Registered number: 04899624

EDWARD BENCE HOTELS LIMITED

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2021



COMPANY INFORMATION

DIRECTORS Edward John Bence

Sarah Elizabeth Bence

Lucinda Elizabeth Chamings

Edward James Bence

COMPANY SECRETARY

Mr E J Bence

REGISTERED NUMBER

04899624

REGISTERED OFFICE

Chy Nyverow Newham Road

Truro Cornwall

TR1 2DP

INDEPENDENT AUDITORS

Bishop Fleming LLP

Chartered Accountants & Statutory Auditors

2nd Floor Stratus House

Emperor Way

Exeter Business Park

Exeter EX1 3QS

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GROUP STRATEGIC REPORT FOR THE YEAR ENDED 31 OCTOBER 2021

BUSINESS REVIEW

The Group has two outlets:

The Berry Head Hotel in Brixham Devon:

AA 4 star 32 bedroom hotel with extensive non resident food and beverage business and function/event business.

The Hannafore Point Hotel Looe Cornwall:

AA 3 star 37 bedroom Hotel and Spa facility with some non resident food and beverage and function business.

2020/21 Saw a continuation of the Covid Pandemic and its associated restrictions and periods of closure resulting in the reported sales of both hotels being reduced from normal expectation. Despite this both were able to operate in profit achieved by continuing careful control of cost and considerably helped by the continuation of the Furlough scheme and especially the temporary reduction of VAT.

The main challenged faced by the group during the year have been increasing pressure caused by a shortage of both skilled and unskilled staff being available and the resulting upward pressure on wage costs. The lack of supply continuity especially of Linen and Laundry caused by similar effect on our suppliers resulting in increases in cost of goods and services.

In an endeavour to ease the staffing situation at the end of the financial year the company was pursuing the purchase of a staff house at a cost of £250,000.

Since the year end it has become evident that staffing issues will accelerate still further and it is anticipated that as a result wage costs will continue to spiral and in some circumstances services will have to be reduced and we will have to reduce our capacity.

In addition costs of all products and services are continuing to rise especially Utilities and food cost and we are anticipating our total costs rising in the coming financial year by 12 - 15%.

Net Profit before Tax for the Group in the year was £1,181k (2020: £391k) representing a profit return on sales of 33%, well above the industry current norm.

The development of the 5 apartments was completed at the end of April 2021 and they were brought on line on reopening after lockdown. The sales of these were most encouraging and the customer feedback was good.

It is anticipated that the total easing of restrictions will result in less demand during 2021-2022 as people will be able to once more enjoy travel abroad. This coupled with the ending of government support measures and in particular the removal of the reduced level of VAT will have a considerable impact on sales potentially leading to some contraction during the summer season. With the further impact of increasing costs further exacerbated by the Ukraine war profitability is anticipated to fall.

PRINCIPAL RISKS AND UNCERTAINTIES

The directors have assessed the ongoing impact of the COVID-19 pandemic and its potential impact on the ability of the Company to continue to operate as a going concern.

The directors recognise that COVID-19 continues to represent a risk to the business but are confident that plans are in place to mitigate this risk and believe there are sufficient financial resources available to reduce the impact of any unforeseen events.

The Group is reliant upon its staff to run its hotels on a day to day basis and the directors are hugely grateful for the hard work that the team has put in during some very trying times. The availability of staff has been restricted at times. Recruitment of new team members remains a real challenge for all hospitality businesses in the region and the group is not exempt from these difficulties.

GROUP STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 OCTOBER 2021

FINANCIAL KEY PERFORMANCE INDICATORS

Management regularly review a wide range of financial and operational performance indicators against standard benchmarks used in the hospitality industry and are satisfied with current performance against these indicators. These include revenue and gross profit margin and occupancy rates.

This report was approved by the board and signed on its behalf.

Edward John Bence

Director

Date: 20 July 2022

DIRECTORS' REPORT FOR THE YEAR ENDED 31 OCTOBER 2021

The directors present their report and the financial statements for the year ended 31 October 2021.

DIRECTORS' RESPONSIBILITIES STATEMENT

The directors are responsible for preparing the Group strategic report, the Directors' report and the consolidated financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and the Group and of the profit or loss of the Group for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the Group's financial statements and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and the Group and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

RESULTS AND DIVIDENDS

The profit for the year, after taxation, amounted to £904,586 (2020: £271,735).

Dividends were paid in the year amounting to £44,167 (2020: £10,834).

