(890.2)	(95.4)	(985.6)
	24.9	4,105.7	4,130.6	883.6	3,459.2	4,342.8

The group's floating rate liabilities comprise sterling denominated notes and finance leases which bear interest at rates linked to LIBOR.

In respect of the group's fixed rate financial liabilities:

		2006		2005	
	Weighted	Weighted	Weighted	Weighted	
	average	average	average	average	
	interest rate	period fixed	interest rate	period fixed	
	%	Years	%	Years	
Securitised debt	6.2	15.9	6.2		
Secured loans	6.3	13.0	5.9		

(11) The fair values of the group's financial assets and liabilities (excluding debtors and creditors falling due within one year) other than amounts relating to loans at 31 December 2006 were £131.6 million before tax relief (31 December 2005 – £365.3 million) and comprised the following:

	2006			2005
	Book value £m	Fair value £m	Book value £m	Fair value £m
Primary financial instruments held or issued to finance the group's operations:  - cash on deposit earning				
<ul><li>floating rates of interest</li><li>short term financial liabilities and current</li></ul>	1,025.4	1,025.4	1,829.9	1,829.9
portion of long term borrowings	(44.2)	(44.2)	(40.6)	(40.6)
- long term borrowings	(4,235.0)	(4,328.0)	(4,186.9)	(4,447.5)
- finance leases	(42.0)	(42.0)	(1,002.0)	(1,002.0)
Derivative financial instruments held to manage interest rate and exchange rate profile:				
- interest rate swaps	(21.4)	(48.3)	(22.3)	(121.4)
- interest rate caps/collars	(0.9)	(1.9)	(1.2)	(3.3)
- currency swaps	(75.3)	(86.0)	(75.3)	(78.8)

The fair values of the interest rate swaps and sterling denominated fixed rate debt and deposits have been determined by reference to prices available on the markets on which they are traded. All other fair values shown have been calculated by discounting cash flows at the relevant zero coupon LIBOR interest rates prevailing at the balance sheet date.

Unrecognised gains and losses on instruments used for hedging, and the movements therein, are as follows:

	2006			2005			
	Gains £m	(Losses) £m	Total net gains/ (losses) £m	Gains £m	(Losses) £m	Total net gains/ (losses) £m	
Unrecognised gains and losses on hedges at 1 January Gains and losses arising in	-	(104.7)	(104.7)	-	(86.9)	(86.9)	
previous years that were recognised in the year	-	-	-	_	12.4	12.4	
Gains and losses arising before 1 January that were not recognised in the year Gains and losses arising in the year that were not	-	(104.7)	(104.7)		(74.5)	(74.5)	
recognised in the year	9.2	56.9	66.1		(30.2)	(30.2)	
Unrecognised gains and losses on hedges at 31 December	9.2	(47.8)	(38.6)	_	(104.7)	(104.7)	
Of which: Gains and losses expected to be recognised in the following year Gains and losses expected to be recognised after the	-	-	-	-	_		
following year	9.2	(47.8)	(38.6)	_	(104.7)	(104.7)	

No gains or losses on instruments were recognised in 2006.

<sup>(12)</sup> Other than certain tranches of notes which have been swapped into sterling, the group has no material monetary assets or liabilities in currencies other than pounds sterling.

### 19 PROVISIONS FOR LIABILITIES

31 December 2006	13.7	26.9	32.9	73.5
Charge to profit and loss account		***	61.9	61.9
Transferred from debtors	_	_	(29.0)	(29.0)
Release of provision	(2.1)	(1.9)	_	(4.0)
Unwind of discount	0.7	0.9	_	1.6
Utilisation of provision	(6.8)	(6.6)	_	(13.4)
1 January 2006	21.9	34.5	_	56.4
	Vacant leasehold properties £m	Other lease commitments £m	Deferred taxation £m	Total £m

#### Vacant leasehold properties

In February 2004 Canary Wharf Group announced that it had signed agreements for lease relating to the pre-let to Reuters of approximately 283,000 sq ft of space in the building at 30 South Colonnade. As part of this transaction Canary Wharf Group agreed to take over three of Reuters' leasehold properties from commencement of the lease on 30 South Colonnade in May 2005. In September 2005, Canary Wharf Group paid a £3.1 million surrender premium in respect of one of these properties. In December 2006 break notices were served on the landlords of the two remaining properties and as a result, Canary Wharf Group's obligation in respect of these properties will expire in July 2009.

In January 2006, £24.0 million was placed in cash collateral to fund these liabilities as a result of the sale of 30 South Colonnade. At 31 December 2006, £17.5 million remained in cash collateral after drawings to fund costs incurred on the properties.

At 31 December 2006 the provision for the estimated net liability, discounted at 6.2% being the group's weighted average cost of debt at that date, was stated at £13.7 million (31 December 2005 – £21.9 million).

