

# Financial Statements British Waterways Marinas Limited

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**For the year ended 31 March 2017**

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COMPANIES HOUSE

**Registered number: 4930453**

## Company Information

<b>Directors</b>	Darren Bramhall Brian Casey Sandra Kelly Alan Lloyd Julie Sharman (resigned 20 June 2017) Jeff Whyatt
<b>Company secretary</b>	Yetunde Salami
<b>Registered number</b>	4930453
<b>Registered office</b>	First Floor North Station House 500 Elder Gate Milton Keynes Buckinghamshire MK9 1BB
<b>Bankers</b>	National Westminster Bank Plc PO Box 12263 1 Princes Street London EC2R 8PH
<b>Solicitors</b>	Shoosmiths LLP Waterfront House Waterfront Plaza 35 Station Street Nottingham NG2 3DQ

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# Strategic report

For the year ended 31 March 2017

## Principal activity

The principal activity of the company during the year was that of marina operations.

## Business review

Our key performance indicators show a return on average capital employed of 7.3% (2016: 4.6%) using operating profit as the return. Using EBITDA, the return increased to 16.0% (2016: 13.1%) as a result of the improved trading performance.

Currently we manage an average total of 3,061 (2016: 3,127) saleable water and hardstanding berths (including visitor berths) across the 19 (2016: 19) sites from which we operate. These are split into 2,638 (2016: 2,722) water berths and 423 (2016: 405) hardstanding berths. The reduction in berths is due to the disposal of Goytre Wharf during April 2016.

Our revenue performance by each of our main business activities is shown below:

	2017	2016	2015
	£000	£000	£000
Moorings (including hardstanding)	5,919	5,455	5,194
Retail	601	610	619
Brokerage Fees	294	214	176
Marina Services (repairs & lifting)	177	177	162
Caravan Permits	326	332	244
Property Rents	238	230	219
Other Income	529	512	502
Total	<u>8,084</u>	<u>7,530</u>	<u>7,116</u>

Overall income has increased by 7.4% on 2016. In the same period, operating profit has increased by 57.3%, primarily driven by moorings occupancy rising throughout the year, with most regions contributing to this growth, such that average occupancy has risen to 77.9% (2016: 75.1%).

Retention levels have continued to strengthen, 2017 finishing at 76.6% overall (2016: 74.0%). This has resulted from increasing customer satisfaction levels and increasing engagement across most marinas.

Brokerage revenues have improved mainly due to stronger sale on berth fees which account for £170k (2016: £94k), the majority of this driven through our London marinas.

Other Income has been positively impacted by increased recovery of electricity costs, which has been possible due to the ongoing investment in new bollards and payment efficiencies.

BWML is a wholly owned subsidiary of Canal & River Trust ("the Trust") and operates in accordance with the Trust's Competition Law Compliance Code of Practice. One of the principles of that Code is that all services related to the Trust's role as network operator that are provided to BWML by the Trust are on terms that are available to other marina operators or, where no equivalent service is offered to other operators, on terms that reflect their full economic cost including apportioning of overheads.

# Strategic report

For the year ended 31 March 2017

Various operating measures are in place to ensure that BWML complies with this Code which include paying the Trust for the supply of accounting, payroll and pension services and the open market rents for marinas that are leased from the Trust. In the year ended 31 March 2017 the following payments were made to the Trust:

Property rents	£979k	(2016: £853k)
Service level agreements	£187k	(2016: £181k)

During the year BWML paid gift aid to its parent company of £1,825k, £950k which relates to profits earned in the year ended 31 March 2017 and £875k relating to profits earned in the year ended 31 March 2016.

BWML employs 70 (2016: 72) full time equivalent staff throughout the company. Staff remain a key factor in the effective performance of the business, and help to deliver long term growth of the business. The directors would like to thank the staff for their continuing efforts without which the company would not continue to prosper.

## Results and dividends

The profit before taxation for the year was £893,369 (2016: £573,949) Profits after taxation amounted to £970,276 (2016: £591,780).

## Future Developments

BWML continues to drive for maximum return from its existing marinas.

