

**ZODIAC EUROPE FINANCE COMPANY LIMITED**

**DIRECTORS' REPORT AND  
FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2010**

**REGISTERED NUMBER: 4664457**



# **ZODIAC EUROPE FINANCE COMPANY LIMITED**

## **DIRECTORS' REPORT**

The Directors present their report and the audited Financial Statements of the Company for the financial year ended 31 December 2010

### **Principal activities**

The principal activity of the Company is to administer the issuance of prepaid vouchers for vehicle rental on behalf of fellow subsidiary companies operating under the Budget Rent A Car brand.

### **Review of the business and future development**

The Company has continued to perform as expected during the year with turnover at £311,000 (2009 £214,000). The Directors expect that the Company will continue to operate as the issuer of prepaid vouchers for vehicle rental under the Budget Rent A Car brand throughout the Europe, Middle East and Africa region in the coming year.

### **Results and dividends**

The Company made a profit for the financial year in the year of £366,000 (2009 £644,000) No interim dividend was paid during the year (2009: nil). The Directors do not recommend the payment of a final dividend (2009: nil)

### **Financial risk management**

The Directors consider that there is limited exposure to financial risk, as the majority of the Company's financial exposure is to other companies in the Avis Europe plc group. As such the Directors have not implemented a policy for the Company. Instead, the Company's financial risk management objectives and policies are aligned to those of the Avis Europe plc group of companies, which are as disclosed in the consolidated Financial Statements of Avis Europe plc

### **Key Performance Indicators (KPIs)**

The Directors of the Company are of the opinion that analysis using KPIs is not necessary for an understanding of the development, performance or position of the business

### **Directors**

The Directors of the Company during the year and up to the date of signing the Financial Statements are set out below:

J McNicholas

O van Marcke de Lummen

# **ZODIAC EUROPE FINANCE COMPANY LIMITED**

## **DIRECTORS' REPORT (continued)**

### **Statement of Directors' responsibilities**

The Directors are responsible for preparing their report and Financial Statements in accordance with applicable law and regulations

Company law requires the Directors to prepare Financial Statements for each financial year. Under that law the Directors have elected to prepare the Financial Statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under Company law the Directors must not approve the Financial Statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these Financial Statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the Financial Statements; and
- prepare the Financial Statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the Financial Statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### **Disclosure of information to auditors**

Each of the persons who is a director at the date of approval of this report confirms that:

- so far as the director is aware, there is no relevant audit information of which the Company's auditors are unaware, and
- each director has taken all the steps that ought to have been taken as director in order to make themselves aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of section 418 of the Companies Act 2006.

### **Charitable and political donations**

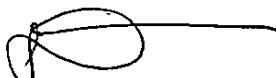
The Company made no charitable or political donations during the year (2009: nil).

### **Independent Auditors**

PricewaterhouseCoopers LLP will continue in office as permitted by section 487 of the Companies Act 2006.

By Order of the Board

J A Nicholson



Company Secretary

4 August 2011

## **ZODIAC EUROPE FINANCE COMPANY LIMITED**

### **Independent auditors' report to the members of Zodiac Europe Finance Company Limited**

We have audited the Financial Statements of Zodiac Europe Finance Company Limited for the year ended 31 December 2010 which comprise the profit and loss account, the balance sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

#### **Respective responsibilities of directors and auditors**

As explained more fully in the Statement of Directors' responsibilities set out in the Directors' Report the Directors are responsible for the preparation of the Financial Statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the Financial Statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

This report, including the opinions, has been prepared for and only for the Company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

#### **Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the Financial Statements sufficient to give reasonable assurance that the Financial Statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the Company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Directors, and the overall presentation of the Financial Statements

#### **Opinion on financial statements**

In our opinion the Financial Statements:

- give a true and fair view of the state of the Company's affairs as at 31 December 2010 and of its profit for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

#### **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion the information given in the Directors' Report for the financial year for which the Financial Statements are prepared is consistent with the Financial Statements

## ZODIAC EUROPE FINANCE COMPANY LIMITED

### Independent auditors' report to the members of Zodiac Europe Finance Company Limited (continued)

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the Financial Statements are not in agreement with the accounting records and returns, or
- certain disclosures of Directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit



Sam Taylor (Senior Statutory Auditor)  
For and on behalf of PricewaterhouseCoopers LLP  
Chartered Accountants and Statutory Auditors  
Reading