#### Other lease commitments

In March 2001 Lehman Brothers signed an agreement for lease in respect of 25-30 Bank Street, comprising 1,023,300 sq ft. The incentive package agreed with Lehman Brothers in connection with this lease included the following elements:

- (1) a contribution of £30.00 per sq ft towards the cost of refitting the 408,728 sq ft occupied by Lehman Brothers at Broadgate, capped at £12.0 million. This has been accrued for at 31 December 2006; and
- (2) a rent support commitment with Lehman Brothers under which Canary Wharf Group may contribute a maximum of £10.00 per sq ft per annum towards the difference between the passing rent payable by Lehman Brothers on its leases at Broadgate and the rent achievable on any sub-lease. For 1 and 2 Broadgate, comprising 311,077 sq ft and where the leases expire in January 2017 and the passing rent is £46.86, rent support is only payable for the life of the first sub-lease; for the remaining space in 6 Broadgate, comprising 97,651 sq ft where the leases expire in September 2013, rent support of up to £5.00 per sq ft is payable by Canary Wharf Group on any second sub-letting, but no further amount is payable thereafter. The passing rent on the space in 6 Broadgate varies between £44.00 per sq ft and £52.00 per sq ft but on the majority of space it is in the range of £44.00 to £45.00 per sq ft. The terms of the Lehman Brothers' leases preclude sub-letting below market rent levels and no amount is payable on space which Lehman Brothers does not sub-let.

Lehman Brothers sub-let 100,303 sq ft in 1 and 2 Broadgate at a rent higher than the passing rent and therefore it has not been necessary to make any contribution as a result of this sub-lease. In addition, Lehman Brothers has sub-let a further 108,628 sq ft in 1 and 2 Broadgate at rents of £34.00 to £37.50 per sq ft. Accordingly, the maximum amount payable in respect of the remaining space leased by Lehman Brothers at Broadgate has reduced to £26.6 million (nominal) with a present value of £20.7 million calculated on the basis of a discount rate of 6.2%. This amount has been provided for in full and will be subject to review at each subsequent balance sheet date.

In connection with the sale of certain properties during 2005, Canary Wharf Group agreed to provide rental support in respect of either the unexpired rent-free periods or, where there is a fixed uplift in rent, until the next rent review date. Canary Wharf Group recognised a provision in respect of these commitments and at 31 December 2006 the remaining provision was £6.2 million calculated on the basis of a discount rate of 6.2%.

#### Deferred taxation

	2006 £m	2005 £m
Accelerated capital allowances claimed	(113.0)	(0.9)
Other timing differences	28.5	29.6
Undiscounted deferred tax liability	(84.5)	28.7
Discount	51.6	0.3
Transferred to debtors due in more than one year	_	(29.0)
Discounted deferred tax liability	(32.9)	
At start of year	<del>-</del>	(28.9)
(Charged)/released to the profit and loss account	(61.9)	57.9
Transferred from/(to) debtors (note 15)	29.0	(29.0)
At end of year	(32.9)	-

In accordance with FRS 19, no provision has been made for deferred tax on gains relating to properties which are revalued in the balance sheet to their market values. If the group's investment properties had been sold at the balance sheet date at the amounts stated in note 11, the amount of tax payable by the group would have been £59.0 million (31 December 2005 – £nil) after taking into account available tax losses and provisions. Corporation tax on chargeable gains in relation to the sale of completed properties held by group investment companies of £212.5 million (31 December 2005 – £133.7 million) has been reduced to £59.0 million (31 December 2005 – £nil) by EZA balancing allowances and capital losses. There is no corporation tax on development surpluses in relation to completed properties that are held by the group's property development companies (31 December 2005 – £nil).

The group has received legal advice and is of the opinion that the capital losses brought forward are available to set-off against capital gains arising. In line with FRS 19, the benefit of the losses has not been recognised in the deferred tax provided in the balance sheet.

As a result of the acquisitions referred to in note 18(2), a deferred tax liability of £112.7 million, stated net of a discount of £51.6 million, was recognised at 31 December 2006 in respect of EZA claims made by these companies in prior years.

### 20 SHARE CAPITAL

	Authori	Authorised		Issued, allotted and fully paid	
	2006 £'000	2005 £'000	2006 £'000	2005 £'000	
Equity shares:					
- A Shares	88,664	88,664	26,085	26,085	
- B Shares	71,259	71,259	17,851	17,270	
- C Shares	15,000	15,000	_	_	
	174,923	174,923	43,936	43,355	
Non-equity shares:					
- D Share	_	_	-	_	
- SG Shares	25,076	25,076	17,676	18,257	
	199,999	199,999	61,612	61,612	

At 31 December 2006 a total of 616,117,548 shares were in issue. The number of each class of shares in issue for 2006 is included in the 'Director's Report – Share capital'. During the year, 5,813,470 SG Shares were converted into 5,813,470 B Shares at the election of the holder. After the year end, 14,478,260 B Shares were issued to British Land (Joint Ventures) Limited on 26 January 2007 and the D Share was redeemed by the company on 26 February 2007.

