

THE COMPANIES ACTS 1985 - 1989

PRIVATE COMPANY LIMITED BY SHARES

4734260

MEMORANDUM OF ASSOCIATION

A AND J MARRIOTT LIMITED

- 1. The name of the Company is A and J Marriott Limited.
- 2. The registered office shall be in England & Wales.
- 3. The objects of the Company are, wheresoever in the world:
 - (i) To carry on any trade, business or profession whatsoever.
 - (ii) Without prejudice to the generality of the objects and the powers of the Company derived from clause 3(i) above, the further objects of the Company are as follows, each clause being construed independently of any other:
 - (a) To acquire, create, hold and dispose of any property, investments, assets, obligations, liabilities or risks of whatsoever nature including, but in no way limited to: any interests in mortgages, charges, loans, debts and guarantees; any interests in land; any interests in contracts of insurance; any interests in licensing agreements; any interests whatsoever in any other company, firm or business whether having similar objects or not; any interests in financial instruments or finance-related arrangements whether for the Company or any other person or company.
 - (b) To apply for, register, purchase, or by other means acquire and protect, prolong and renew, any patents, patent rights, brevets d'invention, licences, secret processes, trade marks, designs, registered designs, copyrights, protections and concessions and to disclaim, alter, modify, use and turn to account and to manufacture under licence or grant licences or privileges in respect of the same, and to expend money in experimenting upon, testing and improving any patents, inventions or rights which the Company may acquire or propose to acquire.
 - (c) To invest and deal with the moneys of the Company not immediately required in such manner as may from time to time be determined and to hold or otherwise deal with any investments made.
 - (d) To act as agents, promoters or brokers and as trustees for any person, firm or company, for any purpose whatsoever, and to offer and perform sub-contracts.
 - (e) To offer and perform the services of manufacturers, producers, repairers, recyclers, grinders, finishers, bakers, wholesalers, retailers, distributors, designers, importers, exporters, consultants, agents and suppliers of any product or service whatsoever, and in all cases to, or in conjunction or in partnership with, any person or company.

- (f) To offer, advise upon, and engage in any kind of commercial activities whatsoever including, but in no way limited to: property finance and management services; purchasing, developing, managing and selling any interests in property (whether personalty, chattels real or realty, and whether freehold, leasehold or otherwise); lending, hiring, borrowing anything (including money) whether with or without the granting or taking of security, and in all cases to, or in conjunction or in partnership with, any person or company.
- (g) To offer, advise upon and engage in any kind of insurance, accountancy, taxation and financial services whatsoever, and any kind of consultancy, training, technical support, research, management, evaluation, investigation and marketing activities whatsoever, whether for the Company, the Company's clients or any other person or company. The Company may apply for and keep in force any kind of licence or authorisation related to its activities including, but not limited to, licences relating to banking, insurance, financial and professional services, entertainment, gaming, alcohol, dancing, music, accommodation, catering and marriages.
- (h) To provide, or arrange or agree to provide, payment or benefits to or for any person or purpose, whether connected with the Company or not, if such payment is deemed by the board of directors to be desirable. Inadequate consideration or value given to the Company shall be no bar to such payments, and gifts (whether charitable or not) shall be within this clause.
- (i) To purchase, offer and perform services, and buy and sell interests in goods, form and acquire subsidiary companies, become a subsidiary company, and do all other things incidental, conducive or beneficial to the affairs of the Company or promoting or managing its interests generally.
- 4. The liability of the Members is limited.
- 5. The Company's share capital is £1,000,000 divided into 1,000,000 shares of £1 each.

We, the subscribers to this Memorandum of Association, wish to be formed into a Company pursuant to this Memorandum; and we agree to take the number of shares shown opposite our respective names.

NAMES AND ADDRESSES OF SUBSCRIBERS

SHARES TAKEN

David Matthews 5 York Terrace Coach Lane North Shields NE29 0EF 100

TOTAL SHARES TAKEN: 100

Dated this 8th April 2003

Settled & Witnessed by: Sean Stephen Kelly 5 York Terrace Coach Lane North Shields NE29 0EF

THE COMPANIES ACTS 1985 - 1989

PRIVATE COMPANY LIMITED BY SHARES

ARTICLES OF ASSOCIATION

A AND J MARRIOTT LIMITED

PRELIMINARY

1. The Regulations contained in Table A in the Schedule to the Companies (Tables A to F) Regulations 1985 (SI 1985 No. 805) as amended by the Companies (Tables A to F) (Amendment) Regulations 1985 (SI 1985 No. 1052) (such Table being hereinafter called "Table A") shall apply to the Company save in so far as they are varied or excluded hereby and such Regulations (save as so excluded or varied) and the Articles hereinafter contained shall be the regulations of the Company.

THE SEAL

- 2. The obligation under clause 6 of Table A relating to the sealing of share certificates shall apply only if the Company has a seal. Clause 101 of Table A shall not apply to the Company.
- 3. The Company may exercise the powers conferred by section 39 of the Companies Act 1985 with regard to having an official seal for use abroad, and such powers shall be vested in the directors.

GENERAL MEETINGS

- 4. Any rule or article that declares a director holds office only until the next general meeting or annual general meeting shall not apply to the Company. No director shall be subject to automatic retirement at any general meeting, including any annual general meeting.
- 5. An instrument appointing a proxy shall be in writing and signed by the appointer but need not be in any particular form. It shall be delivered, to such place or person as the notice convening the meeting directs, not less than twenty four hours before the time for holding the meeting.
- 6. Save where the company has only one member, at least two members present (either personally or by proxy) shall be required for conducting business.

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PROCEEDINGS OF DIRECTORS

- 7. Unless otherwise determined by ordinary resolution, the number of directors shall not be subject to any maximum and the minimum number shall be one.
- 8. The directors shall decide how many shall constitute a quorum, but while ever their number is reduced to one director then one director shall constitute a quorum for all purposes.
- 9. There shall be no upper or lower age limit for serving on the board of directors.
- 10. The directors shall not be required to retire by rotation and clauses 73 to 80 (inclusive) in Table A shall not apply to the Company.
- 11. A director may vote, at any meeting of the directors or of any committee of the directors, on any resolution, notwithstanding that it in any way concerns or relates to a matter in which he has, directly or indirectly, any kind of interest whatsoever, and if he shall vote on any such resolution as aforesaid his vote shall be counted; and in relation to any such resolution as aforesaid he shall (whether or not he shall vote on the same) be taken into account in calculating the quorum present at the meeting.
- 12. Clauses 94 to 97 (inclusive) in Table A shall not apply to the Company.

ALLOTMENTS OF SHARES

- 13. The Company shall not issue any share, except those taken on incorporation, unless the allotment is authorised by special resolution of the Company. Any allotments authorised may include shares with such rights, obligations and restrictions as the special resolution directs.
- 14. No member shall be entitled to a proportionate share of any allotments made, or options granted, by the Company. Any such legal rule or article granting or acknowledging such rights (commonly described as rights of pre-emption) shall not apply to the Company and accordingly are hereby revoked and repealed.

David Matthews Subscriber to the Memorandum

Settled and Witnessed by: Sean Stephen Kelly 5 York Terrace Coach Lane North Shields NE29 0EF