Registered number: 04789044

HAT TRICK HOLDINGS LIMITED

DIRECTORS' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2016

WEDNESDAY



09/08/2017 COMPANIES HOUSE

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COMPANY INFORMATION

Directors J Mulville

M Redhead N Forster P Mckenna P Cohen A Dugdale K Wilson

Registered number 04789044

Registered office Hanover House

- 1

14 Hanover Square '

London W1S 1HP

Trading Address 33 Oval Road

London NW1 7EA

Independent auditors Sopher + Co LLP

Chartered Accountants & Statutory Auditors

5 Elstree Gate Elstree Way Borehamwood Hertfordshire WD6 1JD

Bankers Coutts

440 Strand London WC2R 0QS

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London W1S 1HP

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BUSINESS HIGHLIGHTS FOR THE YEAR ENDED 31 DECEMBER 2016

Hat Trick group would like to highlight the following achievements:

- Adjusted Profit after Tax of £3.6m, £1.7m higher than 2015
- Hat Trick International has its most successful ever year
- Have I Got News For You continues to go from strength to strength, with a new multi-year deal
- Whose Line is it Anyway? now in its fifth series on the US channel The CW
- The fifth series of Episodes and sixth series of Dinner Date and Room 101 produced
- Doctor Thorne and the critically acclaimed The Secret delivered in 2016
- Rich House, Poor House, our first ever C5 commission, is a ratings hit, earning a re-commission for an extended run

GROUP STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2016

Introduction

The directors present their Strategic Report for the year ended 31 December 2016.

Business review

With a library of long-running, award-winning television programming, we are an industry-leading content creator and rights owner. Our goal remains simple; to make highly successful programmes for profit. We do this in two ways. We develop, create and exploit content in the areas of Comedy, Drama and Entertainment. We also use our substantial creative and business support experience to take investments in early-stage content creation companies with a view to helping them reach their full potential more quickly than they otherwise might be able to

Content creation

Hat Trick produced programmes for BBC1, BBC2, ITV1, ITVBe, Channel 4, Channel 5 and US channels Showtime and The CW in 2016.

Have I Got News For You continues to perform. The 51st and 52nd series were produced in 2016, with twenty more episodes commissioned for 2017.

A number of our shows have been re-commissioned, including the seventh series of Room 101 & Dinner Date.

Whose Line is it Anyway? now in its fifth series on The CW.

Our first ever Channel 5 commission Rich House, Poor House was produced in 2016 and aired in 2017. It has subsequently been re-commissioned for an extended run.

Produced thirty episodes of the Noel Edmonds fronted Cheap, Cheap, Cheap "the game show that thinks it's a sit com".

Rights exploitation

We continue to exploit the majority of our extensive programming catalogue in-house through Hat Trick International (HTI). HTI continues to benefit from Hat Trick's strong production pipeline, as well as through its relationships with other production companies.

Investments

Plum Pictures, a leading factual and features producer, continues to perform well, producing a number of programmes including George Clarke's Amazing Spaces, Killer Women with Piers Morgan and Amazing Spaces Shed of the Year.

Emporium Productions produced Inside Freemasonary and Murderers and their Mothers for Sky and CBS respectively.

GROUP STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2016

Principal risks and uncertainties

Foreign exchange risk

The company operates primarily within the UK and so has limited exposure to foreign exchange movements. However, any material exposure is hedged on a case by case basis.

Credit risk

A large percentage of the Company's programming is conducted with the BBC and other established broadcasters. Therefore, the company does not have a significant exposure to credit defaults.

Liquidity risk

The company has sufficient cash reserves to cover the day to day working capital requirements. The working capital of the business is closely monitored to ensure these commitments are met.

Financial key performance indicators

Hat Trick uses Adjusted Profit after Tax (profit after tax, excluding amortisation & share options charge) as its key performance indicator.

Adjusted profit after tax was £3.6m in the period, £1.7m higher than the previous year, due to record rights income at Hat Trick International.

Other key performance indicators

We consider the number of series in production and delivered in the year to be Hat Trick's main non-financial key performance indicators.

There were fourteen series in production in 2016, with nine series delivered to broadcasters.

This report was approved by the board on 4 August 2017 and signed on its behalf.

J Mulville Director

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2016

The directors present their report and the financial statements for the year ended 31 December 2016.

Directors

The directors who served during the year were:

J Mulville

M Redhead

N Forster

P Mckenna

P Cohen

A Dugdale

K Wilson

Results and dividends

The profit for the year, after taxation, amounted to £3,578,261 (2015 - £1,657,095).

The directors have paid a dividend of £3,499,553 (2015 - £750,036). The directors do not recommend the payment of a final dividend.

Future developments

Hat Trick benefits from a raft of returning series, as well as a strong pipeline of new programming in various stages of development.

Directors' responsibilities statement

The directors are responsible for preparing the Group Strategic Report, the Directors' Report and the consolidated financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the Group and of the profit or loss of the Group for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the Group's financial statements and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and the Group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2016

Disclosure of information to auditors

Each of the persons who are directors at the time when this Directors' Report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the company and the Group's auditors are unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the company and the Group's auditors are aware of that information.