DIRECTORS

The directors who served during the year were:

Edward John Bence Sarah Elizabeth Bence Lucinda Elizabeth Chamings Edward James Bence

DISCLOSURE OF INFORMATION TO AUDITORS

Each of the persons who are directors at the time when this Directors' report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the Company and the Group's auditors are unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any
 relevant audit information and to establish that the Company and the Group's auditors are aware of that
 information.

POST BALANCE SHEET EVENTS

There were no post balance sheet events.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 OCTOBER 2021

AUDITORS

The auditors, Bishop Fleming LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board and signed on its behalf.

Edward John Bence

Director

Date: 20 July 2022

Chy Nyverow Newham Road

Truro Cornwall TR1 2DP

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EDWARD BENCE HOTELS LIMITED

OPINION

We have audited the financial statements of Edward Bence Hotels Limited (the 'parent Company') and its subsidiaries (the 'Group') for the year ended 31 October 2021, which comprise the Consolidated Statement of income and retained earnings, the Consolidated and Company Statements of financial position, the Consolidated Statement of cash flows, the Consolidated Analysis of net debt and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent Company's affairs as at 31 October 2021 and of the Group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

CONCLUSIONS RELATING TO GOING CONCERN

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group's or the parent Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

OTHER INFORMATION

The other information comprises the information included in the Annual Report other than the financial statements and our Auditors' report thereon. The directors are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EDWARD BENCE HOTELS LIMITED (CONTINUED)

OPINION ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Group strategic report and the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Group strategic report and the Directors' report have been prepared in accordance with applicable legal requirements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of the knowledge and understanding of the Group and the parent Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Group strategic report or the Directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent Company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent Company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

RESPONSIBILITIES OF DIRECTORS

As explained more fully in the Directors' responsibilities statement set out on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Group's and the parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the parent Company or to cease operations, or have no realistic alternative but to do so.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EDWARD BENCE HOTELS LIMITED (CONTINUED)

AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Group financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, we considered the following:

- the nature of the industry and sector, control environment and business performance;
- the results of our enquiries of the directors about their own identification and assessment of the risk of irregularities;
- any matters we identified having obtained and reviewed the Group's documentation of its policies and procedures relating to:
 - o identifying, evaluating, and complying with laws and regulations and whether the directors were aware of any instances of non-compliance;
 - detecting and responding to the risk of fraud and whether the directors had knowledge of actual, suspected, or alleged fraud; and
 - the internal controls established to mitigate the risks of fraud or non-compliance with laws and regulations.
- the matters discussed among the audit engagement team regarding how and where fraud might occur in the financial statements and potential indicators of fraud.

As a result of these procedures, we have considered the opportunities and incentives that may exist within the organisation for fraud and identified the highest area of risk to be in relation to revenue recognition, with a particular risk in relation to year-end cut-off. In common with all audits under ISAs (UK) we are also required to perform specific procedures to respond to the risk of management override.

We have also obtained an understanding of the legal and regulatory frameworks that the Company operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the UK Companies Act, FRS 102 and UK tax legislation. In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which may be fundamental to the Company's ability to operate or avoid a material penalty. These included health and safety regulations, employment law and compliance with food safety and hygiene stanards as laid out by the food standards agency.

Our procedures to respond to risks identified included the following:

- Reviewing the financial statement disclosures and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements:
- Enquiring of the directors in relation to actual and potential claims or litigation;
- Performing analytical procedures to identify unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- Performing detailed transactional testing in relation to the recognition of revenue with a particular focus around the year-end cut off; and
- In addressing the risk of fraud through management override of controls, testing the appropriateness of
 journal entries and other adjustments; assessing whether the judgments made in accounting estimates
 are indicative of potential bias; and evaluating the business rationale of significant transactions that are
 unusual or outside the normal course of business.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EDWARD BENCE HOTELS LIMITED (CONTINUED)

We also communicated identified laws and regulations and potential fraud risks to all members of the team involved in the engagement and remained alert to possible indicators of fraud or non-compliance with laws and regulations throughout the audit.

