Liquidator's Progress Report

S.192

Pursuant to Sections 92A and 104A and 192 of the Insolvency Act 1986

To the Registrar of Companies

Company Number

4597616

Name of Company

The Delivery Specialists Limited t/a Clarks Direct



Ian J Gould, Two Snowhill, Birmingham, B4 6GA

Edward T Kerr, Two Snowhill, Birmingham, B4 6GA

the liquidator (s) of the company attach a copy of my/our Progress Report under section 192 of the Insolvency Act 1986

The Progress Report covers the period from 28/06/2016 to 09/09/2016

Signed

Date 3 October 2016.

BDO LLP Two Snowhill Birmingham **B4 6GA**

Ref 00233276/IJG/ETK/LCF/KR



05/10/2016 **COMPANIES HOUSE**

The Delivery Specialists Limited t/a Clarks Direct (In Liquidation) Joint Liquidators' Trading Account

From 16/01/2013 To 09/09/2016	From 28/06/2016 To 09/09/2016		Statement of Affairs
		OTHER DIRECT COSTS	
431 94	NIL	Direct Labour	
(431 94)	NIL		
		TRADING EXPENDITURE	
54 01	NIL	Telephone	
(54 01)	NIL	, 5,5,5,1,0,1,0	
(485.95)	NIL	TRADING SURPLUS/(DEFICIT)	

Page 2 of 3 IPS SQL Ver 5 04 03 October 2016 15 51

The Delivery Specialists Limited t/a Clarks Direct (In Liquidation) Joint Liquidators' Abstract of Receipts & Payments

Statement of Affairs	From 28/06/2016 To 09/09/2016	From 16/01/2013 To 09/09/2016
GENERAL FIXED CHARGE		
Insurance Contribution	28,387 82	94,155 20
Property Insurance	(14,424 44)	(94,155 20)
·	13,963 38	NIL
ASSET REALISATIONS		
Vehicles, Trailers, Plant & Equipment	NIL	64,311 00
Redress Payment	NIL	8,298 50
Transfer from Administration	NIL	10,517 71
Bank Interest Gross	5 80	9 80
Bank Interest Net of Tax	NIL	88 18
Trading Surplus/(Deficit)	NIL	(485 95)
Sundry Refunds	NIL	97 69
•	5 80	82,836 93
COST OF REALISATIONS		
Agents/Valuers Fees	NIL	24,051 44
Legal Fees	4,724 10	28,964 55
Corporation Tax	· NIL	709 76
Stationery & Postage	NIL	246 70
Storage Costs	87 10	1,082 01
Statutory Advertising	NIL	75 37
Property Inspection Costs	NIL	500 00
Insurance of Assets	NIL	9,770 89
Bank Charges	0 74	4 81
	(4,811 94)	(65,405 53)
	0.453.04	47.104.40
	9,157 24	17,431.40
REPRESENTED BY		
VAT Receivable		1,020 18
Bank 1 - Current		16,411 22
		17,431.40

an J Gould Joint Liquidator



Tel. +44 (0)121 352 6200 Fax: +44 (0)121 352 6222 www.bdo.co.uk TWO SNOWHILL Shrmingham
B4 6GA
UNITED KINGDOM

9 August 2016

Your Ref Our Ref 00233276/KER/A6

Please ask for Kim Richards Direct Line: 0121 352 6306

Dear Sirs

The Delivery Specialists Limited t/a Clarks Direct - In Creditors' Voluntary Liquidation ("the

Company")

Registered Address: Two Snowhill, Birmingham, B4 6GA

Registered number: 4597616

TO ALL KNOWN CREDITORS

Joint Liquidators: Ian J Gould and Edward T Kerr

Joint Liquidators' Address: Two Snowhill, Birmingham, B4 6GA

Date of Appointment: 28 June 2013

As you are aware my progress report which reported on the period 28 June 2015 to 27 June 2016 confirmed that a creditors' meeting was to be convened to receive the resignation of lan James Gould and Edward Terence Kerr and appoint Steven Wiseglass of Inquesta Corporate Recovery & Insolvency as Liquidator, due to a perceived conflict of interest which has now arisen.

Notice of the meeting which will be held at the offices of BDO LLP, Yare House, 62-64 Thorpe Rd, Norwich NR1 1RY on 9 September 2016 at 12:00pm and a proxy form are enclosed with this report. A proxy must be lodged at the offices of BDO LLP, Two Snowhill, Birmingham, B4 6GA, no later than 12 noon on 8 September 2016 to entitle you to vote by proxy at the meeting, if you are unable to attend.

I enclose for your information a progress report prepared in accordance with Rule 4.108 (3) to accompany notice of the creditors meeting. The period upon which I am reporting is from 28 June 2016 to 9 September 2016, being the date of the creditors' meeting ("the Period").

I enclose for your information a Receipts and Payments account for the Period showing a balance at today's date of £17,416.31 which includes cash at bank of £16,396.13 and net VAT to reclaim of £1,020.18

Receipts

The Receipts during the Period are largely self-explanatory, although I would comment specifically on the following:

Insurance Contribution

Whilst Pinewood Farm ("the trading premises") remains unsold, it has been necessary for the Joint Liquidators to keep the trading premises insured for the benefit of National Westminster Bank Plc ("the Bank") which has a legal charge over the trading premises. Further information as to why the trading premises remain unsold are detailed below in the section headed Progress of the Liquidation.





9 August 2016

The Bank has, during the Period, reimbursed £28,387.32 to the Liquidation estate in respect of insurance premiums paid.

Payments

The key payments in the Period are summarised below:

Property Insurance

As discussed above whilst Pinewood Farm ("the trading premises") remains unsold, it has been necessary for the Joint Liquidators to keep the trading premises insured for the benefit of the Bank which has a legal charge over the trading premises. Payments made in this respect total £14,424.44.

Legal Fees (Gateley Plc)

Legal fees of £4,724 have been paid to Gateley LLP during the Period for their advice in relation to the validity of the Bank's security, which is discussed in further detail below

All other payments are self-explanatory.

Progress of the Liquidation

During the Period, the Liquidators have continued to manage the affairs of the Company and deal with asset realisations.

Trading premises

At this time, whilst there is no formal realisation strategy in relation to the trading premises pending the outcome of the Financial Conduct Authority ("FCA") review discussed below, expressions of interest and offers for the trading premises have been received but have not been capable of acceptance. Based on current estimates any realisations in respect of the trading premises will only be available to the Bank under its fixed charge, subject to costs.

Interest Rate Hedging Products ("IRHP")

As you are aware the Company is participating in the FCA review process in respect of a potential mis-selling of an IRHP.

Whilst an offer of basic redress of £393,651 had been received in July 2014 in relation to the misselling, the Bank revised this offer to £366,733 on 3 December 2015. This is lower than the first offer due to an adjustment to charges in relation to the IRHP. On current information, the revised offer of redress will be off-set against amounts due to the Bank of £1.5 million

in addition to the revised offer of redress the Company is able to make a consequential loss claim. A consequential loss claim can be made when there are instances where the Company has suffered losses, as a result of the Bank not fully meeting the sales standards agreed with the FCA in respect of the IRHP, which go beyond the provisional basic redress amount set out in the revised offer letter.

