Execution Noble Research Limited(Formerly Clear Capital Limited)

Directors' Report and Financial Statements For the year ended 31 December 2011

Registered Number 04637166

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Directors:

Rupert Angus Macpherson

Charles James Ashton

Edward John Llewellyn-Lloyd

Nicholas Paulson-Ellis Luis Miguel Pina Luna Vaz Nicholas Mark Finegold

Damien Devine

Dipesh Chimanbhai Patel Joao Paulo de Araujo Tara Cemlyn-Jones appointed 19/01/2011 appointed 19/01/2011 appointed 19/01/2011

appointed 19/01/2011 appointed 19/01/2011 appointed 19/01/2011

Secretary:

Jennifer Anne Owens

Registered office:

10 Paternoster Square

London EC4M 7AL United Kingdom

Bankers:

Lloyds Banking Group

25 Gresham Street

London EC2V 7HN United Kingdom

Auditor:

KPMG Audit Plc

15 Canada Square

London E14 5GL

United Kingdom

Directors' Report

The Directors present the report and financial statements for Execution Noble Research Limited (formerly Clear Capital Limited) ("the Company") for the year to 31 December 2011 The comparatives are for the year ended 31 January 2010

Activities

The principal activity of the Company continues to be the provision of independent equity research

The Company is authorised and regulated by The Financial Services Authority

Results and review of business

The results for the year to 31 December 2011 are set out in the accompanying financial statements and attached notes. The Directors consider that the performance for the year was within expectations

Going Concern

The Company's forecasts and projections, taking account of principal risks and uncertainties below, including the possible changes in economic and trading performance, show that the Company will be able to operate within the level of its working capital resources. Based on the assessment, the Directors believe that the Company will have access to adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

Principal Risks

The Company is exposed to financial risk through its financial assets and liabilities. The key financial risk is that the proceeds from financial assets are not sufficient to fund the obligations arising from liabilities as they fall due. The most important components of financial risk are interest rate risk, currency risk, credit risk, liquidity risk, cash flow risk and price risk. Due to the nature of the Company's business and the assets and liabilities contained within the Company's balance sheet the only financial risks the Directors consider relevant to this Company are liquidity and cash flow risk. These risks are mitigated by the routine monitoring of the key management information.

Dividends

The profit for the period after taxation amounted to £243,204 (2010 loss £231,127) The Directors do not recommend the payment of a dividend in respect of the ordinary shares (2010 £nil)

Directors

The Directors, who served during the period, were as follows

Rupert Angus Macpherson
Charles James Ashton
Nicholas Jeremy Bruce Paulson-Ellis
Edward John Llewellyn-Lloyd
Luis Miguel Pina Luna Vaz
Nicholas Mark Finegold
Damien Devine
Dipesh Chimanbhai Patelappointed 19/01/2011
Joao Paulo de Araujo
Tara Cemlyn-Jones

resigned 19/01/2011 resigned 19/01/2011 appointed 19/01/2011 appointed 19/01/2011 appointed 19/01/2011

appointed 19/01/2011 appointed 19/01/2011

Directors' Report (continued)

Directors' indemnities

The Company has made qualifying third party indemnity provisions for the benefit of the Directors which were made during the period and remain in force at the date of this report

Auditors

Each of the persons who is a Director at the date of the approval of this report confirms that

- so far as the Director is aware, there is no relevant audit information of which the Company's auditors are unaware, and
- the Director has taken all the steps that he/she ought to have taken as a Director in order to make himself/herself aware of any relevant audit information and to establish that the Company's auditors are aware of that information

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006

Appointment of auditors

Pursuant to Section 487 of the Companies Act 2006 the auditors will be deemed to be reappointed and KPMG Audit PLC will therefore continue in office

Statement of Directors' responsibilities in respect of the Directors' report and the financial statements

The Directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations

Company law requires the Directors to prepare financial statements for each financial year Under that law they have elected to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice)