Post balance sheet events

There have been no significant events affecting the Group since the year end.

Auditors

Under section 487(2) of the Companies Act 2006, Sopher + Co LLP will be deemed to have been reappointed as auditors 28 days after these financial statements were sent to members or 28 days after the latest date prescribed for filing the accounts with the registrar, whichever is earlier.

This report was approved by the board on 4 August 2017 and signed on its behalf.

J Mulville Director

INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF HAT TRICK HOLDINGS LIMITED

We have audited the financial statements of Hat Trick Holdings Limited for the year ended 31 December 2016, set out on pages 8 to 35. The relevant financial reporting framework that has been applied in their preparation is applicable law and the United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of Directors and Auditors

As explained more fully in the Directors' Responsibilities Statement on page 4, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Financial Reporting Council's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the Group's and the parent company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Group Strategic Report and the Directors' Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and the parent company's affairs as at 31 December 2016 and of the Group's profit or loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit, the information given in the Group Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with those financial statements and such reports have been prepared in accordance with applicable legal requirements.

INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF HAT TRICK HOLDINGS LIMITED (CONTINUED)

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the Group Strategic Report and the Directors' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or

• we have not received all the information and explanations we require for our audit.

Stephen Iseman FCA (Senior Statutory Auditor)

for and on behalf of Sopher + Co LLP

Chartered Accountants Statutory Auditors

5 Elstree Gate Elstree Way Borehamwood Hertfordshire WD6 1JD

4 August 2017

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2016

	Note	2016 £	As restated 2015 £
Turnover	4	35,961,915	30,291,009
Cost of sales		(27,269,842)	(22,998,525)
Gross profit		8,692,073	7,292,484
Administrative expenses		(7,966,439)	(8,134,340)
Other operating income	5	1,017,040	729,094
Operating profit/(loss)	6	1,742,674	(112,762)
Share of profit of associates		367,988	198,298
Total operating profit		2,110,662	85,536
Interest receivable and similar income	10	4,811	1,756
Interest payable and expenses	11	(42,996)	(17,576)
Profit before taxation		2,072,477	69,716
Tax on profit	12	1,505,784	1,587,379
Profit for the year		3,578,261	1,657,095
Other comprehensive income			
Foreign exchange reserve movement		11,281	3,704
Share option reserve movement		-	254,782
Other comprehensive income for the year		11,281	258,486
Total comprehensive income for the year		3,589,542	1,915,581
The notes on pages 15 to 35 form part of these financial statements.			

HAT TRICK HOLDINGS LIMITED REGISTERED NUMBER:04789044

CONSOLIDATED BALANCE SHEET AS AT 31 DECEMBER 2016

	Note		2016 £		As restated 2015
Fixed assets					
Intangible assets	14		-		-
Tangible assets	16		685,010		716,816
Fixed asset investments	17		666,306		658,777
**		-	1,351,316	•	1,375,593
Current assets					4 · •
Stocks	19	49,713		142,166	
Debtors: amounts falling due within one year	20	11,046,652		11,927,827	
Bank and cash balances		2,470,480		2,055,398	
		13,566,845		14,125,391	1
Creditors: amounts falling due within one year	22	(9,947,141)		(10,570,288)	
Net current assets			3,619,704	-	3,555,103
Total assets less current liabilities		•	4,971,020		4,930,696
Creditors: amounts falling due after more than one year	23		(406,678)	,	(456,343)
Net assets		·	4,564,342	•	4,474,353
Capital and reserves					
Called up share capital	29	_	61,428		61,428
Share premium account	30		2,110,534		2,110,534
Capital redemption reserve	30		50,260		50,260
Other reserves	30	•	1,439,169		1,439,169
Profit and loss account	30		902,951		812,962
Equity attributable to owners of the parent company			4,564,342		4,474,353

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 4 August 2017,

A Dugdale Director

HAT TRICK HOLDINGS LIMITED REGISTERED NUMBER:04789044

COMPANY BALANCE SHEET AS AT 31 DECEMBER 2016

	Note		2016 £		2015 £
Fixed assets					
Investments	17		20,060,871		19,935,469
Current assets					•
Cash at bank and in hand		43		43	
Creditors: amounts falling due within one year	22	(4,747,676)		(1,117,661)	
Net current liabilities			(4,747,633)		(1,117,618)
Net assets			15,313,238		18,817,851
Capital and reserves					
Called up share capital	29		61,428		61,428
Share premium account	30		2,110,534		2,110,534
Capital redemption reserve	30		50,260		50,260
Profit and loss account	30		13,091,016		16,595,629
<u>-</u>			15,313,238		18,817,851

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 4 August 2017.