The rights attaching to each class of shares can be summarised as follows:

#### A Shares

- Eight votes per share.
- Fixed cumulative dividend entitlement at a rate of 8.0% per annum to be paid quarterly in arrears and accruing
  from day to day, commencing on the date of issue. The A Shares rank equally with the B Shares in respect of
  dividend rights.
- At least two thirds of the aggregate voting rights of the A shareholders, including the consent of the MS Shareholder Group (comprising various Morgan Stanley funds and related entities), are required to vary the rights attaching to the A Shares.
- In the event of a liquidation event, which includes any liquidation, dissolution or winding up of the company, after payment of the Liquidation Preference Amount (see SG Shares below) the surplus assets shall be distributed to A shareholders ranking equally with the B shareholders, in an amount on each share equal to the sum of (1) the aggregate amount (including premium) from time to time paid up on that share less the aggregate of any additional amounts authorised by the board for distribution in respect of that share (2) all accrued and unpaid fixed cumulative 8.0% dividends and (3) such additional amount (if any) as is necessary in order that the A shareholders (ranking equally with the B shareholders) receive at least an 8.0% annual internal rate of return in respect of each of their shares (the 'Liquidation Ordinary Amount').

In the event of availability of further surplus assets following the above payment, a further distribution would be made to A shareholders, ranking equally with the B and SG shareholders, up to a maximum amount of £100,000 per £1 paid per share.

### **B** Shares

- One vote per share.
- Fixed cumulative dividend entitlement at a rate of 8.0% per annum to be paid quarterly in arrears and accruing
  from day to day, commencing on the date of issue. The B Shares rank equally with the A Shares in respect of
  dividend rights.

- At least two thirds of the aggregate voting rights of the B shareholders are required to vary the rights attaching to the B Shares.
- In the event of a liquidation event, which includes any liquidation, dissolution or winding up of the company, after payment of the Liquidation Preference Amount (see SG Shares below) the surplus assets shall be distributed to B shareholders, ranking equally with the A shareholders, in an amount on each share equal to the sum of (1) the aggregate amount (including premium) from time to time paid up on that share less the aggregate of any additional amounts authorised by the board for distribution in respect of that share (2) all accrued and unpaid fixed cumulative 8.0% dividends and (3) such additional amount (if any) as is necessary in order that the B shareholders (ranking equally with the A shareholders) receive at least an 8.0% annual internal rate of return in respect of each of their shares (the 'Liquidation Ordinary Amount').

In the event of availability of further surplus assets following the above payment, a further distribution would be made to B shareholders, ranking equally with the A and SG shareholders, up to a maximum amount of £100,000 per £1 paid per share.

#### D Share

The D Share was redeemed on 26 February 2007, and the company does not intend to reissue it. Until 24 January 2007, when the company's articles of association were amended, the D Share also carried the following rights:

- No voting rights.
- The rights attaching to the D Share can only be varied with the consent in writing of the holder of the D Share.
- Entitlement to a D dividend for each year in the five year period commencing on 1 July 2004 based on 20% of the incremental increase in the market value of retail assets as identified in the AIM admission document of the company.
- In the event of any liquidation, dissolution or winding up of the company, a preferential distribution out of the surplus assets of the company of an amount up to the aggregate of all D dividends declared but not paid ('D Share Liquidation Amount').

No D dividend has been paid since 1 July 2004, nor does any entitlement to D dividend subsist.

### **SG Shares**

- Eight votes per share.
- Entitlement to a fixed cumulative preferential dividend in priority to the payment of any other dividend and/or
  distribution at a rate of 8.0% per annum payable quarterly in arrears. The dividend on the SG Shares increases
  automatically by 0.5% (subject to a maximum of 10%) on each quarterly dividend payment date on which the
  accrued fixed cumulative preferential dividend is not paid.
- Conversion right into A Shares on a one-for-one basis at any time.
- Conversion right into B Shares on a one-for-one basis up to a maximum aggregate paid up value of £150.0 million, subject to certain restrictions.
- Redemption right in whole or in part within the 90 day period commencing on 21 May 2010, or earlier if the A Shares are listed or are the subject of a similar exit transaction.
- The rights attaching to the SG Shares can only be varied with the unanimous consent of the SG shareholders.
- In addition, unanimous consent of the SG shareholders is also required for the following:
  - (i) the company issuing any share capital that ranks senior to or par with the SG Shares;