Under Company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period In preparing these financial statements, the Directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

Further information on the Company can be found at www execution-noble com

Approved by the Board and signed on its behalf by

Charles James Ashton

Director 19 April 2012

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Independent Auditor's Report to the members of Execution Noble Research Limited

We have audited the financial statements of Execution Noble Research Limited for the year ended 31 December 2011 set out on pages 6 to 19 The financial reporting framework that has been applied in their preparation is applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice)

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed

Respective responsibilities of Directors and auditor

As explained more fully in the Directors' Responsibilities Statement set out on page 4, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland) Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the APB's website at www.frc.org.uk/apb/scope/private.cfm

Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the Company's affairs as at 31 December 2011 and of its less for the year then ended,
- have been properly prepared in accordance with UK Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of Directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit

M Davies (Senior Statutory Auditor)

for and on behalf of KPMG Audit Plc, Statutory Auditor

Chartered Accountants

15 Canada Square, London, E14 5GL, England

20 April 2012

Profit and Loss Account

For the year ended 31 December 2011

	Note	Year to 31 December 2011 £	Year to 31 December 2010 £
Turnover Administrative expenses		10,231,155 (9,987,377)	1,828,326 (2,061,064)
Operating profit/(loss)	2	243,778	(232,738)
Interest receivable Interest Payable		(574)	1,611
Profit/(loss) on ordinary activities before taxation		243,204	(231,127)
Taxation	4	-	-
Profit/(loss) for the period		243,204	(231,127)

The notes on pages 8 to 19 form part of these financial statements

There are no recognised gains and losses for the year other than those shown in the above profit and loss account

All activities pertain to continuing activities

Balance Sheet

As at 31 December 2011

Fixed assets Investments 6 5,697 5,69 Current assets 7 3,147,112 2,760,19 Cash at bank 115,589 270,40 Greditors: amounts due within one year 8 (1,983,152) (1,994,252) Net current assets 1,279,549 1,036,34	».T	201	2010
Investments 6 5,697 5,69 Current assets 7 3,147,112 2,760,19 Cash at bank 115,589 270,40 3,262,701 3,030,59 Creditors: amounts due within one year Net current assets 1,285,246 1,036,34 Net assets 1,285,246 1,042,042	IN.		£
Current assets 7 3,147,112 2,760,19 Cash at bank 115,589 270,40 3,262,701 3,030,59 Creditors: amounts due within one year 8 (1,983,152) (1,994,252) Net current assets 1,279,549 1,036,34 Net assets 1,285,246 1,042,042	Fixed assets		
Debtors amounts due within one year 7 3,147,112 2,760,19 Cash at bank 3,262,701 3,030,59 Creditors: amounts due within one year 8 (1,983,152) (1,994,252) Net current assets 1,279,549 1,036,34 Net assets 1,285,246 1,042,042	Investments	6 5,69	7 5,697
Cash at bank 115,589 270,40 3,262,701 3,030,59 Creditors: amounts due within one year 8 (1,983,152) (1,994,252) Net current assets 1,279,549 1,036,34 Net assets 1,285,246 1,042,042	Current assets		
3,262,701 3,030,59	Debtors amounts due within one year	7 3,147,11	2 2,760,194
8 (1,983,152) (1,994,252) Net current assets 1,279,549 1,036,34 Net assets 1,285,246 1,042,042	Cash at bank	115,58	9 270,403
Net current assets 8 (1,983,152) (1,994,252) Net assets 1,279,549 1,036,34 Net assets 1,285,246 1,042,042		3,262,70	3,030,597
Net current assets 8 (1,983,152) (1,994,252) Net assets 1,279,549 1,036,34 Net assets 1,285,246 1,042,042	Creditors: amounts due within one year		
Net assets 1,285,246 1,042,042		8 (1,983,152	2) (1,994,252)
	Net current assets	1,279,54	9 1,036,345
Capital and reserves	Net assets	1,285,24	1,042,042
	Capital and reserves		
Called up share capital 9 509,500 509,50	Called up share capital	9 509,50	0 509,500
Share premium account 10 220,500 220,50	Share premium account	10 220,50	0 220,500
•		•	•
Shareholders' funds 10 1,285,246 1,042,042	Shareholders' funds	10 1,285,24	1,042,042