As the Directors of the Company believe that there is a substantial claim for consequential losses, a consequential loss claim was made in the sum of £4,045,735 in accordance with the FCA but was subsequently rejected by the Bank.

Although the Bank has rejected the consequential loss claim the Directors believe that there is a substantial claim for consequential losses in addition to other matter surrounding the circumstances of the IRHP. This may involve litigation and as a consequence we, as Joint Liquidators of the Company, are now in a position whereby we have a perceived conflict of interest. It has been agreed with the Directors that the Joint Liquidators will vacate office to permit an alternative Liquidator to be appointed to consider these matters. Formal notice of a meeting of creditors to consider an alternative Liquidator is below

Meeting of Creditors to receive the resignation of Ian James Gould and Edward Terence Kerr and appoint Steven Wiseglass Inquesta Corporate Recovery & Insolvency as Liquidator as Liquidator.

In view of my comments above in relation to the current position in relation to the IRHP, in accordance with Rule 4.108(1) and 4 108(4b) of the Insolvency Rules 1986 I enclose, for your attention, a notice on Form 4.22 convening a meeting of creditors for the purpose of receiving the resignation of myself and Edward Kerr as Joint Liquidators and appointing in our stead Steven Wiseglass of Inquesta Corporate Recovery & Insolvency, St John's Terrace, 11-15 New Road, Manchester, M26 1LS. If you are unable to attend the meeting on 9 September 2016, I would invite you to submit the enclosed proxy signifying your approval or rejection of this resolution

Assuming that his appointment is approved, the replacement Liquidator will write to creditors in due course with an update on progress regarding the potential claim and the Liquidation generally.

In the event there are any material developments including any realisations or substantial costs a further creditors report will be circulated upon our resignation

Future Prospects

Secured Creditors

The Bank was granted a debenture on 13 March 2008 which was registered at Companies House on 19 March 2008 creating fixed and floating charges over the assets of the Company. In addition the Bank was granted a legal charge over the trading premises dated 27 March 2008.

West Register (Trading) Limited ("West Register") also has the benefit of a legal charge over the trading premises dated 4 January 2011.

The Bank and West Register entered into a deed of priority dated 4 January 2011 which confirms that the West Register Legal Charge ranks first and the Bank's legal charge ranks second However as West Register is a subsidiary of the Bank, we continue to liaise with the Bank directly in this respect. We understand that West Register had a property participation agreement with the Company, which was recently withdrawn.

As previously reported according to the Company's records, the amount due to the Bank at the date of appointment was approximately £1.5m On current information, it is anticipated that it will not be possible to repay the Bank in full.



Gateley LLP have carried out a review of the debentures and the legal charge and have confirmed that the securities are valid and enforceable.

In addition, Bibby Financial Services ("Bibby") had a factoring agreement with the Company Pre-appointment debts were collected by Bibby in accordance with their factoring agreement. No surplus was payable to the Liquidators as none of the remaining debts were deemed collectible.

Preferential Creditors

Preferential claims are estimated to be in the region of £24,545, of which £16,998 is due to the Redundancy Payments Service and £7,547 is due to the former employees in respect of arrears of wages and accrued holiday pay.

From information currently available there will be no return to the preferential creditors.

Unsecured Non-Preferential Creditors

Claims have been received from unsecured non-preferential creditors totalling £693,024.

From information currently available there will be no return to the unsecured non-preferential creditors subject to the outcome of any future litigation.

The Prescribed Part

Under Section 176A of the Insolvency Act 1986 where after 15 September 2003 a company has granted to a creditor a floating charge a proportion of the net property of the company must be made available purely for the unsecured creditors

Whilst the Company granted such a charge, based on current information it is not anticipated that there will be there will be a prescribed part distribution to the unsecured creditors as all floating charge realisations will be utilised to cover the costs of the Liquidation.

Liquidators' Remuneration

Pursuant to the Insolvency Rules 1986, the Joint Liquidators are obliged to fix their remuneration in accordance with Rule 4.127(2) of the Insolvency Rules 1986 This permits remuneration to be fixed either.

- (1) as a percentage of the assets realised and distributed; and/or
- (2) by reference to the time the Joint Liquidators and the staff have spent attending to matters in the liquidation; and/or
- (3) as a set amount; and/or
- (4) as a combination of the above.

The creditors approved the Joint Liquidators' remuneration on a time cost basis at the Company's creditors meeting held on 26 March 2013 (in the preceding Administration). Please note that there are outstanding time costs of £131,749 as per the final Administrators report dated 11 July 2013 relating to the preceding Administration, which have not been paid Please note that, under the provisions of the Insolvency Act 1986, the Joint Administrators fees are a charge on the estate.

9 August 2016

The Joint Liquidators' remuneration has been approved on the basis of time properly spent in dealing with issues in the liquidation. To date, no remuneration has been drawn in this respect.

I attach a schedule detailing the total time costs from the 28 June 2013, being the date of Liquidation to 5 August 2016, being the last practical date, which amount to £202,884, this represents 727 hours at an average hourly rate of £279.

I also attach a schedule detailing the time costs for the Period (28 June 2016 to 5 August 2016) which amount to £4,375, this represents 20 hours at an average hourly rate of £222.

The creditors will be requested to approve the basis on which the newly appointed Liquidator can draw his remuneration in due course.

For guidance, I enclose "A creditors' guide to liquidators' fees", together with a document that outlines the policy of BDO LLP in respect of fees and disbursements.

Disbursements

Where disbursements are recovered in respect of precise sums expended to third parties there is no necessity for these costs to be authorised. These are known as category 1 disbursements. I can confirm that £606 90 has been accrued and paid by BDO LLP in relation to category 1 disbursements from the 28 June 2013 and will be reimbursed from the Liquidation estate in due course:

	E
Storage	346.80
Courier Services	173.46
Specific Bond	60.00
Postage	26 64
Total	606.90

Liquidators often charge expenses for example postage, stationery, photocopying charges, telephone and fax costs, which cannot economically be recorded in respect of a specific case. BDO LLP operates a policy of raising an annual charge of £5 per creditor to recover the foregoing costs, which is paid from the liquidation estate. Such expenses, which are apportioned to cases, require the approval of the creditors, before they can be drawn and these are known as category 2 disbursements. The policy of BDO LLP is not to charge any category 2 disbursements

Creditors' rights

I provide at the end of this report an extract from the Insolvency Rules 1986 setting out the rights of creditors to request further information and/or challenge the remuneration or expenses within the liquidation

Creditors may access information setting out creditors' rights in respect of the approval of the Joint Liquidators' remuneration at https://www.r3.org.uk/what-we-do/publications/professional/fees.

The Insolvency Service has established a central gateway for considering complaints in respect of Insolvency practitioners. In the event that you make a complaint to me but are not satisfied with the response from me then you should visit https://www.gov uk/complain-about-insolvency-practitioner where you will find further information on how you may pursue the complaint.



IBDO

9 August 2016

If you require any further information please do not hesitate to contact Kim Richards of my office.

Yours faithfully for and on behalf of The Delivery Specialists Limited t/a Clarks Direct

lan J Gould Joint Liquidator

lan J Gould is authorised by the Institute of Chartered Accountants in England & Wales in the UK to act as an Insolvency Practitioner.