4 August 2011

# ZODIAC EUROPE FINANCE COMPANY LIMITED

## PROFIT AND LOSS ACCOUNT

FOR THE YEAR ENDED 31 DECEMBER 2010

	<u>Notes</u>	<b>2010</b> <b><u>£000</u></b>	2009 <u>£000</u>
Turnover	2	311	214
Cost of sales		<u>(367)</u>	<u>(214)</u>
Gross loss		(56)	-
Other operating income	3	<u>143</u>	<u>464</u>
<b>Operating profit</b>		<b>87</b>	<b>464</b>
Interest receivable on loans to group undertakings		<u>279</u>	<u>180</u>
<b>Profit on ordinary activities before taxation</b>		<b>366</b>	<b>644</b>
Tax on profit on ordinary activities	5	<u>-</u>	<u>-</u>
<b>Profit for the financial year</b>	10	<b><u>366</u></b>	<b><u>644</u></b>

The profit and loss account for the Company is entirely in respect of continuing operations.

There is no difference between the profit on ordinary activities before taxation and the retained profit for the financial year stated above and their historical cost equivalents.

All recognised gains and losses are included in the profit and loss account and therefore a separate statement of total recognised gains and losses has not been presented

The accompanying notes on pages 7 to 11 are an integral part of these Financial Statements

**ZODIAC EUROPE FINANCE COMPANY LIMITED**

**BALANCE SHEET**

**AS AT 31 DECEMBER 2010**

	<u>Notes</u>	<b>2010</b> <b><u>£000</u></b>	<b>2009</b> <b><u>£000</u></b>
<b>Current assets</b>			
Debtors	7	3,828	3,219
Cash at bank and in hand		<u>125</u>	<u>33</u>
		<b>3,953</b>	<b>3,252</b>
<b>Creditors: Amounts falling due within one year</b>	8	<u>(2,360)</u>	<u>(2,025)</u>
<b>Net current assets</b>		<u><b>1,593</b></u>	<u><b>1,227</b></u>
<b>Total assets less current liabilities</b>		<u><b>1,593</b></u>	<u><b>1,227</b></u>
<b>Capital and reserves</b>			
Called-up share capital	9	-	-
Profit and loss account	10	<u>1,593</u>	<u>1,227</u>
<b>Shareholder's funds - equity</b>	11	<u><b>1,593</b></u>	<u><b>1,227</b></u>

The Financial Statements on pages 5 to 11 were approved by the Board on 4 August 2011 and were signed on its behalf by



O van Marcke de Lummen

**Director**

Zodiac Europe Finance Company Limited

Registered Number 4664457

# **ZODIAC EUROPE FINANCE COMPANY LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2010**

### **1. Accounting policies**

A summary of the principal accounting policies, all of which have been applied consistently throughout the year, is set out below:

#### **(a) Basis of accounting**

The Financial Statements have been prepared on the going concern basis, under the historical cost convention and in accordance with applicable United Kingdom Accounting Standards and the Companies Act 2006.

#### **(b) Cash flow statement**

The Company is included in the consolidated Financial Statements of Avis Europe plc, which are publicly available, and therefore has elected to utilise the exemption provided in FRS 1, Cash Flow Statements (Revised 1996), and not produce a cash flow statement

#### **(c) Deferred Taxation**

The charge for taxation is based on the profit for the year and takes into account deferred tax. Deferred tax is recognised, without discounting, in respect of all timing differences between the treatment of certain items for taxation and accounting purposes which have arisen but not reversed by the balance sheet date, except as otherwise required by FRS 19, Deferred tax. A deferred tax asset is only recognised when there are expected to be suitable future taxable profits within the tax group against which to reverse the underlying timing differences

#### **(d) Turnover**

Turnover comprises fees charged to Budget Rent A Car locations for administering the Budget prepaid voucher scheme. Revenue is recognised when the voucher is presented for payment by the renting location

#### **(e) Foreign currency**

Assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange ruling at the year end. Transactions during the year are recorded at rates of exchange in effect when the transaction occurs. Profits and losses on exchange are dealt with in the profit and loss account



## **ZODIAC EUROPE FINANCE COMPANY LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS (continued) FOR THE YEAR ENDED 31 DECEMBER 2010**

#### **2. Turnover**

The principal activity of the Company is the issuance of prepaid vouchers for vehicle rental on behalf of fellow subsidiary companies and franchisees operating under the Budget Rent A Car brand. All turnover relates to commission earned on this activity and arose in the United Kingdom.

#### **3. Operating profit**

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	<b>2010</b>	2009
	<b><u>£000</u></b>	<b><u>£000</u></b>
The operating profit is stated after crediting:		
Release of unredeemed vouchers	<u>143</u>	<u>464</u>

#### **4. Auditors' remuneration**

The auditors' remuneration is borne by Zodiac Europe Limited, the immediate parent undertaking.