During spring 2017 planning applications for an additional 165 residential berths across six marinas were submitted. Four marinas have been granted planning to date and the remaining two are expected to be granted by the summer. This will bring the number of residential berths to 718, 29% of the total.

Priory Marina (Bedford) which received outline planning permission for 12 residential floating homes in 2016 is now part of an enlarged scheme where we are seeking to deliver five lodges alongside. Selected sites will be reviewed for floating homes once Priory has been converted.

Schemes at four other marinas are focused on increasing berthing capacity for both visitor and permanent moorers. Planning permissions are expected to be submitted by autumn 2017.

## Principal risks and uncertainties

The main risks to the company are:

### Competition risk

The company is exposed to competition risk, both from existing marina operators and proposed new developments in the vicinity of our marinas. Management seek to reduce this risk through continuously improving the customer offering and delivering high levels of customer service.

### Credit risk

In order to manage credit risk, the directors have instituted a process at each of its marina sites of a review of all customer accounts by a credit control team each month with individual customer accounts being subject to debt collection action where necessary on a regular basis regarding debt ageing and collection history.

# Strategic report

For the year ended 31 March 2017

## **Cash/stock**

Cash from customers is handled at our marinas and a number of sites carry stock for resale which carries risk. Management ensure that appropriate control procedures are in place to manage these risks.

## **Liquidity risk**

The company manages financial risk by ensuring sufficient liquidity is available to meet foreseeable needs. Regular cashflow reviews are undertaken by directors to ensure future commitments can be met. BWML funding where necessary is via share capital issued to its holding company the Trust. Such investments by the Trust are made in accordance with its corporate hurdle rate and business objectives.

## **Interest rate risk**

An overdraft has been arranged within the year. However, the directors do not consider the company's exposure to interest risk to be material, even with the overdraft facility.

## **Auditor**

The auditor, Grant Thornton UK LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board on 12 July 2017 and signed on its behalf.



J Whyatt  
Director

# Directors' report

For the year ended 31 March 2017

The directors present their report and the financial statements for the year ended 31 March 2017.

## **Directors' responsibilities statement**

The directors are responsible for preparing the Strategic report, Directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable laws, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs and profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors confirm that:

- so far as each director is aware, there is no relevant audit information of which the company's auditor is unaware; and
- the directors have taken all the steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that the company's auditor is aware of that information.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

## **Going concern**

The directors of the company are of the opinion that there are adequate resources to continue in operational existence for the foreseeable future and that there are no material uncertainties at the year end. This opinion is supported by detailed forecasts on cashflow. As such it is deemed appropriate to continue to adopt the going concern basis in preparing the financial statements.

## Directors' report

For the year ended 31 March 2017

### **Directors**

The directors who served during the year were:

Darren Bramhall  
Brian Casey  
Sandra Kelly  
Alan Lloyd  
Julie Sharman  
Jeff Whyatt

### **Disclosure of information to auditor**

Each of the persons who are directors at the time when this Directors' report is approved has confirmed that:

- so far as that director is aware, there is no relevant audit information of which the company's auditor is unaware, and
- that director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the company's auditor is aware of that information.

This report was approved by the board on 12 July 2017 and signed on its behalf.



Jeff Whyatt  
Director



# Independent auditor's report to the members of British Waterways Marinas Limited

We have audited the financial statements of British Waterways Marinas Limited for the year ended 31 March 2017 which comprise the balance sheet, the profit and loss account, the statement of changes in equity and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

## **Respective responsibilities of directors and auditor**

As explained more fully in the Directors' Responsibilities Statement, set out on page 4, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

## **Scope of the audit of the financial statements**

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at [www.frc.org.uk/auditscopeukprivate](http://www.frc.org.uk/auditscopeukprivate).

## **Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2017 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## **Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Strategic Report and Directors' Report has been prepared in accordance with applicable legal requirements.

## **Matter on which we are required to report under the Companies Act 2006**

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified any material misstatements in the Strategic Report and Directors' Report.