As a result of the inherent limitations of an audit, there is a risk that not all irregularities, including a material misstatement in the financial statements or non compliance with regulation, will be detected by us. This risk increases the further removed compliance with a law and regulation is from the events and transactions reflected in the financial statements, given we will be less likely to be aware of it, or should the irregularity occur as a result of fraud rather than a one-off error, as this may involve intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

USE OF OUR REPORT

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Bishop Fleming LLP

Mark Munro FCA (Senior statutory auditor) for and on behalf of **Bishop Fleming LLP**Chartered Accountants
Statutory Auditors
2nd Floor Stratus House
Emperor Way
Exeter Business Park
Exeter
EX1 3QS

25 July 2022

CONSOLIDATED STATEMENT OF INCOME AND RETAINED EARNINGS FOR THE YEAR ENDED 31 OCTOBER 2021

	Note	2021 £	2020 £
Turnover	3	3,538,645	2,917,902
Cost of sales		(497,839)	(539,484)
Gross profit		3,040,806	2,378,418
Administrative expenses		(2,306,493)	(2,315,138)
Other operating income	4	526,849	369,459
Operating profit		1,261,162	432,739
Interest receivable and similar income	8	137	786
Interest payable and similar expenses	9	(71,904)	(42,409)
Profit before tax		1,189,395	391,116
Tax on profit	10	(284,809)	(119,381)
Profit after tax	·	904,586	271,735
Retained earnings at the beginning of the year	•	3,386,643	3,125,742
		3,386,643	3,125,742
Profit for the year attributable to the owners of the parent		904,586	271,735
Dividends declared and paid	11	(44,167)	(10,834)
Retained earnings at the end of the year		4,247,062	3,386,643

There were no recognised gains and losses for 2021 or 2020 other than those included in the consolidated statement of income and retained earnings.

The notes on pages 14 to 30 form part of these financial statements.

EDWARD BENCE HOTELS LIMITED REGISTERED NUMBER:04899624

CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT 31 OCTOBER 2021

÷	Note		2021 £		2020 £
Fixed assets					
Intangible assets	12		(641)		(1,281)
Tangible assets	13		5,173,827		4,755,119
			5,173,186		4,753,838
Current assets					
Stocks	15	44,445		29,774	
Debtors	16	140,774		163,018	
Cash at bank and in hand	17	2,818,038		1,570,509	
		3,003,257	•	1,763,301	
Creditors: amounts falling due within one year	18	(1,259,465)		(598,720)	
Net current assets			1,743,792		1,164,581
Total assets less current liabilities			6,916,978		5,918,419
Creditors: amounts falling due after more than one year	19		(2,440,444)		(2,351,405)
Provisions for liabilities					
Deferred taxation	23	(229,272)		(180,171)	
			(229,272)		(180,171)
Net assets			4,247,262		3,386,843
Capital and reserves					
Called up share capital	24		200		200
Profit and loss account	25		4,247,062		3,386,643
			4,247,262		3,386,843

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:

Edward John Bence

Director

Date: 20 July 2022

The notes on pages 14 to 30 form part of these financial statements.

EDWARD BENCE HOTELS LIMITED REGISTERED NUMBER:04899624

COMPANY STATEMENT OF FINANCIAL POSITION AS AT 31 OCTOBER 2021

	Note		2021 £		2020 £
Fixed assets					•
Investments	14		1,179,292		1,179,292
			1,179,292		1,179,292
Current assets					
Debtors	16	257,419		254,725	
Cash at bank and in hand	17	74,176		74,176	
•		331,595	-	328,901	
Creditors: amounts falling due within one year	18	(547,080)		(543,317)	
Net current liabilities			(215,485)	.	(214,416)
Total assets less current liabilities		• •	963,807	•	964,876
Net assets			963,807		964,876
Capital and reserves		•		·	
Called up share capital	24	•	200		200
Profit and loss account brought forward	25	964,676		967,889	
Profit for the year	25	43,098		7,620	
Other changes in the profit and loss account	25	(44,167)		(10,833)	
Profit and loss account carried forward			963,607		964,676
		•	963,807	•	964,876

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:

Edward John Bence

Director

Date: 20 July 2022

The notes on pages 14 to 30 form part of these financial statements.

CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 OCTOBER 2021

	2021 £	2020 £
Cash flows from operating activities		
Profit for the financial year	904,586	271,735
Adjustments for:		
Amortisation of intangible assets	(641)	(640)
Depreciation of tangible assets	221,878	206,902
Interest paid	71,904	42,409
Interest received	(137)	(786)
Taxation charge	284,809	119,381
(Increase)/decrease in stocks	(14,671)	18,417
Decrease/(increase) in debtors	22,244	(13,531)
Increase/(decrease) in creditors	521,659	(152,326)
Corporation tax (paid)	(72,469)	(63,353)
Net cash generated from operating activities	1,939,162	428,208
Cash flows from investing activities	· 	
Purchase of tangible fixed assets	(640,585)	(896,141)
Interest received	137	786
HP interest paid	- .	(4,540)
Net cash from investing activities	(640,448)	(899,895)

