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**Solutions (Llangarron) Limited**

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**Directors' report and financial statements**

**For the year ended 31 December 2010**

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## **Solutions (Llangarron) Limited**

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## **Solutions (Llangarron) Limited**

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### **Directors' report For the year ended 31 December 2010**

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The directors present their report and the audited financial statements for the year ended 31 December 2010

#### **Principal activities and review of business**

The company ceased to trade with effect from 4 June 2007. The company had interest bearing loans with fellow group undertakings which were settled in full during the year. During the current year, no interest was charged on amounts due to/from Group undertakings as the company received a special dispensation from HMRC which negated the need for interest to be charged.

The results for the year are set out in the Profit and loss account on page 5 and the position as at the year end is set out in the Balance sheet on page 6.

On 22 December 2010, the company capitalised all of its reserve balances (through the allotment and issue of 7,873,946 ordinary shares, credited as fully paid up at par, to the company's sole member) effectively increasing its share capital by the amount of these reserves whilst reducing its reserves accounts to £NIL.

On 23 December 2010, the company reduced its share capital by reducing and cancelling for no consideration 7,934,944 issued ordinary shares of £1 each to leave the company with a share capital of 2 ordinary shares of £1 each.

#### **Principal risks and uncertainties**

From the perspective of the company, the principal risks and uncertainties are integrated with the principal risks of the Group and are not managed separately. Accordingly, the principal risks and uncertainties of Priory Investments Holdings Limited, which include those of the company, are discussed in the Group's annual report which does not form part of this report.

#### **Future developments**

The company is no longer trading and it is the intention of the directors that the company will remain dormant in the foreseeable future.

#### **Key performance indicators**

Given that the company is no longer trading, the company's directors are of the opinion that analysis using key performance indicators is not necessary for an understanding of the development, performance or position of the business. The development, performance and position of Priory Investments Holdings Limited, which includes the company, is discussed in the Group's annual report which does not form part of this report.

#### **Results and dividends**

The profit for the year, after taxation, amounted to £3,425,000 (2009 - £274,000).

Dividends of £11,360,000 were paid during the year (2009 - £NIL).

#### **Directors**

The directors who served during the year were

J Lock  
D Hall

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## **Solutions (Llangarron) Limited**

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### **Directors' report For the year ended 31 December 2010**

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#### **Provision of information to auditors**

Each of the persons who are directors at the time when this Directors' report is approved has confirmed that

- so far as that director is aware, there is no relevant audit information of which the company's auditors are unaware, and
- that director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the company's auditors are aware of that information

This confirmation is given and should be interpreted in accordance with the provisions of Section 418 of the Companies Act 2006

#### **Auditors**

The auditors, PricewaterhouseCoopers LLP, have indicated their willingness to continue in office

#### **Statement of directors' responsibilities**

The directors are responsible for preparing the Directors' report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgments and accounting estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities

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**Solutions (Llangarron) Limited**

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**Directors' report  
For the year ended 31 December 2010**

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This report was approved by the board and signed on its behalf



**D Hall**  
Secretary

Date 21 April 2011

Priory House  
Randalls Way  
Leatherhead  
Surrey  
KT22 7TP

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## **Solutions (Llangarron) Limited**

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### **Independent auditors' report to the members of Solutions (Llangarron) Limited**

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We have audited the financial statements of Solutions (Llangarron) Limited for the year ended 31 December 2010 which comprise the Profit and Loss Account, the Balance Sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

#### **Respective responsibilities of directors and auditors**

As explained more fully in the Statement of Directors' Responsibilities set out on page 2 the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

#### **Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements.

#### **Opinion on financial statements**

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 31 December 2010 and of its profit for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Opinion on other matters prescribed by the Companies Act 2006**

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

#### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit.



Richard Bunter (Senior Statutory Auditor)

for and on behalf of

**PricewaterhouseCoopers LLP**

Chartered Accountants and Statutory Auditors  
Newcastle-upon-Tyne

21 April 2011

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## Solutions (Llangarron) Limited

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### Profit and loss account For the year ended 31 December 2010

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	Note	2010 £000	2009 £000
Income from shares in group undertakings		3,486	-
Interest receivable and similar income	4	-	381
Amounts written off investments	6	(61)	-
<b>Profit on ordinary activities before taxation</b>		<b>3,425</b>	<b>381</b>
Tax on profit on ordinary activities	5	-	(107)
<b>Profit for the financial year</b>	10	<b>3,425</b>	<b>274</b>

All results derive from discontinued operations

There is no material difference between the profit on ordinary activities before taxation and the retained profit for the year stated above and their historical cost equivalents