# Independent auditor's report to the members of British Waterways Marinas Limited

## **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

*Grant Thornton UK LLP*

Carol Rudge  
Senior Statutory Auditor  
for and on behalf of Grant Thornton UK LLP  
Chartered Accountants  
Statutory Auditor  
**London**

Date: *12 July 2017*

# Profit and loss account

For the year ended 31 March 2017

	Note	2017 £	2016 Restated £
<b>Turnover</b>	1,2	8,084,256	7,529,543
Administrative expenses		(6,930,757)	(6,687,068)
Impairment of intangible assets (goodwill)	3,8	<u>(217,495)</u>	<u>(247,513)</u>
<b>Operating profit</b>	3	936,004	594,962
Interest receivable and similar income		8,557	8,587
Losses on disposal of tangible assets		<u>(51,192)</u>	<u>(29,600)</u>
<b>Profit on ordinary activities before taxation</b>		893,369	573,949
Tax on profit on ordinary activities	7	<u>76,907</u>	<u>17,831</u>
<b>Profit for the financial year</b>		<u>970,276</u>	<u>591,780</u>

All amounts relate to continuing operations.

The notes on pages 11 to 21 form part of these financial statements.

## Balance sheet

As at 31 March 2017

	Note	£	2017 £	£	2016 Restated £
<b>Fixed assets</b>					
Intangible assets	8		1,276,452		1,582,284
Tangible assets	9		<u>10,043,841</u>		<u>10,987,799</u>
			<b>11,320,293</b>		<b>12,570,083</b>
<b>Current assets</b>					
Stocks	10	171,466		167,577	
Debtors	11	2,404,870		2,456,941	
Cash at bank and in hand		<u>2,996,655</u>		<u>2,740,994</u>	
		5,572,991		5,365,512	
<b>Creditors: amounts falling due within one year</b>	12	<u>(4,749,871)</u>		<u>(4,916,434)</u>	
<b>Net current assets</b>			<u>823,120</u>		<u>449,078</u>
<b>Total assets less current liabilities</b>			<b>12,143,413</b>		<b>13,019,161</b>
<b>Creditors: amounts falling due after more than one year</b>	13		<u>(22,364)</u>		<u>(43,388)</u>
<b>Net assets</b>			<u><b>12,121,049</b></u>		<u><b>12,975,773</b></u>
<b>Capital and reserves</b>					
Called up share capital	14		2,116		2,116
Share premium account			11,158,884		11,158,884
Profit and loss account			<u>960,049</u>		<u>1,814,773</u>
<b>Shareholders' funds</b>			<u><b>12,121,049</b></u>		<u><b>12,975,773</b></u>

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:



J. Whyatt  
Director

Date: 12 July 2017

The notes on pages 11 to 21 form part of these financial statements

## Statement of Changes in Equity

	<b>Called up Share Capital £</b>	<b>Share Premium £</b>	<b>Profit and loss account £</b>	<b>Total £</b>
<b>Balance at 1 April 2015 as previously stated</b>	<b>2,116</b>	<b>11,158,884</b>	<b>1,383,992</b>	<b>12,544,992</b>
Increase in profit	-	-	800,000	800,000
Tax charge	-	-	(160,999)	(160,999)
<b>As at 1 April 2015 (restated)</b>	<b>2,116</b>	<b>11,158,884</b>	<b>2,022,993</b>	<b>13,183,993</b>
Profit for the financial year	-	-	591,780	591,780
Gift Aid payment in respect of prior year	-	-	(800,000)	(800,000)
<b>At 31 March 2016</b>	<b>2,116</b>	<b>11,158,884</b>	<b>1,814,773</b>	<b>12,975,773</b>
<b>Opening reserves as previously reported</b>	<b>2,116</b>	<b>11,158,884</b>	<b>1,207,941</b>	<b>12,368,941</b>
Increase in profit – prior year	-	-	750,000	750,000
Tax charge	-	-	(143,168)	(143,168)
<b>As at 1 April 2016 (restated)</b>	<b>2,116</b>	<b>11,158,884</b>	<b>1,814,773</b>	<b>12,975,773</b>
Profit for the financial year	-	-	970,276	970,276
Gift Aid payment in respect of prior year	-	-	(875,000)	(875,000)
Gift Aid payment in respect of current year	-	-	(950,000)	(950,000)
<b>Closing reserves</b>	<b>2,116</b>	<b>11,158,884</b>	<b>960,049</b>	<b>12,121,049</b>

# Notes to the financial statements

For the year ended 31 March 2017

## 1. Accounting policies

### 1.1 Basis of preparation of financial statements

BWML is a private limited company incorporated in England.

The financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards.

As a member of a group where the parent prepares publicly available consolidated financial statements, the company is a qualifying entity and has therefore taken exemptions from presenting a cashflow statement and a key management personnel disclosure.

### 1.2 Going concern

The directors of the company are of the opinion that there are adequate resources to continue in operational existence for the foreseeable future and that there are no material uncertainties at the year end. This opinion is supported by detailed forecasts on cashflow. As such it is deemed appropriate to continue to adopt the going concern basis in preparing the financial statements.

### 1.3 Significant judgements and key sources of estimation uncertainty

BWML's significant accounting policies are stated below. The following is intended to provide an understanding of the policies that management consider critical because of the level of complexity and judgement involved in their application and their impact on the consolidated financial statements.

#### a) Trade debtors

BWML is required to judge when there is sufficient objective evidence to require the impairment of individual trade debtors. It does this on the basis of the age of the relevant debtor, external evidence of the credit status of the counterparty and the status of any disputed amounts.

#### b) Useful economic lives of operational fixed assets

Assets held by BWML are depreciated from acquisition based on their useful economic life, so to write-off the cost of the asset less any residual value (if any). Judgement is required to assess the length of this life, and this is evaluated based on past experience, asset classification and condition reviews. Depreciation rates for classes of assets are reviewed annually, to ensure they remain appropriate with reference to external and internal factors, including the level of proceeds (and resulting profit/losses) recognised on disposal of such items. Value in use calculations are also performed annually for marinas where there is considered a risk of impairment.

#### c) Goodwill

As per the goodwill note, management are required to make judgements on the calculation of value in use of the company's assets to determine any potential impairment in goodwill. Management make use of independent evidence and their own understanding of future performance to make these judgements.

# Notes to the financial statements

For the year ended 31 March 2017

## **1.4 Cash flow**

The company, being a subsidiary undertaking where 90% or more of the voting rights are controlled within the group whose consolidated financial statements are publicly available, is exempt from the requirement to draw up a cash flow statement in accordance with FRS 102, section 7.

## **1.5 Turnover**

Turnover comprises revenue recognised by the company in respect of goods and services supplied during the year, exclusive of Value Added Tax and trade discounts. Revenue is recognised upon the performance of services or transfer of risk to the customer as follows;

### **a) Sale of Goods**

Revenue from the sale of goods is recognised when the significant risks and rewards are transferred to the customer.

### **b) Rendering of services**

#### **i) Mooring & Hardstanding permits**

These are invoiced in advance and revenue is recognised on a deferred basis over the term of the contract.

#### **ii) Property Rents**

Revenue is generally invoiced monthly or quarterly in advance and recognised over the lease period.

#### **iii) Brokerage Fees**

Revenue is recognised on the transfer of title to the buyer of the craft.

#### **iv) Marina Services – (Repairs and Lifting)**

Charges for these services are rendered upon completion of the service and recognised at that point.

## **1.6 Goodwill**

Goodwill is the difference between amounts paid on the acquisition of a business and the fair value of the identifiable assets and liabilities. Goodwill is amortised over a period of 20 years, being management's reasonable expectation of the minimum length of time over which future economic benefits can be derived. An impairment review is also undertaken annually, using external evidence, and any impairment necessary is recognised in that year.