Statement from the Insolvency Rules 1986 (as amended) regarding the rights of creditors in respect of the Joint Liquidators' fees and expenses:

Rule 4.49E Creditors' and members' request for further information

(1) If-

- (a) within the period mentioned in paragraph (2)—
 - (i) a secured creditor, or
 - (ii) an unsecured creditor with the concurrence of at least 5% in value of the unsecured creditors (including the creditor in question), or
 - (iii) members of the company in a members' voluntary winding up with at least 5% of the total voting rights of all the members having the right to vote at general meetings of the company, or
- (b) with the permission of the court upon an application made within the period mentioned in paragraph (2)-
 - (i) any unsecured creditor, or
 - (ii) any member of the company in a members' voluntary winding up,

makes a request in writing to the liquidator for further information about remuneration or expenses set out in a progress report in accordance with Rule 4 49B(1)(e) or (f) (including by virtue of Rule 4.49C(5)) or in a draft report under Rule 4 49D, the liquidator must, within 14 days of receipt of the request, comply with paragraph (3) except to the extent that the request is in respect of matter[s] in a draft report under Rule 4.49D or a progress report required by Rule 4 108 which (in either case) was previously included in a progress report not required by Rule 4 108

- (2) The period referred to in paragraph (1)(a) and (b) is-
 - (a) 7 business days of receipt (by the last of them in the case of an application by more than one member) of the progress report where it is required by Rule 4.108, and
 - (b) 21 days of receipt (by the last of them in the case of an application by more than one member) of the report or draft report in any other case
- (3) The liquidator complies with this paragraph by either-
 - (a) providing all of the information asked for, or
 - (b) so far as the liquidator considers that-
 - (i) the time or cost of preparation of the information would be excessive, or
 - disclosure of the information would be prejudicial to the conduct of the liquidation or might reasonably be expected to lead to violence against any person, or
 - (iii) the liquidator is subject to an obligation of confidentiality in respect of the information, giving reasons for not providing all of the information

Rule 4.131 Creditors' claim that remuneration is or other expenses are excessive

- (1) Any secured creditor, or any unsecured creditor with either the concurrence of at least 10% in value of the creditors (including that creditor) or the permission of the court, may apply to the court for one or more of the orders in paragraph (4).
- (1A) Application may be made on the grounds that-
 - (a) the remuneration charged by the liquidator,
 - (b) the basis fixed for the liquidator's remuneration under Rule 4 127, or
 - (c) expenses incurred by the liquidator,

is or are, in all the circumstances, excessive or, in the case of an application under sub-paragraph (b), inappropriate

- (1B) The application must, subject to any order of the court under Rule 4 49E(5), be made no later than 8 weeks (or, in a case falling within Rule 4 108, 4 weeks) after receipt by the applicant of the progress report, or the draft report under Rule 4 49D, which first reports the charging of the remuneration or the incurring of the expenses in question ("the relevant report")
- (2) The court may, if it thinks that no sufficient cause is shown for a reduction, dismiss the application, but it shall not do so unless the applicant has had an opportunity to attend the court for a hearing, of which he has been given at least 5 business days' notice but which is without notice to any other party

If the application is not dismissed under this paragraph, the court shall fix a venue for it to be heard, and give notice to the applicant accordingly.

- (3) The applicant shall, at least 14 days before the hearing, send to the liquidator a notice stating the venue and accompanied by a copy of the application, and of any evidence which the applicant intends to adduce in support of it
- (4) If the court considers the application to be well-founded, it must make one or more of the following orders-
 - (a) an order reducing the amount of remuneration which the liquidator was entitled to charge,
 - (b) an order fixing the basis of remuneration at a reduced rate or amount,
 - (c) an order changing the basis of remuneration,
 - an order that some or all of the remuneration or expenses in question be treated as not being expenses of the liquidation;
 - (e) an order that the liquidator or the liquidator's personal representative pay to the company the amount of the excess of remuneration or expenses or such part of the excess as the court may specify,

and may make any other order that it thinks just, but an order under sub-paragraph (b) or (c) may be made only in respect of periods after the period covered by the relevant report

(5) Unless the court orders otherwise, the costs of the application shall be paid by the applicant, and are not payable as an expense of the liquidation

The Delivery Specialists Limited t/a Clarks Direct (In Liquidation) Joint Liquidators' Trading Account

Statement of Affairs	From 28/06/2016 To 09/09/2016	From 16/01/2013 To 09/09/2016
OTHER DIRECT COSTS		
Direct Labour	NIL	431 94
	NIL	(431.94)
TRADING EXPENDITURE		
Telephone	NIL	54 01
·	NIL	(54.01)
		(107.07)
TRADING SURPLUS/(DEFICIT)	NIL NIL	(485.95)

The Delivery Specialists Limited t/a Clarks Direct (In Liquidation) Joint Liquidators' Abstract of Receipts & Payments

irs	From 28/06/2016 To 09/09/2016	From 16/01/2013 To 09/09/2016
GENERAL FIXED CHARGE		
Insurance Contribution	28,387.32	94,154 70
Property Insurance	(14,424.44)	(94,155.20)
	13,962 88	(0 50)
ASSET REALISATIONS		
Vehicles, Trailers, Plant & Equipment	NIL	64,311.00
Redress Payment	NIL	8,298 50
Transfer from Administration	NIL	10,517.71
Bank Interest Net of Tax	NIL	83.39
Trading Surplus/(Deficit)	NIL	(485.95)
Sundry Refunds	NIL	97.69
	NIL	82,822.34
COST OF REALISATIONS		
Agents/Valuers Fees	NIL	24,051.44
Legal Fees	4,724.10	28,964.55
Corporation Tax	NIL	709.76
Stationery & Postage	NIL	246.70
Storage Costs	87.10	1,082 01
Statutory Advertising	NIL	75.37
Property Inspection Costs	NIL	500.00
Insurance of Assets	NIL	9,770.89
Bank Charges	0.74	4.81
	(4,811.94)	(65,405.53)
<u> </u>	0.450.04	47.444.24
	9,150.94	17,416.31
REPRESENTED BY		
VAT Receivable		1,020.18
Bank 1 - Current		16,396.13
		17,416.31

The Delivery Specialists Limited in Liquidation Summary of time charged and rakes applicable for the period from 28 June 2013 to 5 August 2016