- (ii) altering the dividend rights of the SG Shares or any other shares in a manner that is adverse to the holders of the SG Shares;
- (iii) altering the memorandum and/or articles of association of the company or, provided that consent is not unreasonably withheld, the constitutional documents of any subsidiary of the company;
- (iv) the company redeeming or repurchasing any share capital that ranks par with or junior to the SG Shares (if not in accordance with the terms of issue of any such class of share capital);
- (v) the company or any of its subsidiaries entering into any transaction not contemplated by the budget and operating plan approved by the board and that results in adverse tax consequences to the SG shareholders;
- (vi) making or permitting any material alteration to the fundamental nature of the business of the company and its subsidiaries;
- (vii) the sale of all or substantially all of the assets of the company except as contemplated by the approved budget and operating plan;
- (viii) any sale of assets of the company or any of its subsidiaries for consideration other than cash; and
- (ix) the issue, except to the company or a wholly owned subsidiary, of any share capital of any subsidiary of the company, provided that the SG shareholders' consent is given to any such transaction to a third party made in good faith and on an arm's length basis.
- In the event of a liquidation event, which includes any liquidation, dissolution or winding up of the company, the surplus assets shall be distributed to SG shareholders in an amount on each SG Share equal to the sum of (1) the aggregate amount (including premium) from time to time paid up on that share less the aggregate of any additional amounts authorised by the board for distribution in respect of that share (2) all accrued and unpaid fixed cumulative preferential 8.0% dividends and (3) such additional amount (if any) as is necessary in order that the SG shareholders receive at least an 8.0% annual internal rate of return in respect of each of their shares (the 'Liquidation Preference Amount').
- In the event of availability of further surplus assets following payment of the Liquidation Preference Amount and the Liquidation Ordinary Amount, a further distribution would be made to SG shareholders, ranking equally with the A and B shareholders, up to a maximum amount of £100,000 per £1 paid per share.

Under the terms of the Shareholders' Agreement between the holders of the A Shares and SG Shares, the MS Shareholder Group has the right, at any time after 21 November 2008, to propose terms of a sale of the company (without necessarily having identified a potential purchaser). In those circumstances the other A shareholders and the SG shareholders have the right either to support and participate in the sale or to purchase the shares of the MS Shareholder Group (and those of any other supporting shareholders) on the same terms as, or better terms than, those proposed by the MS Shareholder Group. These rights are subject to the provisions of the Takeover Code. In addition, the parties to the Shareholders' Agreement agreed to take, from 31 December 2012, such action as is necessary to wind up and dissolve the company. That provision may be waived by agreement of the shareholders who are parties to the Shareholders' Agreement.

# Share based payments

During the year Canary Wharf Group operated the Canary Wharf 2004 Deferred Share Plan (the 'Deferred Plan'), in conjunction with the Canary Wharf Employees' Share Ownership Plan Trust (the 'Trust').

The Deferred Plan is a discretionary plan, which does not benefit from approved status for income tax purposes. Under the terms of the Deferred Plan, options over B Shares are granted to participants at the discretion of the Remuneration Committee of Canary Wharf Group plc (the 'Remuneration Committee'). No consideration is payable for the grant of an option under the Deferred Plan, and an exercise price of £1 is payable upon exercise in full or in

part of the option. Unless the Remuneration Committee determines otherwise, an option may normally be exercised on or after the first anniversary of the grant date in respect of 50% of the B Shares to which it relates. The balance of the option may normally be exercised on or after the second anniversary of the grant date. Options normally lapse on the third anniversary of the date of grant. Upon exercise or part-exercise of an option, the participant also receives a distribution equating to the net dividend received since the date of grant by the trustee of the Trust on the corresponding number of B Shares. The trustee of the Trust waives its entitlement to dividend (save for 0.01p per share) on any shares in excess of those required to satisfy outstanding options. In December 2005, the board of Canary Wharf Group decided to allow participants who were granted options in or after December 2005 to elect to take a cash equivalent value in substitution for exercising their options.

During the year options over 1,279,200 B Shares were exercised under the Deferred Plan, and participants with options over a further 121,750 B Shares elected to take a cash sum in substitution for exercising their options. An option over 23,000 B Shares lapsed during the year, whereupon options over these same 23,000 B Shares were granted to two new participants on 5 December 2006. At 31 December 2006, options over 938,970 B Shares were outstanding.

						Aggregate I	Distribution <sup>(2</sup>	)
						net value <sup>(1)</sup>	made by	
						of shares	Trustee	
		1	(Lapsed)	5	Surrendered	at date of	out of	31
Date of		January	and		for cash	exercise or	dividend	December
grant	Exercise period	2006	granted	Exercised	alternative	surrender	income	2006
						£	£	
23.09.04	21.05.06 to 22.09.07	1,677,920	_	(1,237,950)	_	2,599,682(3)	428,455	439,970
03.05.05	21.05.06 to 22.09.07	60,000	_	_	_	_	-	60,000
20.12.05	20.12.06 to 19.12.08	301,000	(11,500)	(35,500)	(116,000)	456,842(4)	27,270	138,000
20.12.05	20.12.07 to 19.12.08	301,000	(11,500)	_	_	_	-	289,500
05.12.06	20.12.06 to 19.12.08	_	11,500	(5,750)	(5,750)	75,1626	_	_
05.12.06	20.12.07 to 19.12.08	_	11,500			-	-	11,500
		2,339,920		(1,279,200)	(121,750)	3,131,686	455,725	938,970

#### Notes:

- (1) Market value of shares less cost of exercise.
- (2) Dividend received on shares under option is distributed to participants as and when the options are exercised or a cash equivalent value is taken in substitution for exercising the option.
- (3) Options over 1,237,950 shares were exercised on 2 May 2006. All of the shares were sold immediately upon exercise, at a price of £2.10 per share.
- (4) Options over 35,500 shares were exercised on 20 December 2006. The price obtained upon immediate sale of sufficient shares to meet the related tax and national insurance liability was £3.2502 per share. On the same date, options over a further 116,000 shares were surrendered in exchange for cash payments equivalent to £3.2685 per share, calculated by reference to the closing mid-market quotation over the preceding five days. On 21 December 2006, options over 23,000 shares were surrendered in exchange for cash payments equivalent to £3.2680 per share, calculated by reference to the closing mid-market quotation over the preceding five days.
- (5) An option over 5,750 shares was exercised on 20 December 2006, and on the same date a further option over 5,750 shares was surrendered in exchange for a cash payment. See note (4) above for details of the values used.