# Notes to the financial statements

For the year ended 31 March 2017

## 1.7 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is not charged on freehold land. Depreciation on other tangible fixed assets is provided at rates calculated to write off the cost of those assets, over their expected useful lives on the following straight line bases:

	The unexpired lease term
Long leases	
Freehold buildings and structures	40 years
Pontoons & redecking	25 years
Vessels	25 years
Major power & water upgrades	25 years
Fencing & sheds	15 years
Plant, facilities, cranes & hoists, bollards	10 years – 25 years
Security CCTV/access controls	10 years
Minor power upgrades	10 years
Operational vehicles, computer & office equipment	5 years

## 1.8 Operating leases

Rentals under operating leases are charged to the profit and loss account on a straight-line basis over the lease term.

## 1.9 Stocks

Stock comprises retail items held for resale within individual marinas. Stocks are valued at the lower of cost and net realisable value after making allowance for obsolete and slow-moving stocks.

## 1.10 Pensions

The company participates in the two pension schemes of its parent company, the Trust. The schemes are centrally administered and one is a defined benefit scheme, which was closed to future benefit accrual in September 2016, and the other a defined contribution scheme. New employees are invited to join the latter.

It is not possible for the scheme to identify the company's share of the underlying assets and liabilities of the defined benefit scheme and therefore, in accordance with FRS 102 section 28, contributions to this scheme are accounted for as though it were a defined contribution scheme.

## 1.11 Gift Aid

Gift aid is declared out of retained profits and profits earned for the year and the company has adopted a policy of paying all its taxable profits to its parent, Canal & River Trust, under Gift Aid, recognised as distributions through equity rather than as an expense through the profit and loss account in the company. Therefore, an operating profit exists at the balance sheet date, on which a tax liability arises.



# Notes to the financial statements

For the year ended 31 March 2017

This represents a change in accounting policy and has been accounted for as a prior period adjustment. The taxation charge and the taxation relief under the gift aid scheme are reflected in the profit and loss account.

Canal & River Trust is a UK registered charity formed in 2012 to care for 2,000 miles of historic inland waterways across England and Wales.

## 1.12 Taxation Accounting

Current tax is recognised for the amount of income tax payable in respect of the taxable profit for the current or past reporting periods using the tax rates and laws that have been enacted or substantively enacted by the reporting date.

Deferred tax is recognised in respect of all timing differences at the reporting date, except as otherwise indicated.

## 2. Turnover

The whole of the turnover is attributable, either directly or indirectly, to the one principal activity of the company and all arose within the UK.

## 3. Operating profit

The operating profit is stated after charging:

	2017	2016
	£	£
Impairment of intangible assets (goodwill)	217,495	247,513
Amortisation of intangible assets (goodwill)	88,337	70,313
Depreciation of tangible fixed assets:		
- owned by the company	723,115	722,700
Operating lease renewals:		
- plant and machinery	26,936	45,245
- land and buildings	691,821	697,187

## 4. Auditors' remuneration

	2017	2016
	£	£
Fees payable to the company's auditor for the audit of the company's annual accounts	15,000	15,000

## Notes to the financial statements

For the year ended 31 March 2017

**5. Staff costs**

Staff costs, including directors' remuneration, were as follows:

	2017 £	2016 £
Wages and salaries	1,824,704	1,723,804
Social security costs	164,016	137,796
Other pension costs	218,391	180,909
	<u>2,207,111</u>	<u>2,042,509</u>

The average monthly number of employees (on an FTE basis), including the directors, during the year was as follows:

	2017 No.	2016 No.
Full time	56	56
Part time	14	16
	<u>70</u>	<u>72</u>

**6. Directors' remuneration**

	2017 £	2016 £
Remuneration	<u>225,279</u>	<u>215,210</u>

During the year retirement benefits were accruing to 2 directors (2016: 2) in respect of the defined benefit pension scheme, and 1 (2016: 1) director in respect of the defined contribution pension scheme. The defined benefit scheme closed to future accrual on 30 September 2016 for employees of the Trust and other participating employers.

The highest paid director received remuneration of £95,947 (2016 - £98,087).