	PARTNER	S	MANAGER	GER	ASSISTANT MANAGER	MANAGER	SENIOR ADMINISTRATOR	NISTRATOR	ADMINISTRATOR	RATOR	OTHER STAFF	STAFF	TOTAL	¥.	AVERAGE
Description	Hours	Value £	Hours	Value C	Hours	Value £	Hours	Value C	Hours	Value	Foch	Value E	Hour	Value	HOURLY RATE
	• !					•			•	٠	•	•		•	
	8	93 64		•		•			•	•	•		0 \$	193 60	8 18
	•			•		•	•		•	•			•		
DA Agree score of interestions	•					•				•		•		•	•
06. General advice - meetines	•	•		•		•	•				•				
07 General advice - telephone	•						•	•		•					
08. Pre appointment report	•			•				•							
09 Produce fee plan	•	•	٠					•							
	•		•	•				•							
A Pre appointment mathers	0 40	193 60		•		•	•	•	•	٠	•	•	0 40	193 60	484 00
Of Barden appropriate velidity			•	,		,									
C Statistics documentation	5	220 55			,	•				;	•		•		
	,	}	•	•	•				Co 7	cr als			9	236 90	157 91
		•	•	•		•				•	•	•			
05 Initial interviews	•	•		•						•			•		
06. Third party discussions				•			•			•	•				
07 Attendance at premises				•		•	•					,	•		
06 Detail documentation review						,	•	•		,	•	•	•	•	
09 Preparation of Proposals			٠		٠		•	•		•	•	,		•	
10 Prepare financial data	_	•			,		•	•		•)			- "
11 Applications to Court		•		•				•		,				•	•
12. Setting up internal files		•				•	,		020	25 25	9	31 20	1 20	120.00	90 80
99 Other matters	•	•	•	•		•							•		!
B Steps on appointment	\$5.0	220 55	,	•	•	•		•	3 65	405 15	0 40	31 20	3	989	142 80
Of District and Surrent and and															
Of Design (Special profiles	۶	00 371				•	•	•		•	٠ !	, ;	. ;	;	
OS Review higher processes and surreme	3	2 ·				•				•	20	8 8	8	193 20	<u>7</u>
Of Assessment of management	•	•		•			•			•					
	•	•	9	03 50	٠			•						6	9
06 Meet appointor/committees	•	•	· •	•	•					•			} '	3	3
	12.15	5,605 75	8 01	2,646 60	٠					,			23.05	8.757.35	358.00
			80 80	1.207 85					•				3 5	1 207 88	
99 Other matters		٠			0 65	118 95			•		0 0	9 40	2.0	25.52	
C Planning and Strategy	12 45	5,750 95	17 30	3,957 95	0 65	118 95		•	•	•	0 85	7.	31 25	9,882.25	316 23
		,	ç	200	į	36 000					1		;	1	
- T			2	3	2 6		×	8		. ;	2	8 5	2 ·	6, 186,4	*
CG Taxation	0	5 2	11 50	2,682.25	2 6	353 10	3	· ·	0 13	2 22	, ,	•	2 5	3.243.00	
04 Instruct/Liaise solicitors	24	1,106 40	8 70	1,920 35	2 85	523 35		•		•	0.55	35 20	7 8	3,585 30	
05 Investigations	\$	\$4 8		•	•					•	•	•	5	434 00	
06. Conduct reports	•	•	1 20	259 80		•		•		•		•	1 20	259 80	216 50
07 Receipts and payments account	0 15	8	4 35	25 962	9 55	1,782 75	3 55	617 70	4 65	680 45	13 55	828 40	8	4,884 75	
05. Remuneration issues	,	;			9 1	24 84 8			. ;	• 1	9	8	÷	14 55	137 67
oy stantory matters	5	¥ .	٥.	2, 020,r	ξ.	C7 646,7	4 1		8	162.75	4 55	293 30	26.85	4,669 90	
11 Court bearings	•			•					,	,	, ,				
12 Press/PR matters	57.0	115 25						•		•	. •		0 25	115 25	
13 General meetings	,		202	1,218 75	020	2		•		•	•			1 140 25	
14 General discussions	8 2	3,705 15	800	12 10				•		•		•		3.717.25	467 58
15 General administration/correspondence	13.25	6,290 40	28 95	7,949 55	12.70	2,361 00		•	4	615 75	9 10	8 23	2	17,579 60	
16 Maintain internal files			0 25	23.73	3 35	90 059		•		•	2 00	116 95	3 60	821 30	
99 Other matters	g ;	25 E	;		:	, ,	,	, ;	;		0 25	16.00	0 55	154 30	280 55
D General administration	50 97	12,25/ 20	73.43	DL 024'2L	97 80	10,807 35	4 40	652.60	8	1,567 45	12.30	2,109 95	207 50	46,014 65	221 76
	_		_	_		_		_		_		_			

02 Evaluation/Reconcillation 03 Asset tracing 04 Agent instruction/listsing 05 Sales information preparation 06 Property related matters 07 Debt collection	•	•			•			•				•		•	•
		-		_		_		•		_		_		-	
	•			•				• •	. 9	250 50				-	. :
	0 93	411 55	9	551.95	9	73 20		•		<u> </u>	•		- 4	25.55	35.55 54.55
	;	;		•				•			•		•	2	ì
	10.45	B 595'/	55 45	S 609 S	8 :	677 10		•	22.0	34.25	6 35	415 40	02 29	24,332 35	296.01
i. Deating with chattel assets	<u>?</u> .	2	<u> </u>	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	Ç 5	£ 5 5			S,	C		•	92 92	4,656 70	230 53
	\$ \$	22,968,95	5 5	26.625.35	8 8	2 5			٠		•		4 20	1,175 85	273 %
	•			•	; ,	<u> </u>			2	8		•	155 00	50,250 60	324 25
				•								•	•		
				•	•	•	•						,		
	•	•		•								•	•		
	1.55	5		,	,	•						•		27.50	27
yy ucher matters	S ;	15,892 05	49 43	12,669 80	033	2			12	151 25		,	25 52	28 807 15	
Asset and resissations/dealing	5	48,476 35	229 50	60,130 20	10 3G	1,902.00		•	3 60	529 00	6.35	415 40	354 55	111,452 05	314 38
Fershiehine buringes country															
02 Tradition of the contestions				•		•						•			
	•		•	•		•						-	•	_	•
				•			•				•	•			•
		•	• !	• !		•						•			
	;	• ;	8	368.00		•	•				2	8	3 10	3	149 63
	2	SE 84		•								•	0.15	4	200
		•	•	•	8	Z 8						•	9	8	
oe. Healing eccounts	;			•	0 93	173 £5					•	•	\$, K	3 5
	20	27.72				•	•		•				02.0	8 6	3 8
Coner matters	,	•				•					•	•	!	1	į
Facing related matters	0 33	141 55	3	368.00	1 25	228 75		•	•	•	1 50	96	4 70	834 30	177
Dealine with trade unions		•						-							
Dealine with employees					6	3			• ‡		•	•			•
EPA matters	9	276.60	9	284.20	2 2	2 5	5	5	2 1	108.50		•	÷ 8	163 40	163 40
Pension issues		•	!	1	}	?	3	3	8	e /7		•	9 65	1,417 35	163 86
Other matters		•			97	786 90			. 5	;	•	•	•	;	•
Employee matters	090	276 60	- 40	284 20	\$ 40	988 20	180	212.60		2 97	•	•	9 ;	8 60 60	187 82
							!		:	: }	•	•	5 52	2,380 75	169 43
Validity of charges		. 1	;			•		•				•			•
Southern Creditors	8	c/ /gr'r	8 8	2,655 00	9.60	146 40			8	139 50	0 65	8	19 65	6,840 25	34.66
	2.	30 37 5	8 8	8 8	8:	3 1		•	•		•	,	040	62 60	206 50
05 Deferred creditors		?	<u>}</u> .	3	8	\$ 1		•	4	825 SS	Q .	21 20	7.30	1,260 60	172 68
Other creditors				•					٠					•	•
99 Other matters	8 0	145.20						٠				•	Ş	97 377	
Creditor claims	6	4,168 90	10.60	2,988 20	1 65	303 75		•	5.00	73 80		92.80	27 85	8.328 65	
	;		;	;	,									!	
02. Reporting to appoint	? ;	26.03	5 5	3 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	ç	£ 8		•	-	157 73	•	•	9	1,497 75	226 93
Reporting to committee	1	:	3 .	2					1		•	•	5 8	2,916 90	224 33
Reporting to creditors	8	2,640 05	8	2,330 55	0 10	18 30			. 2	391 50		, 5	ş	5	. ;
05 Reporting to Court			•	•					•	1	3 .	?	2	OK 048'C	FF 0/7
06 Reporting to other bodies	2 03	23.55	27 : 22 :	6,271 05	- 42	265 35			1.45	210 25			26 20	7,480 30	285 51
Under matters	510	9 ;	8	1,917 50							,	_	6 65	1,990 10	299 26
Sur Jodan	6	0/ \$LL.*	6/ 06	13,440 65	20	951 60	•	•	5 25	759 50	1 50	118 50	72 33	19,383 95	267 92
Closure planning	•	•	•	•				,			,				
02. Distributions	•			•				•	•	•	,			•	•
03 Shareholder rights/entitlements	•	•	•	•	•			•	•	•	•		•	•	•
Closure documentation	;			•	8	% %		•		•			970	3	183.00
Costre meedings	8	2,308	•	•		•				•	٠		8	2,305 00	461 00
So Other matters	,	•	•	•	•	•		•	•	•			,	,	•
Distribution and closure	8 8	2,305 00	•	• •	. g	. \$		• •		• •			٠ ;		
,										•	,	•	2	2,339 90	45 26
K. Other work	2.95	1,226.05	•	•	•	•		•	123	161 50	0.20	S	4	1,396.05	317 28
TOTAL	171 95	79,130 45	386 60	99,589 30	82.55	15.355 50	6 70	1 135 20	24.45	27.77.7	10,77				