At 31 December 2006, the trustee of the Trust held 1,124,973 B Shares (2005 – 2,562,631).

At 31 December 2006 the group had accrued £1.0 million in respect of its liability under the Deferred Plan. Of this amount £0.5 million related to shares over which options had vested but had not been exercised at the balance sheet date.

## 21 RESERVES

31 December 2006	380.7	1,059.8	(229.3)	(0.6)	1,210.6	1,124.5
Dividend			(78.0)	_	(78.0)	(120.1)
Profit for the financial year	_		15.3		15.3	_
Transfer to minority interest	-	(293.4)	(35.2)	_	(328.6)	328.6
Reserve movements in respect of share plan	-	_	-	0.4	0.4	-
Transfer from creditors due in more than one year	5.2	_	(1.1)	_	4.1	_
Revaluation of investment properties	_	748.7	_		748.7	-
<b>Group:</b> At 1 January 2006	375.5	604.5	(130.3)	(1.0)	848.7	916.0
	Share premium account £m	Revaluation reserve £m	Profit and loss account £m	Own shares £m	Total £m	Minority interest £m

The transfer from creditors due in more than one year relates to the conversion of SG Shares to B Shares in the year (note 20). In respect of the shares converted the accounting treatment requiring the SG Shares to be treated as debt was reversed and the new B Shares are shown at their notional paid-up value of £5.8 million, of which £0.6 million is share capital and £5.2 million is share premium. The dividend paid to SG shareholders in excess of the preferred dividend was treated as a repayment of debt. On conversion to B Shares £1.1 million classified as a repayment of debt in respect of the converted shares has been reclassified as an appropriation of profit, and accordingly a transfer has been reflected in reserves.

	Share premium account £m	Profit and loss account £m	Total £m
Company:			
1 January 2006	375.5	32.8	408.3
Transfer from creditors due in more than one year	5.2	(1.1)	4.1
Profit for the financial year		226.5	226.5
Dividend	_	(78.0)	(78.0)
31 December 2006	380.7	180.2	560.9

### 22 RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

31 December 2006	1,254.5	604.8
Dividend paid (note 7)	(78.0)	(78.0)
(Loss)/profit for the financial year	(19.9)	226.5
Movement in respect of share plan	0.4	_
Revaluation surplus	455.3	<del></del>
Conversion of SG Shares to B Shares	4.7	4.7
1 January 2006	892.0	451.6
	Group £m	Company £m

### 23 PENSION SCHEMES

Canary Wharf Group operates two defined contribution pension schemes. The assets of these schemes are held in independently administered funds. The pension cost charge, which amounted to £2.6 million in 2006 (2005 – £2.1 million), represents contributions payable by Canary Wharf Group to the schemes. The company does not operate a pension scheme.

# 24 RECONCILIATION OF OPERATING PROFIT TO OPERATING CASH FLOWS

	2006 £m	2005 £m
Operating profit	212.5	240.0
Depreciation charges	0.2	0.6
Provision against investment	0.1	0.1
Amortisation of share option costs	0.5	1.7
Profit on disposal of Aldersgate Street <sup>(1)</sup>	_	(12.1)
Increase in debtors	(0.2)	(8.4)
Increase/(decrease) in creditors	20.6	(22.7)
Amortisation of goodwill	4.0	3.8
Utilisation of provisions	(13.4)	(23.0)
Amortisation of lease incentives	1.2	(3.4)
Movements in provisions	(3.9)	1.5
Net cash inflow from operating activities	221.6	178.1

#### Note:

## 25 ANALYSIS OF CASH FLOWS

	2006 £m	2005 £m
Returns on investments and servicing of finance		
Interest received	46.3	91.1
Interest paid	(270.7)	(333.9)
Interest element of finance lease rentals	(5.1)	(46.7)
Financing expenses	(4.0)	(33.3)
Financing expenses and breakage costs on loans repaid <sup>(1)</sup>	(0.5)	(194.1)
Dividends paid to minority shareholders	(120.1)	(268.3)
Net cash outflow	(354.1)	(785.2)

# Note:

(1) For 2005 financing expenses of £194.1 million related to the breakage costs referred to in note 4.

2006 £m	2005 £m
(68.5)	(68.5)
(7.2)	(52.8)
(0.1)	(0.2)
`	110.0
27.0	1,175.6
274.8	_
(10.5)	(2.5)
215.5	1,161.6
	£m (68.5) (7.2) (0.1) - 27.0 274.8 (10.5)

#### Note:

<sup>(1)</sup> For 2005, operating profit includes an exceptional profit of £12.1 million in respect of the profit on sale of Canary Wharf Group's long leasehold interests in Aldersgate Street. There were no pre-operating profit exceptional items in 2006.