# Notes to the financial statements

For the year ended 31 March 2017

## 7. Taxation

	2017 £	2016 Restated £
<b>Analysis of tax credit</b>		
<b>Current tax</b> (see note below)		
UK corporation tax charge on profit in the year	66,261	143,168
Tax relief on gift aid paid in year	(143,168)	(160,999)
<b>Total current tax on profit on ordinary activities</b>	<b>(76,907)</b>	<b>(17,831)</b>
<b>Factors affecting tax credit for the year</b>		
The tax assessed for the year is less than the standard rate of corporation tax in the UK of 20%. The differences are explained below:		
	2017 £	2016 £
Profit on ordinary activities before tax	893,369	573,949
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 20%	178,674	114,790
<b>Effects of:</b>		
Expenses not deductible for tax purposes	2,232	561
Movement in unprovided deferred tax	(39,922)	(1,385)
Fixed asset differences	100,062	45,179
Chargeable gains/losses	16,950	-
Adjustments to tax charge in respect of prior period	-	(15,977)
Donation to parent made under the gift aid scheme utilised 2017	(191,735)	-
Prior year: tax relief obtained on gift aid payment	(143,168)	(160,999)
<b>Total current tax charge/(credit) for the year</b>	<b>(76,907)</b>	<b>(17,831)</b>

The company does not recognise a deferred tax liability on the basis that any such liability would be utilised for group relief.

# Notes to the financial statements

For the year ended 31 March 2017

## 10. Stocks

	2017 £	2016 £
Finished goods and goods for resale	<u>171,466</u>	<u>167,577</u>

## 11. Debtors

	2017 £	2016 £
<b>Due within one year</b>		
Trade debtors	2,224,750	2,033,954
Prepayments and accrued income	<u>180,120</u>	<u>422,987</u>
	<u>2,404,870</u>	<u>2,456,941</u>

## 12. Creditors: Amounts falling due within one year

	2017 £	2016 Restated £
Trade creditors	87,596	341,614
Amounts owed to group undertakings	1,286,053	1,565,428
Corporation tax payable	66,261	143,168
Other taxation and social security	13,705	11,127
Other creditors	59,118	234,338
Accruals and deferred income	<u>3,237,138</u>	<u>2,620,759</u>
	<u>4,749,871</u>	<u>4,916,434</u>

## 13. Creditors: Amounts falling due after more than one year

	2017 £	2016 £
Other creditors	3,925	3,925
Accruals and deferred income	<u>18,439</u>	<u>39,463</u>
	<u>22,364</u>	<u>43,388</u>

# Notes to the financial statements

For the year ended 31 March 2017

## 14. Share capital

	2017 £	2016 £
<b>Allotted, called up and fully paid</b>		
2,116 Ordinary Shares of £1 each	<u>2,116</u>	<u>2,116</u>

## 15. Capital commitments

At 31 March the company had capital commitments as follows:

	2017 £	2016 £
Contracted for but not provided in these financial statements	<u>45,965</u>	<u>26,456</u>

## 16. Pension commitments

The company participates in the two centrally administered pension schemes of its parent company, the Trust, one defined benefit and one defined contribution. The defined benefit scheme closed to future accrual on 30 September 2016 for employees of the Trust and other participating employers

It is not possible for the scheme to identify the company's share of the underlying assets and liabilities of the defined benefit scheme and therefore, in accordance with FRS 102 section 28, contributions to this scheme are accounted for as though it was a defined contribution scheme.

## 17. Operating lease commitments

At 31 March the company had total commitments under non-cancellable operating leases as follows:

	Land and buildings		Other	
	2017 £	2016 £	2017 £	2016 £
<b>Operating Leases which expire:</b>				
Within 1 year	691,821	697,187	2,334	11,218
Between 2 and 5 years	2,767,283	2,788,747	-	4,805
After more than 5 years	<u>15,636,049</u>	<u>15,930,825</u>	<u>-</u>	<u>-</u>

# Notes to the financial statements

For the year ended 31 March 2017

## 18. Related party transactions

For the year ended 31 March 2017, the company paid rent totalling £979,193 (2016: £853,316), service level agreement charges totalling £187,041 (2016: £181,382) and gift aid of £1,825,000 (2016: £800,000) to the Trust. The business also received commissions for the sale of craft licences on behalf of the Trust totalling £4,688 (2016: £6,917). At 31 March 2017 amounts totalling £1,286,053 (2016: £1,565,428) were owed to the Trust.