Finance leases

CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED) FOR THE YEAR ENDED 31 OCTOBER 2021

		2021 £	2020 £
Cash flows from financing activities			
New secured loans	•	93,783	1,175,771
Repayment of/new finance leases		(28,897)	(32,224)
Dividends paid		(44,167)	(10,834)
Interest paid		(71,904)	(37,871)
Net cash used in financing activities		(51,185)	1,094,842
Net increase in cash and cash equivalents		1,247,529 1,570,509	623,155 947,354
Cash and cash equivalents at beginning of year			
Cash and cash equivalents at the end of year		2,818,038	1,570,509
Cash and cash equivalents at the end of year comprise:			
Cash at bank and in hand		2,818,038	1,570,509
		2,818,038	1,570,509
CONSOLIDATED ANALYSIS OF NET DEBT FOR THE YEAR ENDED 31 OCTOBER 2021			
	At 1 November 2020	Cash flows	At 31 October 2021
	£	£	£
Cash at bank and in hand	1,570,509	1,247,529	2,818,038
Debt due after 1 year	(2,316,040)	(93,783)	(2,409,823
Debt due within 1 year	(117,693)	-	(117,693

(57,838)

(921,062)

(28,941)

261,581

28,897

1,182,643

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2021

1. GENERAL INFORMATION

Edward Bence Hotels Limited is a private company limited by shares and incorporated in England and Wales, its registered office is C/O Bishop Fleming, Chy Nyverow, Newham Road, Truro, Cornwall, TR1 2DP. The Company's principal activity during the year was that of hotel ownership and management.

2. ACCOUNTING POLICIES

2.1 BASIS OF PREPARATION OF FINANCIAL STATEMENTS

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires Group management to exercise judgment in applying the Group's accounting policies.

The Company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of income and retained earnings in these financial statements.

The following principal accounting policies have been applied:

2.2 BASIS OF CONSOLIDATION

The consolidated financial statements present the results of the Company and its own subsidiaries ("the Group") as if they form a single entity. Intercompany transactions and balances between group companies are therefore eliminated in full.

The consolidated financial statements incorporate the results of business combinations using the purchase method. In the Statement of financial position, the acquiree's identifiable assets, liabilities and contingent liabilities are initially recognised at their fair values at the acquisition date. The results of acquired operations are included in the Consolidated statement of income and retained earnings from the date on which control is obtained. They are deconsolidated from the date control ceases.

In accordance with the transitional exemption available in FRS 102, the group has chosen not to retrospectively apply the standard to business combinations that occurred before the date of transition to FRS 102, being 01 November 2017.

2.3 GOING CONCERN

The directors have reviewed the ability of the group to continue to operate as a going concern for the foreseeable future.

Despite the uncertainties created by COVID-19, the group has continued to operate profitably and has enjoyed a very encouraging summer season during 2021.

The directors recognise that COVID-19 continues to represent a risk to the business but are confident that plans are in place to mitigate this risk and believe there are sufficient financial resources available to reduce the impact of any unforeseen events.

On this basis, the directors have concluded it is appropriate that the financial statements have been prepared on a going concern basis.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2021

2. ACCOUNTING POLICIES (continued)

2.4 REVENUE

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before revenue is recognised:

Sale of goods

Revenue from the sale of goods is recognised when all of the following conditions are satisfied:

- the Group has transferred the significant risks and rewards of ownership to the buyer;
- the Group retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the Group will receive the consideration due under the transaction; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Rendering of services

Revenue from a contract to provide services is recognised in the period in which the services are provided in accordance with the stage of completion of the contract when all of the following conditions are satisfied:

- the amount of revenue can be measured reliably;
- it is probable that the Group will receive the consideration due under the contract;
- the stage of completion of the contract at the end of the reporting period can be measured reliably; and
- the costs incurred and the costs to complete the contract can be measured reliably.

2.5 OPERATING LEASES: THE GROUP AS LESSEE

Rentals paid under operating leases are charged to profit or loss on a straight-line basis over the lease term.

Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight-line basis over the lease term, unless another systematic basis is representative of the time pattern of the lessee's benefit from the use of the leased asset.