The Delivery Specialists Limited in Liquidation

Summary of time charged and rates applicable for the period from 28 June 2016 to 5 August 2016

	PARTNER		MANAGER	ង្គ	ASSISTANT MANAGER	MANAGER	SENIOR ADA	SENIOR ADMINISTRATOR	ADMINISTRATOR	TRATOR	OTHER STAFF	STAFF	TOTAL	3	AVERAGE
escription	Hous	Value £	Hours	Vatue £	Hours	Value E	Hours	Value C	Hours	Value C	Hour	Value f	Ş	Value	HOURLY RATE
. Pre appointment matters	•	•	•	•	•	•		•					. 		•
Steps on appointment	•	•	•	,	•	•	•	•	•	,	•	•	•	٠	•
Planning and Stratency	•	٠	•	•	•	٠	•	•	•	,		•	•	•	•
General administration	660	456 10	7 50	1,519 85	•	•	•	•	1.50	203 40	0 75	52 65	16 70	2,232.00	208 60
Asset and realisations/dealing	0 43	146 70	8	1,212.00	•	•	•	•		•		•	6 45	1,358 70	210 65
Trading related matters	•	•	•	•	•	•	•	•	•	•	•	•		•	•
Employee matters	•	•	,	•	•	•	•	•	,			•	•	•	,
i. Creditor claims	0 45	146.70	•	٠	•	•	•	,	•		•	•	0.45	146.70	326 00
Reporting	- 8	603 10	•	•	•	•	•		0 25	34 50		,	2.10	637 60	303 62
Distribution and closure	•	•	•	•	•	•		•	•		•	,	•	•	•
L Other work	•	•	•	•		•	•	•	•	•	•	٠	•	•	•
IDTAL.	3 70	1,352 60	13 50	2,731 85		•		-	175	237 90	0.75	52.65	07 61	4.375 00	222.08



The Delivery Specialists Limited t/a Clarks Direct - In Liquidation

In accordance with best practice I provide below details of policies of BDO LLP in respect of fees and expenses for work in relation to the above insolvency.

The current charge out rates per hour of staff within my firm who may be involved in working on the insolvency, follows.

GRADE	£
Partner	508
Manager	224-393
Assistant Manager	202
Senior Administrator	190-202
Administrator	70-171
Other staff	69

This in no way implies that staff at all such grades will work on the case. The rates charged by BDO LLP, TWO SNOWHILL, Birmingham, B4 6GA, UNITED KINGDOM are reviewed in December and July each year and are adjusted to take account of inflation and the firm's overheads.

Time spent on casework is recorded directly to the relevant case using a computerised time recording system and the nature of the work undertaken is recorded at that time. Units of time can be as small as 3 minutes. BDO LLP records work in respect of insolvency work under the following categories:-

Pre Appointment
Steps upon Appointment
Planning and Strategy
General Administration
Asset Realisation/Management
Trading Related Matters
Employee Matters
Creditor Claims
Reporting
Distribution and Closure
Other Issues.

Under each of the above categories the work is recorded in greater detail in sub categories. Please note that the 11 categories provide greater detail than the six categories recommended by the Recognised Professional Bodies who are responsible for licensing and monitoring insolvency practitioners.

Where an officeholder's remuneration is approved on a time cost basis the time invoiced to the case will be subject to VAT at the prevailing rate.

Where remuneration has been approved on a time costs basis a periodic report will be provided to any committee appointed by the creditors or in the absence of a committee to the creditors. The report will provide a breakdown of the remuneration drawn and will enable the recipients to see the average rates of such costs.

1) Other Costs

Where expenses are incurred in respect of the insolvent estate they will be recharged. Such expenses can be divided into two categories.



2) Category 1

This heading covers expenses where BDO LLP has met a specific cost in respect of the insolvent estate where payment has been made to a third party. Such expenses may include items such as advertising, couriers, travel (by public transport), land registry searches, fees in respect of swearing legal documents etc. In each case the recharge will be reimbursement of a specific expense incurred.

3) Category 2

Insolvency practice additionally provides for the recharge of expenses such as postage, stationery, photocopying charges, telephone, fax and other electronic communications, which cannot be economically recorded in respect of each specific case. Such expenses, which are apportioned to cases, must be approved by the creditors in accordance with the Insolvency Rules 1986, before they can be drawn, and these are known as category 2 disbursements. The policy of BDO LLP, in respect of this appointment is not to recharge any expense which is not a specific cost to the case, therefore there will be no category 2 disbursements charged

A further disbursement under this heading is the cost of travel where staff use either their own vehicles or company cars in travelling connected with the insolvency—in these cases a charge of 45p per mile is raised which is in line with the Inland Revenue Approved Mileage Rates (median less than 10,000 miles per annum) which is the amount the firm pays to staff. Where costs are incurred in respect of mileage, approval will be sought in accordance with the insolvency Rules 1986 to recover this disbursement.

Where applicable, all disbursements will be subject to VAT at the prevailing rate.

BDO LLP 9 August 2016



1 Introduction

1 1 When a company goes into liquidation the costs of the proceedings are paid out of its assets. The creditors, who hope to recover some of their debts out of the assets, therefore have a direct interest in the level of costs, and in particular the remuneration of the insolvency practitioner appointed to act as liquidator. The insolvency legislation recognises this interest by providing mechanisms for creditors to fix the basis of the liquidator's fees. This guide is intended to help creditors be aware of their rights to approve and monitor fees, explains the basis on which fees are fixed and how creditors can seek information about expenses incurred by the liquidator and challenge those they consider to be excessive.