A Dugdale Director

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2016

		· ·			*	
	Called up share capital	Share premium account	Capital redemption reserve	Other reserves	Profit and loss account	Total equity
	£	£	£	£	£	£
At 1 January 2016 (as previously stated)	61,428	2,110,534	50,260	1,439,169	524,414	4,185,805
Prior year adjustment (note 32)	-	-	-	-	288,548	288,548
At 1 January 2016 (as restated)	61,428	2,110,534	50,260	1,439,169	812,962	4,474,353
Profit for the year	-	-	-	-	3,578,261	3,578,261
Foreign exchange reserve movement		-	-	•	11,281	11,281
Dividends: Equity capital	-	-	-	-	(3,499,553)	(3,499,553)
At 31 December 2016	61,428	2,110,534	50,260	1,439,169	902,951	4,564,342

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2015

•	Called up share capital	Share premium account	Capital redemption reserve	Other reserves	Profit and loss account	Total equity
	£	£	£	£	£	£
At 1 January 2015 (as previously stated)	61,428	2,110,534	50,260	1,184,387	(333,659)	3,072,950
Prior year adjustment (note 32)	-	-	-	-	235,858	235,858
At 1 January 2015 (as restated)	61,428	2,110,534	50,260	1,184,387	(97,801)	3,308,808
Profit for the year	<u>.</u>	-	-	-	1,657,095	1,657,095
Foreign exchange reserve movement	-	-	-	-	3,704	3,704
Share option reserve movement	-	-	-	254,782	-	254,782
Dividends: Equity capital	-	. •	-	-	(750,036)	(750,036)
At 31 December 2015	61,428	2,110,534	50,260	1,439,169	812,962	4,474,353

COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2016

	Called up share capital	Share premium account	Capital redemption reserve	Profit and loss account	Total equity
	£	£	£	£	£
At 1 January 2016	61,428	2,110,534	50,260	16,595,629	18,817,851
Loss for the year	-	-	_	(5,060)	(5,060)
Dividends: Equity capital	-	-	•	(3,499,553)	(3,499,553)
At 31 December 2016	61,428	2,110,534	50,260	13,091,016	15,313,238

COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2015

	Called up share capital	Share premium account	Capital redemption reserve	Profit and loss account	Total equity
	£	£	£	£	£
At 1 January 2015	61,428	2,110,534	50,260	17,350,724	19,572,946
Loss for the year	-	_	-	(5,059)	(5,059)
Dividends: Equity capital	-	- .	-	(750,036)	(750,036)
At 31 December 2015	61,428	2,110,534	50,260	16,595,629	18,817,851

CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2016

<u>-</u>	2016 £	2015 £
Cash flows from operating activities	~	
Profit for the financial year Adjustments for:	3,578,261	. 1,657,095
Depreciation of tangible assets	248,765	252,504
Loss on disposal of tangible assets	-	2,810
Interest paid	42,996	17,576
Interest received	(4,811)	(1,756)
Taxation charge	(1,505,784)	(1,587,379)
Decrease/(increase) in work in progress	92,453	(141,647)
Decrease/(increase) in debtors	1,243,043	(4,483,663)
(Increase) in amounts owed by associates	(49,600)	-
Increase/(decrease) in creditors	3,691,449	(1,933,002)
Corporation tax received	1,285,145	2,511,454
Net share of profit and loss of participating interests	(367,988)	(198,298)
Exchange differences on reconversion of foreign subsidiaries	11,281	3,704
Share option charge	-	254,782
Dividends received from associates	387,500	245,000
Net cash generated from operating activities	8,652,710	(3,400,820)
Cash flows used in investing activities	· · · · · · · ·	. ,
Purchase of tangible fixed assets	(216,959)	(108,538)
Sale of tangible fixed assets	-	13,114
Purchase of share in joint ventures	(125,403)	-
Purchase of share in associates	-	(402,700)
Interest received	4,811	1,756
HP interest paid	(10,772)	(5,777)
Net cash used in investing activities	(348,323)	(502,145)

CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2016

	· 2016 £	2015 £
Cash flows for financing activities		
New secured loans	· •	4,380,983
Repayment of loans	(4,334,056)	-
Repayment of/new finance leases	(11,474)	38,145
Dividends paid	(3,499,553)	(750,036)
Interest paid	(32,224)	(11,799)
Net cash used in financing activities	(7,877,307)	3,657,293
Net increase/(decrease) in cash and cash equivalents	427,080	(245,672)
Cash and cash equivalents at beginning of year	2,043,400	2,286,633
Cash and cash equivalents at the end of year	2,470,480	2,040,961
Cash and cash equivalents at the end of year comprise:		
Bank current accounts	2,470,480	2,052,959
Bank overdrafts	-	(11,998)
	2,470,480	2,040,961

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

1. General information

The group is an industry leading content creator and rights owner with a library of long running award winning television programmes.

The company is incorporated in England and Wales and its trading address is 33 Oval Road, London, NW1 7EA.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires Group management to exercise judgment in applying the company's's accounting policies (see note 3).

The following principal accounting policies have been applied:

2.2 Basis of consolidation

The consolidated financial statements present the results of Group and its own subsidiaries ("the Group") as they formed a single entity. Intercompany transactions and balances between group companies are therefore eliminated in full.