2.6 LEASED ASSETS: THE GROUP AS LESSEE

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible fixed assets. Assets acquired by finance lease are depreciated over the shorter of the lease term and their useful lives. Assets acquired by hire purchase are depreciated over their useful lives. Finance leases are those where substantially all of the benefits and risks of ownership are assumed by the company. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to profit or loss so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2021

2. ACCOUNTING POLICIES (continued)

2.7 GOVERNMENT GRANTS

Grants are accounted under the accruals model as permitted by FRS 102. Grants relating to expenditure on tangible fixed assets are credited to profit or loss at the same rate as the depreciation on the assets to which the grant relates. The deferred element of grants is included in creditors as deferred income.

Grants of a revenue nature are recognised in the Consolidated statement of income and retained earnings in the same period as the related expenditure.

2.8 INTEREST INCOME

Interest income is recognised in profit or loss using the effective interest method.

2.9 FINANCE COSTS

Finance costs are charged to profit or loss over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

2.10 BORROWING COSTS

All borrowing costs are recognised in profit or loss in the year in which they are incurred.

2.11 PENSIONS

DEFINED CONTRIBUTION PENSION PLAN

The Group operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Group pays fixed contributions into a separate entity. Once the contributions have been paid the Group has no further payment obligations.

The contributions are recognised as an expense in profit or loss when they fall due. Amounts not paid are shown in accruals as a liability in the Statement of financial position. The assets of the plan are held separately from the Group in independently administered funds.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2021

2. ACCOUNTING POLICIES (continued)

2.12 CURRENT AND DEFERRED TAXATION

The tax expense for the year comprises current and deferred tax. Tax is recognised in profit or loss except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the Company and the Group operate and generate income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the reporting date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits;
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met; and
- Where they relate to timing differences in respect of interests in subsidiaries, associates, branches and joint ventures and the Group can control the reversal of the timing differences and such reversal is not considered probable in the foreseeable future.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the reporting date.

2.13 INTANGIBLE ASSETS

Intangible assets are initially recognised at cost. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

All intangible assets are considered to have a finite useful life. If a reliable estimate of the useful life cannot be made, the useful life shall not exceed ten years.

The estimated useful lives range as follows:

Goodwill - 20 years Negative Goodwill - 20 years

2.14 TANGIBLE FIXED ASSETS

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2021

2. **ACCOUNTING POLICIES (continued)**

2.14 TANGIBLE FIXED ASSETS (CONTINUED)

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method and the reducing balance basis.

Depreciation is provided on the following basis:

Freehold property

- 2% straight line

Plant and machinery

- 15% reducing balance

Motor vehicles

- 20% - 25% reducing balance

Fixtures and fittings - 10% - 20% reducing balance

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in profit or loss.

2.15 VALUATION OF INVESTMENTS

Investments in subsidiaries are measured at cost less accumulated impairment.

2.16 STOCKS

date.

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost is based on the cost of purchase on a first in, first out basis. Work in progress and finished goods include labour and attributable overheads.

At each reporting date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in profit or loss.

2.17 DEBTORS

Short-term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

2.18 CASH AND CASH EQUIVALENTS

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Consolidated statement of cash flows, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Group's cash management.

2.19 CREDITORS

Short-term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2021

2. ACCOUNTING POLICIES (continued)

2.20 PROVISIONS FOR LIABILITIES

Provisions are made where an event has taken place that gives the Group a legal or constructive obligation that probably requires settlement by a transfer of economic benefit, and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to profit or loss in the year that the Group becomes aware of the obligation, and are measured at the best estimate at the reporting date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Statement of financial position.

2.21 FINANCIAL INSTRUMENTS

The Group only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties, loans to related parties and investments in ordinary shares.

2.22 DIVIDENDS

Equity dividends are recognised when they become legally payable. Interim equity dividends are recognised when paid. Final equity dividends are recognised when approved by the shareholders at an annual general meeting.

3. TURNOVER

An analysis of turnover by class of business is as follows:

	2021	2020
	£	£
Accomodation	1,537,462	1,024,414
Food	1,286,911	1,213,071
Beverage	597,748	579,042
Other	116,524	101,375
	3,538,645	2,917,902
	· · · · · · · · · · · · · · · · · · ·	,

All turnover arose within the United Kingdom.