2 Liquidation procedure

- 2.1 Liquidation (or 'winding up') is the most common type of corporate insolvency procedure. Liquidation is the formal winding up of a company's affairs entailing the realisation of its assets and the distribution of the proceeds in a prescribed order of priority. Liquidation may be either voluntary, when it is instituted by resolution of the shareholders, or compulsory, when it is instituted by order of the court
- 2.2 Voluntary liquidation is the more common of the two. An insolvent voluntary liquidation is called a creditors' voluntary liquidation (often abbreviated to 'CVL') in this type of liquidation an insolvency practitioner acts as liquidator throughout and the creditors can vote on the appointment of the liquidator at the first meeting of creditors
- 2.3 In a compulsory liquidation on the other hand, the function of liquidator is, in most cases, initially performed not by an insolvency practitioner but by an official called the official receiver. The official receiver is an officer of the court and an official belonging to The Insolvency Service. In most compulsory liquidations, the official receiver becomes liquidator immediately on the making of the winding-up order. Where there are significant assets an insolvency practitioner will usually be appointed to act as liquidator in place of the official receiver, either at a meeting of creditors convened for the purpose or directly by The Insolvency Service on behalf of the Secretary of State Where an insolvency practitioner is not appointed the official receiver remains liquidator.
- 2.4 Where a compulsory liquidation follows immediately on an administration the court may appoint the former administrator to act as liquidator. In such cases the official receiver does not become liquidator. An administrator may also subsequently act as liquidator in a CVL.

3 The liquidation committee

- 3.1 In a liquidation (whether voluntary or compulsory) the creditors have the right to appoint a committee called the liquidation committee, with a minimum of 3 and a maximum of 5 members, to monitor the conduct of the liquidation and approve the liquidator's fees. The committee is usually established at the creditors' meeting which appoints the liquidator, but in cases where a liquidation follows immediately on an administration any committee established for the purposes of the administration will continue in being as the liquidation committee
- 3 2 The liquidator must call the first meeting of the committee within 6 weeks of its establishment (or his appointment if that is later), and subsequent meetings must be held either at specified dates agreed by the committee, or when requested by a member of the committee, or when the liquidator decides he needs to hold one. The liquidator is required to report to the committee at least every 6 months on the progress of the liquidation, unless the committee directs otherwise. This provides an opportunity for the committee to monitor and discuss the progress of the insolvency and the level of the liquidator's fees

4 Fixing the liquidator's remuneration

4.1 The basis for fixing the liquidator's remuneration is set out in Rules 4 127 - 4.127B of the Insolvency Rules 1986.

The Rules state that the remuneration shall be fixed.

- as a percentage of the value of the assets which are realised or distributed or both,
- by reference to the time properly given by the liquidator and his staff in attending to matters arising in the liquidation, or

1 of 7

as a set amount.

<u>|BDO</u>

A Creditor's Guide to Liquidators' Fees

Any combination of these bases may be used to fix the remuneration, and different bases may be used for different things done by the liquidator. Where the remuneration is fixed as a percentage, different percentages may be used for different things done by the liquidator.

It is for the liquidation committee (if there is one) to determine on which of these bases, or combination of bases, the remuneration is to be fixed. Where it is fixed as a percentage, it is for the committee to determine the percentage or percentages to be applied. Rule 4 127 says that in arriving at its decision the committee shall have regard to the following matters:

- the complexity (or otherwise) of the case,
- any responsibility of an exceptional kind or degree which falls on the liquidator in connection with the insolvency,
- the effectiveness with which the liquidator appears to be carrying out, or to have carried out, his
 duties:
- the value and nature of the assets which the liquidator has to deal with.
- 4.2 If there is no liquidation committee, or the committee does not make the requisite determination, the liquidator's remuneration may be fixed by a resolution of a meeting of creditors. The creditors take account of the same matters as apply in the case of the committee. A resolution specifying the terms on which the liquidator is to be remunerated may be taken at the meeting which appoints the liquidator.
- 4.3 If the remuneration is not fixed as above, it will be fixed in one of the following ways. In a CVL, it will be fixed by the court on application by the liquidator, but the liquidator may not make such an application unless he has first tried to get his remuneration fixed by the committee or creditors as described above, and in any case not later than 18 months after his appointment. In a compulsory liquidation, it will be in accordance with a scale set out in the Rules
- 4.4 Where the liquidation follows directly on from an administration in which the liquidator had acted as administrator, the basis of remuneration fixed in the administration continues to apply in the liquidation (subject to paragraph 8 below).

5 Review of remuneration

Where there has been a material and substantial change in circumstances since the basis of the liquidator's remuneration was fixed, the liquidator may request that it be changed. The request must be made to the same body as initially approved the remuneration, and the same rules apply as to the original approval.

- 6 What information should be provided by the liquidator?
- 6.1 When fixing bases of remuneration
- 6 1 1 When seeking agreement for the basis or bases of remuneration, the liquidator should provide sufficient supporting information to enable the committee or the creditors to make an informed judgement as to whether the basis sought is appropriate having regard to all the circumstances of the case. The nature and extent of the information provided will depend on the stage during the conduct of the case at which approval is being sought. The appendix to this guide sets out a suggested format for the provision of information
- 6 1.2 If any part of the remuneration is sought on a time costs basis, the liquidator should provide details of the minimum time units used and current charge-out rates, split by grades of staff, of those people who have been or who are likely to be involved in the time costs aspects of the case.
- 6.1.3 The liquidator should also provide details and the cost of any work that has been or is intended to be sub-contracted out that could otherwise be carried out by the liquidator or his or her staff.
- 6.1.4 If work has already been carried out, the liquidator should state the proposed charge for the period to date and provide an explanation of what has been achieved in the period and how it was achieved, sufficient to enable the progress of the case to be assessed and whether the proposed charge is reasonable in the circumstances of the case. Where the proposed charge is calculated on a time costs basis, the liquidator should disclose the time spent and the average charge-out rates, in larger cases split by grades of staff and analysed by appropriate activity. The liquidator should also provide details and the cost of any work that has been sub-contracted out that could otherwise be carried out by the liquidator or his or her staff



6.2 After the bases of remuneration have been fixed

The liquidator is required to send progress reports to creditors at specified intervals (see paragraph 7.1 below) When reporting periodically to creditors, in addition to the matters specified in paragraph 71, the liquidator should provide an explanation of what has been achieved in the period under review and how it was achieved, sufficient to enable the progress of the case to be assessed. Creditors should be able to understand whether the remuneration charged is reasonable in the circumstances of the case (whilst recognising that the liquidator must fulfil certain statutory obligations and regulatory requirements that might be perceived as bringing no added value for the estate). Where any remuneration is on a time costs basis, the liquidator should disclose the charge in respect of the period, the time spent and the average charge-out rates, in larger cases split by grades of staff and analysed by appropriate activity. If there have been any changes to the charge-out rates during the period under review, rates should be disclosed by grades of staff, split by the periods applicable. The liquidator should also provide details and the cost of any work that has been sub-contracted out that could otherwise be carried out by the liquidator or his or her staff.