2.3 Participating interests

An entity is treated as a joint venture where the Group is a party to a contractual agreement with one or more parties from outside the Group to undertake an economic activity that is subject to joint control.

An entity is treated as an associated undertaking where the Group exercises significant influence in that it has the power to participate in the operating and financial policy decisions.

In the consolidated accounts, interests in associated undertakings are accounted for using the equity method of accounting. Under this method an equity investment is initially recognised at the transaction price (including transaction costs) and is subsequently adjusted to reflect the investors share of the profit or loss, other comprehensive income and equity of the associate. The Consolidated Statement of Comprehensive Income includes the Group's share of the operating results, interest, pre-tax results and attributable taxation of such undertakings applying accounting policies consistent with those of the Group. In the Consolidated Balance Sheet, the interests in associated undertakings are shown as the Group's share of the identifiable net assets, including any unamortised premium paid on acquisition.

Any premium on acquisition is dealt with in accordance with the goodwill policy.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

Ż. **Accounting policies (continued)**

2.4 Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding Value Added Tax.

Turnover comprises production fees and amounts receivable for the exploitation of rights and royalties net of VAT.

Production turnover and gross profit are recognised over the period of production on a stage of completion and straight line basis respectively.

Fees in respect of services provided are recognised over the period of the service agreement on a stage of completion basis.

Sums receivable from distribution by related parties are recognised when receivable. Where third party distributors are used, turnover is recognised on a receivable basis in accordance with distribution statements, unless an advance is received, in which case turnover is then recognised on the later of the license period start date or completion of all deliverables.

Royalties receivable are accounted for on a royalty earnings basis as part of turnover. Nonreturnable, recoupable advances are accounted for on a completion of delivery requirements.

2.5 Intangible assets

Goodwill is the difference between amounts paid on the acquisition of a business and the fair value of the identifiable assets and liabilities.

Goodwill is amotised over its useful life of ten years.

2.6 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

The estimated useful lives range as follows:

Short-term leasehold property - over the period of the lease

Plant and machinery

- 25% straight line

Motor vehicles

- 25% straight line

Fixtures and fittings

- 25% straight line

2.7 Operating leases: the Group as lessee

Rentals paid under operating leases are charged to the Consolidated Statement of Comprehensive Income on a straight line basis over the lease term.

Benefits received as an incentive to sign an operating lease are recognised on a straight line basis over the period until the date the rent is expected to be adjusted to the prevailing market rate.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

2. Accounting policies (continued)

2.8 Valuation of investments

Investments in subsidiaries are measured at cost less accumulated impairment.

Participating interests

The group's share of profits less losses of associated undertakings is included in the Consolidated Statement of Comprehensive Income and the group's share of their net assets is included in the Consolidated Statement of Financial Position. These amounts are taken from the latest financial statements of the undertakings concerned and unaudited management information for the remaining months to December 2016. Joint ventures are accounted for using the gross equity method.

Other investments

Investments held as fixed assets are shown at cost less any provision for impairment.

2.9 Work in progress

Project development costs, carried forward under work in progress, represent costs incurred on projects in development and are stated at the lower of cost and estimated net realisable value.

2.10 Debtors

Short term debtors are measured at transaction price, less any impairment.

2.11 Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

2.12 Employee share ownership plan

The Group issues equity-settled share-based payments to certain employees. These share options are measured at fair value (excluding the effect of non market-based vesting conditions) at the date of the grant. The fair value of the share options issued is expensed on a straight line basis over the period to when management estimates the options will be exercised as adjusted for known vesting conditions.

Fair value is measured by use of the Black-Scholes pricing model. The principal assumptions made in the model are described in note 28.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

2. Accounting policies (continued)

2.13 Financial instruments

The Group only enters into basic financial instruments transactions that result in the recognition of financial assets and liabilities like trade and other accounts receivable and payable, loans from banks and other third parties and loans to related parties.

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade payables or receivables, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received. However if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or financed at a rate of interest that is not a market rate or in case of an out-right short-term loan not at market rate, the financial asset or liability is measured, initially, at the present value of the future cash flow discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Income Statement.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate of the recoverable amount, which is an approximation of the amount that the Group would receive for the asset if it were to be sold at the reporting date.

2.14 Dividends

Equity dividends are recognised when they become legally payable. Interim equity dividends are recognised when paid. Final equity dividends are recognised when approved by the shareholders at an annual general meeting.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

2. Accounting policies (continued)

2.15 Foreign currency translation

Functional and presentation currency

The group's functional and presentational currency is £ Sterling.

Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

On consolidation, the results of overseas operations are translated into Sterling at rates approximating to those ruling when the transactions took place. All assets and liabilities of overseas operations are translated at the rate ruling at the reporting date. Exchange differences arising on translating the opening net assets at opening rate and the results of overseas operations at actual rate are recognised in other comprehensive income.