4. OTHER OPERATING INCOME

2021	2020
£	£
Government grants receivable 526,849	369,459

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2021

	AUDITORS' REMUNERATION				
				2021 £	2020 £
	Fees payable to the Group's auditor and its Group's annual financial statements	associates for the a	audit of the	8,750	10,000
	FEES PAYABLE TO THE GROUP'S AUD RESPECT OF:	ITOR AND ITS ASS	OCIATES IN		
	All other services			20,613	9,877
6.	EMPLOYEES				
	Staff costs, including directors' remuneration	on, were as follows:			
		Group 2021	Group	Company 2021	Company 2020
		£ 2021	2020 £	2021 £	£020
	Wages and salaries	1,398,019	1,345,932	•	-
	Social security costs	43,090	46,748	-	-
	Cost of defined contribution scheme	17,577	19,437	-	-
		1,458,686	1,412,117	-	<u>-</u>
		s including the direc	ctors, during the	e vear was as f	- llaa.
	The average monthly number of employees	s, including the direc	., .	. , ca	ollows:
	The average monthly number of employees	Group	Group	Company	Company
	The average monthly number of employees				Company 2020 No.
	The average monthly number of employees	Group 2021	Group 2020	Company 2021	Company 2020
7.		Group 2021 No.	Group 2020 No.	Company 2021 No.	Company 2020 No.
7.	DIRECTORS' REMUNERATION	Group 2021 No. 95	Group 2020 No. 95	Company 2021 No.	Company 2020 No.
7.		Group 2021 No. 95	Group 2020 No. 95	Company 2021 No.	Company 2020 No.
	DIRECTORS' REMUNERATION	Group 2021 No. 95	Group 2020 No. 95	Company 2021 No.	Company 2020 No.
	DIRECTORS' REMUNERATION Total directors' emoluments for the year we	Group 2021 No. 95	Group 2020 No. 95	Company 2021 No. 4	Company 2020 No. 4
7.	DIRECTORS' REMUNERATION Total directors' emoluments for the year we	Group 2021 No. 95	Group 2020 No. 95	Company 2021 No. 4	Company 2020 No.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2021

9.	INTEREST PAYABLE AND SIMILAR EXPENSES		
		2021 £	2020 £
	Bank interest payable	71,904	37,871
	Finance leases and hire purchase contracts	-	4,538
		71,904	42,409
10.	TAXATION		
		2021 £	2020 £
	CORPORATION TAX		
	Current tax on profits for the year	236,315	72,469
	Adjustments in respect of previous periods	(607)	-
		235,708	72,469
	TOTAL CURRENT TAX	235,708	72,469
	DEFERRED TAX		
	Origination and reversal of timing differences	3,753	46,912
	Adjustments in respect of prior periods	(8,777)	-
	Effect of tax rate change on opening balance	54,125	-
	TOTAL DEFERRED TAX	49,101	46,912
	TAXATION ON PROFIT ON ORDINARY ACTIVITIES	284,809	119,381

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2021

10. TAXATION (CONTINUED)

FACTORS AFFECTING TAX CHARGE FOR THE YEAR

The tax assessed for the year is higher than (2020: higher than) the standard rate of corporation tax in the UK of 19% (2020: 19%). The differences are explained below:

	2021 £	2020 £
Profit on ordinary activities before tax	1,189,395	391,115
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2020: 19%) EFFECTS OF:	225,985	74,312
Fixed asset differences	5,680	-
Expenses not deductible for tax purposes, other than goodwill amortisation and impairment	118	149
Capital allowances for year in excess of depreciation	-	12,471
Deferred tax adjustment	, -	23,779
Adjustments to tax charge in respect of prior periods	(607)	-
Adjustments in respect of prior periods (deferred tax)	(8,777)	-
Remeasurement of deferred tax for changes in tax rates	55,024	-
Other differences leading to an increase in the tax charge	7,386	8,670
TOTAL TAX CHARGE FOR THE YEAR	284,809	119,381

FACTORS THAT MAY AFFECT FUTURE TAX CHARGES

From the 1st April 2023, the corporation tax main rate will increase to 25% on profits over £250,000. A small profits rate will be introdcued for companies with profits less than £50,000 where 19% will continue to be paid. Where profits are between £50,000 and £250,000, the main rate will be paid reduced by marginal relief.