6.3 Disbursements and other expenses

- 6 3 1 Costs met by and reimbursed to the liquidator in connection with the liquidation should be appropriate and reasonable. Such costs will fall into two categories:
 - Category 1 disbursements These are costs where there is specific expenditure directly referable both
 to the liquidation and a payment to an independent third party. These may include, for example,
 advertising, room hire, storage, postage, telephone charges, travel expenses, and equivalent costs
 reimbursed to the liquidator or his or her staff.
 - Category 2 disbursements These are costs that are directly referable to the liquidation but not to a
 payment to an independent third party. They may include shared or allocated costs that can be
 allocated to the liquidation on a proper and reasonable basis, for example, business mileage.

Category 1 disbursements can be drawn without prior approval, although the liquidator should be prepared to disclose information about them in the same way as any other expenses. Category 2 disbursements may be drawn if they have been approved in the same manner as the liquidator's remuneration. When seeking approval, the liquidator should explain, for each category of expense, the basis on which the charge is being made

- 6.3.2 The following are not permissible.
 - a charge calculated as a percentage of remuneration,
 - an administration fee or charge additional to the liquidator's remuneration.
 - recovery of basic overhead costs such as office and equipment rental, depreciation and finance charges.

6.4 Realisations for secured creditors

Where the liquidator realises an asset on behalf of a secured creditor and receives remuneration out of the proceeds (see paragraph 11.1 below), he should disclose the amount of that remuneration to the committee (if there is one), to any meeting of creditors convened for the purpose of determining his fees, and in any reports he sends to creditors.

7 Progress reports and requests for further information

- 7.1 The liquidator is required to send annual progress reports to creditors. The reports must include:
 - details of the basis fixed for the remuneration of the liquidator (or if not fixed at the date of the report, the steps taken during the period of the report to fix it),
 - if the basis has been fixed, the remuneration charged during the period of the report, irrespective of
 whether it was actually paid during that period (except where it is fixed as a set amount, in which
 case it may be shown as that amount without any apportionment for the period of the report);
 - If the report is the first to be made after the basis has been fixed, the remuneration charged during
 the periods covered by the previous reports, together with a description of the work done during those
 periods, irrespective of



- whether payment was actually made during the period of the report;
- a statement of the expenses incurred by the liquidator during the period of the report, irrespective of whether payment was actually made during that period,
- a statement of the creditors' rights to request further information, as explained in paragraph 7 2, and their right to challenge the liquidator's remuneration and expenses.
- 7.2 Within 21 days of receipt of a progress report (or 7 business days where the report has been prepared for the purposes of a meeting to receive the liquidator's resignation) a creditor may request the liquidator to provide further information about the remuneration and expenses set out in the report. A request must be in writing, and may be made either by a secured creditor, or by an unsecured creditor with the concurrence of at least 5% in value of unsecured creditors (including himself) or the permission of the court
- 7.3 The liquidator must provide the requested information within 14 days, unless he considers that
 - · the time and cost involved in preparing the information would be excessive, or
 - disclosure would be prejudicial to the conduct of the liquidation or might be expected to lead to violence against any person, or
 - · the liquidator is subject to an obligation of confidentiality in relation to the information requested,

in which case he must give the reasons for not providing the information.

Any creditor may apply to the court within 21 days of the liquidator's refusal to provide the requested information, or the expiry of the 14 days time limit for the provision of the information

8 Provision of information - additional requirements

The liquidator must provide certain information about the time spent on the case, free of charge, upon request by any creditor, director or shareholder of the company. The information which must be provided is -

- the total number of hours spent on the case by the liquidator or staff assigned to the case,
- · for each grade of staff, the average hourly rate at which they are charged out;
- the number of hours spent by each grade of staff in the relevant period

The period for which the information must be provided is the period from appointment to the end of the most recent period of six months reckoned from the date of the liquidator's appointment, or where he has vacated office, the date that he vacated office.

The information must be provided within 28 days of receipt of the request by the liquidator, and requests must be made within two years from vacation of office

9 What if a creditor is dissatisfied?

- 9 1 Except in cases where there is a liquidation committee it is the creditors as a body who have authority to approve the liquidator's fees. To enable them to carry out this function they may require the liquidator to call a creditors' meeting. In order to do this at least ten per cent in value of the creditors must concur with the request, which must be made to the liquidator in writing.
- 9 2 If a creditor believes that the liquidator's remuneration is too high, the basis is inappropriate, or the expenses incurred by the liquidator are in all the circumstances excessive he may, provided certain conditions are met, apply to the court.
- 9.3 Application may be made to the court by any secured creditor, or by any unsecured creditor provided at least 10 per cent in value of unsecured creditors (including himself) agree, or he has the permission of the court. Any such application must be made within 8 weeks of the applicant receiving the liquidator's progress report in which the charging of the remuneration or incurring of the expenses in question is first reported (see paragraph 7.1 above). If the court does not dismiss the application (which it may if it considers that insufficient cause is shown) the applicant must give the liquidator a copy of the application and supporting evidence at least 14 days before the hearing.
- 9.4 If the court considers the application well founded, it may order that the remuneration be reduced, the basis be changed, or the expenses be disallowed or repaid. Unless the court orders otherwise, the costs of the application must be paid by the applicant and not out of the assets of the insolvent company.



10 What if the liquidator is dissatisfied?

If the liquidator considers that the remuneration fixed by the liquidation committee, or in the preceding administration, is insufficient or that the basis used to fix it is inappropriate he may request that the amount or rate be increased, or the basis changed, by resolution of the creditors. If he considers that the remuneration fixed by the liquidation committee, the creditors, in the preceding administration or in accordance with the statutory scale is insufficient, or that the basis used to fix it is inappropriate, he may apply to the court for the amount or rate to be increased or the basis changed. If he decides to apply to the court he must give at least 14 days' notice to the members of the committee and the committee may nominate one or more of its members to appear or be represented at the court hearing. If there is no committee, the liquidator's notice of his application must be sent to such of the creditors as the court may direct, and they may nominate one or more of their number to appear or be represented. The court may order the costs to be paid out of the assets.

11 Other matters relating to remuneration

- 11.1 Where the liquidator realises assets on behalf of a secured creditor he is entitled to be remunerated out of the proceeds of sale in accordance with a scale set out in the Rules Usually, however, the liquidator will agree the basis of his fee for dealing with charged assets with the secured creditor concerned.
- 11 2Where two (or more) joint liquidators are appointed it is for them to agree between themselves how the remuneration payable should be apportioned. Any dispute between them may be referred to the court, the committee or a meeting of creditors.
- 11.3 If the appointed liquidator is a solicitor and employs his own firm to act in the insolvency, profit costs may not be paid unless authorised by the committee, the creditors or the court.
- 11 4If a new liquidator is appointed in place of another, any determination, resolution or court order which was in effect immediately before the replacement continues to have effect in relation to the remuneration of the new liquidator until a further determination, resolution or court order is made
- 11.5Where the basis of the remuneration is a set amount, and the liquidator ceases to act before the time has elapsed or the work has been completed for which the amount was set, application may be made for a determination of the amount that should be paid to the outgoing liquidator. The application must be made to the same body as approved the remuneration. Where the outgoing liquidator and the incoming liquidator are from the same firm, they will usually agree the apportionment between them.
- 11.6There may also be occasions when creditors will agree to make funds available themselves to pay for the liquidator to carry out tasks which cannot be paid for out of the assets, either because they are deficient or because it is uncertain whether the work undertaken will result in any benefit to creditors. Arrangements of this kind are sometimes made to fund litigation or investigations into the affairs of the insolvent company. Any arrangements of this nature will be a matter for agreement between the liquidator and the creditors concerned and will not be subject to the statutory rules relating to remuneration.