<sup>(1) 2005</sup> included £1,175.6 million of proceeds from the sale of investment properties by Canary Wharf Group (note 11). A further £27.0 million deferred consideration from the sale of 30 South Colonnade was received in January 2006.

	2006 £m	2005 £m
Acquisitions		
Purchase of minority interests in subsidiary undertaking	_	(1.3)
Net cash outflow	-	(1.3)
	2006 £m	2005 £m
Management of liquid resources		
Cash placed on deposit not available on demand Cash withdrawn from deposit accounts	(180.0) 855.0	(634.3) 106.0
Net cash inflow/(outflow)	675.0	(528.3)
	2006 £m	2005 £m
Financing		
Repayment of securitised debt	(11.9)	(628.3)
Repayment of SG Shares	(27.3)	(7.1)
Draw-down of acquisition loans	-	30.6
Repayment of acquisition loans	_	(674.2)
Draw-down of SAL loans	175.2	549.4
Repayment of SAL loans	(198.8)	_
Proceeds from exercise of Canary Wharf Group warrants		142.7
Repayment of secured loans	(210.1)	(1,015.3)
Repayment of finance lease	(836.6)	(245.3)
Draw-down of secured loans	300.0	1,728.2
Draw-down of securitised debt Finance lease premiums	- -	360.4 5.0
Net cash (outflow)/inflow	(809.5)	246.1

# **26 ANALYSIS AND RECONCILIATION OF NET DEBT**

	1 January 2006 £m	Cash flow £m	Other non-cash changes £m	31 December 2006 £m
Cash at bank	1,829.9	(804.5)	_	1,025.4
Amounts on deposit not available on demand	(987.9)	675.0		(312.9)
	842.0	(129.5)	-	712.5
Debt due after 1 year	(4,285.8)	(72.8)	26.0	(4,332.6)
Debt due within 1 year	(40.6)	40.6	(44.2)	(44.2)
Finance leases	(1,002.0)	837.9	122.1	(42.0)
	(5,328.4)	805.7	103.9	(4,418.8)
Non-equity share capital	(174.6)	27.3	4.7	(142.6)
Financing costs of non-equity shares	(30.1)	5.6	(33.0)	(57.5)
	(5,533.1)	838.6	75.6	(4,618.9)
Amounts on deposit not available on demand	987.9	(675.0)		312.9
Net debt	(3,703.2)	34.1	75.6	(3,593.5)
Decrease in cash at bank Decrease in debt, non-equity shares and lease financing				(804.5) 838.6
Change in net debt resulting from cash flows Non-cash movement in net debt				34.1 75.6
Net debt at 1 January 2006				109.7 (3,703.2)
Net debt at 31 December 2006				(3,593.5)

# 27 CONTINGENT LIABILITIES AND FINANCIAL COMMITMENTS

As at 31 December 2006 certain members of the group had given fixed and floating charges over substantially all of their assets as security for certain of the group's borrowings as referred to in note 18. In particular, various members of the group had, at 31 December 2006, given fixed first ranking charges over cash deposits totalling £288.2 million.

As security for the issue of up to £2,414.2 million of securitised debt (note 18(5)) Canary Wharf Group has granted a first fixed charge over the shares of Canary Wharf Finance II plc ('CWFII') and a first floating charge has been given over all of the assets of CWFII.

Commitments of Canary Wharf Group for future expenditure:

	31 December 2006 £m	31 December 2005 £m
Under contract	387.0	16.0

The commitments for future expenditure relate to the completion of development projects where construction was committed at 31 December 2006. Any costs accrued or provided for in the balance sheet at 31 December 2006 have been excluded.

Commitments of the group for the next financial year in respect of other operating leases are analysed as follows:

	Land and buildings 31 December 2006 £m	Land and buildings 31 December 2005 £m
Annual commitment for which the leases expire:		
- within one year	_	-
- between two and five years	4.8	4.8
- after five years		_
	4.8	4.8

Canary Wharf Group has, in the normal course of its business, granted limited warranties or indemnities to its tenants in respect of building defects (and defects on the Estate or in the car parks) caused through breach of its obligations as developer contained in any pre-let or other agreement. Offsetting this potential liability Canary Wharf Group benefits from warranties from the trade contractors and suppliers who worked on such buildings.

#### Sub-let commitments

Under the terms of certain agreements for lease Canary Wharf Group has committed to take back certain space on the basis of short term sub-leases at the end of which the space reverts to the relevant tenants. This space has been securitised but, insofar as the securitisations are concerned, the tenants are contracted to pay rent on the entire amount of space leased, whilst taking the covenant of Canary Wharf Group's subsidiaries on the sub-let space. The existence of the sub-let commitments has been taken into account in arriving at the market valuation of the group's properties at 31 December 2006.