The company has no recognised gains and losses other than those included in the results above, and therefore no separate statement of total recognised gains and losses has been presented

**Solutions (Llangarron) Limited**  
**Registered number: 4961209**

**Balance sheet**  
**As at 31 December 2010**

	Note	£000	2010 £000	2009 £000
<b>Fixed assets</b>				
Investments	6		-	61
<b>Current assets</b>				
Debtors amounts falling due after more than one year	7	-	8,030	
Debtors amounts falling due within one year	7	-	2,608	
			<u>10,638</u>	
<b>Creditors:</b> amounts falling due within one year	8	-	<u>(2,764)</u>	
<b>Net current assets</b>			-	7,874
<b>Total assets less current liabilities</b>			<u>-</u>	<u>7,935</u>
<b>Capital and reserves</b>				
Called up share capital	9	-	-	61
Profit and loss account	10	-	-	7,874
<b>Total shareholders' funds</b>	11	-	<u>-</u>	<u>7,935</u>

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 21 April 2011



**J Lock**  
 Director

The notes on pages 7 to 11 form part of these financial statements



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## **Solutions (Llangarron) Limited**

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### **Notes to the financial statements For the year ended 31 December 2010**

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#### **1. Accounting policies**

##### **1.1 Basis of preparation of financial statements**

The financial statements have been prepared on the going concern basis, under the historical cost convention, and in accordance with the Companies Act 2006 and applicable accounting standards in the United Kingdom. The principal accounting policies applied consistently are set out below.

The company is exempt by virtue of section 401 of the Companies Act 2006 from the requirement to prepare group accounts on the grounds that it is included in the consolidated financial statements of a parent undertaking. These financial statements present information about the company as an individual undertaking and not about its group.

The company is a wholly owned subsidiary of Priory Investments Holdings Limited and is included in the consolidated financial statements of that company, which are publicly available. Consequently:

- the company is exempt under the terms of Financial Reporting Standard 8 "Related party transactions" from disclosing related party transactions with entities that form part of the Priory Investments Holdings Limited group, and
- the company has taken advantage of the exemption from preparing a cash flow statement under the terms of Financial Reporting Standard 1 (revised 1996) "Cash flow statements".

##### **1.2 Investments**

Investments held as fixed assets are shown at cost less provision for impairment.

##### **1.3 Taxation**

The charge for taxation is based on the profit for the year and takes into account taxation deferred. Deferred tax is recognised, without discounting, in respect of all timing differences between the treatment of certain items for taxation and accounting purposes which have arisen but not reversed by the balance sheet date, except as otherwise required by Financial Reporting Standard 19 "Deferred tax".

##### **1.4 Group relief**

Payment is generally made for group relief at the current tax rate at the time of first estimating the tax provision. To the extent that amendments are subsequently made to the group relief plan, there is generally no payment or receipt in respect of change.

#### **2. Profit on ordinary activities before taxation**

The remuneration of the auditors in the current year and the prior year was borne by another group undertaking.

#### **3. Staff costs**

The company has no employees other than the directors, who did not receive any remuneration (2009 - £NIL).

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## Solutions (Llangarron) Limited

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### Notes to the financial statements For the year ended 31 December 2010

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#### 4. Interest receivable

	2010 £000	2009 £000
Interest receivable from group companies	-	381

#### 5. Taxation

	2010 £000	2009 £000
UK corporation tax charge on profit for the year	-	107

The tax charge of £107,000 on profits for the prior year has been relieved by the surrender of losses by other group companies in exchange for payment of the same amount

#### Factors affecting tax charge for the year

The tax assessed for the year is lower than (2009 - the same as) the standard rate of corporation tax in the UK of 28% (2009 - 28%). The differences are explained below

	2010 £000	2009 £000
Profit on ordinary activities before tax	3,425	381
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 28% (2009 - 28%)	959	107
Effects of:		
Amounts written off investments	17	-
Income from shares in group undertakings	(976)	-
Current tax charge for the year (see note above)	-	107

#### Factors that may affect future tax charges

A number of changes to the UK Corporation tax system were announced in the June 2010 Budget Statement. The Finance (No 2) Act 2010, which was substantively enacted on 20 July 2010, includes legislation reducing the main rate of corporation tax from 28% to 27% from 1 April 2011. A number of further changes to the UK Corporation tax system were announced in the March 2011 UK Budget Statement. A resolution passed by Parliament on 29 March 2011 has reduced the main rate of corporation tax from 27% to 26% from 1 April 2011. Legislation to reduce the main rate of corporation tax from 26% to 25% from 1 April 2012 is expected to be included in the Finance Act 2011. Further reductions to the main rate are proposed to reduce the rate by 1% per annum to 23% by 1 April 2014. None of these expected rate reductions had been substantively enacted at the balance sheet date and, therefore, are not included in these financial statements.