11. DIVIDENDS

	2021 £	2020 £
Dividends	44,167	10,834

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2021

12. INTANGIBLE ASSETS

Group and Company

	Goodwill £	Negative goodwill £	Total £
COST			
At 1 November 2020	150,000	(12,808)	137,192
At 31 October 2021	150,000	(12,808)	137,192
AMORTISATION			
At 1 November 2020	150,000	(11,526)	138,474
Charge for the year on owned assets	•	(641)	(641)
At 31 October 2021	150,000	(12,167)	137,833
NET BOOK VALUE			
At 31 October 2021		(641)	(641)
At 31 October 2020	-	(1,282)	(1,282)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2021

13. TANGIBLE FIXED ASSETS

Group

	Freehold property £	Plant and machinery £	Motor vehicles £	Fixtures and fittings	Total £
COST OR VALUATION	•				
At 1 November 2020	5,874,360	864,657	78,120	821,150	7,638,287
Additions	501,584	126,666	3,000	9,335	640,585
At 31 October 2021	6,375,944	991,323	81,120	830,485	8,278,872
DEPRECIATION					
At 1 November 2020	1,629,200	590,971	58,275	604,721	2,883,167
Charge for the year on owned assets	124,819	60,062	4,961	32,036	221,878
At 31 October 2021	1,754,019	651,033	63,236	636,757	3,105,045
NET BOOK VALUE					
At 31 October 2021	4,621,925	340,290	17,884	193,728	5,173,827
At 31 October 2020	4,245,160	273,686	19,845	216,429	4,755,120

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2021

14. FIXED ASSET INVESTMENTS

Company

Investm	ients
	in
subsi	diary
compa	ınies
	£

COST OR VALUATION

At 1 November 2020

1,179,292

At 31 October 2021

1,179,292

SUBSIDIARY UNDERTAKINGS

The following were subsidiary undertakings of the Company:

shares	Holding
Ordinary Ordinary	100% 100%
	

The aggregate of the share capital and reserves as at 31 October 2021 and the profit or loss for the year ended on that date for the subsidiary undertakings were as follows:

Name	Aggregate of share capital and reserves	Profit/(Loss)
	£	£
Berry Head Limited	3,029,074	651,389
Hannafore Point Limited	(204,555)	273,309

15. STOCKS

	Group	Group
	2021	2020
	£	£
Finished goods and goods for resale	44,445	29,774
		

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2021

Group 2021 2020 2021 E	Company 2020
DUE AFTER MORE THAN ONE YEAR Deferred tax asset 2,694 DUE WITHIN ONE YEAR Trade debtors 24,763 21,386 - Amounts owed by group undertakings 180,000 Other debtors 81,030 104,970 69,000 Prepayments and accrued income 34,981 36,662 - Deferred taxation 5,725	2020
Deferred tax asset - - 2,694 DUE WITHIN ONE YEAR Trade debtors 24,763 21,386 - Amounts owed by group undertakings - - 180,000 Other debtors 81,030 104,970 69,000 Prepayments and accrued income 34,981 36,662 - Deferred taxation - - 5,725	£
DUE WITHIN ONE YEAR Trade debtors 24,763 21,386 - Amounts owed by group undertakings - - 180,000 Other debtors 81,030 104,970 69,000 Prepayments and accrued income 34,981 36,662 - Deferred taxation - - 5,725	
Trade debtors 24,763 21,386 - Amounts owed by group undertakings - - 180,000 Other debtors 81,030 104,970 69,000 Prepayments and accrued income 34,981 36,662 - Deferred taxation - - 5,725	-
Amounts owed by group undertakings 180,000 Other debtors 81,030 104,970 69,000 Prepayments and accrued income 34,981 36,662 - Deferred taxation 5,725	
Other debtors 81,030 104,970 69,000 Prepayments and accrued income 34,981 36,662 - Deferred taxation - - 5,725	-
Prepayments and accrued income 34,981 36,662 - Deferred taxation 5,725	180,000
Deferred taxation 5,725	69,000
	-
140,774 163,018 257,419	5,725
	254,725
17. CASH AND CASH EQUIVALENTS	
Group Group Company 2021 2020 2021	Company 2020
£ £	£
Cash at bank and in hand 2,818,038 1,570,509 74,176 ————————————————————————————————————	74,176
18. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	
Group Group Company	Company
2021 2020 2021	2020
£ £ £ £	£
Bank loans 117,693 - 118,000 - 118,000	-
Trade creditors 465,590 118,920 -	- E26 002
Amounts owed to group undertakings - 540,755	536,992
Corporation tax 235,708 72,469 -	-
Other taxation and social security 126,555 37,922 -	-
Obligations under finance lease and hire purchase contracts 23,370 27,539 -	-
Other creditors 226,022 182,900 -	-
Accruals and deferred income 64,527 41,277 6,325	6,325
1,259,465 598,720 547,080	-,

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2021

19. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	Group 2021 £	Group 2020 £
Bank loans	2,409,823	2,316,040
Net obligations under finance leases and hire purchase contracts	5,571	30,299
Other creditors	25,050	5,066
	2,440,444	2,351,405