The notes on pages 8 to 19 form part of these financial statements

The accounts of Execution Noble Research Limited, Registered Number 04637166, were approved by the Board and authorised for issue on 19 April 2012

Charles James Ashton

Director

19 April 2012

Notes to the financial statements

For the year ended 31 December 2011

1. Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the financial statements

Basis of Preparation

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of certain fixed assets, and in accordance with applicable United Kingdom Generally Accepted accounting standards and Companies Act 2006

Going Concern

The Company's forecasts and projections, taking account of principal risks and uncertainties, including the possible changes in economic and trading performance, show that the Company will be able to operate within the level of its working capital resources. Based on the assessment, the Directors believe that the Company will have access to adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the financial statements

Turnover

Turnover represents commissions due under commission share agreements plus research fees receivable from third parties. It is recognised when invoiced following notifications from clients and upon cash receipt

Investments

Unlisted investments are included at cost less provision for impairment

The carrying value of these investments on the balance sheet will be reviewed for impairment when events or changes in circumstances indicate the carrying value may not be recoverable. If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to the recoverable amount, unless the relevant asset is carried at a revalued amount, in which case the impairment is treated as a revaluation decrease. Impairment losses are recognised as an expense immediately

Notes to the financial statements (continued)

For the year ended 31 December 2011

1. Accounting policies (continued)

Foreign currencies

Income and expenditure in foreign currencies are translated at the rates of exchange ruling on the dates of such transactions. Assets and liabilities held in foreign currencies are translated at the rates ruling on the balance sheet date. Exchange differences arising are taken to the profit and loss account.

Taxation

Current tax, including UK corporation tax, is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the Company's taxable profits and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements.

A net deferred tax asset is regarded as recoverable and therefore recognised only when, on the basis of all available evidence, it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted. Deferred tax is measured at the average tax rates that are expected to apply in the periods in which the timing differences are expected to reverse, based on tax rates and laws that have been enacted or substantively enacted by the balance sheet date. Deferred tax is measured on a non-discounted basis.

Pension scheme

Certain employees can choose to be members of a Group Personal Pension scheme operated by the former Noble Group Depending on contracts the Group matches employee contributions up to a maximum of 5% of salary in the defined contribution scheme

The amount charged to the profit and loss account in respect of pension costs and other postretirement benefits is the contributions paid during the year

Notes to the financial statements (continued)

For the year ended 31 December 2011

1. Accounting policies (continued)

Share-based payments

The Company has applied the requirements of FRS 20 Share-Based Payment in respect of share based payments made by the Company's former ultimate parent, Noble Group Holdings Limited

Noble Group Holdings Limited issued equity-settled share-based payments to certain employees, including employees of the Company Equity-settled share-based payments are measured at fair value (excluding the effect of non market-based vesting conditions) at the date of grant. The fair value determined at the grant date of the equity-settled share-based payments is expensed on a straight-line basis over the vesting period, based on the Company's estimate of shares that will eventually vest and adjusted for the effect of non market-based vesting conditions

Fair value is measured by use of the Black-Scholes pricing model. The expected life used in the model has been adjusted, based on management's best estimate, for the effects of non-transferability, exercise restrictions, and behavioural considerations.