2.16 Pensions

Defined contribution pension plan

The Group operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Group pays fixed contributions into a separate entity. Once the contributions have been paid the Group has no further payment obligations.

The contributions are recognised as an expense in the Consolidated Statement of Comprehensive Income when they fall due. Amounts not paid are shown in accruals as a liability in the Balance Sheet. The assets of the plan are held separately from the Group in independently administered funds.

2.17 Interest income

Interest income is recognised in the Consolidated Statement of Comprehensive Income using the effective interest method.

2.18 Borrowing costs

All borrowing costs are recognised in the Consolidated Statement of Comprehensive Income in the year in which they are incurred.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

2. Accounting policies (continued)

2.19 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in the Income Statement, except that a change attributable to an item of income and expense recognised as Other Comprehensive Income or to an item recognised directly in equity is also recognised under Other Comprehensive Income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the company and the group operate and generate income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Statement of Financial Position date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits;
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met; and
- Where they relate to timing differences in respect of interests in subsidiaries, associates, branches and joint ventures and the group can control the reversal of the timing differences and such reversal is not considered probable in the foreseeable future.

3. Judgments in applying accounting policies and key sources of estimation uncertainty

In preparing these financial statements, the directors have made the following judgements:

- a) Determine whether leases entered into by the Group as a lessee are operating or finance leases. These decisions depend on an assessment of whether the risks and rewards of ownership have been transferred from the lesser to the lessee on a lease by lease basis.
- b) Determine whether there are indicators of impairment of the Group's tangible assets. Factors taken into consideration in reaching such a decision include the economic viability and expected future financial performance of the asset.
- c) Determine at the year end the fair value of share options granted. The shares of the Group are not actively traded in a market and therefore directors use their judgement to ensure they adopt the most appropriate valuation method to determine fair value. Vesting conditions are taken into account when estimating the fair value of the share options.

In preparing these financial statements, the directors have considered the following key sources of estimation uncertainty:

Tangible and intangible assets are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation and maintenance programmes are taken into account. Residual value assessments consider issues such as future market conditions, the remaining life of the asset and estimated disposal values.

4.	Turnover	•	
	Analysis of turnover by country of destination:		
		, 2016 £	2015 £
	United Kingdom	19,625,998	22,814,985
	Rest of Europe	1,931,112	1,443,261
	Rest of the world	14,404,805	6,032,763
•		35,961,915	30,291,009
5.	Other operating income		
		2016 £	2015 £
	Occupancy and personnel cost recharges	1,017,040	729,094
6.	Operating profit/(loss) The operating profit/(loss) is stated after charging:		
	The operating profit/loss) is stated after charging.		
		2016 £	2015 £
	Depreciation of tangible fixed assets	248,765	252,504
	Exchange differences	(126,245)	31,883
	Other operating lease rentals	613,364	560,669
	Defined contribution pension cost	188,338	199,900
7.	Auditors' remuneration		
	. ,	2016 £	2015 £
	Fees payable to the Group's auditor for the audit of the Company's annual accounts	5,000	5,000
	Fees payable to the Group's auditor in respect of:		
	The auditing of accounts of the Group pursuant to legislation	40,563	33,000
	Tax compliance services	10,000	16,527
		50,563	49,527

	Employees		
	Staff costs, including directors' remuneration, were as follows:		
		2016 £	201
	Wages and salaries	4,492,419	4,631,71
	Social security costs	543,381	553,78
	Cost of defined contribution scheme	188,338	199,90
••		5,224,138	5,385,39
	The average monthly number of employees, including the directors, during	g the year was as f	ollows:
	·	2016 No.	201 No
	Management	7	-
	Administration	37	36
	Production, development and writing	29	3
		73	7.
9.	Directors' remuneration	2016	201
	•	£	
	Directors' emoluments	970,413	
	Directors' emoluments Company contributions to defined contribution pension schemes	970,413 49,635	
			51,98
		1,020,048	51,986 1,136,75
	Company contributions to defined contribution pension schemes During the year retirement benefits were accruing to 4 directors (20)	49,635 1,020,048 115 - 4) in respec	51,986 1,136,75
10.	Company contributions to defined contribution pension schemes During the year retirement benefits were accruing to 4 directors (20 contribution pension schemes.	49,635 1,020,048 115 - 4) in respec	1,084,778 51,980 1,136,758 et of define
10.	Company contributions to defined contribution pension schemes During the year retirement benefits were accruing to 4 directors (20 contribution pension schemes. The highest paid director received remuneration of £382,375 (2015 - £386)	49,635 1,020,048 115 - 4) in respect 5,141).	51,986 1,136,756 ct of define
10.	Company contributions to defined contribution pension schemes During the year retirement benefits were accruing to 4 directors (20 contribution pension schemes. The highest paid director received remuneration of £382,375 (2015 - £386)	49,635 1,020,048 115 - 4) in respect 5,141).	51,986 1,136,756