The table below summarises these sub-lets, including the rent payable for the next financial year, net of any rent receivable:

Property	Leaseholder	Original sub-let sq ft	Re-let <sup>(1)</sup> sq ft	Net rent <sup>(2)</sup> £m	Rent review date	Rent review basis	Term commence- ment	Expiry or first break
10 Upper Bank Street	Clifford Chance	52,600	52,600	1.40	N/A	N/A	Jul 2003	Jul 2008
10 Upper Bank Street	Clifford Chance	52,100	52,100	1.82	Jul 2008	Fixed at £49/sf	Jul 2003	Jul 2013
25-30 Bank Street	Lehman Brothers	25,200	25,200	-	N/A	N/A	Jul 2003	Feb 2008
25-30 Bank Street	Lehman Brothers	50,400	50,400	0.61	N/A	N/A	Jul 2003	Jul 2008
25-30 Bank Street	Lehman Brothers	24,100	24,100	0.49	Nov 2008	Fixed at £53/sf	Jul 2003	Mar 2009
25-30 Bank Street	Lehman Brothers	100,900	90,100	3.35	Jul 2008	Fixed at £53/sf <sup>(3)</sup>	Jul 2003	Jul 2013
One Churchill Place	Barclays	133,400	133,400	3.33	Jul 2009	OMR up only	Jul 2004	Jul 2019
One Churchill Place	Barclays	129,700	129,700	3.10	Jul 2009	OMR up only	Jul 2004	Jul 2014
One Churchill Place	Barclays	65,000	65,000	1.65	N/A	N/A	Jul 2004	Jul 2009
40 Bank Street	Skadden	19,500	19,500	0.18	N/A	N/A	Mar 2003	Mar 2008
40 Bank Street	Skadden	19,500	19,500	0.76	Apr 2008	OMR up only	Mar 2003	Sep 2010
40 Bank Street	Skadden	19,500	19,500	0.86	Apr 2008	OMR up only	Mar 2003	Mar 2013
Total		691,900	681,100	17.55				

#### Notes:

- (1) The group re-let 353,000 sq ft of sub-let space during 2006. In addition, a call option was granted on 10,800 sq ft of sub-let space in 25-30 Bank Street. With the exception of this space, all of the sub-let space has now been re-let.
- (2) The net annual sub-let rental obligations will decrease over time with the expiration of re-letting rent-free periods.
- (3) Followed by annual increases to £59.65 per sq ft in 2012.

### **28 RELATED PARTY TRANSACTIONS**

On 29 December 2004 the company entered into a provision of services agreement with Canary Wharf Group and SAL (the 'Provision of Services Agreement'). Under the Provision of Services Agreement, Canary Wharf Group agreed to provide certain business and corporate administration services for a time based fee to the company and SAL for an initial period of 12 months and to continue thereafter until terminated by either party on three months notice. No such notice has been served to date. At 31 December 2006, £340,000 was accrued as chargeable to the company under the Provision of Services Agreement.

On 4 November 2005 the company entered into an agreement with SAL, Morgan Stanley Bank International Limited ('MSBI'), Morgan Stanley Mortgage Servicing Limited ('MSMS') and other non-related financial institutions in relation to the provision of loan facilities to an aggregate maximum funding of approximately £736.9 million (note 18(1)). Under this agreement MSBI, together with Hypo Real Estate Bank International ('Hypo'), were appointed Arrangers and MSMS was appointed Agent and Security Trustee. Under this facility agreement an original arrangement fee of £3,500,275 was payable to MSBI on the last date on which the relevant loan was made with a similar amount due to Hypo. A further arrangement fee of 0.05% per annum is due on the principal amount of each loan outstanding under the facilities, to be divided equally between MSBI and Hypo. Such arrangement fee is payable on the last day of each interest period and will accrue from day to day. Various supporting agreements between the company, SAL, MSBI and MSMS were entered into in relation to the facilities with no additional financial implications to those referred to above.

During the year Canary Wharf Group purchased IT and telecommunications services to the value of £111,184 from HighSpeed Office Limited ('HSO'), a company in which Canary Wharf Group holds an equity investment equivalent

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# Notes to the Financial Statements for the year ended 31 December 2006 continued

to approximately 13.0% of the issued share capital. £101,973 plus VAT was owed to HSO at 31 December 2006. In addition, during 2006, Canary Wharf Group billed HSO £15,215 for access to the Canary Wharf telecommunications infrastructure. £107,224 plus VAT was owed by HSO at 31 December 2006, part of which relates to prior years.

During the year Canary Wharf Group billed £198,857 to Wood Wharf Limited Partnership in which it holds a 25.0% effective interest. This amount remained outstanding at 31 December 2006.

During 2005 Canary Wharf Group entered into a consultancy services agreement dated 28 April 2005 with MSREF IV International – GP LLC and Morgan Stanley European Real Estate Special Situations II Offshore Inc (together 'MS') under which Canary Wharf Group appointed MS to provide consultancy services in respect of the management of the Estate and the provision of strategic advice in relation to all areas of Canary Wharf Group's business. The fees chargeable under this agreement are calculated on a time spent basis in accordance with daily rates notified to Canary Wharf Group subject to a maximum limit of £1.0 million in aggregate, exclusive of VAT, in any twelve month period. During 2006 no amounts became payable under this agreement.