Cash flow statement

Under Financial Reporting Standard 1, the Company is exempt from the requirement to prepare a cash flow statement on the grounds that it is a wholly-owned subsidiary undertaking of Espirito Santo Investment Holdings Limited which prepares a consolidated cash flow statement

Preparation of group accounts

The Company is exempt from preparing group financial statements under s400 of the Companies Act 2006. Accordingly, these financial statements present information about the Company as an individual undertaking and not about its group. Group financial statements are prepared by the Company's ultimate parent, Espirito Santo Investment Holdings Limited incorporated in the United Kingdom. Copies of the consolidated financial statements of Espirito Santo Investment Holdings Limited can be obtained from the Registrar of Companies, Companies House.

Notes to the financial statements (continued)

For the year ended 31 December 2011

2 Profit on ordinary activities before taxation

	Year to 31 December 2011	Year to 31 December 2010
Operating loss on ordinary activities before taxation is stated after charging	£	£
Fees payable to the Company's auditor for the audit of the Company's annual accounts	16,800	15,000
Other services pursuant to legislation ¹	-	-
Total fees paid to auditors	16,800	15,000

¹ Including services that relate to regulatory filings

3 Staff numbers and costs

The average number of employees during the year was 34 (Year to 31 December 2010 6)

The aggregate remuneration and associated costs of the Company's employees were

	Year to 31	Year to 31
	December 2011	December 2010
	£	£
Wages and salaries	2,858,684	582,873
Share-based payments	-	352,668
Social security costs	346,659	74,608
Pension contributions	8,700	21,408
	3,214,043	1,031,557

Notes to the financial statements (continued)

For the year ended 31 December 2011

3. Staff numbers and costs (continued)

Directors' emoluments:		
	Year to 31	Year to 31
	December 2011	December 2010
	£	£
Emoluments	-	225,817
Pension scheme contributions	-	6,500
		232,317
Share options exercised (number)	-	378,251

During 2011 the aggregate of emoluments and amounts receivable of the highest paid Director were £nil (2010 £225,817), and Company pension contributions of £nil (2010 £6,500) were made to a money purchase scheme on his behalf During the year, there were no share options exercised as all options had lapsed

4. Tax on profit/ (loss) on ordinary activities

The tax charge comprises:	Year to 31 December 2011 £	Year to 31 December 2010 £
Current tax		
UK corporation tax	-	-
Total current tax	-	-
Deferred taxation		
Origination and reversal of timing differences	<u> </u>	
	-	-
Tax on Profit on Ordinary activities		

Notes to the financial statements (continued)

For the year ended 31 December 2011

4. Tax on profit/ (loss) on ordinary activities (continued)

Factors affecting tax charge in the year	Year to 31 December 2011 £	Year to 31 December 2010 £
Profit/(Loss) on ordinary activities before tax	243,204	(231,127)
Profit/(Loss) on ordinary activities at standard rate of tax 26 5% (2010 28%)	64,449	(64,715)
Capital allowances in excess of depreciation	-	(5,607)
Expenses not deductible for tax purposes	9,110	13,414
Generation/ (Utilisation) of tax losses	(73,734)	56,908
Current tax charge based on profit/(loss) for the year		
Deferred tax		Year to 31 December 2010
Deferred tax asset not recognised	£	£ 14,756

A deferred tax asset in relation to excess of capital allowances over depreciation has not been recognised, due to uncertainty over its future realisation. The asset will be recovered if there is suitable taxable profit generated from this trade in future years.

5. Share-based payments

The former Noble Group had two share option schemes for employees, an EMI Options Scheme and an Unapproved Options Scheme Options in the EMI Options Scheme were exercisable at prices equal to the market price of the Company's shares on the date of the grant of the option. The vesting period was between one and three years. If the options remained unexercised after a period of between three and ten years from the date of grant, the options expired. Options were forfeited if the employee left the Group before the options vested. Options in the Unapproved Options Scheme were either exercisable at £0.01 (nominal) at the market price of the Company's shares on the date of grant of the option. The options vested equally over four years for the £0.01 options while the market value options vested on the date of grant. If the options remained unexercised after five years from the date of grant the options expired. The options contained bad leaver restrictions that may have meant that unvested options lapsed. All options were exercised on 1 February 2011.