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## Solutions (Llangarron) Limited

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### Notes to the financial statements For the year ended 31 December 2010

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#### 6. Fixed asset investments

	Investments in subsidiary companies £000
<b>Cost or valuation</b>	
At 1 January 2010 and 31 December 2010	61
<b>Impairment</b>	
At 1 January 2010	-
Charge for the year	61
At 31 December 2010	61
<b>Net book value</b>	
At 31 December 2010	-
At 31 December 2009	61

#### Subsidiary undertakings

The following were subsidiary undertakings of the company

Name	Class of shares	Holding
Solutions (Ross) Limited	Ordinary	100 %

Solutions (Ross) Limited is non-trading and is registered in England and Wales

The directors consider that the carrying value of the investment of £2 is supported by its underlying net assets

#### 7. Debtors

	2010 £000	2009 £000
<b>Due after more than one year</b>		
Amounts owed by group undertakings	-	8,030
<b>Due within one year</b>		
Amounts owed by group undertakings	-	2,608

Amounts due from group undertakings due within one year are non-interest bearing and repayable on demand

Amounts due from group undertakings due after more than one year bear interest at LIBOR plus 2.25% per annum and are repayable on demand. It is not expected that the demand would be made or that these amounts will be received within the current year and accordingly these amounts have been shown as amounts due after more than one year. During the current year, no interest was receivable on certain amounts owed by group undertakings due after more than one year as the company received a special dispensation from HMRC which

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## Solutions (Llangarron) Limited

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### Notes to the financial statements For the year ended 31 December 2010

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#### 7. Debtors (continued)

negated the need for interest to be charged

#### 8. Creditors: Amounts falling due within one year

	2010 £000	2009 £000
Amounts owed to group undertakings	-	2,657
Group relief payable	-	107
	<u>-</u>	<u>2,764</u>

Amounts due to group undertakings are unsecured, non-interest bearing and repayable on demand

#### 9. Share capital

	2010 £000	2009 £000
<b>Allotted, called up and fully paid</b>		
2 (2009 - 61,000) ordinary shares of £1 each	<u>-</u>	<u>61</u>

On 22 December 2010, the company capitalised all of its reserve balances (through the allotment and issue of 7,873,946 ordinary shares, credited as fully paid up at par, to the company's sole member) effectively increasing its share capital by the amount of these reserves whilst reducing its reserves accounts to £NIL

On 23 December 2010, the company reduced its share capital by reducing and cancelling for no consideration 7,934,944 issued ordinary shares of £1 each to leave the company with a share capital of 2 ordinary shares of £1 each

#### 10. Reserves

	Profit and loss account £000
At 1 January 2010	7,874
Profit for the year	3,425
Dividends	(11,360)
Capitalisation of reserves	(7,874)
Capital reduction	7,935
	<u>-</u>
At 31 December 2010	<u>-</u>

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## Solutions (Llangarron) Limited

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### Notes to the financial statements For the year ended 31 December 2010

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#### 11. Reconciliation of movement in shareholders' funds

	2010 £000	2009 £000
Opening shareholders' funds	7,935	7,661
Profit for the year	3,425	274
Dividends (Note 12)	(11,360)	-
Closing shareholders' funds	<u>-</u>	<u>7,935</u>

#### 12. Dividends

	2010 £000	2009 £000
Dividends	<u>11,360</u>	<u>-</u>

#### 13. Ultimate parent undertaking and controlling party

The company's immediate parent company, which is incorporated in England, is Priory Old Schools Services Limited

At 31 December 2010, the company's ultimate parent company was Priory Investments Holdings Limited (incorporated in the Cayman Islands), which is the parent undertaking of the smallest and largest group to consolidate these financial statements. A copy of the consolidated financial statements can be obtained from the Company Secretary at Priory House, Randalls Way, Leatherhead, Surrey KT22 7TP. At that date, the directors considered that there was no ultimate controlling party of the company.

On 4 March 2011, Priory Investments Holdings Limited was acquired by Crown Newco 3 plc, a subsidiary of Crown Newco 1 Limited. As a result of the transaction, the company's ultimate parent company from 4 March 2011 onwards is Crown Newco 1 Limited (incorporated in England). Crown Newco 1 Limited is beneficially owned by funds managed by Advent International Corporation which is considered by the directors to be the ultimate controlling party of the company.