## 19. Ultimate parent undertaking and controlling party

The ultimate parent company is Canal & River Trust. A copy of the financial statements of the parent undertaking can be obtained from First Floor North Station House, 500 Elder Gate, Milton Keynes, Buckinghamshire, MK9 1BB.

## 20. Post balance sheet events

There were no post balance sheet events requiring disclosure.

## 21. Restatement of Prior Year Comparative Balances

The company has adopted a policy of paying all taxable profits to its parent, Canal & River Trust, under gift aid. These gift aid payments are recognised as distributions through equity rather than as an expense through the profit and loss account.

This represents a change in accounting policy, as referenced in our accounting policies and has been accounted for as a prior year adjustment, with a corporation tax creditor created. It has also reduced the intercompany creditor with Canal & River Trust with distributions now recognised on payment.

As a result of the change in accounting policy for gift aid, a UK corporation tax credit of £76,907 has arisen in the company in the year (2016: tax credit of £17,831).

In accordance with the requirements of FRS102, a reconciliation of opening reserves and comparative profit and loss is disclosed:

	Profit and Loss Account 2016	Profit and Loss Account 2015
	£	£
Balance prior to restatement at 31 March	1,207,941	1,383,992
Increase in profit	750,000	800,000
Tax Charge	(143,168)	(160,999)
<b>Restated Balance at 31 March</b>	<b>1,814,773</b>	<b>2,022,993</b>

# Notes to the financial statements

For the year ended 31 March 2017

## 8. Intangible fixed assets

	Goodwill 2017 £
<b>Cost</b>	
At 1 April 2016	3,064,297
Disposals	<u>(710,000)</u>
As at 31 March 2017	<u><b>2,354,297</b></u>
<b>Amortisation</b>	
At 1 April 2016	1,482,013
Disposals	<u>(710,000)</u>
Charge for the year	88,337
Impairment charge	<u>217,495</u>
At 31 March 2017	<u><b>1,077,845</b></u>
<b>Net book value</b>	
At 31 March 2017	<u><b>1,276,452</b></u>
At 31 March 2016	<u><b>1,582,284</b></u>

## 9. Tangible fixed assets

	Freehold property £	L/Term leasehold property £	Plant & machinery £	Total £
<b>Cost</b>				
At 1 April 2016	2,559,024	5,479,815	6,793,773	14,832,612
Additions	85,385	308,180	557,860	951,425
Disposals	(911,648)	(92,064)	(833,267)	(1,836,979)
Transfer between classes	-	(71,743)	71,743	-
At 31 March 2017	<u><b>1,732,761</b></u>	<u><b>5,624,188</b></u>	<u><b>6,590,109</b></u>	<u><b>13,947,058</b></u>
<b>Depreciation</b>				
At 1 April 2016	247,907	1,162,857	2,434,049	3,844,813
Charge for the year	22,889	293,218	407,008	723,115
Disposals	(244,283)	(65,767)	(354,661)	(664,711)
Transfer between classes	-	-	-	-
At 31 March 2017	<u><b>26,513</b></u>	<u><b>1,390,308</b></u>	<u><b>2,486,396</b></u>	<u><b>3,903,217</b></u>
<b>Net book value</b>				
At 31 March 2017	<u><b>1,706,248</b></u>	<u><b>4,233,880</b></u>	<u><b>4,103,713</b></u>	<u><b>10,043,841</b></u>
At 31 March 2016	<u><b>2,311,117</b></u>	<u><b>4,316,958</b></u>	<u><b>4,359,724</b></u>	<u><b>10,987,799</b></u>

# Notes to the financial statements

For the year ended 31 March 2017

The impact on the profit and loss is as follows:

	<b>Profit and loss</b>
	£
Loss prior to restatement for year to 31 March 2016	(176,051)
Gift aid deferred to 2016/17	750,000
Reduction in corporation tax liability	17,831
<b>Restated profit at 31 March 2016</b>	<b>591,870</b>