Notes to the financial statements (continued)

For the year ended 31 December 2011

5. Share-based payments (continued)

Details of the share options outstanding during the year are as follows

	Year to 31 20	December 11	Year to 31 201	
	Share options	Weighted average exercise price	Share options	Weighted average exercise price
	Number	£	Number	£
Outstanding at beginning of period	-	-	766,464	0 15
Granted during the period	-	-	584,364	0 03
Forfeited during the period	_	-	-	-
Exercised during the period	<u>-</u>	<u>-</u>	(1,350,828)	0 08
Outstanding at the end of the period	-			
Exercisable at the end of the period				

There were no options outstanding at 31 December 2011

In 2010, unapproved share options were granted on 4 January 2010 The estimated fair value on this date was £584,764 In 2009, unapproved share options were granted on 1 January 2009, 21 April 2009 and 18 May 2009 The estimated fair value at 31 December 2009 of the options granted on these dates is £263,916 In 2008, EMI options were granted on 10 June 2008 The estimated fair value at 31 December 2009 of the options granted on this date is £326,276 (2008 £329,806)

The inputs to the Black-Scholes Option Pricing Model are as follows

	10 Jun	1 Jan	21 Apr	18 May	04 Jan
	2008	2009	2009	2009	2010
Weighted average share price	£4 50	£0 40	£0 40	£0 40	£0 23
Weighted average exercise price	£0 01	£0 01	£0 01	£4 50	£0 01
Expected volatility	34%	36%	36%	36%	36%
Expected life	4 years				
Risk-free rate	5 0%	1 60%	1 60%	5 00%	1 60%

Notes to the financial statements (continued)

For the year to 31 December 2011

5. Share-based payments (continued)

Expected volatility was determined by calculating the historical volatility of a basket of comparable quoted stocks. The expected life used in the model has been adjusted, based on management's best estimate, for the effects of non-transferability, exercise restrictions and behaviour considerations.

The share price is determined by reference to price/earnings ratios, earnings before interest, tax, depreciation and amortisation and revenue multiples of listed peers discounted to reflect the Company's private status

The Company did not recognise any expenses related to equity settled share-based payment transactions in 2011 (2010 £352,668)

6. Fixed asset investments

	Shares	Total £
Cost as at 1 Jan 2011	5,697	5,697
Cost as at 31 December 2011	5,697	5,697

The subsidiary undertaking included above is as follows:

	Percentage Holding of Ordinary Shares	Nature of Business	Country of Incorporation
Clear-Info-Analytics Private Limited	100	Equity Research	India

7. Debtors

	2011	2010
	£	£
Amounts falling due within one year		
Trade debtors	64,338	129,590
Other debtors	139,393	163,250
Amounts owed by fellow subsidiaries	1,871,290	1,415,413
Deferred tax	1,051,941	1,051,941
Prepayments	20,150	-
	3,147,112	2,760,194

Notes to the financial statements (continued) For the year ended 31 December 2011

7. **Debtors (continued)**

	The deferred tax asset continued to the deferred tax asset continued tax a	over capital allowa	nces	2011 £ 22,755 1,029,186 1,051,941	2010 £ 25,486 1,026,455
8.	Creditors Amounts falling due w Trade creditors Other creditors Accruals and deferred in	ncome		2011 £ 8,801 912,125	2010 £ 5,921 61,805 377,076
	Other tax and social sec Amounts due to parent Amounts due to fellow	undertakıngs		1,062,226	11,389 419,181 1,118,880 1,994,252
9.	Share capital	fully noid			
	Allotted, called up and	tuny paid			
	Number	Class	Nominal value £	2011 £	2010 £
	509,500	Ordinary	1	509,500	509,500

Notes to the financial statements (continued)