20. LOANS

	Group 2021 £	Group 2020 £
AMOUNTS FALLING DUE WITHIN ONE YEAR		
Bank loans	117,693	117,693
	117,693	117,693
AMOUNTS FALLING DUE 2-5 YEARS		
Bank loans	2,409,823	2,316,040
	2,409,823	2,316,040
	2,527,516	2,433,733

Bank loans are secured by the assets of the group as a whole.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2021

21. HIRE PURCHASE AND FINANCE LEASES

Minimum lease payments under hire purchase fall due as follows:

	•	•	Group 2021	Group 2020
			2021 £	. £
Within one year			23,370	27,539
Between 1-5 years			5,571	30,298
			28,941	57,837

Hire purchase and finance lease liabilities are secured against the assets to which they relate.

22. FINANCIAL INSTRUMENTS

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
FINANCIAL ASSETS		•		
Cash at bank and in hand	2,818,038	1,570,509	74,176	74,176
Financial assets measured at amortised cost	-	•	-	-
	2,818,038	1,570,509	74,176	74,176
FINANCIAL LIABILITIES				
Financial liabilities measured at amortised cost	3,651,273	2,950,125	547,080	543,317

Financial assets measured at amortised cost comprise total debtors less prepayments.

Financial liabilities measured at amortised cost comprise total creditors less deferred income.

23. DEFERRED TAXATION

Group

	2021 £	2020 £
At beginning of year	(180,171)	(133,259)
Charged to profit or loss	(49,101)	(46,912)
AT END OF YEAR	(229,272)	(180,171)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2021

23. DEFERRED TAXATION (CONTINUED)

Company

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·			2021 £	2020 £
At beginning of year			5,725	5,725
Charged to profit or loss			2,694	-
AT END OF YEAR		-	8,419	5,725
	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Accelerated capital allowances	(238,948)	(178,143)	-	-
Tax losses carried forward	8,419	5,725	8,419	5,725
Short term timing differences	1,257	(7,753)	-	-
	(229,272)	(180,171)	8,419	5,725

24. SHARE CAPITAL

	2021	2020
	£	£
ALLOTTED, CALLED UP AND FULLY PAID		
200 (2020: 200) Ordinary shares of £1.00 each	200	200

25. RESERVES

Profit and loss account

This reserve represents the accumulation of prior and current period profits and losses.

26. PENSION COMMITMENTS

The Group operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the group in an independently administered fund. The pension cost charge represents contributions payable by the Group to the fund and amounted to £17,577 (2020: £19,437).

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2021

27. COMMITMENTS UNDER OPERATING LEASES

At 31 October 2021 the Group and the Company had future minimum lease payments due under non-cancellable operating leases for each of the following periods:

	Group 2021 £	Group 2020 £
Not later than 1 year		496

28. RELATED PARTY TRANSACTIONS

Included in other creditors due in over 1 year is £ (2020: £) due to Mr E J Bence and Mrs S E Bence, directors of the group. Interest is charged on this loan at 10% per annum. It has been agreed that this amount will not be repaid until after the group has repaid its bank loans

Included within other debtors is £ (2020: £) which is due from Edward Bence Property Limited, a company in which Mr Edward James Bence Jr is a director. During the year, rent of £7,200 (2020: £7,200) was paid to Edward Bence Property Limited.

The Company has taken advantage of the exemption available in section 33.1A of FRS102 and not disclosed transactions with other members of a 100% group.

29. CONTROLLING PARTY

The controlling party is Mr by virtue of his shareholding.

30. FINANCIAL GUARANTEE

The company and its subsidiary undertakings have total bank loans amounting to £2,527,516 (2020: £2,433,733) which are secured on the assets of the group as a whole.

COMPANY DETAILED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 OCTOBER 2021

	Note	2021 £	2020 £
GROSS PROFIT		<u>.</u>	· -
GROSS PROFIT % LESS: OVERHEADS		0.0 %	0.0 %
Administration expenses		(3,763)	(3,213)
OPERATING LOSS	•	(3,763)	(3,213)
Investment income		44,167	10,833
Tax on profit on ordinary activities	٠	2,694	-
PROFIT FOR THE YEAR	·	43,098	7,620

SCHEDULE TO THE DETAILED ACCOUNTS FOR THE YEAR ENDED 31 OCTOBER 2021

	2021 £	2020 £
Auditors' remuneration - non-audit	3,763	3,213
	3,763	3,213
	2021 £	2020 £
Income from investments in group companies	44,167	10,833
	44,167	10,833