11.	Interest payable and similar charges		
		2016 £	2015 £
	Bank interest payable	32,224	11,299
	Finance leases and hire purchase contracts	10,772	5,777
	Other interest payable	, <u>-</u>	500
		42,996	17,576
12.	Taxation		
		2016 £	2015 £
	Corporation tax		
	Current tax on profits for the year	(1,723,437)	(1,808,673)
	Adjustments in respect of previous periods	(137)	152,845
		(1,723,574)	(1,655,828)
	Share of tax of associates	98,362	35,618
		(1,625,212)	(1,620,210)
	Foreign tax		
	Foreign tax on income for the year	103,246	88,539
	Total current tax	(1,521,966)	(1,531,671)
	Deferred tax		
	Origination and reversal of timing differences	16,182	(55,708)
	Taxation on loss on ordinary activities	(1,505,784)	(1,587,379)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

12. Taxation (continued)

Factors affecting tax charge for the year

The tax assessed for the year is lower than (2015 - lower than) the standard rate of corporation tax in the UK of 20% (2015 - 20.25%). The differences are explained below:

	2016 £	2015 £
Profit on ordinary activities before tax	2,072,477	69,716
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 20% (2015 - 20.25%) Effects of:	414,495	14,117
Expenses not deductible for tax purposes, other than goodwill amortisation and impairment	35,564	38,760
Capital allowances for year in excess of depreciation	(390)	12,686
Adjustments to tax charge in respect of prior periods	(137)	152,845
Foreign tax charge	103,246	88,539
High-end Television Tax Relief	(1,981,604)	(2,078,052)
Tax relief from enhanced tax credits	(93,140)	(151,434)
Non-tax deductible charge for employee options	-	51,593
Unrelieved tax losses carried forward	-	339,333
Deferred tax	16,182	(55,708)
Other adjustments	-	(58)
Total tax charge for the year	(1,505,784)	(1,587,379)

Factors that may affect future tax charges

The UK corporation tax credit arises as a result of a claim for High-End Television Tax Relief.

13. Dividends

	2016 £	2015 £
Dividends paid on equity shares	3,499,553	750,036

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

14. Intangible assets

Group and Company

	Goodwill £
Cost	
At 1 January 2016 (as previously stated)	23,110,866
Prior Year Adjustment	(402,700)
At 1 January 2016 (as restated)	22,708,166
At 31 December 2016	22,708,166
Amortisation	
At 1 January 2016 (as previously stated)	22,726,703
Prior Year Adjustment	(18,537)
At 1 January 2016 (as restated)	22,708,166
At 31 December 2016	22,708,166
Net book value	•
At 31 December 2016	-
A4 04 D	
At 31 December 2015 (as restated)	-

15. Parent company profit for the year

The company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of Comprehensive Income in these financial statements. The loss after tax of the parent company for the year was £5,060 (2015 - £5,059).

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

16. Tangible fixed assets

Group

Short-term leasehold property £	Plant and machinery £	Motor vehicles £	Total £
842,155	3,276,205	83,244	4,201,604
-	216,959	· •	216,959
842,155	3,493,164	83,244	4,418,563
532,709	2,912,192	39,887	3,484,788
34,124	193,830	20,811	248,765
566,833	3,106,022	60,698	3,733,553
		,	
275,322	387,142	22,546	685,010
309,446	364,013	43,357	716,816
	leasehold property £ 842,155 - 842,155 532,709 34,124 566,833	leasehold property £ 842,155 3,276,205 - 216,959 842,155 3,493,164 532,709 2,912,192 34,124 193,830 566,833 3,106,022	leasehold property E Plant and machinery E Motor vehicles E 842,155 3,276,205 83,244 - 216,959 - 842,155 3,493,164 83,244 532,709 2,912,192 39,887 34,124 193,830 20,811 566,833 3,106,022 60,698

The net book value of assets held under finance leases or hire purchase contracts, included above, are as follows:

201	6 2015 £ £
Furniture, fittings and equipment 42,52	4 57,988

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

17. Fixed asset investments

Group

7

	Investments in associates £	Other fixed asset investments £	Investment in joint ventures £	Total £
Cost or valuation				
At 1 January 2016 (as previously stated)	2	25,000	-	25,002
Prior Year Adjustment	587,966	•	70,809	658,775
At 1 January 2016 (as restated)	587,968	25,000	70,809	683,777
Additions	-	-	125,403	125,403
Dividend received	(337,500)	-	(50,000)	(387,500)
Share of associates / joint venture profit / (loss)	342,297	-	(72,671)	269,626
At 31 December 2016	592,765	25,000	73,541	691,306
Impairment				
At 1 January 2016	-	25,000	• *	25,000
At 31 December 2016	-	25,000	-	25,000
Net book value				
At 31 December 2016	592,765 ————	· .	73,541 	666,306
At 31 December 2015 (as restated)	587,968	-	70,809	658,777