#### 29 POST BALANCE SHEET EVENTS

On 26 January 2007, pursuant to a special resolution passed at an extraordinary general meeting of the company held on 24 January 2007, 14,478,260 B Shares were issued to British Land (Joint Ventures) Limited in exchange for the cancellation of all dividend and distribution rights attaching to the D Share. The issue of the B Shares was funded by the capitalisation of £1,447,826 from the company's share premium account.

On 14 February 2007 the company paid an interim dividend of 29.5p on each of the SG Shares, A Shares and B Shares.

On 26 February 2007, the D Share formerly held by British Land (Joint Ventures) Limited was redeemed by the company for a consideration of  $\mathfrak{L}1$ .

# Shareholder Information

#### **DIRECTORS**

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#### Non-executive directors

**David Pritchard:** (62) independent non-executive chairman appointed to the board as a voting director in September 2005. This appointment is subject to annual ratification by B shareholders at a class meeting to be held on the same day as the company's annual general meeting. Currently a director of LCH Clearnet Group Limited, Scottish Widows plc and the Motability Tenth Anniversary Trust. Previously non-executive deputy chairman of Lloyds TSB Group plc, chairman of Cheitenham & Gloucester plc and chairman of Morgan Stanley Card Services Limited. \* + #

**Brian Carr:** (41) head of MSREF UK investing, and a director of Canary Wharf Group plc between November 2004 and September 2006. A voting director appointed to the board in June 2006 by the MS Shareholder Group.

**Eugene Doyle:** (49) a director of British Land Corporation Limited and various subsidiaries of the Pillar group of companies since 1997. A voting director appointed to the board in September 2005 by The British Land Company PLC.

**Robert Gray:** (43) chief financial officer for the Morgan Stanley real estate private equity investing business for Europe and an executive director of Morgan Stanley Real Estate in Europe. A voting director appointed to the board in March 2005 by the MS Shareholder Group. \* + #

**Gabriela Gryger:** (30) a Morgan Stanley real estate executive. A voting director appointed to the board in June 2006 by the MS Shareholder Group.

**Philip Lader:** (61) formerly US Ambassador in London and White House Deputy Chief of Staff. He is currently a senior adviser to Morgan Stanley and non-executive chairman of WPP Group plc, and also serves on the London boards of Lloyds of London, Marathon Oil, AES and RAND Corporations. A voting director appointed to the board in June 2006 by the MS Shareholder Group.

**Sam Levinson:** (33) adviser to the Glick entities and managing director of Levinson Capital Management LLC, where he oversees investments for a private equity fund. Serves as a member of the board of Optician Medical Inc and Coleman Cable Inc. A voting director appointed to the board in April 2004 by the Glick shareholder group.

**Gavin MacDonald:** (45) a vice chairman of Morgan Stanley Investment Banking and a managing director of Morgan Stanley. A voting director appointed to the board in May 2004 by the MS Shareholder Group. \*

**Alexander Midgen:** (38) managing director and head of the real estate advisory business in Europe for Rothschild's Investment Banking Division. A voting director appointed to the board in May 2004 by the Glick shareholder group. \* + #

**Richard Powers:** (43) co-head of the Real Estate Principal Investment Area for Goldman Sachs in Europe, and a managing director at Goldman Sachs. A non-voting director appointed to the board in May 2004 by the Whitehall shareholder group. #

- \* Audit Committee
- + Announcement Committee
- # Executive Committee

# Shareholder Information continued

### Shareholder enquiries

All enquiries relating to holdings of shares in the company should be addressed to the company's registrars:

Capita Registrars The Registry 34 Beckenham Road Beckenham Kent BR3 4TU

Telephone: 0870 162 3100 Facsimile: 020 8639 2342 E-mail: ssd@capitaregistrars.com Website: www.capitaregistrars.com

### Financial calendar

Annual general meeting 5 June 2007
Half year results September 2007
Full year results March 2008

#### Other enquiries

If you would like more information about Songbird Estates plc please contact John Garwood, Company Secretary.

## Registered office and registered number

One Canada Square, Canary Wharf, London E14 5AB

Telephone: 020 7477 1000 Facsimile: 020 7477 1001 Website: www.songbirdestates.com Registered number: 5043352

### **ADVISERS**

#### **Auditors**

Deloitte & Touche LLP Hill House 1 Little New Street London EC4A 3TR

#### **Broker**

JP Morgan Cazenove Limited 20 Moorgate London EC2R 6DA

#### **Bankers**

The Royal Bank of Scotland Plc London Corporate SC PO Box 39952 21/2 Devonshire Square London EC2M 4XJ

### Nominated adviser

KPMG Corporate Finance 8 Salisbury Square London EC4Y 8BB

## **Solicitors**

Weil, Gotshal & Manges One South Place London EC2M 2WG

## Financial PR consultants

Tulchan Communications Group Limited Sixth Floor, Kildare House 3 Dorset Rise London EC4Y 8EN



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