For the year ended 31 December 2011

10. Reconciliation of movements in reserves and shareholders' funds

	Share capital	Share premium	Profit and loss account	Shareholders' funds
	£	£	£	£
As at 1 January 2010	509,500	220,500	90,501	820,501
Capital Contributions from				
ultimate parent Capital Contributions – share	-	-	100,000	100,000
based payments	-	-	352,668	352,668
Profit/ (Loss) for the financial year	-	-	(231,127)	(231,127)
A a at 21 December 2010	500 500	220 500	212.042	1.042.042
As at 31 December 2010	509,500	220,500	312,042	1,042,042
Profit for the financial year	-	-	243,204	243,204
As at 31 December 2011	509,500	220,500	555,246	1,285,246

11. Financial Instruments

Financial risk management objectives

The Group's (Espirito Santo Investment Holdings Limited) Finance function provides services to the Company, co-ordinates access to domestic and international financial markets, monitors and manages the financial risks relating to the operations of the Company through internal reports which analyses exposures by degree and magnitude of risks. These risks include market risk (including currency risk, interest, rate risk and price risk), credit risk, liquidity risk and cash flow interest rate risk.

Market Risk

The Company's activities expose it primarily to the financial risks of changes in foreign currency exchange rates and interest rates (see below)

Foreign currency risk management

The Company undertakes transactions denominated in foreign currencies, consequently exposures to exchange rate fluctuations arise. Exchange rate exposures are managed within approved policy parameters towards foreign exchange purchase and expenditure.

Interest rate risk management

The Company is not exposed to interest rate risk as there are no borrowings

Notes to the financial statements (continued)

For the year ended 31 December 2011

11. Financial Instruments (continued)

Credit risk management

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Company. The Company has adopted a policy of dealing with creditworthy counterparties, as a means of mitigating the risk of financial loss from defaults. The Company transacts with entities that are rated the equivalent of investment grade and above

The information is supplied by independent rating agencies where available, and if not available, the Company uses other publicly available financial information and its own trading records to rate its major customers. The Company's exposure and the credit ratings of its counterparties are continuously monitored.

Ongoing credit evaluation is performed on the financial condition of accounts receivable. The Group does not have any significant credit risk exposure to single counterparty or any group of counterparties having similar characteristics. The Group defines counterparties as having similar characteristics if they are related entities.

Liquidity and Cashflow risk management

Ultimate responsibility for liquidity and cashflow risk management rests with the Board of Directors, which has established an appropriate liquidity risk management framework with the Executive Committee ("ExCo") for the management of the Group's short-term, medium-term, and long-term funding and liquidity management requirements. The Group manages liquidity risk by maintaining adequate reserves, banking facilities and continuous monitoring of its forecast and actual cash flows.

12. Ultimate controlling party

The immediate parent Company is Clear Capital Group Limited, a Company registered in England and Wales, registration number 04637166 Clear Capital Group Limited owns 100% of the share capital of Clear Capital Limited

The Company is a subsidiary undertaking of Banco Espirito Santo, S A which is the ultimate parent Company incorporated in Portugal

The largest group in which the results of the Company are consolidated is that headed by Banco Espirito Santo, S A, incorporated in Portugal The consolidated financial statements of this group are available to the public and may be obtained from www bes pt

The smallest group in which they are consolidated is that headed by Espirito Santo Investment Holdings Limited, incorporated in England, registration number 07142126. The consolidated financial statements of this group are available to the public and may be obtained from Companies House, Crown Way, Maindy, Cardiff CF14 3UZ

Notes to the financial statements (continued)

For the year ended 31 December 2011

13. Related party transactions

The Company is a wholly owned subsidiary of Espirito Santo Investment Holdings Limited Related parties include other subsidiary companies of Espirito Santo Investment Holdings Limited. The Company has taken advantage of the exemption contained in Financial Reporting Standard 8 and therefore have not disclosed transactions or balances with other wholly owned subsidiaries, which have been eliminated in the consolidated accounts of Espirito Santo Investment Holdings Limited.