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

17. Fixed asset investments (continued)

Company

	Investments in subsidiary companies £	Investment in joint ventures £	Total £
Cost or valuation			
At 1 January 2016	19,935,469	•	19,935,469
Additions	<u> </u>	125,402	125,402
At 31 December 2016	19,935,469	125,402	20,060,871
Net book value			
At 31 December 2016	19,935,469	125,402	20,060,871
At 31 December 2015	19,935,469	-	19,935,469

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

18. Subsidiary undertakings

The following were subsidiary undertakings of the company:

Direct subsidiary undertakings

Name

Maine	Class of shares	Holding	Principal activity
Hat Trick Productions Limited	Ordinary	100 %	Creation of content for broadcast media
TWC (UK) Limited	Ordinary	100 %	Writers' agency

Indirect Subsidiary undertakings

Name

Hallic			
	Class of shares	Holding	Principal activity
* Hat Trick International Limited	Ordinary	100 %	Distribution of content
Hat Trick Television Limited	Ordinary	100 %	Creation of content for broadcast media
Hat Trick (DG) Limited (formerly known as Hat Trick (Critical) Limited)	Ordinary	100%	Creation of content for broadcast media
Hat Trick (Trollope) Limited	Ordinary	100 %	Creation of content for broadcast media
Hat Trick (LTBOS) Limited	Ordinary	100 %	Creation of content for broadcast media
Hat Trick Holdings Inc	Ordinary	100 %	Creation of content for broadcast media
Hat Trick Entertainment Inc	Ordinary	100 %	Creation of content for broadcast media
Hat Trick East Inc	Ordinary	100 %	Creation of content for broadcast media
Hat Trick (WL) Limited	Ordinary	100 %	Dormant

The Company is taking advantage of the exemption available to a parent company included in the accounts of a larger group, not to disclose its share of subsidiaries equity or profit for the year.

All of the above companies have their registered office at Hanover House, 14 Hanover Square, London W1S 1HP.

Participating interests

Joint ventures

Name Toff Media Limited HTM Television Limited	Class of shares Ordinary Ordinary	50 %	Principal activity Creation of content for broadcast media Creation of content for broadcast media
Associates			
Name	Class of shares H	olding	Principal activity

Plum Pictures Limited Ordinary 49 % Creation of content for broadcast media **Emporium Limited**

25 % Creation of content for broadcast media

Ordinary

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

19.	Work in progress	,		•	
		Group 2016 £	Group 2015 £	Company 2016 £	Company 2015 £
	Work in progress	49,713	142,166	<u>.</u>	-
20	Politican			•	
20.	Debtors				
		Group 2016	Group 2015	Company 2016	Company 2015
		£	£	£	£
	Trade debtors	4,637,856	2,292,547		•
	Amounts owed by joint ventures and associated undertakings	49,600	-	•	-
	Other debtors	185,067	739,004	-	-
	Prepayments and accrued income	4,096,321	7,130,736	-	-
	Tax recoverable	1,767,159	1,438,706	-	-
	Deferred taxation	310,649	326,833	•	-
		11,046,652	11,927,826	-	

21. Cash at bank and in hand

Included within the Consolidated Statement of Financial Position figure of £2,476,024 (2015 - £2,055,398) are sums amounting to £47,045 (2015 - £32,440) held on behalf of writers, where fees have been received but not paid over to the writers as at 31 December 2016.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

22. Creditors: Amounts falling due within one year

· .	Group 2016 £	Group 2015 £	Company 2016 £	Company 2015 £
Bank overdrafts	-	11,998	-	-
Bank loans	46,927	4,380,983	-	-
Trade creditors	254,048	374,088	-	-
Amounts owed to group undertakings	-	-	4,742,676	1,112,661
Corporation tax	-	6,730	-	-
Other taxation and social security	927,278	335,407	-	-
Obligations under finance lease and hire purchase contracts	14,665	11,474	-	-
Other creditors	127,036	94,168	-	-
Accruals and deferred income	8,577,187	5,355,438	5,000	5,000
	9,947,141	10,570,286	4,747,676	1,117,661

The short term bank loan is secured by a fixed and floating charge over certain specific assets.

Amounts owed to group undertakings are unsecured, interest free, have no fixed date of repayment and are repayable on demand.

23. Creditors: Amounts falling due after more than one year

	Group 2016 £	Group 2015 £	Company 2016 £	Company 2015 £
Net obligations under finance leases and hire purchase contracts	33,345	48,010	-	-
Accruals	373,333	408,333	-	-
	406,678	456,343	-	-

24. Deferred taxation

Group

	2016 £	2015 £
At beginning of year Charged to profit or loss	326,832 (16,183)	271,125 55,708
At end of year	310,649	326,833

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

24. Deferred taxation (continued)

The deferred tax asset is made up as follows:

•	Group 2016	Group 2015
	£	£
Decelerated capital allowances	22,816	39,000
Share option reserves	287,833	287,833
	310,649	326,833

The net deferred tax liability expected to reverse next year is £8,000. This primarily relates to the reversal of existing timing differences on acquired tangible fixed assets and capital allowances through depreciation, offset by expected tax deductions when payment are made to utilise provisions.