#### **5. Directors' emoluments and employees**

The Directors received no remuneration in respect of their services to the Company during the year (2009: nil).

The average monthly number of Directors during the year was 2 (2009:3). There were no other employees during the year (2009:nil).

## ZODIAC EUROPE FINANCE COMPANY LIMITED

### NOTES TO THE FINANCIAL STATEMENTS (continued) FOR THE YEAR ENDED 31 DECEMBER 2010

#### 6. Tax on profit on ordinary activities

##### (i) Analysis of charge in the year

There was no tax charge in the year (2009 nil)

##### (ii) Factors affecting the current tax charge for the year

The current tax charge for the year is lower (2009: lower) than the rate of UK corporation (28%) (2009 28%) and is explained as follows:

	2010 <u>£000</u>	2009 <u>£000</u>
Profit on ordinary activities before tax	<u>366</u>	<u>644</u>
Profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 28% (2009 28%)	102	180
Group relief received for nil consideration	<u>(102)</u>	<u>(180)</u>
Current tax charge	<u>-</u>	<u>-</u>

The Finance (No 2) Act 2010 included legislation to reduce the main rate of corporation tax in the UK from 28% to 27%, with effect from 1 April 2011

As recently announced in the 2011 Budget, from April 1 2011 the rate will now decrease to 26%, with further reductions proposed to reduce the rate by 1% per annum to 23% by 1 April 2014. The changes have not been substantively enacted at the balance sheet date and therefore are not recognised in these Financial Statements.

#### 7. Debtors

	2010 <u>£000</u>	2009 <u>£000</u>
Trade debtors	66	49
Amounts owed by group undertakings	<u>3,762</u>	<u>3,170</u>
	<u>3,828</u>	<u>3,219</u>

Within amounts owed by group undertakings, £3,526,000 (2009: £2,617,000) is unsecured, is payable on demand by Avis Finance Company plc and carries an interest rate of 6.8% (2009: 6.25%). The remaining balance of £236,000 (2009: £553,000) with other group undertakings is unsecured, interest free and payable on demand

# **ZODIAC EUROPE FINANCE COMPANY LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS (continued) FOR THE YEAR ENDED 31 DECEMBER 2010**

### **8. Creditors: Amounts falling due within one year**

	<b>2010</b>	2009
	<b><u>£000</u></b>	<u>£000</u>
Trade creditors	2,356	2,021
Accruals and deferred income	<u>4</u>	<u>4</u>
	<b><u>2,360</u></b>	<u>2,025</u>

### **9. Called up share capital**

	<b>2010</b>	2009
	<b><u>£</u></b>	<u>£</u>
<b>Authorised</b>		
100 Ordinary shares of £1 each	<u>100</u>	<u>100</u>
<b>Allotted, issued and fully paid</b>		
1 Ordinary share of £1	<u>1</u>	<u>1</u>

### **10. Profit and loss account**

	<b>2010</b>
	<b><u>£000</u></b>
At 1 January	1,227
Profit for the financial year	<u>366</u>
At 31 December	<b><u>1,593</u></b>

### **11. Reconciliation of movements in shareholder's funds**

	<b>2010</b>	2009
	<b><u>£000</u></b>	<u>£000</u>
Profit for the financial year	366	644
At 1 January	<u>1,227</u>	<u>583</u>
At 31 December	<b><u>1,593</u></b>	<u>1,227</u>

## **ZODIAC EUROPE FINANCE COMPANY LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS (continued) FOR THE YEAR ENDED 31 DECEMBER 2010**

#### **12. Related party transactions**

The Company has taken advantage of the exemption within paragraph 3(c) of FRS 8, Related party disclosures, for wholly owned subsidiary undertakings not to disclose transactions with other entities within the same group. The consolidated financial statements for Avis Europe plc, in which the Company is included, are publicly available at the address given below.

#### **13. Ultimate parent undertaking and controlling party**

The Company is a wholly owned subsidiary undertaking of Zodiac Europe Limited which is part of the group of companies owned by Avis Europe plc. Both of these parent undertakings are registered in England and Wales. ~~Avis Europe plc is the smallest parent undertaking to consolidate the Financial Statements of the Company. The largest parent undertaking to consolidate the Financial Statements of the Company is s.a D'Ieteren n v, which is incorporated in Belgium. The financial statements of both companies can be obtained from Avis House, Park Road, Bracknell, Berkshire, RG12 2EW. The ultimate controlling party of s.a D'Ieteren n v is the D'Ieteren family.~~