12 Effective date

This guide applies where a company goes into liquidation on or after 1 November 2011.

<u>|BDO</u>

A Creditor's Guide to Liquidators' Fees

Appendix

Suggested format for the provision of information Professional guidance issued to insolvency practitioners sets out the following suggested format for the provision of information when seeking approval of remuneration However, the level of disclosure suggested below may not be appropriate in all cases, and will be subject to considerations of proportionality. In larger or more complex cases the circumstances of each case may dictate the information provided and its format. Narrative overview of the case in all cases, reports on remuneration should provide a narrative overview of the case. Matters relevant to an overview are

- the complexity of the case;
- any exceptional responsibility falling on the liquidator;
- the liquidator's effectiveness;
- the value and nature of the property in question

The information provided will depend upon the basis or bases being sought or reported upon, and the stage at which it is being provided. An overview might include:

- an explanation of the nature, and the liquidator's own initial assessment, of the assignment (including the anticipated return to creditors) and the outcome (if known);
- initial views on how the assignment was to be handled, including decisions on staffing or subcontracting and the appointment of advisers;
- any significant aspects of the case, particularly those that affect the remuneration and cost expended;
- the reasons for subsequent changes in strategy;
- the steps taken to establish the views of creditors, particularly in relation to agreeing the strategy for the assignment, budgeting, and fee drawing,
- · any existing agreement about remuneration,
- details of how other professionals, including subcontractors, were chosen, how they were contracted to be paid, and what steps have been taken to review their fees,
- in a larger case, particularly if it involved trading, considerations about staffing and managing the
 assignment and how strategy was set and reviewed;
- · details of work undertaken during the period;
- any additional value brought to the estate during the period, for which the liquidator wishes to claim increased remuneration

Time cost basis

Where any part of the remuneration is or is proposed to be calculated on a time costs basis, requests for and reports on remuneration should provide:

- An explanation of the liquidator's time charging policy, clearly stating the units of time that have been used, the grades of staff and rates that have been charged to the assignment, and the policy for recovering the cost of support staff. There is an expectation that time will be recorded in units of not greater than 6 minutes.
- A description of work carried out, which might include:
 - details of work undertaken during the period, related to the table of time spent for the period,
 - an explanation of the grades of staff used to undertake the different tasks carried out and the reasons why it was appropriate for those grades to be used;
 - any comments on any figures in the summary of time spent accompanying the request the liquidator wishes to make.
- Time spent and charge-out summaries, in an appropriate format.

It is useful to provide time spent and charge-out value information in a tabular form for each of the time periods reported upon, with work classified (and sub-divided) in a way relevant to the circumstances of the case

The following areas of activity are suggested as a basis for the analysis of time spent

- Administration and planning
- Investigations
- Realisation of assets
- Trading
- Creditors
- Any other case-specific matters



The following categories are suggested as a basis for analysis by grade of staff

- Partner
- Manager
- Other senior professionals
- Assistants and support staff

The level of disclosure suggested above will not be appropriate in all cases, and considerations of proportionality will apply:

- where cumulative time costs are, and are expected to be, less than £10,000 the liquidator should, as a minimum, state the number of hours and average rate per hour and explaining unusual features of the case:
- where cumulative time costs are, or are expected to be, between £10,000 and £50,000, a time and charge-out summary similar to that shown above will usually provide the appropriate level of detail (subject to the explanation of any unusual features),
- where cumulative time costs exceed, or are expected to exceed, £50,000, further and more detailed analysis or explanation will be warranted.

Rule 8.1 Proxy (Members' or Creditors' Voluntary · · · Liquidation)

*Insert the name of the company

IN THE MATTER OF THE DELIVERY SPECIALISTS LIMITED T/A CLARKS DIRECT

	CLARKS DIRE	CT		
Notes to help completion of the form	and IN THE MATTER OF THE INSO	DLVENCY ACT 1986		
Please give full name and address for communication	Name of creditor / member			
	Address			
Please insert name of person (who must be 18 or over) or he "Chairman of the Meeting" (see note below) If you wish to provide alternative proxy- holders in the circumstances that your first choice is unable to attend please state the	Name of proxy-holder			
name(s) of the alternatives as well Please delete words in brackets if the proxy-holder is only to vote as directed in he has no discretion	I appoint the above person to be my / the credit of creditors / members to be held on 9 Septemb of that meeting The proxy-holder is to propose (and in respect of any resolution for which no s vote or abstain at his / her discretion).	per 2016 or at any adjournment e or vote as instructed below		
Please complete by deleting * as appropriate	Voting instructions for resolutions			
	1. That the resignation of Ian James Gould and	d Edward Terence Kerr as Joint		
	Liquidators be accepted	*Approved/Rejected		
	2 That Steven Wiseglass of Inquesta Corporat	te Recovery & Insolvency be		
	appointed as Liquidator in their place.	*Approved/Rejected		
Please delete words in prackets if the proxy-holder is only to vote as directed ie he has no discretion	(In the event of a person named in paragraph 1 withdrawing or being eliminated from any vote for the appointment of a Liquidator the proxy-holder may vote or abstain in any further ballot at his / her discretion)			
This form must be signed	Signaturel	Date		
	Name in CAPITAL LETTERS	<u>-</u>		
Only to be completed if the creditor /member has not signed in person	Position with creditor / member or relationsh authority for signature	nip to creditor or other		
	Please note that if you nominate the chairman of holder he will either be a director of the company			

Remember there may be resolutions on the other side of this form

Notice to Creditors of Meeting of Creditors

Rule 4.54,4.108, 4.113,4.114-CVL, 4.125,4.126-CVL

THE DELIVERY SPECIALISTS LIMITED T/A CLARKS DIRECT

In Creditors Voluntary Liquidation

NOTICE IS HEREBY GIVEN in pursuance of Rule 4.108 of the Insolvency Rules 1986 that a meeting of creditors of the above named Company has been summoned by the Joint Liquidators for the purpose of:

- 1. Receiving the resignation of Ian James Gould and Edward Terence Kerr
- 2. Appointing Steven Wiseglass of Inquesta Corporate Recovery & Insolvency as Liquidator

In accordance with Rule 4.122 of the Insolvency Rules 1986 where the Liquidators' resignation is accepted by a meeting of creditors which has not resolved against their release they have their release from when they give notice of their resignation to the Registrar of Companies. If the creditors do not agree to their release an application for release will be made to the Secretary of State.

The meeting will be held as follows:

Date: 9 September 2016

Time: 12:00pm

Place: The offices of BDO LLP, Yare House, 62-64 Thorpe Rd, Norwich NR1

1RY

A proxy form is enclosed which must be lodged with me no later than 12 noon on 8 September 2016 to entitle you to vote by proxy at the meeting. Any Creditor entitled to vote is entitled to appoint a Proxy to attend and vote instead of him/her and such Proxy need not also be a Creditor.

Signature

Dated

9 August 2016

Ian James Gould Joint Liquidator BDO LLP Two Snowhill Birmingham B4 6GA