25. Pension commitments

The Group operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the Group in an independently administered fund. The pension cost charge represents contributions payable by the Group to the fund and amounted to £188,338 (2015 - £199,899). Contributions totalling £8,604 (2015 - £8,606) were payable to the fund at the balance sheet date and are included in creditors.

26. Commitments under operating leases

At 31 December 2016 the Group and the company had future minimum lease payments under non-cancellable operating leases as follows:

	Group 2016 £	Group 2015 £
Not later than 1 year	594,000	594,000
Later than 1 year and not later than 5 years	2,376,000	2,376,000
Later than 5 years	7,128,000	7,722,000
	10,098,000	10,692,000

27.	Hire purchase and finance leases		
	Minimum lease payments under hire purchase fall due as follows:		
•	ı	Group 2016 £	Group 2015 £
	Within one year	14,665	11,474
•	Between 1-2 years	17,857	14,655
	Between 2-5 years	15,487	33,355
		48,009	59,484
		• , .	
28.	Financial instruments		
	Group Groυ 2016 201 £		Company 2015 £
	Financial assets		
	Financial assets that are debt instruments measured at amortised cost 7,496,291 8,139,84	7 -	-
	Financial liabilities		
	Financial liabilities measured at amortised cost (3,210,811) (6,950,07	8) (4,747,675)	(1,117,661) ————
	Financial assets measured at amortised cost comprise of trade debto income.	rs, other debtors	and accrued
	Financial liabilities measured at amortised cost comprise of trade creditor amounts owed to group undertakings.	s, other creditors,	accruals and
29.	Share capital		
		2016	2015
	Shares classified as equity	£	£
	Allotted, called up and fully paid 61,428 Ordinary shares of £1 each	61,428 ————	61,428

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

30. Reserves

Share premium account

This reserve represents the amount above the nominal value received for issued share capital, less transaction costs.

Capital redemption reserve

This reserve records the nominal value of shares repurchased by the group.

Other reserves

This reserve records all changes in relation to the enterprise management share option scheme implemented by the group.

Profit and loss account

This reserve represents the cumulative balance of retained profits and losses to the balance sheet date.

31. Share based payments

Equity-settled share option scheme

The company has implemented two enterprise management incentive share option schemes, one on the 30th November 2006 and the other on 25th January 2011. All share options granted after 25th January 2011, which includes all the options granted in 2011, will be under the new scheme.

Share options granted under these schemes are only exercisable on or after the earlier of an exit event and any date(s) as specified in the option agreement. Under both scheme rules, an exit event is defined as the earlier of a share sale, a listing or a trade sale.

At 31 December 2016, 12,560 (2015 - 13,717) options were outstanding. If the options remain unexercised after a period of 10 years they expire. Options are forfeited if the employee leaves the group before they have been exercised.

The weighted average remaining contractual life of the share options outstanding at the end of the period was 3 years.

The aggregate of the estimated fair value of the share options granted is £1,433,277, resulting in a charge of £Nil (2015 - £254,782) in the profit and loss account.

This is based on the Black - Scholes model using the following assumptions:

Weighted average share price at grant
Weighted average exercise price
Expected volatility
93%
Risk-free rate
2.13%

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

32. Prior year adjustment

The group has revised its accounting for associates in the consolidated accounts to comply with its stated accounting policy in accordance with the requirements of Financial Reporting Standard 102. Accordingly the comparative figures have been restated. The effect of its restatement has been to increase fixed asset investments by £658,775 as at 31 December 2015, reduce intangible assets by £384,163, reduce debtors by £70,806, reduce creditors by £84,744 with the corresponding cumulative increase in profit and loss reserves £288,548.

33. Related party transactions

During the year, the group entered into transactions on an arms length basis, in the ordinary course of the business, and had balances at the year end with the following parties.

	Year ended 31 Dec 2016 Sales £	Year ended 31 Dec 2016 Debtor/ (Creditor) £	Year ended 31 Dec 2015 Sales £	Year ended 31 Dec 2015 Debtor £
Plum Pictures Limited Emporium Productions Limited HTM Television Limited.	2,053,750 357,650 -	(278,691) - 49,600	1,688,111 103,233 -	338,673 29,027 -
	2,411,400	(229,091)	1,791,344	367,700

During the year, format fees and royalties of £5,764 (2015 - £34,754) were paid to J Mulville, a director of the company.

During the year the group paid dividends of £1,784,756 (2015 - £382,515) to J Mulville, a director of the company. At the balance sheet date the company was owed £21,092 (2015 - £4,427) by J Mulville included in other debtors.

During the year the group paid dividends amounting to £349,967 (2015 - £75,006) to P McKenna, a director of the company.

The company has taken advantage of not disclosing transactions among members in the group as permitted under FRS 102 s33.1A.

Key management personnel

During the year, the company paid remuneration totalling £1,985,421 (2015 - £2,024,035) to its key management personnel.

34. Ultimate controlling party

The directors regard J Mulville, a director of the company, as the ultimate controlling party.